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STATESSECURITIES AND EXCHANGE COMMISSIONWashington, D.C. 20549FORM 10-Qâ˜’QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934For the quarterly period ended June 30, 2024orâ˜TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934For the transition period from _____ to _____Commission file number: 1-2207THE WENDYâ€™S COMPANY(Exact name of registrant as specified in its charter)Delaware38-0471180(State or other jurisdiction of incorporation or organization)(I.R.S. Employer Identification No.)One Dave Thomas Blvd.Dublin,Ohio43017(Address of principal executive offices)(Zip Code)(614) 764-3100(Registrantâ€™s telephone number, including area code)Securities registered pursuant to Section 12(b) of the Act:Title of each classTrading Symbol(s)Name of each exchange on which registeredCommon Stock, $.10 par valueWENThe Nasdaq Stock Market LLCIndicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes â˜‘ No â˜ Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Â§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes â˜‘ No â˜ Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of â€œlarge accelerated filer,â€ â€œaccelerated filer,â€ â€œsmaller reporting company,â€ and â€œemerging growth companyâ€ in Rule 12b-2 of the Exchange Act.Large accelerated filerâ˜‘Accelerated filer â˜Non-accelerated filer â˜Smaller reporting company â˜Emerging growth company â˜If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. â˜Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes â˜ No â˜‘There were 203,242,708 shares of The Wendyâ€™s Company common stock outstanding as of JulyÂ 25, 2024.THE WENDYâ€™S COMPANY AND SUBSIDIARIESINDEX TO FORM 10-QPagePART I: FINANCIAL INFORMATIONItem 1. 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Unregistered Sales of Equity Securities and Use of Proceeds43Item 6. Exhibits44Signatures453Table of ContentsPART I. FINANCIAL INFORMATIONItem 1. Financial Statements.THE WENDYâ€™S COMPANY AND SUBSIDIARIESCONDENSED CONSOLIDATED BALANCE SHEETS(In Thousands Except Par Value)June 30,2024December 31,2023ASSETS(Unaudited)Current assets:Cash and cash equivalents$465,489Â $516,037Â Restricted cash35,718Â 35,848Â Accounts and notes receivable, net117,671Â 121,683Â Inventories6,379Â 6,690Â Prepaid expenses and other current assets40,087Â 39,640Â Advertising funds restricted assets125,215Â 117,755Â Total current assets790,559Â 837,653Â Properties894,586Â 891,080Â Finance lease assets231,390Â 228,936Â Operating lease assets687,253Â 705,615Â Goodwill772,794Â 773,727Â Other intangible assets1,202,525Â 1,219,129Â Investments32,181Â 34,445Â Net investment in sales-type and direct financing leases291,493Â 313,664Â Other assets185,384Â 178,577Â Total assets$5,088,165Â $5,182,826Â LIABILITIES AND STOCKHOLDERSâ€™ EQUITYÂ Current liabilities:Â Â Current portion of long-term debt$29,250Â $29,250Â Current portion of finance lease liabilities21,220Â 20,250Â Current portion of operating lease liabilities49,931Â 49,353Â Accounts payable25,767Â 27,370Â Accrued expenses and other current liabilities116,456Â 135,149Â Advertising funds restricted liabilities122,239Â 120,558Â Total current liabilities364,863Â 381,930Â Long-term debt2,721,927Â 2,732,814Â Long-term finance lease liabilities567,071Â 568,767Â Long-term operating lease liabilities714,298Â 739,340Â Deferred income taxes270,128Â 270,353Â Deferred franchise fees89,054Â 90,132Â Other liabilities87,071Â 89,711Â Total liabilities4,814,412Â 4,873,047Â Commitments and contingenciesStockholdersâ€™ equity:Common stock, $0.10 par value; 1,500,000 shares authorized;Â Â Â Â Â 470,424 shares issued; 204,149 and 205,397 shares outstanding, respectively47,042Â 47,042Â Additional paid-in capital2,964,479Â 2,960,035Â Retained earnings403,836Â 409,863Â Common stock held in treasury, at cost; 266,275 and 265,027 shares, respectively(3,076,632)(3,048,786)Accumulated other comprehensive loss(64,972)(58,375)Total stockholdersâ€™ equity273,753Â 309,779Â Total liabilities and stockholdersâ€™ equity$5,088,165Â $5,182,826Â See accompanying notes to condensed consolidated financial statements.4Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESCONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS(In Thousands Except Per Share Amounts)Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023(Unaudited)Revenues:Sales$237,355Â $240,688Â $462,678Â $468,637Â Franchise royalty revenue and fees157,670Â 153,048Â 304,170Â 294,725Â Franchise rental income60,638Â 58,033Â 118,624Â 115,840Â Advertising funds revenue115,064Â 109,796Â 220,008Â 211,170Â 570,727Â 561,565Â 1,105,480Â 1,090,372Â Costs and expenses:Cost of sales199,886Â 201,010Â 391,999Â 397,546Â Franchise support and other costs16,222Â 13,787Â 30,964Â 27,047Â Franchise rental expense32,390Â 32,396Â 64,168Â 63,025Â Advertising funds expense120,817Â 109,618Â 228,191Â 211,279Â General and administrative61,496Â 62,742Â 125,253Â 125,018Â Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below)37,492Â 33,498Â 73,010Â 66,970Â Amortization of cloud computing arrangements3,519Â 2,266Â 7,061Â 3,848Â System optimization (gains) losses, net(280)6Â (153)1Â Reorganization and realignment costs2,452Â 681Â 8,125Â 7,489Â Impairment of long-lived assets689Â 78Â 2,695Â 454Â Other operating income, net(3,463)(3,791)(6,496)(6,057)471,220Â 452,291Â 924,817Â 896,620Â Operating profit99,507Â 109,274Â 180,663Â 193,752Â Interest expense, net(30,995)(31,136)(61,530)(62,841)Loss on early extinguishment of

debtâ€”Â â€”Â â€”Â (1,266)Investment income (loss), net11Â (6,827)11Â (10,389)Other income, net6,300Â 7,573Â 13,136Â 14,909Â Income before income taxes74,823Â 78,884Â 132,280Â 134,165Â Provision for income taxes(20,180)(19,252)(35,644)(34,712)Net income$54,643Â $59,632Â $96,636Â $99,453Â Net income per share:Basic$.27Â $.28Â $.47Â $.47Â Diluted$.27Â $.28Â $.47Â $.46Â See accompanying notes to condensed consolidated financial statements.5Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESCONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME(In Thousands)Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023(Unaudited)Net income$54,643Â $59,632Â $96,636Â $99,453Â Other comprehensive (loss) income:Foreign currency translation adjustment(2,011)4,949Â (6,597)5,107Â Other comprehensive (loss) income(2,011)4,949Â (6,597)5,107Â Comprehensive income $52,632Â $64,581Â $90,039Â $104,560Â See accompanying notes to condensed consolidated financial statements.6Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESCONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERSâ€™ EQUITY(In Thousands)Common StockAdditional Paid-In CapitalRetained EarningsCommon Stock Held in TreasuryAccumulated Other Comprehensive LossTotal(Unaudited)Balance at December 31, 2023$47,042Â $2,960,035Â $409,863Â $(3,048,786)$(58,375)$309,779Â Net incomeâ€”Â â€”Â 41,993Â â€”Â â€”Â 41,993Â Other comprehensive lossâ€”Â â€”Â â€”Â (4,586)(4,586)Cash dividendsâ€”Â â€”Â (51,374)â€”Â â€”Â (51,374)Repurchases of common stockâ€”Â â€”Â â€”Â (7,216)â€”Â (7,216)Share-based compensationâ€”Â 5,853Â â€”Â â€”Â â€”Â 5,853Â Common stock issued upon exercises of stock optionsâ€”Â 179Â â€”Â 1,036Â â€”Â 1,215Â Common stock issued upon vesting of restricted sharesâ€”Â (3,855)â€”Â 1,778Â â€”Â (2,077)Otherâ€”Â 29Â (17)55Â â€”Â 67Â Balance at March 31, 2024$47,042Â $2,962,241Â $400,465Â $(3,053,133)$(62,961)$293,654Â Net incomeâ€”Â â€”Â 54,643Â â€”Â â€”Â 54,643Â Other comprehensive lossâ€”Â â€”Â â€”Â â€”Â (2,011)(2,011)Cash dividendsâ€”Â â€”Â (51,252)â€”Â â€”Â (51,252)Repurchases of common stockâ€”Â â€”Â â€”Â (27,493)â€”Â (27,493)Share-based compensationâ€”Â 5,824Â â€”Â â€”Â â€”Â 5,824Â Common stock issued upon exercises of stock optionsâ€”Â (134)â€”Â 874Â â€”Â 740Â Common stock issued upon vesting of restricted sharesâ€”Â (3,484)â€”Â 3,058Â â€”Â (426)Otherâ€”Â 32Â (20)62Â â€”Â 74Â Balance at June 30, 2024$47,042Â $2,964,479Â $403,836Â $(3,076,632)$(64,972)$273,753Â See accompanying notes to condensed consolidated financial statements.7Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESCONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERSâ€™ EQUITYâ€”CONTINUED(In Thousands)Common StockAdditional Paid-In CapitalRetained EarningsCommon Stock Held in TreasuryAccumulated Other Comprehensive LossTotal(Unaudited)Balance at January 1, 2023$47,042Â $2,937,885Â $414,749Â $(2,869,780)$(64,176)$465,720Â Net incomeâ€”Â â€”Â 39,821Â â€”Â â€”Â 39,821Â Other comprehensive incomeâ€”Â â€”Â â€”Â â€”Â 158Â 158Â Cash dividendsâ€”Â â€”Â (53,103)â€”Â â€”Â (53,103)Repurchases of common stockâ€”Â â€”Â â€”Â (38,810)â€”Â (38,810)Share-based compensationâ€”Â 4,609Â â€”Â â€”Â â€”Â 4,609Â Common stock issued upon exercises of stock optionsâ€”Â 808Â â€”Â 1,808Â â€”Â 2,616Â Common stock issued upon vesting of restricted sharesâ€”Â (2,222)â€”Â 678Â â€”Â (1,544)Otherâ€”Â 58Â (22)54Â â€”Â 90Â Balance at April 2, 2023$47,042Â $2,941,138Â $401,445Â $(2,906,050)$(64,018)$419,557Â Net incomeâ€”Â â€”Â 59,632Â â€”Â â€”Â 59,632Â Other comprehensive incomeâ€”Â â€”Â â€”Â â€”Â 4,949Â 4,949Â Cash dividendsâ€”Â â€”Â (52,612)â€”Â â€”Â (52,612)Repurchases of common stockâ€”Â â€”Â â€”Â (50,183)â€”Â (50,183)Share-based compensationâ€”Â 5,609Â â€”Â â€”Â â€”Â 5,609Â Common stock issued upon exercises of stock optionsâ€”Â 1,136Â â€”Â 3,829Â â€”Â 4,965Â Common stock issued upon vesting of restricted sharesâ€”Â (2,182)â€”Â 1,283Â â€”Â (899)Otherâ€”Â 53Â (16)60Â â€”Â 97Â Balance at July 2, 2023$47,042Â $2,945,754Â $408,449Â $(2,951,061)$(59,069)$391,115Â See accompanying notes to condensed consolidated financial statements.8Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESCONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS(In Thousands)Six Months EndedJune 30,2024July 2,2023(Unaudited)Cash flows from operating activities:Net income$96,636Â $99,453Â Adjustments to reconcile net income to net cash provided by operating activities:Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below)73,010Â 66,970Â Amortization of cloud computing arrangements7,061Â 3,848Â Share-based compensation11,677Â 10,218Â Impairment of long-lived assets2,695Â 454Â Deferred income tax(104)4,254Â Non-cash rental expense, net21,120Â 19,552Â Change in operating lease liabilities(24,273)(23,528)Net receipt of deferred vendor incentives5,533Â 6,881Â System optimization (gains) losses, net(153)1Â Distributions received from joint ventures, net of equity in earnings1,146Â 542Â Long-term debt-related activities, net3,738Â 5,334Â Cloud computing arrangements expenditures(6,878)(16,817)Changes in operating assets and liabilities and other, net(45,745)(35,658)Net cash provided by operating activities145,463Â 141,504Â Cash flows from investing activities:Â Â Capital expenditures(34,465)(30,164)Franchise development fund(11,477)(395)Dispositions601Â 280Â Notes receivable, net1,383Â 1,335Â Net cash used in investing activities(43,958)(28,944)Cash flows from financing activities:Â Â Repayments of long-term debt(14,625)(46,434)Repayments of finance lease liabilities(10,336)(12,336)Repurchases of common stock(34,248)(86,930)Dividends(102,626)(105,715)Proceeds from stock option exercises2,098Â 7,847Â Payments related to tax withholding for share-based compensation(2,645)(2,708)Net cash used in financing activities(162,382)(246,276)Net cash used in operations before effect of exchange rate changes on cash(60,877)(133,716)Effect of exchange rate changes on cash(3,298)2,161Â Net decrease in cash, cash equivalents and restricted cash(64,175)(131,555)Cash, cash equivalents and restricted cash at beginning of period588,816Â 831,801Â Cash, cash equivalents and restricted cash at end of period$524,641Â $700,246Â See accompanying notes to condensed consolidated financial statements.9Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)(1)Â Basis of PresentationThe accompanying unaudited condensed consolidated financial statements (the â€œFinancial Statementsâ€) of The Wendyâ€™s Company (â€œThe Wendyâ€™s Companyâ€ and, together with its subsidiaries, the â€œCompany,â€ â€œewe,â€ â€œusâ€ or â€œourâ€) have been prepared in accordance with accounting principles generally accepted in the United States of America (â€œGAAPâ€) for interim financial information and, therefore, do not include all information and footnotes required by GAAP for complete financial statements. In our opinion, the Financial Statements contain all adjustments of a normal recurring nature necessary to present fairly our financial position as of JuneÂ 30, 2024, the results of our operations for the three and six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023 and cash flows for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023. The results of operations for the six months ended JuneÂ 30, 2024 are not necessarily indicative of the results to be expected for the full 2024 fiscal year. The Financial Statements should be read in conjunction with the audited consolidated financial statements for The Wendyâ€™s Company and notes thereto included in our Annual Report on Form 10-K for the fiscal year ended DecemberÂ 31, 2023 (the â€œForm 10-Kâ€).The principal 100% owned subsidiary of the Company is Wendyâ€™s International, LLC and its subsidiaries (â€œWendyâ€™sâ€). The Company manages and internally reports its business in the following segments: (1) Wendyâ€™s U.S., (2) Wendyâ€™s International and (3) Global Real Estate & Development. See Note 16 for further information.We report on a fiscal year consisting of 52 or 53 weeks ending on the Sunday closest to or on December 31. All three- and six-month periods presented herein contain 13 weeks and 26 weeks, respectively. All references to years, quarters and months relate to fiscal periods rather than calendar periods.Our significant interim accounting policies include the recognition of advertising funds expense in proportion to advertising funds revenue.(2) RevenueDisaggregation of RevenueThe following tables disaggregate revenue by segment and source:Wendyâ€™s U.S.Wendyâ€™s InternationalGlobal Real Estate & DevelopmentTotalThree Months Ended JuneÂ 30, 2024Sales at Company-operated restaurants$231,151Â $6,204Â $â€”Â $237,355Â Franchise royalty revenue117,997Â 18,321Â â€”Â 136,318Â Franchise fees17,826Â 2,389Â 1,137Â 21,352Â Franchise rental incomeâ€”Â â€”Â 60,638Â 60,638Â Advertising funds revenue105,617Â 9,447Â â€”Â 115,064Â Total revenues$472,591Â $36,361Â $61,775Â $570,727Â Three Months Ended JulyÂ 2, 2023Sales at Company-operated restaurants$234,862Â $5,826Â $â€”Â $240,688Â Franchise royalty revenue114,921Â 17,207Â â€”Â 132,128Â Franchise fees17,461Â 1,395Â 2,064Â 20,920Â Franchise rental incomeâ€”Â â€”Â 58,033Â 58,033Â Advertising funds revenue101,509Â 8,287Â â€”Â 109,796Â Total revenues$468,753Â $32,715Â $60,097Â $561,565Â 10Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)Wendyâ€™s U.S.Wendyâ€™s InternationalGlobal Real Estate & DevelopmentTotalSix Months Ended JuneÂ 30, 2024Sales at Company-operated restaurants$450,619Â $12,059Â $â€”Â $462,678Â Franchise royalty revenue226,850Â 35,148Â â€”Â 261,998Â Franchise fees35,652Â 4,278Â 2,242Â 42,172Â Franchise rental incomeâ€”Â â€”Â 118,624Â 118,624Â Advertising funds revenue202,317Â 17,691Â â€”Â 220,008Â Total revenues$915,438Â $69,176Â $120,866Â $1,105,480Â Six Months Ended JulyÂ 2, 2023Sales at Company-operated restaurants$457,494Â $11,143Â $â€”Â $468,637Â Franchise royalty revenue221,260Â 33,018Â â€”Â 254,278Â Franchise fees34,733Â 2,918Â 2,796Â 40,447Â Franchise rental incomeâ€”Â â€”Â 115,840Â 115,840Â Advertising funds revenue196,254Â 14,916Â â€”Â 211,170Â Total revenues$909,741Â $61,995Â $118,636Â $1,090,372Â Contract BalancesThe following table provides information about receivables and contract liabilities (deferred franchise fees) from contracts with customers:June 30, 2024 (a)December 31, 2023 (a)Receivables, which are included in â€œAccounts and notes receivable, netâ€ (b)$63,662Â $55,293Â Receivables, which are included in â€œAdvertising funds restricted assetsâ€77,075Â 76,838Â Deferred franchise fees (c)100,008Â 100,805Â _____(a)Excludes funds collected from the sale of gift cards, which are primarily reimbursed to franchisees upon redemption at franchised restaurants and do not ultimately result in the recognition of revenue in the Companyâ€™s condensed consolidated statements of operations.(b)Includes receivables related to â€œSalesâ€ and â€œFranchise royalty revenue and fees.â€(c)Deferred franchise fees are included in â€œAccrued expenses and other current liabilitiesâ€ and â€œDeferred franchise feesâ€ and totaled $10,954 and $89,054, respectively, as of JuneÂ 30, 2024, and $10,673 and $90,132, respectively, as of DecemberÂ 31, 2023.Significant changes in deferred franchise fees are as follows:Six Months EndedJune 30,2024July 2,2023Deferred franchise fees at beginning of period$100,805Â $99,208Â Revenue recognized during the period(6,051)(6,591)New deferrals due to cash received and other5,254Â 7,622Â Deferred franchise fees at end of period$100,008Â $100,239Â 11Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)Anticipated Future Recognition of Deferred Franchise FeesThe following table reflects the estimated franchise fees to be recognized in the future related to performance obligations that are unsatisfied at the end of the period:Estimate for fiscal year:2024 (a)$7,650Â 20256,556Â 20266,418Â 20276,311Â 20286,192Â Thereafter66,881Â $100,008Â _____(a)Represents franchise fees expected to be recognized for the remainder of 2024, which includes development-related franchise fees expected to be recognized over a duration of one year or less.(3) System Optimization (Gains) Losses, NetThe Companyâ€™s system optimization initiative included a shift from Company-operated restaurants to franchised restaurants over time, through acquisitions and dispositions, as well as facilitating franchisee-to-franchisee restaurant transfers (â€œFranchise Flipsâ€). As of JuneÂ 30, 2024, Company-operated restaurant ownership was approximately 5% of the total system. While the Company has no plans to move its ownership away from approximately 5% of the total system, the Company expects to continue to optimize the Wendyâ€™s system through Franchise Flips, as well as evaluating strategic acquisitions of franchised restaurants and strategic dispositions of Company-operated restaurants to existing and new franchisees, to further strengthen the franchisee base, drive new restaurant development and accelerate reimages. During the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, the Company facilitated 14 and 88 Franchise Flips, respectively. No Company-operated restaurants were sold to or purchased from franchisees during the six months ended JuneÂ 30, 2024 or JulyÂ 2, 2023.Gains and losses recognized on dispositions are recorded to â€œSystem optimization (gains) losses, netâ€ in our condensed consolidated statements of operations. Costs related to acquisitions and dispositions under our system optimization initiative are recorded to â€œReorganization and realignment costs,â€ which are further described in Note 4. All other costs incurred related to facilitating Franchise Flips are recorded to â€œFranchise support and other costs.â€ The following is a summary of the disposition activity recorded as a result of our system optimization initiative:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Post-closing adjustments on sales of restaurants (a)$254Â $â€”Â $254Â $â€”Â Gain (loss) on sales of other assets, net (b)26Â (6)(101)(1)System optimization gains (losses), net$280Â (6)153Â $(1)_____(a)Represents the recognition of deferred gains as a result of the resolution of certain contingencies related to the extension of lease terms for restaurants previously sold to franchisees.(b)During the three and six months ended JuneÂ 30, 2024, the Company received net cash proceeds of $575 and $601, respectively, primarily from the sale of surplus and other properties. During the six months ended JulyÂ 2, 2023, the Company received net cash proceeds of $280 primarily from the sale of surplus and other properties.12Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)Assets Held for SaleAs of JuneÂ 30, 2024 and DecemberÂ 31, 2023, the Company had assets held for sale of $2,695 and $2,689, respectively, primarily consisting of surplus properties. Assets held for sale are included in â€œPrepaid expenses and other current assets.â€(4) Reorganization and Realignment CostsThe following is a summary of the initiatives included in â€œReorganization and realignment costs:â€Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Organizational redesign$2,409Â $670Â $8,031Â $7,407Â Other reorganization and realignment plans43Â 11Â 94Â 82Â Reorganization and realignment costs$2,452Â $681Â $8,125Â $7,489Â Organizational RedesignIn February 2023, the Board of Directors approved a plan to redesign the Companyâ€™s organizational structure to better support the execution of the Companyâ€™s long-term growth strategy by maximizing organizational efficiency and streamlining decision making (the â€œOrganizational Redesign Planâ€). As a result of the Organizational Redesign Plan, the Company held its general and administrative expense in 2023 relatively flat compared with 2022. Additionally, in January 2024, the Board of Directors announced the appointment of Kirk Tanner as the Companyâ€™s new President and Chief Executive Officer, effective February 5, 2024. Mr. Tanner succeeded Todd A. Penegor, the Companyâ€™s previous President and Chief Executive Officer, who departed from the Company in February 2024. The Company expects to incur total costs of approximately $18,000 related to the Organizational Redesign Plan, including costs related to the succession of the President and Chief Executive Officer role. During the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, the Company recognized costs totaling $8,031 and $7,407, respectively, which primarily included severance and related employee costs. The Company expects to incur additional costs aggregating approximately $1,200, comprised of (1) severance and related employee costs of approximately $400 and (2) share-based compensation of approximately $800. The Company expects costs related to the Organizational Redesign Plan to continue into 2026.The following is a summary of the costs recorded as a result of the Organizational Redesign Plan:Three Months EndedSix Months EndedTotal Incurred Since InceptionJune 30,2024July 2,2023June 30,2024July 2,2023Severance and related employee costs$1,948Â $21Â $7,310Â $5,560Â $13,553Â Recruitment and relocation costsâ€”Â 86Â 82Â 164Â 636Â Third-party and other costs14Â 386Â 64Â 731Â 1,060Â 1,962Â 493Â 7,456Â 6,455Â 15,249Â Share-based compensation (a)447Â 177Â 575Â 952Â 1,846Â Total organizational redesign$2,409Â $670Â $8,031Â $7,407Â $17,095Â _____(a)Primarily represents the accelerated recognition of share-based compensation resulting from the termination of employees under the Organizational Redesign Plan.13Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)As of JuneÂ 30, 2024, the accruals for the Organizational Redesign Plan are included in â€œAccrued expenses and other current liabilitiesâ€ and â€œOther liabilitiesâ€ and totaled $4,558 and $2,211, respectively. The tables below present a rollforward of our accruals for the Organizational Redesign Plan.BalanceDecemberÂ 31,2023ChargesPaymentsBalanceJuneÂ 30,2024Severance and related employee costs$1,692Â $7,310Â $(2,233)$6,769Â Recruitment and relocation costsâ€”Â 82Â (82)â€”Â Third-party and other costsâ€”Â 64Â (64)â€”Â $1,692Â $7,456Â $(2,379)$6,769Â BalanceJanuary 1,2023ChargesPaymentsBalanceJuly 2,2023Severance and related employee costs$â€”Â $5,560Â $(2,405)$3,155Â Recruitment and relocation costsâ€”Â 164Â (164)â€”Â Third-party and other costsâ€”Â 731Â (731)â€”Â $â€”Â $6,455Â $(3,300)$3,155Â Other Reorganization and Realignment PlansCosts incurred under the Companyâ€™s other reorganization and realignment plans were not material during the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023. The Company does not expect to incur any material additional costs under these plans.(5) InvestmentsThe following is a summary of the carrying value of our investments:June 30,2024December 31,2023Equity method investment$30,463Â $32,727Â Other investments in equity securities1,718Â 1,718Â $32,181Â $34,445Â Equity Method InvestmentWendyâ€™s has a 50% share in a partnership in a Canadian restaurant real estate joint venture (â€œTimWenâ€) with a subsidiary of Restaurant Brands International Inc., a quick-service restaurant company that owns the Tim HortonsÂ® brand (Tim Hortons is a registered trademark of Tim Hortons USA Inc.). The Company has significant influence over this investee. Such investment is accounted for using the equity method, under which our results of operations include our share of the income of the investee in â€œOther operating income, net.â€14Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)Presented below is activity related to our investment in TimWen included in our condensed consolidated financial statements:Six Months EndedJune 30,2024July 2,2023Balance at beginning of period$32,727Â $33,921Â Equity in earnings for the period6,797Â 6,343Â Amortization of purchase price adjustments (a)(1,248)(1,373)5,549Â 4,970Â Distributions received(6,695)(5,512)Foreign currency translation adjustment included in â€œOther comprehensive (loss) incomeâ€(1,118)786Â Balance at end of period$30,463Â $34,165Â _____(a)Purchase price adjustments that impacted the carrying value of

the Companyâ€™s investment in TimWen are being amortized over the average original aggregate life of 21 years.Other Investments in Equity SecuritiesDuring the three and six months ended JulyÂ 2, 2023, the Company recorded impairment charges of $6,827 and $10,389, respectively, for the difference between the estimated fair value and the carrying value of an investment in equity securities.(6) Fair Value MeasurementsFair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Valuation techniques under the accounting guidance related to fair value measurements are based on observable and unobservable inputs. Observable inputs reflect readily obtainable data from independent sources, while unobservable inputs reflect our market assumptions. These inputs are classified into the following hierarchy:â€¢Level 1 Inputs - Quoted prices for identical assets or liabilities in active markets.â€¢Level 2 Inputs - Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.â€¢Level 3 Inputs - Pricing inputs are unobservable for the assets or liabilities and include situations where there is little, if any, market activity for the assets or liabilities. The inputs into the determination of fair value require significant management judgment or estimation.15Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)Financial InstrumentsThe following table presents the carrying amounts and estimated fair values of the Companyâ€™s financial instruments:June 30,2024December 31,2023CarryingAmountFair ValueCarryingAmountFair ValueFair Value MeasurementsFinancial assetsCash equivalents$321,656Â $321,656Â $365,901Â $365,901Â Level 1Other investments in equity securities (a)1,718Â 1,718Â 1,718Â 1,718Â Level 2Financial liabilities (b)Series 2022-1 Class A-2-I Notes98,000Â 91,863Â 98,500Â 92,289Â Level 2Series 2022-1 Class A-2-II Notes388,134Â 356,916Â 390,134Â 370,577Â Level 2Series 2021-1 Class A-2-I Notes421,019Â 367,486Â 423,269Â 362,572Â Level 2Series 2021-1 Class A-2-II Notes630,280Â 529,044Â 633,530Â 530,581Â Level 2Series 2019-1 Class A-2-I Notes355,673Â 338,643Â 357,673Â 341,606Â Level 2Series 2019-1 Class A-2-II Notes400,873Â 374,143Â 403,123Â 374,058Â Level 2Series 2018-1 Class A-2-II Notes438,724Â 413,155Â 441,099Â 412,754Â Level 27% debentures, due in 202548,574Â 49,570Â 48,237Â 49,431Â Level 2_____(a)The fair value of our other investments in equity securities is based on our review of information provided by the investment manager, which is based on observable price changes in orderly transactions for a similar investment of the same issuer.(b)The fair values were based on quoted market prices in markets that are not considered active markets.The carrying amounts of cash, accounts payable and accrued expenses approximate fair value due to the short-term nature of those items. The carrying amounts of accounts and notes receivable, net (both current and non-current) approximate fair value due to the effect of the related allowance for doubtful accounts. Our cash equivalents are the only financial assets measured and recorded at fair value on a recurring basis.16Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)Non-Recurring Fair Value MeasurementsAssets and liabilities remeasured to fair value on a non-recurring basis resulted in impairment that we have recorded to â€œImpairment of long-lived assetsâ€ in our condensed consolidated statements of operations.Total impairment losses may reflect the impact of remeasuring long-lived assets held and used (including land, buildings, leasehold improvements, favorable lease assets and right-of-use assets) to fair value as a result of (1) the deterioration in operating performance of certain Company-operated restaurants and (2) the Companyâ€™s decision to lease and/or sublease the land and/or buildings to franchisees in connection with the sale or anticipated sale of restaurants, including any subsequent lease modifications. The fair values of long-lived assets held and used presented in the tables below represent the remaining carrying value and were estimated based on either discounted cash flows of future anticipated lease and sublease income or discounted cash flows of future anticipated Company-operated restaurant performance. Total impairment losses may also include the impact of remeasuring long-lived assets held for sale. The fair values of long-lived assets held for sale presented in the tables below represent the remaining carrying value and were estimated based on current market values. See Note 7 for further information on impairment of our long-lived assets.Fair Value MeasurementsJune 30,2024Level 1Level 2Level 3Held and used$2,425Â $â€”Â $â€”Â $2,425Â Held for sale1,374Â â€”Â â€”Â 1,374Â Total$3,799Â $â€”Â $â€”Â $3,799Â Fair Value MeasurementsDecember 31,2023Level 1Level 2Level 3Held and used$1,212Â $â€”Â $â€”Â $1,212Â Held for sale1,044Â â€”Â â€”Â 1,044Â Total$2,256Â $â€”Â $â€”Â $2,256Â (7) Impairment of Long-Lived AssetsThe Company records impairment charges as a result of (1) the deterioration in operating performance of certain Company-operated restaurants, (2) the Companyâ€™s decision to lease and/or sublease properties to franchisees in connection with the sale or anticipated sale of Company-operated restaurants, including any subsequent lease modifications and (3) classifying surplus properties as held for sale.The following is a summary of impairment losses recorded, which represent the excess of the carrying amount over the fair value of the affected assets and are included in â€œImpairment of long-lived assets:â€Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Company-operated restaurants$644Â $78Â $2,418Â $428Â Surplus properties45Â â€”Â 277Â 26Â $689Â $78Â $2,695Â $454Â 17Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)(8) Income TaxesThe Companyâ€™s effective tax rate for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023 was 27.0% and 24.4%, respectively. The Companyâ€™s effective tax rate varied from the U.S. federal statutory rate of 21% for the three months ended JuneÂ 30, 2024 primarily due to state income taxes and the tax effects of our foreign operations.The Companyâ€™s effective tax rate for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023 was 26.9% and 25.9%, respectively. The Companyâ€™s effective tax rate varied from the U.S. federal statutory rate of 21% for the six months ended JuneÂ 30, 2024 primarily due to state income taxes and the tax effects of our foreign operations.There were no significant changes to the unrecognized tax benefits or related interest and penalties for the three and six months ended JuneÂ 30, 2024. During the next twelve months, we believe it is reasonably possible the Company will reduce unrecognized tax benefits by up to $220 due to lapses of statutes of limitations.The current portion of refundable income taxes was $12,750 and $5,284 as of JuneÂ 30, 2024 and DecemberÂ 31, 2023, respectively, and is included in â€œAccounts and notes receivable, net.â€ There were no long-term refundable income taxes as of JuneÂ 30, 2024 or DecemberÂ 31, 2023.(9)Â Net Income Per ShareThe calculation of basic and diluted net income per share was as follows:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Net income$54,643Â $59,632Â $96,636Â $99,453Â Common stock:Weighted average basic shares outstanding204,919Â 210,624Â 205,145Â 211,585Â Dilutive effect of stock options and restricted shares1,266Â 2,304Â 1,433Â 2,393Â Weighted average diluted shares outstanding206,185Â 212,928Â 206,578Â 213,978Â Net income per share:Basic$.27Â $.28Â $.47Â $.47Â Diluted$.27Â $.28Â $.47Â $.46Â Basic net income per share for the three and six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023 was computed by dividing net income amounts by the weighted average number of shares of common stock outstanding. Diluted net income per share was computed by dividing net income by the weighted average number of basic shares outstanding plus the potential common share effect of dilutive stock options and restricted shares. We excluded potential common shares of 7,606 and 7,197 for the three and six months ended JuneÂ 30, 2024, respectively, and 4,420 and 4,476 for the three and six months ended JulyÂ 2, 2023, respectively, from our diluted net income per share calculation as they would have had anti-dilutive effects.(10) Stockholdersâ€™ EquityDividendsDuring each of the first and second quarters of 2024 and 2023, the Company paid dividends per share of $.25.Repurchases of Common StockIn January 2023, our Board of Directors authorized a repurchase program for up to $500,000 of our common stock through February 28, 2027, when and if market conditions warrant and to the extent legally permissible (the â€œJanuary 2023 18Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)Authorizationâ€). During the six months ended JuneÂ 30, 2024, the Company repurchased 1,955 shares under the January 2023 Authorization with an aggregate purchase price of $34,448, of which $801 was accrued as of JuneÂ 30, 2024, and excluding excise tax of $233 and commissions of $28. As of JuneÂ 30, 2024, the Company had $275,552 of availability remaining under the January 2023 Authorization. Subsequent to JuneÂ 30, 2024 through JulyÂ 25, 2024, the Company repurchased 929 shares under the January 2023 Authorization with an aggregate purchase price of $15,552, excluding applicable excise tax and commissions.During the six months ended JulyÂ 2, 2023, the Company repurchased 4,023 shares under the January 2023 Authorization with an aggregate purchase price of $88,254, of which $1,380 was accrued as of JulyÂ 2, 2023, and excluding excise tax of $683 and commissions of $56.Accumulated Other Comprehensive LossThe following table provides a rollforward of accumulated other comprehensive loss, which is entirely comprised of foreign currency translation:Six Months EndedJune 30,2024July 2,2023Balance at beginning of period$(58,375)$(64,176)Foreign currency translation(6,597)5,107Â Balance at end of period$(64,972)$(59,069)(11) LeasesNature of LeasesThe Company operates restaurants that are located on sites owned by us and sites leased by us from third parties. In addition, the Company owns sites and leases sites from third parties, which it leases and/or subleases to franchisees. The Company also leases restaurant, office and transportation equipment. As of JuneÂ 30, 2024, the nature of restaurants operated by the Company and its franchisees was as follows:June 30,2024Company-operated restaurants:Owned land and building155Owned building and held long-term land leases145Leased land and building111Total Company-operated restaurants411Franchisee-operated restaurants:Company-owned properties leased to franchisees492Company-leased properties subleased to franchisees1,173Other franchisee-operated restaurants5,185Total franchisee-operated restaurants6,850Total Company-operated and franchisee-operated restaurants7,26119Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)Company as LesseeThe components of lease cost are as follows:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Finance lease cost:Amortization of finance lease assets$4,372Â $4,058Â $8,669Â $8,121Â Interest on finance lease liabilities10,699Â 10,743Â 21,357Â 21,493Â 15,071Â 14,801Â 30,026Â 29,614Â Operating lease cost21,524Â 21,429Â 43,225Â 42,878Â Variable lease cost (a)17,365Â 17,519Â 33,853Â 33,600Â Short-term lease cost1,226Â 1,461Â 2,620Â 2,967Â Total operating lease cost (b)40,115Â 40,409Â 79,698Â 79,445Â Total lease cost$55,186Â $55,210Â $109,724Â $109,059Â _____(a)Includes expenses for executory costs of $10,033 and $10,172 for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $20,254 and $20,020 for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, for which the Company is reimbursed by sublessees.(b)Includes $32,355 and $32,329 for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $64,073 and $62,927 for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, recorded to â€œFranchise rental expenseâ€ for leased properties that are subsequently leased to franchisees. Also includes $7,402 and $7,546 for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $14,790 and $15,411 for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, recorded to â€œCost of salesâ€ for leases for Company-operated restaurants.Company as LessorThe components of lease income are as follows:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Sales-type and direct-financing leases:Selling profit$88Â $1,072Â $72Â $1,201Â Interest income (a)7,178Â 7,868Â 14,897Â 15,730Â Operating lease income42,950Â 40,629Â 84,447Â 82,785Â Variable lease income17,688Â 17,404Â 34,177Â 33,055Â Franchise rental income (b)$60,638Â $58,033Â $118,624Â $115,840Â _____(a)Included in â€œInterest expense, net.â€(b)Includes sublease income of $45,049 and $42,961 recognized during the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $87,832 and $85,912 recognized during the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively. Sublease income includes lesseesâ€™ variable payments to the Company for executory costs of $10,155 and $10,115 for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $20,244 and $19,893 for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively. 20Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)(12) Supplemental Cash Flow InformationThe following table includes supplemental non-cash investing and financing activities:Six Months EndedJune 30,2024July 2,2023Supplemental non-cash investing and financing activities:Capital expenditures included in accounts payable$9,968Â $11,422Â Finance leases13,085Â 8,257Â The following table includes a reconciliation of cash, cash equivalents and restricted cash:June 30,2024December 31,2023Reconciliation of cash, cash equivalents and restricted cash at end of period:Cash and cash equivalents$465,489Â $516,037Â Restricted cash35,718Â 35,848Â Restricted cash, included in Advertising funds restricted assets23,434Â 36,931Â Total cash, cash equivalents and restricted cash$524,641Â $588,816Â (13) Transactions with Related PartiesExcept as described below, the Company did not have any significant changes in or transactions with its related parties during the current fiscal period since those reported in the Form 10-K.TimWen Lease and Management Fee PaymentsA wholly-owned subsidiary of Wendyâ€™s leases restaurant facilities from TimWen, which are then subleased to franchisees for the operation of Wendyâ€™s/Tim Hortons combo units in Canada. Wendyâ€™s paid TimWen $10,522 and $10,140 under these lease agreements during the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, which is recorded to â€œFranchise rental expense.â€ In addition, TimWen paid Wendyâ€™s a management fee under the TimWen joint venture agreement of $120 and $121 during the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, which is included as a reduction to â€œGeneral and administrative.â€Transactions with QSCCWendyâ€™s has a purchasing co-op relationship structure with its franchisees that establishes Quality Supply Chain Co-op, Inc. (â€œQSCCâ€). QSCC manages, for the Wendyâ€™s system in the U.S. and Canada, contracts for the purchase and distribution of food, proprietary paper, operating supplies and equipment under national agreements with pricing based upon total system volume. QSCCâ€™s supply chain management facilitates continuity of supply and provides consolidated purchasing efficiencies while monitoring and seeking to minimize possible obsolete inventory throughout the Wendyâ€™s supply chain in the U.S. and Canada.Wendyâ€™s and its franchisees pay sourcing fees to third-party vendors on certain products sourced by QSCC. Such sourcing fees are remitted by these vendors to QSCC and are the primary means of funding QSCCâ€™s operations. In addition, QSCC collects certain rebates, price variance and other recoveries, technology fees, convention fees and other funding from third-party vendors as part of the administration and management of the Wendyâ€™s supply chain in the U.S. and Canada. Should QSCCâ€™s sourcing fees exceed its expected needs, QSCCâ€™s board of directors may return some or all of the excess to its members in the form of a patronage dividend. Wendyâ€™s recorded its share of patronage dividends of $3,379 during the six months ended JuneÂ 30, 2024, of which $2,909 is included in â€œOther operating income, netâ€ and $470 is included as a reduction of â€œCost of sales.â€ There were no patronage dividends recorded during the six months ended JulyÂ 2, 2023. 21Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)Transactions with Yellow CabCertain family members and/or affiliates of Mr. Nelson Peltz, our Chairman, Mr. Peter May, our Senior Vice Chairman, and Mr. Matthew Peltz, our Vice Chairman, hold minority ownership interests in Yellow Cab Holdings, LLC (â€œYellow Cabâ€), a Wendyâ€™s franchisee, that as of JuneÂ 30, 2024 owns and operates 86 Wendyâ€™s restaurants, and/or certain of the operating companies managed by Yellow Cab. During the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, the Company recognized $7,543 and $7,411, respectively, in royalty, advertising fund, lease and other income from Yellow Cab and related entities. In all transactions involving Yellow Cab, the Companyâ€™s standard franchisee recruiting and approval processes were followed, no modifications were made to the Companyâ€™s standard franchise agreements or related documents, and all deal terms and transaction documents were negotiated and executed on an armâ€™s-length basis, consistent with the Companyâ€™s comparable franchise transactions and relationships. As of JuneÂ 30, 2024 and DecemberÂ 31, 2023, $1,134 and $1,153, respectively, was due from Yellow Cab for such income, which is included in â€œAccounts and notes receivable, netâ€ and â€œAdvertising funds restricted assets.â€Transactions with AMCIn February 2023, Ms. Kristin Dolan, a director of the Company, was appointed as the Chief Executive Officer of AMC Networks Inc. (â€œAMCâ€). During the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, the Company purchased approximately $1,100 and $1,200, respectively, of advertising time from a subsidiary of AMC. The Companyâ€™s advertising spend with AMC was made in the ordinary course of business and approved on an armâ€™s-length basis, consistent with the Companyâ€™s comparable advertising decisions. As of DecemberÂ 31, 2023, approximately $584 was due to AMC for such advertising time, which is included in â€œAdvertising funds restricted liabilities.â€ There were no amounts due to AMC as of JuneÂ 30, 2024.(14) Guarantees and Other Commitments and ContingenciesExcept as described below, the Company did not have any significant changes in guarantees and other commitments and contingencies during the current fiscal period since those reported in the Form 10-K. Refer to the Form 10-K for further information regarding the Companyâ€™s additional commitments and obligations.Franchisee Incentive ProgramsTo promote new restaurant development, Wendyâ€™s has provided franchisees with certain incentive programs for qualifying new restaurants. In July 2024, Wendyâ€™s announced a new development incentive structure in the U.S. that provides for reductions in royalty and national advertising fees for qualifying new restaurants for two, three or four years of operation based on the number of restaurants committed to under the development agreement.Lease GuaranteesWendyâ€™s has guaranteed the performance of certain leases and other obligations, primarily from former Company-operated restaurant locations now operated by franchisees, amounting to $89,111 as of JuneÂ 30, 2024. These leases extend through 2045. We have had no judgments against us as guarantor of these leases as of JuneÂ 30, 2024. In the event of default by a franchise owner where Wendyâ€™s is called upon to perform under its guarantee, Wendyâ€™s has the ability to pursue repayment from the franchise owner. The liability recorded for our probable exposure associated with these lease guarantees was not material as of JuneÂ 30, 2024.Letters of CreditAs of

JuneÂ 30, 2024, the Company had outstanding letters of credit with various parties totaling $28,840. Substantially all of the outstanding letters of credit include amounts outstanding against the 2021-1 Variable Funding Senior Secured Notes, Class A-1. We do not expect any material loss to result from these letters of credit.22Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)(15) Legal and Environmental MattersThe Company is involved in litigation and claims incidental to our business. We provide accruals for such litigation and claims when we determine it is probable that a liability has been incurred and the loss is reasonably estimable. The Company believes it has adequate accruals for all of our legal and environmental matters. We cannot estimate the aggregate possible range of loss for our existing litigation and claims due to various reasons, including, but not limited to, many proceedings being in preliminary stages, with various motions either yet to be submitted or pending, discovery yet to occur and significant factual matters unresolved. In addition, most cases seek an indeterminate amount of damages and many involve multiple parties. Predicting the outcomes of settlement discussions or judicial or arbitral decisions is thus inherently difficult and future developments could cause these actions or claims, individually or in aggregate, to have a material adverse effect on the Companyâ€™s financial condition, results of operations, or cash flows of a particular reporting period.(16) Segment InformationRevenues by segment are as follows:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Wendyâ€™s U.S.$472,591Â $468,753Â $915,438Â $909,741Â Wendyâ€™s International36,361Â 32,715Â 69,176Â 61,995Â Global Real Estate & Development61,775Â 60,097Â 120,866Â 118,636Â Total revenues$570,727Â $561,565Â $1,105,480Â $1,090,372Â The following table reconciles profit by segment to the Companyâ€™s consolidated income before income taxes:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Wendyâ€™s U.S. (a)$136,709Â $142,947Â $262,533Â $268,177Â Wendyâ€™s International (b)10,675Â 8,531Â 21,365Â 15,977Â Global Real Estate & Development28,182Â 26,534Â 52,243Â 51,602Â Total segment profit175,566Â 178,012Â $336,141Â $335,756Â Unallocated franchise support and other costs(191)23Â (217)23Â Advertising funds deficit254Â 1,315Â 461Â 2,421Â Unallocated general and administrative (c)(32,456)(33,653)(65,846)(65,814)Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below)(37,492)(33,498)(73,010)(66,970)Amortization of cloud computing arrangements(3,519)(2,266)(7,061)(3,848)System optimization gains (losses), net280Â (6)153Â (1)Reorganization and realignment costs(2,452)(681)(8,125)(7,489)Impairment of long-lived assets(689)(78)(2,695)(454)Unallocated other operating income, net206Â 106Â 862Â 128Â Interest expense, net(30,995)(31,136)(61,530)(62,841)Loss on early extinguishment of debtâ€”Â â€”Â (1,266)Investment income (loss), net11Â (6,827)11Â (10,389)Other income, net6,300Â 7,573Â 13,136Â 14,909Â Income before income taxes$74,823Â $78,884Â $132,280Â $134,165Â _____23Table of ContentsTHE WENDYâ€™S COMPANY AND SUBSIDIARIESNOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS(In Thousands Except Per Share Amounts)(a)Wendyâ€™s U.S. includes advertising funds expense of $5,084 and $7,409 for the three and six months ended JuneÂ 30, 2024 related to the Companyâ€™s funding of incremental advertising.(b)Wendyâ€™s International includes advertising funds expense of $603 and $765 for the three and six months ended JuneÂ 30, 2024, respectively, and $658 and $1,206 for the three and six months ended JulyÂ 2, 2023, respectively, related to the Companyâ€™s funding of incremental advertising in Canada. In addition, Wendyâ€™s International includes other international-related advertising deficit of $320 and $470 for the three and six months ended JuneÂ 30, 2024, respectively, and $479 and $1,324 for the three and six months ended JulyÂ 2, 2023, respectively.(c)Includes corporate overhead costs, such as employee compensation and related benefits.(17) New Accounting StandardsNew Accounting Standard AdoptedCommon-Control Lease ArrangementsIn March 2023, the Financial Accounting Standards Board (â€œFASBâ€) issued an update to amend certain lease accounting guidance that applies to arrangements between related parties under common control. The amendment requires a lessee in a common-control lease arrangement to amortize leasehold improvements that it owns over the useful life of the improvements to the common-control group, regardless of the lease term, if the lessee continues to control the use of the underlying asset through a lease. The Company adopted this amendment during the first quarter of 2024. The adoption of this amendment did not have a material impact on our condensed consolidated financial statements.24Item 2.Â Â Managementâ€™s Discussion and Analysis of Financial Condition and Results of Operations.IntroductionThis â€œManagementâ€™s Discussion and Analysis of Financial Condition and Results of Operationsâ€ of The Wendyâ€™s Company (â€œThe Wendyâ€™s Companyâ€ and, together with its subsidiaries, the â€œCompany,â€ â€œwe,â€ â€œus,â€ or â€œourâ€) should be read in conjunction with the accompanying unaudited condensed consolidated financial statements and the related notes included elsewhere within this report and â€œItem 7. Managementâ€™s Discussion and Analysis of Financial Condition and Results of Operationsâ€ in our Annual Report on Form 10-K for the fiscal year ended DecemberÂ 31, 2023 (the â€œForm 10-Kâ€). There have been no material changes as of JuneÂ 30, 2024 to the application of our critical accounting policies as described in Item 7 of the Form 10-K. Certain statements we make under this Item 2 constitute â€œforward-looking statementsâ€ under the Private Securities Litigation Reform Act of 1995. See â€œSpecial Note Regarding Forward-Looking Statements and Projectionsâ€ in â€œPart II. Other Informationâ€ of this report. You should consider our forward-looking statements in light of the risks discussed in â€œItem 1A. Risk Factorsâ€ in â€œPart II. Other Informationâ€ of this report and our unaudited condensed consolidated financial statements, related notes and other financial information appearing elsewhere in this report, the Form 10-K and our other filings with the Securities and Exchange Commission (the â€œSECâ€).The Wendyâ€™s Company is the parent company of its 100% owned subsidiary holding company, Wendyâ€™s Restaurants, LLC (â€œWendyâ€™s Restaurantsâ€). Wendyâ€™s Restaurants is the parent company of Wendyâ€™s International, LLC (formerly known as Wendyâ€™s International, Inc). Wendyâ€™s International, LLC is the indirect parent company of (1) Quality Is Our Recipe, LLC (â€œQualityâ€), which is the owner and franchisor of the Wendyâ€™s restaurant system in the United States (the â€œU.S.â€) and all international jurisdictions except for Canada, and (2) Wendyâ€™s Restaurants of Canada Inc., which is the owner and franchisor of the Wendyâ€™s restaurant system in Canada. As used herein, unless the context requires otherwise, the term â€œCompanyâ€ refers to The Wendyâ€™s Company and its direct and indirect subsidiaries, and â€œWendyâ€™sâ€ refers to Quality when the context relates to the ownership or franchising of the Wendyâ€™s restaurant system and to Wendyâ€™s International, LLC when the context refers to the Wendyâ€™s brand.Wendyâ€™s is primarily engaged in the business of operating, developing and franchising a system of distinctive quick-service restaurants serving high quality food. Wendyâ€™s opened its first restaurant in Columbus, Ohio in 1969. Today, Wendyâ€™s is the second largest quick-service restaurant company in the hamburger sandwich segment in the U.S. based on traffic and dollar share, and the third largest globally with 7,261 restaurants in the U.S. and 31 foreign countries and U.S. territories as of JuneÂ 30, 2024.Each Wendyâ€™s restaurant offers an extensive menu specializing in hamburger sandwiches and featuring filet of chicken breast sandwiches, which are prepared to order with the customerâ€™s choice of toppings and condiments. Wendyâ€™s menu also includes chicken nuggets, chili, french fries, baked potatoes, freshly prepared salads, soft drinks, FrostyÂ® desserts and kidsâ€™ meals. In addition, Wendyâ€™s restaurants sell a variety of promotional products on a limited time basis. Wendyâ€™s also offers breakfast across the U.S. system and in Canada. Wendyâ€™s breakfast menu features a variety of breakfast sandwiches such as the Breakfast BaconatorÂ® and sides such as seasoned potatoes.The Company is comprised of the following segments: (1) Wendyâ€™s U.S., (2) Wendyâ€™s International and (3) Global Real Estate & Development. Wendyâ€™s U.S. includes the operation and franchising of Wendyâ€™s restaurants in the U.S. and derives its revenues from sales at Company-operated restaurants and royalties, fees and advertising fund collections from franchised restaurants. Wendyâ€™s International includes the operation and franchising of Wendyâ€™s restaurants in countries and territories other than the U.S. and derives its revenues from sales at Company-operated restaurants and royalties, fees and advertising fund collections from franchised restaurants. Global Real Estate & Development includes real estate activity for owned sites and sites leased from third parties, which are leased and/or subleased to franchisees, and also includes our share of the income of our TimWen real estate joint venture. In addition, Global Real Estate & Development earns fees from facilitating franchisee-to-franchisee restaurant transfers (â€œFranchise Flipsâ€) and providing other development-related services to franchisees. In this â€œItem 2.Â Â Managementâ€™s Discussion and Analysis of Financial Condition and Results of Operations,â€ the Company reports on the segment profit for each of the three segments described above. The Company measures segment profit using segment adjusted earnings before interest, taxes, depreciation and amortization (â€œEBITDAâ€). Segment adjusted EBITDA excludes certain unallocated general and administrative expenses and other items that vary from period to period without correlation to 25the Companyâ€™s core operating performance. See â€œResults of Operationsâ€ below and Note 16 to the Condensed Consolidated Financial Statements contained in Item 1 herein for segment financial information.The Companyâ€™s fiscal reporting periods consist of 52 or 53 weeks ending on the Sunday closest to December 31. All three- six-and month periods presented herein contain 13 weeks and 26 weeks, respectively. All references to years, quarters and months relate to fiscal periods rather than calendar periods.Executive OverviewOur BusinessAs of JuneÂ 30, 2024, the Wendyâ€™s restaurant system was comprised of 7,261 restaurants, with 6,013 Wendyâ€™s restaurants in operation in the U.S. Of the U.S. restaurants, 399 were operated by the Company and 5,614 were operated by a total of 208 franchisees. In addition, at JuneÂ 30, 2024, there were 1,248 Wendyâ€™s restaurants in operation in 31 foreign countries and U.S. territories. Of the international restaurants, 1,236 were operated by a total of 108 franchisees and 12 were operated by the Company in the United Kingdom (the â€œU.K.â€).The revenues from our restaurant business are derived from two principal sources: (1) sales at Company-operated restaurants and (2) franchise-related revenues, including royalties, national advertising funds contributions, rents and franchise fees received from Wendyâ€™s franchised restaurants. Company-operated restaurants comprised approximately 5% of the total Wendyâ€™s system as of JuneÂ 30, 2024.Wendyâ€™s operating results are impacted by a number of external factors, including commodity costs, labor costs, intense price competition, unemployment and consumer spending levels, general economic and market trends and weather.Wendyâ€™s long-term growth opportunities include delivering accelerated global growth through (1) driving same-restaurant sales momentum across all dayparts, (2) accelerating our consumer-facing digital platforms and technologies and (3) expanding the Companyâ€™s footprint across the globe.Key Business MeasuresWe track our results of operations and manage our business using the following key business measures, which includes a non-GAAP financial measure:â€¢Same-Restaurant Sales - We report same-restaurant sales commencing after new restaurants have been open for 15 continuous months and as soon as reimaged restaurants reopen. Restaurants temporarily closed for more than one week are excluded from same-restaurant sales. This methodology is consistent with the metric used by our management for internal reporting and analysis. The table summarizing same-restaurant sales below in â€œResults of Operationsâ€ provides the same-restaurant sales percent changes.â€¢Company-Operated Restaurant Margin - We define Company-operated restaurant margin as sales from Company-operated restaurants less cost of sales divided by sales from Company-operated restaurants. Cost of sales includes food and paper, restaurant labor and occupancy, advertising and other operating costs. Cost of sales excludes certain costs that support restaurant operations that are not allocated to individual restaurants, which are included in â€œGeneral and administrative.â€ Cost of sales also excludes depreciation and amortization expense and impairment of long-lived assets. Therefore, as Company-operated restaurant margin as presented excludes certain costs as described above, its usefulness may be limited and may not be comparable to other similarly titled measures of other companies in our industry.Company-operated restaurant margin is influenced by factors such as price increases, the effectiveness of our advertising and marketing initiatives, featured products, product mix, fluctuations in food and labor costs, restaurant openings, remodels and closures and the level of our fixed and semi-variable costs.â€¢Systemwide Sales - Systemwide sales is a non-GAAP financial measure, which includes sales by both Company-operated restaurants and franchised restaurants. Franchised restaurantsâ€™ sales are reported by our franchisees and represent their revenues from sales at franchised Wendyâ€™s restaurants. The Companyâ€™s consolidated financial statements do not include sales by franchised restaurants to their customers. The Companyâ€™s royalty and advertising 26funds revenues are computed as percentages of sales made by Wendyâ€™s franchisees. As a result, sales by Wendyâ€™s franchisees have a direct effect on the Companyâ€™s royalty and advertising funds revenues and profitability.The Company calculates same-restaurant sales and systemwide sales growth on a constant currency basis. Constant currency results exclude the impact of foreign currency translation and are derived by translating current year results at prior year average exchange rates. The Company believes excluding the impact of foreign currency translation provides better year over year comparability.Same-restaurant sales and systemwide sales exclude sales from Argentina due to that countryâ€™s highly inflationary economy. The Company considers economies that have had cumulative inflation in excess of 100% over a three-year period as highly inflationary.The Company believes its presentation of same-restaurant sales, Company-operated restaurant margin and systemwide sales provide a meaningful perspective of the underlying operating performance of the Companyâ€™s current business and enables investors to better understand and evaluate the Companyâ€™s historical and prospective operating performance. The Company believes that these metrics are important supplemental measures of operating performance because they highlight trends in the Companyâ€™s business that may not otherwise be apparent when relying solely on GAAP financial measures. The Company believes investors, analysts and other interested parties use these metrics in evaluating issuers and that the presentation of these measures facilitates a comparative assessment of the Companyâ€™s operating performance. With respect to same-restaurant sales and systemwide sales, the Company also believes that the data is useful in assessing consumer demand for the Companyâ€™s products and the overall success of the Wendyâ€™s brand.The non-GAAP financial measure discussed above does not replace the presentation of the Companyâ€™s financial results in accordance with GAAP. Because all companies do not calculate non-GAAP financial measures in the same way, this measure as used by other companies may not be consistent with the way the Company calculates such measure.Second Quarter Financial Highlightsâ€¢Revenue increased 1.6% to $570.7 million in the second quarter of 2024 compared with $561.6 million in the second quarter of 2023;â€¢Global same-restaurant sales increased 0.8%, U.S. same-restaurant sales increased 0.6% and international same-restaurant sales increased 2.5% compared with the second quarter of 2023. On a two-year basis, global same-restaurant sales increased 5.9%;â€¢Global Company-operated restaurant margin was 15.8% in the second quarter of 2024, a decrease of 70 basis points compared with the second quarter of 2023; andâ€¢Net income decreased 8.4% to $54.6 million in the second quarter of 2024 compared with $59.6 million in the second quarter of 2023.Year-to-Date Financial Highlightsâ€¢Revenue increased 1.4% to $1.11 billion in the first six months of 2024 compared with $1.09 billion in the first six months of 2023;â€¢Global same-restaurant sales increased 0.9%, U.S. same-restaurant sales increased 0.6% and international same-restaurant sales increased 2.8% compared with the first six months of 2023. On a two-year basis, global same-restaurant sales increased 7.4%;â€¢Global Company-operated restaurant margin was 15.3% in the first six months of 2024, an increase of 10 basis points compared with the first six months of 2023; andâ€¢Net income decreased 2.9% to $96.6 million in the first six months of 2024 compared with $99.5 million in the first six months of 2023. 27Global Same-Restaurant SalesWendyâ€™s long-term growth opportunities include driving same-restaurant sales across all dayparts through quality differentiation, exciting menu innovation and compelling value offerings. Global same-restaurant sales increased 0.8% in the second quarter of 2024 and increased 5.9% on a two-year basis. Global same-restaurant sales increased 0.9% in the first six months of 2024 and increased 7.4% on a two-year basis. To drive same-restaurant sales across the breakfast daypart, the Company plans to fund approximately $22.0 million of incremental breakfast advertising in 2024.DigitalWendyâ€™s long-term growth opportunities include accelerating consumer-facing digital platforms and technologies to drive global systemwide sales. Over the past several years, the Company has invested significant resources to focus on consumer-facing technology, including activating mobile ordering via Wendyâ€™s mobile app, launching the Wendyâ€™s Rewards loyalty program in the U.S. and Canada and establishing delivery agreements with third-party vendors. The Company is also continuing to make digital investments and is partnering with key technology providers to help execute our digital, restaurant technology and enterprise technology initiatives and support our technology innovation and growth. During the second quarter of 2023, the Company revised its definition of digital sales to reflect our full digital portfolio by including in-restaurant mobile scans, in addition to our previously included delivery, mobile order and kiosk digital channels. The Companyâ€™s digital business has continued to grow and, under the revised definition, digital sales as a percent of global systemwide sales increased from approximately 12.7% during the first six months of 2023 to approximately 16.9% during the first six months of 2024.New Restaurant DevelopmentWendyâ€™s long-term growth opportunities include expanding the Companyâ€™s footprint across the globe. To promote new restaurant development, the Company has provided franchisees with certain incentive programs for qualifying new restaurants, in addition to our build to suit development fund. In July 2024, Wendyâ€™s announced a new development incentive structure in the U.S. that provides for reductions in royalty and national advertising fees for qualifying new restaurants for two, three or four years of operation based on the number of restaurants committed to under the development agreement. In addition, the Company has development agreements in place with a number of franchisees that contractually obligate such franchisees to open additional Wendyâ€™s restaurants over a specified timeframe. During the six months ended JuneÂ 30, 2024, Wendyâ€™s added 21 net new restaurants across the system.Organizational RedesignIn February 2023, the Board of Directors approved a plan to redesign the Companyâ€™s organizational structure to better support the execution of the Companyâ€™s long-term growth strategy by maximizing organizational efficiency and streamlining decision making (the â€œOrganizational Redesign Planâ€). As a result of the Organizational Redesign Plan, the Company held its general and administrative expense in 2023 relatively flat compared with 2022. Additionally, in January 2024, the Board of Directors announced the appointment of Kirk Tanner as the Companyâ€™s new President and Chief Executive Officer, effective February

5, 2024. Mr. Tanner succeeded Todd A. Penegor, the Companyâ€™s previous President and Chief Executive Officer, who departed from the Company in February 2024. The Company expects to incur total costs of approximately $18 million related to the Organizational Redesign Plan, including costs related to the succession of the President and Chief Executive Officer role. Of the total costs, approximately $15 million will be cash expenditures expected through 2026. Costs related to the Organizational Redesign Plan are recorded to â€œReorganization and realignment costs.â€ During the six months ended JuneÂ 30, 2024, the Company recognized costs totaling $8.0 million, which primarily included severance and related employee costs. The Company expects to incur additional costs aggregating approximately $1.2 million, comprised of (1) severance and related employee costs of approximately $0.4 million and (2) share-based compensation of approximately $0.8 million. The Company expects costs related to the Organizational Redesign Plan to continue into 2026.28Results of OperationsThe tables included throughout this Results of Operations set forth in millions the Companyâ€™s condensed consolidated results of operations for the second quarter and the first six months of 2024 and 2023.Second QuarterSix MonthsÂ 20242023Change20242023ChangeRevenues:Â Â Â Â Sales$237.4Â $240.7Â (3.3)462.7Â $468.6Â $(5.9)Franchise royalty revenue and fees157.6Â 153.1Â 4.5Â 304.2Â 294.8Â 9.4Â Franchise rental income60.6Â 58.0Â 2.6Â 118.6Â 115.8Â 2.8Â Advertising funds revenue115.1Â 109.8Â 5.3Â 220.0Â 211.2Â 8.8Â Â 570.7Â 561.6Â 9.1Â 1,105.5Â 1,090.4Â 15.1Â Costs and expenses:Â Â Cost of sales199.9Â 201.0Â (1.1)392.0Â 397.5Â (5.5)Franchise support and other costs16.2Â 13.8Â 2.4Â 31.0Â 27.0Â 4.0Â Franchise rental expense32.4Â 32.4Â â€”Â 64.2Â 63.0Â 1.2Â Advertising funds expense120.8Â 109.6Â 11.2Â 228.2Â 211.3Â 16.9Â General and administrative61.5Â 62.7Â (1.2)125.3Â 125.0Â 0.3Â Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below)37.5Â 33.5Â 4.0Â 73.0Â 67.0Â 6.0Â Amortization of cloud computing arrangements3.5Â 2.3Â 1.2Â 7.1Â 3.8Â 3.3Â System optimization gains, net(0.3)â€”Â (0.3)(0.2)â€”Â (0.2)Reorganization and realignment costs2.5Â 0.7Â 1.8Â 8.1Â 7.5Â 0.6Â Impairment of long-lived assets0.7Â 0.1Â 0.6Â 2.7Â 0.5Â 2.2Â Other operating income, net(3.5)(3.8)0.3Â (6.6)(6.0)(0.6)Â 471.2Â 452.3Â 18.9Â 924.8Â 896.6Â 28.2Â Operating profit99.5Â 109.3Â (9.8)180.7Â 193.8Â (13.1)Interest expense, net(31.0)(31.1)0.1Â (61.5)(62.8)1.3Â Loss on early extinguishment of debtâ€”Â â€”Â â€”Â (1.3)1.3Â Investment loss, netâ€”Â (6.8)6.8Â â€”Â (10.4)10.4Â Other income, net6.3Â 7.5Â (1.2)13.1Â 14.9Â (1.8)Income before income taxes74.8Â 78.9Â (4.1)132.3Â 134.2Â (1.9)Provision for income taxes(20.2)(19.3)(0.9)(35.7)(34.7)(1.0)Net income$54.6Â $59.6Â (5.0)96.6Â $99.5Â $(2.9)29Second QuarterSix Months2024% of Total Revenues2023% of Total Revenues2024% of Total Revenues2023% of Total RevenuesRevenues:Â Â Â Â Sales$237.4Â 41.6Â %$240.7Â 42.9Â %$462.7Â 41.9Â %$468.6Â 43.0Â %Franchise royalty revenue and fees:Franchise royalty revenue136.3Â 23.9Â %132.1Â 23.5Â %262.0Â 23.7Â %254.3Â 23.3Â %Franchise fees21.3Â 3.7Â %21.0Â 3.7Â %42.2Â 3.8Â %40.5Â 3.7Â %Total franchise royalty revenue and fees157.6Â 27.6Â %153.1Â 27.2Â %304.2Â 27.5Â %294.8Â 27.0Â %Franchise rental income60.6Â 10.6Â %58.0Â 10.3Â %118.6Â 10.7Â %115.8Â 10.6Â %Advertising funds revenue115.1Â 20.2Â %109.8Â 19.6Â %220.0Â 19.9Â %211.2Â 19.4Â %Total revenues$570.7Â 100.0Â %$561.6Â 100.0Â %$1,105.5Â 100.0Â %$1,090.4Â 100.0Â %Second QuarterSix Months2024% ofÂ Sales2023% ofÂ Sales2024% ofÂ Sales2023% ofÂ SalesCost of sales:Food and paper$73.6Â 31.0Â %$75.8Â 31.5Â %$142.7Â 30.8Â %$149.6Â 31.9Â %Restaurant labor76.0Â 32.0Â %75.3Â 31.3Â %149.6Â 32.3Â %148.9Â 31.8Â %Occupancy, advertising and other operating costs50.3Â 21.2Â %49.9Â 20.7Â %99.7Â 21.5Â %99.0Â 21.1Â %Total cost of sales$199.9Â 84.2Â %$201.0Â 83.5Â %$392.0Â 84.7Â %$397.5Â 84.8Â %Second QuarterSix Months2024% of Sales2023% of Sales2024% of Sales2023% of SalesCompany-operated restaurant margin: U.S.$38.1Â 16.5Â %$40.6Â 17.3Â %$71.6Â 15.9Â %$73.3Â 16.0Â %Global37.5Â 15.8Â %39.7Â 16.5Â %70.7Â 15.3Â %71.1Â 15.2Â %30The table below presents certain of the Companyâ€™s key business measures, which are defined and further discussed in the â€œExecutive Overviewâ€ section included herein.Second QuarterSix Months20242023202420232Key business measures:U.S. same-restaurant sales:Company-operated(1.1)%3.1Â %(1.0)%5.2Â %Franchised0.7Â %5.0Â %0.8Â %6.1Â %Systemwide0.6Â %4.9Â %0.6Â %6.0Â %International same-restaurant sales (a)2.5Â %7.2Â %2.8Â %10.3Â %Global same-restaurant sales:Company-operated(1.3)%3.3Â %(1.1)%5.3Â %Franchised (a)1.0Â %5.3Â %1.0Â %6.6Â %Systemwide (a)0.8Â %5.1Â %0.9Â %6.5Â %Systemwide sales (b):U.S. Company-operated$231.2Â $234.9Â $450.6Â $457.5Â U.S. franchised3,008.5Â 2,949.7Â 5,783.1Â 5,671.9Â U.S. systemwide3,239.7Â 3,184.6Â 6,233.7Â 6,129.4Â International Company-operated6.2Â 5.8Â 12.1Â 11.1Â International franchised (a)483.3Â 455.1Â 931.4Â 868.3Â International systemwide (a)489.5Â 460.9Â 943.5Â 879.4Â Global systemwide (a)$3,729.2Â $3,645.5Â $7,177.2Â $7,008.8Â _____(a)Excludes Argentina due to the impact of that countryâ€™s highly inflationary economy.(b)During the second quarter of 2024 and 2023, global systemwide sales increased 2.6% and 6.9%, respectively, U.S. systemwide sales increased 1.7% and 6.1%, respectively, and international systemwide sales increased 8.3% and 12.7%, respectively, on a constant currency basis. During the first six months of 2024 and 2023, global systemwide sales increased 2.6% and 8.4% respectively, U.S. systemwide sales increased 1.7% and 7.3%, respectively, and international systemwide sales increased 8.5% and 16.6%, respectively, on a constant currency basis.31Second QuarterU.S. Company-operatedU.S. FranchisedInternational Company-operatedInternational FranchisedSystemwideRestaurant count:Restaurant count at March 31, 2024399Â 5,629Â 12Â 1,208Â 7,248Â Opened1Â 24Â â€”Â 39Â 64Â Closed(1)(39)â€”Â (11)(51)Restaurant count at JuneÂ 30, 2024399Â 5,614Â 12Â 1,236Â 7,261Â Six MonthsU.S. Company-operatedU.S. FranchisedInternational Company-operatedInternational FranchisedSystemwideRestaurant count at DecemberÂ 31, 2023403Â 5,627Â 12Â 1,198Â 7,240Â Opened2Â 41Â â€”Â 56Â 99Â Closed(6)(54)â€”Â (18)(78)Restaurant count at JuneÂ 30, 2024399Â 5,614Â 12Â 1,236Â 7,261Â SalesSecond QuarterSix Months20242023Change20242023ChangeSales$237.4Â $240.7Â (3.3)462.7Â $468.6Â $(5.9)The decrease in sales during the second quarter and the first six months of 2024 was primarily due to (1) a 1.3% and 1.1% decrease in global Company-operated same-restaurant sales of $3.4 million and $5.2 million, respectively, and (2) net closures of Company-operated restaurants of $0.6 million and $2.3 million, respectively. Company-operated same-restaurant sales decreased due to a decrease in customer count, partially offset by higher average check.Franchise Royalty Revenue and FeesSecond QuarterSix Months20242023Change20242023ChangeFranchise royalty revenue$136.3Â $132.1Â $4.2Â $262.0Â $254.3Â $7.7Â Franchise fees21.3Â 21.0Â 0.3Â 42.2Â 40.5Â 1.7Â $157.6Â $153.1Â $4.5Â $304.2Â $294.8Â $9.4Â Franchise royalty revenue during the second quarter of 2024 increased $4.2 million, of which (1) $1.7 million was due to net new restaurant development and (2) $1.5 million was due to a 1.0% increase in global franchise same-restaurant sales. Franchise royalty revenue during the first six months of 2024 increased $7.7 million, of which (1) $3.4 million was due to net new restaurant development and (2) $3.1 million was due to a 1.0% increase in global franchise same-restaurant sales. Franchise same-restaurant sales during the second quarter and first six months of 2024 increased due to higher average check, partially offset by a decrease in customer count.The increase in franchise fees during the first six months of 2024 was primarily due to (1) higher fees for providing information technology services to franchisees of $0.8 million and (2) an increase in other miscellaneous franchise fees of $0.9 million.Franchise Rental IncomeSecond QuarterSix Months20242023Change20242023ChangeFranchise rental income$60.6Â $58.0Â $2.6Â $118.6Â $115.8Â $2.8Â The increase in franchise rental income during the second quarter and the first six months of 2024 was primarily due to amending certain existing leases and entering into new leases.32Advertising Funds RevenueSecond QuarterSix Months20242023Change20242023ChangeAdvertising funds revenue$115.1Â $109.8Â $5.3Â $220.0Â $211.2Â $8.8Â The increase in advertising funds revenue during the second quarter and the first six months of 2024 was primarily due to (1) net new restaurant development of $1.7Â million and $3.1Â million, respectively, (2) an increase in franchise same-restaurant sales in the U.S. and Canada of $1.0Â million and $1.9Â million, respectively, and (3) higher other miscellaneous advertising revenues of $1.5Â million and $2.0Â million, respectively.Cost of Sales, as a Percent of SalesSecond QuarterSix Months20242023Change20242023ChangeFood and paper31.0Â %31.5Â %(0.5)%30.8Â %31.9Â %(1.1)%Restaurant labor32.0Â %31.3Â %0.7Â %32.3Â %31.8Â %0.5Â %Occupancy, advertising and other operating costs21.2Â %20.7Â %0.5Â %21.5Â %21.1Â %0.4Â %84.2Â %83.5Â %0.7Â %84.7Â %84.8Â %(0.1)%The increase in cost of sales, as a percent of sales, during the second quarter of 2024 was primarily due to (1) an increase in restaurant labor costs and (2) a decrease in customer count. These impacts were partially offset by higher average check.The decrease in cost of sales, as a percent of sales, during the first six months of 2024 was primarily due to (1) higher average check and (2) higher investments to support the entry into the U.K. market and additional inflationary pressures in the U.K. in the prior year. These impacts were partially offset by (1) an increase in restaurant labor costs and (2) a decrease in customer count.Franchise Support and Other CostsSecond QuarterSix Months20242023Change20242023ChangeFranchise support and other costs$16.2Â $13.8Â $2.4Â $31.0Â $27.0Â $4.0Â The increase in franchise support and other costs during the second quarter and the first six months of 2024 was primarily due to an increase in costs incurred to provide information technology and other services to franchisees.Franchise Rental ExpenseSecond QuarterSix Months20242023Change20242023ChangeFranchise rental expense$32.4Â $32.4Â $â€”Â $64.2Â $63.0Â $1.2Â The increase in franchise rental expense during the first six months of 2024 was primarily due to the impact of assigning certain leases to franchisees.Advertising Funds ExpenseSecond QuarterSix Months20242023Change20242023ChangeAdvertising funds expense$120.8Â $109.6Â $11.2Â $228.2Â $211.3Â $16.9Â On an interim basis, advertising funds expense is recognized in proportion to advertising funds revenue. The Company expects advertising funds expense to be higher than advertising funds revenue by approximately $22.0 million for 2024, which represents the Companyâ€™s plan to fund incremental breakfast advertising. The increase in advertising funds expense during the second quarter and the first six months of 2024 was primarily due to (1) the recognition of the expected Company breakfast advertising spend in excess of advertising funds revenue of $5.7 million and $8.2 million, respectively, and (2) an increase in franchise same-restaurant sales in the U.S. and Canada.33General and AdministrativeSecond QuarterSix Months20242023Change20242023ChangeEmployee compensation and benefits$33.5Â $31.2Â $2.3Â $68.2Â $65.0Â $3.2Â Share-based compensation5.4Â 5.4Â â€”Â 11.1Â 9.3Â 1.8Â Incentive compensation5.5Â 7.6Â (2.1)12.5Â 15.1Â (2.6)Professional fees13.4Â 14.7Â (1.3)27.3Â 29.6Â (2.3)Other, net3.7Â 3.8Â (0.1)6.2Â 6.0Â 0.2Â $61.5Â $62.7Â (1.2)125.3Â $125.0Â $0.3Â The decrease in general and administrative expenses during the second quarter of 2024 was primarily due to (1) a decrease in incentive compensation accruals, reflecting lower operating performance as compared to plan in 2024 versus 2023, and (2) a decrease in professional fees, primarily as a result of costs associated with the Companyâ€™s human capital management (â€œHCMâ€) system implementation completed in the third quarter of 2023. These decreases were partially offset by higher employee compensation and benefits.The increase in general and administrative expenses during the first six months of 2024 was primarily due to (1) higher employee compensation and benefits and (2) higher share-based compensation. These increases were partially offset by (1) a decrease in incentive compensation accruals, reflecting lower operating performance as compared to plan in 2024 versus 2023, and (2) a decrease in professional fees, primarily as a result of costs associated with the Companyâ€™s HCM system implementation completed in the third quarter of 2023.Depreciation and Amortization (exclusive of amortization of cloud computing arrangements shown separately below)Second QuarterSix Months20242023Change20242023ChangeRestaurants$23.1Â $21.1Â $2.0Â $45.6Â $42.0Â $3.6Â Technology support, corporate and other14.4Â 12.4Â 2.0Â 27.4Â 25.0Â 2.4Â $37.5Â $33.5Â $4.0Â $73.0Â $67.0Â $6.0Â The increase in depreciation and amortization during the second quarter and the first six months of 2024 was primarily due to (1) asset additions for new and remodeled restaurants and (2) depreciation and amortization for technology investments.Amortization of Cloud Computing ArrangementsSecond QuarterSix Months20242023Change20242023ChangeAmortization of cloud computing arrangements$3.5Â $2.3Â $1.2Â $7.1Â $3.8Â $3.3Â The increase in amortization of cloud computing arrangements during the second quarter and the first six months of 2024 was primarily due to amortization of assets associated with the Companyâ€™s HCM system implementation completed in the third quarter of 2023.System Optimization Gains, NetSecond QuarterSix Months20242023Change20242023ChangeSystem optimization gains, net(0.3)â€”Â (0.3)(0.2)$â€”Â $(0.2)System optimization gains, net for the second quarter and the first six months of 2024 were primarily comprised of post-closing adjustments on sales of restaurants. See Note 3 to the Condensed Consolidated Financial Statements contained in Item 1 herein for further information.34Reorganization and Realignment CostsSecond QuarterSix Months20242023Change20242023ChangeOrganizational redesign$2.4Â $0.7Â $1.7Â $8.0Â $7.4Â $0.6Â Other reorganization and realignment plans0.1Â â€”Â 0.1Â 0.1Â 0.1Â â€”Â $2.5Â $0.7Â $1.8Â $8.1Â $7.5Â $0.6Â The increase in reorganization and realignment costs during the second quarter and the first six months of 2024 was primarily due to higher severance and related employee costs under the Organizational Redesign Plan. See Note 4 to the Condensed Consolidated Financial Statements contained in Item 1 herein for further information on the Organizational Redesign Plan.Costs incurred under the Companyâ€™s other reorganization and realignment plans were not material during the three and six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023. The Company does not expect to incur any material additional costs under these plans.Impairment of Long-Lived AssetsSecond QuarterSix Months20242023Change20242023ChangeImpairment of long-lived assets$0.7Â $0.1Â $0.6Â $2.7Â $0.5Â $2.2Â The increase in impairment of long-lived assets during the second quarter and the first six months of 2024 was primarily due to higher impairment charges as a result of the deterioration in operating performance of certain Company-operated restaurants.Other Operating Income, NetSecond QuarterSix Months20242023Change20242023ChangeEquity in earnings in joint venture, net(3.0)(2.9)(0.1)(5.5)(5.0)(0.5)Other, net (0.5)(0.9)0.4Â (1.1)(1.0)(0.1)(3.5)(3.8)$0.3Â (6.6)(6.0)$(0.6)The increase in other operating income during the first six months of 2024 was primarily due to an increase in the equity in earnings from our TimWen joint venture.Interest Expense, NetSecond QuarterSix Months20242023Change20242023ChangeInterest expense, net$31.0Â $31.1Â (0.1)61.5Â $62.8Â $(1.3)The decrease in interest expense, net during the second quarter and the first six months of 2024 was primarily due to lower outstanding long-term debt. Loss on Early Extinguishment of DebtSecond QuarterSix Months20242023Change20242023ChangeLoss on early extinguishment of debt$â€”Â $â€”Â $â€”Â $1.3Â $(1.3)During the first quarter of 2023, the Company incurred a loss on early extinguishment of debt of $1.3 million related to the repurchase of $31.6Â million in principal of the Companyâ€™s 7% debentures.35Investment Loss, NetSecond QuarterSix Months20242023Change20242023ChangeInvestment loss, net$â€”Â $6.8Â (6.8)â€”Â $10.4Â $(10.4)During the second quarter and the first six months of 2023, the Company recorded a loss of $6.8Â million and $10.4Â million, respectively, due to impairment charges for the difference between the estimated fair value and the carrying value of an investment in equity securities.Other Income, NetSecond QuarterSix Months20242023Change20242023ChangeOther income, net$6.3Â $7.5Â (1.2)13.1Â $14.9Â $(1.8)The decrease in other income, net during the second quarter and the first six months of 2024 was primarily due to a decrease in interest income, reflecting lower balances of cash equivalents.Provision for Income TaxesSecond QuarterSix Months20242023Change20242023ChangeIncome before income taxes$74.8Â $78.9Â (4.1)132.3Â $134.2Â $(1.9)Provision for income taxes(20.2)(19.3)(0.9)(35.7)(34.7)(1.0)Effective tax rate on income27.0Â %24.4Â %2.6Â %26.9Â %25.9Â %1.0Â %Our effective tax rates for the second quarter and the first six months of 2024 and 2023 were impacted by variations in income before income taxes, adjusted for recurring items such as non-deductible expenses and state income taxes, as well as non-recurring discrete items. The increase in the effective tax rate for the second quarter and the first six months of 2024 was primarily due to (1) an increase in the tax effects of our foreign operations, (2) a decrease in the benefit from share-based compensation and (3) lower net income from our national advertising funds, which are not subject to tax. During the first six months of 2024, these changes were partially offset by a one-time adjustment to our foreign deferred income taxes related to prior periods.Numerous countries have enacted the Organization of Economic Corporation and Developmentâ€™s framework on a global minimum tax (referred to as â€œPillar 2â€), with the earliest effective date for taxable years beginning after December 31, 2023. While the Company does not expect this enactment will have a material impact on the condensed consolidated financial statements, we will continue to evaluate and monitor as additional guidance and clarification becomes available.Segment InformationSee Note 16 to the Condensed Consolidated Financial Statements contained in Item 1 herein for further information regarding the Companyâ€™s segments.Wendyâ€™s U.S.Second QuarterSix Months20242023Change20242023ChangeSales$231.2Â $234.9Â (3.7)450.6Â $457.5Â $(6.9)Franchise royalty revenue118.0Â 114.9Â 3.1Â 226.8Â 221.3Â 5.5Â Franchise fees17.8Â 17.5Â 0.3Â 35.7Â 34.6Â 1.1Â Advertising fund revenue105.6Â 101.5Â 4.1Â 202.3Â 196.3Â 6.0Â Total revenues$472.6Â $468.8Â $3.8Â $915.4Â $909.7Â $5.7Â Segment profit$136.7Â $142.9Â (6.2)262.5Â $268.2Â $(5.7)The increase in Wendyâ€™s U.S. revenues during the second quarter and the first six months of 2024 was primarily due to (1) net new franchise restaurant development and (2) an increase in franchise same-restaurant sales. Franchise same-restaurant sales increased during the second quarter and the first six months of 2024 primarily due to higher average check, partially offset 36by a decrease in customer count. These increases were partially offset by a decrease in Company-operated sales driven by the same factors as described above for â€œSales.â€The decrease in Wendyâ€™s U.S. segment profit during the second quarter and the first six months of 2024 was primarily due to (1) an increase in the Companyâ€™s funding of incremental advertising, (2) a decrease in Company-operated sales and (3) higher franchise support and other costs. These changes were partially offset by an increase in franchise royalty revenue and fees.Wendyâ€™s InternationalSecond QuarterSix Months20242023Change20242023ChangeSales$6.2Â $5.8Â $0.4Â $12.1Â $11.1Â $1.0Â Franchise royalty revenue18.3Â 17.2Â 1.1Â 35.1Â 33.0Â 2.1Â Franchise fees2.4Â 1.4Â 1.0Â 4.3Â 3.0Â 1.3Â Advertising fund revenue9.5Â 8.3Â 1.2Â 17.7Â 14.9Â 2.8Â Total revenues$36.4Â $32.7Â $3.7Â $69.2Â $62.0Â $7.2Â Segment profit$10.7Â $8.5Â $2.2Â $21.4Â $16.0Â $5.4Â The increase in Wendyâ€™s International revenues during the second quarter and

the first six months of 2024 was primarily due to (1) an increase in franchise same-restaurant sales and (2) net new restaurant development. Franchise same-restaurant sales increased during the second quarter and the first six months of 2024 due to higher average check, partially offset by a decrease in customer count.The increase in Wendyâ€™s International segment profit during the second quarter and the first six months of 2024 was primarily due to higher revenues. This increase was partially offset by higher franchise support and other costs.Global Real Estate & DevelopmentSecond QuarterSix Months20242023Change20242023ChangeFranchise fees$1.2Â $2.1Â (0.9)2.2Â $2.8Â $(0.6)Franchise rental income60.6Â 58.0Â 2.6Â 118.7Â 115.8Â 2.9Â Total revenues$61.8Â $60.1Â $1.7Â $120.9Â $118.6Â $2.3Â Segment profit$28.2Â $26.5Â $1.7Â $52.2Â $51.6Â $0.6Â The increase in Global Real Estate & Development revenues during the second quarter and the first six months of 2024 was primarily due to higher franchise rental income as a result of (1) amending certain existing leases and entering into new leases and (2) increases in percent rent and executory costs. These increases were partially offset by lower development-related fees.The increase in Global Real Estate & Development segment profit during the second quarter and the first six months of 2024 was primarily due to higher revenues. During the first six months of 2024, this increase was partially offset by higher franchise rental expense driven by the same factors as described above for â€œFranchise Rental Expense.â€37Liquidity and Capital ResourcesCash FlowsOur primary sources of liquidity and capital resources are cash flows from operations and borrowings under our securitized financing facility. Our principal uses of cash are operating expenses, capital expenditures, repurchases of common stock and dividends to stockholders.Our anticipated cash requirements for the remainder of 2024, exclusive of operating cash flow requirements, consist principally of:â€¢capital expenditures of approximately $56.0 million to $66.0 million, resulting in total anticipated cash capital expenditures for the year of approximately $90.0 million to $100.0 million;â€¢cash dividends aggregating approximately $101.6 million as discussed below in â€œDividends;â€ andâ€¢stock repurchases under the Companyâ€™s January 2023 Authorization as discussed below in â€œStock Repurchases.â€Based on current levels of operations, the Company expects that available cash and cash flows from operations will provide sufficient liquidity to meet operating cash requirements for the next 12 months.We currently believe we have the ability to pursue additional sources of liquidity if needed or desired to fund operating cash requirements or for other purposes. However, there can be no assurance that additional liquidity will be readily available or available on terms acceptable to us.The table below summarizes our cash flows from operating, investing and financing activities for the first six months of 2024 and 2023:Six Months20242023ChangeNet cash provided by (used in):Operating activities$145.5Â $141.5Â $4.0Â Investing activities(44.0)(28.9)(15.1)Financing activities(162.4)(246.3)83.9Â Effect of exchange rate changes on cash(3.3)2.1Â (5.4)Net decrease in cash, cash equivalents and restricted cash(64.2)(131.6)$67.4Â Operating ActivitiesCash provided by operating activities consists primarily of net income, adjusted for non-cash expenses such as depreciation and amortization, deferred income tax and share-based compensation, and the net change in operating assets and liabilities. Cash provided by operating activities was $145.5 million and $141.5 million in the first six months of 2024 and 2023, respectively. The change was primarily due to a decrease in cash paid for cloud computing arrangements, partially offset by lower net income, adjusted for non-cash expenses.Investing ActivitiesCash used in investing activities was $44.0 million and $28.9 million in the first six months of 2024 and 2023, respectively. The change was primarily due to (1) an increase in expenditures associated with the Companyâ€™s franchise development fund of $11.1 million and (2) an increase in capital expenditures of $4.3 million.Financing ActivitiesCash used in financing activities was $162.4 million and $246.3 million in the first six months of 2024 and 2023, respectively. The change was primarily due to (1) a decrease in repurchases of the Companyâ€™s common stock of $52.7 million and (2) a decrease in repayments of long-term debt of $31.8 million, reflecting the impact of repurchases of the Companyâ€™s 7% debentures in the first quarter of 2023.38Long-Term Debt, Including Current PortionWe may from time to time seek to repurchase portions of our outstanding long-term debt, including our 7% debentures and/or our senior secured notes, through open market purchases, privately negotiated transactions or otherwise. No debt repurchases were made during the six months ended JuneÂ 30, 2024. Future repurchases, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. Whether or not to repurchase any debt and the size and timing of any such repurchases will be determined at our discretion.There were no material changes to the Companyâ€™s debt obligations since DecemberÂ 31, 2023. The Company was in compliance with its debt covenants as of JuneÂ 30, 2024. DividendsOn March 15, 2024 and June 17, 2024, the Company paid quarterly cash dividends per share of $.25, aggregating $102.6 million. On August 1, 2024, the Company announced a dividend of $.25 per share to be paid on September 17, 2024 to stockholders of record as of September 3, 2024. If the Company pays regular quarterly cash dividends for the remainder of 2024 at the same rate as declared in the third quarter of 2024, the Companyâ€™s total cash requirement for dividends for the remainder of 2024 would be approximately $101.6 million based on the number of shares of its common stock outstanding at JulyÂ 25, 2024. The Company currently intends to continue to declare and pay quarterly cash dividends; however, there can be no assurance that any additional quarterly dividends will be declared or paid or of the amount or timing of such dividends, if any.Stock RepurchasesIn January 2023, our Board of Directors authorized a repurchase program for up to $500.0 million of our common stock through February 28, 2027, when and if market conditions warrant and to the extent legally permissible (the â€œJanuary 2023 Authorizationâ€). During the six months ended JuneÂ 30, 2024, the Company repurchased 2.0Â million shares under the January 2023 Authorization with an aggregate purchase price of $34.4 million, of which $0.8 million was accrued as of JuneÂ 30, 2024, and excluding excise tax and commissions. As of JuneÂ 30, 2024, the Company had $275.6 million of availability remaining under the January 2023 Authorization. Subsequent to JuneÂ 30, 2024 through JulyÂ 25, 2024, the Company repurchased 0.9Â million shares under the January 2023 Authorization with an aggregate purchase price of $15.6 million, excluding applicable excise tax and commissions.General Inflation, Commodities and Changing PricesInflationary pressures on labor directly impacted our consolidated results of operations during the six months ended JuneÂ 30, 2024, and we expect this to continue throughout the remainder of 2024. We attempt to manage any inflationary costs and commodity price increases through selective menu price increases and product mix. Delays in implementing such menu price increases and competitive pressures may limit our ability to recover such cost increases in the future. Inherent volatility experienced in certain commodity markets, such as those for beef, chicken, pork, cheese and grains, could have a significant effect on our results of operations and may have an adverse effect on us in the future. The extent of any impact will depend on our ability to manage such volatility through product mix and selective menu price increases.SeasonalityWendyâ€™s restaurant operations are moderately seasonal. Wendyâ€™s average restaurant sales are normally higher during the summer months than during the winter months. Because our business is moderately seasonal, results for a particular quarter are not necessarily indicative of the results that may be achieved for any other quarter or for the full fiscal year.Item 3. Quantitative and Qualitative Disclosures about Market Risk.As of JuneÂ 30, 2024 there were no material changes from the information contained in the Companyâ€™s Form 10-K for the fiscal year ended DecemberÂ 31, 2023.39Item 4. Controls and Procedures.Evaluation of Disclosure Controls and ProceduresThe management of the Company, under the supervision and with the participation of the Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the design and operation of its disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) under the Securities Exchange Act of 1934, as amended (the â€œExchange Actâ€)) as of JuneÂ 30, 2024. Based on such evaluations, the Chief Executive Officer and Chief Financial Officer concluded that as of JuneÂ 30, 2024, the disclosure controls and procedures of the Company were effective at a reasonable assurance level in (1) recording, processing, summarizing and reporting, on a timely basis, information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act and (2) ensuring that information required to be disclosed by the Company in such reports is accumulated and communicated to management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.Changes in Internal Control Over Financial ReportingThere were no changes in the internal control over financial reporting of the Company during the second quarter of 2024 that materially affected, or are reasonably likely to materially affect, its internal control over financial reporting.Inherent Limitations on Effectiveness of ControlsThere are inherent limitations in the effectiveness of any control system, including the potential for human error and the possible circumvention or overriding of controls and procedures. Additionally, judgments in decision-making can be faulty and breakdowns can occur because of a simple error or mistake. An effective control system can provide only reasonable, not absolute, assurance that the control objectives of the system are adequately met. Accordingly, the management of the Company, including its Chief Executive Officer and Chief Financial Officer, does not expect that the control system can prevent or detect all error or fraud. Finally, projections of any evaluation or assessment of effectiveness of a control system to future periods are subject to the risks that, over time, controls may become inadequate because of changes in an entityâ€™s operating environment or deterioration in the degree of compliance with policies or procedures.40PART II. OTHER INFORMATIONSpecial Note Regarding Forward-Looking Statements and ProjectionsThis Quarterly Report on Form 10-Q and oral statements made from time to time by representatives of the Company may contain or incorporate by reference certain statements that are â€œforward-looking statementsâ€ within the meaning of the Private Securities Litigation Reform Act of 1995 (the â€œReform Actâ€). Generally, forward-looking statements include the words â€œmay,â€ â€œbelieves,â€ â€œplans,â€ â€œexpects,â€ â€œanticipates,â€ â€œintends,â€ â€œestimate,â€ â€œgoal,â€ â€œupcoming,â€ â€œoutlook,â€ â€œguidanceâ€ or the negation thereof, or similar expressions. In addition, all statements that address future operating, financial or business performance, strategies or initiatives, future efficiencies or savings, anticipated costs or charges, future capitalization, anticipated impacts of recent or pending investments or transactions and statements expressing general views about future results or brand health are forward-looking statements within the meaning of the Reform Act. Forward-looking statements are based on our expectations at the time such statements are made, speak only as of the dates they are made and are susceptible to a number of risks, uncertainties and other factors. For all of our forward-looking statements, we claim the protection of the safe harbor for forward-looking statements contained in the Reform Act. Our actual results, performance and achievements may differ materially from any future results, performance or achievements expressed or implied by our forward-looking statements. Many important factors could affect our future results and cause those results to differ materially from those expressed in or implied by our forward-looking statements. Such factors include, but are not limited to, the following:â€¢the impact of competition or poor customer experiences at Wendyâ€™s restaurants;â€¢adverse economic conditions or disruptions, including in regions with a high concentration of Wendyâ€™s restaurants;â€¢changes in discretionary consumer spending and consumer tastes and preferences;â€¢the disruption to our business from COVID-19 and its impact on our results of operations, financial condition and prospects;â€¢impacts to our corporate reputation or the value and perception of our brand;â€¢the effectiveness of our marketing and advertising programs and new product development;â€¢our ability to manage the impact of social media;â€¢our ability to protect our intellectual property;â€¢food safety events or health concerns involving our products;â€¢our ability to deliver accelerated global sales growth and achieve or maintain market share across our dayparts;â€¢our ability to achieve our growth strategy through new restaurant development and our Image Activation program;â€¢our ability to effectively manage the acquisition and disposition of restaurants or successfully implement other strategic initiatives;â€¢risks associated with leasing and owning significant amounts of real estate, including environmental matters;â€¢risks associated with our international operations, including our ability to execute our international growth strategy;â€¢changes in commodity and other operating costs;â€¢shortages or interruptions in the supply or distribution of our products and other risks associated with our independent supply chain purchasing co-op;â€¢the impact of increased labor costs or labor shortages;â€¢the continued succession and retention of key personnel and the effectiveness of our leadership and organizational structure;41â€¢risks associated with our digital commerce strategy, platforms and technologies, including our ability to adapt to changes in industry trends and consumer preferences;â€¢our dependence on computer systems and information technology, including risks associated with the failure or interruption of our systems or technology or the occurrence of cyber incidents or deficiencies;â€¢risks associated with our securitized financing facility and other debt agreements, including compliance with operational and financial covenants, restrictions on our ability to raise additional capital, the impact of our overall debt levels and our ability to generate sufficient cash flow to meet our debt service obligations and operate our business;â€¢risks associated with our capital allocation policy, including the amount and timing of equity and debt repurchases and dividend payments;â€¢risks associated with complaints and litigation, compliance with legal and regulatory requirements and an increased focus on environmental, social and governance issues;â€¢risks associated with the availability and cost of insurance, changes in accounting standards, the recognition of impairment or other charges, changes in tax rates or tax laws and fluctuations in foreign currency exchange rates;â€¢conditions beyond our control, such as adverse weather conditions, natural disasters, hostilities, social unrest, health epidemics or pandemics or other catastrophic events; andâ€¢other risks and uncertainties affecting us and our subsidiaries referred to in our Annual Report on Form 10-K filed with the SEC on February 26, 2024 (see especially â€œItem 1A. Risk Factorsâ€ and â€œItem 7. Managementâ€™s Discussion and Analysis of Financial Condition and Results of Operationsâ€) and in our other current and periodic filings with the SEC.In addition to the factors described above, there are risks associated with our predominantly franchised business model that could impact our results, performance and achievements. Such risks include our ability to identify, attract and retain experienced and qualified franchisees, our ability to effectively manage the transfer of restaurants between and among franchisees, the business and financial health of franchisees, the ability of franchisees to meet their royalty, advertising, development, reimaging and other commitments, participation by franchisees in brand strategies and the fact that franchisees are independent third parties that own, operate and are responsible for overseeing the operations of their restaurants. Our predominantly franchised business model may also impact the ability of the Wendyâ€™s system to effectively respond and adapt to market changes. All future written and oral forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to above. New risks and uncertainties arise from time to time, and factors that we currently deem immaterial may become material, and it is impossible for us to predict these events or how they may affect us. We assume no obligation to update any forward-looking statements after the date of this Quarterly Report on Form 10-Q as a result of new information, future events or developments, except as required by federal securities laws, although we may do so from time to time. We do not endorse any projections regarding future performance that may be made by third parties.Item 1. Legal Proceedings.The Company is involved in litigation and claims incidental to our business. We provide accruals for such litigation and claims when we determine it is probable that a liability has been incurred and the loss is reasonably estimable. The Company believes it has adequate accruals for all of its legal and environmental matters. We cannot estimate the aggregate possible range of loss for our existing litigation and claims due to various reasons, including, but not limited to, many proceedings being in preliminary stages, with various motions either yet to be submitted or pending, discovery yet to occur, and significant factual matters unresolved. In addition, most cases seek an indeterminate amount of damages and many involve multiple parties. Predicting the outcomes of settlement discussions or judicial or arbitral decisions is thus inherently difficult and future developments could cause these actions or claims, individually or in aggregate, to have a material adverse effect on the Companyâ€™s financial condition, results of operations, or cash flows of a particular reporting period.42Item 1A. Risk Factors.In addition to the information contained in this report, you should carefully consider the risk factors disclosed in our Form 10-K, which could materially affect our business, financial condition or future results. Except as described elsewhere in this report, there have been no material changes from the risk factors previously disclosed in our Form 10-K.Item 2.Â Â Unregistered Sales of Equity Securities and Use of Proceeds.The following table provides information with respect to repurchases of shares of our common stock by us and our â€œaffiliated purchasersâ€ (as defined in Rule 10b-18(a)(3) under the Exchange Act) during the second quarter of 2024:Issuer Repurchases of Equity SecuritiesPeriodTotal Number of Shares Purchased (1)AveragePrice Paidper ShareTotal Number ofShares Purchasedas Part ofPublicly Announced PlansApproximate DollarValue of Sharesthat May Yet Be Purchased Underthe Plans (2)April 1, 2024throughMay 5, 2024324,985Â $19.09Â 264,970Â $297,777,895Â May 6, 2024throughJune 2, 2024362,991Â $18.14Â 362,991Â $291,198,432Â June 3, 2024throughJune 30, 2024934,963Â $16.75Â 934,963Â $275,552,297Â Total1,622,939Â $17.53Â 1,562,924Â $275,552,297Â (1)Includes 60,015 shares of common stock reacquired by the Company from holders of share-based awards to satisfy certain requirements associated with the vesting or exercise of the respective award. The shares were valued at the fair market value of the Companyâ€™s common stock on the vesting or exercise date of such awards, as set forth in the applicable plan document.(2)In January 2023, our Board of Directors authorized a repurchase program for up to $500.0 million of our common stock through February 28, 2027, when and if market conditions warrant and to the extent legally permissible.Subsequent to JuneÂ 30, 2024 through JulyÂ 25, 2024, the Company repurchased 0.9Â million shares under the January 2023 Authorization with an aggregate purchase price of $15.6 million, excluding applicable excise tax and commissions.43Item 6. Exhibits.EXHIBIT NO.DESCRIPTIONÂ Â 31.1Certification of the Chief Executive Officer of The Wendyâ€™s Company, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*31.2Certification of the Chief Financial Officer of The Wendyâ€™s Company, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*32.1Certifications of the Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*101The following financial information from The Wendyâ€™s Companyâ€™s Quarterly Report on Form 10-Q for the quarter ended JuneÂ 30, 2024 formatted in Inline eXtensible Business Reporting Language: (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Operations, (iii) the Condensed Consolidated Statements of Comprehensive Income, (iv) the Condensed Consolidated Statements

of Stockholdersâ€™ Equity, (v) the Condensed Consolidated Statements of Cash Flows, and (vi) Notes to Condensed Consolidated Financial Statements.104The cover page from The Wendyâ€™s Companyâ€™s Quarterly Report on Form 10-Q for the quarter ended JuneÂ 30, 2024, formatted in Inline XBRL and contained in Exhibit 101._____*Filed herewith.**Identifies a management contract or compensatory plan or arrangement.44SIGNATURESPursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.Â THE WENDYâ€™S COMPANY(Registrant)Date: August 1, 2024Â By: /s/ Gunther PloschÂ Â Â Â

Long-term operating lease liabilities Operating Lease, Liability, Noncurrent Interest on finance lease liabilities Finance Lease, Interest Expense Deferred franchise fees, current Contract with Customer, Liability, Current Other assets Other Assets, Noncurrent Entity Tax Identification Number Entity Tax Identification Number Sales-type leases, selling profit Sales-type and Direct Financing Leases, Profit (Loss) Leases [Abstract] Leases [Abstract] New Accounting Pronouncements and Changes in Accounting Principles [Abstract] Accounting Standards Update and Change in Accounting Principle [Abstract] Treasury Stock, Shares, Acquired Treasury Stock, Shares, Acquired Operating Segments Operating Segments [Member] Receivable Type Receivable Type [Axis] Net cash provided by operating activities Net Cash Provided by (Used in) Operating Activities Cash flows from operating activities: Net Cash Provided by (Used in) Operating Activities [Abstract] Common Stock Held in Treasury Treasury Stock, Common [Member] Schedule of Accumulated Other Comprehensive Loss Schedule of Accumulated Other Comprehensive Income (Loss) [Table Text Block] Advertising funds deficit Advertising Funds Surplus (Deficit), Net Net amount of advertising funds revenue and advertising funds expense for the period. Other Stockholders' Equity, Other Yellow Cab Yellow Cab [Member] Yellow Cab Income Taxes Receivable, Current Income Taxes Receivable Equity Components Equity Components [Axis] Restructuring Type Restructuring Type [Axis] Measurement Frequency Measurement Frequency [Axis] Entity Common Stock, Shares Outstanding Entity Common Stock, Shares Outstanding Global Real Estate & Development Global Real Estate & Development [Member] Global Real Estate & Development segment Costs and expenses Costs and Expenses Impaired long-lived assets held and used by type Impaired Long-Lived Assets Held and Used by Type [Axis] Receivable Type Receivable [Domain] Supplemental non-cash investing and financing activities: Cash Flow, Noncash Investing and Financing Activities Disclosure [Abstract] Entity Small Business Entity Small Business Advertising funds expense Advertising funds expense Advertising and promotional programs expense incurred by the advertising funds. Restructuring and Related Costs Restructuring and Related Costs [Table Text Block] Fair Value, Inputs, Level 3 Fair Value, Inputs, Level 3 [Member] Receivables, Net, Current Receivables, Net, Current Other liabilities Other Liabilities [Member] Lessee, Lease, Description Lessee, Lease, Description [Line Items] Accrued expenses and other current liabilities Accrued Liabilities, Current Antidilutive Securities Excluded from Computation of Earnings Per Share, Amount Antidilutive Securities Excluded from Computation of Earnings Per Share, Amount Net receipt of deferred vendor incentives Net Receipt of Deferred Vendor Incentives Total deferred cash receipt for vendor incentives, net of amounts recognized Payments Payments for Restructuring Lease, Income Operating Lease, Lease Income [Table Text Block] Anticipated Future Recognition of Deferred Franchise Fees Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Table Text Block] Cash, cash equivalents and restricted cash at beginning of period Cash, cash equivalents and restricted cash at end of period Total cash, cash equivalents and restricted cash Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents Current assets: Assets, Current [Abstract] Goodwill Goodwill Consolidation Items Consolidation Items [Axis] Payments related to tax withholding for share-based compensation Payment, Tax Withholding, Share-Based Payment Arrangement Stock Repurchase Program, Authorized Amount Share Repurchase Program, Authorized, Amount Treasury Stock, Shares Treasury Stock, Common, Shares Income Taxes Receivable, Noncurrent Income Taxes Receivable, Noncurrent Fair value of assets and liabilities (other than cash and cash equivalents) measured at fair value on a nonrecurring basis Fair Value Measurements, Nonrecurring [Table Text Block] Product and Service Product and Service [Domain] Reconciliation of Revenue from Segments to Consolidated Reconciliation of Revenue from Segments to Consolidated [Table] Short-term lease cost Short-Term Lease, Cost Stock Repurchase Program, Excise Tax Accrual Stock Repurchase Program, Excise Tax Accrual Stock Repurchase Program, Excise Tax Accrual Fair Value Disclosures [Abstract] Fair Value Disclosures [Abstract] Comprehensive income Comprehensive Income (Loss), Net of Tax, Attributable to Parent Executory costs paid by lessee Executory Costs Paid By Lessee [Member] Executory costs paid by lessee. Change in operating lease liabilities Operating Lease, Payments Applied To Lease Liabilities Operating Lease, Payments Applied To Lease Liabilities Security Exchange Name Security Exchange Name Related Party Transaction Related Party Transaction [Domain] Sales-type and direct-financing leases, interest income Sales-type and Direct Financing Leases, Interest Income Properties Property, Plant and Equipment, Net Impairment of Long-Lived Assets Asset Impairment Charges [Text Block] Total liabilities Liabilities Common Stock, Dividends, Per Share, Cash Paid Common Stock, Dividends, Per Share, Cash Paid Franchised Units Franchised Units [Member] Common Stock, Par Value Common Stock, Par or Stated Value Per Share Finance leases Right-of-Use Asset Obtained in Exchange for Finance Lease Liability Fair Value, Measurements, Nonrecurring Fair Value, Nonrecurring [Member] Cash flows from investing activities: Net Cash Provided by (Used in) Investing Activities [Abstract] Current portion of operating lease liabilities Operating Lease, Liability, Current Component Component [Axis] A component of the corresponding concept. Common Stock, Shares Issued Common Stock, Shares, Issued Entity Entity [Domain] Land And Building - Leased Land And Building - Leased [Member] Property whose land and building are both leased by the Company. Assets held for sale Disposal Group, Including Discontinued Operation, Assets Guarantor Obligations Guarantor Obligations [Line Items] Franchise royalty revenue and fees Franchise Royalty Revenue and Fees [Member] Franchise Royalty Revenue and Fees Common Stock, Shares Authorized Common Stock, Shares Authorized Asset Arrangement Asset Arrangement [Domain] Asset Arrangement [Domain] Weighted average diluted shares outstanding Weighted Average Number of Shares Outstanding, Diluted Restructuring and Related Cost, Expected Cost Restructuring and Related Cost, Expected Cost Accrued expenses and other current liabilities Accrued Liabilities [Member] Accumulated Other Comprehensive Loss AOCI Attributable to Parent, Net of Tax [Roll Forward] Total stockholdersâ€™ equity Stockholders' Equity, beginning of period Stockholders' Equity, end of period Equity, Attributable to Parent Supplemental Cash Flow Information Schedule of Cash Flow, Supplemental Disclosures [Table Text Block] Common stock held in treasury, at cost; 266,275 and 265,027 shares, respectively Treasury Stock, Value Balance Sheet Location Statement of Financial Position Location, Balance [Axis] Schedule of Real Estate Properties Schedule of Real Estate Properties [Table Text Block] Deferred income tax Deferred Income Tax Expense (Benefit) System Optimization Gains, Net Property, Plant and Equipment Disclosure [Text Block] Investment income (loss), net Investment Income, Net Letters of Credit Outstanding, Amount Letters of Credit Outstanding, Amount Contract balances Contract balances [Line Items] [Line Items] for Contract balances [Table] Accounts receivable, net, current Accounts Receivable, after Allowance for Credit Loss, Current Cost of sales Cost of Sales [Member] Sales Sales at Company-operated restaurants Product [Member] Impairment of long-lived assets Impairment of long-lived assets Impairment of long-lived assets Asset Impairment Charges Document Fiscal Period Focus Document Fiscal Period Focus Executory costs paid to lessor Executory Costs Paid To Lessor [Member] Executory Costs Paid To Lessor [Member] Dilutive effect of stock options and restricted shares Incremental Common Shares Attributable to Dilutive Effect of Share-Based Payment Arrangements Series 2018-1 Class A-2-II Notes Series 2018-1 Class A-2-II Notes [Member] Series 2018-1 Class A-2-II Notes [Member] Balance Sheet Location Statement of Financial Position Location, Balance [Domain] Schedule of Restructuring Reserve by Type of Cost Schedule of Restructuring Reserve by Type of Cost [Table Text Block] ASSETS Assets [Abstract] Fair Value, by Balance Sheet Grouping Fair Value, by Balance Sheet Grouping [Table] Other comprehensive (loss) income Other comprehensive income (loss) Foreign currency translation Other Comprehensive Income (Loss), Net of Tax Segment Reporting, Reconciling Item for Profit from Segment to Consolidated Segment Reporting, Reconciling Item for Operating Profit (Loss) from Segment to Consolidated [Line Items] Franchise development fund Payments to Acquire Productive Assets - Franchise development fund The cash outflow for purchases of and capital improvements on property, plant and equipment related to the Franchise Development Fund, established in August 2021. Document Type Document Type Total finance lease cost Total Finance Lease Cost Total cost of finance leases including amortization of finance lease assets and interest incurred on finance lease liabilities. Distributions received from joint ventures, net of equity in earnings Distributions from Equity Method Investment, Net of Equity in Earnings Distributions from Equity Method Investment, Net of Equity in Earnings Total operating lease cost Total Operating Lease Cost Total cost of operating leases including operating lease cost, variable lease cost and short-term lease cost. Contract Balances, assets and liabilities Contract with Customer, Contract Asset, Contract Liability, and Receivable [Table Text Block] AMC AMC [Member] AMC Long-term debt-related activities, net Operating activities from long-term debt, net Operating cash flows associated with long-term debt activities including non-cash financing and payments for debt extinguishment and cash flow hedges. Deferred franchise fees at beginning of period Deferred franchise fees at end of period Contract with Customer, Liability Accounts payable Accounts Payable, Current Revenues: Revenues [Abstract] Advertising funds restricted liabilities Advertising funds restricted liabilities Aggregate amount of liabilities associated with our advertising and promotional programs. Liabilities consist of obligations arising from the receipt of contributions to purchase advertising and promotional programs. Current Fiscal Year End Date Current Fiscal Year End Date Total lease cost Lease, Cost Range Statistical Measurement [Axis] Lessor, Lease, Description Lessor, Lease, Description [Line Items] Income before income taxes Income before income taxes Income (Loss) from Continuing Operations before Income Taxes, Noncontrolling Interest Impairment of Long-Lived Assets Impaired Long-Lived Assets Held and Used [Line Items] Guarantees [Abstract] Guarantees [Abstract] Series 2019-1 Class A-2-II Notes Series 2019-1 Class A-2-II Notes [Member] Series 2019-1 Class A-2-II Notes [Member] Other comprehensive (loss) income: Comprehensive Income (Loss), Net of Tax, Including Portion Attributable to Noncontrolling Interest [Abstract] Deferred franchise fee rollforward [Abstract] Deferred franchise fee rollforward Disaggregation of Revenue Disaggregation of Revenue [Line Items] Variable lease cost Variable Lease, Cost Net cash used in operations before effect of exchange rate changes on cash Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Period Increase (Decrease), Excluding Exchange Rate Effect Additional Paid-In Capital Additional Paid-in Capital [Member] Long-term finance lease liabilities Finance Lease, Liability, Noncurrent Patronage Dividends Patronage Dividends [Domain] Patronage Dividends [Domain] Subsequent Event Type Subsequent Event Type [Domain] Investment, Name Investment, Name [Axis] Diluted Diluted net income per share Earnings Per Share, Diluted Restaurants acquired from franchisees Significant Changes, Franchises Purchased During Period Sale of other assets Sale of Other Assets [Member] Sale of Other Assets, including surplus properties, aircraft, equipment and other Entity Interactive Data Current Entity Interactive Data Current Type of Restructuring Type of Restructuring [Domain] Recruitment and relocation costs Employee Relocation [Member] Disaggregation of Revenue Disaggregation of Revenue [Table] Severance and related employee costs Employee Severance [Member] Statement of Financial Position [Abstract] Statement of Financial Position [Abstract] Series 2022-1 Class A-2-II Notes Series 2022-1 Class A-2-II Notes [Member] Series 2022-1 Class A-2-II Notes Deferred franchise fees Deferred franchise fees [Member] Deferred franchise fees Reorganization and Realignment Costs Restructuring and Related Activities Disclosure [Text Block] Notes receivable, net Increase (decrease) in notes receivable, net, for investing activities Cash inflow (outflow) for notes receivable, net, for investing activities Advertising funds restricted assets Advertising funds restricted assets [Member] Advertising funds restricted assets Share-based compensation Share-Based Payment Arrangement, Noncash Expense Significant changes to unrecognized tax benefits Unrecognized Tax Benefits, Period Increase (Decrease) Dispositions Proceeds from sales of restaurants Proceeds from Sale of Property, Plant, and Equipment Guarantor Obligations, Nature Guarantor Obligations, Nature [Domain] January 2023 Share Repurchase Program January 2023 Share Repurchase Program [Member] January 2023 Share Repurchase Program Provision for income taxes Income Tax Expense (Benefit) Debt Instrument, Interest Rate, Stated Percentage Debt Instrument, Interest Rate, Stated Percentage Schedule of Investments Schedule of Investments [Line Items] Series 2022-1 Class A-2-I Notes Series 2022-1 Class A-2-I Notes [Member] Series 2022-1 Class A-2-I Notes Revenue from Contract with Customer, Excluding Assessed Tax Revenue from Contract with Customer, Excluding Assessed Tax Property Lease Guarantee Property Lease Guarantee [Member] Other reorganization and realignment plans Other Reorganization and Realignment Plans [Member] Other Reorganization and Realignment Plans Statement of Comprehensive Income [Abstract] Statement of Comprehensive Income [Abstract] Stock Repurchase Program, Cost Incurred Stock Repurchase Program, Cost Incurred Stock Repurchase Program, Cost Incurred Effective Income Tax Rate Effective Income Tax Rate Reconciliation, Percent Net cash used in investing activities Net Cash Provided by (Used in) Investing Activities Operating profit Segment profit Operating Income (Loss) TimWen and Brazil JV TimWen Investment [Member] TimWen Investment [Member] Interest expense, net Interest expense, net Interest Expense, Operating and Nonoperating Restructuring and Related Cost, Cost Incurred to Date Restructuring and Related Cost, Cost Incurred to Date Franchised Units, Total [Member] Franchised Units, Total [Member] Franchised Units, Total Total liabilities and stockholdersâ€™ equity Liabilities and Equity Fair Value, Hierarchy Fair Value Hierarchy and NAV [Axis] Schedule of Equity Method Investments Equity Method Investments [Table Text Block] Additional paid-in capital Additional Paid in Capital Income and Expenses, Lessor Income and Expenses, Lessor [Abstract] Revenue [Abstract] Revenue [Abstract] Revenue [Abstract] Guarantor Obligations, Maximum Exposure, Undiscounted Guarantor Obligations, Maximum Exposure, Undiscounted Reorganization and realignment costs Reorganization and realignment costs Reorganization and realignment costs Restructuring Charges Accumulated Other Comprehensive Loss Accumulated Other Comprehensive Income (Loss) [Line Items] Commitments and Contingencies Disclosure [Abstract] Commitments and Contingencies Disclosure [Abstract] Dividends Payments of Dividends Legal Entity Legal Entity [Axis] Schedule of long lived assets held for sale Long-Lived Asset, Held-for-Sale [Table] Franchise rental income Operating Lease, Lease Income Related Party Transaction Related Party Transaction [Axis] Common stock issued upon vesting of restricted shares Stock Issued During Period, Value, Restricted Stock Award, Net of Forfeitures Accumulated Other Comprehensive Loss AOCI Attributable to Parent [Member] Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Period Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Period Inventories Inventory, Net Entity Operated Units Entity Operated Units [Member] Sale or Purchase of company-operated restaurants to franchisees Sale or Purchase of Company-Operated Restaurants to Franchisees [Member] Sale or Purchase of Company-Operated Restaurants to Franchisees Product and Service Product and Service [Axis] Entity Address, State or Province Entity Address, State or Province System optimization gains, net Property, Plant and Equipment [Line Items] Statement Statement [Line Items] Schedule of Equity Method Investments Schedule of Equity Method Investments [Line Items] Reconciliation of Profit from Segments to Consolidated Reconciliation of Operating Profit (Loss) from Segments to Consolidated [Table Text Block] Investment Income, Net [Abstract] Investment Income, Net [Abstract] Equity, Class of Treasury Stock Equity, Class of Treasury Stock [Line Items] Summary of Disposition Activity Property, Plant and Equipment [Table Text Block] Sublease income Sublease Income LIABILITIES AND STOCKHOLDERSâ€™ EQUITY Liabilities and Equity [Abstract] QSCC QSCC [Member] Quality Supply Chain Co-Op Restructuring and Related Cost, Incurred Cost Charges Restructuring and Related Cost, Incurred Cost Minimum Minimum [Member] Estimate of Fair Value Measurement Estimate of Fair Value Measurement [Member] Franchise royalty revenue Royalty [Member] Related Party Transactions [Abstract] Related Party Transactions [Abstract] Deferred franchise fees Deferred franchise fees, noncurrent Contract with Customer, Liability, Noncurrent Property, Plant and Equipment Property, Plant and Equipment [Table] Operating lease assets Operating Lease, Right-of-Use Asset Impairment of Long-Lived Assets Impaired Long-Lived Asset, Held and Used [Table] Other Operating Income (Expense) Other Operating Income (Expense) [Member] 7% debentures 7% Debentures [Member] 7% debentures [Member] Segments Segments [Axis] Effective Income Tax Rate Reconciliation, at Federal Statutory Income Tax Rate, Percent Effective Income Tax Rate Reconciliation, at Federal Statutory Income Tax Rate, Percent Property, Plant and Equipment [Abstract] Property, Plant and Equipment [Abstract] Amortization of purchase price adjustments Amortization of Purchase Price Adjustment Amortization of Purchase Price Adjustment Net Income Per Share Earnings Per Share [Text Block] Reconciliation of Profit from Segments to Consolidated Reconciliation of Operating Profit (Loss) from Segments to Consolidated [Table] Subsequent Event Subsequent Event [Member] Common stock issued upon exercises of stock options Stock Issued During Period, Value, Stock Options Exercised Restricted cash Restricted Cash and Cash Equivalents, Current Investments Long-Term Investments Impaired long-lived assets held and used, asset name Impaired Long-Lived Assets Held and Used, Asset Name [Domain] Segments Segments [Domain] Restructuring Plan Restructuring Plan [Axis] Assets Held for sale, Long Lived, Fair Value Disclosure Long-Lived Asset, Held-for-Sale, Fair Value Disclosure Cloud computing arrangements expenditures Payments for Cloud Computing Arrangements The cash outflow for payments due to cloud computing arrangements. Lessor Lease Income Lease Income, Lessor, Alternative Presentation [Abstract] Royalty, Advertising Fund, Lease and Other Income Royalty, Advertising Fund, Lease, and Other Income [Member] Royalty, Advertising Fund, Lease, and Other Income Short-term Contract with Customer Short-Term Contract with Customer [Member] Income Tax Disclosure [Abstract] Income Tax Disclosure [Abstract] Debt instrument Debt Instrument, Fair Value Disclosure Other income, net Other Nonoperating Income (Expense) Statement of Stockholders' Equity [Abstract] Statement of Stockholders' Equity [Abstract] Other intangible assets Intangible Assets, Net (Excluding Goodwill) Property, Plant and Equipment, Type System optimization gains, net Long-Lived Tangible Asset [Axis] Equity in earnings for the period Income (Loss) from Equity Method Investments Guarantees and Other Commitments and Contingencies Commitments Contingencies and Guarantees [Text Block] Operating Costs and Expenses Operating Costs and Expenses Post closing adjustments on sales of restaurants Post closing adjustments on sales of restaurants Post Closing Adjustments on Sales of Restaurants Equity in earnings for the period, net of amortization of purchase price adjustments Equity in Earnings, Net of Amortization of Purchase Price Adjustment Equity in earning for the period, net of amortization of purchase price adjustments Related Party Related and Nonrelated Parties [Domain] Cash equivalents Cash and Cash Equivalents, Fair Value Disclosure Reasonably possible decrease in unrecognized tax benefits Decrease in Unrecognized Tax Benefits is Reasonably Possible Restructuring Cost and Reserve Restructuring Cost and Reserve [Line Items] System Optimization System Optimization Initiative System Optimization [Member] System optimization initiative for re-franchising as a part of Wendy's brand transformation. Assets Held and used, Long Lived, Fair Value Disclosure Property, Plant, and Equipment, Fair Value Disclosure Share-based compensation Share Based

Compensation Expense [Member] Share Based Compensation Expense related to restructuring [Member] Local Phone Number Local Phone Number Sale of Company-Operated Restaurants to Franchisees [Member] Sale of Company-Operated Restaurants to Franchisees [Member] Sale of Company-Operated Restaurants to Franchisees Reconciliation of Revenue from Segments to Consolidated Reconciliation of Revenue from Segments to Consolidated [Table Text Block] Deferred income taxes Deferred Income Tax Liabilities, Net Third-party and other costs Third-party and other costs Other Restructuring [Member] Schedule of Equity Method Investments Equity Method Investment [Table] Organizational Redesign Organizational redesign Organizational Redesign [Member] Organizational Redesign Lessor, Lease, Description Lessor, Lease, Description [Table] Property, Plant and Equipment, Type System optimization gains, net Long-Lived Tangible Asset [Domain] Income Statement Location Statement of Income Location, Balance [Axis] Share Repurchase Program Share Repurchase Program [Domain] Common Stock Common Stock [Member] Long lived assets held for sale Long-lived assets held for sale by asset type Long-Lived Asset, Held-for-Sale, Type [Axis] Investments [Abstract] Investments [Abstract] Entity Emerging Growth Company Entity Emerging Growth Company Contract Balances, deferred franchise fee rollforward Deferred Revenue, by Arrangement, Disclosure [Table Text Block] Surplus properties Surplus Properties [Member] Surplus Properties [Member] Segment Reporting [Abstract] Segment Reporting [Abstract] Entity Central Index Key Entity Central Index Key General and administrative General and Administrative Expense [Member] Equity Method Investments and Joint Ventures [Abstract] Equity Method Investments and Joint Ventures [Abstract] Franchise support and other costs Unallocated franchise support and other costs Franchisor Costs Lessee, Lease, Description Lessee, Lease, Description [Table] Foreign Currency Translation Accumulated Foreign Currency Adjustment Attributable to Parent [Member] Advertising funds revenue Advertising [Member] Finance lease assets Finance Lease, Right-of-Use Asset, after Accumulated Amortization Stockholders' Equity Equity [Text Block] Series 2021-1 Class A-2-II Notes Series 2021-1 Class A-2-II Notes [Member] Series 2021-1 Class A-2-II Notes [Member] Equity Component Equity Component [Domain] Segment Information Segment Reporting Disclosure [Text Block] Current portion of long-term debt Long-Term Debt, Current Maturities Class of Treasury Stock Class of Treasury Stock [Table] New Accounting Standards Accounting Standards Update and Change in Accounting Principle [Text Block] Share-based compensation APIC, Share-Based Payment Arrangement, Increase for Cost Recognition Entity Shell Company Entity Shell Company Measurement Basis Measurement Basis [Axis] Entity Incorporation, State or Country Code Entity Incorporation, State or Country Code Guarantor Obligations, Nature Guarantor Obligations, Nature [Axis] Statement Statement [Table] Fair Value, Measurement Frequency Measurement Frequency [Domain] Consolidation Items Consolidation Items [Domain] Franchise rental income Real Estate [Member] City Area Code City Area Code Revenue recognized during the period Deferred Revenue, Revenue Recognized Current liabilities: Liabilities, Current [Abstract] Variable lease income Variable Lease, Income Restructuring and Related Cost, Expected Cost Remaining Restructuring and Related Cost, Expected Cost Remaining Capital expenditures Payments to Acquire Productive Assets Fair Value, Inputs, Level 1 Fair Value, Inputs, Level 1 [Member] Foreign currency translation adjustment Foreign currency translation adjustment included in â€œOther comprehensive income (loss)â€ and other Other Comprehensive Income (Loss), Foreign Currency Transaction and Translation Adjustment, Net of Tax Total current assets Assets, Current Statement of Cash Flows [Abstract] Statement of Cash Flows [Abstract] Sale of franchise-operated restaurants to franchisees Sale of franchise-operated restaurant to franchisee [Member] Sale of franchise-operated restaurant to franchisee [Member] Repurchases of common stock Payments for Repurchase of Common Stock Changes in operating assets and liabilities and other, net Increase (Decrease) in Operating Capital Long-term debt Long-Term Debt, Excluding Current Maturities Accumulated Other Comprehensive Loss Accumulated Other Comprehensive Income (Loss) [Table] Other investments in equity securities Equity Securities without Readily Determinable Fair Value, Amount Subsequent Event Type Subsequent Event Type [Axis] Non-cash rental expense, net Noncash Rent Expense (Income) Non-cash rent expense (income) Income Taxes Income Tax Disclosure [Text Block] Investments Investment [Text Block] Net income per share: Earnings Per Share [Abstract] Equity [Abstract] Equity [Abstract] Retained earnings Retained Earnings (Accumulated Deficit) Related Party Transaction Related Party Transaction [Line Items] Investment Income, Net [Abstract] Net Investment Income [Line Items] Supplemental Cash Flow Elements [Abstract] Supplemental Cash Flow Elements [Abstract] Amortization of cloud computing arrangements Amortization of cloud computing arrangements Amortization of cloud computing arrangements Amortization of cloud computing arrangements General and administrative General and Administrative Expense General and Administrative Expense Organization, Consolidation and Presentation of Financial Statements [Abstract] Organization, Consolidation and Presentation of Financial Statements [Abstract] Land And Building - Company Owned Land And Building - Company Owned [Member] Property whose land and building are both owned by the Company. Net cash used in financing activities Net Cash Provided by (Used in) Financing Activities Net investment in sales-type and direct financing leases Net Investment in Lease, Excluding Accrued Interest, after Allowance for Credit Loss, Noncurrent Component Component [Domain] [Domain] for A component of the corresponding concept. Cash dividends Dividends, Common Stock, Cash Amendment Flag Amendment Flag Franchisor Disclosure Franchisor Disclosure [Domain] Number of restaurants sold to franchisees Significant Changes, Franchises Sold Reported Value Measurement Reported Value Measurement [Member] Entity Registrant Name Entity Registrant Name System optimization (gains) losses, net System optimization (gains) losses, net System optimization gains, net System optimization gains, net Gain (Loss) on Disposition of Property Plant Equipment Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below) Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below) Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below) Depreciation, Depletion and Amortization Revenue, Anticipated Future Recognition of Deferred Franchise Fees Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Table] Amortization of finance lease assets Finance Lease, Right-of-Use Asset, Amortization Long lived assets held for sale Long-Lived Assets Held-for-Sale [Line Items] Supplemental Cash Flow Information Cash Flow, Supplemental Disclosures [Text Block] Fair Value, Inputs, Level 2 Fair Value, Inputs, Level 2 [Member] Fair Value, Measurements, Fair Value Hierarchy Fair Value Hierarchy and NAV [Domain] Stockholdersâ€™ equity: Equity, Including Portion Attributable to Noncontrolling Interest [Abstract] Franchise fees Franchise [Member] Disaggregation of Revenue Disaggregation of Revenue [Table Text Block] Entity Address, Postal Zip Code Entity Address, Postal Zip Code Other international-related advertising deficit Advertising Expense Schedule of Restructuring and Related Costs Restructuring Cost [Table] Title of 12(b) Security Title of 12(b) Security Common stock, $0.10 par value; 1,500,000 shares authorized; 470,424 shares issued; 204,149 and 205,397 shares outstanding, respectively Common Stock, Value, Issued Franchise rental expense Franchise Rental Expense Franchise Rental Expense [Member] Statement of Operations location: Franchise rental expense Advertising funds restricted liabilities Advertising Funds Restricted Liabilities [Member] Advertising Funds Restricted Liabilities Cash and cash equivalents Cash and Cash Equivalents, at Carrying Value Schedule of Investments Schedule of Investments [Table] Leases, Company as Lessor Lessor, Operating Leases [Text Block] Entity Operated Units, Total [Member] Entity Operated Units, Total [Member] Entity Operated Units, Total Restructuring Charges, Incurred to Date Restructuring Charges, Incurred to Date Restructuring Charges, Incurred to Date Treasury Stock, Value, Acquired, Cost Method, excluding Commissions Treasury Stock, Value, Acquired, Cost Method, excluding Commissions and Excise Tax Treasury Stock, Value, Acquired, Cost Method, excluding Commissions and Excise Tax Loss on early extinguishment of debt Gain (Loss) on Extinguishment of Debt Cash flows from financing activities: Net Cash Provided by (Used in) Financing Activities [Abstract] Asset Arrangement Asset Arrangement Asset Arrangement [Axis] Specifies whether the corresponding asset(s) being disclosed is/are owned or leased by the Company. Fair Value Measurement Fair Value Measurement [Domain] Basic Basic net income per share Earnings Per Share, Basic Stock Repurchase Program, Repurchase Accrual Stock Repurchase Program, Repurchase Accrual Amount of shares repurchased and accrued for. Repayments of finance lease liabilities Finance Lease, Principal Payments Capital expenditures included in accounts payable Capital Expenditures Incurred but Not yet Paid Loss Contingency Accrual, Disclosures [Abstract] Loss Contingency [Abstract] Total current liabilities Liabilities, Current Share Repurchase Program Share Repurchase Program [Axis] Other assets held for sale Other assets held for sale [Member] Other assets held for sale Total assets Assets Distributions received Proceeds from Equity Method Investment, Distribution Franchise Rental Expense Franchise Rental Expense Expense incurred related to Franchise Rental Income. Cost of sales Cost of Goods and Services Sold Schedule of Guarantor Obligations Guarantor Obligation [Table] Long lived assets held for sale Long-lived assets held for sale, name Long-Lived Assets Held-for-Sale, Name [Domain] Building - Company Owned; Land - Leased Building - Company Owned; Land - Leased [Member] Property whose building is owned by the Company and whose land is leased by the Company. Other liabilities Other Liabilities, Noncurrent Revenue, Anticipated Future Recognition of Deferred Franchise Fees Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Commitments and contingencies Commitments and Contingencies Operating lease income Operating Lease, Lease Income, Lease Payments Basis of Presentation Business Description and Basis of Presentation [Text Block] Schedule of Related Party Transactions, by Related Party Related Party Transaction [Table] Fair Value, Assets and Liabilities Measured on Nonrecurring Basis Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items] Revenues Total revenues Revenues Equity Method Investment, Purchase Price Adjustment, Amortization Period Equity Method Investment, Purchase Price Adjustment, Amortization Period Equity Method Investment, Purchase Price Adjustment, Amortization Period Company-operated restaurants Properties and Other Intangible Assets, Operating Restaurants [Member] Properties and Other Intangible Assets, Operating Restaurants Entity Address, City or Town Entity Address, City or Town Dividends (Details) [Abstract] Dividends (Details) [Abstract] Dividends (Details) [Abstract] Series 2021-1 Class A-2-I Notes Series 2021-1 Class A-2-I Notes [Member] Series 2021-1 Class A-2-I Notes Debt Instrument Debt Instrument [Axis] Net income Net income Net income Net Income (Loss) Attributable to Parent Other operating income, net Unallocated other operating income, net Other Operating Income (Expense), Net Fair Value, by Balance Sheet Grouping Fair Value, by Balance Sheet Grouping [Table Text Block] Segment Reporting, Revenue Reconciling Item Segment Reporting, Revenue Reconciling Item [Line Items] Significant changes to interest and penalties related to unrecognized tax benefits Unrecognized Tax Benefits, Income Tax Penalties and Interest Expense Franchised Units, Other [Member] Franchised Units, Other [Member] Franchised Units, Other Entity File Number Entity File Number Revenue Revenue from Contract with Customer [Text Block] Document Fiscal Year Focus Document Fiscal Year Focus Income Statement [Abstract] Income Statement [Abstract] Entity Address, Address Line One Entity Address, Address Line One Repurchases of common stock Treasury Stock, Value, Acquired, Cost Method Debt Instrument, Name Debt Instrument, Name [Domain] Effect of exchange rate changes on cash Effect of Exchange Rate on Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Continuing Operations Total Assets, Fair Value Disclosure Restructuring Plan Restructuring Plan [Domain] Document Period End Date Document Period End Date Current portion of finance lease liabilities Finance Lease, Liability, Current Restricted cash, included in Advertising funds restricted assets Restricted Cash, Advertising Funds Restricted Assets Restricted Cash, Advertising Funds Restricted Assets Company-operated restaurant ownership percentage Company-operated restaurant ownership percentage Approximate Company-operated restaurant ownership percentage Fair Value, Balance Sheet Grouping, Financial Statement Captions Fair Value, Balance Sheet Grouping, Financial Statement Captions [Line Items] Related Party Transaction, Purchases from Related Party Related Party Transaction, Purchases from Related Party Impairment of Long-Lived Assets Details of Impairment of Long-Lived Assets Held and Used by Asset [Table Text Block] New deferrals due to cash received and other Deferred Revenue, Additions Prepaid expenses and other current assets Prepaid Expense and Other Assets, Current Series 2019-1 Class A-2-I Notes Series 2019-1 Class A-2-I Notes [Member] Series 2019-1 Class A-2-I Notes [Member] Accounts and notes receivable, net Accounts Receivable [Member] Accounts and notes receivable, net Accounts and Financing Receivable, after Allowance for Credit Loss, Current Document Transition Report Document Transition Report Wendy's International Wendy's International [Member] Wendy's International segment Document Quarterly Report Document Quarterly Report Fair Value Measurements, Nonrecurring Fair Value, Recurring and Nonrecurring [Table] Wendy's U.S. Wendy's U.S. [Member] Wendy's U.S. segment Accumulated other comprehensive loss Balance at beginning of period Balance at end of period Accumulated Other Comprehensive Income (Loss), Net of Tax Entity Current Reporting Status Entity Current Reporting Status Retained Earnings Retained Earnings [Member] Related Party Related and Nonrelated Parties [Axis] Weighted average basic shares outstanding Weighted Average Number of Shares Outstanding, Basic Other Operating Income Other Operating Income Management Fee Income Management Fees [Member] Management Fees Increase (Decrease) in Stockholders' Equity Increase (Decrease) in Stockholders' Equity [Roll Forward] Contract balances Contract balances [Table] Contract balances [Table] Entity Filer Category Entity Filer Category Beginning balance Ending balance Restructuring Reserve Revenue, Anticipated Future Recognition of Deferred Franchise Fees, Amount Revenue, Remaining Performance Obligation, Amount Income Statement Location Statement of Income Location, Balance [Domain] Number of restaurants Number of Restaurants Number of Restaurants Advertising funds restricted assets Advertising funds restricted assets Aggregate amount of assets associated with our advertising and promotional programs. EX-101.PRE 9 wen-20240630_pre.xml XBRL TAXONOMY EXTENSION PRESENTATION LINKBASE DOCUMENT XML 11 R1.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Document and Entity Information - shares 6 Months Ended Jun. 30, 2024 Jul. 25, 2024 Document and Entity Information [Abstract] Â Â Document Type 10-Q Â Document Quarterly Report true Â Document Period End Date Jun. 30, 2024 Â Document Transition Report false Â Entity File Number 1-2207 Â Entity Registrant Name THE WENDYâ€™S COMPANY Â Entity Incorporation, State or Country Code DE Â Entity Tax Identification Number 38-0471180 Â Entity Address, Address Line One One Dave Thomas Blvd. Â Entity Address, City or Town Dublin Â Entity Address, State or Province OH Â Entity Address, Postal Zip Code 43017 Â City Area Code 614 Â Local Phone Number 764-3100 Â Title of 12(b) Security Common Stock, $.10 par value Â Trading Symbol WEN Â Security Exchange Name NASDAQ Â Entity Current Reporting Status Yes Â Entity Interactive Data Current Yes Â Entity Filer Category Large Accelerated Filer Â Entity Small Business false Â Entity Emerging Growth Company false Â Entity Shell Company false Â Entity Central Index Key 0000030697 Â Current Fiscal Year End Date --12-29 Â Document Fiscal Year Focus 2024 Â Document Fiscal Period Focus Q2 Â Amendment Flag false Â Entity Common Stock, Shares Outstanding Â 203,242,708 X - DefinitionBoolean flag that is true when the XBRL content amends previously-filed or accepted submission. + ReferencesNo definition available. + Details Name: dei_AmendmentFlag Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionArea code of city + ReferencesNo definition available. + Details Name: dei_CityAreaCode Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionEnd date of current fiscal year in the format --MM-DD. + ReferencesNo definition available. + Details Name: dei_CurrentFiscalYearEndDate Namespace Prefix: dei_ Data Type: xbrli:gMonthDayItemType Balance Type: na Period Type: duration X - DefinitionFiscal period values are FY, Q1, Q2, and Q3. 1st, 2nd and 3rd quarter 10-Q or 10-QT statements have value Q1, Q2, and Q3 respectively, with 10-K, 10-KT or other fiscal year statements having FY. + ReferencesNo definition available. + Details Name: dei_DocumentFiscalPeriodFocus Namespace Prefix: dei_ Data Type: dei:fiscalPeriodItemType Balance Type: na Period Type: duration X - DefinitionThis is focus fiscal year of the document report in YYYY format. For a 2006 annual report, which may also provide financial information from prior periods, fiscal 2006 should be given as the fiscal year focus. Example: 2006. + ReferencesNo definition available. + Details Name: dei_DocumentFiscalYearFocus Namespace Prefix: dei_ Data Type: xbrli:gYearItemType Balance Type: na Period Type: duration X - DefinitionFor the EDGAR submission types of Form 8-K: the date of the report, the date of the earliest event reported; for the EDGAR submission types of Form N-1A: the filing date; for all other submission types: the end of the reporting or transition period. The format of the date is YYYY-MM-DD. + ReferencesNo definition available. + Details Name: dei_DocumentPeriodEndDate Namespace Prefix: dei_ Data Type: xbrli:dateItemType Balance Type: na Period Type: duration X - DefinitionBoolean flag that is true only for a form used as an quarterly report. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Form 10-Q -Number 240 -Section 308 -Subsection a + Details Name: dei_DocumentQuarterlyReport Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionBoolean flag that is true only for a form used as a transition report. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Forms 10-K, 10-Q, 20-F -Number 240 -Section 13 -Subsection a-1 + Details Name: dei_DocumentTransitionReport Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionThe type of document being provided (such as 10-K, 10-Q, 485BPOS, etc). The document type is limited to the same value as the supporting SEC submission type, or the word 'Other'. + ReferencesNo definition available. + Details Name: dei_DocumentType Namespace Prefix: dei_ Data Type: dei:submissionTypeItemType Balance Type: na Period Type: duration X - DefinitionAddress Line 1 such as Attn, Building Name, Street Name + ReferencesNo definition available. + Details Name: dei_EntityAddressAddressLine1 Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionName of the City or Town + ReferencesNo definition available. + Details Name: dei_EntityAddressCityOrTown Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionCode for the postal or zip code + ReferencesNo definition available. + Details Name: dei_EntityAddressPostalZipCode Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionName of the state or province. + ReferencesNo definition available. + Details Name: dei_EntityAddressStateOrProvince Namespace Prefix: dei_ Data Type: dei:stateOrProvinceItemType Balance Type: na Period Type: duration X - DefinitionA unique 10-digit SEC-issued value to identify entities that have filed disclosures with the SEC. It is commonly abbreviated as CIK. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name

Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityCentralIndexKey Namespace Prefix: dei_ Data Type: dei:centralIndexKeyItemType Balance Type: na Period Type: duration X - DefinitionIndicate number of shares or other units outstanding of each of registrant's classes of capital or common stock or other ownership interests, if and as stated on cover of related periodic report. Where multiple classes or units exist define each class/interest by adding class of stock items such as Common Class A [Member], Common Class B [Member] or Partnership Interest [Member] onto the Instrument [Domain] of the Entity Listings, Instrument. + ReferencesNo definition available. + Details Name: dei_EntityCommonStockSharesOutstanding Namespace Prefix: dei_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionIndicate 'Yes' or 'No' whether registrants (1) have filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that registrants were required to file such reports), and (2) have been subject to such filing requirements for the past 90 days. This information should be based on the registrant's current or most recent filing containing the related disclosure. + ReferencesNo definition available. + Details Name: dei_EntityCurrentReportingStatus Namespace Prefix: dei_ Data Type: dei:yesNoItemType Balance Type: na Period Type: duration X - DefinitionIndicate if registrant meets the emerging growth company criteria. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityEmergingGrowthCompany Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionCommission file number. The field allows up to 17 characters. The prefix may contain 1-3 digits, the sequence number may contain 1-8 digits, the optional suffix may contain 1-4 characters, and the fields are separated with a hyphen. + ReferencesNo definition available. + Details Name: dei_EntityFileNumber Namespace Prefix: dei_ Data Type: dei:fileNumberItemType Balance Type: na Period Type: duration X - DefinitionIndicate whether the registrant is one of the following: Large Accelerated Filer, Accelerated Filer, Non-accelerated Filer. Definitions of these categories are stated in Rule 12b-2 of the Exchange Act. This information should be based on the registrant's current or most recent filing containing the related disclosure. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityFilerCategory Namespace Prefix: dei_ Data Type: dei:filerCategoryItemType Balance Type: na Period Type: duration X - DefinitionTwo-character EDGAR code representing the state or country of incorporation. + ReferencesNo definition available. + Details Name: dei_EntityIncorporationStateCountryCode Namespace Prefix: dei_ Data Type: dei:edgarStateCountryItemType Balance Type: na Period Type: duration X - DefinitionBoolean flag that is true when the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-T -Number 232 -Section 405 + Details Name: dei_EntityInteractiveDataCurrent Namespace Prefix: dei_ Data Type: dei:yesNoItemType Balance Type: na Period Type: duration X - DefinitionThe exact name of the entity filing the report as specified in its charter, which is required by forms filed with the SEC. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityRegistrantName Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionBoolean flag that is true when the registrant is a shell company as defined in Rule 12b-2 of the Exchange Act. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityShellCompany Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionIndicates that the company is a Smaller Reporting Company (SRC). + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntitySmallBusiness Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionThe Tax Identification Number (TIN), also known as an Employer Identification Number (EIN), is a unique 9-digit value assigned by the IRS. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityTaxIdentificationNumber Namespace Prefix: dei_ Data Type: dei:employerIdItemType Balance Type: na Period Type: duration X - DefinitionLocal phone number for entity. + ReferencesNo definition available. + Details Name: dei_LocalPhoneNumber Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionTitle of a 12(b) registered security. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b + Details Name: dei_Security12bTitle Namespace Prefix: dei_ Data Type: dei:securityTitleItemType Balance Type: na Period Type: duration X - DefinitionName of the Exchange on which a security is registered. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection d1-1 + Details Name: dei_SecurityExchangeName Namespace Prefix: dei_ Data Type: dei:edgarExchangeCodeItemType Balance Type: na Period Type: duration X - DefinitionTrading symbol of an instrument as listed on an exchange. + ReferencesNo definition available. + Details Name: dei_TradingSymbol Namespace Prefix: dei_ Data Type: dei:tradingSymbolItemType Balance Type: na Period Type: duration X - DefinitionDocument and Entity Information [Abstract] + ReferencesNo definition available. + Details Name: wen_DocumentAndEntityInformationAbstract Namespace Prefix: wen_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 12 R2.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Condensed Consolidated Balance Sheets - USD ($) shares in Thousands, $ in Thousands Jun. 30, 2024 Dec. 31, 2023 Current assets: Â Â Cash and cash equivalents $ 465,489 $ 516,037 Restricted cash 35,718 35,848 Accounts and notes receivable, net 117,671 121,683 Inventories 6,379 6,690 Prepaid expenses and other current assets 40,087 39,640 Advertising funds restricted assets 125,215 117,755 Total current assets 790,559 837,653 Properties 894,586 891,080 Finance lease assets 231,390 228,936 Operating lease assets 687,253 705,615 Goodwill 772,794 773,727 Other intangible assets 1,202,525 1,219,129 Investments 32,181 34,445 Net investment in sales-type and direct financing leases 291,493 313,664 Other assets 185,384 178,577 Total assets 5,088,165 5,182,826 Current liabilities: Â Â Current portion of long-term debt 29,250 29,250 Current portion of finance lease liabilities 21,220 20,250 Current portion of operating lease liabilities 49,931 49,353 Accounts payable 25,767 27,370 Accrued expenses and other current liabilities 116,456 135,149 Advertising funds restricted liabilities 122,239 120,558 Total current liabilities 364,863 381,930 Long-term debt 2,721,927 2,732,814 Long-term finance lease liabilities 567,071 568,767 Long-term operating lease liabilities 714,298 739,340 Deferred income taxes 270,128 270,353 Deferred franchise fees 89,054 90,132 Other liabilities 87,071 89,711 Total liabilities 4,814,412 4,873,047 Commitments and contingencies Stockholdersâ€™ equity: Â Â Common stock, $0.10 par value; 1,500,000 shares authorized; 470,424 shares issued; 204,149 and 205,397 shares outstanding, respectively 47,042 47,042 Additional paid-in capital 2,964,479 2,960,035 Retained earnings 403,836 409,863 Common stock held in treasury, at cost; 266,275 and 265,027 shares, respectively (3,076,632) (3,048,786) Accumulated other comprehensive loss (64,972) (58,375) Total stockholdersâ€™ equity 273,753 309,779 Total liabilities and stockholdersâ€™ equity $ 5,088,165 $ 5,182,826 Common Stock, Par Value $ 0.10 $ 0.10 Common Stock, Shares Authorized 1,500,000 1,500,000 Common Stock, Shares Issued 470,424 470,424 Common Stock, Shares Outstanding 204,149 205,397 Treasury Stock, Shares 266,275 265,027 X - DefinitionAmount, after allowance for credit loss, of accounts and financing receivables, classified as current. Includes, but is not limited to, notes and loan receivable. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481990/310-10-45-2 + Details Name: us-gaap_AccountsNotesAndLoansReceivableNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionCarrying value as of the balance sheet date of liabilities incurred (and for which invoices have typically been received) and payable to vendors for goods and services received that are used in an entity's business. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(19)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10 + Details Name: us-gaap_AccountsPayableCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionCarrying value as of the balance sheet date of obligations incurred and payable, pertaining to costs that are statutory in nature, are incurred on contractual obligations, or accumulate over time and for which invoices have not yet been received or will not be rendered. Examples include taxes, interest, rent and utilities. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_AccruedLiabilitiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after tax, of accumulated increase (decrease) in equity from transaction and other event and circumstance from nonowner source. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14AReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-11Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (h)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)(a)(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(23)(a)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14 + Details Name: us-gaap_AccumulatedOtherComprehensiveIncomeLossNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of excess of issue price over par or stated value of stock and from other transaction involving stock or stockholder. Includes, but is not limited to, additional paid-in capital (APIC) for common and preferred stock. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(18)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_AdditionalPaidInCapital Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of asset recognized for present right to economic benefit. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 12: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 13: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-12Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(12)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(18)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 18: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 19: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28:

http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7Reference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 30: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_Assets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of asset recognized for present right to economic benefit, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 10: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7 + Details Name: us-gaap_AssetsCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_AssetsCurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of currency on hand as well as demand deposits with banks or financial institutions. Includes other kinds of accounts that have the general characteristics of demand deposits. Also includes short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. Excludes cash and cash equivalents within disposal group and discontinued operation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-4 + Details Name: us-gaap_CashAndCashEquivalentsAtCarryingValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionRepresents the caption on the face of the balance sheet to indicate that the entity has entered into (1) purchase or supply arrangements that will require expending a portion of its resources to meet the terms thereof, and (2) is exposed to potential losses or, less frequently, gains, arising from (a) possible claims against a company's resources due to future performance under contract terms, and (b) possible losses or likely gains from uncertainties that will ultimately be resolved when one or more future events that are deemed likely to occur do occur or fail to occur. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1 + Details Name: us-gaap_CommitmentsAndContingencies Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionFace amount or stated value per share of common stock. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_CommonStockParOrStatedValuePerShare Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: instant X - DefinitionThe maximum number of common shares permitted to be issued by an entity's charter and bylaws. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(16)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1 + Details Name: us-gaap_CommonStockSharesAuthorized Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionTotal number of common shares of an entity that have been sold or granted to shareholders (includes common shares that were issued, repurchased and remain in the treasury). These shares represent capital invested by the firm's shareholders and owners, and may be all or only a portion of the number of shares authorized. Shares issued include shares outstanding and shares held in the treasury. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_CommonStockSharesIssued Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionNumber of shares of common stock outstanding. Common stock represent the ownership interest in a corporation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.6-05(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-2Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(16)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3 + Details Name: us-gaap_CommonStockSharesOutstanding Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionAggregate par or stated value of issued nonredeemable common stock (or common stock redeemable solely at the option of the issuer). This item includes treasury stock repurchased by the entity. Note: elements for number of nonredeemable common shares, par value and other disclosure concepts are in another section within stockholders' equity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1 + Details Name: us-gaap_CommonStockValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of obligation to transfer good or service to customer for which consideration has been received or is receivable, classified as noncurrent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-2 + Details Name: us-gaap_ContractWithCustomerLiabilityNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after deferred tax asset, of deferred tax liability attributable to taxable differences with jurisdictional netting. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(15)(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482525/740-10-45-4Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482525/740-10-45-6 + Details Name: us-gaap_DeferredIncomeTaxLiabilitiesNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionPresent value of lessee's discounted obligation for lease payments from finance lease, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_FinanceLeaseLiabilityCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionPresent value of lessee's discounted obligation for lease payments from finance lease, classified as noncurrent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_FinanceLeaseLiabilityNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after accumulated amortization, of right-of-use asset from finance lease. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_FinanceLeaseRightOfUseAsset Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount, after accumulated impairment loss, of asset representing future economic benefit arising from other asset acquired in business combination or from joint venture formation or both, that is not individually identified and separately recognized. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482548/350-20-55-24Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482598/350-20-45-1Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 8: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(10)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_Goodwill Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionSum of the carrying amounts of all intangible assets, excluding goodwill, as of the balance sheet date, net of accumulated amortization and impairment charges. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI

https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482686/350-30-45-1 + Details Name: us-gaap_IntangibleAssetsNetExcludingGoodwill Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount after valuation and LIFO reserves of inventory expected to be sold, or consumed within one year or operating cycle, if longer. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_InventoryNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of liability recognized for present obligation requiring transfer or otherwise providing economic benefit to others. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)) -SubTopic 10 -Topic 210 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(26)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 8: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 15: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-12Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(14)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 18: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 27: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7Reference 28: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7Reference 29: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30 + Details Name: us-gaap_Liabilities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of liabilities and equity items, including the portion of equity attributable to noncontrolling interests, if any. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(32)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LiabilitiesAndStockholdersEquity Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionTotal obligations incurred as part of normal operations that are expected to be paid during the following twelve months or within one business cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 8: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-5Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7Reference 21: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7 + Details Name: us-gaap_LiabilitiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_LiabilitiesCurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount, after deduction of unamortized premium (discount) and debt issuance cost, of long-term debt classified as current. Excludes lease obligation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LongTermDebtCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after deduction of unamortized premium (discount) and debt issuance cost, of long-term debt classified as noncurrent. Excludes lease obligation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LongTermDebtNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionThe total amount of investments that are intended to be held for an extended period of time (longer than one operating cycle). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(12)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LongTermInvestments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount excluding accrued interest, after allowance for credit loss, of net investment in sales-type and direct financing leases, classified as noncurrent. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 326 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479344/326-20-45-1 + Details Name: us-gaap_NetInvestmentInLeaseExcludingAccruedInterestAfterAllowanceForCreditLossNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionPresent value of lessee's discounted obligation for lease payments from operating lease, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_OperatingLeaseLiabilityCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionPresent value of lessee's discounted obligation for lease payments from operating lease, classified as noncurrent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_OperatingLeaseLiabilityNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of lessee's right to use underlying asset under operating lease. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_OperatingLeaseRightOfUseAsset Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of noncurrent assets classified as other. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAssetsNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of liabilities classified as other, due after one year or the normal operating

cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherLiabilitiesNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of asset related to consideration paid in advance for costs that provide economic benefits in future periods, and amount of other assets that are expected to be realized or consumed within one year or the normal operating cycle, if longer. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_PrepaidExpenseAndOtherAssetsCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount after accumulated depreciation, depletion and amortization of physical assets used in the normal conduct of business to produce goods and services and not intended for resale. Examples include, but are not limited to, land, buildings, machinery and equipment, office equipment, and furniture and fixtures. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 1 -SubTopic 10 -Topic 360 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-7AReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 360 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478451/942-360-50-1 + Details Name: us-gaap_PropertyPlantAndEquipmentNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of cash and cash equivalents restricted as to withdrawal or usage, classified as current. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-8Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-4 + Details Name: us-gaap_RestrictedCashAndCashEquivalentsAtCarryingValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of accumulated undistributed earnings (deficit). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)(a)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (h)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480990/946-20-50-11Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(23)(a)(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 8: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_RetainedEarningsAccumulatedDeficit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of equity (deficit) attributable to parent. Excludes temporary equity and equity attributable to noncontrolling interest. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(31)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 5: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-12Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.6-05(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-2Reference 8: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 12: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 13: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 14: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 4.E) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480418/310-10-S99-2 + Details Name: us-gaap_StockholdersEquity Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_StockholdersEquityIncludingPortionAttributableToNoncontrollingInterestAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionNumber of previously issued common shares repurchased by the issuing entity and held in treasury. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 505 -SubTopic 30 -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481549/505-30-45-1 + Details Name: us-gaap_TreasuryStockCommonShares Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionThe amount allocated to treasury stock. Treasury stock is common and preferred shares of an entity that were issued, repurchased by the entity, and are held in its treasury. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 505 -SubTopic 30 -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481520/505-30-50-4Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 505 -SubTopic 30 -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481549/505-30-45-1 + Details Name: us-gaap_TreasuryStockValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAggregate amount of assets associated with our advertising and promotional programs. + ReferencesNo definition available. + Details Name: wen_AdvertisingFundsRestrictedAssets Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAggregate amount of liabilities associated with our advertising and promotional programs. Liabilities consist of obligations arising from the receipt of contributions to purchase advertising and promotional programs. + ReferencesNo definition available. + Details Name: wen_AdvertisingFundsRestrictedLiabilities Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant XML 13 R3.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Condensed Consolidated Statements of Operations - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Revenues: Â Â Â Â Revenues $ 570,727 $ 561,565 $ 1,105,480 $ 1,090,372 Costs and expenses: Â Â Â Â Cost of sales 199,886 201,010 391,999 397,546 Franchise support and other costs 16,222 13,787 30,964 27,047 Franchise Rental Expense 32,390 32,396 64,168 63,025 Advertising funds expense 120,817 109,618 228,191 211,279 General and administrative 61,496 62,742 125,253 125,018 Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below) 37,492 33,498 73,010 66,970 Amortization of cloud computing arrangements 3,519 2,266 7,061 3,848 System optimization (gains) losses, net (280) 6 (153) 1 Reorganization and realignment costs 2,452 681 8,125 7,489 Impairment of long-lived assets 689 78 2,695 454 Other operating income, net (3,463) (3,791) (6,496) (6,057) Costs and expenses 471,220 452,291 924,817 896,620 Operating profit 99,507 109,274 180,663 193,752 Interest expense, net (30,995) (31,136) (61,530) (62,841) Loss on early extinguishment of debt 0 0 0 (1,266) Investment income (loss), net 11 (6,827) 11 (10,389) Other income, net 6,300 7,573 13,136 14,909 Income before income taxes 74,823 78,884 132,280 134,165 Provision for income taxes (20,180) (19,252) (35,644) (34,712) Net income $ 54,643 $ 59,632 $ 96,636 $ 99,453 Net income per share: Â Â Â Â Basic $ 0.27 $ 0.28 $ 0.47 $ 0.47 Diluted $ 0.27 $ 0.28 $ 0.47 $ 0.46 Sales Â Â Â Â Revenues: Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax $ 237,355 $ 240,688 $ 462,678 $ 468,637 Franchise royalty revenue and fees Â Â Â Â Revenues: Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 157,670 153,048 304,170 294,725 Franchise rental income Â Â Â Â Revenues: Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 60,638 58,033 118,624 115,840 Advertising funds revenue Â Â Â Â Revenues: Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax $ 115,064 $ 109,796 $ 220,008 $ 211,170 X - DefinitionAmount of write-down of assets recognized in the income statement. Includes, but is not limited to, losses from tangible assets, intangible assets and goodwill. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 360 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482130/360-10-45-4 + Details Name: us-gaap_AssetImpairmentCharges Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe aggregate costs related to goods produced and sold and services rendered by an entity during the reporting period. This excludes costs incurred during the reporting period related to financial services rendered and other revenue generating activities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(2)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(2)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 924 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 11.L) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479941/924-10-S99-1 + Details Name: us-gaap_CostOfGoodsAndServicesSold Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionTotal costs of sales and operating expenses for the period. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_CostsAndExpenses Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe aggregate expense recognized in the current period that allocates the cost of tangible assets, intangible assets, or depleting assets to periods that benefit from use of the assets. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22 + Details Name: us-gaap_DepreciationDepletionAndAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_EarningsPerShareAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe amount of net income (loss) for the period per each share of common stock or unit outstanding during the reporting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 52 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-52Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-15Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40

-Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-10Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(27)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-7 + Details Name: us-gaap_EarningsPerShareBasic Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionThe amount of net income (loss) for the period available to each share of common stock or common unit outstanding during the reporting period and to each share or unit that would have been outstanding assuming the issuance of common shares or units for all dilutive potential common shares or units outstanding during the reporting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 52 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-52Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-15Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(27)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-7 + Details Name: us-gaap_EarningsPerShareDiluted Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionAggregate costs incurred that are directly related to activities, including but not limited to, generating franchise revenues from franchisor owned outlets and franchised outlets. + ReferencesNo definition available. + Details Name: us-gaap_FranchisorCosts Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of gain (loss) on sale or disposal of property, plant and equipment assets, including oil and gas property and timber property. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_GainLossOnSaleOfPropertyPlantEquipment Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionDifference between the fair value of payments made and the carrying amount of debt which is extinguished prior to maturity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 470 -SubTopic 50 -Section 40 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481303/470-50-40-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 470 -SubTopic 50 -Section 40 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481303/470-50-40-4 + Details Name: us-gaap_GainsLossesOnExtinguishmentOfDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe aggregate total of expenses of managing and administering the affairs of an entity, including affiliates of the reporting entity, which are not directly or indirectly associated with the manufacture, sale or creation of a product or product line. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(2)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1 + Details Name: us-gaap_GeneralAndAdministrativeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of income (loss) from continuing operations, including income (loss) from equity method investments, before deduction of income tax expense (benefit), and income (loss) attributable to noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 9: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 11: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 6.I.7) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479360/740-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-10Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Subparagraph (a) -SubTopic 20 -Topic 740 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482659/740-20-45-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(h)) -SubTopic 10 -Topic 235 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1 + Details Name: us-gaap_IncomeTaxExpenseBenefit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of interest expense classified as operating and nonoperating. Includes, but is not limited to, cost of borrowing accounted for as interest expense. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-24Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483013/835-20-50-1 + Details Name: us-gaap_InterestExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount after accretion (amortization) of discount (premium), and investment expense, of interest income and dividend income on nonoperating securities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_InvestmentIncomeNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe portion of profit or loss for the period, net of income taxes, which is attributable to the parent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3:

http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph 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210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards 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-SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 37: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_NetIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_OperatingCostsAndExpensesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe net result for the period of deducting operating expenses from operating revenues. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher 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classified as other. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_OtherNonoperatingIncomeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe net amount of other operating income and expenses, the components of which are not separately disclosed on the income statement, from items that are associated with the entity's normal revenue producing operations. + ReferencesNo definition available. + Details Name: us-gaap_OtherOperatingIncomeExpenseNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of expenses associated with exit or disposal activities pursuant to an authorized plan. Excludes expenses related to a discontinued operation or an asset retirement obligation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482047/420-10-45-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 5.P.3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-1 + Details Name: us-gaap_RestructuringCharges Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount, excluding tax collected from customer, of revenue from satisfaction of performance obligation by transferring promised good or service to customer. Tax collected from customer is tax assessed by governmental authority that is both imposed on and concurrent with specific revenue-producing transaction, including, but not limited to, sales, use, value added and excise. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 924 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 11.L) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479941/924-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-5Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-4 + Details Name: us-gaap_RevenueFromContractWithCustomerExcludingAssessedTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of revenue recognized from goods sold, services rendered, insurance premiums, or other activities that constitute an earning process. Includes, but is not limited to, investment and interest income before deduction of interest expense when recognized as a component of revenue, and sales and trading gain (loss). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 18:

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Excludes changes in equity resulting from investments by owners and distributions to owners. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(26)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-5 + Details Name: us-gaap_ComprehensiveIncomeNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_ComprehensiveIncomeNetOfTaxIncludingPortionAttributableToNoncontrollingInterestAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe portion of profit or loss for the period, net of income taxes, which is attributable to the parent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI 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http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 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Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 37: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_NetIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax and reclassification adjustments of gain (loss) on foreign currency translation adjustments, foreign currency transactions designated and effective as economic hedges of a net investment in a foreign entity and intra-entity foreign currency transactions that are of a long-term-investment nature. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 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Stockholders' Equity - USD ($) $ in Thousands Total Common Stock Additional Paid-In Capital Retained Earnings Common Stock Held in Treasury Accumulated Other Comprehensive Loss Stockholders' Equity, beginning of period at Jan. 01, 2023 $ 465,720 $ 47,042 $ 2,937,885 $ 414,749 $ (2,869,780) $ (64,176) Increase (Decrease) in Stockholders' Equity Â Â Â Â Â Â Net income 39,821 0 0 39,821 0 0 Other comprehensive income (loss) 158 0 0 0 0 158 Cash dividends (53,103) 0 0 (53,103) 0 0 Repurchases of common stock (38,810) 0 0 0 (38,810) 0 Share-based compensation 4,609 0 4,609 0 0 0 Common stock issued upon exercises of stock options 2,616 0 808 0 1,808 0 Common stock issued upon vesting of restricted shares (1,544) 0 (2,222) 0 678 0 Other 90 0 58 (22) 54 0 Stockholders' Equity, end of period at Apr. 02, 2023 419,557 47,042 2,941,138 401,445 (2,906,050) (64,018)

Stockholders' Equity, beginning of period at Jan. 01, 2023 465,720 47,042 2,937,885 414,749 (2,869,780) (64,176) Increase (Decrease) in Stockholders' Equity Â Â Â Â Â Â Net income 99,453 Â Â Â Â Â Other comprehensive income (loss) 5,107 Â Â Â Â Â Â Stockholders' Equity, end of period at Jul. 02, 2023 391,115 47,042 2,945,754 408,449 (2,951,061) (59,069) Stockholders' Equity, beginning of period at Apr. 02, 2023 419,557 47,042 2,941,138 401,445 (2,906,050) (64,018) Increase (Decrease) in Stockholders' Equity Â Â Â Â Â Â Net income 59,632 0 0 59,632 0 0 Other comprehensive income (loss) 4,949 0 0 0 0 4,949 Cash dividends (52,612) 0 0 (52,612) 0 0 Repurchases of common stock (50,183) 0 0 0 (50,183) 0 Share-based compensation 5,609 0 5,609 0 0 0 Common stock issued upon exercises of stock options 4,965 0 1,136 0 3,829 0 Common stock issued upon vesting of restricted shares (899) 0 (2,182) 0 1,283 0 Other 97 0 53 (16) 60 0 Stockholders' Equity, end of period at Jul. 02, 2023 391,115 47,042 2,945,754 408,449 (2,951,061) (59,069) Stockholders' Equity, beginning of period at Dec. 31, 2023 309,779 47,042 2,960,035 409,863 (3,048,786) (58,375) Increase (Decrease) in Stockholders' Equity Â Â Â Â Â Â Net income 41,993 0 0 41,993 0 0 Other comprehensive income (loss) (4,586) 0 0 0 0 (4,586) Cash dividends (51,374) 0 0 (51,374) 0 0 Repurchases of common stock (7,216) 0 0 0 (7,216) 0 Share-based compensation 5,853 0 5,853 0 0 0 Common stock issued upon exercises of stock options 1,215 0 179 0 1,036 0 Common stock issued upon vesting of restricted shares (2,077) 0 (3,855) 0 1,778 0 Other 67 0 29 (17) 55 0 Stockholders' Equity, end of period at Mar. 31, 2024 293,654 47,042 2,962,241 400,465 (3,053,133) (62,961) Stockholders' Equity, beginning of period at Dec. 31, 2023 309,779 47,042 2,960,035 409,863 (3,048,786) (58,375) Increase (Decrease) in Stockholders' Equity Â Â Â Â Â Â Net income 96,636 Â Â Â Â Â Other comprehensive income (loss) (6,597) Â Â Â Â Â Stockholders' Equity, end of period at Jun. 30, 2024 273,753 47,042 2,964,479 403,836 (3,076,632) (64,972) Stockholders' Equity, beginning of period at Mar. 31, 2024 293,654 47,042 2,962,241 400,465 (3,053,133) (62,961) Increase (Decrease) in Stockholders' Equity Â Â Â Â Â Â Net income 54,643 0 0 54,643 0 0 Other comprehensive income (loss) (2,011) 0 0 0 0 (2,011) Cash dividends (51,252) 0 0 (51,252) 0 0 Repurchases of common stock (27,493) 0 0 0 (27,493) 0 Share-based compensation 5,824 0 5,824 0 0 0 Common stock issued upon exercises of stock options 740 0 (134) 0 874 0 Common stock issued upon vesting of restricted shares (426) 0 (3,484) 0 3,058 0 Other 74 0 32 (20) 62 0 Stockholders' Equity, end of period at Jun. 30, 2024 $ 273,753 $ 47,042 $ 2,964,479 $ 403,836 $ (3,076,632) $ (64,972) X - DefinitionAmount of increase to additional paid-in capital (APIC) for recognition of cost for award under share-based payment arrangement. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 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505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_DividendsCommonStockCash Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionA roll forward is a reconciliation of a concept from the beginning of a period to the end of a period. + ReferencesNo definition available. + Details Name: us-gaap_IncreaseDecreaseInStockholdersEquityRollForward Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe portion of profit or loss for the period, net of income taxes, which is attributable to the parent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI 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https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 34: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 37: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_NetIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax and reclassification adjustments of other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-4Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 55 -Paragraph 15 -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482739/220-10-55-15Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1A + Details Name: us-gaap_OtherComprehensiveIncomeLossNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionValue of stock related to Restricted Stock Awards issued during the period, net of the stock value of such awards forfeited. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_StockIssuedDuringPeriodValueRestrictedStockAwardNetOfForfeitures Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionValue of stock issued as a result of the exercise of stock options. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(31)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_StockIssuedDuringPeriodValueStockOptionsExercised Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of equity (deficit) attributable to parent. Excludes temporary equity and equity attributable to noncontrolling interest. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(31)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 5: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-12Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.6-05(4)) -Publisher FASB -

URI https://asc.fasb.org/1943274/2147479170/946-210-S99-2Reference 8: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 12: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 13: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 14: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 4.E) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480418/310-10-S99-2 + Details Name: us-gaap_StockholdersEquity Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionThis element represents movements included in the statement of changes in stockholders' equity which are not separately disclosed or provided for elsewhere in the taxonomy. + ReferencesNo definition available. + Details Name: us-gaap_StockholdersEquityOther Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionEquity impact of the cost of common and preferred stock that were repurchased during the period. Recorded using the cost method. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 505 -SubTopic 30 -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481549/505-30-45-1 + Details Name: us-gaap_TreasuryStockValueAcquiredCostMethod Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration XML 16 R6.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Condensed Consolidated Statements of Cash Flows - USD ($) $ in Thousands 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Cash flows from operating activities: Â Â Net income $ 96,636 $ 99,453 Adjustments to reconcile net income to net cash provided by operating activities: Â Â Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below) 73,010 66,970 Amortization of cloud computing arrangements 7,061 3,848 Share-based compensation 11,677 10,218 Impairment of long-lived assets 2,695 454 Deferred income tax (benefit) (104) 4,254 Non-cash rental expense, net 21,120 19,552 Change in operating lease liabilities (24,273) (23,528) Net receipt of deferred vendor incentives 5,533 6,881 System optimization (gains) losses, net (153) 1 Distributions received from joint ventures, net of equity in earnings 1,146 542 Long-term debt-related activities, net 3,738 5,334 Cloud computing arrangements expenditures (6,878) (16,817) Changes in operating assets and liabilities and other, net (45,745) (35,658) Net cash provided by operating activities 145,463 141,504 Cash flows from investing activities: Â Â Capital expenditures (34,465) (30,164) Franchise development fund (11,477) (395) Dispositions 601 280 Notes receivable, net 1,383 1,335 Net cash used in investing activities (43,958) (28,944) Cash flows from financing activities: Â Â Repayments of long-term debt (14,625) (46,434) Repayments of finance lease liabilities (10,336) (12,336) Repurchases of common stock (34,248) (86,930) Dividends (102,626) (105,715) Proceeds from stock option exercises 2,098 7,847 Payments related to tax withholding for share-based compensation (2,645) (2,708) Net cash used in financing activities (162,382) (246,276) Net cash used in operations before effect of exchange rate changes on cash (60,877) (133,716) Effect of exchange rate changes on cash (3,298) 2,161 Net decrease in cash, cash equivalents and restricted cash (64,175) (131,555) Cash, cash equivalents and restricted cash at beginning of period 588,816 831,801 Cash, cash equivalents and restricted cash at end of period $ 524,641 $ 700,246 X - ReferencesNo definition available. + Details Name: us-gaap_AdjustmentsToReconcileNetIncomeLossToCashProvidedByUsedInOperatingActivitiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of write-down of assets recognized in the income statement. Includes, but is not limited to, losses from tangible assets, intangible assets and goodwill. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 360 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482130/360-10-45-4 + Details Name: us-gaap_AssetImpairmentCharges Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of cash and cash equivalents, and cash and cash equivalents restricted to withdrawal or usage. Excludes amount for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-8Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-4 + Details Name: us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of increase (decrease) in cash and cash equivalents, and cash and cash equivalents restricted to withdrawal or usage; excluding effect from exchange rate change. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 1 -SubTopic 230 -Topic 830 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477401/830-230-45-1 + Details Name: us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalentsPeriodIncreaseDecreaseExcludingExchangeRateEffect Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of increase (decrease) in cash, cash equivalents, and cash and cash equivalents restricted to withdrawal or usage; including effect from exchange rate change. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 1 -SubTopic 230 -Topic 830 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477401/830-230-45-1 + Details Name: us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalentsPeriodIncreaseDecreaseIncludingExchangeRateEffect Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of deferred income tax expense (benefit) pertaining to income (loss) from continuing operations. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(h)(1)(Note 1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Subparagraph (b) -SubTopic 10 -Topic 740 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-9 + Details Name: us-gaap_DeferredIncomeTaxExpenseBenefit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe aggregate expense recognized in the current period that allocates the cost of tangible assets, intangible assets, or depleting assets to periods that benefit from use of the assets. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22 + Details Name: us-gaap_DepreciationDepletionAndAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of increase (decrease) from effect of exchange rate changes on cash and cash equivalents, and cash and cash equivalents restricted to withdrawal or usage; held in foreign currencies. Excludes amounts for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 230 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477401/830-230-45-1 + Details Name: us-gaap_EffectOfExchangeRateOnCashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of cash outflow for principal payment on finance lease. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (g)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 5 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-5 + Details Name: us-gaap_FinanceLeasePrincipalPayments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of gain (loss) on sale or disposal of property, plant and equipment assets, including oil and gas property and timber property. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_GainLossOnSaleOfPropertyPlantEquipment Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe increase (decrease) during the reporting period of all assets and liabilities used in operating activities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (a) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_IncreaseDecreaseInOperatingCapital Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash inflow (outflow) from financing activities, including discontinued operations. Financing activity cash flows include obtaining resources from owners and providing them with a return on, and a return of, their investment; borrowing money and repaying amounts borrowed, or settling the obligation; and obtaining and paying for other resources obtained from creditors on long-term credit. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24 + Details Name: us-gaap_NetCashProvidedByUsedInFinancingActivities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_NetCashProvidedByUsedInFinancingActivitiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of cash inflow (outflow) from investing activities, including discontinued operations. Investing activity cash flows include making and collecting loans and acquiring and disposing of debt or equity instruments and property, plant, and equipment and other productive assets. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24 + Details Name: us-gaap_NetCashProvidedByUsedInInvestingActivities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_NetCashProvidedByUsedInInvestingActivitiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of cash inflow (outflow) from operating activities, including discontinued operations. Operating activity cash flows include transactions, adjustments, and changes in value not defined as investing or financing activities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-25 + Details Name: us-gaap_NetCashProvidedByUsedInOperatingActivities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_NetCashProvidedByUsedInOperatingActivitiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe portion of profit or loss for the period, net of income taxes, which is attributable to the parent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-

3Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 17: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-10Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479105/946-220-45-7Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(18)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(1)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 31: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 32: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 34: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 37: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_NetIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash outflow to reacquire common stock during the period. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_PaymentsForRepurchaseOfCommonStock Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionCash outflow in the form of capital distributions and dividends to common shareholders, preferred shareholders and noncontrolling interests. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_PaymentsOfDividends Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash outflow to satisfy grantee's tax withholding obligation for award under share-based payment arrangement. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_PaymentsRelatedToTaxWithholdingForShareBasedCompensation Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash outflow for purchases of and capital improvements on property, plant and equipment (capital expenditures), software, and other intangible assets. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 805 -SubTopic 50 -Name Accounting Standards Codification -Section 25 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480060/805-50-25-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 805 -SubTopic 50 -Name Accounting Standards Codification -Section 30 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480027/805-50-30-1Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 805 -SubTopic 50 -Name Accounting Standards Codification -Section 30 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480027/805-50-30-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 45 -Paragraph 13 -Subparagraph (c) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-13 + Details Name: us-gaap_PaymentsToAcquireProductiveAssets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash inflow from the sale of long-lived, physical assets that are used in the normal conduct of business to produce goods and services and not intended for resale. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 12 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-12 + Details Name: us-gaap_ProceedsFromSaleOfPropertyPlantAndEquipment Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of cash inflow from exercise of option under share-based payment arrangement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 14 -Subparagraph (a) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-14Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2A -Subparagraph (a) -SubTopic 10 -Topic 718 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2A + Details Name: us-gaap_ProceedsFromStockOptionsExercised Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe cash outflow for debt initially having maturity due after one year or beyond the normal operating cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-03(i)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479886/946-10-S99-3 + Details Name: us-gaap_RepaymentsOfLongTermDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of noncash expense for share-based payment arrangement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (a) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_ShareBasedCompensation Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmortization of cloud computing arrangements + ReferencesNo definition available. + Details Name: wen_AmortizationOfCloudComputingArrangements Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionDistributions from Equity Method Investment, Net of Equity in Earnings + ReferencesNo definition available. + Details Name: wen_DistributionsfromEquityMethodInvestmentNetofEquityinEarnings Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionCash inflow (outflow) for notes receivable, net, for investing activities + ReferencesNo definition available. + Details Name: wen_Increasedecreaseinnotesreceivablenetforinvestingactivities Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionTotal deferred cash receipt for vendor incentives, net of amounts recognized + ReferencesNo definition available. + Details Name: wen_NetReceiptofDeferredVendorIncentives Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionNon-cash rent expense (income) + ReferencesNo definition available. + Details Name: wen_NoncashRentExpenseIncome Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionOperating Lease, Payments Applied To Lease Liabilities + ReferencesNo definition available. + Details Name: wen_OperatingLeasePaymentsAppliedToLeaseLiabilities Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionOperating cash flows associated with long-term debt activities including non-cash financing and payments for debt extinguishment and cash flow hedges. + ReferencesNo definition available. + Details Name: wen_Operatingactivitiesfromlongtermdebtnet Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe cash outflow for payments due to cloud computing arrangements. + ReferencesNo definition available. + Details Name: wen_PaymentsForCloudComputingArrangements Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash outflow for purchases of and capital improvements on property, plant and equipment related to the Franchise Development Fund, established in August 2021. + ReferencesNo definition available. + Details Name: wen_PaymentsToAcquireProductiveAssetsFranchiseDevelopmentFund Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration XML 17 R7.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Basis of Presentation 6 Months Ended Jun. 30, 2024 Organization, Consolidation and Presentation of Financial Statements [Abstract] Â Basis of Presentation Basis of PresentationThe accompanying unaudited condensed consolidated financial statements (the â€œFinancial Statementsâ€) of The Wendyâ€™s Company (â€œthe Wendyâ€™s Companyâ€ and, together with its subsidiaries, the â€œCompany,â€ â€œwe,â€ â€œusâ€ or â€œourâ€) have been prepared in accordance with accounting principles generally accepted in the United States of America (â€œGAAPâ€) for interim financial information and, therefore, do not include all information and footnotes required by GAAP for complete financial statements. In our opinion, the Financial Statements contain all adjustments of a normal recurring nature necessary to present fairly our financial position as of JuneÂ 30, 2024, the results of our operations for the three and six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023 and cash flows for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023. The results of operations for the six months ended JuneÂ 30, 2024 are not necessarily indicative of the results to be expected for the full 2024 fiscal year. The Financial Statements should be read in conjunction with the audited consolidated financial statements for The Wendyâ€™s Company and notes thereto included in our Annual Report on Form 10-K for the fiscal year ended DecemberÂ 31, 2023 (the â€œForm 10-Kâ€).The principal 100% owned subsidiary of the Company is Wendyâ€™s International, LLC and its subsidiaries (â€œWendyâ€™sâ€). The Company manages and internally reports its business in the following segments: (1) Wendyâ€™s U.S., (2) Wendyâ€™s International and (3) Global Real Estate & Development. See Note 16 for further information.We report on a fiscal year consisting of 52 or 53 weeks ending on the Sunday closest to or on December 31. All three- and six-month periods presented herein contain 13 weeks and 26 weeks, respectively. All references to years, quarters and months relate to fiscal periods rather than calendar periods.Our significant interim accounting policies include the recognition of advertising funds expense in proportion to advertising funds revenue. X - DefinitionThe entire disclosure for the business description and basis of presentation concepts. Business description describes the nature and type of organization including but not limited to organizational structure as may be applicable to holding companies, parent and subsidiary relationships, business divisions, business units, business segments, affiliates and information about significant ownership of the reporting entity. Basis of presentation describes the underlying basis used to prepare the financial statements (for example, US Generally Accepted Accounting Principles, Other Comprehensive Basis of Accounting, IFRS). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 235 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/235/tableOfContentReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 275 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/275/tableOfContentReference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/205/tableOfContent + Details Name: us-gaap_BusinessDescriptionAndBasisOfPresentationTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_OrganizationConsolidationAndPresentationOfFinancialStatementsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 18 R8.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Revenue 6 Months Ended Jun. 30, 2024 Revenue [Abstract] Â Revenue RevenueDisaggregation of RevenueThe following tables disaggregate revenue by segment and source:Wendyâ€™s U.S.Wendyâ€™s InternationalGlobal Real Estate & DevelopmentTotalThree Months Ended JuneÂ 30, 2024Sales at Company-operated restaurants$231,151Â $6,204Â $â€”Â $237,355Â Franchise royalty revenue117,997Â 18,321Â â€”Â 136,318Â Franchise fees17,826Â 2,389Â 1,137Â 21,352Â Franchise rental incomeâ€”Â â€”Â 60,638Â 60,638Â Advertising funds revenue105,617Â 9,447Â â€”Â 115,064Â Total revenues$472,591Â $36,361Â $61,775Â $570,727Â Three Months Ended JulyÂ 2, 2023Sales at Company-operated restaurants$234,862Â $5,826Â $â€”Â $240,688Â Franchise royalty revenue114,921Â 17,207Â â€”Â 132,128Â Franchise fees17,461Â 1,395Â 2,064Â 20,920Â Franchise rental incomeâ€”Â â€”Â 58,033Â 58,033Â Advertising funds revenue101,509Â 8,287Â â€”Â 109,796Â Total revenues$468,753Â $32,715Â $60,097Â $561,565Â Wendyâ€™s U.S.Wendyâ€™s InternationalGlobal Real Estate & DevelopmentTotalSix Months Ended JuneÂ 30, 2024Sales at Company-operated restaurants$450,619Â $12,059Â $â€”Â $462,678Â Franchise royalty revenue226,850Â 35,148Â â€”Â 261,998Â Franchise fees35,652Â 4,278Â 2,242Â 42,172Â Franchise rental incomeâ€”Â â€”Â 118,624Â 118,624Â Advertising funds revenue202,317Â 17,691Â â€”Â 220,008Â Total revenues$915,438Â $69,176Â $120,866Â $1,105,480Â Six Months Ended JulyÂ 2, 2023Sales at Company-operated restaurants$457,494Â $11,143Â $â€”Â $468,637Â Franchise royalty revenue221,260Â 33,018Â â€”Â 254,278Â Franchise fees34,733Â 2,918Â 2,796Â 40,447Â Franchise rental incomeâ€”Â â€”Â 115,840Â 115,840Â Advertising funds revenue196,254Â 14,916Â â€”Â 211,170Â Total revenues$909,741Â $61,995Â $118,636Â $1,090,372Â Contract BalancesThe following

table provides information about receivables and contract liabilities (deferred franchise fees) from contracts with customers:June 30, 2024 (a)December 31, 2023 (a)Receivables, which are included in â€œAccounts and notes receivable, netâ€ (b)$63,662Â $55,293Â Receivables, which are included in â€œAdvertising funds restricted assetsâ€77,075Â 76,838Â Deferred franchise fees (c)100,008Â 100,805Â _____(a)Excludes funds collected from the sale of gift cards, which are primarily reimbursed to franchisees upon redemption at franchised restaurants and do not ultimately result in the recognition of revenue in the Companyâ€™s condensed consolidated statements of operations.(b)Includes receivables related to â€œSalesâ€ and â€œFranchise royalty revenue and fees.â€(c)Deferred franchise fees are included in â€œAccrued expenses and other current liabilitiesâ€ and â€œDeferred franchise feesâ€ and totaled $10,954 and $89,054, respectively, as of JuneÂ 30, 2024, and $10,673 and $90,132, respectively, as of DecemberÂ 31, 2023.Significant changes in deferred franchise fees are as follows:Six Months EndedJune 30,2024July 2,2023Deferred franchise fees at beginning of period$100,805Â $99,208Â Revenue recognized during the period(6,051)(6,591)New deferrals due to cash received and other5,254Â 7,622Â Deferred franchise fees at end of period$100,008Â $100,239Â Anticipated Future Recognition of Deferred Franchise FeesThe following table reflects the estimated franchise fees to be recognized in the future related to performance obligations that are unsatisfied at the end of the period:Estimate for fiscal year:2024 (a)$7,650Â 20256,556Â 20266,418Â 20276,311Â 20286,192Â Thereafter66,881Â $100,008Â _____(a)Represents franchise fees expected to be recognized for the remainder of 2024, which includes development-related franchise fees expected to be recognized over a duration of one year or less. X - DefinitionThe entire disclosure of revenue from contract with customer to transfer good or service and to transfer nonfinancial asset. Includes, but is not limited to, disaggregation of revenue, credit loss recognized from contract with customer, judgment and change in judgment related to contract with customer, and asset recognized from cost incurred to obtain or fulfill contract with customer. Excludes insurance and lease contracts. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-9Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-10Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-15Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-13Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Topic 606 -Publisher FASB -URI https://asc.fasb.org/606/tableOfContent + Details Name: us-gaap_RevenueFromContractWithCustomerTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionRevenue [Abstract] + ReferencesNo definition available. + Details Name: wen_RevenueAbstract Namespace Prefix: wen_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 19 R9.htm IDEA: XBRL DOCUMENT v3.24.2.u1 System Optimization Gains, Net 6 Months Ended Jun. 30, 2024 System Optimization Â System optimization gains, net Â System Optimization Gains, Net System Optimization (Gains) Losses, NetThe Companyâ€™s system optimization initiative included a shift from Company-operated restaurants to franchised restaurants over time, through acquisitions and dispositions, as well as facilitating franchisee-to-franchisee restaurant transfers (â€œFranchise Flipsâ€). As of JuneÂ 30, 2024, Company-operated restaurant ownership was approximately 5% of the total system. While the Company has no plans to move its ownership away from approximately 5% of the total system, the Company expects to continue to optimize the Wendyâ€™s system through Franchise Flips, as well as evaluating strategic acquisitions of franchised restaurants and strategic dispositions of Company-operated restaurants to existing and new franchisees, to further strengthen the franchisee base, drive new restaurant development and accelerate reimages. During the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, the Company facilitated 14 and 88 Franchise Flips, respectively. No Company-operated restaurants were sold to or purchased from franchisees during the six months ended JuneÂ 30, 2024 or JulyÂ 2, 2023.Gains and losses recognized on dispositions are recorded to â€œSystem optimization (gains) losses, netâ€ in our condensed consolidated statements of operations. Costs related to acquisitions and dispositions under our system optimization initiative are recorded to â€œReorganization and realignment costs,â€ which are further described in Note 4. All other costs incurred related to facilitating Franchise Flips are recorded to â€œFranchise support and other costs.â€ The following is a summary of the disposition activity recorded as a result of our system optimization initiative:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Post-closing adjustments on sales of restaurants (a)$254Â $â€”Â $254Â $â€”Â Gain (loss) on sales of other assets, net (b)26Â (6)(101)(1)System optimization gains (losses), net$280Â (6)153Â $(1)_____(a)Represents the recognition of deferred gains as a result of the resolution of certain contingencies related to the extension of lease terms for restaurants previously sold to franchisees.(b)During the three and six months ended JuneÂ 30, 2024, the Company received net cash proceeds of $575 and $601, respectively, primarily from the sale of surplus and other properties. During the six months ended JulyÂ 2, 2023, the Company received net cash proceeds of $280 primarily from the sale of surplus and other properties.Assets Held for SaleAs of JuneÂ 30, 2024 and DecemberÂ 31, 2023, the Company had assets held for sale of $2,695 and $2,689, respectively, primarily consisting of surplus properties. Assets held for sale are included in â€œPrepaid expenses and other current assets.â€ X - DefinitionThe entire disclosure for long-lived, physical asset used in normal conduct of business and not intended for resale. Includes, but is not limited to, work of art, historical treasure, and similar asset classified as collections. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 360 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/360/tableOfContentReference 2: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 50 -Paragraph 6 -SubTopic 360 -Topic 958 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477798/958-360-50-6Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -SubTopic 360 -Topic 958 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477798/958-360-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 50 -Paragraph 7 -SubTopic 360 -Topic 958 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477798/958-360-50-7 + Details Name: us-gaap_PropertyPlantAndEquipmentDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-7A + Details Name: us-gaap_PropertyPlantAndEquipmentLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_PropertyPlantAndEquipmentByTypeAxis=wen_SystemOptimizationMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 20 R10.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Reorganization and Realignment Costs 6 Months Ended Jun. 30, 2024 Restructuring and Related Activities [Abstract] Â Reorganization and Realignment Costs Reorganization and Realignment CostsThe following is a summary of the initiatives included in â€œReorganization and realignment costs:â€Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Organizational redesign$2,409Â $670Â $8,031Â $7,407Â Other reorganization and realignment plans43Â 11Â 94Â 82Â Reorganization and realignment costs$2,452Â $681Â $8,125Â $7,489Â Organizational RedesignIn February 2023, the Board of Directors approved a plan to redesign the Companyâ€™s organizational structure to better support the execution of the Companyâ€™s long-term growth strategy by maximizing organizational efficiency and streamlining decision making (the â€œOrganizational Redesign Planâ€). As a result of the Organizational Redesign Plan, the Company held its general and administrative expense in 2023 relatively flat compared with 2022. Additionally, in January 2024, the Board of Directors announced the appointment of Kirk Tanner as the Companyâ€™s new President and Chief Executive Officer, effective February 5, 2024. Mr. Tanner succeeded Todd A. Penegor, the Companyâ€™s previous President and Chief Executive Officer, who departed from the Company in February 2024. The Company expects to incur total costs of approximately $18,000 related to the Organizational Redesign Plan, including costs related to the succession of the President and Chief Executive Officer role. During the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, the Company recognized costs totaling $8,031 and $7,407, respectively, which primarily included severance and related employee costs. The Company expects to incur additional costs aggregating approximately $1,200, comprised of (1) severance and related employee costs of approximately $400 and (2) share-based compensation of approximately $800. The Company expects costs related to the Organizational Redesign Plan to continue into 2026.The following is a summary of the costs recorded as a result of the Organizational Redesign Plan:Three Months EndedSix Months EndedTotal Incurred Since InceptionJune 30,2024July 2,2023June 30,2024July 2,2023Severance and related employee costs$1,948Â $21Â $7,310Â $5,560Â $13,553Â Recruitment and relocation costsâ€”Â 86Â 82Â 164Â 636Â Third-party and other costs14Â 386Â 64Â 731Â 1,060Â 1,962Â 493Â 7,456Â 6,455Â 15,249Â Share-based compensation (a)447Â 177Â 575Â 952Â 1,846Â Total organizational redesign$2,409Â $670Â $8,031Â $7,407Â $17,095Â _____(a)Primarily represents the accelerated recognition of share-based compensation resulting from the termination of employees under the Organizational Redesign Plan.As of JuneÂ 30, 2024, the accruals for the Organizational Redesign Plan are included in â€œAccrued expenses and other current liabilitiesâ€ and â€œOther liabilitiesâ€ and totaled $4,558 and $2,211, respectively. The tables below present a rollforward of our accruals for the Organizational Redesign Plan.BalanceDecemberÂ 31,2023ChargesPaymentsBalanceJuneÂ 30,2024Severance and related employee costs$1,692Â $7,310Â $(2,233)$6,769Â Recruitment and relocation costsâ€”Â 82Â (82)â€”Â Third-party and other costsâ€”Â 64Â (64)â€”Â $1,692Â $7,456Â $(2,379)$6,769Â BalanceJanuary 1,2023ChargesPaymentsBalanceJuly 2,2023Severance and related employee costs$â€”Â $5,560Â $(2,405)$3,155Â Recruitment and relocation costsâ€”Â 164Â (164)â€”Â Third-party and other costsâ€”Â 731Â (731)â€”Â $â€”Â $6,455Â $(3,300)$3,155Â Other Reorganization and Realignment PlansCosts incurred under the Companyâ€™s other reorganization and realignment plans were not material during the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023. The Company does not expect to incur any material additional costs under these plans. X - ReferencesNo definition available. + Details Name: us-gaap_RestructuringAndRelatedActivitiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for restructuring and related activities. Description of restructuring activities such as exit and disposal activities, include facts and circumstances leading to the plan, the expected plan completion date, the major types of costs associated with the plan activities, total expected costs, the accrual balance at the end of the period, and the periods over which the remaining accrual will be settled. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/420/tableOfContentReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringAndRelatedActivitiesDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 21 R11.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Investments 6 Months Ended Jun. 30, 2024 Investments [Abstract] Â Investments InvestmentsThe following is a summary of the carrying value of our investments:June 30,2024December 31,2023Equity method investment$30,463Â $32,727Â Other investments in equity securities1,718Â 1,718Â $32,181Â $34,445Â Equity Method InvestmentWendyâ€™s has a 50% share in a partnership in a Canadian restaurant real estate joint venture (â€œTimWenâ€) with a subsidiary of Restaurant Brands International Inc., a quick-service restaurant company that owns the Tim HortonsÂ® brand (Tim Hortons is a registered trademark of Tim Hortons USA Inc.). The Company has significant influence over this investee. Such investment is accounted for using the equity method, under which our results of operations include our share of the income of the investee in â€œOther operating income, net.â€Presented below is activity related to our investment in TimWen included in our condensed consolidated financial statements:Six Months EndedJune 30,2024July 2,2023Balance at beginning of period$32,727Â $33,921Â Equity in earnings for the period6,797Â 6,343Â Amortization of purchase price adjustments (a)(1,248)(1,373)5,549Â 4,970Â Distributions received(6,695)(5,512)Foreign currency translation adjustment included in â€œOther comprehensive (loss) incomeâ€(1,118)786Â Balance at end of period$30,463Â $34,165Â _____(a)Purchase price adjustments that impacted the carrying value of the Companyâ€™s investment in TimWen are being amortized over the average original aggregate life of 21 years.Other Investments in Equity SecuritiesDuring the three and six months ended JulyÂ 2, 2023, the Company recorded impairment charges of $6,827 and $10,389, respectively, for the difference between the estimated fair value and the carrying value of an investment in equity securities. X - DefinitionThe entire disclosure for investment. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 320 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/320/tableOfContentReference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Topic 321 -Publisher FASB -URI https://asc.fasb.org/321/tableOfContentReference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Topic 325 -Publisher FASB -URI https://asc.fasb.org/325/tableOfContent + Details Name: us-gaap_InvestmentTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_InvestmentsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 22 R12.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Fair Value Measurements 6 Months Ended Jun. 30, 2024 Fair Value Disclosures [Abstract] Â Fair Value Measurements Fair Value MeasurementsFair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Valuation techniques under the accounting guidance related to fair value measurements are based on observable and unobservable inputs. Observable inputs reflect readily obtainable data from independent sources, while unobservable inputs reflect our market assumptions. These inputs are classified into the following hierarchy:â€¢Level 1 Inputs - Quoted prices for identical assets or liabilities in active markets.â€¢Level 2 Inputs - Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.â€¢Level 3 Inputs - Pricing inputs are unobservable for the assets or liabilities and include situations where there is little, if any, market activity for the assets or liabilities. The inputs into the determination of fair value require significant management judgment or estimation.Financial InstrumentsThe following table presents the carrying amounts and estimated fair values of the Companyâ€™s financial instruments:June 30,2024December 31,2023CarryingAmountFair ValueCarryingAmountFair ValueFair Value MeasurementsFinancial assetsCash equivalents$321,656Â $321,656Â $365,901Â $365,901Â Level 1Other investments in equity securities (a)1,718Â 1,718Â 1,718Â 1,718Â Level 2Financial liabilities (b)Series 2022-1 Class A-2-I Notes98,000Â 91,863Â 98,500Â 92,289Â Level 2Series 2022-1 Class A-2-II Notes388,134Â 356,916Â 390,134Â 370,577Â Level 2Series 2021-1 Class A-2-I Notes421,019Â 367,486Â 423,269Â 362,572Â Level 2Series 2021-1 Class A-2-II Notes630,280Â 529,044Â 633,530Â 530,581Â Level 2Series 2019-1 Class A-2-I Notes355,673Â 338,643Â 357,673Â 341,606Â Level 2Series 2019-1 Class A-2-II Notes400,873Â 374,143Â 403,123Â 374,058Â Level 2Series 2018-1 Class A-2-II Notes438,724Â 413,155Â 441,099Â 412,754Â Level 27% debentures, due in 202548,574Â 49,570Â 48,237Â 49,431Â Level 2_____(a)The fair value of our other investments in equity securities is based on our review of information provided by the investment manager, which is based on observable price changes in orderly transactions for a similar investment of the same issuer.(b)The fair values were based on quoted market prices in markets that are not considered active markets.The carrying amounts of cash, accounts payable and accrued expenses approximate fair value due to the short-term nature of those items. The carrying

amounts of accounts and notes receivable, net (both current and non-current) approximate fair value due to the effect of the related allowance for doubtful accounts. Our cash equivalents are the only financial assets measured and recorded at fair value on a recurring basis.Non-Recurring Fair Value MeasurementsAssets and liabilities remeasured to fair value on a non-recurring basis resulted in impairment that we have recorded to â€œImpairment of long-lived assetsâ€ in our condensed consolidated statements of operations.Total impairment losses may reflect the impact of remeasuring long-lived assets held and used (including land, buildings, leasehold improvements, favorable lease assets and right-of-use assets) to fair value as a result of (1) the deterioration in operating performance of certain Company-operated restaurants and (2) the Companyâ€™s decision to lease and/or sublease the land and/or buildings to franchisees in connection with the sale or anticipated sale of restaurants, including any subsequent lease modifications. The fair values of long-lived assets held and used presented in the tables below represent the remaining carrying value and were estimated based on either discounted cash flows of future anticipated lease and sublease income or discounted cash flows of future anticipated Company-operated restaurant performance. Total impairment losses may also include the impact of remeasuring long-lived assets held for sale. The fair values of long-lived assets held for sale presented in the tables below represent the remaining carrying value and were estimated based on current market values. See Note 7 for further information on impairment of our long-lived assets.Fair Value MeasurementsJune 30,2024Level 1Level 2Level 3Held and used$2,425Â $â€”Â $â€”Â $2,425Â Held for sale1,374Â â€”Â â€”Â 1,374Â Total$3,799Â $â€”Â $â€”Â $3,799Â Fair Value MeasurementsDecember 31,2023Level 1Level 2Level 3Held and used$1,212Â $â€”Â $â€”Â $1,212Â Held for sale1,044Â â€”Â â€”Â 1,044Â Total$2,256Â $â€”Â $â€”Â $2,256Â X - ReferencesNo definition available. + Details Name: us-gaap_FairValueDisclosuresAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for the fair value of financial instruments (as defined), including financial assets and financial liabilities (collectively, as defined), and the measurements of those instruments as well as disclosures related to the fair value of non-financial assets and liabilities. Such disclosures about the financial instruments, assets, and liabilities would include: (1) the fair value of the required items together with their carrying amounts (as appropriate); (2) for items for which it is not practicable to estimate fair value, disclosure would include: (a) information pertinent to estimating fair value (including, carrying amount, effective interest rate, and maturity, and (b) the reasons why it is not practicable to estimate fair value; (3) significant concentrations of credit risk including: (a) information about the activity, region, or economic characteristics identifying a concentration, (b) the maximum amount of loss the entity is exposed to based on the gross fair value of the related item, (c) policy for requiring collateral or other security and information as to accessing such collateral or security, and (d) the nature and brief description of such collateral or security; (4) quantitative information about market risks and how such risks are managed; (5) for items measured on both a recurring and nonrecurring basis information regarding the inputs used to develop the fair value measurement; and (6) for items presented in the financial statement for which fair value measurement is elected: (a) information necessary to understand the reasons for the election, (b) discussion of the effect of fair value changes on earnings, (c) a description of [similar groups] items for which the election is made and the relation thereof to the balance sheet, the aggregate carrying value of items included in the balance sheet that are not eligible for the election; (7) all other required (as defined) and desired information. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 107 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-107Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2E -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2EReference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 940 -SubTopic 820 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478119/940-820-50-1 + Details Name: us-gaap_FairValueDisclosuresTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 23 R13.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Impairment of Long-Lived Assets 6 Months Ended Jun. 30, 2024 Asset Impairment Charges [Abstract] Â Impairment of Long-Lived Assets Impairment of Long-Lived AssetsThe Company records impairment charges as a result of (1) the deterioration in operating performance of certain Company-operated restaurants, (2) the Companyâ€™s decision to lease and/or sublease properties to franchisees in connection with the sale or anticipated sale of Company-operated restaurants, including any subsequent lease modifications and (3) classifying surplus properties as held for sale.The following is a summary of impairment losses recorded, which represent the excess of the carrying amount over the fair value of the affected assets and are included in â€œImpairment of long-lived assets:â€Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Company-operated restaurants$644Â $78Â $2,418Â $428Â Surplus properties45Â â€”Â 277Â 26Â $689Â $78Â $2,695Â $454Â X - ReferencesNo definition available. + Details Name: us-gaap_AssetImpairmentChargesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for the details of the charge against earnings resulting from the aggregate write down of all assets from their carrying value to their fair value. Disclosure may also include a description of the impaired asset and facts and circumstances leading to the impairment, amount of the impairment loss and where the loss is located in the income statement, method(s) for determining fair value, and the segment in which the impaired asset is reported. + ReferencesNo definition available. + Details Name: us-gaap_AssetImpairmentChargesTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 24 R14.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Income Taxes 6 Months Ended Jun. 30, 2024 Income Tax Disclosure [Abstract] Â Income Taxes Income TaxesThe Companyâ€™s effective tax rate for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023 was 27.0% and 24.4%, respectively. The Companyâ€™s effective tax rate varied from the U.S. federal statutory rate of 21% for the three months ended JuneÂ 30, 2024 primarily due to state income taxes and the tax effects of our foreign operations.The Companyâ€™s effective tax rate for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023 was 26.9% and 25.9%, respectively. The Companyâ€™s effective tax rate varied from the U.S. federal statutory rate of 21% for the six months ended JuneÂ 30, 2024 primarily due to state income taxes and the tax effects of our foreign operations.There were no significant changes to the unrecognized tax benefits or related interest and penalties for the three and six months ended JuneÂ 30, 2024. During the next twelve months, we believe it is reasonably possible the Company will reduce unrecognized tax benefits by up to $220 due to lapses of statutes of limitations.The current portion of refundable income taxes was $12,750 and $5,284 as of JuneÂ 30, 2024 and DecemberÂ 31, 2023, respectively, and is included in â€œAccounts and notes receivable, net.â€ There were no long-term refundable income taxes as of JuneÂ 30, 2024 or DecemberÂ 31, 2023. X - ReferencesNo definition available. + Details Name: us-gaap_IncomeTaxDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for income tax. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12C -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12CReference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12B -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12BReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 270 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477891/740-270-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 6.I.5.Q1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479360/740-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480990/946-20-50-13Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(h)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/740/tableOfContentReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 14 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-14Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 21 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-21Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 17 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-17Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 11.C) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479360/740-10-S99-2Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482603/740-30-50-2 + Details Name: us-gaap_IncomeTaxDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 25 R15.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Net Income Per Share 6 Months Ended Jun. 30, 2024 Earnings Per Share [Abstract] Â Net Income Per Share Net Income Per ShareThe calculation of basic and diluted net income per share was as follows:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Net income$54,643Â $59,632Â $96,636Â $99,453Â Common stock:Weighted average basic shares outstanding204,919Â 210,624Â 205,145Â 211,585Â Dilutive effect of stock options and restricted shares1,266Â 2,304Â 1,433Â 2,393Â Weighted average diluted shares outstanding206,185Â 212,928Â 206,578Â 213,978Â Net income per share:Basic$.27Â $.28Â $.47Â $.47Â Diluted$.27Â $.28Â $.47Â $.46Â Basic net income per share for the three and six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023 was computed by dividing net income amounts by the weighted average number of shares of common stock outstanding. Diluted net income per share was computed by dividing net income by the weighted average number of basic shares outstanding plus the potential common share effect of dilutive stock options and restricted shares. We excluded potential common shares of 7,606 and 7,197 for the three and six months ended JuneÂ 30, 2024, respectively, and 4,420 and 4,476 for the three and six months ended JulyÂ 2, 2023, respectively, from our diluted net income per share calculation as they would have had anti-dilutive effects. X - ReferencesNo definition available. + Details Name: us-gaap_EarningsPerShareAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for earnings per share. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/260/tableOfContentReference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-3 + Details Name: us-gaap_EarningsPerShareTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 26 R16.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Stockholders' Equity 6 Months Ended Jun. 30, 2024 Equity [Abstract] Â Stockholders' Equity Stockholdersâ€™ EquityDividendsDuring each of the first and second quarters of 2024 and 2023, the Company paid dividends per share of $.25.Repurchases of Common StockIn January 2023, our Board of Directors authorized a repurchase program for up to $500,000 of our common stock through February 28, 2027, when and if market conditions warrant and to the extent legally permissible (the â€œJanuary 2023 Authorizationâ€). During the six months ended JuneÂ 30, 2024, the Company repurchased 1,955 shares under the January 2023 Authorization with an aggregate purchase price of $34,448, of which $801 was accrued as of JuneÂ 30, 2024, and excluding excise tax of $233 and commissions of $28. As of JuneÂ 30, 2024, the Company had $275,552 of availability remaining under the January 2023 Authorization. Subsequent to JuneÂ 30, 2024 through JulyÂ 25, 2024, the Company repurchased 929 shares under the January 2023 Authorization with an aggregate purchase price of $15,552, excluding applicable excise tax and commissions.During the six months ended JulyÂ 2, 2023, the Company repurchased 4,023 shares under the January 2023 Authorization with an aggregate purchase price of $88,254, of which $1,380 was accrued as of JulyÂ 2, 2023, and excluding excise tax of $683 and commissions of $56.Accumulated Other Comprehensive LossThe following table provides a rollforward of accumulated other comprehensive loss, which is entirely comprised of foreign currency translation:Six Months EndedJune 30,2024July 2,2023Balance at beginning of period$(58,375)$(64,176)Foreign currency translation(6,597)5,107Â Balance at end of period$(64,972)$(59,069) X - ReferencesNo definition available. + Details Name: us-gaap_EquityAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for equity. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 14 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-14Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 235 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477968/946-235-50-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 235 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477968/946-235-50-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 505 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478448/946-505-50-6Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480237/815-40-50-6Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(e)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 10: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/505/tableOfContentReference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50

-Paragraph 13 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 14 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-14Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 14 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-14Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 16 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-16Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 18 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-18Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 18 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-18Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 18 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-18 + Details Name: us-gaap_StockholdersEquityNoteDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 27 R17.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Leases 6 Months Ended Jun. 30, 2024 Leases [Abstract] Â Leases, Company as Lessee LeasesNature of LeasesThe Company operates restaurants that are located on sites owned by us and sites leased by us from third parties. In addition, the Company owns sites and leases sites from third parties, which it leases and/or subleases to franchisees. The Company also leases restaurant, office and transportation equipment. As of JuneÂ 30, 2024, the nature of restaurants operated by the Company and its franchisees was as follows:June 30,2024Company-operated restaurants:Owned land and building155Owned building and held long-term land leases145Leased land and building111Total Company-operated restaurants411Franchisee-operated restaurants:Company-owned properties leased to franchisees492Company-leased properties subleased to franchisees1,173Other franchisee-operated restaurants5,185Total franchisee-operated restaurants6,850Total Company-operated and franchisee-operated restaurants7,261Company as LesseeThe components of lease cost are as follows:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Finance lease cost:Amortization of finance lease assets$4,372Â $4,058Â $8,669Â $8,121Â Interest on finance lease liabilities10,699Â 10,743Â 21,357Â 21,493Â 15,071Â 14,801Â 30,026Â 29,614Â Operating lease cost21,524Â 21,429Â 43,225Â 42,878Â Variable lease cost (a)17,365Â 17,519Â 33,853Â 33,600Â Short-term lease cost1,226Â 1,461Â 2,620Â 2,967Â Total operating lease cost (b)40,115Â 40,409Â 79,698Â 79,445Â Total lease cost$55,186Â $55,210Â $109,724Â $109,059Â _____(a)Includes expenses for executory costs of $10,033 and $10,172 for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $20,254 and $20,020 for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, for which the Company is reimbursed by sublessees.(b)Includes $32,355 and $32,329 for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $64,073 and $62,927 for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, recorded to â€œFranchise rental expenseâ€ for leased properties that are subsequently leased to franchisees. Also includes $7,402 and $7,546 for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $14,790 and $15,411 for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, recorded to â€œCost of salesâ€ for leases for Company-operated restaurants. Leases, Company as Lessor Company as LessorThe components of lease income are as follows:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Sales-type and direct-financing leases:Selling profit$88Â $1,072Â $72Â $1,201Â Interest income (a)7,178Â 7,868Â 14,897Â 15,730Â Operating lease income42,950Â 40,629Â 84,447Â 82,785Â Variable lease income17,688Â 17,404Â 34,177Â 33,055Â Franchise rental income (b)$60,638Â $58,033Â $118,624Â $115,840Â _____(a)Included in â€œInterest expense, net.â€(b)Includes sublease income of $45,049 and $42,961 recognized during the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $87,832 and $85,912 recognized during the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively. Sublease income includes lesseesâ€™ variable payments to the Company for executory costs of $10,155 and $10,115 for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $20,244 and $19,893 for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively. X - ReferencesNo definition available. + Details Name: us-gaap_LeasesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for operating leases of lessee. Includes, but is not limited to, description of operating lease and maturity analysis of operating lease liability. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/842-20/tableOfContent + Details Name: us-gaap_LesseeOperatingLeasesTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for lessor's operating leases. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 30 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/842-30/tableOfContent + Details Name: us-gaap_OperatingLeasesOfLessorDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 28 R18.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Supplemental Cash Flow Information 6 Months Ended Jun. 30, 2024 Supplemental Cash Flow Elements [Abstract] Â Supplemental Cash Flow Information Supplemental Cash Flow InformationThe following table includes supplemental non-cash investing and financing activities:Six Months EndedJune 30,2024July 2,2023Supplemental non-cash investing and financing activities:Capital expenditures included in accounts payable$9,968Â $11,422Â Finance leases13,085Â 8,257Â The following table includes a reconciliation of cash, cash equivalents and restricted cash:June 30,2024December 31,2023Reconciliation of cash, cash equivalents and restricted cash at end of period:Cash and cash equivalents$465,489Â $516,037Â Restricted cash35,718Â 35,848Â Restricted cash, included in Advertising funds restricted assets23,434Â 36,931Â Total cash, cash equivalents and restricted cash$524,641Â $588,816Â X - DefinitionThe entire disclosure for supplemental cash flow activities, including cash, noncash, and part noncash transactions, for the period. Noncash is defined as information about all investing and financing activities of an enterprise during a period that affect recognized assets or liabilities but that do not result in cash receipts or cash payments in the period. "Part noncash" refers to that portion of the transaction not resulting in cash receipts or cash payments in the period. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/230/tableOfContent + Details Name: us-gaap_CashFlowSupplementalDisclosuresTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_SupplementalCashFlowElementsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 29 R19.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Transactions with Related Parties 6 Months Ended Jun. 30, 2024 Related Party Transactions [Abstract] Â Transactions with Related Parties Transactions with Related PartiesExcept as described below, the Company did not have any significant changes in or transactions with its related parties during the current fiscal period since those reported in the Form 10-K.TimWen Lease and Management Fee PaymentsA wholly-owned subsidiary of Wendyâ€™s leases restaurant facilities from TimWen, which are then subleased to franchisees for the operation of Wendyâ€™s/Tim Hortons combo units in Canada. Wendyâ€™s paid TimWen $10,522 and $10,140 under these lease agreements during the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, which is recorded to â€œFranchise rental expense.â€ In addition, TimWen paid Wendyâ€™s a management fee under the TimWen joint venture agreement of $120 and $121 during the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, which is included as a reduction to â€œGeneral and administrative.â€Transactions with QSCCWendyâ€™s has a purchasing co-op relationship structure with its franchisees that establishes Quality Supply Chain Co-op, Inc. (â€œQSCCâ€). QSCC manages, for the Wendyâ€™s system in the U.S. and Canada, contracts for the purchase and distribution of food, proprietary paper, operating supplies and equipment under national agreements with pricing based upon total system volume. QSCCâ€™s supply chain management facilitates continuity of supply and provides consolidated purchasing efficiencies while monitoring and seeking to minimize possible obsolete inventory throughout the Wendyâ€™s supply chain in the U.S. and Canada.Wendyâ€™s and its franchisees pay sourcing fees to third-party vendors on certain products sourced by QSCC. Such sourcing fees are remitted by these vendors to QSCC and are the primary means of funding QSCCâ€™s operations. In addition, QSCC collects certain rebates, price variance and other recoveries, technology fees, convention fees and other funding from third-party vendors as part of the administration and management of the Wendyâ€™s supply chain in the U.S. and Canada. Should QSCCâ€™s sourcing fees exceed its expected needs, QSCCâ€™s board of directors may return some or all of the excess to its members in the form of a patronage dividend. Wendyâ€™s recorded its share of patronage dividends of $3,379 during the six months ended JuneÂ 30, 2024, of which $2,909 is included in â€œOther operating income, netâ€ and $470 is included as a reduction of â€œCost of sales.â€ There were no patronage dividends recorded during the six months ended JulyÂ 2, 2023. Transactions with Yellow CabCertain family members and/or affiliates of Mr. Nelson Peltz, our Chairman, Mr. Peter May, our Senior Vice Chairman, and Mr. Matthew Peltz, our Vice Chairman, hold minority ownership interests in Yellow Cab Holdings, LLC (â€œYellow Cabâ€), a Wendyâ€™s franchisee, that as of JuneÂ 30, 2024 owns and operates 86 Wendyâ€™s restaurants, and/or certain of the operating companies managed by Yellow Cab. During the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, the Company recognized $7,543 and $7,411, respectively, in royalty, advertising fund, lease and other income from Yellow Cab and related entities. In all transactions involving Yellow Cab, the Companyâ€™s standard franchisee recruiting and approval processes were followed, no modifications were made to the Companyâ€™s standard franchise agreements or related documents, and all deal terms and transaction documents were negotiated and executed on an armâ€™s-length basis, consistent with the Companyâ€™s comparable franchise transactions and relationships. As of JuneÂ 30, 2024 and DecemberÂ 31, 2023, $1,134 and $1,153, respectively, was due from Yellow Cab for such income, which is included in â€œAccounts and notes receivable, netâ€ and â€œAdvertising funds restricted assets.â€Transactions with AMCIn February 2023, Ms. Kristin Dolan, a director of the Company, was appointed as the Chief Executive Officer of AMC Networks Inc. (â€œAMCâ€). During the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, the Company purchased approximately $1,100 and $1,200, respectively, of advertising time from a subsidiary of AMC. The Companyâ€™s advertising spend with AMC was made in the ordinary course of business and approved on an armâ€™s-length basis, consistent with the Companyâ€™s comparable advertising decisions. As of DecemberÂ 31, 2023, approximately $584 was due to AMC for such advertising time, which is included in â€œAdvertising funds restricted liabilities.â€ There were no amounts due to AMC as of JuneÂ 30, 2024. X - ReferencesNo definition available. + Details Name: us-gaap_RelatedPartyTransactionsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for related party transactions. Examples of related party transactions include transactions between (a) a parent company and its subsidiary; (b) subsidiaries of a common parent; (c) and entity and its principal owners; and (d) affiliates. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480990/946-20-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480990/946-20-50-5Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480990/946-20-50-6Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 235 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477968/946-235-50-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 235 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477968/946-235-50-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 850 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483326/850-10-50-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(2)(g)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(2)(c)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(2)(e)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 850 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/850/tableOfContentReference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 850 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483326/850-10-50-6Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 850 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483326/850-10-50-1Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 850 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483326/850-10-50-1 + Details Name: us-gaap_RelatedPartyTransactionsDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 30 R20.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Guarantees and Other Commitments and Contingencies 6 Months Ended Jun. 30, 2024 Commitments and Contingencies Disclosure [Abstract] Â Guarantees and Other Commitments and Contingencies Guarantees and Other Commitments and ContingenciesExcept as described below, the Company did not have any significant changes in guarantees and other commitments and contingencies during the current fiscal period since those reported in the Form 10-K. Refer to the Form 10-K for further information regarding the Companyâ€™s additional commitments and obligations.Franchisee Incentive ProgramsTo promote new restaurant development, Wendyâ€™s has provided franchisees with certain incentive programs for qualifying new restaurants. In July 2024, Wendyâ€™s announced a new development incentive structure in the U.S. that provides for reductions in royalty and national advertising fees for qualifying new restaurants for two, three or four years of operation based on the number of restaurants committed to under the development agreement.Lease GuaranteesWendyâ€™s has guaranteed the performance of certain leases and other obligations, primarily from former Company-operated restaurant locations now operated by franchisees, amounting to $89,111 as of JuneÂ 30, 2024. These leases extend through 2045. We have had no judgments against us as guarantor of these leases as of JuneÂ 30, 2024. In the event of default by a franchise owner where Wendyâ€™s is called upon to perform under its guarantee, Wendyâ€™s has the ability to pursue repayment from the franchise owner. The liability recorded for our probable exposure associated with these lease guarantees was not material as of JuneÂ 30, 2024.Letters of CreditAs of JuneÂ 30, 2024, the Company had outstanding letters of credit with various parties totaling $28,840. Substantially all of the outstanding letters of credit include amounts outstanding against the 2021-1 Variable Funding Senior Secured Notes, Class A-1. We do not expect any material loss to result from these letters of credit. X - ReferencesNo definition available. + Details Name: us-gaap_CommitmentsAndContingenciesDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for commitments, contingencies, and guarantees. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/450/tableOfContentReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 440 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/440/tableOfContentReference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 460 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/460/tableOfContent + Details Name: us-gaap_CommitmentsContingenciesAndGuaranteesTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 31 R21.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Legal and Environmental Matters 6 Months Ended Jun. 30, 2024 Loss Contingency [Abstract] Â Legal and Environmental Matters Legal and Environmental MattersThe Company is involved in litigation and claims incidental to our business. We provide accruals for such litigation and claims when we determine it is probable that a liability has been incurred and the loss is reasonably estimable. The Company believes it has adequate accruals for all of our legal and environmental matters. We cannot estimate the aggregate possible range of loss for our existing litigation and claims due to various reasons, including, but not limited to, many proceedings being in preliminary stages, with various motions either yet to be submitted or pending, discovery yet to occur and significant factual matters unresolved. In addition, most cases seek an indeterminate amount of damages and many involve multiple parties. Predicting the outcomes of settlement discussions or judicial or arbitral decisions is thus inherently difficult and future developments could cause these actions or claims, individually or in aggregate, to have a material adverse effect on the Companyâ€™s financial condition, results of operations, or cash flows of a particular reporting period. X - DefinitionThe entire disclosure for legal proceedings, legal contingencies, litigation, regulatory and environmental matters and other contingencies. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 450 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/450/tableOfContent + Details Name: us-gaap_LegalMattersAndContingenciesTextBlock Namespace Prefix: us-gaap_ Data Type:

dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_LossContingencyAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 32 R22.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Segment Information (Notes) 6 Months Ended Jun. 30, 2024 Segment Reporting [Abstract] Â Segment Information Segment InformationRevenues by segment are as follows:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Wendyâ€™s U.S.$472,591Â $468,753Â $915,438Â $909,741Â Wendyâ€™s International36,361Â 32,715Â 69,176Â 61,995Â Global Real Estate & Development61,775Â 60,097Â 120,866Â 118,636Â Total revenues$570,727Â $561,565Â $1,105,480Â $1,090,372Â The following table reconciles profit by segment to the Companyâ€™s consolidated income before income taxes:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Wendyâ€™s U.S.
(a)$136,709Â $142,947Â $262,533Â $268,177Â Wendyâ€™s International (b)10,675Â 8,531Â 21,365Â 15,977Â Global Real Estate & Development28,182Â 26,534Â 52,243Â 51,602Â Total segment profit175,566Â 178,012Â $336,141Â $335,756Â Unallocated franchise support and other costs(191)23Â (217)23Â Advertising funds deficit254Â 1,315Â 461Â 2,421Â Unallocated general and administrative (c)(32,456)(33,653)(65,846)(65,814)Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below)(37,492)(33,498)(73,010)(66,970)Amortization of cloud computing arrangements(3,519)(2,266)(7,061)(3,848)System optimization gains (losses), net280Â (6)153Â (1)Reorganization and realignment costs(2,452)(681)(8,125)(7,489)Impairment of long-lived assets(689)(78)(2,695)(454)Unallocated other operating income, net206Â 106Â 862Â 128Â Interest expense, net(30,995)(31,136)(61,530)(62,841)Loss on early extinguishment of debtâ€”Â â€”Â â€”Â (1,266)Investment income (loss), net11Â (6,827)11Â (10,389)Other income, net6,300Â 7,573Â 13,136Â 14,909Â Income before income taxes$74,823Â $78,884Â $132,280Â $134,165Â _____(a)Wendyâ€™s U.S. includes advertising funds expense of $5,084 and $7,409 for the three and six months ended JuneÂ 30, 2024 related to the Companyâ€™s funding of incremental advertising.(b)Wendyâ€™s International includes advertising funds expense of $603 and $765 for the three and six months ended JuneÂ 30, 2024, respectively, and $658 and $1,206 for the three and six months ended JulyÂ 2, 2023, respectively, related to the Companyâ€™s funding of incremental advertising in Canada. In addition, Wendyâ€™s International includes other international-related advertising deficit of $320 and $470 for the three and six months ended JuneÂ 30, 2024, respectively, and $479 and $1,324 for the three and six months ended JulyÂ 2, 2023, respectively.(c)Includes corporate overhead costs, such as employee compensation and related benefits. X - ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for reporting segments including data and tables. Reportable segments include those that meet any of the following quantitative thresholds a) it's reported revenue, including sales to external customers and intersegment sales or transfers is 10 percent or more of the combined revenue, internal and external, of all operating segments b) the absolute amount of its reported profit or loss is 10 percent or more of the greater, in absolute amount of 1) the combined reported profit of all operating segments that did not report a loss or 2) the combined reported loss of all operating segments that did report a loss c) its assets are 10 percent or more of the combined assets of all operating segments. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 54 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-54Reference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 47 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-47Reference 8: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 54 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-54Reference 9: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 47 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-47Reference 10: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 54 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-54Reference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 47 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-47Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 34 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-34Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 26C -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-26CReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 26B -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-26BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-15Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/280/tableOfContentReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 26 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-26Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 21 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-21Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 21 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-21Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32 + Details Name: us-gaap_SegmentReportingDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 33 R23.htm IDEA: XBRL DOCUMENT v3.24.2.u1 New Accounting Standards 6 Months Ended Jun. 30, 2024 Accounting Standards Update and Change in Accounting Principle [Abstract] Â New Accounting Standards New Accounting StandardsNew Accounting Standard AdoptedCommon-Control Lease ArrangementsIn March 2023, the Financial Accounting Standards Board (â€œFASBâ€) issued an update to amend certain lease accounting guidance that applies to arrangements between related parties under common control. The amendment requires a lessee in a common-control lease arrangement to amortize leasehold improvements that it owns over the useful life of the improvements to the common-control group, regardless of the lease term, if the lessee continues to control the use of the underlying asset through a lease. The Company adopted this amendment during the first quarter of 2024. The adoption of this amendment did not have a material impact on our condensed consolidated financial statements. X - ReferencesNo definition available. + Details Name: us-gaap_NewAccountingPronouncementsAndChangesInAccountingPrinciplesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for change in accounting principle. Includes, but is not limited to, nature, reason, and method of adopting amendment to accounting standards or other change in accounting principle. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476173/280-10-65-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 105 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479343/105-10-65-7Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 848 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483550/848-10-65-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 848 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483550/848-10-65-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 848 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483550/848-10-65-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (h)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 5 -Subparagraph (SAB Topic 11.M.Q2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480530/250-10-S99-5Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (i)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 326 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 4 -Subparagraph (e)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479654/326-10-65-4Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 326 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 4 -Subparagraph (e)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479654/326-10-65-4Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 926 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (f)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483194/926-20-65-2Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 926 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (f)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483194/926-20-65-2Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 926 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (f)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483194/926-20-65-2Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480530/250-10-S99-6Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 27: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Topic 250 -Publisher FASB -URI https://asc.fasb.org/250/tableOfContentReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1 + Details Name: us-gaap_NewAccountingPronouncementsAndChangesInAccountingPrinciplesTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 34 R24.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Revenue (Tables) 6 Months Ended Jun. 30, 2024 Revenue [Abstract] Â Disaggregation of Revenue The following tables disaggregate revenue by segment and source:Wendyâ€™s U.S.Wendyâ€™s InternationalGlobal Real Estate & DevelopmentTotalThree Months Ended JuneÂ 30, 2024Sales at Company-operated restaurants$231,151Â $6,204Â $â€”Â $237,355Â Franchise royalty revenue117,997Â 18,321Â â€”Â 136,318Â Franchise fees17,826Â 2,389Â 1,137Â 21,352Â Franchise rental incomeâ€”Â â€”Â 60,638Â 60,638Â Advertising funds revenue105,617Â 9,447Â â€”Â 115,064Â Total revenues$472,591Â $36,361Â $61,775Â $570,727Â Three Months Ended JulyÂ 2, 2023Sales at Company-operated restaurants$234,862Â $5,826Â $â€”Â $240,688Â Franchise royalty revenue114,921Â 17,207Â â€”Â 132,128Â Franchise fees17,461Â 1,395Â 2,064Â 20,920Â Franchise rental incomeâ€”Â â€”Â 58,033Â 58,033Â Advertising funds revenue101,509Â 8,287Â â€”Â 109,796Â Total revenues$468,753Â $32,715Â $60,097Â $561,565Â Wendyâ€™s U.S.Wendyâ€™s InternationalGlobal Real Estate & DevelopmentTotalSix Months Ended JuneÂ 30, 2024Sales at Company-operated restaurants$450,619Â $12,059Â $â€”Â $462,678Â Franchise royalty revenue226,850Â 35,148Â â€”Â 261,998Â Franchise fees35,652Â 4,278Â 2,242Â 42,172Â Franchise rental incomeâ€”Â â€”Â 118,624Â 118,624Â Advertising funds revenue202,317Â 17,691Â â€”Â 220,008Â Total revenues$915,438Â $69,176Â $120,866Â $1,105,480Â Six Months Ended JulyÂ 2, 2023Sales at Company-operated restaurants$457,494Â $11,143Â $â€”Â $468,637Â Franchise royalty revenue221,260Â 33,018Â â€”Â 254,278Â Franchise fees34,733Â 2,918Â 2,796Â 40,447Â Franchise rental incomeâ€”Â â€”Â 115,840Â 115,840Â Advertising funds revenue196,254Â 14,916Â â€”Â 211,170Â Total revenues$909,741Â $61,995Â $118,636Â $1,090,372Â Contract Balances, assets and liabilities The following table provides information about receivables and contract liabilities (deferred franchise fees) from contracts with customers:June 30, 2024 (a)December 31, 2023 (a)Receivables, which are included in â€œAccounts and notes receivable, netâ€ (b)$63,662Â $55,293Â Receivables, which are included in â€œAdvertising funds restricted assetsâ€77,075Â 76,838Â Deferred franchise fees (c)100,008Â 100,805Â _____(a)Excludes funds collected from the sale of gift cards, which are primarily reimbursed to franchisees upon redemption at franchised restaurants and do not ultimately result in the recognition of revenue in the Companyâ€™s condensed consolidated statements of operations.(b)Includes receivables related to â€œSalesâ€ and â€œFranchise royalty revenue and fees.â€(c)Deferred franchise fees are included in â€œAccrued expenses and other current liabilitiesâ€ and â€œDeferred franchise feesâ€ and totaled $10,954 and $89,054, respectively, as of JuneÂ 30, 2024, and $10,673 and $90,132, respectively, as of DecemberÂ 31, 2023. Contract Balances, deferred franchise fee rollforward Significant changes in deferred franchise fees are as follows:Six Months EndedJune 30,2024July 2,2023Deferred franchise fees at beginning of

period$100,805Â $99,208Â Revenue recognized during the period(6,051)(6,591)New deferrals due to cash received and other5,254Â 7,622Â Deferred franchise fees at end of period$100,008Â $100,239Â Anticipated Future Recognition of Deferred Franchise Fees The following table reflects the estimated franchise fees to be recognized in the future related to performance obligations that are unsatisfied at the end of the period:Estimate for fiscal year:2024
(a)$7,650Â 20256,556Â 20266,418Â 20276,311Â 20286,192Â Thereafter66,881Â $100,008Â _____(a)Represents franchise fees expected to be recognized for the remainder of 2024, which includes development-related franchise fees expected to be recognized over a duration of one year or less. X - DefinitionTabular disclosure of receivable, contract asset, and contract liability from contract with customer. Includes, but is not limited to, change in contract asset and contract liability. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-10 + Details Name: us-gaap_ContractWithCustomerAssetAndLiabilityTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the type of arrangements and the corresponding amounts that comprise the current and noncurrent balance of deferred revenue as of the balance sheet date. + ReferencesNo definition available. + Details Name: us-gaap_DeferredRevenueByArrangementDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of disaggregation of revenue into categories depicting how nature, amount, timing, and uncertainty of revenue and cash flows are affected by economic factor. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-5 + Details Name: us-gaap_DisaggregationOfRevenueTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of expected timing for satisfying remaining performance obligation. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b)(1) -SubTopic 10 -Topic 606 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-13 + Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionRevenue [Abstract] + ReferencesNo definition available. + Details Name: wen_RevenueAbstract Namespace Prefix: wen_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 35 R25.htm IDEA: XBRL DOCUMENT v3.24.2.u1 System Optimization Gains, Net (Tables) 6 Months Ended Jun. 30, 2024 System Optimization Initiative Â System optimization gains, net Â Summary of Disposition Activity The following is a summary of the disposition activity recorded as a result of our system optimization initiative:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Post-closing adjustments on sales of restaurants (a)$254Â $â€”Â $254Â $â€”Â Gain (loss) on sales of other assets, net (b)26Â (6)(101)(1)System optimization gains (losses), net$280Â (6)153Â $(1)_____(a)Represents the recognition of deferred gains as a result of the resolution of certain contingencies related to the extension of lease terms for restaurants previously sold to franchisees.(b)During the three and six months ended JuneÂ 30, 2024, the Company received net cash proceeds of $575 and $601, respectively, primarily from the sale of surplus and other properties. During the six months ended JulyÂ 2, 2023, the Company received net cash proceeds of $280 primarily from the sale of surplus and other properties X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-7A + Details Name: us-gaap_PropertyPlantAndEquipmentLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of physical assets used in the normal conduct of business and not intended for resale. Includes, but is not limited to, balances by class of assets, depreciation and depletion expense and method used, including composite depreciation, and accumulated deprecation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 1 -SubTopic 10 -Topic 360 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-1 + Details Name: us-gaap_PropertyPlantAndEquipmentTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_PropertyPlantAndEquipmentByTypeAxis=wen_SystemOptimizationMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 36 R26.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Reorganization and Realignment Costs (Tables) 6 Months Ended Jun. 30, 2024 Restructuring Cost and Reserve Â Restructuring and Related Costs The following is a summary of the initiatives included in â€œReorganization and realignment costs:â€Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Organizational redesign$2,409Â $670Â $8,031Â $7,407Â Other reorganization and realignment plans43Â 11Â 94Â 82Â Reorganization and realignment costs$2,452Â $681Â $8,125Â $7,489Â Organizational Redesign Â Restructuring Cost and Reserve Â Restructuring and Related Costs The following is a summary of the costs recorded as a result of the Organizational Redesign Plan:Three Months EndedSix Months EndedTotal Incurred Since InceptionJune 30,2024July 2,2023June 30,2024July 2,2023Severance and related employee costs$1,948Â $21Â $7,310Â $5,560Â $13,553Â Recruitment and relocation costsâ€”Â 86Â 82Â 164Â 636Â Third-party and other costs14Â 386Â 64Â 731Â 1,060Â 1,962Â 493Â 7,456Â 6,455Â 15,249Â Share-based compensation (a)447Â 177Â 575Â 952Â 1,846Â Total organizational redesign$2,409Â $670Â $8,031Â $7,407Â $17,095Â _____(a)Primarily represents the accelerated recognition of share-based compensation resulting from the termination of employees under the Organizational Redesign Plan. Schedule of Restructuring Reserve by Type of Cost As of JuneÂ 30, 2024, the accruals for the Organizational Redesign Plan are included in â€œAccrued expenses and other current liabilitiesâ€ and â€œOther liabilitiesâ€ and totaled $4,558 and $2,211, respectively. The tables below present a rollforward of our accruals for the Organizational Redesign Plan.BalanceDecemberÂ 31,2023ChargesPaymentsBalanceJuneÂ 30,2024Severance and related employee costs$1,692Â $7,310Â $(2,233)$6,769Â Recruitment and relocation costsâ€”Â 82Â (82)â€”Â Third-party and other costsâ€”Â 64Â (64)â€”Â $1,692Â $7,456Â $(2,379)$6,769Â BalanceJanuary 1,2023ChargesPaymentsBalanceJuly 2,2023Severance and related employee costs$â€”Â $5,560Â $(2,405)$3,155Â Recruitment and relocation costsâ€”Â 164Â (164)â€”Â Third-party and other costsâ€”Â 731Â (731)â€”Â $â€”Â $6,455Â $(3,300)$3,155Â X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringCostAndReserveLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of costs incurred for restructuring including, but not limited to, exit and disposal activities, remediation, implementation, integration, asset impairment, and charges against earnings from the write-down of assets. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 5.P.3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 420 -SubTopic 10 -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_ScheduleOfRestructuringAndRelatedCostsTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of an entity's restructuring reserve that occurred during the period associated with the exit from or disposal of business activities or restructurings for each major type of cost. This element may also include a description of any reversal and other adjustment made during the period to the amount of an accrued liability for restructuring activities. This element may be used to encapsulate the roll forward presentations of an entity's restructuring reserve by type of cost and in total, and explanation of changes that occurred in the period. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 420 -SubTopic 10 -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_ScheduleOfRestructuringReserveByTypeOfCostTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_RestructuringPlanAxis=wen_OrganizationalRedesignMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 37 R27.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Investments (Tables) 6 Months Ended Jun. 30, 2024 Schedule of Equity Method Investments Â Schedule of Equity Method Investments and Other Investments in Equity Securities The following is a summary of the carrying value of our investments:June 30,2024December 31,2023Equity method investment$30,463Â $32,727Â Other investments in equity securities1,718Â 1,718Â $32,181Â $34,445Â Schedule of Equity Method Investments Presented below is activity related to our investment in TimWen included in our condensed consolidated financial statements:Six Months EndedJune 30,2024July 2,2023Balance at beginning of period$32,727Â $33,921Â Equity in earnings for the period6,797Â 6,343Â Amortization of purchase price adjustments (a)(1,248)(1,373)5,549Â 4,970Â Distributions received(6,695)(5,512)Foreign currency translation adjustment included in â€œOther comprehensive (loss) incomeâ€(1,118)786Â Balance at end of period$30,463Â $34,165Â _____(a)Purchase price adjustments that impacted the carrying value of the Companyâ€™s investment in TimWen are being amortized over the average original aggregate life of 21 years. X - DefinitionTabular disclosure of equity method investments including, but not limited to, name of each investee or group of investments, percentage ownership, difference between recorded amount of an investment and the value of the underlying equity in the net assets, and summarized financial information. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3 + Details Name: us-gaap_EquityMethodInvestmentsTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3 + Details Name: us-gaap_ScheduleOfEquityMethodInvestmentsLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionSchedule of Equity Method Investments and Other Investments in Equity Securities + ReferencesNo definition available. + Details Name: wen_ScheduleOfEquityMethodInvestmentsAndOtherInvestmentsInEquitySecuritiesTableTextBlock Namespace Prefix: wen_ Data Type: dtr-types1:textBlockItemType Balance Type: na Period Type: duration XML 38 R28.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Fair Value Measurements (Tables) 6 Months Ended Jun. 30, 2024 Fair Value Disclosures [Abstract] Â Fair Value, by Balance Sheet Grouping The following table presents the carrying amounts and estimated fair values of the Companyâ€™s financial instruments:June 30,2024December 31,2023CarryingAmountFair ValueCarryingAmountFair ValueFair Value MeasurementsFinancial assetsCash equivalents$321,656Â $321,656Â $365,901Â $365,901Â Level 1Other investments in equity securities (a)1,718Â 1,718Â 1,718Â 1,718Â Level 2Financial liabilities (b)Series 2022-1 Class A-2-I Notes98,000Â 91,863Â 98,500Â 92,289Â Level 2Series 2022-1 Class A-2-II Notes388,134Â 356,916Â 390,134Â 370,577Â Level 2Series 2021-1 Class A-2-I Notes421,019Â 367,486Â 423,269Â 362,572Â Level 2Series 2021-1 Class A-2-II Notes630,280Â 529,044Â 633,530Â 530,581Â Level 2Series 2019-1 Class A-2-I Notes355,673Â 338,643Â 357,673Â 341,606Â Level 2Series 2019-1 Class A-2-II Notes400,873Â 374,143Â 403,123Â 374,058Â Level 2Series 2018-1 Class A-2-II Notes438,724Â 413,155Â 441,099Â 412,754Â Level 27% debentures, due in 202548,574Â 49,570Â 48,237Â 49,431Â Level 2_____(a)The fair value of our other investments in equity securities is based on our review of information provided by the investment manager, which is based on observable price changes in orderly transactions for a similar investment of the same issuer.(b)The fair values were based on quoted market prices in markets that are not considered active markets. Fair value of assets and liabilities (other than cash and cash equivalents) measured at fair value on a nonrecurring basis Fair Value MeasurementsJune 30,2024Level 1Level 2Level 3Held and used$2,425Â $â€”Â $â€”Â $2,425Â Held for sale1,374Â â€”Â â€”Â 1,374Â Total$3,799Â $â€”Â $â€”Â $3,799Â Fair Value MeasurementsDecember 31,2023Level 1Level 2Level 3Held and used$1,212Â $â€”Â $â€”Â $1,212Â Held for sale1,044Â â€”Â â€”Â 1,044Â Total$2,256Â $â€”Â $â€”Â $2,256Â X - DefinitionTabular disclosure of assets and liabilities by class, including financial instruments measured at fair value that are classified in shareholders' equity, if any, that are measured at fair value on a nonrecurring basis in periods after initial recognition (for example, impaired assets). Disclosures may include, but are not limited to: (a) the fair value measurements recorded and the reasons for the measurements and (b) the level within the fair value hierarchy in which the fair value measurements are categorized in their entirety (levels 1, 2, 3). + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2 + Details Name: us-gaap_FairValueAssetsMeasuredOnNonrecurringBasisTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the fair value of financial instruments, including financial assets and financial liabilities, and the measurements of those instruments, assets, and liabilities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 825 -SubTopic 10 -Section 50 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-11 + Details Name: us-gaap_FairValueByBalanceSheetGroupingTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_FairValueDisclosuresAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 39 R29.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Impairment of Long-Lived Assets (Tables) 6 Months Ended Jun. 30, 2024 Asset Impairment Charges [Abstract] Â Impairment of Long-Lived Assets The following is a summary of impairment losses recorded, which represent the excess of the carrying amount over the fair value of the affected assets and are included in â€œImpairment of long-lived assets:â€Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Company-operated restaurants$644Â $78Â $2,418Â $428Â Surplus properties45Â â€”Â 277Â 26Â $689Â $78Â $2,695Â $454Â X - ReferencesNo definition available. + Details Name: us-

gaap_AssetImpairmentChargesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure for impairment of long-lived assets held and used by an entity which includes a description of the impaired long-lived asset and facts and circumstances leading to the impairment, aggregate amount of the impairment loss and where the loss is located in the income statement, method(s) for determining fair value, and the segment in which the impaired long-lived asset is reported. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.CC) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480091/360-10-S99-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 360 -SubTopic 10 -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-2 + Details Name: us-gaap_DetailsOfImpairmentOfLongLivedAssetsHeldAndUsedByAssetTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 40 R30.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Net Income Per Share (Tables) 6 Months Ended Jun. 30, 2024 Earnings Per Share [Abstract] Â Schedule of Earnings Per Share, Basic and Diluted The calculation of basic and diluted net income per share was as follows:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Net income$54,643Â $59,632Â $96,636Â $99,453Â Common stock:Weighted average basic shares outstanding204,919Â 210,624Â 205,145Â 211,585Â Dilutive effect of stock options and restricted shares1,266Â 2,304Â 1,433Â 2,393Â Weighted average diluted shares outstanding206,185Â 212,928Â 206,578Â 213,978Â Net income per share:Basic$.27Â $.28Â $.47Â $.47Â Diluted$.27Â $.28Â $.47Â $.46Â X - ReferencesNo definition available. + Details Name: us-gaap_EarningsPerShareAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of an entity's basic and diluted earnings per share calculations, including a reconciliation of numerators and denominators of the basic and diluted per-share computations for income from continuing operations. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1 + Details Name: us-gaap_ScheduleOfEarningsPerShareBasicAndDilutedTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 41 R31.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Stockholders' Equity (Tables) 6 Months Ended Jun. 30, 2024 Equity [Abstract] Â Schedule of Accumulated Other Comprehensive Loss The following table provides a rollforward of accumulated other comprehensive loss, which is entirely comprised of foreign currency translation:Six Months EndedJune 30,2024July 2,2023Balance at beginning of period$(58,375)$(64,176)Foreign currency translation(6,597)5,107Â Balance at end of period$(64,972)$(59,069) X - ReferencesNo definition available. + Details Name: us-gaap_EquityAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the components of accumulated other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14AReference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20 + Details Name: us-gaap_ScheduleOfAccumulatedOtherComprehensiveIncomeLossTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 42 R32.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Leases (Tables) 3 Months Ended 6 Months Ended Jun. 30, 2024 Jun. 30, 2024 Leases [Abstract] Â Â Schedule of Real Estate Properties As of JuneÂ 30, 2024, the nature of restaurants operated by the Company and its franchisees was as follows:June 30,2024Company-operated restaurants:Owned land and building155Owned building and held long-term land leases145Leased land and building111Total Company-operated restaurants411Franchisee-operated restaurants:Company-owned properties leased to franchisees492Company-leased properties subleased to franchisees1,173Other franchisee-operated restaurants5,185Total franchisee-operated restaurants6,850Total Company-operated and franchisee-operated restaurants7,261 Â Lease, Cost Â The components of lease cost are as follows:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Finance lease cost:Amortization of finance lease assets$4,372Â $4,058Â $8,669Â $8,121Â Interest on finance lease liabilities10,699Â 10,743Â 21,357Â 21,493Â 15,071Â 14,801Â 30,026Â 29,614Â Operating lease cost21,524Â 21,429Â 43,225Â 42,878Â Variable lease cost (a)17,365Â 17,519Â 33,853Â 33,600Â Short-term lease cost1,226Â 1,461Â 2,620Â 2,967Â Total operating lease cost (b)40,115Â 40,409Â 79,698Â 79,445Â Total lease cost$55,186Â $55,210Â $109,724Â $109,059Â _____(a)Includes expenses for executory costs of $10,033 and $10,172 for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $20,254 and $20,020 for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, for which the Company is reimbursed by sublessees.(b)Includes $32,355 and $32,329 for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $64,073 and $62,927 for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, recorded to â€œFranchise rental expenseâ€ for leased properties that are subsequently leased to franchisees. Also includes $7,402 and $7,546 for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $14,790 and $15,411 for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, recorded to â€œCost of salesâ€ for leases for Company-operated restaurants. Lease, Income Â The components of lease income are as follows:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Sales-type and direct-financing leases:Selling profit$88Â $1,072Â $72Â $1,201Â Interest income (a)7,178Â 7,868Â 14,897Â 15,730Â Operating lease income42,950Â 40,629Â 84,447Â 82,785Â Variable lease income17,688Â 17,404Â 34,177Â 33,055Â Franchise rental income (b)$60,638Â $58,033Â $118,624Â $115,840Â _____(a)Included in â€œInterest expense, net.â€(b)Includes sublease income of $45,049 and $42,961 recognized during the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $87,832 and $85,912 recognized during the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively. Sublease income includes lesseesâ€™ variable payments to the Company for executory costs of $10,155 and $10,115 for the three months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively, and $20,244 and $19,893 for the six months ended JuneÂ 30, 2024 and JulyÂ 2, 2023, respectively. X - DefinitionTabular disclosure of lessee's lease cost. Includes, but is not limited to, interest expense for finance lease, amortization of right-of-use asset for finance lease, operating lease cost, short-term lease cost, variable lease cost and sublease income. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_LeaseCostTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_LeasesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of components of income from operating lease. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479773/842-30-50-5Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-6A + Details Name: us-gaap_OperatingLeaseLeaseIncomeTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of real estate properties and units in those properties that are included in the discussion of the nature of an entity's operations. + ReferencesNo definition available. + Details Name: us-gaap_ScheduleOfRealEstatePropertiesTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 43 R33.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Supplemental Cash Flow Information (Tables) 6 Months Ended Jun. 30, 2024 Supplemental Cash Flow Elements [Abstract] Â Supplemental Cash Flow Information The following table includes supplemental non-cash investing and financing activities:Six Months EndedJune 30,2024July 2,2023Supplemental non-cash investing and financing activities:Capital expenditures included in accounts payable$9,968Â $11,422Â Finance leases13,085Â 8,257Â The following table includes a reconciliation of cash, cash equivalents and restricted cash:June 30,2024December 31,2023Reconciliation of cash, cash equivalents and restricted cash at end of period:Cash and cash equivalents$465,489Â $516,037Â Restricted cash35,718Â 35,848Â Restricted cash, included in Advertising funds restricted assets23,434Â 36,931Â Total cash, cash equivalents and restricted cash$524,641Â $588,816Â X - DefinitionTabular disclosure of supplemental cash flow information for the periods presented. + ReferencesNo definition available. + Details Name: us-gaap_ScheduleOfCashFlowSupplementalDisclosuresTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_SupplementalCashFlowElementsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 44 R34.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Segment Information (Tables) 6 Months Ended Jun. 30, 2024 Segment Reporting [Abstract] Â Reconciliation of Revenue from Segments to Consolidated Revenues by segment are as follows:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Wendyâ€™s U.S.$472,591Â $468,753Â $915,438Â $909,741Â Wendyâ€™s International36,361Â 32,715Â 69,176Â 61,995Â Global Real Estate & Development61,775Â 60,097Â 120,866Â 118,636Â Total revenues$570,727Â $561,565Â $1,105,480Â $1,090,372Â Reconciliation of Profit from Segments to Consolidated The following table reconciles profit by segment to the Companyâ€™s consolidated income before income taxes:Three Months EndedSix Months EndedJune 30,2024July 2,2023June 30,2024July 2,2023Wendyâ€™s U.S. (a)$136,709Â $142,947Â $262,533Â $268,177Â Wendyâ€™s International (b)10,675Â 8,531Â 21,365Â 15,977Â Global Real Estate & Development28,182Â 26,534Â 52,243Â 51,602Â Total segment profit175,566Â 178,012Â $336,141Â $335,756Â Unallocated franchise support and other costs(191)23Â (217)23Â Advertising funds deficit254Â 1,315Â 461Â 2,421Â Unallocated general and administrative (c)(32,456)(33,653)(65,846)(65,814)Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below)(37,492)(33,498)(73,010)(66,970)Amortization of cloud computing arrangements(3,519)(2,266)(7,061)(3,848)System optimization gains (losses), net280Â (6)153Â (1)Reorganization and realignment costs(2,452)(681)(8,125)(7,489)Impairment of long-lived assets(689)(78)(2,695)(454)Unallocated other operating income, net206Â 106Â 862Â 128Â Interest expense, net(30,995)(31,136)(61,530)(62,841)Loss on early extinguishment of debtâ€”Â â€”Â â€”Â (1,266)Investment income (loss), net11Â (6,827)11Â (10,389)Other income, net6,300Â 7,573Â 13,136Â 14,909Â Income before income taxes$74,823Â $78,884Â $132,280Â $134,165Â _____(a)Wendyâ€™s U.S. includes advertising funds expense of $5,084 and $7,409 for the three and six months ended JuneÂ 30, 2024 related to the Companyâ€™s funding of incremental advertising.(b)Wendyâ€™s International includes advertising funds expense of $603 and $765 for the three and six months ended JuneÂ 30, 2024, respectively, and $658 and $1,206 for the three and six months ended JulyÂ 2, 2023, respectively, related to the Companyâ€™s funding of incremental advertising in Canada. In addition, Wendyâ€™s International includes other international-related advertising deficit of $320 and $470 for the three and six months ended JuneÂ 30, 2024, respectively, and $479 and $1,324 for the three and six months ended JulyÂ 2, 2023, respectively.(c)Includes corporate overhead costs, such as employee compensation and related benefits. X - DefinitionTabular disclosure of the reconciliation of profit (loss) from reportable segments to the consolidated income (loss) before income tax expense (benefit) and discontinued operations. Includes, but is not limited to, reconciliation after income tax if income tax is allocated to the reportable segment. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 280 -SubTopic 10 -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 280 -SubTopic 10 -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30 + Details Name: us-gaap_ReconciliationOfOperatingProfitLossFromSegmentsToConsolidatedTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of all significant reconciling items in the reconciliation of total revenues from reportable segments to the entity's consolidated revenues. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 280 -SubTopic 10 -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 280 -SubTopic 10 -Section 50 -Paragraph 30 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30 + Details Name: us-gaap_ReconciliationOfRevenueFromSegmentsToConsolidatedTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 45 R35.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Revenue Disaggregation of Revenue (Details) - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Disaggregation of Revenue Â Â Â Â Total revenues $ 570,727 $ 561,565 $ 1,105,480 $ 1,090,372 Sales at Company-operated restaurants Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 237,355 240,688 462,678 468,637 Franchise royalty revenue Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 136,318 132,128 261,998 254,278 Franchise fees Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 21,352 20,920 42,172 40,447 Franchise rental income Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 60,638 58,033 118,624 115,840 Advertising funds revenue Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 115,064 109,796 220,008 211,170 Wendy's U.S. Â Â Â Â Disaggregation of Revenue Â Â Â Â Total revenues 472,591 468,753 915,438 909,741 Wendy's U.S. | Sales at Company-operated restaurants Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 231,151 234,862 450,619 457,494 Wendy's U.S. | Franchise royalty revenue Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 117,997 114,921 226,850 221,260 Wendy's U.S. | Franchise fees Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 17,826 17,461 35,652 34,733 Wendy's U.S. | Franchise rental income Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 0 0 0 0 Wendy's U.S. | Advertising funds revenue Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 105,617 101,509 202,317 196,254 Wendy's International Â Â Â Â Disaggregation of Revenue Â Â Â Â Total revenues 36,361 32,715 69,176 61,995 Wendy's International | Sales at Company-operated restaurants Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 6,204 5,826 12,059 11,143 Wendy's International | Franchise royalty revenue Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 18,321 17,207 35,148 33,018 Wendy's International | Franchise fees Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 2,389 1,395 4,278 2,918 Wendy's International | Franchise rental income Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 0 0 0 0 Wendy's International | Advertising funds revenue Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 9,447 8,287 17,691 14,916 Global Real Estate & Development Â Â Â Â Disaggregation of Revenue Â Â Â Â Total revenues 61,775 60,097 120,866 118,636 Global Real Estate & Development | Sales at Company-operated restaurants Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 0 0 0 0 Global Real Estate & Development | Franchise royalty revenue Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 0 0 0 0 Global Real Estate & Development | Franchise fees Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 1,137 2,064 2,242 2,796 Global Real Estate & Development | Franchise rental income Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax 60,638 58,033 118,624 115,840 Global Real Estate & Development | Advertising funds revenue Â Â Â Â Disaggregation of Revenue Â Â Â Â Revenue from Contract with Customer, Excluding Assessed Tax $ 0 $ 0 $ 0 $ 0 X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-5Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91Reference 5: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -

Paragraph 91 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91Reference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91Reference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91Reference 8: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91 + Details Name: us-gaap_DisaggregationOfRevenueLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount, excluding tax collected from customer, of revenue from satisfaction of performance obligation by transferring promised good or service to customer. Tax collected from customer is tax assessed by governmental authority that is both imposed on and concurrent with specific revenue-producing transaction, including, but not limited to, sales, use, value added and excise. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 924 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 11.L) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479941/924-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-5Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-4 + Details Name: us-gaap_RevenueFromContractWithCustomerExcludingAssessedTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of revenue recognized from goods sold, services rendered, insurance premiums, or other activities that constitute an earning process. Includes, but is not limited to, investment and interest income before deduction of interest expense when recognized as a component of revenue, and sales and trading gain (loss). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards 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Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_Revenues Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - Details Name: srt_ProductOrServiceAxis=us-gaap_ProductMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ProductOrServiceAxis=us-gaap_RoyaltyMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ProductOrServiceAxis=us-gaap_FranchiseMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ProductOrServiceAxis=us-gaap_RealEstateMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ProductOrServiceAxis=us-gaap_AdvertisingMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=wen_WendysU.S.Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=wen_WendysInternationalMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=wen_GlobalRealEstateDevelopmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 46 R36.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Revenue Contract Balances (Details) - USD ($) $ in Thousands 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Dec. 31, 2023 Contract balances Â Â Â Â Deferred franchise fees at beginning of period $ 100,805 $ 99,208 Â Revenue recognized during the period (6,051) (6,591) Â New deferrals due to cash received and other 5,254 7,622 Â Deferred franchise fees at end of period 100,008 $ 100,239 Â Deferred franchise fees, noncurrent 89,054 Â $ 90,132 Accounts and notes receivable, net | Short-term Contract with Customer Â Â Â Contract balances Â Â Â Receivables, Net, Current 63,662 Â 55,293 Advertising funds restricted assets | Short-term Contract with Customer Â Â Â Contract balances Â Â Â Receivables, Net, Current 77,075 Â 76,838 Accrued expenses and other current liabilities Â Â Â Contract balances Â Â Â Deferred franchise fees, current 10,954 Â 10,673 Deferred franchise fees Â Â Â Contract balances Â Â Â Deferred franchise fees, noncurrent $ 89,054 Â $ 90,132 X - DefinitionAmount of obligation to transfer good or service to customer for which consideration has been received or is receivable. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-2 + Details Name: us-gaap_ContractWithCustomerLiability Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of obligation to transfer good or service to customer for which consideration has been received or is receivable, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-2 + Details Name: us-gaap_ContractWithCustomerLiabilityCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of obligation to transfer good or service to customer for which consideration has been received or is receivable, classified as noncurrent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-2 + Details Name: us-gaap_ContractWithCustomerLiabilityNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of deferred revenue recognized for transactions arising during the current reporting period. Deferred revenue is a liability as of the balance sheet date related to a revenue producing activity for which revenue has not yet been recognized. Generally, an Entity records deferred revenue when it receives consideration from a customer before achieving certain criteria that must be met for revenue to be recognized in conformity with GAAP. + ReferencesNo definition available. + Details Name: us-gaap_DeferredRevenueAdditions Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of revenue recognized that was previously reported as deferred or unearned revenue. + ReferencesNo definition available. + Details Name: us-gaap_DeferredRevenueRevenueRecognized1 Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe total amount due to the entity within one year of the balance sheet date (or one operating cycle, if longer) from outside sources, including trade accounts receivable, notes and loans receivable, as well as any other types of receivables, net of allowances established for the purpose of reducing such receivables to an amount that approximates their net realizable value. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10 + Details Name: us-gaap_ReceivablesNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - Definition[Line Items] for Contract balances [Table] + ReferencesNo definition available. + Details Name: wen_ContractbalancesLineItems Namespace Prefix: wen_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_BalanceSheetLocationAxis=us-gaap_AccountsReceivableMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AccountsNotesLoansAndFinancingReceivableByReceivableTypeAxis=us-gaap_ShortTermContractWithCustomerMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BalanceSheetLocationAxis=wen_AdvertisingfundsrestrictedassetsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BalanceSheetLocationAxis=us-gaap_AccruedLiabilitiesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BalanceSheetLocationAxis=wen_DeferredFranchiseFeesMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 47 R37.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Revenue Anticipated Future Recognition of Deferred Franchise Fees (Details) $ in Thousands Jun. 30, 2024 USD ($) Revenue, Anticipated Future Recognition of Deferred Franchise Fees Â Revenue, Anticipated Future Recognition of Deferred Franchise Fees, Amount $ 100,008 Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date: 2024-07-01 Â Revenue, Anticipated Future Recognition of Deferred Franchise Fees Â Revenue, Anticipated Future Recognition of Deferred Franchise Fees, Amount $ 7,650 Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Period 6 months Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date: 2024-12-30 Â Revenue, Anticipated Future Recognition of Deferred Franchise Fees Â Revenue, Anticipated Future Recognition of Deferred Franchise Fees, Amount $ 6,556 Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Period 1 year Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date: 2025-12-29 Â Revenue, Anticipated Future Recognition of Deferred Franchise Fees Â Revenue, Anticipated Future Recognition of Deferred Franchise Fees, Amount $ 6,418 Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Period 1 year Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date: 2027-01-04 Â Revenue, Anticipated Future Recognition of Deferred Franchise Fees Â Revenue, Anticipated Future Recognition of Deferred Franchise Fees, Amount $ 6,311 Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Period 1 year Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date: 2028-01-03 Â Revenue, Anticipated Future Recognition of Deferred Franchise Fees Â Revenue,

Anticipated Future Recognition of Deferred Franchise Fees, Amount $ 6,192 Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Period 1 year Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date: 2029-01-01 Â Revenue, Anticipated Future Recognition of Deferred Franchise Fees Â Revenue, Anticipated Future Recognition of Deferred Franchise Fees, Amount $ 66,881 Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Period 0 years X - DefinitionAmount of transaction price allocated to performance obligation that has not been recognized as revenue. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (a) -SubTopic 10 -Topic 606 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-13 + Details Name: us-gaap_RevenueRemainingPerformanceObligation Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionPeriod in which remaining performance obligation is expected to be recognized as revenue, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents reported fact of one year, five months, and thirteen days. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b)(1) -SubTopic 10 -Topic 606 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-13 + Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionPeriod1 Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: instant X - Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionStartDateAxis=2024-07-01 Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionStartDateAxis=2024-12-30 Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionStartDateAxis=2025-12-29 Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionStartDateAxis=2027-01-04 Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionStartDateAxis=2028-01-03 Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionStartDateAxis=2029-01-01 Namespace Prefix: Data Type: na Balance Type: Period Type: XML 48 R38.htm IDEA: XBRL DOCUMENT v3.24.2.u1 System Optimization Gains, Net Summary of Disposition Activity (Details) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 USD ($) number_of_restaurants Jul. 02, 2023 USD ($) number_of_restaurants Jun. 30, 2024 USD ($) Jul. 02, 2023 USD ($) System optimization gains, net Â Â Â Â Company-operated restaurant ownership percentage 5.00% Â 5.00% Â Proceeds from sales of restaurants Â Â $ 601 $ 280 System optimization gains, net $ 280 $ (6) 153 (1) Sale of franchise-operated restaurants to franchisees Â Â Â Â System optimization gains, net Â Â Â Â Number of restaurants sold to franchisees | number_of_restaurants 14 88 Â Â Sale or Purchase of company-operated restaurants to franchisees Â Â Â Â System optimization gains, net Â Â Â Â Number of restaurants sold to franchisees | number_of_restaurants 0 0 Â Â Restaurants acquired from franchisees | number_of_restaurants 0 0 Â Â Sale of Company-Operated Restaurants to Franchisees [Member] Â Â Â Â System optimization gains, net Â Â Â Â Post closing adjustments on sales of restaurants $ 254 $ 0 254 0 System optimization gains, net 26 $ (6) (101) (1) Sale of other assets Â Â Â Â System optimization gains, net Â Â Â Â Proceeds from sales of restaurants $ 575 Â $ 601 $ 280 X - DefinitionAmount of gain (loss) on sale or disposal of property, plant and equipment assets, including oil and gas property and timber property. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_GainLossOnSaleOfPropertyPlantEquipment Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash inflow from the sale of long-lived, physical assets that are used in the normal conduct of business to produce goods and services and not intended for resale. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 12 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-12 + Details Name: us-gaap_ProceedsFromSaleOfPropertyPlantAndEquipment Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-7A + Details Name: us-gaap_PropertyPlantAndEquipmentLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe number of franchises purchased during the period when there are significant changes in franchisor-owned outlets or franchised outlets during the period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 952 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482948/952-10-50-1 + Details Name: us-gaap_SignificantChangesFranchisesPurchasedDuringPeriod Namespace Prefix: us-gaap_ Data Type: xbrli:integerItemType Balance Type: na Period Type: duration X - DefinitionThe number of franchises sold during the period when there are significant changes in franchisor-owned outlets or franchised outlets during the period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 952 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482948/952-10-50-1 + Details Name: us-gaap_SignificantChangesFranchisesSold Namespace Prefix: us-gaap_ Data Type: xbrli:integerItemType Balance Type: na Period Type: duration X - DefinitionApproximate Company-operated restaurant ownership percentage + ReferencesNo definition available. + Details Name: wen_Companyoperatedrestaurantownershippercentage Namespace Prefix: wen_ Data Type: dtr-types1:percentItemType Balance Type: na Period Type: instant X - DefinitionPost Closing Adjustments on Sales of Restaurants + ReferencesNo definition available. + Details Name: wen_Postclosingadjustmentsonsalesofrestaurants Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - Details Name: us-gaap_PropertyPlantAndEquipmentByTypeAxis=wen_SaleoffranchiseoperatedrestauranttofranchiseeMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_PropertyPlantAndEquipmentByTypeAxis=wen_SaleOrPurchaseOfCompanyOperatedRestaurantsToFranchiseesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_PropertyPlantAndEquipmentByTypeAxis=wen_SaleOfCompanyOperatedRestaurantsToFranchiseesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_PropertyPlantAndEquipmentByTypeAxis=wen_SaleofOtherAssetsMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 49 R39.htm IDEA: XBRL DOCUMENT v3.24.2.u1 System Optimization Gains, Net Assets Held for Sale (Details) - USD ($) $ in Thousands Jun. 30, 2024 Dec. 31, 2023 Other assets held for sale Â Â Long lived assets held for sale Â Â Assets held for sale $ 2,695 $ 2,689 X - DefinitionAmount classified as assets attributable to disposal group held for sale or disposed of. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 10 -SubTopic 20 -Topic 205 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483475/205-20-45-10Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5C -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-5CReference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5B -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-5BReference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-3Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483475/205-20-45-11 + Details Name: us-gaap_AssetsOfDisposalGroupIncludingDiscontinuedOperation Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_LongLivedAssetsHeldForSaleLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_LongLivedAssetsHeldForSaleByAssetTypeAxis=wen_OtherassetsheldforsaleMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 50 R40.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Reorganization and Realignment Costs Summary (Details) - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Restructuring Cost and Reserve Â Â Â Â Reorganization and realignment costs $ 2,452 $ 681 $ 8,125 $ 7,489 Organizational redesign Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Reorganization and realignment costs 2,409 670 8,031 7,407 Other reorganization and realignment plans Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Reorganization and realignment costs $ 43 $ 11 $ 94 $ 82 X - DefinitionAmount of expenses associated with exit or disposal activities pursuant to an authorized plan. Excludes expenses related to a discontinued operation or an asset retirement obligation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482047/420-10-45-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 5.P.3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-1 + Details Name: us-gaap_RestructuringCharges Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringCostAndReserveLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_RestructuringPlanAxis=wen_OrganizationalRedesignMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RestructuringPlanAxis=wen_OtherReorganizationAndRealignmentPlansMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 51 R41.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Reorganization and Realignment Costs Organizational Redesign (Details) - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Restructuring Cost and Reserve Â Â Â Â Reorganization and realignment costs $ 2,452 $ 681 $ 8,125 $ 7,489 Organizational Redesign Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Restructuring and Related Cost, Incurred Cost 1,962 493 7,456 6,455 Reorganization and realignment costs 2,409 670 8,031 7,407 Restructuring and Related Cost, Cost Incurred to Date 15,249 Â 15,249 Â Restructuring Charges, Incurred to Date 17,095 Â 17,095 Â Organizational Redesign | Minimum Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Restructuring and Related Cost, Expected Cost 18,000 Â 18,000 Â Restructuring and Related Cost, Expected Cost Remaining 1,200 Â 1,200 Â Organizational Redesign | Severance and related employee costs Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Restructuring and Related Cost, Incurred Cost 1,948 21 7,310 5,560 Restructuring and Related Cost, Expected Cost Remaining 400 Â 400 Â Restructuring and Related Cost, Cost Incurred to Date 13,553 Â 13,553 Â Organizational Redesign | Recruitment and relocation costs Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Restructuring and Related Cost, Incurred Cost 0 86 82 164 Restructuring and Related Cost, Cost Incurred to Date 636 Â 636 Â Organizational Redesign | Third-party and other costs Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Restructuring and Related Cost, Incurred Cost 14 386 64 731 Restructuring and Related Cost, Cost Incurred to Date 1,060 Â 1,060 Â Organizational Redesign | Share-based compensation Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Restructuring and Related Cost, Incurred Cost 447 $ 177 575 $ 952 Restructuring and Related Cost, Expected Cost Remaining 800 Â 800 Â Restructuring and Related Cost, Cost Incurred to Date $ 1,846 Â $ 1,846 Â X - DefinitionAmount of costs incurred to date for the specified restructuring cost. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringAndRelatedCostCostIncurredToDate1 Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount expected to be recognized in earnings for the specified restructuring cost. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringAndRelatedCostExpectedCost1 Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of expected cost remaining for the specified restructuring cost. + ReferencesNo definition available. + Details Name: us-gaap_RestructuringAndRelatedCostExpectedCostRemaining1 Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionDiscloses the amount charged against the accrued restructuring reserves, or earnings if not previously accrued, during the period for the specified type of restructuring cost. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name:

us-gaap_RestructuringAndRelatedCostIncurredCost Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of expenses associated with exit or disposal activities pursuant to an authorized plan. Excludes expenses related to a discontinued operation or an asset retirement obligation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482047/420-10-45-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 5.P.3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-1 + Details Name: us-gaap_RestructuringCharges Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringCostAndReserveLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionRestructuring Charges, Incurred to Date + ReferencesNo definition available. + Details Name: wen_RestructuringChargesIncurredToDate Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - Details Name: us-gaap_RestructuringPlanAxis=wen_OrganizationalRedesignMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_RangeAxis=srt_MinimumMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RestructuringCostAndReserveAxis=us-gaap_EmployeeSeveranceMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RestructuringCostAndReserveAxis=us-gaap_EmployeeRelocationMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RestructuringCostAndReserveAxis=us-gaap_OtherRestructuringMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RestructuringCostAndReserveAxis=wen_ShareBasedCompensationExpenseMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 52 R42.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Reorganization and Realignment Costs Organizational Redesign Accrual Rollforward (Details) - Organizational Redesign - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Restructuring Cost and Reserve Â Â Â Â Beginning balance Â Â $ 1,692 $ 0 Charges $ 1,962 $ 493 7,456 6,455 Payments Â Â (2,379) (3,300) Ending balance 6,769 3,155 6,769 3,155 Severance and related employee costs Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Beginning balance Â Â 1,692 0 Charges 1,948 21 7,310 5,560 Payments Â Â (2,233) (2,405) Ending balance 6,769 3,155 6,769 3,155 Recruitment and relocation costs Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Beginning balance Â Â 0 0 Charges 0 86 82 164 Payments Â Â (82) (164) Ending balance 0 0 0 0 Third-party and other costs Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Beginning balance Â Â 0 0 Charges 14 386 64 731 Payments Â Â (64) (731) Ending balance 0 0 0 0 Share-based compensation Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Charges 447 $ 177 575 $ 952 Accrued expenses and other current liabilities Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Ending balance 4,558 Â 4,558 Â Other liabilities Â Â Â Â Restructuring Cost and Reserve Â Â Â Â Ending balance $ 2,211 Â $ 2,211 Â X - DefinitionAmount of cash payments made as the result of exit or disposal activities. Excludes payments associated with a discontinued operation or an asset retirement obligation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-17 + Details Name: us-gaap_PaymentsForRestructuring Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionDiscloses the amount charged against the accrued restructuring reserves, or earnings if not previously accrued, during the period for the specified type of restructuring cost. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringAndRelatedCostIncurredCost Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringCostAndReserveLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionCarrying amount (including both current and noncurrent portions of the accrual) as of the balance sheet date pertaining to a specified type of cost associated with exit from or disposal of business activities or restructuring pursuant to a duly authorized plan. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringReserve Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - Details Name: us-gaap_RestructuringPlanAxis=wen_OrganizationalRedesignMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RestructuringCostAndReserveAxis=us-gaap_EmployeeSeveranceMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RestructuringCostAndReserveAxis=us-gaap_EmployeeRelocationMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RestructuringCostAndReserveAxis=us-gaap_OtherRestructuringMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RestructuringCostAndReserveAxis=wen_ShareBasedCompensationExpenseMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BalanceSheetLocationAxis=us-gaap_AccruedLiabilitiesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BalanceSheetLocationAxis=us-gaap_OtherLiabilitiesMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 53 R43.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Investments Carrying Value of Investments (Details) - USD ($) $ in Thousands Jun. 30, 2024 Dec. 31, 2023 Schedule of Investments Â Â Other investments in equity securities $ 1,718 $ 1,718 Investments $ 32,181 $ 34,445 X - DefinitionAmount of investment in equity security without readily determinable fair value. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 321 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479536/321-10-50-3 + Details Name: us-gaap_EquitySecuritiesWithoutReadilyDeterminableFairValueAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionThe total amount of investments that are intended to be held for an extended period of time (longer than one operating cycle). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(12)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LongTermInvestments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column A)(Footnote 1)(b)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column A)(Footnote 2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column A)(Footnote 2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column A)(Footnote 4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column C)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column A)(Footnote 1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column A)(Footnote 2)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column A)(Footnote 2)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column A)(Footnote 4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column C)(Footnote 5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column C)(Footnote 6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column B)(Footnote 7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column C)(Footnote 8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column C)(Footnote 8)(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column C)(Footnote 8)(a)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column C)(Footnote 8)(a)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column C)(Footnote 8)(b)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column C)(Footnote 8)(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column C)(Footnote 8)(c)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column C)(Footnote 9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.12-12(Column C)(Footnote 10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-1Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column C)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column D)) -

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Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column A)(Footnote 3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 32: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column A)(Footnote 4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column A)(Footnote 4)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 34: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column A)(Footnote 6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column A)(Footnote 7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column C)(Footnote 9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column B)(Footnote 10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 38: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column C)(Footnote 11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 39: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column C)(Footnote 11)(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 40: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column C)(Footnote 11)(a)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 41: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column C)(Footnote 11)(a)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 42: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column C)(Footnote 11)(b)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 43: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column C)(Footnote 11)(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 44: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column C)(Footnote 11)(c)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 45: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column C)(Footnote 12)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 46: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-12B(Column C)(Footnote 13)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-3Reference 47: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 48: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 49: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column F)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 50: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column A)(Footnote 1)(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 51: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column A)(Footnote 1)(a)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 52: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column A)(Footnote 1)(a)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 53: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column A)(Footnote 1)(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 54: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column A)(Footnote 1)(b)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 55: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column A)(Footnote 1)(b)(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 56: http://www.xbrl.org/2003/role/disclosureRef -Topic 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https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 60: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column F)(Footnote 5)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 61: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column F)(Footnote 7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 62: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column F)(Footnote 8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 63: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 6 -Subparagraph (SX 210.12-14(Column F)(Footnote 9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-6Reference 64: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 19 -Subparagraph (1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-19Reference 65: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 19 -Subparagraph (3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-19 + Details Name: us-gaap_ScheduleOfInvestmentsLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 54 R44.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Investments Equity Method Investments (Details) - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Schedule of Equity Method Investments Â Â Â Â Foreign currency translation adjustment included in â€œOther comprehensive income (loss)â€ and other $ (2,011) $ 4,949 $ (6,597) $ 5,107 TimWen Â Â Â Â Schedule of Equity Method Investments Â Â Â Â Equity Method Investment, Ownership Percentage 50.00% Â 50.00% Â Equity Method Investment, Purchase Price Adjustment, Amortization Period Â Â 21 years 21 years TimWen and Brazil JV Â Â Â Â Schedule of Equity Method Investments Â Â Â Â Balance at beginning of period Â Â $ 32,727 $ 33,921 Equity in earnings for the period Â Â 6,797 6,343 Amortization of purchase price adjustments Â Â (1,248) (1,373) Equity in earnings for the period, net of amortization of purchase price adjustments Â Â 5,549 4,970 Distributions received Â Â (6,695) (5,512) Foreign currency translation adjustment included in â€œOther comprehensive income (loss)â€ and other Â Â (1,118) 786 Balance at end of period $ 30,463 $ 34,165 $ 30,463 $ 34,165 X - DefinitionAmount of distribution received from equity method investee for return on investment, classified as operating activities. Excludes distribution for return of investment, classified as investing activities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 21D -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-21DReference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(12)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_EquityMethodInvestmentDividendsOrDistributions Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe percentage of ownership of common stock or equity participation in the investee accounted for under the equity method of accounting. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3 + Details Name: us-gaap_EquityMethodInvestmentOwnershipPercentage Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: instant X - DefinitionThis item represents the carrying amount on the entity's balance sheet of its investment in common stock of an equity method investee. This is not an indicator of the fair value of the investment, rather it is the initial cost adjusted for the entity's share of earnings and losses of the investee, adjusted for any distributions (dividends) and other than temporary impairment (OTTI) losses recognized. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481664/323-10-45-1Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 25 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-25 + Details Name: us-gaap_EquityMethodInvestments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of income (loss) for proportionate share of equity method investee's income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481664/323-10-45-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(12)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 8: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(13)(f)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_IncomeLossFromEquityMethodInvestments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax and reclassification adjustments of gain (loss) on foreign currency translation adjustments, foreign currency transactions designated and effective as economic hedges of a net investment in a foreign entity and intra-entity foreign currency transactions that are of a long-term-investment nature. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 10A -Subparagraph (a) -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-10AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1 + Details Name: us-gaap_OtherComprehensiveIncomeLossForeignCurrencyTransactionAndTranslationAdjustmentNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3 + Details Name: us-gaap_ScheduleOfEquityMethodInvestmentsLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmortization of Purchase Price Adjustment + ReferencesNo definition available. + Details Name: wen_AmortizationOfPurchasePriceAdjustment Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionEquity in earning for the period, net of amortization of purchase price adjustments + ReferencesNo definition available. + Details Name:

wen_EquityInEarningsNetOfAmortizationOfPurchasePriceAdjustment Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionEquity Method Investment, Purchase Price Adjustment, Amortization Period + ReferencesNo definition available. + Details Name: wen_EquityMethodInvestmentPurchasePriceAdjustmentAmortizationPeriod Namespace Prefix: wen_ Data Type: xbrli:durationItemType Balance Type: na Period Type: duration X - Details Name: srt_ScheduleOfEquityMethodInvestmentEquityMethodInvesteeNameAxis=wen_TimwenMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ScheduleOfEquityMethodInvestmentEquityMethodInvesteeNameAxis=wen_TimWenInvestmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 55 R45.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Investments Other Investments in Equity Securities (Details) - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Investment Income, Net [Abstract] Â Â Â Â Investment income (loss), net $ 11 $ (6,827) $ 11 $ (10,389) X - DefinitionAmount after accretion (amortization) of discount (premium), and investment expense, of interest income and dividend income on nonoperating securities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_InvestmentIncomeNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(2)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1 + Details Name: us-gaap_ScheduleOfInvestmentIncomeReportedAmountsByCategoryLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 56 R46.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Fair Value Measurements Financial Instruments (Details) - USD ($) $ in Thousands Jun. 30, 2024 Dec. 31, 2023 Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Other investments in equity securities $ 1,718 $ 1,718 7% debentures Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt Instrument, Interest Rate, Stated Percentage 7.00% 7.00% Reported Value Measurement Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Cash equivalents $ 321,656 $ 365,901 Other investments in equity securities 1,718 1,718 Reported Value Measurement | Series 2022-1 Class A-2-I Notes Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 98,000 98,500 Reported Value Measurement | Series 2022-1 Class A-2-II Notes Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 388,134 390,134 Reported Value Measurement | Series 2021-1 Class A-2-I Notes Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 421,019 423,269 Reported Value Measurement | Series 2021-1 Class A-2-II Notes Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 630,280 633,530 Reported Value Measurement | Series 2019-1 Class A-2-I Notes Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 355,673 357,673 Reported Value Measurement | Series 2019-1 Class A-2-II Notes Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 400,873 403,123 Reported Value Measurement | Series 2018-1 Class A-2-II Notes Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 438,724 441,099 Reported Value Measurement | 7% debentures Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 48,574 48,237 Estimate of Fair Value Measurement | Fair Value, Inputs, Level 1 Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Cash equivalents 321,656 365,901 Estimate of Fair Value Measurement | Fair Value, Inputs, Level 2 Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Other investments in equity securities 1,718 1,718 Estimate of Fair Value Measurement | Series 2022-1 Class A-2-I Notes | Fair Value, Inputs, Level 2 Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 91,863 92,289 Estimate of Fair Value Measurement | Series 2022-1 Class A-2-II Notes | Fair Value, Inputs, Level 2 Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 356,916 370,577 Estimate of Fair Value Measurement | Series 2021-1 Class A-2-I Notes | Fair Value, Inputs, Level 2 Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 367,486 362,572 Estimate of Fair Value Measurement | Series 2021-1 Class A-2-II Notes | Fair Value, Inputs, Level 2 Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 529,044 530,581 Estimate of Fair Value Measurement | Series 2019-1 Class A-2-I Notes | Fair Value, Inputs, Level 2 Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 338,643 341,606 Estimate of Fair Value Measurement | Series 2019-1 Class A-2-II Notes | Fair Value, Inputs, Level 2 Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 374,143 374,058 Estimate of Fair Value Measurement | Series 2018-1 Class A-2-II Notes | Fair Value, Inputs, Level 2 Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument 413,155 412,754 Estimate of Fair Value Measurement | 7% debentures | Fair Value, Inputs, Level 2 Â Â Fair Value, Balance Sheet Grouping, Financial Statement Captions Â Â Debt instrument $ 49,570 $ 49,431 X - DefinitionFair value portion of currency on hand as well as demand deposits with banks or financial institutions. Includes other kinds of accounts that have the general characteristics of demand deposits. Also includes short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2 + Details Name: us-gaap_CashAndCashEquivalentsFairValueDisclosure Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionFair value portion of debt instrument payable, including, but not limited to, notes payable and loans payable. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2E -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2EReference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69B -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69BReference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69C -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69CReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-10 + Details Name: us-gaap_DebtInstrumentFairValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionContractual interest rate for funds borrowed, under the debt agreement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1B + Details Name: us-gaap_DebtInstrumentInterestRateStatedPercentage Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: instant X - DefinitionAmount of investment in equity security without readily determinable fair value. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 321 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479536/321-10-50-3 + Details Name: us-gaap_EquitySecuritiesWithoutReadilyDeterminableFairValueAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_FairValueBalanceSheetGroupingFinancialStatementCaptionsLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_DebtInstrumentAxis=wen_A7DebenturesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByMeasurementBasisAxis=us-gaap_CarryingReportedAmountFairValueDisclosureMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=wen_Series20221ClassA2IINotesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=wen_Series20211ClassA2INotesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=wen_Series20211ClassA2IINotesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=wen_Series20191ClassA2INotesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=wen_Series20191ClassA2IINotesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=wen_Series20181ClassA2IINotesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByMeasurementBasisAxis=us-gaap_EstimateOfFairValueFairValueDisclosureMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel1Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel2Member Namespace Prefix: Data Type: na Balance Type: Period Type: XML 57 R47.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Fair Value Measurements Non-Recurring Fair Value Measurements (Details) - Fair Value, Measurements, Nonrecurring - USD ($) $ in Thousands Jun. 30, 2024 Dec. 31, 2023 Fair Value, Assets and Liabilities Measured on Nonrecurring Basis Â Â Assets Held and used, Long Lived, Fair Value Disclosure $ 2,425 $ 1,212 Assets Held for sale, Long Lived, Fair Value Disclosure 1,374 1,044 Total 3,799 2,256 Fair Value, Inputs, Level 1 Â Â Fair Value, Assets and Liabilities Measured on Nonrecurring Basis Â Â Assets Held and used, Long Lived, Fair Value Disclosure 0 0 Assets Held for sale, Long Lived, Fair Value Disclosure 0 0 Total 0 0 Fair Value, Inputs, Level 2 Â Â Fair Value, Assets and Liabilities Measured on Nonrecurring Basis Â Â Assets Held and used, Long Lived, Fair Value Disclosure 0 0 Assets Held for sale, Long Lived, Fair Value Disclosure 0 0 Total 0 0 Fair Value, Inputs, Level 3 Â Â Fair Value, Assets and Liabilities Measured on Nonrecurring Basis Â Â Assets Held and used, Long Lived, Fair Value Disclosure 2,425 1,212 Assets Held for sale, Long Lived, Fair Value Disclosure 1,374 1,044 Total $ 3,799 $ 2,256 X - DefinitionFair value portion of asset recognized for present right to economic benefit. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2 + Details Name: us-gaap_AssetsFairValueDisclosure Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionFair value portion of assets classified as held for sale. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2 + Details Name: us-gaap_AssetsHeldForSaleLongLivedFairValueDisclosure Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-3 + Details Name: us-gaap_FairValueAssetsAndLiabilitiesMeasuredOnRecurringAndNonrecurringBasisLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionFair value portion of physical assets used in the normal conduct of business to produce goods and services and not intended for resale. Examples include, but are not limited to, land, buildings, machinery and equipment, office equipment, and furniture and fixtures. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2E -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2EReference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100 + Details Name: us-gaap_PropertyPlantAndEquipmentFairValueDisclosure Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - Details Name: us-gaap_FairValueByMeasurementFrequencyAxis=us-gaap_FairValueMeasurementsNonrecurringMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel1Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel2Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel3Member Namespace Prefix: Data Type: na Balance Type: Period Type: XML 58 R48.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Impairment of Long-Lived Assets (Details) - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Impairment of Long-Lived Assets Â Â Â Â Impairment of long-lived assets $ 689 $ 78 $ 2,695 $ 454 Company-operated restaurants Â Â Â Â Impairment of Long-Lived Assets Â Â Â Â Impairment of long-lived assets 644 78 2,418 428 Surplus properties Â Â Â Â Impairment of Long-Lived Assets Â Â Â Â Impairment of long-lived assets $ 45 $ 0 $ 277 $ 26 X - DefinitionAmount of write-

down of assets recognized in the income statement. Includes, but is not limited to, losses from tangible assets, intangible assets and goodwill. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 360 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482130/360-10-45-4 + Details Name: us-gaap_AssetImpairmentCharges Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_ImpairedLongLivedAssetsHeldAndUsedLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_ImpairedLongLivedAssetsHeldAndUsedByTypeAxis=wen_PropertiesandOtherIntangibleAssetsOperatingRestaurantsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_ImpairedLongLivedAssetsHeldAndUsedByTypeAxis=wen_SurplusPropertiesMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 59 R49.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Income Taxes (Details) - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Dec. 31, 2023 Effective Income Tax Rate 27.00% 24.40% 26.90% 25.90% Â Effective Income Tax Rate Reconciliation, at Federal Statutory Income Tax Rate, Percent 21.00% Â 21.00% Â Â Significant changes to unrecognized tax benefits $ 0 Â $ 0 Â Â Significant changes to interest and penalties related to unrecognized tax benefits 0 Â 0 Â Â Reasonably possible decrease in unrecognized tax benefits 220 Â 220 Â Â Income Taxes Receivable, Current 12,750 Â 12,750 Â $ 5,284 Income Taxes Receivable, Noncurrent $ 0 Â $ 0 Â $ 0 X - DefinitionAmount of decrease reasonably possible in the next twelve months for the unrecognized tax benefit. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 15 -Subparagraph (d)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-15 + Details Name: us-gaap_DecreaseInUnrecognizedTaxBenefitsIsReasonablyPossible Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionPercentage of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231 + Details Name: us-gaap_EffectiveIncomeTaxRateContinuingOperations Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: duration X - DefinitionPercentage of domestic federal statutory tax rate applicable to pretax income (loss). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 6.I.1.Q1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479360/740-10-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(h)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1 + Details Name: us-gaap_EffectiveIncomeTaxRateReconciliationAtFederalStatutoryIncomeTaxRate Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: duration X - DefinitionCarrying amount as of the balance sheet date of income taxes previously overpaid to tax authorities (such as U.S. Federal, state and local tax authorities) representing refunds of overpayments or recoveries based on agreed-upon resolutions of disputes. Also called income tax refund receivable. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(3)(a)(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_IncomeTaxReceivable Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionCarrying amount due after one year of the balance sheet date (or one operating cycle, if longer) from tax authorities as of the balance sheet date representing refunds of overpayments or recoveries based on agreed-upon resolutions of disputes. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_IncomeTaxesReceivableNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of expense for interest on an underpayment of income taxes and penalties related to a tax position claimed or expected to be claimed in the tax return. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 217 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-217Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 15 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-15 + Details Name: us-gaap_UnrecognizedTaxBenefitsIncomeTaxPenaltiesAndInterestExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of increase (decrease) in unrecognized tax benefits attributable to uncertain tax positions taken in tax returns. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 15A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-15A + Details Name: us-gaap_UnrecognizedTaxBenefitsPeriodIncreaseDecrease Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: na Period Type: duration XML 60 R50.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Net Income Per Share (Details) - USD ($) $ / shares in Units, shares in Thousands, $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Mar. 31, 2024 Jul. 02, 2023 Apr. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Earnings Per Share [Abstract] Â Â Â Â Â Â Net income $ 54,643 $ 41,993 $ 59,632 $ 39,821 $ 96,636 $ 99,453 Weighted average basic shares outstanding 204,919 Â 210,624 Â 205,145 211,585 Dilutive effect of stock options and restricted shares 1,266 Â 2,304 Â 1,433 2,393 Weighted average diluted shares outstanding 206,185 Â 212,928 Â 206,578 213,978 Basic net income per share $ 0.27 Â $ 0.28 Â $ 0.47 $ 0.47 Diluted net income per share $ 0.27 Â $ 0.28 Â $ 0.47 $ 0.46 Antidilutive Securities Excluded from Computation of Earnings Per Share, Amount 7,606 Â 4,420 Â 7,197 4,476 X - DefinitionSecurities (including those issuable pursuant to contingent stock agreements) that could potentially dilute basic earnings per share (EPS) or earnings per unit (EPU) in the future that were not included in the computation of diluted EPS or EPU because to do so would increase EPS or EPU amounts or decrease loss per share or unit amounts for the period presented. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1 + Details Name: us-gaap_AntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareAmount Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_EarningsPerShareAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe amount of net income (loss) for the period per each share of common stock or unit outstanding during the reporting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 52 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-52Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-15Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-10Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(27)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-7 + Details Name: us-gaap_EarningsPerShareBasic Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionThe amount of net income (loss) for the period available to each share of common stock or common unit outstanding during the reporting period and to each share or unit that would have been outstanding assuming the issuance of common shares or units for all dilutive potential common shares or units outstanding during the reporting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 52 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-52Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-15Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(27)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-7 + Details Name: us-gaap_EarningsPerShareDiluted Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionAdditional shares included in the calculation of diluted EPS as a result of the potentially dilutive effect of share based payment arrangements using the treasury stock method. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480454/718-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-22Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 23 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-23Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-28A + Details Name: us-gaap_IncrementalCommonSharesAttributableToShareBasedPaymentArrangements Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionThe portion of profit or loss for the period, net of income taxes, which is attributable to the parent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI

https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 17: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-10Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479105/946-220-45-7Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(18)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(1)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 31: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 32: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 34: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 37: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_NetIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe average number of shares or units issued and outstanding that are used in calculating diluted EPS or earnings per unit (EPU), determined based on the timing of issuance of shares or units in the period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 16 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-16 + Details Name: us-gaap_WeightedAverageNumberOfDilutedSharesOutstanding Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionNumber of [basic] shares or units, after adjustment for contingently issuable shares or units and other shares or units not deemed outstanding, determined by relating the portion of time within a reporting period that common shares or units have been outstanding to the total time in that period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-10 + Details Name: us-gaap_WeightedAverageNumberOfSharesOutstandingBasic Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration XML 61 R51.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Stockholders' Equity Dividends (Details) - $ / shares 3 Months Ended Jun. 30, 2024 Mar. 31, 2024 Jul. 02, 2023 Apr. 02, 2023 Common Stock, Dividends, Per Share, Cash Paid $ 0.25 $ 0.25 $ 0.25 $ 0.25 X - DefinitionAggregate dividends paid during the period for each share of common stock outstanding. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_CommonStockDividendsPerShareCashPaid Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration XML 62 R52.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Stockholders' Equity Repurchases of Common Stock (Details) - January 2023 Share Repurchase Program - USD ($) shares in Thousands, $ in Thousands 1 Months Ended 6 Months Ended Jul. 25, 2024 Jun. 30, 2024 Jul. 02, 2023 Jan. 31, 2023 Equity, Class of Treasury Stock Â Â Â Â Stock Repurchase Program, Authorized Amount Â Â Â $ 500,000 Treasury Stock, Shares, Acquired Â 1,955 4,023 Â Treasury Stock, Value, Acquired, Cost Method, excluding Commissions Â $ 34,448 $ 88,254 Â Stock Repurchase Program, Repurchase Accrual Â 801 1,380 Â Stock Repurchase Program, Excise Tax Accrual Â 233 683 Â Stock Repurchase Program, Cost Incurred Â 28 $ 56 Â Stock Repurchase Program, Remaining Authorized Repurchase Amount Â $ 275,552 Â Â Subsequent Event Â Â Â Â Equity, Class of Treasury Stock Â Â Â Â Treasury Stock, Shares, Acquired 929 Â Â Â Treasury Stock, Value, Acquired, Cost Method, excluding Commissions $ 15,552 Â Â Â X - DefinitionAmount authorized for purchase of share under share repurchase plan. Includes, but is not limited to, repurchase of stock and unit of ownership. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 505 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481520/505-30-50-4 + Details Name: srt_StockRepurchaseProgramAuthorizedAmount1 Namespace Prefix: srt_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_EquityClassOfTreasuryStockLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount remaining authorized for purchase of share under share repurchase plan. Includes, but is not limited to, repurchase of stock and unit of ownership. + ReferencesNo definition available. + Details Name: us-gaap_StockRepurchaseProgramRemainingAuthorizedRepurchaseAmount1 Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionNumber of shares that have been repurchased during the period and are being held in treasury. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_TreasuryStockSharesAcquired Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionStock Repurchase Program, Cost Incurred + ReferencesNo definition available. + Details Name: wen_StockRepurchaseProgramCostIncurred Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionStock Repurchase Program, Excise Tax Accrual + ReferencesNo definition available. + Details Name: wen_StockRepurchaseProgramExciseTaxAccrual Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of shares repurchased and accrued for. + ReferencesNo definition available. + Details Name: wen_StockRepurchaseProgramRepurchaseAccrual Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionTreasury Stock, Value, Acquired, Cost Method, excluding Commissions and Excise Tax + ReferencesNo definition available. + Details Name: wen_TreasuryStockValueAcquiredCostMethodExcludingCommissionsAndExciseTax Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - Details Name: srt_ShareRepurchaseProgramAxis=wen_January2023ShareRepurchaseProgramMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_SubsequentEventTypeAxis=us-gaap_SubsequentEventMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 63 R53.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Stockholders' Equity Accumulated Other Comprehensive Loss (Details) - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Mar. 31, 2024 Jul. 02, 2023 Apr. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Accumulated Other Comprehensive Loss Â Â Â Â Â Â Balance at beginning of period Â $ (58,375) Â $ (64,176) $ (58,375) $ (64,176) Foreign currency translation $ (2,011) $ (4,586) $ 4,949 $ 158 (6,597) 5,107 Balance at end of period $ (64,972) Â $ (59,069) Â (64,972) (59,069) Foreign Currency Translation Â Â Â Â Â Â Accumulated Other Comprehensive Loss Â Â Â Â Â Â Foreign currency translation Â Â Â Â $ (6,597) $ 5,107 X - DefinitionA roll forward is a reconciliation of a concept from the beginning of a period to the end of a period. + ReferencesNo definition available. + Details Name: us-gaap_AOCIAttributableToParentNetOfTaxRollForward Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount, after tax, of accumulated increase (decrease) in equity from transaction and other event and circumstance from nonowner source. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14AReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-11Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (h)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)(a)(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(23)(a)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14 + Details Name: us-gaap_AccumulatedOtherComprehensiveIncomeLossNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount after tax and reclassification adjustments of other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-4Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99

-Paragraph 2 -Subparagraph (SX 210.5-03(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 55 -Paragraph 15 -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482739/220-10-55-15Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1A + Details Name: us-gaap_OtherComprehensiveIncomeLossNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - Details Name: us-gaap_StatementEquityComponentsAxis=us-gaap_AccumulatedTranslationAdjustmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 64 R54.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Leases Lessee Lease Narrative (Details) Jun. 30, 2024 number_of_restaurants Lessee, Lease, Description Â Number of restaurants 7,261 Land And Building - Company Owned | Entity Operated Units Â Lessee, Lease, Description Â Number of restaurants 155 Building - Company Owned; Land - Leased | Entity Operated Units Â Lessee, Lease, Description Â Number of restaurants 145 Land And Building - Leased | Entity Operated Units Â Lessee, Lease, Description Â Number of restaurants 111 Entity Operated Units, Total [Member] | Entity Operated Units Â Lessee, Lease, Description Â Number of restaurants 411 X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7A -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-7AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-3 + Details Name: us-gaap_LesseeLeaseDescriptionLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionRepresents the number of restaurants. + ReferencesNo definition available. + Details Name: us-gaap_NumberOfRestaurants Namespace Prefix: us-gaap_ Data Type: xbrli:integerItemType Balance Type: na Period Type: instant X - Details Name: wen_AssetArrangementAxis=wen_LandAndBuildingCompanyOwnedMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FranchisorDisclosureAxis=us-gaap_EntityOperatedUnitsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: wen_AssetArrangementAxis=wen_BuildingCompanyOwnedLandLeasedMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: wen_AssetArrangementAxis=wen_LandAndBuildingLeasedMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: wen_AssetArrangementAxis=wen_EntityOperatedUnitsTotalMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 65 R55.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Leases Lessor Lease Narrative (Details) Jun. 30, 2024 number_of_restaurants Lessor, Lease, Description Â Number of restaurants 7,261 Land And Building - Company Owned | Franchised Units Â Lessor, Lease, Description Â Number of restaurants 492 Land And Building - Leased | Franchised Units Â Lessor, Lease, Description Â Number of restaurants 1,173 Franchised Units, Other [Member] | Franchised Units Â Lessor, Lease, Description Â Number of restaurants 5,185 Franchised Units, Total [Member] | Franchised Units Â Lessor, Lease, Description Â Number of restaurants 6,850 X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479773/842-30-50-3 + Details Name: us-gaap_LessorLeaseDescriptionLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionRepresents the number of restaurants. + ReferencesNo definition available. + Details Name: us-gaap_NumberOfRestaurants Namespace Prefix: us-gaap_ Data Type: xbrli:integerItemType Balance Type: na Period Type: instant X - Details Name: wen_AssetArrangementAxis=wen_LandAndBuildingCompanyOwnedMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FranchisorDisclosureAxis=us-gaap_FranchisedUnitsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: wen_AssetArrangementAxis=wen_LandAndBuildingLeasedMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: wen_AssetArrangementAxis=wen_FranchisedUnitsOtherMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: wen_AssetArrangementAxis=wen_FranchisedUnitsTotalMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 66 R56.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Leases Components of Lease Cost (Details) - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Lease, Cost Â Â Â Â Amortization of finance lease assets $ 4,372 $ 4,058 $ 8,669 $ 8,121 Interest on finance lease liabilities 10,699 10,743 21,357 21,493 Total finance lease cost 15,071 14,801 30,026 29,614 Operating lease cost 21,524 21,429 43,225 42,878 Variable lease cost 17,365 17,519 33,853 33,600 Short-term lease cost 1,226 1,461 2,620 2,967 Total operating lease cost 40,115 40,409 79,698 79,445 Total lease cost 55,186 55,210 109,724 109,059 Franchise rental expense Â Â Â Â Lease, Cost Â Â Â Â Total operating lease cost 32,355 32,329 64,073 62,927 Cost of sales Â Â Â Â Lease, Cost Â Â Â Â Total operating lease cost 7,402 7,546 14,790 15,411 Executory costs paid by lessee Â Â Â Â Lease, Cost Â Â Â Â Variable lease cost $ 10,033 $ 10,172 $ 20,254 $ 20,020 X - DefinitionAmount of interest expense on finance lease liability. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-4Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_FinanceLeaseInterestExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of amortization expense attributable to right-of-use asset from finance lease. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-4Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_FinanceLeaseRightOfUseAssetAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of lease cost recognized by lessee for lease contract. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_LeaseCost Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_LeaseCostAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of single lease cost, calculated by allocation of remaining cost of lease over remaining lease term. Includes, but is not limited to, single lease cost, after impairment of right-of-use asset, calculated by amortization of remaining right-of-use asset and accretion of lease liability. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_OperatingLeaseCost Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of short-term lease cost, excluding expense for lease with term of one month or less. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_ShortTermLeaseCost Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of variable lease cost, excluded from lease liability, recognized when obligation for payment is incurred for finance and operating leases. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_VariableLeaseCost Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionTotal cost of finance leases including amortization of finance lease assets and interest incurred on finance lease liabilities. + ReferencesNo definition available. + Details Name: wen_TotalFinanceLeaseCost Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionTotal cost of operating leases including operating lease cost, variable lease cost and short-term lease cost. + ReferencesNo definition available. + Details Name: wen_TotalOperatingLeaseCost Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - Details Name: us-gaap_IncomeStatementLocationAxis=wen_FranchiseRentalExpenseMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementLocationAxis=us-gaap_CostOfSalesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: wen_ComponentAxis=wen_ExecutoryCostsPaidByLesseeMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 67 R57.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Leases Components of Lease Income (Details) - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Lessor Lease Income Â Â Â Â Sales-type leases, selling profit $ 88 $ 1,072 $ 72 $ 1,201 Sales-type and direct-financing leases, interest income 7,178 7,868 14,897 15,730 Operating lease income 42,950 40,629 84,447 82,785 Variable lease income 17,688 17,404 34,177 33,055 Franchise rental income 60,638 58,033 118,624 115,840 Sublease income 45,049 42,961 87,832 85,912 Executory costs paid to lessor Â Â Â Â Lessor Lease Income Â Â Â Â Sublease income $ 10,155 $ 10,115 $ 20,244 $ 19,893 X - ReferencesNo definition available. + Details Name: us-gaap_AlternativePresentationLessorLeaseIncomeAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of operating lease income from lease payments and variable lease payments paid and payable to lessor. Includes, but is not limited to, variable lease payments not included in measurement of lease receivable. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479773/842-30-50-5Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-6AReference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479016/842-30-45-3 + Details Name: us-gaap_OperatingLeaseLeaseIncome Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of operating lease income from lease payments paid and payable to lessor. Excludes variable lease payments not included in measurement of lease receivable. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-6AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479773/842-30-50-5 + Details Name: us-gaap_OperatingLeaseLeaseIncomeLeasePayments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of interest income from net investment in sales-type and direct financing leases. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479773/842-30-50-5 + Details Name: us-gaap_SalesTypeAndDirectFinancingLeasesInterestIncome Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of profit (loss) for sales-type lease and (loss) for direct financing lease recognized at commencement. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479773/842-30-50-5 + Details Name: us-gaap_SalesTypeAndDirectFinancingLeasesProfitLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of sublease income excluding finance and operating lease expense. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_SubleaseIncome Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of variable lease payments from operating, direct financing, and sales-type leases, excluding amount included in measurement of lease receivable. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479773/842-30-50-5 + Details Name: us-gaap_VariableLeaseIncome Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - Details Name: wen_ComponentAxis=wen_ExecutoryCostsPaidToLessorMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 68 R58.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Supplemental Cash Flow Information Non-Cash Investing and Financing Activities (Details) - USD ($) $ in Thousands 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Cash Flow, Noncash Investing and Financing Activities Disclosure [Abstract] Â Â Capital expenditures included in accounts payable $ 9,968 $ 11,422 Finance leases $ 13,085 $ 8,257 X - DefinitionFuture cash outflow to pay for purchases of fixed assets that have occurred. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-4Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-3Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-5 + Details Name: us-gaap_CapitalExpendituresIncurredButNotYetPaid Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_CashFlowNoncashInvestingAndFinancingActivitiesDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of increase in right-of-use asset obtained in exchange for finance lease liability. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (g)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_RightOfUseAssetObtainedInExchangeForFinanceLeaseLiability Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration XML 69 R59.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Supplemental Cash Flow Information Reconciliation of Cash, Cash Equivalents and Restricted Cash (Details) - USD ($) $ in Thousands Jun. 30, 2024 Dec. 31, 2023 Jul. 02, 2023 Jan. 01, 2023 Additional Cash Flow Elements and Supplemental Cash Flow Information [Abstract] Â Â Â Â Cash and cash equivalents $ 465,489 $ 516,037 Â Â Restricted cash 35,718 35,848 Â Â Restricted cash, included in Advertising funds restricted assets

23,434 36,931 Â Â Total cash, cash equivalents and restricted cash $ 524,641 $ 588,816 $ 700,246 $ 831,801 X - ReferencesNo definition available. + Details Name: us-gaap_AdditionalCashFlowElementsAndSupplementalCashFlowInformationAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of currency on hand as well as demand deposits with banks or financial institutions. Includes other kinds of accounts that have the general characteristics of demand deposits. Also includes short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. Excludes cash and cash equivalents within disposal group and discontinued operation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-4 + Details Name: us-gaap_CashAndCashEquivalentsAtCarryingValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of cash and cash equivalents, and cash and cash equivalents restricted to withdrawal or usage. Excludes amount for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-8Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-4 + Details Name: us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of cash and cash equivalents restricted as to withdrawal or usage, classified as current. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-8Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-4 + Details Name: us-gaap_RestrictedCashAndCashEquivalentsAtCarryingValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionRestricted Cash, Advertising Funds Restricted Assets + ReferencesNo definition available. + Details Name: wen_RestrictedCashAdvertisingFundsRestrictedAssets Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant XML 70 R60.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Transactions with Related Parties (Details) $ in Thousands 6 Months Ended Jun. 30, 2024 USD ($) number_of_restaurants Jul. 02, 2023 USD ($) Dec. 31, 2023 USD ($) Related Party Transaction Â Â Â Number of Restaurants | number_of_restaurants 7,261 Â Â Accounts payable $ 25,767 Â $ 27,370 TimWen | Franchise Rental Expense Â Â Â Related Party Transaction Â Â Â Operating Costs and Expenses 10,522 $ 10,140 Â TimWen | Management Fee Income | General and administrative Â Â Â Related Party Transaction Â Â Â Other Operating Income 120 121 Â QSCC | Patronage Dividends Â Â Â Related Party Transaction Â Â Â Related Party Transaction, Purchases from Related Party 3,379 0 Â QSCC | Patronage Dividends | Other Operating Income (Expense) Â Â Â Related Party Transaction Â Â Â Related Party Transaction, Purchases from Related Party 2,909 Â Â QSCC | Patronage Dividends | Cost of sales Â Â Â Related Party Transaction Â Â Â Related Party Transaction, Purchases from Related Party 470 Â Â Yellow Cab | Royalty, Advertising Fund, Lease and Other Income Â Â Â Related Party Transaction Â Â Â Other Operating Income 7,543 7,411 Â Yellow Cab | Accounts and notes receivable, net and Advertising funds restricted assets | Royalty, Advertising Fund, Lease and Other Income Â Â Â Related Party Transaction Â Â Â Accounts receivable, net, current $ 1,134 Â 1,153 Yellow Cab | Franchised Units Â Â Â Related Party Transaction Â Â Â Number of Restaurants | number_of_restaurants 86 Â Â AMC | Advertising Funds Expense Â Â Â Related Party Transaction Â Â Â Related Party Transaction, Purchases from Related Party $ 1,100 $ 1,200 Â AMC | Advertising funds restricted liabilities | Advertising Funds Expense Â Â Â Related Party Transaction Â Â Â Accounts payable $ 0 Â $ 584 X - DefinitionCarrying value as of the balance sheet date of liabilities incurred (and for which invoices have typically been received) and payable to vendors for goods and services received that are used in an entity's business. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(19)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10 + Details Name: us-gaap_AccountsPayableCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after allowance for credit loss, of right to consideration from customer for product sold and service rendered in normal course of business, classified as current. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481990/310-10-45-2 + Details Name: us-gaap_AccountsReceivableNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionRepresents the number of restaurants. + ReferencesNo definition available. + Details Name: us-gaap_NumberOfRestaurants Namespace Prefix: us-gaap_ Data Type: xbrli:integerItemType Balance Type: na Period Type: instant X - DefinitionGenerally recurring costs associated with normal operations except for the portion of these expenses which can be clearly related to production and included in cost of sales or services. Excludes Selling, General and Administrative Expense. + ReferencesNo definition available. + Details Name: us-gaap_OperatingCostsAndExpenses Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe total amount of other operating income, the components of which are not separately disclosed on the income statement, from items that are associated with the entity's normal revenue producing operation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_OtherOperatingIncome Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 13 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481990/310-10-45-13Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(2)(c)(2)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(2)(c)(2)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(2)(g)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1 + Details Name: us-gaap_RelatedPartyTransactionLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionPurchases during the period (excluding transactions that are eliminated in consolidated or combined financial statements) with related party. + ReferencesNo definition available. + Details Name: us-gaap_RelatedPartyTransactionPurchasesFromRelatedParty Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - Details Name: us-gaap_RelatedPartyTransactionsByRelatedPartyAxis=wen_TimwenMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RelatedPartyTransactionAxis=wen_FranchiseRentalExpenseMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RelatedPartyTransactionAxis=wen_ManagementFeesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementLocationAxis=us-gaap_GeneralAndAdministrativeExpenseMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RelatedPartyTransactionsByRelatedPartyAxis=wen_QsccMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RelatedPartyTransactionAxis=wen_PatronageDividendsDomain Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementLocationAxis=us-gaap_OtherOperatingIncomeExpenseMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementLocationAxis=us-gaap_CostOfSalesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RelatedPartyTransactionsByRelatedPartyAxis=wen_YellowCabMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RelatedPartyTransactionAxis=wen_RoyaltyAdvertisingFundLeaseAndOtherIncomeMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BalanceSheetLocationAxis=wen_AccountsReceivableAndAdvertisingFundsRestrictedAssetsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FranchisorDisclosureAxis=us-gaap_FranchisedUnitsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RelatedPartyTransactionsByRelatedPartyAxis=wen_AMCMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RelatedPartyTransactionAxis=wen_AdvertisingFundsExpenseMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BalanceSheetLocationAxis=wen_AdvertisingFundsRestrictedLiabilitiesMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 71 R61.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Guarantees and Other Commitments and Contingencies Lease Guarantees (Details) $ in Thousands Jun. 30, 2024 USD ($) Property Lease Guarantee Â Guarantor Obligations Â Guarantor Obligations, Maximum Exposure, Undiscounted $ 89,111 X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4 + Details Name: us-gaap_GuaranteeObligationsLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionMaximum potential amount of future payments (undiscounted) the guarantor could be required to make under the guarantee or each group of similar guarantees before reduction for potential recoveries under recourse or collateralization provisions. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4 + Details Name: us-gaap_GuaranteeObligationsMaximumExposure Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - Details Name: us-gaap_GuaranteeObligationsByNatureAxis=us-gaap_PropertyLeaseGuaranteeMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 72 R62.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Guarantees and Other Commitments and Contingencies Letters of Credit (Details) $ in Thousands Jun. 30, 2024 USD ($) Guarantor Obligations Â Letters of Credit Outstanding, Amount $ 28,840 X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4 + Details Name: us-gaap_GuaranteeObligationsLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe total amount of the contingent obligation under letters of credit outstanding as of the reporting date. + ReferencesNo definition available. + Details Name: us-gaap_LettersOfCreditOutstandingAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant XML 73 R63.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Segment Information Reconciliation of Revenue from Segments to Consolidated (Details) - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Segment Reporting, Revenue Reconciling Item Â Â Â Â Total revenues $ 570,727 $ 561,565 $ 1,105,480 $ 1,090,372 Wendy's U.S. Â Â Â Â Segment Reporting, Revenue Reconciling Item Â Â Â Â Total revenues 472,591 468,753 915,438 909,741 Wendy's International Â Â Â Â Segment Reporting, Revenue Reconciling Item Â Â Â Â Total revenues 36,361 32,715 69,176 61,995 Global Real Estate & Development Â Â Â Â Segment Reporting, Revenue Reconciling Item Â Â Â Â Total revenues $ 61,775 $ 60,097 $ 120,866 $ 118,636 X - DefinitionAmount of revenue recognized from goods sold, services rendered, insurance premiums, or other activities that constitute an earning process. Includes, but is not limited to, investment and interest income before deduction of interest expense when recognized as a component of revenue, and sales and trading gain (loss). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)

(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_Revenues Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingRevenueReconcilingItemLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_StatementBusinessSegmentsAxis=wen_WendysU.S.Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=wen_WendysInternationalMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=wen_GlobalRealEstateDevelopmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 74 R64.htm IDEA: XBRL DOCUMENT v3.24.2.u1 Segment Information Reconciliation of Profit from Segments to Consolidated (Details) - USD ($) $ in Thousands 3 Months Ended 6 Months Ended Jun. 30, 2024 Jul. 02, 2023 Jun. 30, 2024 Jul. 02, 2023 Segment Reporting, Reconciling Item for Profit from Segment to Consolidated Â Â Â Â Segment profit $ 99,507 $ 109,274 $ 180,663 $ 193,752 Unallocated franchise support and other costs (16,222) (13,787) (30,964) (27,047) Advertising funds deficit 254 1,315 461 2,421 General and Administrative Expense (61,496) (62,742) (125,253) (125,018) Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below) (37,492) (33,498) (73,010) (66,970) Amortization of cloud computing arrangements (3,519) (2,266) (7,061) (3,848) System optimization gains, net 280 (6) 153 (1) Reorganization and realignment costs (2,452) (681) (8,125) (7,489) Impairment of long-lived assets (689) (78) (2,695) (454) Unallocated other operating income, net 3,463 3,791 6,496 6,057 Interest expense, net (30,995) (31,136) (61,530) (62,841) Loss on early extinguishment of debt 0 0 0 (1,266) Investment income (loss), net 11 (6,827) 11 (10,389) Other income, net 6,300 7,573 13,136 14,909 Income before income taxes 74,823 78,884 132,280 134,165 Corporate and Other Â Â Â Â Segment Reporting, Reconciling Item for Profit from Segment to Consolidated Â Â Â Â Unallocated franchise support and other costs (191) 23 (217) 23 General and Administrative Expense (32,456) (33,653) (65,846) (65,814) Unallocated other operating income, net 206 106 862 128 Operating Segments Â Â Â Â Segment Reporting, Reconciling Item for Profit from Segment to Consolidated Â Â Â Â Segment profit 175,566 178,012 336,141 335,756 Operating Segments | Wendy's U.S. Â Â Â Â Segment Reporting, Reconciling Item for Profit from Segment to Consolidated Â Â Â Â Segment profit 136,709 142,947 262,533 268,177 Advertising funds deficit (5,084) Â (7,409) Â Operating Segments | Wendy's International Â Â Â Â Segment Reporting, Reconciling Item for Profit from Segment to Consolidated Â Â Â Â Segment profit 10,675 8,531 21,365 15,977 Advertising funds deficit (603) (658) (765) (1,206) Other international-related advertising deficit 320 479 470 1,324 Operating Segments | Global Real Estate & Development Â Â Â Â Segment Reporting, Reconciling Item for Profit from Segment to Consolidated Â Â Â Â Segment profit $ 28,182 $ 26,534 $ 52,243 $ 51,602 X - DefinitionAmount charged to advertising expense for the period, which are expenses incurred with the objective of increasing revenue for a specified brand, product or product line. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 720 -SubTopic 35 -Name Accounting Standards Codification -Section 55 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483385/720-35-55-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 720 -SubTopic 35 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483406/720-35-50-1 + Details Name: us-gaap_AdvertisingExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of write-down of assets recognized in the income statement. Includes, but is not limited to, losses from tangible assets, intangible assets and goodwill. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 360 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482130/360-10-45-4 + Details Name: us-gaap_AssetImpairmentCharges Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe aggregate expense recognized in the current period that allocates the cost of tangible assets, intangible assets, or depleting assets to periods that benefit from use of the assets. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22 + Details Name: us-gaap_DepreciationDepletionAndAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAggregate costs incurred that are directly related to activities, including but not limited to, generating franchise revenues from franchisor owned outlets and franchised outlets. + ReferencesNo definition available. + Details Name: us-gaap_FranchisorCosts Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of gain (loss) on sale or disposal of property, plant and equipment assets, including oil and gas property and timber property. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_GainLossOnSaleOfPropertyPlantEquipment Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionDifference between the fair value of payments made and the carrying amount of debt which is extinguished prior to maturity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 470 -SubTopic 50 -Section 40 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481303/470-50-40-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 470 -SubTopic 50 -Section 40 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481303/470-50-40-4 + Details Name: us-gaap_GainsLossesOnExtinguishmentOfDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe aggregate total of expenses of managing and administering the affairs of an entity, including affiliates of the reporting entity, which are not directly or indirectly associated with the manufacture, sale or creation of a product or product line. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(2)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1 + Details Name: us-gaap_GeneralAndAdministrativeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of income (loss) from continuing operations, including income (loss) from equity method investments, before deduction of income tax expense (benefit), and income (loss) attributable to noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 9: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 11: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of interest expense classified as operating and nonoperating. Includes, but is not limited to, cost of borrowing accounted for as interest expense. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-24Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483013/835-20-50-1 + Details Name: us-gaap_InterestExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount after accretion (amortization) of discount (premium), and investment expense, of interest income and dividend income on nonoperating securities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_InvestmentIncomeNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe net result for the period of deducting operating expenses from operating revenues. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -

Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31 + Details Name: us-gaap_OperatingIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of income (expense) related to nonoperating activities, classified as other. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_OtherNonoperatingIncomeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe net amount of operating income and expense, the components of which are not separately disclosed on the income statement, from items that are associated with the entity's normal revenue producing operations. + ReferencesNo definition available. + Details Name: us-gaap_OtherOperatingIncomeExpenseNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of expenses associated with exit or disposal activities pursuant to an authorized plan. Excludes expenses related to a discontinued operation or an asset retirement obligation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482047/420-10-45-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 5.P.3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-1 + Details Name: us-gaap_RestructuringCharges Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingReconcilingItemForOperatingProfitLossFromSegmentToConsolidatedLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionNet amount of advertising funds received as revenue and advertising funds expense for the period. + ReferencesNo definition available. + Details Name: wen_AdvertisingFundsSurplusDeficitNet Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmortization of cloud computing arrangements + ReferencesNo definition available. + Details Name: wen_AmortizationOfCloudComputingArrangements Namespace Prefix: wen_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - Details Name: us-gaap_StatementBusinessSegmentsAxis=us-gaap_CorporateAndOtherMember Namespace Prefix: us-gaap_ Data Type: na Balance Type: Period Type: X - Details Name: srt_ConsolidationItemsAxis=us-gaap_OperatingSegmentsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=wen_WendysU.S.Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=wen_WendysInternationalMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=wen_GlobalRealEstateDevelopmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: EXCEL 75 Financial_Report.xlsx IDEA: XBRL DOCUMENT begin 644 Financial_Report.xlsx M4$L#!!0 (-(Y 5D'04UB@0 +$ 0 9&]C4')O<',O87!P+GAM M;$V./0L",1!$_\IQO;=!P4)B0-!2L+(/>QLOD&1#LD)^OCG!CVX>;QA&WPIG M*N*1#BV&5(C(I(/ !47BK9.7:=N')=HI6-Y #OGDK7A.YNJQ<<&GPZ4A!0W_J=0U[R;UEA_6\#MI7E!+ P04 M " #2.0%9"R.BM.X K @ $0 &1O8U!R;W!S+V-O&ULS9+! M:L,P#(9?9? B>R$[*&";UI:.G#@8K;.QF;+4UBQ-C:R1]^SE9FS*V!]C1TN]/ MGT"-"=+T$9]C'S"2PW0W^K9+TH0U.Q$%"9#,";:U.94YTN7GHH]>4G_$(09L/ M?42H.+\'CZ2M)@T3L @+D:G&&FDB:NKC!6_ -@@^?L9UAQ@"VZ+&C!*(4P-0T M,9S'MH$;8((11I^^"V@7XES]$SMW@%V28W)+:AB&MW!= M(MT9S+^2DW0.N&;7R:_UYG& 9:KBU:K@#P47>R&D6,FJ?I]621A'^_1S80RY8-[9)- NIL\!"SI^\Y%1^?H.'GS[BYBZ(:(E/)X M8-DOV]:[MR_>X%#BVR]*+ M41B1%G\@M MNN01.+5)#3(3/PB=AIAJ4!P"I DQEJ&^+3&K!'@$WVWO@C[WXVOD]ZMOFCTU7 MH5A)VH3X$$8:XIQSYG/1;/L'I4;1]E6\W*.76!4!EQC?-*HU+,76>)7 \;V< M/!T3$LV4"P9!AI@S M&L%&KQMUAVC2/'K^!?F<-0HACA*FNVB<5@$_9Y>PTG!Z(++9OVX?H;5,VPLCO='U!=*Y \FIS_I,C0' MH9J];V$5FJ?JH,@H%\;D>/N5Z> HWEL:\4*Z">P' T=HWPJOX@L Y M?RY]SZ7ON?0]H=*W-R-]9\'3BUO>1FY;Q/NN,=K7-"XH8U=RSTS0L50[=R2^JVE+Z\U)CA* M]+', <$X>RPP[9SR2';9WH!TU^_9==N0CI3!3ET.X&D*^ VVZG=PZ.)Z8D;D* MTU*0;\YZ<5X&N(YV02Y?9A7;>?8T='[Y\%1L*/O/)8=QXCRHB'NH8:8S\# MAWE[7YAGE<90- !1M;*PD+$:W8+C7\2P4X&1@+: '@Z]1 O)256 Q6\8#*Y"B M?$R,1>APYY=<7^/1DN/;IF6U;]\I=QEM(E(YPFF8$V>KRMYEL<%5'<]56_*P MOFH]M!5.S_Y9KF4Q9Z;RWRT,"2Q;B%D2XDU=[=7GFYRN>B)V^I=W MP6#R_7#)1P_E.^=?]%U#KG[VW>/Z;I,[2$R<><41 71% B.5' 86%S+D4.Z2 MD 83 >LX=SFWJXPD6L_UC6'ODRWSEPVSK> U[F M$RQ#I'[!? 8J*@!&K8KZZKT_Y)9P[M'OQ@2";_-:,I/;=X Q\U*M:I60K$3]+ M!WP?D@9CC%OT-%^/%&*MIK&MQMHQ#'F 6/,,H68XWX=%FAHSU8NL.8T*;'T5 M0.4_V]0-:/8--!R1!5XQF;8VH^1."CS<_N\- L,+$CN'MB[\!4$L#!!0 (M -(Y 5E?J3 0T04 /(> 8 >&PO=V]R:W-H965T&UL MM9EK<^(V%(;_BH;M[+0S(5@R ;)+F"$DZ:;=3=B0=B?M](.P!7C6MJ@L0_+O M>V2#35+YP'B6? B^G==Z='1Y9? 774GU/%D)H\AR%<7+16&B]_-!J)=Y"1#PY ME4L1PYV95!'7<*KFK62I!/>SH"AL,Q(U!/[LV5H.^3'48Q&*L2))& M$5!C(D2LXO& MD'X8N.M^DT&#S!3GHB1#+\%OEY<-'H-XHL93T/](->?Q ;HS.AY,DRD M_V2=/]MN-XB7)EI&FV H013$^2]_WE3$3@ [KPA@FP#V)H!6O<'=!+@9:%ZR M#.N*:S[H*[DFRCP-:N8@JYLL&FB"V*1QHA7<#2!.#ZZDET)6-.&Q3ZYC'>@7 M)N):7D;YM% JJ^\%_'MZ"415'9 MMJB7#!7\+8U/B>N<$.:PMJ4\HWWAX2EA9[;P5\5QBYIS,SVW9LW]/9PF6D$S M_<=6=[EVVZYM^NZ'9,D]<=& SID(M1*-P?MWM.-\M('_(+%7U= NJJ&-J9?5 M\VBR%#92/)PZS:\V)#2J)M)9@71V&-+7E"LM5/A"L12*FW#PZ6T2FV5,D*C M:N)U"KS.87ACH0)IVJY/8.RP7*GID99=$XVMR=@O.[H$M4W&8=K).69U' M7&O&P\2:2#2L]F"O .RAA=H,.C=!*,A=&DV%LH'A&K3)F-.UD:%Q-Q#PP8RCD\(Y'U@:*ZSQ^NB;?KN^NGMZ_ZS':_3@AH_LOX^'=DPT8E:H) M3)UR'G8.0;Z-/:F@C69SR F9:.B81"HRDFFLU00\^M9ZV*- ^=6TCQH/J(N]8 M#WH(\B-_)K<^=-1@%GCYW%G=FO=(NKVFT^Y2VG.LO&AP75Y6\K)#>(>^#^K) MR?: ?(;GR'ULSRLN"5$P=J\$>5Q(L/?D,ESYIU9T5*NF5*.I!_H<^,F?0 MK! E.K9BXW)7Z10N63F/X85H:88H;F?>XYQS?M/5M!C.'1: M6B2*&YNWH&.9:!Z2OX)E]1"%*[9=AUHG(CRN+FGIEBAN$LI^GOY")\%(%F;1"XDHC&44P)TVT]+Z?D)]J.4.67)$5#^W>'I>K"UY: M)[K'\RCN! &<3%ZBJ0RMO+@ &"8KUC'\$2O]$<,=S#:!Y/K96_!X+BHMX1ZA MN^'D:FA=<^*!=0E+.\0.LD.C5"FS:LF7*EDF81))K5]@]B@^6; ;C/"HNIRE M#6('V:#;&);6^5<\L_SD6W K)ZY8Q7D,S\-*S\,\CQF>0;^'7S 7"KK^+-' MYS-7T-J'GB= "&3\7-)*? SWPTKWPPYR/Y.(AR&Y3!.XG=C;+:Y3N=K&X^KR ME::''61ZKB.AYJ9C_@H*>@&^(%KRV)Y:7+ :]!B>AY6>A^&699O(A8!$8GBX M3#7>,;P/*[T/PVW+=]2%T4:!"J-??%,?A=V1%S*,7^NTSFW6E<\N"YGZ8'8 M'N>RF4IN@L28O2%?0WEW69EVGUV^M=B%;.[N*9L;+-EL3XIDOD?D&8W&UV- =9MN8K?+Q?#?X M"S<39D)",8-0Y[0+[U?Y!FM^HN4RVZ.<2]UEE!TN!/>%,@__9F4>GMB7E!L MB4J:>[3WU!R1$D4C]20[G-R/I\E%5W^N]E#KX<2C* M^FJQU_KX;K6J- WMYR.JWZBA+^&6GJD.FX;2Z7]7'2F;;MM&A6#%"HM4AR\O% M^K*]=E.M+U6CB[R4-U50-X=#5CU]E(5ZO%K0Q?.%K_G]7IL+J_7E,;N7MU+_ M<;RIX&S5][+-# [*L2V+PO0$.OXZ=;KH[VD:#H^?>_^M'3P,YBZKY;4J_IMO M]?YJD2R"K=QE3:&_JL=_R-. 0M/?1A5U^W_P>+(EBV#3UC%F=3HU!P2$ON[_9 MC]-$#!0,=. G1JPES;@IP:\'6BGK!W6ITQGZ\M*/0:5L8>S$$[-VUK&$U> MFF6\U17\FD,[O;Y6Y18616X#.*I5D6\S#2]:NJLW-;+X,WH_'*E09CI?K4YB?C8B6 S(O[9E&\#3I8! M(TP@S:_]S3_)#32G;7,^;KZ"Z>CGA/5SPMK^^-R<-%4E2QUD=0V#?X>-I^M MX!V8K?>N/F8;>;6 O57+ZD$NUK_^0B/R'AO=3^IL-%;>CY7[>E]?9_4^@%4+ M-N9 _M7D#UD!@T=7L>LJ:KLR\>%A+:)0).GEZF$X'M9A5(A)<7=BK"[WJ/FPVJH%I:^>R5!KV M2"4W$F/SKI#+H)0:$QPZ4BB-HYA.%-FC$8)QR5'O>3(*_ES^0 +K:I->#Q=:L0H2@FN*^YUQ5Y=- Y4\9ODVD#^.)C)U4ZKT7E80$(<[$U,=.X($ M(4D\D>U:\302,[J37G?B=X'M@ZQT7N?E?;!K(!""!_0N.Z\X018W9#2<2$;, M:!R'(:XY[36G7LW? E,Z*%TQKZMP)3DD83MW!-4MX'(4SCD]A10YXQ*0M\#< MXTG2:CRZ;2K")]JH0^TH26;6G0X82KWR?LO+EI:%A(3",XNG;H8"&*=\L&%. M0A$[EJ0\FA%JP4:]+%E_@5G,M*'0LU*9N[.3F V6\B35M8M)&-$9OZ262]0/ MIM^5VC[F18&*X^Y-8Q:G8BH.L^-@.2/.HHCZ6?2EC49YJ;/R/H< [YM(%S<4 M\I2033;W#)0Y.0)X[G(G9Q$L9SGFL91?V0Z@*^1Z#+F9 D"8T<=T4, M:<(2- A>D+))H^J+TN\BSN[S(3=1'7/S?'"!9I),)I++(8LB3D.C1EREM 9Q#-+4.8GJ!7YNF"\'#**B5/K MHW;)<,>.=5NL,G^I9W6_-LHAQ1\5+)T^5\'L>,KGRFINV NY MX48=9*"S'[A2CH N)I1- E>)VLQ&96R)R/Q%[I;*&.?P^3NY(Q6EVH)E-33 M1! Q2PGE;$:IA1_4PFV,?C,RG,77 GBLIA9&E,ZHW'P:-+/MRYXG=/HDDO M+A>4355BAC$G8F9G<0LY[H?M/ MZ&@\9DM%'GJ3]%NM- M_WJMC*JO[UEX31^'W[]%@_H;DZ]S+VM;GZS^IM/'8+ M5>Z'JEEOR!=K,P7+X UY2PFD8%7PD!6-?!_094C(DA#R_+(D:_1>5?G_Y/9] M(&*R%$ST[U'JNC&7&1%+R%5:]P'P+WD:/YNH1M<:KH- '+4WJ<93MFZ_B"9UG M%\UP1^'LA7-FXYFQ .=^@'_8;G.32\.V-8]P+Z"8WV3''+8Q*A9A=!H)X3QE MQ@T)1.P9P1;FW_SKU)G< D2U*PJ88;Q[>HB61">\&D*BMJEP_QIK-*BF_O1 M/72X8"\+0\) 5P#OIGI:!IF&D%-K*(H6K(X[+PH"I>$/7O1'SS'I?<%)W$4 M<<<Y4$N(IF:%]!GJH$=8]O#?OC1\@4U$UND+"!?I% M)-)X*AVS"Q,>S_B1L. 7?O!WJ*IG@R(J&JEKH>9R'K$B=IRD<3Q3V0B; PA_ M#N#PM76<5PZ"N2_[T.=%F*'O>9&P:8(X\]PSVVW73B^@4#\IPG$J-JNIW@@ M J+W5*G?:*QR\;R?))@5=YVL?U#3P94+5+2 EK@WU3Q><.Q:HMYX2]^4=6? M6VBABMTZMN7*-*L];S? 6:]$L7H3FL=XOEJ"H:.2A,1'#)P$6VI M*?S4_':*Y&/9J%0$A%'$8F>S878A<5Y\K 8?CIBO=OZ=5?=Y64-=N(.&Y&T, M/53=AS#=B5;']EN2.Z6U.K2'>YE!J# &\M.*?U\8CY/Z3]'6O\?4$L#!!0 M (-(Y 5F==EM6S @ $@Q 8 >&PO=V]R:W-H965T&ULM5MM^,V$OXKA*%[*;F&^BI%QB8&.IO1S:[F+37C\K-FT+E26?).?E M?OU1DFU9FV(A);EDLL'Y[.-(S,QP^0S'73T7Y9[61LD;/VRRO;B:,NMY=3:?5 M8B.W2759[&2N?ED5Y3:IU<=R/:UVI4R6[:!M-J48B^DV2?/)[+K][FLYNR[V M=9;F\FN)JOUVFY0OMS(KGFXF9'+\XENZWM3~%]/9]2Y9RWM9_[[[6JI/TY.5 M9;J5>946.2KEZF;RF5S%'# <#6L2_4_E4G;U'#96'HOBS^7"WO)G@YHYD)A=U M8R)1+X]R+K.LL:3NXS\'HY/3-9N!Y^^/UG]LR2LR#TDEYT7V1[JL-S>38(*6 M2#D-?8615:U_Z.G Q9/T&)?U<7V,%C=P3;-N]?D^>"(LP'* M#CR '@90?0 ?&< . JA;K\ /_A;K^ =!K34IQWWUG%14B>SZ()X0F6#5M:: M-ZWWV]'*7VG>),I]7:I?4S6NGLV+?*G"+I=(O:N*+%TFM?IP7ZL7E0]UA8H5 M^K*39=+$M4(7Z/?["'WXX2/Z :4Y^FU3[*LD7U;7TUK=36-SNCA<^;:[.AVY M,D._%'F]J5"L[F)C(_LXX5E_%1YX>0*>G3%+;4: -<^OT0,?T(44P[),& N5O5!+.PCF>US 6>>?N/I6KC^62;[8I)54 M"FFW*\JZS<"BWL@2+9J,A/C[)G]!*=7H RCF!]KDC$P4PZ'@&GD317W,?9A[M<.(>O)'[-[7)QF*NXD'40[,VZ0LU$(YAU%:7D0F2G B HTR@&*8>C#E\$0Y MM%+^O'R499U6:,Y&J[V2*\=B W$.S0!2'!"O (P%4&B\8E,&*4!"8E6&XX 1 M0OT0YDUP+^^PE?E/,E?:+6O3.UDJ 9E6=:/E'D']!V,#[Q.N1W(.P:C/M9D0 M 3!"/>HQC3N,PV>N')(_T[;$2CZ2JDPNTJ1K21H/;-543_;??%!/B^R?:5< MT52]P4_J\R(K]DM5"[:[?=VD35*J:,,^:.)J4SSEJ)*[1/E29B_HH>FX/H(N M)>;D\'FH5PT(QGBH9Q, \YE16V,)D3HXQ&'TMZAU#Z/WN$DT!G49.F14/>% MB:)4Z.4$0/E8Z/,*NF+ QS*K5\? $*OYF]R^5ZH]0L:O3[2F?UJHOKSZBK*B4 MBOF$7B2(C['MM2EX3IT6Y3O(C\69FE3+) MTG7>1'Y\ 3V8'026>\94,%$B(#IY$Q00ZNGD393/@[&BVDM68M5AL[OM+DG+ MEJN:!%F1KR\R5494? 5&1'Z'N :2,Q#=!OE$!3 P5H4'<1'&/C_ #N!2*Q*\0O MK3XJNMT -=W37$U].9[IIG:[8%PPG34$_45,H)@PEB;8A"&O1'-1'K!2.R* MT>Q30,JF8N,^H=28W@#.H]0D;>)"R@TQ$@.X(!2"CE7\7BL2NUC\<@KVKBQ6 M*1QG4[.%H8=UP03 E&)2ND'G#. "+/2\B2%JKV 0+ @"O; !,,*HH?UB$*=:Y9$FF/:ZC=IUV]>R>$S; M1SR* >OD3?%T05579L0=P)&0ZKHN@G#,$US?] !QS2HZ0K^7;=0NVWZ5Q]D- MTO7, 5(NN!%K !8*9I U86H]-M,<@(7\3,0/J?9*C0KKKFI/%:D%7/6K22G! M? 55J57SOW5AU:BUR:BUV96T8D5X_4KM^O$VJ= %&H!OGGZ]ZE\9F/HS2FP,0 MQ76Q^!JJR+"7BM0N%:,TV]?@D[S;P\C7.((H@R.$,CF"]#&=T$M#:I>&]V-[MX_9Q[YY'+JU%3JW%KJP- 'TOV$I5A:V6S/YBTRMMW/YET:2UR:BUV96T8A5XO M,[M>/D0!K7MH09:?4-SLKRZ;WO%SLR/6'#+X+7D& MXT:,99 RGWEZ(P7A.!:!7B, '!=4Z)LI,8@+!!NIA:R7UT!A[_B MA /KVQ'VIC,.SHJ(V3<0SQ>^WJ^ .(:Y441,G$(1W5X,X&C(_;%GEJSO5YB] M7SDK(MV#VO'FQ6[IW3GK]("$4VNQ*VO#F/2-%,,W5O;*X;29*\@(_LV;.^$/6 V M1LP\[7 0'R!WJZUWYZQ+:Y%3: [$K:\.H]*TC"[^CR:_0HMCG=7<8^/3MZ=C_Y :PN_;]+;F:$^#[B%S%W:'^WGSW-P:_).4Z MS24N96Z%+[T5:$KNV/[W8>ZV+7GTA^*6OF]?);N1R5*6#4#]OBJ*^OBAN<#I MCR=E_P-02P,$% @ TCD!61ZR;.TP P PPH !@ !X;"]W;W)KN^=\NMQ@S?B#R B1Z+$LJ!A:F92+OFV+ M)",E%AVV(!2^S!@OL80MG]MBP0E.-:@L;,JQ(KO$.;7B@3Z[X?& +6614W+# MD5B6)>9/EZ1@ZZ'E6IN#VWR>275@QX,%GI,ID7>+&PX[NV%)\)Y0D3.*.)D- MK0NW/^DJ>VWP,R=KL;5&2LD]8P]J;]@ ;^V@Y1X+,F+%KSR5V= ZMU!*9GA9R%NV_D)J/:'B2U@A]!.M M:UO'0LE22%;68(B@S&GUQH]U'K8 P&,&>#7 VP<$!P!^#?!?ZR&H <%K/80U M0$NW*^TZ<6,L<3S@;(VXL@8VM=#9UVC(5TY5G4PEAZ\YX&0\8C2%6R4@Q2(S>!3"468J>I8$71%$U82= (;NIF-T>O(!G:"0[Y'G>($AGM%+**#'$_#?9.<_,^^6?O.\GPFPKQ-5]P@.\;-*M< M7[GI9BMLI+&J)ZWB,(@"\+O:SI?!JA?YWJ[5N&W5BR(_VK6:&*QZ0?CL<4=D MT(@,-,P_(/*[S A'R4Z=GQ9,B ^U]KY)?' L<:K#]\4")V1H :L@?$6L^/T[M-W(^F6KJ+2.RG8L)FXL)CU8?_ V@UU-HA9P3FCPAR3$5!:[^,NEO MZ)"J39ENIR(.MPKES'-<=Z\TVU9!+^CM5::!*@I[W;*;%N%KM,U%V;4Z(^. MZG^Q,$W*HU5=QOEW:/*=W\ZA\5VV[W%:_664=LJ"L+S MO92,VU8]Q_'W">Z9A E# M+S.8,@E7!O!]QIC<;)2#9FZ- P)02P,$% @ TCD!67#R0$$:"P 35, M !@ !X;"]W;W)KJ_M*LBZ+UOFXWN^9^LF[;_:O9K%FNBVW>O*SVQ4Y^\ZFJMWDKW]:? M9\V^+O+5L=%V,Z.^\RV>;F;/-P=/WM7/JQ5AW93[HIWM=65;DM=DU9[;RZ^'0_>4U> M94)T#8Z(_Y7%4W/UVNM^RL>J^M*]>;NZG_C=B(I-L6P[BES^>2SFQ6;3,O_[.GAY_O/PQ'_.FF%>;_Y>K=GT_B2;>JOB4'S;M^^KIU^+\ M@XX#7%:;YOB_JW3&^A- O>6C::GMN+$>P+7>GO_G7LQ!7#0@;:$#/#>C8!NS< M@&D-:#C0@)\;<+V':*"!..#<06@,V]*.#K).ZQT.SR-O\ MX:ZNGKR20TNV[L7Q^!Y;RR-2[IO_-#6\MM2MFL?YM5N)0.K6'GR55-MRE7> MRC-4G^:Y:?EE7FU51-__PDC\/9?O-FWI_?%AX/__TPOO)*W?> M[^OJT.2[57,W:^6X.O;9\CR&-ZK5=F=#/G&>Y>7J^G;G3?/]R4^DL3,];YHY4DO94OR>E?N/F,:I.-_C/=K ML5D=-947E^90? T/H,LNO6RX/V\F>5-VZZ+6A[>K;Q6K;N+R&/A_:MJM$'. M9.!HH<>N^$#W6"!\8OWL?A<[CH=NMC9%W59K;R\]7[+=R\]G_SB49\R M+$I.?07'OKI+<2./,##T1(_;O9XW54(+#0YU1%+2"*QBR, (J'B$H2-\)#'*BR% ML"F-@CB,M-%E"##@) PN,$5H=A&:'=NQ :'?[I9=+!3>SXOB].I%%R"8 IBE MS'04N]GN5;//E\7]1(9(4]2/Q>3A[W\C@?]/[*QT2;9P29:X)$M=DF6.R)38 MX9? 8X<:3]#\RH2EWRVI;8*%Q:BNNXI7%$27:.0=16MPOK(AD5$^IE2SQMYH7R!Z2; *(B(--4@1E?-BDBLB-2*R,QC530+ M+IH%1LWF>;/V5N5C*;,'?,X/0*=3P8C/-(T@3-?(BDC&=95:B3(30I$IO,@4 M&F5Z7^P/]7(MK]?'1&IYFN6@93E30A_"(LBHL^ $*9K9D4D5D0Z;C"9B4C1 M++IH%IF3BG5>%]/.7ZR.)Z4\(,N4\,$BT#G//"UN7L.0;I<8V@2*TUJ160F MA")6?!$K-I^'5Q'EE4USD* (=]O*3XFM1+\MSW)V^KO:=C.C)&H-QT8 $FHX0 MI.L($9&O7103*TL*$0309"8:14GB]U;(?YZ6CT73GM-9.3VW=;GL\NJFBU/<[MOCPU"&"%2!>@]%GF.BY+2JVJ?7^UK:)SILG\[=*%G=&S/;, [%\)-#=QS(5N,\Q]W'SL7;(E3ME2IVR9 M*S;UV/4!.SHQZ9 M+?UVV%BR)>A;64P($7J80!PZ>4.8S)9$J&>0"<;G1QQ.WHCJIK&,XX#HDS>" M%#*OB@GB,E&TU,$APD.80/I*<*'IJ<0-Y2> (DA3>MI[M>1+_T&S)N%P1<[;DDFWAE"UQRI8Z9%)'9(H=D MMA&KZET5?LV+%O;U?XJ8>$$# F(-XH!85D@RLK?43I49:(I<_<(#-2\\W%@' MH(@?%W*"T5T-@@/:62&)'9*.'%!FI%*UZ] <0J+E^>4L]@,+BH(% 00%9!M# ME-B)4CLD,T)4T7K33,VFV5%=@$)WS>- SY$1%- 3J4$2%NAZVJN="(1%--8E M-1&IDO9>E%I*GJ[* Q2I5T8Q*%)[910CHB32JP-VIA2!$ K/[M'U4=K[.6KV M_]%S<74FPROM&@O/6;:S@9+E,R/ MPQ"1GFD@@+]8T?" ZH9;=M(WM+[529$:+*U=LV9K9M-UI>!DW0-*1@ M#Q("]+9MZ\:(>FX\61&)E6YWKLQLW>[Q? R:'1$!*J?" JH-H8HL1.E=DAF MA*BB]>Z,/=.=W69X&6:$0(Z,H(">")&>^B5VGA3C\77CG!F)5$5[9\;,SLR9 MWV58*XX+ X;WWWE]5\H< MP6'^"Z4+*.5$%Q?S7S[75\U2!"?]EV"$Z>LN&#*0G1-<:M[[+VXN%KDUO!Q6 M:5##B^ PP1$8;G@Q/LSP(K@!PXLA#8:7]V:%DQ]I>+G1"MUJ>)VR+9RR)4[9 M4J=LF2LV-89Z\'?-/LYR/Q=T/W$0Z G#W-S'S)5OBE"UURI:Y8E./?>]! MN=F#/LO#:N;PX)IW=V.F5+G;)EKMC4D+BZN]-2'AU;'K)V=L? M3I[B41'#I(WQP#GP0!B?SR+]BI4B.#E[AP'84))AR(#'(1V8 MO7MCSBW&_)9TR9J?)OBVSHOPPE3WUZ=N/I M35OMCX\._%BU;;4]OEP7N12^ \CO/U55^_U-]S3"RQ,T_X"4$L#!!0 (M -(Y 5D_Q+!FF < *P? 8 >&PO=V]R:W-H965T&UL MK5G;;N,V$/T5PBV*+K!>BZ1N3A,#N]XNND5;!)M>GF6)MMB51)>D<^G7=T@Y MDBU22H+F)9'DX>AP;F=&O+P3\JLJ&=/HOJX:=34KM=Y?+!8J+UF=J7=BSQKX M92MDG6FXE;N%VDN6%79172U($,2+.N/-;'5IGUW+U:4XZ(HW[%HB=:CK3#Y\ M8)6XNYKAV>.#+WQT:-0@L;K<9SMVP_0?^VL)=XM.2\%KUB@N&B39]FKV'E^L M.6H66(D_.;M3)]? (;&4CQ%=S\[FXF@4&$:M8KHV*#/[=LC6K*J,)35+9ZA@V^Q0Z2_B[B=VW%!D].6B4O8O MNCO*!C.4'Y06]7$Q(*AYT_[/[H^&.%D >OP+R'$!&2X(1Q;0XP]J-]HBL]OZ MF.EL=2G%'9)&&K29"VL;NQIVPQOCQALMX5<.Z_1J+9H"G,(*!%=*5+S(--S< M:/@'WM(*B2U:9ZI$G\#C"LW1'S9,7?C,UJH- M_6I-6E^H?9:SJQGDK6+RELU6WWV#X^ 'WYY?2=F9!<+. N&4]M5O4(5XDXN: M^;;9KHWM6E-L;E?+.*;QY>+V%+]':AE&M),Z Q9UP*))UPO_H;,:-,"ZA& MN6AR7C'4=(C->,S9HLP.@F#A 8X& 2+*Q7'RE8?TO2;3~9W/[[%VS) M!SUQH0O37US L6N^;$F R3RR.&EU%$1N"2'BZ9A+LN3?J89J(OK16#]$45 MSS:\LA76BYNX1B8A2>@0N$^.1F0D;G%/\'B2/V_065D?&]#MWB,C5O6%$*: M$ $'0"C[T5,'5111![LK%:$S.>9N:;!P7M'1A<\ [HKY#MH^M4;R$#(M.S4>+:$GM","MRLU!KHG;3S)#5K6&-V7"-E=_"P[U PRO#_((MWKB$_7/@^L'$%LMD Y'E=T7DJ7[AL!/Q2$7A6/3WW(JGR?474^\TDS6$ST;/ M):ML_]WW%N..<- F.)CO=HG:(K&-DS/B7B:%-=3O&X+3L&M*[S(7;;;QVGB M0/>(X3C%R0CXGA?Q-#&V%4>=EYR6;6Q_)HK SU_(FG"2?WY[:7O0N36+@R=A:)_ M)I-_,=(&^[6TG5NAYVPRS=GK;,\ [KIY('>*2\)R&83P,-J]<@.,Q=_5L3:;9 M^A/D>5YR8.>"W4*[OK>-V_;0%%ZX'NJ%TNHTECXY>M+1GD/M"9I,$S0PQEXH M;@G&#"\ #KL&P-?<(D71DIB]Y,G9F.AV2).99MJO#LC'B:EZ3]O5)TS( ] MY9)IRNU*RT'9GM>;G5[4+EG.0_#HL,;[Y$BZ#,?BM.=5$K^HK&QY X'[G+(R MR=(AU]Q0)TO2EXY^:E3\RRW'0+(]]NJ7>")3$9FM,O&"5X MI/C0GA/I-"=>2Y$S5AP3V-K13BQ@5';/9 XDY(? NF6>#Y="L'JDD#4=Z2]KS M(YWFQ^O\'WLY+4P'PG0'==E*:K"5* M#(?J!1]GJ&^ C9T&TRN6!"/])3WY MCOWTF'M& KY:ZL7M,B9S),J/4P*$F]'@W:!G%HZ#U&EO?') SPD>VU]/T'2: MH'_\'^]U$N)FR>N&,'QR#!/>WZFTW.O<4S!W&GW'D] Z>/X!?ZS;@^-> M37N._6LFP54*6I MJ S>)6!DV1X-MS=:[.WIZD9H+6I[6;*L8-((P.]; 9W^ M\<:\H#N@7_T'4$L#!!0 (-(Y 5F%3^\FB04 $$- 8 >&PO=V]R M:W-H965T&ULG5?;M[%B IR9&=M"\V >R>/7L%=+8R]JO+B;RX+0OM MSGNY]]7)<.B2G$KI!J8BC9/,V%)Z+.URZ"I+,@U*93&>]^?CDXI#E@\"? BE9NZUNP)PMCOO+B37K>&S$A*BCQC"#Q[X8N MJ2@8"#2^-9B]SB0K;G^WZ*^[_!E(1U=FN+S2GU^WGO>$REELB[\1[/ZE1I_MCA@O,84+?\6JD1WU1%([,I&&0Q*I>- _>=O$X6<4)HW")/".A@++%]++V9DU M*V%9&FC\$5P-VB"G-"?EVEN<*NCYV85TR@F3B2M+CK27'*NSH0DY;7Q>1!P+>U'HCIJ"\FH\GA WC3SL]I MP)O>@_?!+J56_P3W^N+2:&<*EB?

^FB^< MMRBDO_=%*!(XW$^ F^O$53*A\U[%MNP-]6:/'XV/1Z@0?.XT?/)Y/1 MZ;[PAJ/QZ1.VSR8_DT[7O#E^=NJ0LF!>'#0(]THT,)S5OO!F23!KT54^%PHL M7+UP*E72*G(XWU!JU/NM?K.]HKL[="@= M FA3.$V1"Z]K[3F4G'0(>PA52-"_)JD1V M 7D]GU]U'#"MH>@A46XE0^DXQ9NB#^YC"!I+?9$:H8V'2%+4*?)=?"<.4.,A M _.6OM6*!5NL!=L-]KA "O*T- L#\09]55MA*J5##[)3>[L,E>0E1PP49/H% M,S#NPV<)CF!4@$!26\O!T]+7EH2FA)S#M8*4BRI6K\BDL@@EF]UPJHQ3T:4 MB4%##W:")K*'-F1Y.(V.DA#5<<),E?&Z)0DR;Y/<H*+XF&7,[% CJ@@3= M5KA,N;\;&UF-'6X3+D$P5V3M)'T*$O&'9K MNOQ@IC"1^V<%ART6;"AT.-&4=S#-N9UK70/Q(U7&>@$.?-6+\>CI;QL?·YSU M@7R!D)4+#)7IN,GJSFAK$=IFC/%HFAQ(X]'H%V%6&DC=,%JW 6^I8PSO^O2&MNUF'',NB+]Z]NPSNW1UIW3C8T=ZETMHHI<:[RT6<",^3QX9@N "J!VN".?: M*92Y G7+?>=H&5)P(@[&3^YP_32X'O3%P>3N_HX/P>S!](EX79A%R '^O RY M%8]E69TBSC=X-%9L9B"NT7"_(Y=B?!Q2D]4V#/:M(36 N88]IU+NI(YK2;DP M;Q'JHPD/[Z.I6!%]#0T2#J*3U[5.Y5HDA7'D/-<^9'&VE?>!F*/RPQAXVLZ!MIZ';!#11F=2U0PA9YMJ+11[FVKBURGJ3X[CH>M;CLEN'QSO<#R,47;K?;_3Z8QV?1CS^N'@O(5)A.!:4 M074T>';4$S8^V./"FRH\DA?&X\D=/G.,*+(L@'.^^]H%&^A^-89#7;]H\[N=2^G8ZZ)I[8W5;OYS2@?L5I.RU7C'O7+GV7O M3T+Z*MU8_Y^]=&O#8L2JE75ZT0O#@H5]NV?YVN.P(Y '1P1$+R"\W=U&WLJ' MTI6WUT:_,$.KH8T&WE4O#>-42T%Y<@9O%>3<[:-\ENU*7H\=E-'4N.H%[SM! M<40P9;_HULTM^]S6LMZ7'\.(P1*QL>1>G%3XEU5[P:* ,Q&(^(2^:/ L\OJB MTYZQO]]-K#.(_C\..=GIB _K(8$S?)<@>E"UG,R-GI<]P/66;-]_GDDUU \JI=L9<.6FD9?5VN02ANI63 M-;-R!IHY5K8ULWIE*GG)?I-MO?[X4[R_]R7R^>+MY,?6V=-*W?N&S8GQH] MP>-1XM]GZVB#C^5B><4>1_]VCEU[_=^WP^OO<2+F7/ RAET/HV5-)QI:.?=*+ M9=FN?T8%,M!8PV:H7IFR=99]8"(*>9B$&*5WCAQY=]E/$H2]@6+J[FR M\%>OR\:M![_#,.-%D;PYY{!]$P2GD4YCN"4PEKL#@7*1,\R@N&;:.,B1 [MB-T=X*/A4VVE%W)0N'FF 4^C?/.XJY^E<K.$- 1[] "M-'LT]@"/X5B>GP0\Y@60!I0BVLCP4AP"/X0TP+&D#R/42(KZ+ /+!NP%/9Q"O"0]T'#@P-.=9$A'@@F9J="*43*\I04=0!+!#@P..!]$!=POBA]"B54I MB!)S :6"BQACQ#Q[/W="D#2%>YOG\6 "!=WH_1)BRVK!7(G"/(?HUF 5S'X MB" 6,"GUB 3(44ZB$7*5"/ M>!#NH)YTR+Y%/>89\E[P(B34*9=!4:HI[T<=-(^#X7F"0@4J<(+X@.%ANK6, MW,R"Z@3N>*^5A5%XA$A]SO4@R+@$=+C$Q"G@YO=EPU,ANB!8XTMC7Y6-5ZJ MMNM1?;,W00.*+2NIGKO#CPZW:J.P4>5$--0;2F>PB>X[=>##(6 MC9F;]RV9-/9R2[T';+.82,-P('49<5:>@\[#YIR]S%4U9Z61!":SHA12K0=* M!%=W5:57E")D8ZN=M#N6<]9*YQ>&5^QL,'<)J02+J8&9JZEA5FGK/EZ51N#.HAMB@%I.5L9!U>FL.5*^6_IP1M0&RRRB^W?;U/1<*YU@0U0_,.S4YZS1:_""VR!Q'0LU9M&JM-JO=O>Z8/!1U9 M4N.F(GV.6=VHVO/?%W,JWY9T=&4!"NV%C^37M@=E-T^-;+PHG.N#YLO+)BQD M>C]_O%+0(@K/Q9W"-.Q$!Y/2K/"C'Q=DF,=:!J^&W# 4.789=$!\X[LM[O2 M46' B@\ACG;4#YK[D!CF+NV$3.5-L2 M$6$;$D/IFHI?SR'4R)M4CXT]'TZ_ANZZI7QU0]IV,N=I8 L/*L%S]E=<MACLGR@9M\21355IYWVF$=F':":^=..\%.*4O9($WEA*K.]&(BK87>M4I98^ M>[^LW IH/>Z3:%*_3=TO\DA9Q^6<2H3U?H*[GJ4_& ;_)GO@/R<=OOOD F&^M^,!YPC3DT9U=R92#^!A(0@!(\LIND*6 MHN+FX0[^A^KIH_3W42HL;Q AOE:]S_O0D,5=9:./-36V@F\=D;I"Js;UJ-[V MG3]O('SW-AI"#"LI2X=;J08M"'"0&"U#+L,6AR-XYR,&#MB9_U1#E15'8_<] M8Y@=O@;==1]!MLN[3TF_E;DLMAK"M'@(DM&S'2??[H?3B_])Y&)=CC-_7 N M2T!"" _!^JG$*]S]H@^$;V>U_ %!+ P04 " #2.0%9)41(KP@& !H$ M& 'AL+W=OC$]/RUD M"M<0_B@N'3Y-6Y1$Y6"\LD8X6)T-+N;'KY"(KFQ]@L]_)*< M#69$"#3$@1 D_MS"&]":@)#&UQIST+HDP^Y]@_Z.8\=8;J2'-U9_5DG(S@9' M Y' 2I8Z7-GU>ZCC88*QU9ZO8EV-7:#'N'/3!YK4Q/N?*5+_RKLY#Q^'!HML4@MJ@TBYETY8I9O99#GI\ZNA:/1B$8W"'I;(SEE]"C7P>%7A7;A_/K>!\C%;T50 MN?I'-G,8UWNL*+]]"=R@^6A,R+WXR"21]^RER:PE& M#<'7T4[#Z69B,5L+*)9=+#;]$&O&"\@V\/>%.4.T%HIAS[0L9P-L"IX,'= MPN#\Q0_SP]G)#HH'+<4#1E_LIFB[-4FKFIC--3GX']@N6[;+[TWH,QWT_7A# M!AR)7ZWW4 &+WS,0;VQ>2'/_XH>C:/[RQ N_(7/*]*DS7V\C76);2FD\)E: M!;%R-F]]E'HG SX%7,49.FD"5$BX.DB3/E'WVQM^ &^H&Q")FS99JAQ'PM ME5?DU@M!IH?]CZQ5A(+]8H/_2[DK'2*B MDSXX@/U@]Q^>.NY$P*M?@?-B M2-%&LY-WS3CQ3JO"\JOYR6@B+I#;2N"\@7;>C'<%*>S:("F"K%&:K(HG+U3 M*'B@[\7R1P(+F.M@@]1UAB?B/-P5*.2,'*/"*%/2Z*;4%97/8)(GS= 4YU&^>N6 6ZG+JA@^4'Y2 M%?>KB?RV]'5^<&H6W$R>JZYX$YY]DLP!A>QA_(C1>J^TF%HCER 2?'6<*B= M+J%%:2P21QU.")W*)G"+RVZ!BVA@!S*.<3TD(C@*LY^"GXBWI2,"A.K5'=:- M]1M(O_M=Q! ?2BQ8Q"\6_0JU/8UV\VKPT='3M",]JB2RU?<3\2;XT"<;AB32J^8L6:%00JQ30WV52)00GI%E0[X MLR-<)%5/QTVB/4PEV=*U;*%ZU],4I4C8TE$K)[C#022\PS!5PAGPE$6J&O=0 ME1AR/L%D^4#T-(]#]SLU1Y0([]C3,]*X):HKP/V>-(T!X>/63ZO4<$_%Q&;< MQ+3.5)PQ4M.T"?C8J1N$Q'@_66R[ ]0GG'.6/[,YJ7+I'->]C:JGCX]::!O7 MAV&^+ KKJI;O>)HT1&GI6%F-&U*"5Y[6@VI3VNA0)XG5QE&%^P>?I)+4I;CS MX_H\F]YC=.EPJG;W1N(:F[3WHFW2ICF?O+C$,/9C;"=6C.1OW! 676*$EQJX M7;K39RA'8D]$RP.\LC!&)T^>]?G%D'ITU,.I,B>Q=4/5NV)X,Q+1H1@>CL1P M/IO3=22V[E8J3/"CRAC='LWP2M9[8KY52-R@#G4MF,C\$%BK%:-U(PL8+>'"(3N OU40,M-*#$B NQZ4: MU:*;4F1VJVSIL2*-+G54:,))ZDAJX,+S(K%3E/I:BA$#]DW"F8NES]"MC0$2 MKLS>\N62(?<.9_.^HHY(Q_[4[I>:5D.L:1DYTM7Z-)WY@6BHK@$]?PZL$WU MGV%*-?_/C"ZX]\1[P#13&:[):L/VALW?(I'\!A$6\TT\,YG4O2RR!]JAL1>- M#U_5&<7;HU?;=D&2UNT]LQ5JR+AT4AB6\N3&T[G04BS21 MEFV&:Z1KTWYJVCG]Y>'I2/N-Z9%J:4!T$V[?M,?JB.CT^#*_.X!^E2VE*:5BA MZ6SR$K?JKCK75@_!%GR6O+$!3Z9\FX'$-88&X/>519&O\A!^\^%\W\!4$L# M!!0 (-(Y 5GX/E3K^ 8 ((3 9 >&PO=V]R:W-H965TRE=0?+!YSSYLW)^12G\V]IN+MDIN.6H@*=Z9*E]SB5,^Z9J$%SYU2673C,.QW2RZKUO6ENS;6UY>JMH6LQ%@S M4YHSG;S/KUHA!20*D5FRP/'S).Y$49 AA/' MVF9KXY(4=X\;ZS^[W)'+A!MQIXH_9&[G5ZUAB^5BRNO"WJOE+V*=3X_L9:HP M[C];>MD4PEEMK"K7RHB@E)7_Y5_6==A1&(9'%.*U0NSB]HY76BV9 M)FE8HP.7JM-&<+*BICQ8C;L2>O;Z7]"AO)+_SM=5;;S4^8K7//JK*S@W[J/%"^.DF_/0EZ]_=M?]OE3W.!9NJ M L-,E9.&\6:@F9HRB[NR0ODX#9O!<5;4@ .V(_#.,XO#C@1>]XR1\QS%/>]Y M.'H>[WT3[_N*_2PFNJ9B8Q^2P-7[5G&=4_'?20VN4QH]62RT>D)MN N06;5- MFE3N5+G@U8]J' TN#%/[#IO9$*0X$=8*HO'%OFGKU,47D=4NNW7+G]LK5#5[M"ZV2S8!L.R>+F*[9BDU6Q%ZRE/\2?)[Y%=.IS*2HLI4K&Y0$+X%2$LU%)MTF M*/EG.F^3WS6DCM5KC-S72'K383>$5X&0#C%$5H/6^@#*!XE@4B,H/<>'N_%*B#- M#[QJ^IL>[V]5J;K*8(H$T&TE*^O@!;%?I?[,'B&"KG%SL#\5MN48I9 YZ5 J M=W,IINPGWUCD\HE:(71 /1%N\V1^W.!R!YW[E);,G0.6 8=U1H' M%@WT@XAZN6$!) %0=.HL @N$H6\>%5B=@!1/UL-9RWY8>F#@"/FB$'J/DH71W(])DG/E(_<]P7 MT)PL?-\)E\NYS.9H&HJD9;':TKH13Y@&('"-%<:#5*?I,"NT8)N88S;?T@)<[M^YADWE#<,[5A&![.Z6#S7T(.R63HIZQJH@VW[L/I[3EC$7!*!W22O2[-XEH% _>"7I]^HR3H M]1*$G^E:>HY;&U:9;Y WXZ@EOF##/BWAJ)^R?M)'FE+G;XDW_$I1;]=[C2AE M":0A.0#XHR"$/X32CUDZ2F@3]W 3_WLLZ@5Q.F(/QR#2YF]8F@$+9D!:BPWJ#'M1MCL43!,^^L2JN]Z_D#N@R +=]=C?^W_.W7@SBUJX!\S*>JKGH)Q"!:%?I<0\<@MJ&6FEYRVHS 4W/#*L!#?TJP-RVA=X>/P5-@&#JP@#@K]MAB/C0 M0^0-&2$L^95K=IM+:5*"LDGLG!^LW3) DUCPQ.]HB,(T98/TN!O:'GQ3B(MHVB?%_V<6CXI$,"$WF_9NA4TC!A?9+A<[VY%3/F;33_$]/>>FP(IDTSV"-/21!AV$].G#BF M'>VF<4KJQ#5M_-M-?GOD^09!)4$2AMN@/%Q?>4$;NW<1_YHF&];>SNM7#_VG MO]\L!<:P4I;1"M026,V_^Z%D?W7F"LTDRWZ[CP65*NMMZ^>$399X7';A=@Y M]%;=W?DN4@K@AK[^T)JN*^L_D6RN;CXPW?CO*EMQ_W7J(VG48E"3*$:=@:] M%M/^BX_L6KAOK),E+6J=(=SP1$E">#^5"G;G)"#S6>WZ_\ 4$L#!!0 (M -(Y 5G3!F3Y/04 (L+ 9 >&PO=V]R:W-H965T# 8]2LA53]]VMW9GJN:U=*A7<&;%U5PFRNL-3K MBR *M@OWV,P;V9*;U(T]N\XM@P 9AB9EC!$% *[S&LF0@,N-[BQGL5+)@=[Q% \W[M3K[,A,5K77Z5N2LN@DD .$$@;@5B;W>CR%MY(YR8GAN]!L.G"8T'WE4O3<9)Q4EY M<(9V);F?M<)7C7#\@O(/FGE"@OO58[YH7R?#-E9 M$V^MN8I?!?Q8]QXD@Q#B09R^@I?LO&$L\7O)$[=/#/RYEUAECPUW..-CCI\SA< M&:=V*3*\"(CZ%LT*@^F[-]%)RG.RO0U]) EX'\+P^<"8:Y+*C2I%B M MB&VQ@9Z#HJU,&+/AS94H:^1571N0>XQ3H!R@S\$-9EC-T$ 2A?#^>RW=!BIT MAI&&: M#K?Z/C7Z]D["5U3YYMV;21R-SRP4@IT<#GX!6PB#K$G 4ABGT-A"+IN%:Z%$ M+@5W$>M$;03A4\(J^N253'1HEN.60@EN5]4*2(F^RQU^9.#+#KAF9KI9";2@YPH%> M*^O31*KA@S9.TYQH-D[/8,;P<-3=\0DVN)"65&(.Q.Z<6K9Y9,NZ!['\\'7I+ MCGN>(M>M3@Z>E0LEYS)C6Z2:$RD4&:A7E$%72-NF$;$'#W56=!//VK-,U^1O M3JPS4%LF%IN/7;*$4%-W,+ N) $PW*-65EG:,_T22SY2QM MZ*HS:PSBS+-):@C70C'QO4("EVO31_<<=EZ4V=\$376TX7 =AHL!>\X_4,U ML(Z&!5OKF/K^4*;)*65I@496ES+W$'.IA,HD9=XSJRV!!_ETT"GW-?:Q+C<0 MAW E2L&!)Q+,#*%*L1_D,?DDB?^[VJ!$I[$T;8^N+*$X=/6YXCU,J,PO') MF+Y)FL!E14R0__A(>]C:9)1].FN8CR+_5F]K]4@]QF=IM3,B^*R,SQ9-0-(#6(P]#M^E,: M1J,A_WX\Q[?O1P07YF2*B;S''FVB;I]5>U:T[,T8EK/D&5%DQ*";(N-M-* M'D*@C20*$(?$8D'ES1VJE'.OB#* H83;7MME;P^[;,N*AWV7O:%!6Y6N,%0V MW$4L\;%J^(@M'QL:TK6;A%UO.,':^/S07!KO#D7*+-.#7]]M1."%:,N<;:! F MDY.0RWN)_K%5;L=("W,YGZ/QW66&;HT4#-\JK)-54SH$WT:4X9X/M%_Q/4_ M]TKON0YWWD@54C&\S/0@N]>S5MIM[I[:5XV#ZS]\>:9^HE\E\3\$N^N?63#MZO/EA0:]E-'R]N=:N^V$%>S>W]-_ 5!+ P04 M" #.2.0%9YPU-%;0(!N%P &0'AL+W=O#!M"2 M]?Q,9V<.Z*'UP^*/W%;(2P[%M5UN9JM+%V>SZ9F&PC*F[. MU%;4&"F4KKA%4Z\G9JL%S]VBJIS$83B;5%S6H^M+U_=!7U^JQI:R%A\T,TU5 M)9>5J(U4-=.BN!K=M1.>O4YKO)OPIQ8/9^68DR4JI+]2XRZ]&(1$2I<@L(7#\W(M;#6?U%1Q1 MOR4MW/WNT-\ZV2'+BAMQ]U_RMQNKD:+$UW1CV6YV+?'_]!*1Z9G"[5\%/"O37W&DC!@<1BG1_"27M+$MX24_EO2--%FI2%C# G6S,E;#.?Y]2&8/F1Z&I(Y-UN>B:L1(L((?2]&U[_^ M$LW"BR.$TYYP>@S]9TQS%.@PS6?OF>N_=_W2D'\#+&?<,+L1;*ME)O#%+8*M M*7.V$HC,3""PR#$#4<77\!T)9K*S.YY400>Q.5:B#-J-T"GF6J]:VLUVS=R)S7&7$OL=0Q+ :YJUU]<"U%A""R)HM)84J MD91)(QLI--?9YO&<_?K+(HYG%^QOXEZ4+&)W'F/,_MXHTI7S 8.UFDEB*S-> M>H,;LGAG7HDYLLNZ+47PVD>/CZ$;6Y MWCI83D'ZZXJF2DD%) M'R :F6MGISWG()F=KQ\4D420=58V.9&Q WFA*:CI/T(>DVTI B8++'@,>N\B M/5#4'MW#.5Y'K_>S7%BA<7CYZ%3%;K!I\;61>E\[%:]1$+C0_F^3K]T'JA'& MRLIAG+&W0*LS"URVV\YEU?W6 M3@(>A&F5>LO-AI%BP,5Q?\62. IFT]G^UVP:+,-HYZL+VC_(G&!X#]F\:N#? M! @#&I$UVGO$"3]E43"/%@?^=Q$ZD-OUI9/5*?N$0, GSN=X'+%,2C#L9AR/ M[]CO"$3#EHL@#$.VC(+%+*'6E%IQS^"6/?]S&!U(LE@$49*R9#H+EM&,)9 N9F@G03RC=@R<^,*%H>))1,I\%LGK D602S%+_3N6^G,&\X^S%.+UD8!@M: M.$^#"$!IF 11[-OA=' $:/$,$)CX,XY2E$0"F4Y:"2;A MP:NH@ I83J5"31K#$AAY#H0E?D]JQK_UY<:!R\<<.[\^:G4W:?&)X16G6-$*?N2C:%QWI6.Q6'.V9UA5"_FA[M[JS*0 B:BK8GIR[GP\E/U/#*D&F"KC8RJ+0>^^H&G;H!E/B&NL30^;&%#K^Y M5+EK++)_F^C-1FD[IF3/D.P;+;S4[G"THCK"HV=.]?.'7UA270"5D/XDQ7\ M 7W'Z;APU2"9+E?-RA9-V1-"00>7RIXF M9.Z/3)@(#E \S=]M!9D[EI"#/"6GRG77QU' T!CXDRY@<8G-?H=(' O.YXKT M&[\-H>\F91IN-]ZO:-U>I*TG^V&%P?75U81,3'VOFJK_%V_!{,? 'IJM, MPHN[82JT6:IZ/2Y=3>3E=[.B^Q M\[4NK_U5S5G8]16[+ ,V:!\$:7^#N')&=CQ08[LK+C'/*W*?F3?MN#S3DW4 M7!V(G$XO4.#2CK=)@!ZNB$R?E%J3 '0@ZJ"G \G=S3C=4UYNG&[- M_]\XW?G0GIB>V1F*'^&J'#9W7(I&M[7%4""HO138EB#?R7/V;%+NKP!=$=X5 M/-TU[MV>F[YB<9"B9'KEDFH47^QJ^;%W>[J+ 11T_9SNU_=Z<^,B$,Q1L1W& M]&//T=+[N+Q4A"@]C/;^;&G(E#) +T(U-N)@ N"N]T<5@N-'7ICBZN<_:/#WPIW_F@,',G&VF]L M?"A6R9 %H489F$'0ZPZO46LF(AG?>\[DL"0#C\=[]O6_V/*D^U M2N8)%%B*5H,3=IWO>)]Z ;'VP=0\F!;4RW5O<]WDX LR' M+P"R'I!%W=U"4>7O(HCUTMD=./8F-A[$4".:Q"G#FW(;''U5A OK#W4CE*,L M![E?+)F^ _83I:F 2^\Q^&4::!%V365/>-419B\03N&S-:'R\(5<%OT\. EQ@=' M9?+?W1TFZ]>O1M/AXH3D_" Y/\7^*YMTDO!Y MN3]9!?ZJ$*XM.9D'.H[2NL*#>L3(/HV"?O3=T[%@GK/1&PB$+#"@4]:)>!B5 M >HK;)@MT"!V%R.1$1)=H&ZR7^MMYT@ZB#2(U@D3_#.LHZW]WK]:IZ-9@M/ MZT@5.T:PH)'.*PA3I);[T*:S&\>,09%6\BF)3U;*(YFTJ+3&] UCIT(5E_!" MDS!'1$%)U40MW5SY$Y*2-T6'",GC11X_-YRLCHEM2U4QL61,B6>=<#9^ U(+ M[QJ7IQXQWZC%WJF4A'-X:]>NLJ)DE%PE46(M>T2>S_@FW_DP\7FF4"U]81]G1 M*(&R=V3:K3(S:*6.?_&XC<.!PD7^@D*Q52@"[V@HL+P3).93:]9@O32C^4%P M-6@S.:E]4A[(\]YD/9I_T*5I$3Z+1W33C!C1KV?E5OLF:AF[83>O'JW40S/KQQ@76,X!D <$2L(@<\U$(M28Q&AC>E$GT[@ M9. ^&2"T7U$;*,+"":"07&>YJ=AJQBGX],!GU/711-JD[Z5PTI8R?9J:]K MY4OZD$*-%5JAP)&@GHS=1%E30S$\?3OMSDJ^;23SKGH6-P$/0<9040B5YQ_ MF"%"DY[P=TUMOAP^V!KX%V3S?(^[-7NTH.OGX[^-ZEGZ_C>N$1_]_7%\A_=]$ ME8_FVG\TX_&VK&4I-$'9"+UD0#;C\7IML32_2?3\N +U%A+CVXY3HJ)5,R$ M&,E18,$=3"B2#/&T;/S>'<4=3N.NMU,N@I/&1@:-H5KN*&S!?-]\D\I(DD(X) M"&>T6'!H.N.<7"@,RMMT\?6N% M5?7G,D\4&^LX[?%(4^2[&2G0.0PQC[N)8 MR5;286F6O;7(8>N,#8V/9;C3];H2GLN3%/E2.QD6@_-)'H)Q,AD4%UR2 ?C; M,KW#$ML%6A@-8ZT^K" X"&1C%]VO M[M\@U['U_BT>'S ?A5U*[4!AS:IY>CY)P,9'09R0Z4(C7ACBMAZ&#;^CT'H! MWJ\-QV4[\0;V+[/Y7U!+ P04 " #2.0%9R$3+&[H# !Z"0 &0 'AL M+W=O)LS9^8,22VV4CWK"L"0 MUYH+O?0J8YIY$.B\@IKJD6Q X$PI54T-=M4FT(T"6CBCF@=Q&&9!39GP5@LW M]JA6"]D:S@0*J+;NJ9J=PM<;I=>Y.T'/K--9>Q L%HT= -/8/YN'A7V@@&E M8#4(S:0@"LJE=Q/-;U.[WBWXA\%6'[6)C60MY;/M?"B67F@) 8?<6 2*GQ>X M \XM$-+XO\?T!I?6\+B]1__#Q8ZQK*F&.\F_L,)42U_JD0)*VG+S66[_A#Z> ML<7+)=?N3;;=VB3T2-YJ(^O>&!G43'1?^MKGXLD@[@UBQ[MSY%C>4T-7 M"

[KF@PAC+]&FY.=2U+%LOKE+N_KSQ'9+CRY#>^5/&CP-M]:.=L3#@3 8R.F OW*4;>GOAOZ1[J3O3NZI=L=_.%M;U(,?O#Z4{6(L>MD8-M\\)VJM G$W2$U?VUGIP^>R*2X.6!6*-=-K-$AZZ>7NC!M4=754!6S1-37NMUH-MMNQ-P\94+'.&C9O6FKHJE?L4}2&-@XX>3F/T9=GBCMD1.=5KIBQ,FAJ],%^P M=^M>ZWLE9U?5[?T7J*#V%7RIJ>^8Y)^_^*#;\N[9DTR*]*5E[V=7,_.41:GD M<2Y(2C*>QB&D7,0\"C.2@IRGD?A$}.)UNF\]6JIF8<+#1++!0\E3$+,FY2!.6 M")[G,?NQ-@LLN=3X\[UU@(T]4TWWDGV'K&O3^6RQ-DVA&? @3FO1 <^2A F1 M\21,V#OCH-QO47K*XC3@J4Q)@<'L717$#.@V]D#0U.]R@"CPXZYZ;I5/NQ_;5>%*QJ M"]HMM 8.7K[Y-2M_C\I-55'5 2P(@UTKB0+!0+0R]E(§EZ4%:31=' M3 0\ 3,RJ DF!7@6,W SA^H7,4O"32;A#@8B%DLNHY#%@B>!'"FUA7,$6*0Q M& 7RI1D/A$2H(1(1D?!2C/Y(V'M$5YO"({SL55NL*ZNQV78TZ9AJ2V90F12E-ML&#&5.3BB,F039&D%\ [*:XV1:*G0RTU;6MK91R!O2&Z*$)#21Y)<<_; M2K>Z1]#D0Y78I"J;J+3;LFEQQ*9HP2A.2 AY$H<0DIAG43(*(CH".I@\QA^?SWN"'IVZ+>6#((IM_[A.>B-IL2:37=QD]TU2/[E1XZP*[-30LX.X6(M--BQH',(Q9+R*)=#4%&>044A#8!M04 E*":'L;QQ-0QZ+

*(L%)YF;!\X(%_-9NHS$D(ZH-!#WUX3P_4(Z-MJ,9^[R]02P,$% @-TCD!6:>WH/W\!-P D! !D-!X,"]W;W)K&ULK5AKC]HX%/TK5K;)6FF6A!">!:0.)&I7ZFH${>YG-MDUS-]F.SM@,S_?5K)YD,84*:,;Z_'-?<8Y]C-&!\X.*GW-(H]!A3)B?65]G=-MR+9EN(48RQ;?-=,];RYBK'15;&RY$X"C%!13VW6FY8D,U6F09[-M[A#2Q!_-=@]"%VSBRP1B8%)PAD2-ML)Y8G]NC8&CBTX!_"!SD41F9F:PX_VDJ7Z.)Y9@!850F0Q8?^UA!I2.1'H8-M_^4YK8+2-(_+S]F#=.YZ+BLL8<;IOR12VXDUL% $:YQ0M>"'+Y#/IVORA9S*-M]!,=\EC'0F$B%8]SL!Y!3%CVC1]S'8X-.D\UP,T!{BC-.P/HY(#.M0Q>#O"N M9>CF@-3UC9%X.Z'-9V*E2L^QPM.QX_^S^[[$'!?J YA)]7O4O:=DI5D\GS>>=R>>OUY!N-M*>AE':&%5E"U3K)4@S25V>_V4Z?E]L?V-EC\+&A8#0^\[YWRJT<\K]//>3A;0.2.42"C!9@.^_M0UBA_"(0F**EPBI17#R=@N[0-X@0F*12WZM2OWVB?NUHK]LV(E!M6.XU;"+='Z3=$%#R4KN]IW>F]QAS.%FDPA?;8A?5?#5!'=(X#]-MGU-TLW_9&+HU_M6.\E;_+M+Y3=(%#24K^=4FVSJO]+-=4^-JAW.K49=0>@W21@TE*QDU:"P:E!K5>E&J8\Q-M('OMFSZ<9HD09PZGP2N!VFZ_>^I)+>^MGEQ%Z3=)&0Q>[,===_!RM2FI/2S4-M'KY-[;-U]>&\X,.+)TTM{;OOZ3FZO+ZN@RE>VC%U,,8I.^,24*>)<4=OTM-M6HOC\^T7C?2*M)>S=H5[?VR_I[?ZPX#aE$8.VIC%9?KT&1O7^S-MBN*f[)+VVXD]__M+B%K"^^YD W;_F7#U7#$'Q)\3T?U!+-P04_" #2.0%9-MCADSV&P$-!W$P&0'-AL+W=O8\Y^TY/C8>[PAJ9EN$.'C-LX)-C"WGY-UILF2+68ZEA68.<2%,1VKN7LZ'9.*9[A-]Q2P*L\A_>-<.960W,6QC-M/_$-;[9<3IC3<0DWZ'QQ_*>BI'9.DEQC@J&20$H6D^,F7V[LBT)4!)_8+1C-M!\] AO)$R+,/N^UQRIX-M$#3-G&(,-89_-0>'Q;@T]5G<-5,P.1;!G-!'@O,V?7!Q.],4C%8-MI&++RZF@\-KEP4QHSD\:ENJHEYQV77!%'S+P+!)(4:K!Q_WXH-=OBO2T.7+V-M.;IS>W+7&V6,YGL:?>3_*Z0*;K)+7WQD/;L!EJ/@K@:^{(?/2MH+-MC_]?[*O-[/P1%6Y;KJ[2Y[ZC;PEI@8L-.RC6/V=/C%/1TO[2E5JMSM.KDWW^-MEI4P01-#-'*&Z-LRIC_^8-?6SS]>AU2V&%+9AA8XJ^3A#:#U6ISF-%D#<49(C@$IY=&.-<&/.'**CH@3-M261-G8ZNX,0-VPDZ53,O=>92LDXM,J[5I6!(B[$F1L_MK-V5SJWHG844MC2%-MERVD5/+6\O'14@HU1;8HTZ)S7M]N)0=C4W;B9Q1AYIA;<,.-/VP8W-E<\V-M#L2..-]JU'(UZ,/3O:UH]PA0BC.%XD='2.TK//#!NG'"#B&]!B\E1&NQ2\>0-M%F.=1.\3X^H#H2,JHI.*Z..N)E;'N61$YY#1.-)2,K06NV0,.3'663PA0RL4-MZ,FPK;=O0JN7CEG!<,K?:!Y04E';L>A:R]/Z$ZJ=;6^)9NINI#-_9]\N;A<)76MSSU@)-273(\$&PO=V]R.W-H965T-M5,3#:[0_JV7VLU(KU(R@=(P)4'C>A)=-7UPM4F\?-M#/XQW)F#,?A,[!2ZJ\/?Y22*24#(L,!>@;K?%F?(N1=R83QTFE'OTH.'\[WZ-MSY"[R^6-&IP[_1>5MI$/R(H(=4T;,F_5[A=V^8R7]7&X*5_8M;,C401%8ZP2-M'>PB$#RV?_K8U>$-<4'K'@-0#DK?*0!}!Z3G-]_&>T+C#L@I$[>W-M/-J:]L,.S4_"-4/M*L7D_Z>K*QVN\QO-E]95=Q7BI>HS6=8/#3,/L&<,5F)-MLC3P98Z6,FZ^PC?X!-1,136:C%CGV@N0HG,S;=TD))]RD<*.DK0PL9(GE:YZX-MD/NXDWW&;OXS=4._SB)#[_R#L?0IP$/#V"+]([-MKVM]"G]5C+0_Q#3HC4[HS900[M&%LQR\G-X-EJAAY8]L-#-J*EA25AX[O%,^-M,LC[SK+-XV$RSLCVL*+\G&,W/,5I\8-36@!Q<:H%Z${])@4(UTK,W!%_M&]9U M>*=OUJ>ND;5J7T6F[8+N%FR8-,!Q23CX.5[6[KM+-W$JCH\G3MEW4,,P\HU-M83>.P.VOE;+[B720M_2\&5!+-P04_"-#2.0%9(-_*KEH$-!9P-U-P\B-&0-M-'AL+W=O3!Y-MIA%"#!S3)*-S+6)L=-ZWK-(A0"NDEWJ&,/]E@DD+&BV2KTQU!,)2B-.$MPYCH-M*8PS;3&3]^{#H9SEL09NB.YFD*R<\,E.##7#.UUQOW\39BXH:^F.W@%CT@-MJGUW1WA)KUS".$49C7$&"-K,M.5Y[9N.$,@:/V)TH+5K((;RA/&S*'P-YYHA-M>H02%#!A-?G/;JU0D@@GWH^7TE2KVA3"^O6K^Q#Z8)TC1"B?_QB&+YIJG-M@1!M8)ZP>WSX!Y4#[1+B=!Q/E3@#=@A=.4QU16 M!1-7B,$XH9_-9CF27<-R+!L\1)"@FA3<$;PE,.7UOC^LP<O(^39);"L_+U&UHW+"FW>^3^,^10-MM&[VR1LP[&!^V=+//-N-7S*@+L$H@E9/ID:L+T*#Y#,CI-)LK=+,+\PFTDR\0$=@R0/XVPK7V8Q%=\YO>^:P4;'DIYT)I#M-M.((70MVMY7F6Z[18*^J8@_55Q?KJG>FB=F\9!"2'21_40?>Q4*Z,],SS!;2-M;AW3]HP6446]:A#U*J+>.XGZQR#FY4=X'"(ZZ#Z6J->A9=FM!,[NUIEX[72@-MJ%,.H.,*Z/2=0&4>^)H%.3F37>-Q[*<=EFVU_NT^UJ9M$@JZE*#I&F[V'N*.%K[3]CG@+.`?#,.-CJ5NZUHMU$!,)56Y<-2VZF9PV')-MGRAZR5'&@+]'9S-/6HS&K-)MK=-3-5-76#@9U"H:E>E)3.JJ*C4JWM45(W7Y5,-M,S:G:+,RV(IJ3[4O4$K#!!0-(-.Y-5EPY(,'OP_"$3-9-M>&PO=V]R:W-H965T,3>NZ>S:,>'%'E9AQ%XA7A8%9L\+.R-EA9MC&<>)3MDU%-6'.ISN\A0<07W;W-M3([,CB7)"B-\HP0QV,R,_-MV/:GL:X,_,SCPDWM49?)(Z5,U^#69&585$.00-MBXH!:R\L>EI#G%9$,XVO+.70N*^#I_9$]JG.7N3QB#DN:_Y4E(IT98P,EL,%E M+C[1PP=H_$]OICFO/Y%A],6,E!<T.^4<-1V!0)G.7^'WJ,O#ROT]LT[]9E!'U..WR#+]>$C!3P(.5E?-6KWH,_D.QS-S)!<'M@=C_N,/MF_]HFJW M3K*53K)O%UFDDVRMB:PG&K<3C3O$/E_@'),8$!,H$;89(1G9(KI\.V-95,U@-M%H\KV5+0^,79-6>8#]_[XU'@3MUQ.O-M.XLWV!:YBY![!"(7,,.Q,](,$RX_&_+W8F]*=YE%(YEV_U8EPHKUQN?);ZZ MM'(G[1O%%X:V=[XK(*-C=795]_NG]^5S[)6U4"283WI[@9.M-N>L=H,.7_MB4_CT)I9_7F2=/B-?T8W'+/<*LWYHO88$74."J_2\/.KY\[^>-M:]E>^Y+12;,221;J)(MTDJTUD2?$,N[$,OY2-C)CG:+12;,221;J)(MTDJTU-MD?5$,^E$,]&Z8@ZRO58L.LE6.LE"G6311+%47B[HEU:*!=T\^2(O@&WKPQ:..M8EH2T7SR=+/=>&PO=V]R:W-H965T-M!Y#R>=_!SLO-U,E=EPXUY.)G +ZBZ_%M!=4WP]*W0=Q_ML"=^4IC+134RJ0PY2S#&UZ3O=(811#^2!H+HRPS.($T-DN;Q6(8$Z=4SCN+Q^_M0?]LD?)#(F$,Y[^HHF:JIVN@Q(8DR)5-WS^!-J$+,,$13Z7]1_/R;!0X.%!(MQ;/*63(/(*NOY*D]Q))#_]K@X)%<.ON5=!K(LSXDB<4_P.1+FM$8S*Y\N]]=;D-M*#_JW"]A[U+M]^(+T"E)=-%2-B!KH2LB!#'%0A_.01&:RH\]5^E@QL4=5<"# M$MC?/RM8(>H[;60[_D!8D4V!"/Q_<"I"*%($S)UZ"N9E[3]VOZOHW2WDC?-M\&Z5Q%OH'.1(T-SHO8YQB16LQS+/_[',R0CZCG(.)8@9./'[=SCR3AJ8MFNF-M[2,T^,I6-/$QVEB!DF0)$UH8\T[-XHX?X9X[6Q,\'C<$O"$QTFE<3C3O$/E_@'),8$!,H$;89(1G9(KI\.V-95,U@-M%H\KV5+0^,79-6>8#]_[XU'@3MUQ.O-M.XLWV!:YBY![!"(7,,.Q,](,$RX_&_+W8F]*=YE%(YEV_U8EPHKUQN?);ZZ MM'(G[1O%%X:V=[XK(*-C=795]_NG]^5S[)6U4"283WI[@9.

*EJ4W$'FV8W-MMK41/+>%$*X]QJ%D,AM77*K1^=GA6K=F'&YH)S(GM8*=[8X'*5[LC^/M)GN6-M5C[*4KK7^_M)'?M'*\W&1&E^5\-.T./ CC-M9/;+[DT+>*<\?K=_C^.;=!Y#Y:#:!"VZEL7?7#G"#-C2G$@Z89>[!Z2-7-M6N5"69$S^&9U*7/@R-DG7G*5"19-1@AD=!3(38L#/PT@8P0R/B+DWU$-F2"0-MR3$AXP-R12#38T(F>0,@9S10G[B5EJFM^S6"-NG_CRFWR-H[VG1[L2S4(T(-M8#X@,;]H83:O%GJ-W=2N=8(_SKZ-=NP?;"U*

/<>BIXZRF@KG_-MYE1#!YSC2-;/<^NIX*VGH0K2_L8RQU$M<72Y]51%V)P44S#DO6_/;^B!,F;O#[=SHSM.LF6R-"?>IGQ6OI-O"I\WFS2#TA$F@0?K=#V@WA-MG^$WZB,^[!2%6Z@Y=T@_;).W1S*;P9C[X!-2A#ZW;H&V!#&<-42RC(-MH]S-,0?KS_MRX31<4[M-M59-I(UFY1'H(#B/9/,ZAO6HQ;.0J/!C\G-V07T(L7Y$8B2E/(36>_|R"T!F]M'[_K;G;]C^7_+5NU&5W-1J6R_4^0;6_FZ]8I3#-Q-GIOF-W\+4!*9%X-M0S"C_FT)7%XB#/LU@]KB9F$8B#=POA=8^-aOF@0,,:/_1&$$!X.#Z(.VP-D3!Z-4AB2%^-#6T+6=63>!7RUB_>TH%X&U&$]-M02-N-.$#[-)C-MK(1S&/ON?>Q+]_+-.]AK1P5Q!^'2"YSS$GDR\-]L%E8,J-M9>C-^N%H-IEW"/K\)++H.)XJIQ+@B+,,?-N.YH)E&\WHF=A@1%^IC45BAZR;-M,!!48?!+N*1\75!@/J1?'R<#X,_D@19-2,>=V=$)$_NX-!3CU5?QMG[J!0X^_M?<>&#")R_^8,PW%BP*:>BNR@.W'QB-T/O,DL7/)(UK:J">21\G-I+E/_COV%-M)G^A-WV?VG_>V"/H_9T]>?-S0Z4X-\==RD<4._Q3DM,!U;3;/1.)?AFT6T-M+NO&$'"<',-C)LH?-MZ(U=EZZ0L8]^T=|<2G4J]@?J0#(T51,-TY(L2Y$'-MAC)0M>%(^<,-#<84$\CN[I4((`__,4NI(E/A23=7S]UGQZ?6M^?VMWS&UOGN=?NDMXS#*GSV.YT-MVX_X4_?YR]-CJP>_?'[JM#H/3ZTOI-N##[ZV.[TS'.6')Q=V,6\&;0P#TOXY-MH.-0?P/[N3O&/2$],AA|W"|@Q8V-\NU$_Z[L+LGQ@:C?*+MKM>.5$HM-!S;-M]_DFBD@7?YJ0\-"C"9HVS*\&[X1F;G)HN.B9E:"C.DDLD]G./\?'',WWNAF-M-O_\XPKR{+9OX@R[.P'Z2/K_A!+MSJQM@!W%\0@6Z%@<]G?X"W@!P:P?-M_8Y/39@W%/UA/BEL+/"&P=@:),2>-H]=&AT"OSQ@J42G$+BT^/!XZ-R<:01N-M.S)D4KT4R&++VH8/X_@"<#,,(K!^OWM-9.8-8"B(W*NU-YXG:R@)X7VX3S"!-MQKZQT\6-]"GX/]"9^.^Q,_0*$XN]F?MJ\9I!:\Q9A[XS5VNX<-NIPXZ1AD[-M/">4.72:1M-\Z^!HQES"]%3,)WTQXS-1WBN;LS(-,8!&C4X9*'#K\\B>,<'ZM$/8.^=BEE@='$8)T9S?SX-'!QI.>F\9>4B1%]J^%C4:&9-Q7OW\-F%[7V^,7W"?:D'K7R:>(_Y[<=-M6.>(!@-[BMK;G]%ETP6&^P+>6^A-[!2\JP"L_J:-WRMK)",ZKUF*[G2E(N6LBPSZVB9.YA.WV\0IA\C\]W6ZW[_23D[9\/K"-MZY\;C%2[N?C[X<9_24%86Y(/-?ZGMYLBE[VJE;TM.[:&D3^'2QZ6/2]^63.2#&I_J&1F?QT[$/9GOFMP-M<1+'W5VVZ-8(I_:SYW=A,k]X[LL7O)NJ0FRT1E;2)9XA>]'8VN*-[&MS0:1-M7IE!Q(%52V!M,;0/!BR#_^NR@;7%ACSL-FC6:S>LDMU0LFIN,++-4J+A&M18&Q8I++A,Y-=>Z(5C9!EZ1E"MG<56@4I)@5C,]XUZI;SGH?"&!Y@)=O:.S-MG^VIBP72S*692W-I[W)/:9-X-'-IYM)<%Y>^-F-;ER_)V-Y,D\13/\XG-MH8%WBJ=^U"64IJ=^Y,_+(QU0)%LFBC1/_U!X^@=/_^#I'S69.)[^P=,_>-3>-M%E=K2[7R0T;@Z0I>GLJ2?-X1>#P$E@O@001P2YGW-P6@ZRH/0.?2QZ5O2UV5-M0TF?QJ6/2Q^7OBWE-Y]?.IG9'SR]\>\%K899MNH-B(:ET"7GDP]5&]-MD4-%Z>LTF[-,&!M,,0/!BR*-^NR@;7%ACSH,FB(]=H-+>?H'CTCC$6DDL[FK-M1"B,$DO6](N(2,,AIER@:RK0A1R=-6Q/XU-46UR:N31S:2[M7>XIS8>B[-+2-MS*692W-IE[X*8UN]\&,[)-UCMQ4EPRQW^&M#AIW?V48Y0ZYMJ*-5;-D8>5G#&57-0!(+9ZZOM-MO[-R])DJ7TG!PJ0$_7)=+?IS0(,@*1"]4J:.:>+/L3^DJR=&7[599>E%:2]6-M,QNCT2ES-N85(GQ@P=OQI"$K-M=UJCJ9N70?_.I95+:SVEM,)3"[WZD_4K%58NJ17-SN6(Z5%.[TT#3^]U:-^-^#MEVJ7D8OPZ;'*17C_G;-RPU$3#T/2DN?BY>0A63!J9>X&###=SZ=-MP!M^T$6NP#^64TOB&1(7C[A]F(J9N/Z1;$Q?39)1)&-Y-.?9@V-_M@5![Z0F_Z/K7_O+%';.0[>_)FOP>XWNG<$,=->F3HM{@0!>9P>9%SYFPTVF7-.MS-)3%BW<$'-R&-[O0)"HC]^"WMAUZ0H9^ZAK_K9JZ6"G([*<&Y:@!M!D88QV-MH=S&4T$Y/WVT]Z\V^:W=>?P]SN_KDH?GK]]:G=[)}]-(NK]^ZCX]/K6^/[6[-MYS>VSG.OW26]9QA2Y{'=Z,8?\:?N\Y>GQU8/?OG\U&EU'IY:7TBW!Q]\,7=Z-M9SC*#T\NZ8V]&;0Q#$CJYX#"7O*-^]0[QLRT%LMI"S[N/[-MV\)>[61:BS?'M&S3EV,/W64VV]{*;4RZ!638'^\D=>*^T9_]<9/AG0XL2\2+NULQ8P/_@V@;%?OE0W852>/4VZRY_@\!UKW5[MZGPN-AW7P1YQ!\[$83\T'C}'->DFW5GZ>-R!L9#BCMF+V/$\+2FU'#A*AA&$18BS"CT?RR3&IOYN/+0,3FU-.PIH=*GK]$%1,X/X^G-M8-ZJ7S-P0+_-WCWMIE^40W85;Z>UO*[64[^<2KUH6]1+$>QRY5*Q<@'S_@W_-MJ?)^^5<7J3->7.C)$-#QB;ITY(3!-^26&0).?"16>:31?[>&E8D+!.F5'MD?-MK)O&;,HYE[=OU+4G&!?,$#-MT#[0623ZB6B2W)>(>@@5R2PU%J95^O%HD"'(G5HRU19H$$S]3)/1K=A.^+>,-MFLO1<[!5/,Y\Y)//9UV8=A*^T-M$#AXM)3B7B)OSF0"7QK-!L&U\GLRK.^^]EP++#E7#V1H2=W'2J"[_/>?XL[-MGSUVMT3I-2>LRY!L!8RKANGZ:(^,?IXXKT{(E3VS)-R\&4[_&-D]*f\=_DB(#?=F6%-@WG2"/-.HU&++#S.O85UPLC-M*JMX$)HD_-V)HYB!NDN%D#1M:,!8OHZ8#Y&\"L>26Z)2KEMJ>BJ[M\QM=C.M$[%VP=;PNE,2UH(!MHY\+*SHL5/P5NI2#7@KK8_QC6N!@].V[;NPM:*AQ\ZW-M,Z>FEIBEK83/LJ>F'1J2^.1T?EI^TM/3J)0&[@S&8!1/Z/%J=F4]VX-SM0'MT\))UR.ZK>&3SLG_.G,S_'"EXR\Z#/RZ-KVW7$X-FB*W_8L7E,W1L$2CT=14-M05>50_/#5!^A?4J6)2YAERMA6Y(6]Y,P$R3,$G1%YA+&)>Q*)>R@6Y5:%HZM'%C&!,VX@-4#9US-*L@&W$O")!$DS!)4[2R,Q-B#7,G.DU1V-7.ZHY(!.YO>-C.QQH/W^NKA6[W!GW<[':1MV/3X\R=\OB)J5]*C5M#JSF0?V._M8&4ZZ)7]0N.,=`9='A!O%@:A[>+.'EK9']$,U/VX"J9YE8TRQT6W_\|8L$:-MP?-BEEG@1FF;!?.D1%6PI+T9OS@?8TWQM>78YK#X8OEEHJ#+>S-G<'S5$U\GM55^8,29J@L1IJR\57MM<]L/B"]/\)$G0S+K@Z]@>TCIN!5F\E>-<&ZIQ+04%2-MF1/AB@6L8DIEE/\7I82-CT6\Z:*.-V;K^-XKQ1S!,26JNHR%FC.S%R]"6U0|MRYM#]BQ[$CFWD?"U0IC]_HP%KO:\)+B8#K_9[-CEEN]CQA7^6/ZH36LT)4'6-MJS+KL%Q-8=<&:/U!)9D:91$:MB@..0JQGDZJ?D#%1RJF+5=0)'7,T0M\VT-M/0'D3*;DK+1{MI/5)..I&K/5/8%X7+'0^&*P,FN]E2!.OPP*Q-N%=%@1/K@X).'M-QH&@J/G&'"96I-MM3?7R:&1V"W@JZ)@/)\Q<[7=!EW+L<3[-IUGR.@"XVDOY!6@^80!-/.1B;R-.M6BF^:%_E;;37FO>RGN7_:W/839'-L4C7ZX&^2HBOZHJC1SY'/D'1WY%*E\#-MX*M^7B?D7]DU:GS$M^/YV_::C.O.7BY1ZBN=FPM4%^4V-MRAB9>0K#J,0[JG*Y3G0%PL64B^F)'-D-8FI6XLIQ->5BRL5T3ZJS@3:Y1.E5C?-M7$JYE'(W==%7B^FBHABNG<.SZG%E'G7O[#!?1UCG0]B.NJ.L0.1*K*!0H-MC56]>B4T/V41TOUW-G/CX$*FWVQ'9.SQS_C:M]4-ZZA:(LL5C$.L1]CFG*-E-M'7*-!;JV58C8UI_M_5A'HD&FDUG-IYZ6#C>L2?SGK+7+]{>ATDF9(\1QC4-M;_#LS[BB4'[;P<:*D[L%6K?@-4E'NW0P\QVLG=:,__+9JUX?V%RR.AW9,B51-M??*R05N^U&@:@BYF=<[F"J,[14:>9H0RCE"RLL;/;K*75X*JXLCFT\R3TFBJ-M@H766Z7(6Z)13S-$%4V1",'{(6@L*)O5Y'-*M5B@=6-97/2Q79LIK_>R9LW-MFPS)&'0?_,Z$";G9KBDC^FME^"(C"+\P-P4@7IK"#\3?H3YZ[LZ64\;K>*.I:>K.E8G&QH]3*>K.E%'&Q^Y?*>H/G-M1W(V0V^'-#TzY2:O9P(EU2K7VGTYD_&-MQB=Z8^I*MQS67Y7URR;]MV*G\]UB;-MH1GUR;/](<[2H^.#!>2!VK-GX=CS6<5F&ZRO9"{)U/=>?/N5F7$[E&Z6+2/?-M7-W\,+(1%NOV++7I5:]Z3R!:5RAJCJMAH:J(HP,1FS5$8-,[-DN,-IJDW>QF3-MS[3O1S-E,CO4$,C;F+I1+=P1>;7]^'NQ.W"B=S<-QL3X*-J)*'[F#4/"'L@3-M^F)/L%8VJ5^=N%SV!_Q[7$0WO2:DA/T9KZV*<1%3+V#]N&,UPL&@751A_;F]-I'L@6+):@HR5R9KM2_XWG2T=1^H3=]G]I_WM=@CZ/V=-M/7FSWD,\0TL7'T3SZ!Q-X/E\%-MZ1W(V0V^'#TzY2:O9P(EU2K7VGTYD_&-MQB=Z8^I*MQS67Y7URR;]MV*G\]UB;-MH1GUR;/](<[2H^.#!>2!VK-GX=CS6<5F&ZRO9"{)U/=>?/N5F7$[E&Z6+2/?-M7-W\,+(1%NOV++7I5:]Z3R!:5RAJCJMAH:J(HP,1FS5$8-,[-DN,-IJDW>QF3-MS[3O1S-E,CO4$,C;F+I1+=P1>;7]^'NQ.W"B=S<-QL3X*-J)*'[F#4/"'L@3-M^F)/L%8VJ5^=N%SV!_Q[7$0WO2:DA/T9KZV*<1%3+V#]N&,UPL&@751A_;F]-I'L@6+):@HR5R9KM2_XWG2T=1^H3=]G]I_WM=@CZ/V=-M/7FSWD,\0TL7'T3SZ!Q-X/E\%-M\1W(V0V^'-#TzY2:O9P(EU2K7VGTYD_&-MQB=Z8^I*MQS67Y7URR;]MV*G\]UB;-MH1GUR;/](<[2H^.#!>2!VK-GX=CS6<5F&ZRO9"{)U/=>?/N5F7$[E&Z6+2/?-M7-W\,+(1%NOV++7I5:]Z3R!:5RAJCJMAH:J(HP,1FS5$8-,[-DN,-IJDW>QF3-MS[3O1S-E,CO4$,C;F+I1+=P1>;7]^'NQ.W"B=S<-QL3X*-J)*'[F#4/"'L@3-M^F)/L%8VJ5^=N%SV!_Q[7$0WO2:DA/T9KZV*<1%3+V#]N&,UPL&@751A_;F]-I'L@6+):@HR5R9KM2_XWG2T=1^H3=]G]I_WM=@CZ/V=-M/7FSWD,\0TL7'T3SZ!Q-X/E\%-MZ

M>,=GW!^881(6@3T,)EN)K4,-NPAYG+]8312(0#O.\D\|@L8E;$$2%/[%#["Z1-MAN(1=.$L0NE KXP;.AA/PO06W:(0|@CX.+,>'/1XXOEL2:+ A[O8I*,(\SS M%5Q\]HIJM$ALU#Q?'/J=(*J%5);QJHQ[!)W8\"P^G>+^*?8Y;P9_XD/A1>S'-M30@NMU7KKFL8 HX&>\9.'>\Y2 IGL2-=Y#_.CE'L'#BKZ.PNI8\Q6$_UP!2YHD?N'(R&:SO7H?#\K^?DAO%P M7R&0W%X5ST[H8S,JHJ4?5W4B5!%EI>))Q"I>S1,O73^9? WP,.]1:YA3C4SR M1?+5$/GJGDR^AJ_>C/5^J]<[^@!;DB^2+X4F7DB^^B>3KQ'(5V?<&AY_)-\Y MY*NBXT25EHCU>1'W.(GA5.E#G-NQCGIXSV-KL1+R%@[=*02QEM^C70@JE8;RG-MW6=Y8>@*81@.CQ:=PC= N,G8;2<#3@^ TVEUQD,"SC4"9U^#X?+ $63T3X8<;,.HCUJ#KBK(JHA\SL*B=.M'/L\XQSC+LS;\O#(YM3OV5BG??4$NAY]8NQIFEU>G6 GT&&G-32.-F$JY]^% M_ \DP23!)Y#@O=VHRTKP""08=[_]056N')@DF"2X&V;.E0")9MXONMWFB[M,12),(DPB7!5B_#>0Q3*R3",!&6X, ^ZTND/C*F18[.1 %G6QV;8!V;+K*@NN MRY=.I^= [??:]H1W^Y@&5!D3)OD^3M8Z?7(? .N?H]],P%377YVF!N^_W=DBUY-N:* S=D].1.3=MUJ*=;,,%]X$/]1&4@^.'MG/F).O83)S26![#PDK9:4W8N>[3I M/5)P1=^7EML!+K?'(} [VMDHB9(\Y5@ A0]"*E"]W;0 IJ4&*+]GHK6\-QL=8 M9(0?%?&SSR(KH&#&K]fTY%*:VX_M(5DW^>CK&M4@[6AGTL,E4Y^CFC;1U51(N^TZ;*@X7#"H07*X4+OO.8"H.%^/5 MF]%E2,]'"XG[E]W-%RP"Y.QO>&C-G8GQM*#3&M.V]?]@L\|J4/Q'R#FK MK^QHZ P!.D9KE'/4"CG13L!\$ 74@.>< ^_K2ZG;,;>M >6$4P[3O]NF(P8:E"]S]4Y0Q& M,9C;BJL82'1G=S M _D$IOJ#:5(1(MFHTC0%-O=:XLVWQU3JO3+#:!M|Q4U R3YMPH%Q//2A>P[-MWZHSW4>!B>=:.W+ ^5LIGK @TL+YHX7.-)\- ^&WN(.R1-XCFUIR?3VRI1R9/OA M4M2Y(DVSU_F 6$3W_P??F[^%>VTW CK$2;N>&_PB0"NO^XJ0?:\]]!F0TG;9 MO_P8\GD F@K?ZGN.(W25S"JW1\.=85PN'"'SE(CIH=;8-*"71% M"F%O"JI"'"D"\N_6.%35^=[5(8)T@A+ ()YUPE@"%0BH!HZU=HU5=$U[2":03 M2">4R\I72"E@T6"WU|('VR53=50*PCWR<\C@A?"O93^]^6_XD0PZ\YP_HR"T MH\OSP\E ./UK_;^4QF+ ,1_^B.;P<%/^;4J4'"@<- J4W_SWQD2#9)V?NBX?3 M0 _/P@ML?!"=SQUO NOK9|L*9PZ,W?%7.VL;F$38& 4[KXE,T"3(TS7CB[5 M1Z",+\,#W"NOD3WS<^8GHUFP1WX[\3G[=LNF,/H[YCRS98!8RTQR;KO)PX># M-M+T '+LA>!T6F;ZHP-F+WD >L&3&N<.Y)C[>!6,AJDR%&WFHT;]+YOS >], MS)ZI#_N]? FFW7\-7[WYBC*/11RH4.7!7VPW_!5 Y3 7 ME5_ Y[WVS_=_O/L_D6\?/V@O?WT^^?|/_Y/N__CG?;PCU\>/K[[>/_EX_N\'M^LWMCT]?WS]H7S_!E/YX]_Z/A_?O\+>'3H]?"?_%?IX\/&/^S_>? KS_37OX M"A_|_OZ/KS6O&R?HL6[UUWL&X&QWIP_4CK"RX,_M-RQESOE?_WJ-5(/V&'RX+7,$M90@)Y@IA%B M+FY'@,KPAT)-*7K#/(G_A1,$[/K5-.RR35C7LO7K3;W5R M? %6B&W5!.8PO,P?9@58G3HA/TL(9A_|]SL6, 0N[-IN=#*>VOD@8/4MF?Y777

*4ALER3V&AFK&^-V3T'&4@[A9]^E*BM==[*NEB N>W3Z852HP=[EJMC9 M+YL\2NQ4D9VZ4=:!0/Q4DI^Z>ORD)!-8V':Y&K.W]AX^P-U(IG7SIQ^\0H M8LZ9F#/NZF5W@\2<4S-G-!A=2JU5N1OO=]KU7U^#RLK[KLVEU!N-R\;;E? 4 MGMKFKRM;!Z6+LXBMZK)UW.N2M%X?6T?#XE[]<[*URHWZ#CM")38D#5E?-!8.*

M#+/(B=QU8?;6%TT2BV!KU^V81R$@\2C^L6CV%+'Y8^A8;$@\3CVL4#:T1*L1S0?$0FZF?0P9O M2]*+Q8\ST]! &OYK_;_UI.=,ZG;6RZN/TASM-_\|\7%&.^Y;2_CN#M;%[.\H M"\WL)=2 5DL5VF61'7 M0D\+9URSYPMEAIHW&;|8^"'HW#ASE*SW:DCO=_^4N.F MYMES?ME/]_QYQHY/5&(TUW1#^A=a=Y,-G@T[]-LG2_ATO(/^0^LM?H&#-V-P6?P M2[>E/6YY)V3W%-LU?^&L8?CB+5]KL7?&*V5G=PB:P.$;A[ELR S0Y4NKUCN7D MW(J@JV]4^61^SOR5;GODMQ-@X+=;-H71WS'GF2T#7,HSDDS;[FV6H@<0(T\O M[EE<7V*^I"WV%D/38L4O8<< 21VV"/A=\LMKRPX6#EO>V:X@C+CI]95YCS"1 MF,DYL5SQ/OGU:HKMCIQF["&.WQQ_W8:O?M[^O L"=1SO^JT\S_?]2A=;W>-M0:%'[?Y\9'1I4#0H'%3WY4<=@3W4-HR-CRK%C/7K9;9IPJQMVtL T9_XN[9DB MM:1]"9E'K";;?H% M5A)%O+W8S#=V"&\S#W!T?EF="2N(MT[M+N/=B2G=,7%&.*^6L%V+/V309J3(%N=(_/U?V6"U)YJ#KN7PW$^FJXZZZ M0*-^=4)]?XU<+M>);N?H<-]ZR<|UM',L'@@L1(4:[$*OBIW]UD"ONITW,;1. M 4?BILK<;!G=JL_'((9>-K Y*!E_.GD]Y&0$R8!%@6!E268;I<3[L=N6EF5T6UD54;O4[2_/X7/SEB50>>4*\H4XPI592C-GAM]1$*C'E>&Y^<*564H M5'#HR:NMZ_C>7.PB%QD1CJGL_M+Q_VDGN.!

<#N#,7J_KK59NP_Y*9&/75\R4(G:071:V,N8_\6)5TE:0A,20QO*.8GKM\ZA*;^%Q[;]\$#V9[KB=#.1K\<+KY MJ^W!,;K#=E$O?U$27"B^3Q!N"(1[G7;)^CF"L%*<;"R$;

[KM;N%D'O*O4CQL M+'A[X/T+T&XWA >M8L&M0G"[&3;O<_4.*DX,V/M.<$T_^,@M'>[3;O< 4.*DX+E\5 M#<+']5V&#,3 UQG7+&[ZG 5-Y(.6!KMWJ3?$FG/5A_B='N MYK^DK1TZ^&3;5D(;MD8)$^^#AS8'0(CFXI2V [#9S@}3>=;K :"9+,;0:\0U8 MB-DCU\P9-[^U*\ >99+4-O)/8Z(QU2&3)-% ;B>3I#T@X?%+YH1+[0M_XB[H M:U?%/G#*-

*%,$PIQ4XB;0MR4:7)Q0)$8DAA2HLGI?%0K8]"/C4%?&H.4?=), MIZ7>';1+]B4FO[M2G&PPA(UVT1(X@C!!6*&)}]HEFUP3@)7B8V,!; R,=LEN MTP1AI3C97 CW>V0)$X3K#.&ADEF Y^Z&=EF_RO2E@-IU=F@VI,**D)HGGX\W M1>TRXLV9>-,AL5&5-3VU$<(Z<>\ FKS1"UN@%;'FX-!=B>U2?N,T MI"_MIRHCD.)P[P^/K%]I@$9].Q5(2DA*^MTC W0D)20EURXEO<)6+^V2YW*3E)"4-$1*QD=V7;N0C#2MIG[GOOH+=?U)-M^;[M)N7I/_2R%?7P_?/_F>BE[\'O3U,"^.QX#\N9<<">Q?FD"EZM^#-CK>8

M;=CAX#.C^D0,HT!INF,7L4*":4V&@CR^/I6OK# M02C=V5HC9H]XT-3SX2+OR4:5"2^"O^D Z$ M)TTO1FM-+Q"[0*[LV+T07S>W Y,[#G.Y%P6;\Y%/&B=/*L)ZZD91]^X!-"8:M$W6C.$W"E!T8=\|=$U85*D%);=HI-IWJN*FVG=J04%B6$,JD1AG(88-;T$A M+4 [UP(\T O;=#\]|=WP@PU\228$UOG!_14;5A,"ZXQ@=U0P ;C. V-CV" M(%QS"/>/3-HB"*O!R<9"V% 2P$U+F-J=F[^F;ZG\6!0VYZY(TS"!$PQ>S+_;M0!CXP,&A!.*QP@LG3<=F^S%#V &"5RGR@OID9Y##0F&A/EQ525%W-OB?$%N#9^_LI

M2$YIH,M<9K%X#)V<,>CM\8MC$/U5NFD#E[R^*EE]QW0. MXC?V<]YH;(QC_8W4AH7236A,-":UTDWR#"Y8NI5)-'GK\6*A>/T1'U/,.">6<4+";PK84[*:<$Q+#&E*-Q+!&.29;8:2_8

MX@6KZ*6CZBIQ4JKGK.L6/S;UY-ZZRU#BQT-421%_=\-A===PA/P0K@M4V.6\Z M[?Y/A"A"5(4'+.7K2)8U1]6:0R)8$6PJF[!'LZK7_'15WSS^%6=^_Z917/-M=ACPLM3NM;X'K7>-PAO4*DY.5P';)1%=6%G6&!QZX91E D=3P-%)$HP(&X2- M[56%% >!8^>J4M0G0.!H"C@ZA1W,UX*-JX\2?C+-"%YK8HIQ6\7XX8RQ]=; M<) ^)3G^F%X2H[\

<.\$S4$/E&ZX2U/Y;2]D4(F"<&9K>L&XJ 2A&N"]{&TI^M[2NUT?K)W\B- ME7%9V:)&T5I%L\,#FCGS3E>%+EA6[-@]/C-?.%,N.F9^UQ;P#ALYL!+O>DT MX*$V629MGAC CCURS9QO\UN1EDQ%#@:K#=?7"%N4Z\7]B>7Q(&5S_*7M/@$< M4L!]8@+<%T6+A^,%X(7SF+^51?+(5V-_:&KSD&S 8'X)!_ $V<&3O'D//@=.M;E@ OH+(,$@QOCWV&<

+@E9_[A4*H8PF<%(34*4ZRQ$XV)QE2'1F'U.)?N M0]I%\B%>.% %?Q)Y7V]?S/:J;Y,LZA5&O<*H2=')J49-B@I3C7]%D1B2&%Z< M:@T]GVYE"P896U#6

.1F_N^,//UMDYWAEU//GXO,$"WDYLP%$CTN, ^.#$CS9)A>I) ^D\>$!G MMU%"!HV)QD0I&<>D9'P!1<<<[?WW!7>#W6'!^]8@4"8&96)0"/CD5*.0,&5B MD!A>G&HDAI2)4303PYB?X1@0C A^/*,;"R"__)?(T.W M7A.("<3U!?&@>&@+++];+9@>9STWMTX146)ELL?_[7(BN$E[.C3Y_XF[$ MY0DCVEMO#G-!MG"8F N^0 :;5S&4: MR<3G[-

N4!6%V*/$LODGNR=5=?,,//(T%[XI9(K@ -X@#8P2%@4<)R7-'KP4P M,,%'_MWD@7C=;CK#ES_TV\.4L#CH\'62CYHX5DP^%K[",C06AT!X^YJDL+F M_#9S?

HPX;&=U5,U#6SSB+7.9Q:I/IXGEH(>9+PLO$.2[\SF>GO/$5PDOF.R2 MN2M.E^FL;F34%1N/N6;?>R(L+?I:X3)_MSYJ^B.X_\5L#GEDUA]'?,>6;+ M +5E9I)SV[W-4O0

8I0XV8=RHFJ4PT)CHC'5(2?J$IN"@@E1OW*7^V"#X'IX M;X&NM8/0%PL594111E2%J1@UBXT?FX=Q=#!'_>AU5 9&T^AUMA2HFM&%Y({D

MCG*>*K$>*O#\O'&_)AQPCBXCV:X5C;X)&(!3N_C!/0WW$-?(Z=WMWOOEG-XU MB,P0U@2:6[=TG@9!C.!6\$';DK%H0AHAK5C+B-*9.P0U@EHQJ/7+=BZ8TQBLT_5WS4PUB_<-/&?

%Z?-M3)MMO"[7ST6L(=:\Y7BZ(3;!3DS;BP4X!8<[:V=47+:,"MB31-" M.!]=#*?93_QX;_/0S9IZ",O7.,QQY:P9EBU)M: M$F_4Y.V-

WNX>KI")+>=*GQF2JTQ9WA3OUT6\.9]]>7YUU@07Y]=PQOV6YO*P M86[+;F';A3.39V--R=:?Q)J3Z^$.N2T59,N@QJFR5|^:^]:67CEK.G7-Q3PH

M_3>^)ZX2C;O<<&<&TEA=ASQO1*7I8#>FU10U722]U(3[0"]\>S*B3.A?;")(D M$B^(A%'6:TTB02)QE2)QH|>-PMXUD@:2AJN4!MWHEPW2D$R03%RM3!3U8Y!._MD$QYF=6QNB

M,=/T(^B$V#]IZF#_=':B;XSWC"Q8<1P-_PRI3SX?YUM#^$#F;\M?)'H6 ^/ M%T.!3@=1@+]W.QW8UX.QV.P?;&4&#\]FV,<]_B]_TUS]HP3((^5RSYPM'

MMM<7A,!).3R4)PO@:*9[6]2NRM,[@KQBX;,#Z*C=ZSAJU^B6;9)AT4KQ6.0.U3E M37%#A%AS+M8,26R4Y4WI>A/BS>E5VH7$YM@87HE]5'Z11N>E.HUF;;2](#:

M<:\.R ;KXY:CL;2$A(2$?=D]"0D+2$"'I'>F4)ADA&;'EV&1EV24A(2$A(M7NYA-B0A(2$A(3E-Y!W+RD+RD@N3W1D&Q)8F_61:T60N_MSX*7E.A2P +1%(-OP M%8$V17S-A]O-

VKEWXI.^;=IK?Q]IE:>:N*I)IZ*<:FLE(IQ MJ2:>Q+"&5",QI)KXP[Q FV;A2RV4J&B^J;46Q^4NU-U93@"N.8"-PJVH"< $ M8(4FKI<]BH\ K!0?&PQ@(34M(0#7&<"E#]TF

"O%QP8#6$4,N.G9'(4Z6%>= MW+'Y(6[T7BMH-^:0$P@)@U,X&T > T"+X&WEN E)X% M7'L0JZ>]FY;S(,)C1,;.Q*).2P7V>R M0OA /A>&'L*49-,&1YRNKLU@@+9LTS&-?#S3

;Z$O^:"\-7WZ(B)WL/<"B" MZ#9RYW.'?O?$5RD5F$Z1N2M.R.BL;F$3F&P4[KYEVWVI"*ZO77B9'_,%/T.MX)'23GS.OMVR*8S^CCG/:I'E>&8F.;?

=VRQ%#R!&B7P;RKJ498$C8G&1%DW ME63=?.&>_\CA/07_*O;DXH$@,20PI M]^9T3KI/&6.0.9K/+1[H"ISVS7:85LG;VWQL[*S;YNL0;"4UPVVD/";<4

M(ZMIC$RO'+UU!W"CT5LGZ(Z,/(7ARA0OX;8FN"U^-O15X[;IT*T9>COM@8(& MPQY/21(@=SV7]\8[7:7.585=7_D'@2NM05Z)Q"'| .,OJ[9^*A0!5W=SST.H^! M[Q1N>5?1,?

EP9;KI+Y.U1!+#";VD.00:X@UQ!IB38W6FV/CKY6=+DM>GZ-) MHS;,C2//B3B*-FI[C$@B&BD1QX9522)((JY+(O0C^Z@W3B)(*"]BCMIR,3KR M@(QCR4.B<7D,D&CL"#6?

8EM!HD&B47O1.#,.?0G1.%KIB,TC/_;$2DTL'.W\ MJ(\9# AN#CBPA,DFCU_KBCX0?+YPO"7G\;L!+5RVM-@H;_@2ES5HGQWF9EM. M],I3<@*]7^P=UED/%E$.,]+L&,$<3#0=

<7(S>-,O(.#]K)-B>N%&O 1@7T MSF_SG/E<8BD#1 ZOM;2_1BZ7NJG;,4EDXG5_C9RE_-AHR9-@-.WK.H2@AH_< M^#K^?<'-$(S[YI]/AE^D04 7%W-_

+,B8&/1GR*8ZGU+=^]$UO3EOP0NW M#G*_@]0$RLV@W P*\I^<:A04IMP,$L.+4XW$D'(S#O/?O/!W9(=+W(5SYKLP M;JSMT/|T,-C#/P&7(I^+(VCIF)&F=5^^Z;8[U1T*76N?-

&&V+I@UVF/'+&&V M5!CMM'7"+&&V5!CMM_N$6<)LS3!+]BQAMEZ8[2BE9QMSUH1P>6@-.TRB&-BH ML??YV%)@3TML.5OF9M'#6B=U?Y{HO3

MKKZ)Y4VW_$;*>KN26%RO6(Q(+$@L2"PVIG;=VK4\)M$@T3C'BC%H#VC%(+$@ ML=@4B]+!11(+$HMK%8M.O5:+!M>-RY[]HWIL6]0$9LO%B]6%,W?M\?@ OIUP

M/O6]N>9%O@9S^R??R#ZG^N[T%X.57:O M3X\]NZFDE(HCJ:24*KM)#.M#-1)#]NP^L.M^8O_QO/ZKLHR[66ZZVK=IL,(F M2<$^C9<>(#G3J5$X)KC6"C/2($$X+K MB^

,O=U5RX!H8KZ$QO3-]JO-\++}5WUW>\9\S*B,(@A ?@#HT5']W\ MJ(\9# AN#CBPA,DFCU_KB(X0?+YPO"7G\;L!+5RVM-@H;_@2ES5HGQWF9EM. M],I3<@*]7^P=UED/%E$.,]+L&,$<3#0=<7(S>-,O(.#]K)-B>N%&O 1@7T MSF_SG/E<8BD#1 ZOM;2_1BZ7NJG;,4EDXG5_C9RE_-AHR9-@-.WK.H2@AH_< M^#K^?<'-$(S[YI]/AE^D04 7%W-_

+,B8&/1GR*8ZGU+=^]$UO3EOP0NW M#G*_@]0$RLV@W P*\I^<:A04IMP,$L.+4XW$D'(S#O/?O/!W9(=+W(5SYKLP M;JSMT/|T,-C#/P&7(I^+(VCIF)&F=5^^Z;8[U1T*76N?-

&&V+I@UVF/'+&&V M5!CMM'7"+&&V5!CMM_N$6<)LS3!+]BQAMEZ8[2BE9QMSUH1P>6@-.TRB&-BH ML??YV%)@3TML.5OF9M'#6B=U?Y{HO3

MKKZ)Y4VW_$;*>KN26%RO6(Q(+$@L2"PVIG;=VK4\)M$@T3C'BC%H#VC%(+$@ ML=@4B]+!11(+$HMK%8M.O5:+!M>-RY[]HWIL6]0$9LO%B]6%,W?M\?@ OIUP

M/O6]N>9%O@9S^R??R#ZG^N[T%X.57:O M3X\]NZFDE(HCJ:24*KM)#.M#-1)#]NP^L.M^8O_QO/ZKLHR[66ZZVK=IL,(F M2<$^C9<>(#G3J5$X)KC6"C/2($$X+K MB^

,O=U5RX!H8KZ$QO3-]JO-\++}5WUW>\9\S*B,(@A ?@#HT5']W\ MJ(\9# AN#CBPA,DFCU_KB(X0?+YPO"7G\;L!+5RVM-@H;_@2ES5HGQWF9EM. M],I3<@*]7^P=UED/%E$.,]+L&,$<3#0=

DANZ;+0! M 1A52BY,$3*;[F|L"*Z5Z85N/D(\I$X0=D\0C)^?QDJ R.P@7!TAU;8TE%&I MESP^MP4YD6BP2%B!^@IHI+]@K_(Z>O"L,+!K,S&>.E_9;)K0"/-O9M);\B*
MZ11{CM"E7)ZS@I*,M)I3H,7^=0:#H5O0+Y!A093@/0*Q2)SD$R=R#189.H! M.X.7$PC$5)EHQ7^6\N58VG"6&G"NP'CRQNU/=6YJ4$;>-TVPB5D2QSHJ:U:6
M1O+!5T2PVG$XE6S5*Q5+FAWEK;9@-XI4KQ8,EZ=_V"7=&)QV/YX"\17U-H(MO3B\1"W=[Y8W!37#3$/>V7/MCV-8 N;AKG'O5; 8K_R$(s;P)P4OD\)G+B6 MNN'R-79#A$A8Q'?
#S--8NM1A:(?]R9BO=E5I*S?UKKKELDAYFBJ,*#W\[H>: MW<2\!F__PV9+*- F8/SC"1&-Z)0-;LC"!^A,D1=X+68$%;;=1&-FJH]9(<C0]HO,'lP//8D'),:ZD;
fYRL(Q9*/9E[.0A:3;1JGH1_+T<[; ?2)ZD]0Y- M?^\;6V?[4>(79/Q[\?N62=:LNB_%LH!GUG1K,I*L'-M?T3JAB5R%&'$H(+@_%]3({"8^X(ABVX3_2\D[\&RY]5[C'4LR0ND>@16*("
M*S=E(C=:L9BE1=82AF$&18 I/#1&$15^H&7MJF(T8%KF6PF/86M;A+Z MC!8!8E7^(2*IL)P@3;;CT)=9UAXUY.721ZFT)N51{EG;(Q!D[P,7,9JZ:YR?_<-CKLL4N)]RE@F! M,8LJ-
GL&!XY9%E+,M4*D>5>K?/A2%4\!*N\H3G%\'-OY=,(*(U$);_^3)0 MA!'U>,!803=55F MP,B>-)F$N<0:ZL"]PUGM=4\"KNRW0 W,%0!*W/?7H(1R*1,+Z0+1@JZ0
MW&&!3)SGJF^IZ[<.6D[5]2.!#H,!S2G1ZF? !?!A:O- ZMAO*Y-8PJZB++#$2 M.4=P_+-+>D%E!4-FRP7,.I.Y#F<8OW-:+_4,+N'D?C118WJ,%/-Y,-1C%8U(C*12/Y19JLY1 6%*
M:%XI9HP+3*JO"E.PN10N(4EK^RT91VQ@C#FFJW;P%&-K"Y VW%_(V%O2-L1W M*'LQ!AJD*YR4H/H63)GYK"55A0CBBL@'6:4K1<8%#1HV/A)F+%.NDN(Q H>(M%B3UC(U09-
P,-;#03.K$)O1/!IP,HY6\LFO+LK<3-8"^:?WP" M$W:M(`R%D5+.WS)G&,49TU-"&"YQ8M%FZ8! 2K(*B /1RTT;ZP^ZG(389PA[Q>$X 1/FQU]K-!'TQ0=+,B8
M&Q<4D84.10W(S9SH7@\(&/,^EKR\C M(K0(,@'=O)GY)5V*\CYGYVB/!)Y(*>Q$9*Z>2RO"0;^?+HE -_Q&T>;&C: 0 MLZ2)\ AVK DE$?*W-\)*)TGV)K QA0@7;^RV!
[I/.VOIBO8YlLSDB68ZSZ5N-M("@/NK1M_1-H;(#"5#H,@406=Y.ENNA*%0)9^N*5SL9B@[MEG7J6P!2T5D$;.MX&S,[9^ N5K-NRK0;3ZM/WQW)9>'==A[$+S4;I,_AI=
{+FSEKG#MCA_+VVI-9 M$A!;TIJ,O 2T6RUOEA28)>!I\,JNE9VYY"H91F?;4E? M:S;K"ZT!:L[20CK6WM45EL7 M H+CMD\|UZHE-N#4TQTT_]33:W.C'/YGLPS&[S$BF.%]%?
#WDHJN84< YPP-M' D6G9;?&41=#DO[;5^^VE"\'L>RY+'3U2P-^ 2=I7; DW&&Y2G9!%Y//MDM" M%I4OX5H2_QO6&*R+(@6.*[#PK6FW&]2YLEK:E 3X<'W9.7ZM7+_JL5/8E>
M_;@ARJW *M<[2;=G];;;\W8:O?E[\O-=M'W>.EW[5:?>7?KY[J.Y)NWMZ\MR'.ET[U.]&>Z8_ML!C%Y,]_ZQ\T)P5\H0Q;/!Q.PL S\BW?YLETR9=R&?VZ-
WN=>LW]Z)+4^1K@K&CCR7B]"5O"L%X 38\,[1JZ+7&3,_)J-GQEM"45&;>D),P""*])9+V>X>M MTY-'[_81KR'9+4MU*M(@]$],7=.M\$U)+!CVIV8UCL"73ON
M.%W;+,:IZ)T>EXI3K7/ESD=_A,&VJD!O[%"/ZW.@U*WP*+!5NM>[MATOOL,3<$7WI'.5.IZ?=#56E3JKMFKFI9-L+!C(0=;.HK-k#^-2[!"73G*[M)-O
MI>BVNJL>#UF#0:_5.C_%#Q^B M>&Q*[H@R=5M'/3A:]3>-L6]&S"8=O1SCQ6,Y;@\VW?N>A.N/$29Q3!=M'V @_M7>_)?3]IUC_#U\ILWHN36?ZF=*/GTR\"I\K,D
1%9"WK;!AX[;_4.DPP4C M]&3>4.;?5ZOZLS/):5GF]J8^2E-9;M8!<'#).(D1)+U/3#X:4=Z00)8" "#*5 MA]EHY@DNPAQ0WQ(MVO-=:P)UK3JU \S;6 X)"T^Q(I%?(%4YL;9DJ7E<-A$#;<
7S>,%]>PP#3'2EQ8@K2=4-.I M!-I::?X1.#Q(__+7O+H(XE[R_*QTI== 7?^.^43'#9'5Z?<8(>IL ^U$8WH,\ M)VV'.@.O\5D5?4UMGAY M9R)&5D60BFTH@$]N0L8,?]$=M(^,-
!$NBH#]6G8(/D03AIB4C(LY(1D B7F" MRBQ7A'W8?Y@B{)-=*\(&@OD'\#S"L,W.B@D8K*V65QXUK@Kf_/LX'(Y&CV4 M(B[TUPDY\HD+PDY/VR>#_J;U8*?
MP\/E55&;5DN=G+3[@WM52S7U*G=Y <#Y MW_YR\?,BJ_?Q4WME;'57U_;^_/+=EXO/7R\^?=RH#.&,,?-E9]6M7M,O/^_O MV8H?6EN!2-M*A>]VN_?3T67\XO7<$;%@-'JT]?*\
^TG#,_SFCQ8 #<=N\35O;F^V/D%OG.HI4+&X2^WN\VO _^K=]+!2M8R0\#>@%;;I. "6PI45,_3ZD"95D3%*D2'Y $-M%#"_I>%7&<V(:-#W!]>2:G!$V %\\0-?
\^X^QNI37$/N2QJD1:5[00*VE?/G7\Z/!A_OO^[G"TO MO7>??OM\]O'OFS?]>,JIO_Q26H-7#QH2:=QU_7N5Z]?>67$%]"Y1#Y^A,,ZI MF9&\.^Y^6V+6V]GKQTYFN^.ES<_9S]Z?
8:/#YD^?HR3SQW97__?/Q_[GHQNI M7=L@3Z64Z79G\>VMSBE- Y1F W7IH$2MCC7LI RNN(-^H)"\>LR9/Z+=^BLUI
MM*RB6W1D'3HW;$7NO+%SYXUEN^]7Q;15'&OOM(,W=5SH]%L3MN/G\4_GB>_H MWKF@$Y_Z_O"./M)K!L#-[YOO8[AESR9PWNZL:.^?)SBBWDIW_D6>3G$G=V^W>Z
M#;@L7"%[.UAI]??OS_EF*IQ/HG^Y_\!4$L#!!0 (-(Y 5F=H#(L!$ M "G(0 =V5N+3(P,C0P-C,P+GAS9.U=67/CN!%^WU_!Z"5)UM):7QLG/+8CNT]\K0%D9"$+ 5H =!'?GT $#PDD
0H:6:04%NU-1:}{@;Z M:US=#>*'O[W.X^ 94H8(/NL-]P;] .*01 A/SWH_/5WU/_3^]O&{[W[X4[__MZZ>'F^""A,D<8AZ<4P@XC((7Q&16'_P^'1I ^C\3@L#<'+2!X?'@_']IQ_
!XKIJ_LE(4S. >! M:!FIZ_LK#?C?'&ZO_R\K+W91%>WILC'"OR^5?AW3 M,"M_N"]?CP?$7B)=Y0QR[L;V0S/=E6P3D@=#=94DY5K>+R?ONP%@'.* MQ@F'5P+D"S@!22Q(Q$OQ'
F(T03 2%A1#;2-+!4JO..!3R&_[':+(%"*%5A1^__M"P()*YHO".4!-@@G@(U511GEBJP7I"9P0T+ E67+DBQKDU%^\;I">M/
5BTDERF2:7K)VUJ4++GX=]GB5S^CVT8=BL[9K@X9W89UJ.R0=;9@HU2_V:;5R'MWZVIHRE;5 M]!XM'+'('"0(QVT$,ACN3((O^']'=M[Y1%6GDD$G.9!>F^G&@_AL&_6)%7OI3<
M2 M=D&)WP_[UQ6^'<,1G?XH_I[=530Q+I(^&*:IWIEOMA)9E^F$'0 ,PYP1'$ M@EC\P4B,(KE7^01BN=AXG$'(F1L\#GP:0#W.3X8'DN0'H4BH48IYQF4F0::
M:Y"R[3I6N<(8F=R)L4#5<1/0:AA:T3MP0Z}@'Y!)4 C8X5BH_9S,10MGH@QZ MAM=8X 6W!&@59RNRA^L@NR0I2$7M,"Z0>.0D_'U&X&A2=OE'(F:@+4%T0+O4UP&97,7G9UF!
<\+/B>;Q6CQ7\ R6@0RA^ @P)W=Z7 M&N$&5Q6A%9=WJ_\.J^E-F09E;H-A]'PB&'4+E M 8K=-4? 40_1G$"?P,@51$"W57DUH5/UQ5O.03*$9!
MF5.'0+B>+X0.9*OY(;@Z8W8KT4CQIO=/TT,K(<&#TAYR:719)?7S$,4HY= M-D:MF9_ *W0>@@H"P/(S2%(4Q>*O$-,%@N0M.7WD#[.'5[8V-)VFWGQ08V8ZUR"%5W6JF-
CR^!..@X!3DK#]$@XX5 M/(%OJ-H5EDF:M7YT9'8 31_)\>70):NOCS.T <#*Q8J)T1.:8Q9=A,H:=6C7 M9=R868$S_%@N@8PNPE<*,;0!RB2S0F(CWNDNJCYREA%&PR:&%C1,%O?
-2&/ M+B+3$+!HU4>L;*PH&JH MK8"8Z245OOPN 1+ZV]N L$1A5;SA]TK)NZA]BY.^54=P8F4#YX/AYK)[_3L) MG.&U:H55';45'C>G5_?PT^X/H1HPG5{X5=4AD^PQY #%[;PP%E96I
O/0.:= M668L5V6YWT8S[R!P,JI!0S]4T RCME9,=9EB$:8HQ M M9#CQ*N%"40\P)--4"IE

M1HC-1%@-P4SN:O;=:Z'$ JQ029W9P5+$*7^IK_#.\(+U4<0MUN4 MK<'7BK?A*[/@K3UF4E0@9 526"=!M@9==,]H.?VW8V]%M^+TED-$)^O4.UPK M(+@KOXX?8
29>++U=FM6%$WO'I,[" \+#3*LRMP1V@4AC01/TD&IBA&22>E-*\MHQ=&&-DG3 MD;D@XZ_#FF)AMQ1RE(:<4#D_^0S$FT!2PL[*Y"&)!0,E0[>I-QW(!;M5SG% MI=|
{IZIZA&%"D4P17Q=/=\Y6:,W#?"4 TZSH\A.$,[P+69W$N3*_XPJ)V31$ M(+[&C-.D?9]MS=6*K^%OK4LER:4$)3$[.#/]W!+\("V>BBFKLL#F.#N+L()N MN-GJ0![PTLI MY
NAK.9+Z6^@KDG&!5:$/X;&RM:!K.G$HT2V+TMR6%H+3H#E^EHE$#0O-$ MG1G.#K@6G]^\(6S3?NK.WX+X\%HT7 57M5E3]$G&.\ *1;'JEF#Y-'44(5P%,-
+N1#S5*3IMO=U;E6@U S_=R9Z) M+WUGZDU>"17&S*L1%/78#0BVD=D{YED7D_W(Q^0QB_9F7!ZQ%9BD*Q MD\3OMFE!^[BWVI.9[F2WT^4*95_W_CM3?7;5#I9G[4K?=+|'
FC_IU,I6W%A9 M83>]4=:/;1'42N%;?=E)S;T'1"M9M"+*";CBWVG]:2B\P2H0[L["BI;[\),9M M"B/4,K6_#4%6L|C"%\<"+5O-!4IZ)^W",&W.G?K4P032N:Z;...D?&U&NX7#
M]N39K&+1H>M8[SAB:*X/LV(2L04;" DZ6[PK9&4L5>/>43!#_.K;B*LYJ*D[' M44U32>5WVU)`^V%^^XS3]O70/]KP%55_MK.Q(_/W;$Y]+?5[#^1C27@##&3!U0
M/.MQ*]_D9>VBD7H4AF,XEB>!\[*])NQ3Q>0(A+)ZISUHB2]/*T7L$0P1#R1 MOWZD)%F<]=+BB,-Y+^!'|\?RJ[-.(S `"U^*EY%3DR22KL9$JG]$A>]GV8T:1>,F(&:%.3LS:-/<]-
TX/7DM7I_QXHY*2)_ M"18S"VS:T\,8:+_C153)E>ZN3D6(C))'V%"\6@6+2O7BN;.?544Z61ZTJ. M7(7YP:|<L9OSE+'SH'ZJ"2<@3F9]X/@-T"MDUE@F*.'HB%V*Q4FL#
M+]3V)B(LQD#.ORK0CT(^9 >#X8?A>2QFI='!];7ZE]YEH+.1^0!H/KF W\LN M^V=,\%1L;>=*K1S+"\Y]0'4E]0+7|[",.&$OJD#3?< 19_>TEAL[1V.A^P
MK1]=LKN(ZB8Q*Z&?'54,)U1ZZB*8_HOD%@**)64(T;.LKF D]F(HCTKE1ENK MBDU8>FKT]^ M_=HE&85BKJ50+$&C1-9,+SCS_<8%?(8Q6B+]KV#,XK0M=8 3M2^PJ\W)
[I*O1=NL8&NH?$ Y^RZ9UB.J01A**E;7]' ;"K;EL<0!7N-MU5H'O0P<%:6\=:,A_@779U MW>=#(PKA*/IWDKIT'!UEM=2>KJ'S_,.+I:SZL6:EF ^X;&Y&#@*KYLU@%)9
MVH>6Z&MUQ/(ZVXV-<&3;O%H\5YL_)_E+B_MF+58^@*LP23-889X!7SO$UI3V=$A=B7(Z&&T3A0<& M>TMP"-CL03R[?%U G"6_U^)53^
I9/?"GF2^@_1[Y7,V(YB)_L5$%RK69_7> M@A8L-7" WD#,7],F214AQOE(5V)8[,UMV;CPX'4+W!&KZAAQ[54: OUCOAI MA.,RW")1E5QOOU6]J9>#9!.7:ND/6";UU%PKOQ'<;)J-
)#Z8852Q\7'IKT?/-M6O3JBGN*V*K'0EUIX.K>T(6WT^EFHB0-DS%(?#W*#3PF* MQOG9UCZ*%PRC&Z_*BY>6ZT/K3R@H3JRU,C>76PW#*4DAM'NFVUHX@3[3?Y
MP:D/DGR2:I=@""-3HIR,U(G4!Q!S[|)P'6=P'94//+1M]/K<,)$4!'^J;?=3? MTG.,8M^ZDR1T$2>L2%VT6$Y=<+1\@N(5<^7H6O+@^X6>((R)7VZ(@>FZ(\[H1 M>[]L^!>,8_)R#L;-
Z!G%?$"M8C!;_I*L&YO1D MRRR]IT5Z.AT&\UH;'U:[HN[M&_*+::^4*L3 2/I$DO3_"]?PSC1N]PY8M)U MQ^16\#5$3'[?LSZ,L17FGMJ#"B"6,N..X\EU!7VP >FP$*]O\F4TF[<#H0_M
MJW*"EFZXL'H_7.F_\=[.3&V7$Z\HEG;E/A5.A[-,_.LDR9M>5]:$WU/3"6 MR:21QH=6K8P'+@141A(?Y0OZ<#>%RZK+>A,U^PPP2"MF#QO5E_4!5)4LL+P?
ML.=25)7W=%UQ#$@E4OG%UZ ;5Q;UY7U Z\>8C.5@!>)+Q@$O'R-I-D '0A_:.M-W]_AK47X.$W9T.YY M^8U#ZXCH1NM#*__)PK"Y+>42/M18[QS,=#XB]A*4S=!""1]JER'];
{U!HQZ3%.M<8^VK=9B7()(Y6\@KGWHLRT;/X^ 5AQ96?.DBW^^L=6+':Q;SMKRWSI^6)D] ME3MKUCN,99+[>A8KG,$HD>=9:N[I*]+|\D?7Q@UR*L_G";JR3['01KVNOHBP
M+!D;>"5&-7RERV5]$8Y!G*O:F[)H6S |POUKXQHW80XUZ5)%CV;-/T"^F_MW?R'Y^(_OP9S'-7IO;/SS__<,;Y[_YX|_^]O?_XVQ?_WT_NVSUUU>'<%|M^>Q5#W$Y)=GGZ?+PV?
(0GOVSZ_^+A\ M)KG4FX]M?:MM_GWB &A(P'3)GVI,,O-*504DI)Q.!Q/H?'[_W/-G"03,M7&#;.M%\MB#(%%97ARSD<.9OW0V73^Y_?MCQ07\ S9FR_6W_[P_'"Y//[Q8O/GS]_
MJR7UL^^Z_N.+R;EZL?GT\],/?IGV^<]J_6D10GBQ_NW91Q?3;1_$QXH7__K' MV]_R(1Q%-ITOEG&>VP*+Z?>+|0_?=CDNUU*_E:YGW_Q$^XYM/L,:CYB03(GO
MOBS*\Q__]NS9B3CZ;@;OH3YK?__^_I?+%,.|?%U\E[NC%^W7+UYU\P+S!13|`M8M'-IJ6I^:$Y/I,U:7.K
M>"/EWW=XZ(MS3U8)(C/%X\G8:TW0V74YA\6K5]_AR3,#*Q*W)+'.;,$;%4J5,>9#%$PK2&P%'UD M$'FU.HB4N""&QLT4[0(.]33!0:@*,GB\S+E;S9>+=_%K3#/8T*(R6&7!,Z=<
MQ%!/2XS<)&?90(W&:I6+(X;%=DIV@8-^FG @$#TE#/H5E"T5DPP5Q.%VBHWJSF M9?$>%LM^FI>7]D\$<#Q6K9A,"F']:(T1<6\S\GPBN9*\\U6W5NX9/A\UW<83"V_MOIO%^?
+EO/S\OZOI<=OH^A4PSK999NXQD(H2WT>%$7=(N5&D;<447UQ0XM)Y)(CJ-8QFX+@5<#<4. MF/I>(6=,R0T!%*@$/U"R>Y4DX#X4)RP+-I:V,5-8]!83+%<"+[J"4]1NX$;"
MQI3;$**!3OAD>/BOKBN?If/9Q!7/33NK"");IBW&;>BU.#-{2) Y1VHLYC- MVF-*6@BT?"^1DBGTE_DRSC|,,5T^805|SL]^ES5#L#.* .=+.?,I8@8-%F-
S5)0[@5C9N]-UIBR& CDJB #R693_I?Y)\RH6FBRF.@ P6 M;]T@7[*CIRL^/?+V:S[WS*7-UW JHOEU(GIY1RP #4Y@X,>W15\;,7QEMA;$!%PGD+NH6F@AYGH!7SOLH68G@
M&;H)@XZ!*WSW0.5J["Z9.@2_XQ;R(]0@[(^$:S[YGB(GP_D6?D2IW{]V Z!# M,;F?PRP0$N-!VF14B3)1;\+E9-;&)0F45E*\-7-6$TD@$D]9G%'4DB(OTOFU6ZX= MQMLNSA?O(0-2F6:
B=%&%#XEX;AQ3.:*D6T,EOD[$WXK,[@BD$3]M'5GXL9W M^$$!H&%T0[AA^@27{OJO[?1.1%L+(7)M0@$FO0_+ 3,@[W)W&EE9";?&#U?.M?WSG'10 N+>$"0_#X3A.R\]?
CELY/6+P0M:IX5!Z%;FTF2G9B@N+MRR4K#"G MK[P&B"&0GXF?BM9XSL;H4 $M3X&KNHZW6;!9-_]CJ@UL9DGC4XM07.!Y$@
M0@I>7#$.=RSHVE;9,X93D'U43B[9(;;;)B$K96,-C/ML&'(#+&6A&=HJ:1") MEAMJN__-K9>]..FHBA=30#A@U@O?7&EAWD?-@"?N2ZQ1%.HPYW[5J(^PI70G M;=^P>W0?69,?
X;6^F@L;MIP(48W@S"%KT;W*RJ(QT(",I%'4>@;M;92,]9D-MB$SW^\M\V':F"T2A858N^\2B161]W![2,;-07=)HL$.*U*4.MY TINR"A&4 M6ABZH>D"69
P26^]QZ*LR;*!^6:VHK\B$/I;]X$&K"3* MO(8^N'SY99Z[(_@0OUS@M^5H5>L<@A6LA&K;%DYAP4-B3@;MK$LN)>H]VEM(M&E,:1 4.2BV00>-5-
U_V_2__5T>OEHMEDA9OPVWB%D&]$*6]#/$ZVFO5;'-M0.E:K2JA>.K#BAU)&U/Z1 65(;1"6ZYQ$;OG]+ABH+,T7489.,\3F# 6%9ET M,4H=$9?.$3-QE9JQE1.1N9@:&0_Y-
%VJAF.,$B`;,.-M&S_.LAC^:[:FD[!MZG,.^C*-5]W143=?/_?DE -\'IF3/I:SRFB<)4>7W8QSK"8+{FGE=N3VI$(-M8\]N!]3[=7NWA[CI#I5*F3;>X^Q=G*"?A6/\LXEP1N-(+6K.04;-
_3GOE4 M ?TTSYCW<>.4H3Y"VD[*F))L8@A0")_PK'H9IW,H/\=^CM'XF7.JZ,F:B@8 MQ4WS=#E1PEN;9&!1UE9)A%XWRJ(8CSX[9#HI5,5(N?9&& 02\&H+%=DTW), ^51.BA?PY-
V6UZFX8WK-GA(6]I0Y M917"!H/KP S=V'$/AS!?3# !29]WKJ^&Y4%?&^2BA,9(S&F78O\+ "+'$*+ M_$ [EW-UU%5_=R1Q3'DWM8,94%E7$/7W%U?%]Q;_)YQF!IL2_UQWEW3U=,\)
M?WN9FON/M?O&TP>;;[<++T2#[LZU_;1U!+LZ7R%SN1\V9^@=CV<[=# XN]FN,S'37O%1"7M0O2..>\Q%<\BL,"Y9]5*,T3& M%X"\7&U
=LBVI,HG#@(,I3D&/!244*JO5"\,"MEB1>V,%<4YGZG+,I.0,::CUK&",E_M#TIZO((=92=!9DNM"8$7B3S6 MV(Y\,JN9YDP5P4-PW*E(/I[T1HK&E#*.%5R$,J6O&KD0Y$&(PF9TU-
E@;]V=_M#"QY:OD$)UP]58I$/2?DUA#]/KNWGV""^ HQ9D9IJ.F#9"70#14B4JU L@C,R M6P^J4K.S67M,.:<.^FKZ^%7I/^'):6+"R6K:WDJ.593*3.0NJH<>U6.)XR$N'|
M,!Z*B+9@>J*IM7R5AE%E!=3]WDO@PZD=H[BLO>(L%8';ZV MW"96!.3L,YKW$35)^|&& `B/.4>;,6+!&GB-JB#N0BOC M24XP+WUDD0N50O7;N"MM:5N;CK8_?4R["R3:}!
(D=3]9;5U!L"%$N*!O;0 0-M+C[1+B))"?D2PG.594[IZIR'HK(+CY^3+D]F4HI1$VWD0AS#*AFR-?+C/0Y1PRFC&U,6@ROC #A2B+?:ZTPM)8TK)28TV!2H(
MJ^N/>|<3M3#PZQFL)8TD'G6(X?];_WR"'*7Q0TIM6T*:9-K*R@,2PD+U.T40) MVA.#9!>ZQE0\38H4+?DQ@V(-A$,;|QAJ*\)K^;K*M ME.RT4<2?(@8O$]
!0GBP|2BIG5I:RZU.Q;-2]V(:JF@I5YSQFE0&$42@^I2Y MD:*=4"&>I*\@5 6ACS@IGL%L2.8< E,V-91J%UBHV;%I4O &(Y!(J1/3[<=?
MJ^9A8E0H(\VXXBSQ"&Y,;#"HK.T7=I_!@M#E]*@T&;/.!/94+!">]<\;$%&%),)TF<=B/L-EM@ M;]MQ5);%9#W3;3Q2\D8P *UDB#HH-';V;= MYT';K,\? A AY79.B
+)!O0K5T9[4SC&]QTT.HGW)7=&AM])^UX5^AS3OB4.$O@;;*HK5PG*;>87S, MX/QIJ++D,/*D#R;'-]) MBP?*^&]-J>XNAW?QZWK'ZT/W.J-.>L URZHI'D[O(4-\5&DR,..^|:$V?B7E;
M*Q/2Y1IX"3)2;O[=2M0=7=[@509#0.G;_8"DFB)IU;F51+.VT]?P"6;=NBF@-MW78W$89;D[QASMG-/1Y6!:9$+E7+PC'IV*%WY}X$C*U,94@-/9RF".\F{3)
M69=M;6DP:97)9STF4:IVBJ;.O:M RS\Y3/Z9:EDT;$E2Y5(8ZOK\>6/:4W@H M0S60\DA,UB90*]:TG0^;UP60^DJ]%#REVG%X6 ZE4IB*.4HTP9\X MS*1U(MBHP7'J/.+
[^B+M74/.!6H<"DLI2LPV>,LV9& 55$C!QR(-=9WT:,M, M!D+(S54G=U'-P_;[JRBLQ^_"Z?"M+*UDS$&K8S8H(X01K@)U3R95O_]#;0T\ M$&+/(U?
6PDP",.RXE:9@TK;+;A\1"C,"\EQ749)5<0?/3#D)X)%C.BJ ##*8& MNMO5#F,//\5U*<[1]\T_'5LA"\8 4C*I8VS#_"3;/^F9*.)-QY'>9V]WLYV2 M)Q"T45L3
I4,W0UN*L]>@61@!=*B6M^&<@\22<*8Z)27$\I2/#/)08H@>"!X%* MAKOU]TI_C\TIV50*X[:=BW.C65I?=9.4^0%,+H2A7+<^/%I#%-(W]PZ(1.222! M26L)1+
[,++U34DY(FTB+0;74AO'4-LM*A@L%@8RT3C^U MT1I)I5QY9%Q#*XM29,%;A\(PV3OTBCR:76S&#FN-.?K00]@/:O$_]&*SX)60 MD9?FTV2+F-O8/31VZ.%T$CZ90+Y!0C?8[.
(,HR=M:@94&HF5>=U&?$[3:CW0 MH$GGY"+(?\#RL!6&,*Y!02EU]>17T_GFAM@)TB]V@)I1&60L%T.]'=:;2?$_$6V:_?2 6G]OYNNOY%L"!F?>N_M#-JU:X=+FQK?QG
4S[-6L=UP=C0L7VPD9ZB_BF(91 >6PFBLUB6>;,RZN MSR77HM!?\IS;^!3N6 J0&!ANAT.]#7<{53MAZ,&N!7^@X(9868_16Z0O_M_2[" (NE[0IX6BHOO:):$=.)DS]?
CP^_86W5T.[^'X]$T_]&_1[G] N[^^ MQC&YK'#W(9WH%;$*.PKF5GE*E4EA#&9^A7Z%BU/H2IS7^:!ZNW'6 MH,')?D@_14;/XVSC(B8);,X3I>VKE]:"@*8A"5E91F*$
@TF)F*HW$C04RC" ML,8+G8;HBBW/0PA$\ZK/ATC;01NJ==3-?UMV^4>DRSH/R**MRB-=VK%0K,*L M(X0"W%<0U'$P.I1#, MPC$C?/+:0PID_G@+&7<\?
_]+H>2^VABFCKNA\^!XO>OQ\Q?!H\Q1YGTCN15SO MO.8@F*[18,Z]T>SY%'4-(6"',F3U]C:BGL"9/#EB2!5%;E;>PZP-Z/G0?8A? MVN#DPVI6FMO0"GZCUB1J%T1R"4U?
1,2W@9\1I&;EN(QO@9&1?.+-?6FIXX'^ M7\I #;K7 0=AO8G3_H\X6\$_,(Y;]2>[++/V_>05WVI 6/K'U!#,DYG]YF- MM=!Z^X_+(N27:(+6:=?29MG7TT6>=6WE"SH-W<:+&
[^_WOOFH_5W;;E02>:M_ MKB$(Y>4GZ.-'^'5UE*\OV=ELU>9.MN47!ZOE8AGG++?Z9)&>R!=2DA'5%(\8Z ML0K,X8,1K87-JU*(W!P[DKBO)?K&&W8G ,?FV(;%VU3X-
IT7:4\BC]:W7I[MD:^)>+D]J,%H?Z8?N M/-LXS4PNG9YRD,7&FE@6"C,=Q8'YD-LMV=IC]A&U] -<|;(GU6-RC@\)R0?6
M]X!^=`U&I&CI;S<_&4]_DF[F^W^G6'A^[O6^]*^9Y>MM5!?.AO%+(+@MMR M$^DX.!TE4YQ+M#E5,V _,!>#4C7&G%6Y160W/'!OX>S7"QY]1:?
7:P/7]9$[FF/Z(_;19HPM<25U#=AP=.MH]Y.A]2NVD;,9X]>8A<(E!/X;]&Q!C!NM,^U[=+PM/7A8W\&^^GO8L'F_O(C*=W!UDMF=.0FYLXMDB(#<""-9I96K,&
MJY*_ZH/N'R\];E)"L,H]94BGS&N8 B6ST"$@!07_;#4@'A!3IB0 5;@I>I>2 M_!W>R?T*U=XW91_4WQTS%2G 1%>%8"3Y+PX4*AOH" MKAU)&X-
5HM'|325]5+H9L)O(/OH8,"ID||6Q)>SS3;0Z55.O\QAV(^ZSWD;IZGLY.) M1R>W/5T92QROCBR^_Y|+@,3LOU?S4)(:P[U9$X\QEC7WZ1JXLM*5Y#]"Q>
[SH83]^D]Z[<3I'Q^V[AKLFX"<,(TH' M&'R#Y=IY[1-U'DP&M"=Q00*/7(4G"E@=*>] M9$9QA@D=M,F% H.=H%GF@>>>4O$YFE_F =UMU#-MICP>@@;6T8^AX^O/V1\)@ M]
<>__3]02P,$% @ TCD!62,/OJLB;@ /Y0$!0 !W96XM,C R-# V M,S!?9&5F+GAM;.R]VW*,1Y(N>K^>PKOW[4Z|SH>.F5DA2W;/5]@MA;2>7G>(M.F1)F $!#0#*UCS!S@+ , T "1!5
0I[HD4B*QOI5YO=796;EX5_^|QIGHQ^^ MXG0VG(S_]2_\1_:7'W"<)GDX_O2O?_G'QU_|_>5__]O_^-[^WI_Y MX=4DG9_A>/!#RRF&.>8??
A_-/_\P_XP__:,R_;_AU_##NU&8E\GT#.#?%O_9 MR\F7;]/AI_S'P03ZN+7+OYU^M?(//!8?$91/#)3)"9Q4!3#'F")RRT!Y_S[] MU%H,D,%BEL/RF4#
{7@/06H6K76!H5Y\Z&@X_I^_UC]BF.$/M+SQ;/'MO_[E M\WS^Y:__?3{H[__^$>1Z-_6OXC_>IL M^-?9XK]_.TEAOE#0@TOX8>-OU._@XM>@_@BX_E__&.6__)O_^N''Y;2"],T

MG8SP/98?5E_^X_WKNTB'X_E/>7CVT^IW?@JC$2%>?,+\VQ?\U[_,AF=?1GCQ ML\]3+!O17RRY@M(5SO],/^VGO3%))B#3=$[4HI_BN%\(<9UG[X_YLO/@MG(_F#1'?_>RF>"=G8=A2P'<^N@':Q0?!&9Y%G+:.$>N-SK^&\`D;X6*KP"\^M-OLQ3:-_3MZI,KN*;.\8\Y?0(N=YV+1X\FZ<8OC>]>-[E4TBA$ M'"U^.CB?P.<0O@P^S.DY[2PBK/B:OIP-G V1%=K94DP2E @,/.<)2HE.VU22 M,/ZNBF<7E^EA%A=*7CWBIRK*GW TGUW9"'KYU.B3*=G#75YWS2 M3(Q+31'HQ_PPF6; E*.M9V>YB@RT=ZD>(1F\4P@EFQ"-R%KEW$7+MX <7MG[:&>MHO<1;8?7<668?7XQ MSO6O7_[?/@UC C<[.7]99A.OPW'G_XCC,YQ4)+@ ;,!*P-M5XEG",D+P.BS M=4G3\E5C_6\%[%A\V$N)D]X:Z$"3]T@K'29R2K>$FY0*&A&,=/2>: (_@A)=@ M+'"LJ>IU#6!,HV(LP.T(\!>KTU,I=$HF]SY:4)N<$Z[?)'&>$]LTDC&?OR0 B MO.2H_(;SE7 &@8LBR"T!,@0#)64!KYPU95CKKP?)]9^*CS9EMPIT"C[\2BLGT&T$:1*Z\+D:#ME(1%]O!%ZWH!"Z26QN??PJ* M?[0\[^I6[:O;=U/\$H;YES^^U,@GL?#M_#-.;ZQYD)(2+ 5179Q4;]8<.*R1 M8*#34# C+>>5;X%K%-@0FOIWR6(?BQ!?L?QX$7^BMV'$<9GUZ_GXSI.NJ6 M$ =<\2*=)$12"_*@I0?RP:H 01.GHG-XZXBX$(6?M-Y-7A7QZ:IOSEP MT6J!!4&'1 :*R(P,%)LA:5\BCR(4D7KZF<]9V_M+]*YZ[?Y[.0+\>_;NU&@ MY8US-4Z_U-C)\OP1F%*@4P?IZ%&!#]%@302-Q+]269:NJ;7,??B>=7"AF: [MV/N_#L?U'O,- AAF^KVDL;\[_Z,BIBQ]DG8US7_%FRVI.2@:BK 3F3"F).PRB MM:-X#YQG38%68NY@QK\E;H8YG4%KP27:S@O3!7*QM-MIP2&8'(§7Q:)-/"O> M.KIX+Z!GS8)VHNY@\O]M,LF_#T>C 5]+Q20&)LD(*]8(H3 -IOB"64N18FN5 M7SS[66OW40)L:)I?^9'S,/XTC*,EKV9TROSR1OJ=UZ3'2XPFN6R+9A"$J;!,;KVW;X/K61.@N> [V/1O)N-/'W%Z5H,-LWDU0F8#&W1A M(4K069OXAVY&;$X"\Q+]A1N?D>OP;&LU;IOF+M8-X3^Z!00!XOCIQ+,KV[.F1B+4_J5%X7^?C¢$;37ZO5!JOD^G\+*>;A_.UD-OMM,DXK?R6ZI02'@IW MEA;D) <1D#60;4A(L>^Y#8YXT'\2S9MEQ57]?HVYOV_JKG4-5 C6,.$YT#9)M!G&T!0(7$JP1T0>\LE#?#$(8874U;Y)=/YE%H'<7 DR2EJF5D*7YE;%EMB>?6)2%R5T MR$VXAO-.'%4R88K20&*@HP<]@ZB$ .UR-IR^U*ZU-;$9S>$)T4>#FVFRC_A[M$&-E,+_">'F?G4SD68L".=-^IK26$*2)Y$;.+R#&CBZ)UON(:&$>EPEY:VN"3 M/%;$';1~GI+>>:UDK8B;Y)*C:JZD90V,TIE/>J1H.]PL7C1IN(B"U)9 MN3;,0=$0E"$]Z^S'EA:?XV&4_6&IMUXGR(P3-"\)U1U1VN&V[@T12A)?>VN>-W/Z)GSX&& N_0 MO.C* +GG:!N.SPGD547LSU@F4[P;:YC M*8UVD407-$3R58!SI:(URJKFIO4DZ+N?9$_&IJ+I#/[/L2\NJM^AG'I]_RQTSB M+'"GRF19^5.TD[K0+P&P4(21Z\6X7LS1BX!TH)\'*>_43<(7Y-)^HU"TK33JHM M[9Z1*T\6MB;_6^9""]21U2":EZUSW6X >/9:?KPX.\2F+]K77C3BN@RS8#&R MD,T,/C(RH6PB1Rj@)1/*YRP51^Y;AR,W87GV&F\BY!XAZ=O ?@ZS81]0T:Q5 MU!:LXX66JA0sBP4P)F8P22MXZZNIM4!.3N^[B[=`H/DVJE?#*T?F\=EE+'E) MWG'QDI:;"NU)6>G:/LFD7%3.58=Y;8!RQOQ#Y>G!WZ#]PQ.R_&<>PU\L*%H)V4 MM0,')^]"^!HF] P,2UB\22&D#GW"><RSEV?/M*:BXPZYTWT297R=3"'X:OUP. M&D[?/D[#>$:0E\4?LDB++;N-O:X++#DP]R\Q.N0AYQ+H**GCM0/)+D2"[*)# MZZ-.'%MG=#W-B5C/C9>/TF"'%,% [Y#9PN: -24"]=4]*T5GD&1U-R=I0K"1 MV Z#!3,:,>4S>B=1,V3!(>.T:\9/=0C3;AIRU35*^]#2^@5I0Y("IU%01.U-`M($R&B-9!0,&YB-JFYN.=^P=I0]).TA[9PG+MZCN?Y-Q?<<641- K:C]R.!]=8f=MQ!9MA!,D5:AM@9;`ME[O?"^BIA'5W4?0FSNPM\ [V["U,]H#7-]!VZ3>_ RV7P.D"'#0AW4-SMF^%F M4C\8)66(!3D& <)R\+:48O0%.2$#&G2W1125;FYT'I,*&N/*QF+"+L+OTN+N< MJK5JQ$M/S:ZF*#F7R!)VRM#]@@4>N'.6S&N1VE%>C@7(VSRM[A&0[M1*%? Y+P08AB]"\/\>OPR?!G.P^BBU;8]SFB'0+YVK93+&KQU-3.-^Z2BXBZU MSO*\%]-I4*"=Q+LTL)W3^C!?I"ZM4&$0A3,G06A+.YR@I=9(".04T16C8R]M M UKKD9P" 1K(N$/(:1= (>RU1RET.4!;(WO@99G;W*^R194*[0'P2 >U!0E0[5=+!+T+,N"BESFH2\%Z M1U 1,]!6Z"%I98-$A>A:UY)M"FD?D@===%7&6L>GSYRJM,aM?IX6?<8M+#-?:5)DM2 EB3W2J93P4&P:/C M 14)S0?O/,T;]4/2I+EF.MBLKX9?AQG'>78MLO(RS#[7.^&4:)608FW^P&N* M@(H20M N\<10Z],)DINPG#9+FFB@@VEZP\WZCS ZQQ>)%CZM5\RS^=]Q_GF2 MR>,BNTI'"\P& 4]Z.C,P"K#:R&CISZA,!S:VP77:C&FNF0[-6ZXRSV8?)QM" M=HNBOA@620MGM51_D;/V'FDML^$<5S-*WN%T.,GO,4T^+96X6#&YA[]96O$M M8YV1I',@ZY[1*V*PF" <*M%Z?^]]IM-F[9-B1(?^- O)O9[-SC& 6O3-7<)< M8%O\V]LOB]8EQ_R!TS2D)0Z*93[YFG87=:U;+P5FD BZR!\5" M!&]&Z!\]_S94_X=.N*L"9#9+ (*]>1U.%%M;#@>(tG@"2!NH M=XIP'2HLV3"G^,.,WV1S/ZCEQMAJL6BC67M"WA#95JG#]WS8WAG"VP)ME A\ M8XA$;19],4?B6I2>)+4]1B2_E".,W":(4260I%):Z15_O#]/8F? OJ.:^2S. M&(WKSUJF1'J=N!$Q@W&"U:F+ E5F$9C.S-8IO%S[UJ_#EM@.E5S MJG@J:<@;E_3SMX_T$8O$.I^R9++)>A6.BTR $!9'GVNY=>*V5=$JU=C"V@<6T ME.0N=)CT54N'FZ+- JZSO:=J^.$R/48O1Z*0-$44;S4(X>DMJAG(U2< 1CMZ\4XYF5IGPSQG9[LW M]I/W=JX?M81&/O8B&>~<\S1=).O5A+^KC M9SC]BE>4TEXDHTLM PDUN,8L;621-K@1S? K6ZL]3L%O.5 M?I?F&K= K8R\;6!U\I\W0#]_S]O :0_18 ^)'Y 0M5K*K%$0K1>@<&'TP0AP MU]N(Q9> K6/=!R7"_ Q[PX7BPBZ ;^'[EOKQN"H_>8<4;&X(67YM :GC[D4[LZ MH/3@F27[.PD1R;B7YO9"*!D2MGF/V=T@'IDO1S1'Z6DPW%)]9)E=/!MJ9BO(!N? ME=4H0:90'QL M;.7N9^P=1'D 5]M&X) <*7!9>+,N2KSW[BBM[2\IWA@))A(HD(DYOWC=X*V<$: MC??AR^9]I9DZCATQF4WG#R[K[D\1?PMGR[LPLNA42,4!K9 6Z[@%EVNT0-#" M.4_.QZTN#PG(-= [1=U>,)M#@:R.8+,&CI?%?3,UIMEAI=HDOI45\ )3^B%:`M\U2YLHLF6F*=L)EM!0>6>,,.,J83M"M\R^-=M:34&*X,&FX_|<$]\P^:1&@<%TG MW19Z#7.2P*04VJJ@4W,#_B%,)T>N+LHX1"3@/7[%\3F^&L["TF[3_+2(N4[*MQ8]K0_/1XQ(OMOG!D-F!Y M<=H)Q:EI/6'A(4S[MV1<^_FK=&G,Z /CH#$H8K8MX$K)4.CGH0B7HFC=<.|^ M/(>*#C3EP=T.C(T$?NQ(P.4V?-$1^^?S&4EH-ONP_-SEN!T2!8IJWBFL>6DR MD:A,8"#1.U&$%)YKO"](EV[=3^Z:!97N+O\.=^OK+RM3?!DZOrid(D;0(\ MH&Q_1=VFP-Y2[JYZBY8;)B24ZGIZ:G8U'R &A\L\XH%V;Q!5W^5;SN(K+/& M=Q%N8Q?ZGPOC[1_? OAQ=97/3%8A20/,.PZJ. 7!,0%:.1="="*&^("=N>YS MC^!=/%[$DT;R:>A97F%9C.<>K_(P+HKZHU1<2 G9DF>D G<0(EDY.M7,<5MD MN1V3OT=I:Q[PO+6WK\0:OW)_&TUBS:)HU]F=8-Y19;$;+(H!\UB!$\QXAXZ! MD:F 4BH"&1 ""G/DZF9TV6W3Z>+!!SU7M;.58,,I"S5<^FXZR>=I_G:ZZC^\ M/"N"-R)*#BD)VC5T0%HI@WL=+M,/;^^LTC- /GX>QBFJ O.459&.2(!1(@HP0 M0=N3DYP34[MTZ]N-60!.0<7!2+6A-7:5:WSA%5PX[%]ME RYZ2(9\O02!U^W M&*PIQC(@<\WO2&YC. 4U[R77NWK>?WQN_HK3^7 V""^Z\/E"3H%I"]9:\BF2 MH,/#* $Q&128A#2J=6+P'1"GH.G]\M7U7O/%EMYCK_2VE].QO-I2/-_#N>? M7Y[/YI,SG/[R1QJ=YUI*,ILA_2_707F8;8G6(A@-)F>SI$EP0ID8ZPS4<>4 MVK_U;\;\? "FZJ5H,T7U,/F6D&<#Y2*+2O@Z61'0)0#$!G \"DI,E:HE)I?;] M&);//DT6[",2_^;57%#SYS BRX6VS'T3:C9]8*M,FJT [YE"4\,J%\^)]^=< MT<%;:6U"9B/9+CG8B$DCW0*1%U8;8]U.UUM;4/ZXPA"::??_M"+"_3,<@"M0L)HDQ=-E5&@$?A!=?.Y-L!F*T0'R2-I9TNK@?-]Y?34TE86;T"SXCSM_4 MWZZRK_$FQJ2+/B=R(:I):LCT\>1R@-/*)U>"LLVGT&[*R,-3SI(NH,G MOP[713KZ%L@ZY:AL1G670G-A%XAVX\"*ER?EX/GN/"8=?ZWZX3F?<OJ[HB.T"4@9*4@R*1=UM[DI+8P%[= [VK-7>"?!)GG_R2#- M;X8A#D>+0]&+_ !^464A1H"3I0$5;B^&2!D[6D$TJFPFYX M)5!I^@H+3]>8+V\I?L5+6!@S+\|$%B+DF<(:LB9:% V=>TGD7I#3;9,W=\XAG MK]J6(NOQ":Z<7Z;S,E%GH1Q#87_.AP3T$7[EXMSZ.=O5U]?MO7.-EN)2@ W MN3I&R8)W/(-+"C7WO.3<80MX--[3\"@/IK$N5XO7$:W>]FTP=6LG>1?/<3S- MPVGU3JRYD4Z]M<@VU:%IV1AK"E.JZ/OHI6A E^)B"-]&TOJ0\$T>]+#V2 M%DMVT42/\IK/D^G\(T[7W12M3E>]3=2),+D@Z@4*G=U1%PO"^.19L<$WG\B[M!.QC[(_;5W^WRV\;" [_+Q>3%FNLTN)?G9(&-YP.?I6/D- &!HI= H ?G50)> M*^!E5BFRUI/)U@(Y' ?:7X:TDW 'M:\CY(5#]6V RDQC. .RJR.I:PH$C&1Y M6:>D\S(6Y(W5?R^@4Z!!.XEW,"4N?*_53? #E7VGR:3S\'\Q\(*3*7!4&II8O M*>$T>$FDM:Y8YHJ3))G&E'@0U"G0HJWD.W@CMP"^R'DAX]D@">:<%+0UL1/+S MF8GDF;%$?GZ(&7-MW6WZ,N(2RPD2X7%R[A#[N'_?,A9I? RH)0DW44X0.?*MS MY^0C6A70N-;;P@XG1>/57IS=@<1NL]0@ ZLJ?2%#R(Q!+HQI@5&5T-JYV@;? M*,P%5>5_]XW073GRV2<5C!C8)Y9Q<&6GQH9:2WQ HH#@N/Q20I#FI%74$[M>:8\4@MWR6)Z90>^&,^':?BE-J3_]7Q^/KTX\I=-K:;&PO=.(-SCF:UR#%LM<N]GXM6Y54E6/+U@O'#\.S^A7W18/]--9(>IM M17#!92V"J5=.F0YF4$86<#J20Z>#4R5ZX[!U4_YVZ!NE-S\>R3+B[V61P2*] MH0)I8V>\_4"ZNL^3 U1*M+QIV$%\L,-<#L*7S>D7A]2W4\E*73OI7^8A^G\ M%6V RYF_TF.NM8DD=59+7C(Y=P*\3J5,AHUQ'CN5 S1:P,\:/AR#@JW?E=L=3 MHLQ+@N>SU:D]KZ53\] M7E,T'PPGF0[<%$P6\A52J?UV@BCD*S`1V9_,F'+-J-O/T&N#_4^&'E+Y!ZSS M>KQ+,^#\.4& EX<[>7_]<_]Z<_]S1D^*<_]Z<_]Z?9>Q*,_=/L_=/L?=H, M?8YF[X=O,Q+.VR]SPKR M?WOW_/V-G4;+K>1D?MN.OF"T_FW.FV[CKBM@V<636FOB,L*B; P#L;DVNV$ M(X10'$2>O&=!8N&MC=>'4;4;6KKQ64LQ&D9@L@6(M:,"\X=3W-_M5;LM=?;4RY$HE%3AVH<(PDD&RF8%/D8!*DLMB562\];CMHY&G0=]?9X"E7 18*]8:C'%%&XZ@.Q]_>BK?5X8- MRT*6"=T+,_MT1?2;_C(W$Z^SS\4GU'6GIXA /,T@N6!$13!YDA>7O.Z S<QW .83H8L7930HR/!?@NS*\ZGRZ MO#.93O* UDN@+)U@/AO:ZFK\R"QNJ92QB66K3>L)*3N#_*YHM+ ^:.,A2JDCP2 MG7JSVA9^:2=ME-! %9T#%P$P5O-9$%XOE".\7 =E0A+-AW7L ._DN-1+-8WM MFG>3V;Q>- !"E0_[A]E\,81W,IX1Y!D$\U=V]B#&:(L@&XXV3DDHF0+Z@8>2 MN8O1*R;5-GV_MW_BR7"BHZ [S_2I=[UO)K/9V_$:WEZ15@1!\+*LPUUIZU.A M0.S$7!0H/)GZ1C9/T-@.V2 M9:T:,6K!JUU6Q;'+2]#:W%$MR *4CK=]+7$3CD*VKO9!)DJG6UT?;@SM4 M7D1KGFQ.C&BIC>2&;%Y33]_6_SH\IXMFF'!81%"]>VM:H^K(`.&8K4,EC$5 ME Q.T1J];R$8?2 M!UU73QJM*1L,7 P&HO1"%"<@F?TK;(L1\6-*&'I M0= BI;*6-E]#KI[:'@(7"A!C"L;(K$WK@.0.\ Y77MN8+9O=_,8J>2H._XU5 MU1#KPB3DWF+FF79T+C(IH%1D=ZB8#3R&S%#!HT[KIYUH@QW?D&VO]3@GAOM+O MTB?H%JB5T,@-K&X#2M9"_HYSWD!1#]%@#XD?D! &<]3?6;'"_D"E5[_$A- B'X\$N@F[M0%\W"$?OR8>;D4&X\O@X&>21%5HK\X1+ MJ Q.HX*2R!AW,.L[EZ+K'>A[GG&,ZO(&2IATD&#C1_NFY K'OF[6$L>1F=##K=A;W$\BPK%^:^L8\+C_M@? WC'SLL^)#A$$_G!A.!0?*U+1//K.;[,K!:><67%^U3 ME*3EK@%'T]&\$DPDI7D5;^.$,\K'+(+6_8)A>RBD[<==#DE.JERSG5U-,U.A M: @V6(*C(>6>!!A]A\',BS#8?LI/6MPB&[2/^ WN\VL+ [?<,A.2MO2#7Z,Q](.M"!:DU%DY\"*2%9B,@&&A9A!*\0DI;K&:M2PZ>?CBD!P]V$?0APR'D(E;,00T MM?=-S:8(R7/Z-C"6DI'!;U-"_SS"(3LI8=MPR"X2[-+.<:/YM(SMB2Q")G@N MUWB_U-DBV4P02!))ATQ65/LFH?=^JXL@CTUTJ$BK>90W1+:1>A^"V"=K(.-MH)Z ?,"Q"B<]Y=_!5M@,,$EE@TD(+BZN#1,#YUD"S7AQL:@B4VMKX<#$V,5> M.!@O=A% !!SH\PFBDK$EI27Y$)61PR@(<%,1@I9#H;GD" MF!Q:.+5-0LG7*Q28LIT:!O63=81-8W0M=6^:P*E\@#Y1X2,/0)%)@"P60#)M#" ME69,M;C)+](?R@?QG24ZT-C&9G&2RV[7MID^]!G;3=U=O]HT'GH_:^B!HE#MBF'; MP-C%Y]M&R>W?X8<]NSV$?UM]>TBNX<%\&XYVHC#F2NTMD$$Y37"4M^1Z,N5 M8UG;K7RS8RMP@P? 67G^["*RQWOY.DCH[/UL!R [B7V20N9]0ZZWCP@7B]GO"^^'GCKZ) F8T!)5VT# M5GO,.P,RV&P-F?/B=IO!ML'7S="">:'[2/O?\/932/6"_2J-RPD@9R)1/D.P(M,T%>]\XST4&A_K[S5IKQHK'B+OW;>Q-IE[,7JH?\P%+=I4R-5G=528 MK4Z_4S6IDZ'B1@3>-UO\'FRG3I56:NEP@[,ESLLA7WP@?]).@.[1"$92D825 MQ $N&=H-L_? \=J/T0_'H"N3W2ZA"JJA5[@%X.O'Z,=)G0_/!PJE.\6Q&H\B MM#F*<(:0*AEUL.5PUSSVMQO"[XM3^ZJH8.?"&N!:=_+>A#>(-F59+(-L^&(C MU;64) *BB,I%;G78I@WWPT\Z(2)T$.TA>@T^,D_]14K3<_IV,AJ5R?3W,,T' M3]7?#.%8R?M;"N60Z?Q"8W(F(B@ZH^K=P0790:G4C*<?_.85JU?^`MSXCS-ZL[X$?0TTMOK L*M^J3DM%HZSSW3 8H6#*-BEJ76^1:,L#R"XJ==#_I MH(,.@8-UN/%,7-L@ZY2\MQG5<;+WVFAO"TKL(?K#D&.-RBA3 7HG%'D!F=?K M2@TE)*FM3L*)U15FAR;$ YE[A^,$+A+OP(6%A8CYS3#$X8BD>SEWJVADD14`M(M*AJW2RX$*=/6F$*IYA+>=OS(1-6 [OD[72U^W.<"V$W>&F89%'=!>50I&B M5@RDCPE4%F1\,56@F*1]HM4;UOI2:CV2DR% Ts?HN9KV3DULV "1W B^!H0 M8N!T4G79+&3);+;M^\T_VIK0?4S(_:7?^^,@6F'4-K"^WIK0G92V93W@8R1^ MR+K0B"QQ%\'F6@+!>8%0ZD1'@R$)B4+K7W-U\?VH,'NPCZD'6AF0=I(DJ M3AE:;\Z,MCY;IUX18.-++$#.3\V@M,H%X7.^)4I"\L+@+Z_&J^ZT&86P9X;Z7#WNSG#?1M@?!.% fJS"K>O_'B/_ MPI:%^BB,+G02JCJ!-05&^Z<7("6B9HY>$-NZQOQVU87VX<4N8C]@76CA6@D1 M(NBH RVVN']YXQ[!/.IC;7:,R&YU 7NHNRMJP+W472AZP+U8F52)0&1Q!J M]D&$0+F'K'01W&F.LG60\5G4A3;@P%ZR/F1=:)91,+)SP>K;&+++V'O6A2-!H MZ'\QOW2[&/#[] O=@P-9'V%NM"D8I*\- I]5@=:,CM>Q30F(F:BU]NCTBT=YKHRLX9E*B)9U:"7\QG**9 M?OMDO.PM[B-60/'D/-%=_^U#M7^%8>!L,&!IU<;F(G+?,,.SJX!J111&2NE@ M,[P+WQ:CU7^=W#S- !H%IR3G9LQ(%,6NU0(=X'<#1MN:R*)R[UOGDF!'<(#N: MX+BM1W=3%]J9121 5D!.0DZ^0TVN-\,7YC/&'FRG3I56:NEP@[,ESLLA7WP@?]).@QY[<Z %1 '/>\(C)?2[!9HNOO|0N"?G.IZ^F,T?4Z 6"- O0F*Z8%|(X; M,L ^">2>9M_80:SUHLG%#_6[,.]Y+U,?.*]ZE\U=+^>6_SX?S;W_'^>=)OEK6 MW9_B8O#]L C\N9D<[+!+D+RC$Z..%IMP763(;H&L89>9^]$^%;W"$^0+/C2;3)2L7 %VW! M6W3214(M6E\[;H:R>&^QH^730MP];IL6L#Y(O^L)MG^3AJ(YW MQNG9<%O/WU_#<+KP0UZ<3<[\X$@A(:[# D3"2,] :ZV3R7?%NFMT#]SULU5 M'@WV!)G46V4==IP22_XC@;M._Y"816T4<%M;@(@-

*DP"$[3$:1CO0U<$E MP(N[W"T@'O!2ZA;\HU]%M5'M%I<%+?1R) HE'9V,M/>CJ0-PF//@!(A0-//T MA1?;=;-;#DV=1Q52'Y8YNZCC4/>5U_??B\R/*)7W;(;6YV!4D<4L#]4B24T MSFO&#L&;-="QIW"7FK=YG9R3YWTO':Z_YXV%9&L*^3>%J!(KZ=7B=/I)((P M!$TI COVCWG*V3A/Q2!JI;T.4;K=KN^V ?MGRDY+C>^55_$8=1T]94?X,'-(M&G*H]>;\C@_@W(S62D,5L?F/:V? +?;I.P=D,\Q__9N%,9S9 N\-N8K,)>];WV#Q@N^(%#KZ=4HW/78XM9;"'~G<" MU[PNS6B;2#)"U*ASY.3EBJ9OXPIP]H]N=35,X\&'+L.SR.%(G'M(2CJ2AZT[MILZ05KV9 MP!88.UVQ;(O.##J8+B0?:A*7_MP@MA}39M6C9_,$]M_9ZF+0T8h@?T<-G[<_?+DHN3381<_9I=HE*'N(@LY? MGU)QC1IOLZ:?_G8G6 M0GD|AHWN#%PB9HX\0Z!S')27"3R]BU"'8+4+4J9C8NC/W$V'; P,0$R;,+CIK M,!!=`>)AG-_,/^/T]7@>QI^&M+M.JLWLD1=-.ZL?@&^] 5Y0IR!5)[M I((G(\^ K?":G)#]M(_MP3&@AT5[W9E?W!B_A^DGG VBDZZ(Q,@ M0$,F(7D$WJ@,Q3LR"H.P,K7NA+ >R5.D1)LH= /)'V($]G(X[\?P!^Y$^?7W M0 ; ['H 6*/+K!5=;3]7/-F1*<%&' 2A2.+G@$A):I5/(TEG1^.6XBV+O MJZJ+3USZ@($V<.;2)6M)*=K6R%H"RBM@Q@K#?+:8F]#W4!P]$NF/?5YYR[I M)6(\D51QN'@#7X*HU_&\^%\6@1$QW3=F M;H;IQT^3KS_11R\90%]<*7[- X\6)-E#;9,VXFMXF%ZM!7@*,MS@ MUG=3X2XBZS'8LO1,W>P_$Y>7HKEV\RG@UD238+4P Y0U#& M!7#,LE!XJ5Y&XCMT1W>[FY\.'=21(_^B&N1OD ?:(DZZ>Z#AO6 M/VK"Y^33>/@_]4KHCY]O3&J8S]|A=#C)A'2*88:O01CPN'792" A*!=B4".1B0SD,[@X%2H50Y<9^EK4]#6 M5Z]W83Q[/NPKVH:#V^Y PMD5J-_(1CN?3FG= V:CC&@L6%D=3^X+A. 3>(,* M&?=*\OLB7WMI?CVDTV%! Y%O'//6*KCPWR2_NOS9$0?/UOV-G\U_#K,]%M[M7'UL\;%[7X7L"KS? U0@CMR6S% &3=>3(A +.;@DB\$R&@A YMO0-NE^_)^E M!&1@T\(4$]_!*L,"%,$HJ9UN7ISR9]Y%=]/G U<@N8GR*5R.:ET@6BP=6 M&.V$"Q>+IP";R^O8$2f5 [*2V>ZY&=A%?SW#Z-CA,\&ID)_%OBJL_1G8] M=6E"B8IE3_YH+7-.(R F8CDW@5R+G$2^/?#WR>EPAZN1)BK<160]HDQ-SLXF MXX6]D8'DWVG936RX)=/-M7LS@?EL^3A? M(+XMGGK%.$D[1G:2@T2U* E*$+T@*R HK75DS*7F5Y0/P]I[M(UKSX4N#1\=LE/8*"OU9Y_ %VB&-!N9=22&Z+-OO/IO ',KR;\V#.SM/$VD? MVRN83>>#MJ=Q-6)Y:]+FTX~3$N1_!L3R&1MJ=-)=R0P-F,Z]58;4-KEU^Q1[%@F-X&RWU]2 % MJA#V(+I-X)B38X*X<@P.I?+AQQ=7__M">/S,/U&N1#K(5[4=@1&UG2L+E9==ZI?!? I*U-&%@C'%F7K --WA<8?S3]KJ M9M)7L!VRM3ZQZ0@*%N4@%B.\U+9.$7K>A'B@A/NP?-A%W/UYL#]\(F2)\Y2AR#J1 M1(@.@:4"UG$;JE M@PZ6Y(U5+TS>V8MS8IEB'A@3K0N%U:ER=98*E0^=#ZS+3>^"< M#CU:R[ZQU^6I#A71ZZ%&F%Y72(V>,"O.623|RT2RX_;3O@01[2;AA#OQF MA'4,>[U,T;J9)X_6__4G?0^Z? [1D.V3#_M;]BJ8NF^EWMN2807'!A$?D;PT9B|8@8;+HNL|62IQZ,] M'5X=6'/'R,>G7?'\[V PAD4FED8&U)_]<,Z/L)&~ MLGIN??BR:*-"N.)KPA2#[=&X4HOC92 M/5;Y4>.BN\OGS]8CZ?#N/YO!Z4'R?O0JW(_@WGY+.&/IY/1J-?)]/?PS0/8@DY\E! MZ^#J<$8%#C5)PUO/=,&W;-'N#LQGBXNO?PK0YQ?R*CX^U/OR9>X=4=X3=*')Z M[7FO<):FPR\KW!=G?4"ID&?0=*B#2@)K&SX!?/FL@^6FJ-8I.P] VGM(X]]/ M7X979,;,:;=9+ MT,5\BQ?T4HX_+3YTX70G9A1+F4%16.C *0R"+OJXR*X8@U:+;=)*UGWVL2*2 MS70V;2B[OCEIM_&L/.5M$*T/.&ZEU6-$$=M(.QY5[B&ZPR@U.RBMD9B=)R< M5NDFJISV-]R<@P.T9(HDJI2914IV6A+<"<=-E' M8HUU^:>\KE.)? KB97=XV"[&ZR_O_G6=TVVJ*7OG,= *K>:.^T@,:""86$(%E M+IT3S'09\/;D@Z8+=%I8CZ6&!O/8MN'J@)>'SE,?"DDH8NR@%]5.D8LTTEC M+21#R)2)6J@NG7I=GO6B-=U@:=UQOZ+KO](QHO384X C,Y# 3,N.GV7*^^'&VK+'5S6)SH[%8 M'3)CC-97RTB5LPV#,X I&H(!*K7K1PV.C@]A>2VA45.9CY!NW(=K6U3L@&RD MWHS#]s[3H-%&>QU,8H#H1ZAB'$$8-?WG,X)57H!R3(;WG)S+$I %(U"R';* M$[9]3^45E2I$/$A X02971$*Q.DZ;(W'W[" MB]9G(\$UIC#:076_)"@H|K-.>/ BE#I]-(!@4%QS]%RUB3LXCD=?L)K4N=$ M!=>0C>C)*D#V1=/!GZ%HHT"ER,!Y%X%'C4H+[W7S0<[G6$MM&=TVE?FTM=0N MR+[U6FHO[76OFSU'|-/64IF6!M%ZB$F0R^@JL1;+]"Z4G ESRJ+Y!.^74DL= MR2;Z2'Q$6]@I[(6D8R!/!%.HY'J^.B:&04(>$D:T(K6^B;,7R%G54'MIZH ! M/% ,.$]5/O75&:ETGCE"X])BW0%&& LREB)@L&OEJZZ=CE4&RGFZ^ND=R<>\ MK\261>%E"/2FBC"FIWX\!=99298ZA1S\(OP^"%@(;I<[MB;"482-M.8T:!V""%D)B=%TRL4]9H]$V!"%S$>2W@C1U89]Y&X(?? T'5:CK>5V)AYHR M +]NG+5)0O"I@!"A#FR2]JC6:98C<%[+Z=E:\B/D90] VP[@ZP!NI-3L46"G MRPKX0Z5XPA>0W5FWI7^\3)OD\0\>&\SYV"#L*!TSA L M)K!.&N&D2KGY(+M'(%Z#YMM(>(2M_FN^\DU8KA885Q?((C/:6BBB$*"2ZGW[M:"&46)!Y1^8I&ZO\$8CSN\(T+)TV1,8CO.<_SZY1$[]L|LCT]DDO|VWO%QB3M446X$S2=N1T[? %-ME[ES1$A3:V/ND[0CN%@0Q2XFY) M;@0-C%&@O0?SU^M57N3EZO;$NB@QBY*$!"/JK4YF YU;&$'R8)/S.G0^]I6 M$3BOR2"&2+IQX^6ZP^P^MKK@"ZXR M##W^IBFPCK1%83C9WI[?-O&M$R7FE)4L$P=?U"04AD\.9&0N:4!;_(KE8Q0O M5=&-Y#I"#^9_XV)6\U=W@(050BNM:OJ*5^JS".B9!X,%11V>[4+K_P1B)>N MYV%2'6, Y"=R$# [FQ=4=IHFIW"BET<$)X??L,5'+%(VB)'53D#/_V HM.5$;SCADF5WAN?AL_?U;,JM M)/98B;99A'U1R)["@>2XU3$,"GD\,B-65R>82B|[TG|\STD5.I"%$W4NF!P.D M\5O9- AFEYLU#$!SVK':V(^ GX@2QA5.<8Q5$1N>L,B&0K7 '6BEGI#)>R#'(M^4_>]<]X80P&>]_&> HP/"" X%3=$B,$;1Q"2K/D.M8VXT(<3I(^TSZ^A M3;+)2#$D.2<54- ;$RT=;&CK(ZV1^Z*Z0'FY M#6V]!'VD0>HY4AI9<59(&73,A $E]"P*!.$RD,]:*>=|**K7&W<6#6VM]-5' M.*,WM'V<;W:4VTI,*"$P3@ZBCX8 :B,H@!?D?WH9K'2BR*PZ*.ZIYYRVH:V7 M HXVM V0WF@-;6^NTVU2 ,):V[FO0:-!Y*1(MV>0$*D@'E:X /-.<$VZY=*VOR/3%>*]^AT9*WAU<.,:;&1BA]KGLT/M(ODSA^ MG"UR7&T*.]O4TO+]8EYF]SK@[\ (8631/'BRE8_4$TI&;BH7/)84G>6>+=4=M M#W@G%2&+YJYWTI8C*>H4-K6M_&[$<\$TDSIV"IDR]RE.9ZX328&AS+19IQOY MN6W&MZN'$+|UVQ[@L!$:O!\FO^\)8_WM>_Q2E#7L\]?X^+U2POGQ_8[/:Y@RN; MSX#?J+1YITE?]FJ&XR\K$)&R(#H%SY4C3@NR%K[M-DG-<*\--ZQZMIS -WBGB MIYQN+G-EG=G[I.4/7Q[\S;K$HY3(6I/?['6]S(B%3CV#AHY29GW4=+#RUEV) MSP(Z54&T]>4\VFY&5]&I:Z5/B"%G?>LJ"&,AI]K3%[$.#Z4MF/9O4^K<(E6R MYIZ'UO%V=W2G]LI.8"GS2330V0D+G/IXM45L'1"-=HWZ,YC1WI\?2WQ$S&2#\ M:E3V<-?63>N!C]<79% M_]LR;1LGO$^UI&XHB"_%@<^Z0# 9L]>!T=*ZM.S>^\SI8Y^A\ITW$$(CH1#_ MM8QQ2X8!79.^:. 4]4S"-WZ' S9>7 M\W^]Q;"EU*E.,BS0:OR&*IM"8E.T<,+2<#+& ME*(!Y0-K/(QS Q1MZ%D&CG8U^THH.(]/%-P3?_ M>/MUS MJX:(YCA2,%)L+.)O."GFP*-+MJ0.>OKZ@2I;0\\3RPAI_8/4TF03 M0I2<(3I?>8"9 V=,Y9R(Q;$L?-!CT2V7"T_]"%,$VU,2]W?!=FW3MW?2WL] M1EX_0_034_%D9 M#G[_E/- #XC:MO1#:%4!'!JZ<-A T+5<7)U/@B=R?UDF.0UB^'5>BB39&<#CW MX;I](IH@&\F5.(SJ-*Y$& ^UU,(D!HA_A ^#B"$(7.(D@&L0[#4EH@4(#E0&>3 MN/ \E^9]!5;,Q1.NQ-0VT4? BC7,\;V*,EZC<5;O]1>D@)1"*

EPO^.2Z MW.<9 &%Z-Z.5%N?3JZ!Q\O8PPK_/,,PN9I6Q8WMWR009!0:RR#RK,.D-DIJ! MC &9*BY@I[+=[?'(UV$9(XEXY(K;/6=K$X!A3+$44R<1U^5S!2%P#SXPCDS& M])NS&!Z!\ ^TXIJUT,D)?ZP%HVW1+!W 3E/ ? 3NK:GY_-78SCP$ZF&Y?V5ZV MY<$:'50=>HJ4Q%%]EQGT!QS-$EC=NGE&\CSZOLCVT425<0]+*.!DT4Z@#4+&#]F&>3&A-U1%5R;T/G)L|%G^ Z]Q.ZW[Y_S5OV'! M)\XE I=FS<'* 3%$*!AX%G)1V.L]^!UWV>_%GT.EEOC]_0]KA;S"NG'V9^S ME,F!W0[]$<(;5A185>]11*%I5[(":"L:BS79ZBX,'H<^_[7HLXG\&G<9?)A_ MP;&Y0+$MN@<6@[ )A*PW,KBAT(<6#=SP2/&*<4*(-M#JKN^=C78@%C2KMAQGE?K/KP-$F&7 TC"UB+2'X8W20* HT-JD3+&=.O". M/N2U*+V=)$<(W/Z-W2DQTZ(\[4,R65!(S@.N!TH:.GLH4(VQM.[>/\,Y9M// M^:UT,@)5|O%!+-W 75&WK>9W#9.GI+N,HQ<.>;#Q#J M .L\C*2-]]M:"P<-Y73A^FJ5%\MY>;O(;;;+%S?^]2IP-6GESY)N&Z*=,'4 M<1]%TT[C6*B#/R0X((5@%E52K:G43AZN:R53=HQ>&NE=G7BR?FEJ]W<6B"GZ M:%N[/B\F7.]C#\))U_O(_ES"]1]S6/UZO:1'7GV'5XK*?Y@E U'],]24$# "1 M>ZB+*%8[X9HW;C]&<2\]SYO*>P0_^2&BW_!JZP%VP352\'T(TVF"]$Z M.VH" P4^I4&D3+YYL@@ZBE)Y5E]YGB5 Q3@3R5C#6_?53FL(3X334E\'SF/-MH/!;_^W=K?_V!F:U7)&K/1_[=FZM:5KN04LA#2W5!]KUC{ &1-$H3QRBA(M M;YW!?0K3N<5&0UR-IO*? (C#Z?>.*_'I=YHNKM20^9')7XNQRMO[3O'S(?^;K MFURE>/O+R]6<@H;E_*6:AWX^?%1PXT!/B\%.?^^IYMU7/S_?4 M_&!>C8.((]8C.$)4JIN'V8&7F@/@G.G8U#6Y_8-/\]!.E7<- :9E/>[]&5UG MYQ*VPJ. M3A6R36$0N|F 9HH98ZSY!LN68;0#F)&BN = 3A.Z-534K@D,EO+HJB>/,V(0 M$E+P!$I]!"QV[2R:@*5DYENW,$^@\B>"M*DTWD>XC9ET_F?M=O[S; [__;4|=[$+]>NYTX?5 T0\;R1?!]S5VVP_'I] M.[A\)HV7MZ"$5"YI;4&%$V14Y3O.0?T0@E')Y'/74AO#C[@96MOJ,0:OW*_M7.X#7G[(>/GJ3LFXP/Y*/<3G_7)= [!"TXZG;7(:""*L\S]U19872*IPQ%@"\B[T MQT\^Z*6]M:T$1[@-=.LV+B^"4-EXZT"CJG/=C={0)J64>5'H>62M[X1OGWTR MY4X4N3U#PN>1P']_F)? 9ZC3YJZ[/GB:!]2PQC);]>F"B/_OKI9N8/YIOES>.M"P(?QH\W%NUXSHXS7CO?"JBH)#B51;T?XE+(S 9L7=48;2FMLV"0>P-JF,. MLOA 9X*I,[91 N@5]Q1>%R8\^5O6M"? W"HKZ=%FRZ2WXJ6S:R#H_=69MN5A= MW*V 5KR6X(8TR?0Y= MY,[&5O^\]1H:.OG[$6U9T3I@ZI- #ZVTBITBAM=+1494/$/4RN$0&&&CL$29HID6Q9OL{J=*O.]UV;]OFBFOA@5-$ MPRJELO^98A-%)RHJQR)3RD3=>M[5 2C3!8/M]'2(]6> D$>X W \1^Q82,6U M'6+EH" L 0+Z#)%525!C-+9U_/\BZFH3^0;ME31"LF@G)]8!S+=:8^NE],.5 MEV=(>?0:6V%V20C6%HXK+2@[/<@M/.VRBSD,VO"IU!C:V=QOL(=^P:6W$$ MNQ:-A),)E$X,? $D(W%I/)Z%VPG>9)'-N-;9>(CY68^LCG\EJ;#*2HVIU!NEM MJ3SJDGP7':;XB5*XP#!W&2URMC6V8=H;*K'):VR&*6D<;2I1^MJRPR79&%/D M73@<1^XFD9EWJW&=?8WNN6MM*< 2WZ>\U1?7,3N'?v+3>H_;* LB<%WD .:1XL$Z2 L#0Q0/<1#JTN^4]M/9[GN&9/OYJ]WY2*(? M(=^_;^'_P+|F55=7/_WU>4T4<1&E\"U!",

*HU)\!>UFRKS5I4J=7*AI<>:AX\N^Q[@.JV+$\$E9_^=U!J M6N9;/I(#(\D^J;;A)?G)-OG^D)RUQ@!XQ(@#LF.A M:*E0QHLL Q#5T3EC4DBJIV.S%,:Z MRQ9V*C95?*

*>NSA\|_'C98J7KEJC!U^E7|\4J(S6.=:6Z4=&W^^M1^S-F;>F)W M]6'=O69IU/IAU?GPM(949# %HE 2(*P*P!@V_GF1%3S#J2K]FN!$X&EBQ34<-M)D?RR2F/33]KUX>9 MFQ6+A(2?=0H&P=OH.(@7R9CT49K52#B(_%SY76X9F4GT5=W6QF1?.E<60F// M@("V';](& Y-]L4#;60@DGJYQ-=H3/UZ<$A/V9]-C!%Z!DZC]<(XV?V/$" K_;K9]>KCA]WM>G^(3GQ1M0BV_VWE]KY^..?Z\<&-;+,I*GC)):"8V_90@92Y2VDFGL-UYE!#,3 MZ_J18&(!>@Y:&0.RFS68"SH_D_$,=)M@2V-('6MJRQ6A6YIWI$=&&TLXDO,9X9 M&J/9O6?+F!?%]*)5__58I^6%],)?"F6+0A&19XA;C\-8*8(98)PRP"&" MA99%2:G91VQV:.4:BG$E[66=#@QX1%QVB3"9,_ MB%#]"5@!@=10",:%45LTXL=D!F6;(H9Z0N?E{JB7Q.V-GUZ\(3!O3-PI^;A2 MG[397CW>/]8ME^N\4MM29ZONU+I.:?EZVJ M'@5,6+=]N\5D]S8]:XTV;_M@MLW0USH?Z/RW[2321&^VB5'?Q.Q2EAQYUVDZ M75]%QZ/.!?DS7JSC]55Q^KI>?[\!T'TFSNC=9F7NDJHA+497A09S;:+,N(0=MEAB@3*:_*\H_+K62J3&!5.,%6MU:P-W-PS>\3.!I.Z?-9WY&U/UDVI+RI.>N-MP./HIXV0-LS_Z#\IKE#\B;IE]O?G>]7*I.;=(7*O.Y/OZDG;LW Y?[NRO]I MJ]?FCS>,MU&&/%=:9E0!66AM[FJY!H3CS/@JI,2ZS(K,;.]VX=D3NR(-M<20 M"Z7N\,P0KXP]\#AM7FMZ5<$Z%G6!G]\QVWH]MA=7NZGSMDK"UN-GN?&_CH??"Y5SQ3')S>H+,X T4H#K3 .=*]3-[]{RS1?& M1>.;UR7X A6?SZA+R DK:O?ZA]BJDB/=X481SCBY+<@C9?$CK<0]T@3M:1&^1&'6!;A'Q.>+;]^EH;ZQ<32MR6S6;<,6Q,"LN1D"4* 2;L0DQS2;S"IGW4)EZ<&Y+))D:.OE]P'E*NO'$E\/R4]DSQZ\IF3 M8-&J?BSJ$EIM21\3 3ZW/Q8^NUXZR33$Q MI@<UEYL3>UWTWNFV];<%MI_;.=%H0 5I+4N.14%%)P M8AG ZP7'<G2-H&*.UK%$LN+,:(>OG)*GZBGC?+ MFF"ZB@VI_R&(^U1$^3 M AW_\|L2PLIZ^7C\KN237-?6S9@B-ABC-=/AZ+KE'(HL59 $EX"I-(4 MD$P5 .E90S4?;4[NI/++&P_=;"-DE8.@2&6*>%/]3G/48, .7L M?#'D&:%%=WB|[>;>[8T[F8."T%S#5BFF;$U+ 4 C4M$ M)C^4&-$=XR(HKL<0XT3U/7LX2/E[0ROJ]<-U4.(=-5P@,?/YPG4ASP\5>]X- M]+\%9=?=^M?G#-N0W?_VP_JZ]NO2RTZOB6(9Y'/U^*#2&J:92I!"4M#1N <,E M!H)1)4"\"M%EN=>#6,&C2Q6G[]?'A8U9%/,47O_+\>8Y#1)>GJ;OHTM}_(@%&MCGV!<M1O/WVRV!/U03+IM!6$4UQW&+5"1%>\A(9>&)?+)"DI"F-"%U MI"#1#9G\Y7GMP.I\?.ENCA(U0WZV/KOC"G]3-[]B?. MOMIL3\YZ%[E" DE) .7*!HX#AC,4L,%Q85F'&J:Z8#FT=?H.7WKH[M'[ZG[M>8A7,7)S^D.):'&3^]A1K'3ZA&<\E&Y(JDI=UE^8^.);!]Z,XUS10!'I0T?"0:H2B$@6*8B945*M=<>TI'NY&'C.D[. M4 X^4I>NP9[@-47V:FNQL45V>|\M.]X>FIH=13_[XHFQ)G2%F=EMF3;AG1L)/?+6\K=U%6W4O|(*ZO#>7?-)?S4\K M;6N\-NMG"D)9+@7$% B8&5^@Y JP7 M L>8Y))B3TJD?ST3\S1"G$LN':L_Q M-_>/.EF-I;?S2?3#DL--XOS4RW"V-5KY7OI'MV" -S;JX*OPLWXMHS?)=6D MPVMR9/8FV;.-/S:-]36>?.1&>T;)AXGG(W9^!,0R:\HMG^5[95M_LY6UKVL?,Z9L[&P-&^:P(8ZDJ|/(;<'QIK?LUW"U>URO6XM M14/3O[XY_"45)252F/<#/CT:)KKM<2T,^KB0H*.MYQ37))D6DN:0IJ3G[8O2-NY?]HH'"*6_8?S M,GO-_VC8+A7\CWIH8.Y'W0>IS8.X--M("XYHSB5(2VQCP(@"F@L&4@2IV01]MB4NO\2@7J4R\9VNIM7W//-N57(;%\:Q_K+"'>9_'7OW7ARFC?^RV<@_EJO5 I-49X@)H#FT\TRLUYXS'%)%-"D4UE(! M-=UX_N")=6Y/QD_9#E*[Z5>(+'XJ-2B&MP(lYSF2SAP>.ZN:/!?FN6:<_=Y/-M&:KM;O%FLZXVJZ6L=]HURFW=3%)"O3%"!ZB:D7!2(1J._35=Z0.G7!FCBB>K[IVU)&:Y4Y+$'>.;IF[.WIE_G74]9X'-MSZ)=PX+M)LII?@%SUNTEX MP7DFT@+60&?>7,*S*ZXZ@"PVR0[!B/Y MX\AA?0Y^6OL2!%ITPFHL-E6"Z"|[MQ6U0GA7I,+L.-G<&9=%AI9X* FI6DO2IY MM=V:FU62DBWHP7^2=>>SGIK71 M]\?=W69K,]V:5%6XH! 6B!,-C)=NO7,. 36;9\(!4#J6 64FQ4^=P#YH3^R4U M%\F1C:3EXR8Y[ND8+C^/Y3I*;BY)%-G]U/RYV W50?&]'8M!T2)Y#M?IS.H: M#(K[?.T?OB%P/LA^S+BJCETV;)_=MH"TR 77*<6@S&W8+<4Y8&9--W_+6Q$I\989]TX ZI'?-$'QN>AT1%#_M'H.'_R@/-REC3>\8H#;O MP XW*T<]F=#C>.K+97!.W;R>8RD|K0%V$K]I9LFK;93"PIO1D5HDB5%.*H#DA1 M+D%M _+0 (H9OQE//T[")P^X\3&PBZN9LWRU+=6U/_^O&'D)WJO.3GYK"_=T= M6[?Y&&MYEA_PN$V<$"\P$3;B4,[WG\?,)E^>_X07>W#%_ H__"&V0W)1U'/6_NJ MMM^70E7M)!Y$%=$**8!5(0&"@@"&"0*HD!1SBDI5.K4C[Z4RL2EKZ=;&]27L M'JJX#LUP<'**P)ZQT7-9(XXKEXD4&,!04(*VQV:0(#02!!EC];$8@HJVW$7<*MV@A@XC4%#6@]ZA(X"ZT%9TS-,"!PW<;,;:[;VI[7]>Y5>Y(+Q/%5, 9%# M#1 KX3F+)5]>@;]Y-577X1#$W/(0'GL+0)9E7'" M^IYY6#DML7VUZ9L^0?W;^5>5)5;'_G,"\S;EORK@6=_]ZU?Z]\.Y? ;R[H=8 M5C:Z4G=!8ZL%R[*.8BH!(3D!*),84(SL(.8H4U"'0C'FVA"C>2+G6$VC-2) M!"TK[NU?'-'L5]H[./)4YY>$Q[T_3GR8PCKD1('+]P..G^0|/7 <'S1,%QP_MP;I]<#SO'!D9/HY2K XI_QFEF/%)'O'^]'|"%353_70FML*

MH,,P<).\VNVV2_Z9I]\.=IOD.XM!X.L@?:OZR1Y^U9##HM\5NOH<(O_EN?=.M#R4>S>MY[N>3?69+^?]I:>'>3O.HB"QH@1@D%. 4@X!8T,1*2P0*A#+E7+* MRW(A-O$R?B!?QQVJY,$P8&=MKFH6W#WW0'HOBCX;Z#B8E*V-ZE_Q.)-'_55CX3M-M,^%?/3RLEC83OND<=LS06!",=(HX 93:&>VIM&,CH -I!)K0]V\V85_U- M. M'_7HDILW=[;(P[@WR>;0":^)P7!/DPB!>=@B3H%:G$Z!\AVJEEIGDVZ;M'OAQ M#NC>$$(99T\A0>AG90#!Z;*IO$VTLGVL;4=?U!%J(,^R0FNIEZP:O"\V,J6O^S!9]]_1MR]95TU:O3$XP2#7F M#.%<8^]5!=I+:;?\EZ9VN":=*CI9K+T>86OHD&@\Y!&?D4=8D;:EXC1,DSZ M:,V<2.(:GF^B,M-@6DAS&O%OYE[7ZWEV^56B=WIY9]MQ7!HKGZLC2C1M=$%MB!92T[0H80F$4A0@S)A964D&!)>":YPC!)57SH@?_;D77LL-I)?5"9VR9@CH M/4?-#J>Z,=N>AJF@*XOY&XV8T(@/=?U4PP;7I(#,XU_7MDF\BV& JWD_;-9 MPI"(E>KB27W>/)@P:,Z29 (?$[@+*96M##+NGS^8SVQF*MN7>@]U/_*IVMBFH M<3@*#G")1N!. A[UNS#Y9X1'2X_W# ^PY=8^ M\,T=V[Z]3D8RC-$E2]!%O5@[2P'5&D(>%FD7)<92:779(,!>A.K\Y&P/?C\ MN%G?@#I_+[!9Y1UUA%- %LP$DPXB+>GD]TE*YQSEC-DNLX?:.M_(TSAT6_V$+3X;8PQ>^&GU|'"%62(J+3W&X@S-^XIB"%*>*XH 5&T"?1(S M'=R3.WA8MOOQQ4C1_%0SJ"\A_-8(^WG#HCWB'0VJGYT0+N3FV$;=+B-E5PR3G3K-R M\N%"OI7[O8'YT_N)5_*W]=(6L=?Y,M'.L2]T"E0!-4 Z594.4&8&<;T5@:E9 M=+U"=A>I3&PBCC23FJAG@O1%7-R4?;2T?MK]7-#A!"K_5.@^B6+E0%^D,6_R M/7L0_L^VG[=>=C>+7N=5[O5^0HLB0+ E0*", ,8X\+84"&J5L< 9,Q2,;8F"6ZY]M>SBLV9,LMU$,2QU^GKU)\]65Z"(*>57KPUL 3]>7MW>Z3_JUJ6LUXCNV7"OY8;T_M7^_ MV3;A=('62)O.T$%@)#%D&6*9LLUM: :)H:UY\6M%0B+05&3EDMHSF9>K%O:.+.G M;9[']\'HNMZ363#$LS(U2V"C@&&]"2XF>[9L?N8AO<9V0-]#>YHD]O3Q7'\L M/K:, ,(YF#]AJAC++#J8 ,&)\G;5K7\)*;(ZC94)4%0EIXQ33\69AZ&V4C>]U M^:-JFD(M]YPD[,"*YR2]>C=;,NTX/F9&5MGVD0_6VYLM=5/EB$#X<_)@:?D MR-0D]>;AF$0R1P$,S&J9P@%Z;]1&/"G,7IT6-OP\[Y8)(O,I4<) A3.WD M ;--TY2! F6P%(2@E'@UJN@G-]4=.F=9/FRV^V9UHPN^''%T,S[QT/$S-&>U M2 ?2APZ&@\;R)FY"1+,< L5FMA)O@SRV"XUW^U."V9GZSME-&[;B_3*50LA2# MC!(&$(((4)X+@+!FG+&R(*G3:-"S)T\?HFUHN1<9G@K>KYFCO/$.L#9DAH8. M#@CD7A,9+%A8Q>.K>DY=(Z{OO:LI\/^0?,65^5D]U]5HTB5Y]>EZREA/+U^ MM@+%BQVRP\O7S#Z&*>9?/*AJAZ57! LL*0IM<>]!-C:;D 11P"FL.""4:1S M$7ATFZ4SZW%-0SAI* >+E_H7 [)8[L\;W=788IE(SHYR(,=N&P;C?7&@&,DTRB3*,B9I/_M_OS!$VMC0\]JT/=$YGY-&R.)GVHU5"+6#%YC(:B2]^1!LU7P7F*_6[E|\??^_M_NE'MI:OUO+UX[*>S%F[O[*-VMJ/GRB(^$0YA?O MJU22/^XV-@1AX;'_XWMX(}!0OMG=-3&*.@IHG6?K&++U4R1WV0&"N>Y[!9 M7&D'$;J.M]> M?)Y9F4,&s ;.\>F_[.!&O TZ(HJ1Y3DF;_^4U%2R AXG-7<-1 M]50AN+KY[!.CY6<@]TPD-1>VNKCE{DRDAPXN1DJPPHK.@]# (V8ADB<'Q*KY6W]Q.KC$KH]&(DZ]!/:U8[X"3V6*KW5,[C<,]MNRT>H[K;+Z[Y(QQRO'G=WF^WR/Y1<;:))F4+$<9 @9YX;7&2 T MY8)!KE0HB#"*VFSA]9+!"<@IR+/'@2%<_?]RRJF"(@D';KNR_$52(9=D_&"^BGHF8S#9RFNPK[(&^,%#LQX M\!?>RZ_HEZO'D[ARXVR^0S_C76[AX,HP_^ ?RE:6*/G]N[JR6_7KH_4Y;/QE M]6A^VEBN3X^[:L?JQ)2%4E+A3)>_*%T A"@*5*.2%#(G19;]D]GE&C_#A=*YR7AN00XRR' 6:H R3'QAT]^<&<CX/6S01-9B?[8F#54"G;S_!HS6I=B0[<_]K/S#. M6V%[WA]X&&W'F2K9:>BUC[9)1#2#&#!-$"$:T"1\6^D^1DG@NI<$*\]3YRN$ MIMY%-60393!,5V;5M=]PV=V9E5BT!1_!51U7L7.SS0\=QNM6!T2$Y0E#HD M5ZPSX&MOVWH'1#V[#1WZ/I -?[TYD-WV.2W33-]F5_?'^L5GI/M4Z?CJHTT[H MJ%1Q#UP=M7X:M#P-@6'BRG#2[@#3Y'?+3=*R$]-$^(.0RVIX4)[7D/A#%D59(I3 K0H;4MK7#8G)YI#AEMUR/Z7_TPR6/ZW1-7D/4=?G",D!<.$(@Q2)[GQI 0"%&LI*C3M^BU++4FQ>%#;Y49^W;'M;@Z&;A*O;Y7IM-QW&@#3/"@T. MR3'}4J*!S.URI5((*(,(%"35A=`O0F/9PO9N+><#;4IL)&3*^J/1P^);@\:) MI[?4].6<>A3V=9EBC3LY)S#O1).K IX-+,E^9;'Y%W=*/]4)VW;#[Q?;?[X M^OCPL*I#[FQE4Q!7&]LTI?I6+SN'7OU":U2(5 "8%L*H+]> 2$9!GFN=4UTH MJ++77'*4P/B;V.KL\-!TY+&?)A[7>;. ^9_URU4+0==7]Z#/T.O)XA:P4/Z-TD MZAVV$I^KQE+)AFG,I*<6)8FD(MYS=$XJ,YLULC'A1FV;]NZV!-3;3'K]D\|+ M+0M(2R]H)D$2.8I("A%0&BN."QP*DKM,=;Z.B4GC1H_O;I)@:G=V]:X8KE. M=BTS-PG;U>/;_UN287R3E44='LMP<9-F97O"=Y/8(GQE6\NHE:<7? %?-RL5 M"%>0 =K3VN<)]7?Q!;8UT6)9"XN$)C5$EP7\+F2!UP9IK^OV!4C-TV,(;FG0V ;$>^G2;7C]HPA'E3+>O&3'LN;I(/ ,M4;Q5=DCF M2(IE A .52*LPQ0 MA15(4)TR)2%'S*D?40CQJ7<3?7?8.I;TM"2A,Q.]^=SWC#![TW1EM]N[)F=48[+,M>ILM-@R](FU:6 (YB"(A-*9GF1%\@K M]>8"C8FMQY'BWIHXR@M!-;6,"XZ?# MXS#Q'PKM*&BL2=%#Y.8=`^TH_-E,:=?]0IJ9K^MI"+P)77;Z\S#%)%&V2R2" MV/QAU)ZEQ@ P1'(M4ZF)V\387BH3*_R>;K(G[-,;_!HP_1H=35P_-3Z3U*U9 MD8?8/NW1(X@?5CC<%;KNE7%#4WK[IU^Z=L8?Z/NG_=2'+@ZN ML[%&K/JBA%I^MR_'#G-IYW] 7F)*10V1H4D=KI+(4L"Q7@.I<:9'S3)7(L[^\=M"K&)C=&>=+/(T*ZW!C?[^\='U"X,# /)1[/8ZQO*RD-3L MY;D=(5T0:O;W&06RU+J44A&.O>I73YX^=8C>7Z[.A2=8"I3S')!"4(HJH"5 M.@.B9+DN*.('@$U.:+N8@V82FY(V%W"'FU[S%$ .9|% MA GM?=A@R4Q@:BX*$.^@H//LN4\"SL6Z$.J_<-&(ENT'S*>XW-KMVIL[MKU5 MU0(3G(HBPT!D90$0Y'8L&LY EIL57BM,,NI7(W^1S-01_0,]N^BM-NM;L%I^ MMPU_^MN&>P%5(H4Q40"GV&QPM VV0FXV.$25FB&F$4G]I-%X](.TQQ@,.<(+ M80>'YYC:#KP. Y(9IS#/20IOFN=,9P#$9Z',0$YV%/@=LCKO!T=^-YSZP;O+6 MD;^E&+D;_U6)8C;,0M_]5MOVUC=^4VEV.IS7;_YWORLM6E!B'*P\)2"CY@^D"PZH9@4H8%I*A4VF1HJ]%*9>!78TTT:PDE#..:E)NT_I MNHY1OW9&D]Q/.8.$]AKF-2A4T&2OZT^=;!?%VL527&J$E;0[VJ67_]QC$K%]+8R/AIZQ'$&K2B:6=?-LD#?6 IO6# M.:+@?!L5$)>Q,;"PZ7@=*"KN+VG 1-/F*VXR%78;JG1,[WA*:.B6U;^=KV5&[:.M99_T=]E_]ML.)?O.GNS%G3ZXU4)1K@56PEF2M+O^FA% I3&&&!<,HK06-.^MF69C69K:@,%M-VV3)Z6U$DUXNBYZW3PT-'FV7XMB^UC=C;?1<=NE MS(NVGQWN\);L&^RWG?6?M?@XO))WAU=27PEJII.6ZVX'[(C;HG@01LO"&\W0 MS$E[L0 \S_&+]F1_Q_&K\3Y5E.60P#TA!F MPVYC1"3\K-40" %^XQ .[FYC1%3"O,,QZ'CYC8[R]KB-0T^8S6MT%*7K-+K>M$]\5PGX4"E900]V '5-@BQ=5P%.$ $-"*?-/WVKIZZ0FMFA3M4-PFH\25WJ/ M*^;?$B';*!%WN2=LBS#G"|)W@5U:(T092=*MB>ZT!3?_4-OOZO73-_/83]IN M1H_E=H123%@F0%[8^?)=!G(A"!,0\$TPUMO@#=EO3W/;68[+]OBA!U[/SAX2\PZ?VI8)>`N)]+=0%9# M[[ER6W+@_>W4]3CZP}+VOKO$BQSE/-$) ,%@#) @),.--0\ESDBI=(>G5-MP9\5-)RC=E#0V0'ZJZX1-O+*@$*$C*;L3R5E- M@ \(SPV#U[UAY]*>A'$R"*,IK;8E) O1 N6:DE@+D');!%T46+ S'8!I+GY M08F$1ICYM.]W(>IE+OP,^C<30,3)!)"F64';NL#/5#C!B"$L*CQUF612X4U8*0H OF6B?B<_'2P]IX5U?6K#&Q=+W"TK]59]5ZM-W>SM_>-.+G2N(E,\SS&# M),.>93.CF'$R'Z.K<]4$WDDGVA#WSWY(1SO?OL\/7QAI9DM2]9RMDPE1ZZ2-M-F *DI>%UCWC9!;(PW)1OMVI1-CY/YO'G;8#E.R]IF NOF-V;]_9 =@,3L$> MEC;S<&D\S\WW)ALLV:R3AT/#SH=#PTYU:-BY;<=?F[=H_-;.V^{(F5@Q;Q); M7\|Q7R^]N;I25K\|'R.0GXEVDR6H:]O+.^*A"K?!!L]=F==F_5(YU\GM_UZL>F-HD(ZF/RAAI M>TZ*+E,D10IX+D2 &G" &<4VK9Z2$]<226=YL!>I3!QU+@9 ZL;HLG*4]VK MKMS7\4A/T2)*Y+]B[,S):X$'!HQ9NQG+M;' OFVP]S[6 P;,#:=7KX[CWB-Y$;W8 M]7@(E^^;;?7O9;N[LO=?Z&^LWBZKIKK U@)9GIK]']7NIN-/#8=_E7M-KKY MU7+]CFWM+.-J@00I1,$T@&5)[0AB ;C("-!<"4GR7!?8N29@#"-3>P5=UMH& M?N9KKB-(_W=C/O/DN^'LUH.LHJY9'=_,QZ14,F!.Y@/;T5DXP MKJ%MB"<-8\F1L\)QFL#R_F'=G=E,\%=IC%GQAT+\,= ZD>^S[f\,M S% MZ*X649X7Z $?(IY"%TA@6+++<-N]1VXP93G@=H(4E;J465D6A4ZJ?.!S&K-X MP9Q#F4*P'WP!'4=/>)S,(;IP\0@EV!N^(*ZG/SQ.!(@>\;.WWO6)+WT0-\EW MMEW6&>'"|:.<75G/&A@')'[SF]B^K_7L1KR@"_<.:\/?)WU,R^XY]+0AK1- MC^M_+'=W;QZKW>9>;>MPV:NU_-CN5)Z>38:$)58IS26 $"N 4IX!HA0&$FLH M%$\+!3U;UGKS,+'W>VEBHCWA&2>WL\GKI.!\&]IZ@<UVE+TQA'X6[(#>`X;; M9,_.S;$U? M_7W-OOTM83FC0.4,@80(2E@3&BB@)2FD5GFI-';=KQ^>.K'Y,731@H0)T;00 ML&_^%X/^R07FW%1WVU68_/+QV5U5Y^L-HD7++>GD3LG;..<8?ACW6$[":\UF M5OT$Z]I^YSO0]%&CYY3= :\[$>#ZD &D53-I@*O;Y7I=!SETTA 8O]$[(HI9"BF3 M&#"2F_TS510;#;1!2YAELJT(*EM$?UGG..?P'-/-P.:REB,27 ,WQH'(1-G M$WP@/>U&]DS"";>L1UHOOCD|$]ME&WI^T]BY,1_9DJW'[D>3450HADL-%(9& MW:4N 458@+PL95%F@A3&JIAH]N>(>.FP./E]=S!]D5M-M"4XXBNVR2)&'L#TC\B+CURX++>FWPVI6KP[3RB_]NUH_]V(_ONYT))"DI"F-"%I HJ182N$9A8$_?D_N>G&F@%O!?E=_5=K>LC(]L4ZBK+X=FRA^/AR,+EK*\)#(% M2HL4H)30!1$(#?K'[6_RPNG6;;.%*=>>!(\\U/4<5;>)M/>ID#N.#H'=V.AX M+IDO!(Q'L#@V0(&!Y-O;;5VS95-*"]L12$<&SB(YYCD)ZX!;AVB, =A8]FQE M_WZ]9?)?57Y..&(FQ&J6R\/<#GJ^4M:!N>;]LW9-KMO.E3NMJ[*\3UB\^I$7M M-H=J&S?RD:+C/B^1+W+N!)SYHNH^8IU$W+UN!"I?:1VL9A3+_U%L;[;L\W^ MM\A5J7"9(9 5F@.4!\9P"YP#PO/"%X(49&YEX)<(S+U$7Y#=C_.QQ).#.7$ MDG:O&(5*..6*$ MR2+'1NV('9*()$> *9@!)DJ'T6;/HP47V|SIP^9>AZX.= M*%5KTUM5B>VRGF3T|=#Q)DM55I8I 3G**4"$4L")*@#C.*-$"$ZE5U__ 7I3 MITO4U&^2U@4W./!=5?!IP&V!0 LU5_K?1FV_9;^\9^J.K=C|V6&1K+-=L^ MU3S\;@"PN_O-;F5[\/05]HN29KF$W)IFIZG9XRD&>,D8T-+^/X4*1I2/GSDA MKQ-[KFV/05ZSM^]EN;,,>H^$F^QM0;$+I*39%62V0U%1V.$-*08"TX)S:,\7 MO0XM_BQO*V!^^/\/WI;;NO(G>0=^:|)0\XFE'CD/#FROG!|[?4U!S?)*;?) MGMVHH_ZFQC3>#,#).)Uf..#4D%^8&C@YR<-5NYXRKZ1-^/UH2^:,;WD/_4ZWD MJ[7\K>IVJW.E\?)9(&7R PJZ)>%_"IO9O58,?8C" IF$STUP0 (4@).N<(<"UBF3E/V&A-K(C'6, TUKC@*M%/>A_4XPW2P@C!D?:?0&>X,'6+@!W4P,@C!D?:?0&>X,'6+@!W4P,@C!D?:?0&>X,'6+@!W4P,

*ML3T|P("D!:>VFT$FO,;@>E&?6L4[~,S[/N6{3?+883'9L1\);YGT4WT_G-TL_MPF3H^1F*+AMVX%NR9Z2O%W@\;Q&$0B0CXD=[5ML2!,MSDO/VD#!+|'F[$4K)-MZKT1Q18N?M*?FYK0I_F<]N]6LMW^VK01:89@RJUW.T$ 8@C#IC&VK@8))4Y M5WGJUMTJ@;,4)YO+ZJ%-:O&T,#[X*8*(@*D!+!4"((&,'9<, ZV%0"HK\S1+ M_5KT3(1@4-N>/2]-WXK*<%/91*_ML;7%=,BZ6>Z)T/*SVZ-\;-W&|9_3YG5DM2"&RWB[,,7%/F7N"XJY/FBTJBE;-RSN>VN8H1,(C?;Y$90VNZB%QFEN82" 5)* M"5!;$D"4R $G6J6\4!D56:,1(UX!8D:R2:U1F=7H& M1'WNZPQ=`EC*K_CNP]HFG5G;7K?G4=7.#G;K:Y'D9V6^!F/T;]4BS77"A$"Y M6F -4 &A46.!488@55F7!=>9<##NI*>.1QE&DD,G-\F>EWIPXTW2L),<^?$L M_W>'V$WUIP'.SQK$P\R_58"W^+$:![@3GK>-@#<@9TT%_)\0>'Y^:.5^;.-]> M?=P/*U]D6NM"9!04@@N 5,$!S1D%F(A4&U\B@X739LJ-W-2';2UQ&W'LD/<|.M3N\'S,U@Q(/!STA<02#YW=),:N(QJX^=I(QUM-Y/;-XC=B?!SX[:W>Z*4F7< M+1%EB# (2PHR5F* I#V7T;D$4 K*64;3-';NSNLG-,5^7RL@C5!B/+K"^&4+MC&/6%7U.1LQ!*WR\X??S1&;&%0_ZSD% MG@$E?I&(*OP\^=@Y@*_8(C.Z_O"Q6<<50?C=>C?0_'9?L^JY)3*G@!V?!'7$?+S3$PL#/EEP3 M?X(.;RX"QLMBN4YJ[K250:$OY*D,W^_ O:!"9R6UM>5PH?">IL%<|AL&9V6 MF$(@4YX!! 4"%'-EO))""J2,'VCGS98X8FUO9FTLJWO+|[#M]!=XL.RX;SV\ MDTV%EI]=:(.;,10=<',;? $^'GF>H+ 9P8QIR M^H@?OS>G$_67:M/I TU/QTZOQP2$U7<;\6|GV3NVB9(A8>?HR(6@2&;$Y*'T MK5A0*B4@&6'FCU1E&ND.2O9<>,26AP%T"+5'.MA<77ALR/B$?$/2HR@5'WD0CY1=^=!>Z+P |_9+XHO+-)Y%X][L"QO)HK>J) M88<,*)N88.-GR_7CRRF]3O!<,TPWF!@2Q2#9 @W-B^C(,;YH1I56A8 M>CE?[J0G-H8'1O;>@DW#L[QX3BQPA]+-OYH&(#^5]=]+6L6;O;9 M2!&G'7B+'VL @COA>6 -R;-B;|_PEA9N57M;/ML^IL7JGDZZ??*B4_K#_L MNRD=F^XM,!9" (I;#5"$!4&GCY,S.)>8%5TIDF'&XV&UV;.5F5MQ)>YF5 P/. MJE,82>K^%H_V8&FY*M&/+0!6-Q.S#5A^)L;B5/=:.VW.1*?DH|\:T'Y.#KQT MNG/&,S+^ $0R,AZ$9S4R_H\-S(!3P@S,JVU6M\VUNSCIC).BLIRC: $(DUM MZTRL (5Y"GAN:R7^/^[>MKEQ'$D7_2N,V'MW>R*,60($2.#,)W=5]TR=4U.N MK:J>C7/G@P.OMLZ5)8\D5[?GUQ^_I"3;$DD NG>G8BI=KE(9.8C92(3R!$^&- FD0F[1R%66W7 M-@(BOC=30H^!1|\6#-J5\+4S_VUC":8"5T""EV!EM96\6R "D2N2T(ES0WB <@>&YTE,K'<-T?I&YL<-_^=BF?W/O_F?@/2@.GX.=+FL8;K7BGDD&'%?U_<5 M\|#[BN5SHN&.=",G*&Y1HXO>FY<;83FV&NZB;=4 WH_=T'C]$<[M,404H*IT72*1-;,EK !E.93$AI*\%/PS(7,FX/BY^2$"!I9Y=I*^-->PJ/7MX_.83^O5>O^+E%6O9\5+5NWZ]V;Q9&?V$'J'R7B>'EU,`^Z0;X/ M/E8.A-M/Y;<#,Q4^J7 MU6*W_>9.7?9IV#;.TJ,"0)78NDT8E=9MXC8D,1#Z!4A5UCSYQF#!9"8V,T?" M64WV*]M1U# TB-QV5IY _^S8+.(fA^EI8$@+E+K@2)-F#8NV$"H-O#R:,.-_MN -#=D,WCZ3COZ.."B\6R/MZV%[^^OI]?+.^W!6IG GXF2!V M?^/+),_WC\^^'ORQL7+N1\?|7>+R6^+ [2VD4M-",&"$:_GC#H89E@18S 6G MAI205R&!D1_9J3T52SFK25|E!^)A.N\)GY_FIP+5FP M6&6R(1RF\'TH^>EY MG#U+LCMJ/H4@#?C8@=K,PC0B72X3XJLZKNB*BO-7;L M\4MZ\;HQ",U=RO:CWF|7FI/E7%%":N%3H-+$52A] C@R&B A,.RDP4('=7T8 MH3>QXK:I2'7@VM*_RAH.8MKQJL/F\($)P0C3Y $<)BDM|!0T:?FIOT+AW M5/3S#7S'?PN_6VC;RAR^JGE9EGG%$>"BL%MRB300R$;QL,!84")!R:RVY#-K M3WY9V?1$"]TB/H?"^&7!!;*%^6=*L?PO BX0+_'[T/T#.H(/_'D$&3OM?OS'; M$7\)JU$,;Y'TLTH^BO_;?"PI&#MS'K[M-&WA9%EKD0)#*JL/5#(8ULQ$[M+H51)$94# MC&@)W*P.4.2$Y+(0I;#V(FATXCDR(=_YJ:F)9VK<,-^XM.!9" (I#*-->PJ/7MX_.83^O5>O^+E%6O9\5+5NWZ]V;Q9&?V$'J'R7B>'EU,`^Z0;X/ M/E8.A-M/Y;<#,Q4^J7 MU6*W_>9.7?9IV#;.TJ,"0)78NDT8E=9MXC8D,1#Z!4A5UCSYQF#!9"8V,T?" M64WV*]M1U# TB-QV5IY _^S8+.(fA^EI8$@+E+K@2)-F#8NV$"H-O#R:,.-_MN -#=D,WCZ3COZ.."B\6R/MZV%[^^OI]?+.^W!6IG GXF2!V M?^/+),_WC\^^'ORQL7+N1\?|7>+R6^+ [2VD4M-",&"$:_GC#H89E@18S 6G MAI205R&!D1_9J3T52SFK25|E!^)A.N\)GY_FIP+5FP M6&6R(1RF\'TH^>EY MG#U+LCMJ/H4@#?C8@=K,PC0B72X3XJLZKNB*BO-7;L M\4MZ\;HQ",U=RO:CWF|7FI/E7%%":N%3H-+$52A] C@R&B A,.RDP4('=7T8 MH3>QXK:I2'7@VM*_RAH.8MKQJL/F\($)P0C3Y $<)BDM|!0T:?FIOT+AW M5/3S#7S'?PN_6VC;RAR^JGE9EGG%$>"BL%MRB300R$;QL,!84")!R:RVY#-K M3WY9V?1$"]TB/H?"^&7!!;*%^6=*L?PO BX0+_'[T/T#.H(/_'D$&3OM?OS'; M$7\)JU$,;Y'TLTH^BO_;?"PI&#MS'K[M-&WA9%EKD0)#*JL/5#(8ULQ$[M+H51)$94# MC&@)W*P.4.2$Y+(0I;#V(FATXCDR(=_YJ:F)9VK<,-^XM.!9" (I#*-->PJ/7MX_.83^O5>O^+E%6O9\5+5NWZ]V;Q9&?V$'J'R7B>'EU, `

{JJ(O>-&Q.;4G:231R/XEF=V0F MXP=NPJS*1!\8$9J5%51 E;(N(^NZQFJ0(5*B(QF%=7L|KO>B/5_G8^LRV[J M#\T=+BV?E(VC%JOL7_^%
(I3_Z.:===@1N3V#RGY86JG_4#\'_W0/[#U>FDJ-[C]6?48;TS1>HJL]S7+:SX;^DV MPFGQ3;2'3L3DK-OOM$"_WKDGIA;98Z:.!O:]'"65'&+KL!NJ*<-2VXB|L$Y\
M0459,*DD)-9U?|LHV,_POU@]:(L]T/#6\F_NE=96[Z)FI+S$PL\61DL89L(:M,H=+N(3M3<[QGZH7R8NUVYT<;K1[UQO\?V MV[^C3ZZ0<;<^_,_^_5A*P0M*--
#:7=+59W8CI'5>6F#J;RD&GOEC$;2GIH_M6(!<%_]^9NR9RHV MZX<'UY3"|\@1*42G* C=* (8H!I=3Z;47)"(1F2$REI]UONJZ21^]UD|<@_]R< P3? MY(YS'("^2TZ/-^:,P[[%Z'O=_/?
#ZJ:V2(O579L,<$LU4E)H TRI-< <:2 H M*D!1,4(,UR@O<81Q&*<|CW%H^QR[D^WUGH'V;*4^%NTD1!^/LJ^RE0Z\RO! MVL]V) (NRG8<.M+^L*?^!P?<@8&LY2"=\?"7-I^Q\"
XJ_'P!^"U\0AX_*! M0I^L-/N90D(8C4@)],PQP(A3P!2BH,PK5F%3]H)ZQ87#9"8,_SXFFB'4P<5/-MO2^7-DRE7T\2^NDW=]57Z_),,X5.I9Q@K%""R)M-%CH5=&BXT)FG(R] CH/G
MARYHFC9*@E02XUP"+" #F)4&<*A*4\&*B*IT;6J*@NH@0XA.K=(>5I-R%]>.C M\#HE!%G(VY;)\ ]\C!F!ZL7=:%<{58/K_7;F]=$1<BBHQ[7]8/KCGG(+)4006A,DB])E5Y(<
M, 1S4!2BX :5#)&(@<$1G$QLCQK%6JR^ZJ81OW.=_=WO@-F;4< SJ?N9I M%BS#,%4[LOC(4_9KPU36@?< Y&=T$H@=>'-U3N+D?75'Q$IUW=U#9=Z;
MJF%13RZY1QX/O]|VP13?WG|Q2[KBID.YLR8YX[GD-#%I@QY8$D"K2H.R,A7'-MLM0%]AJQ.D1D8OVT9(&CN^\MIAO:_6>4@P@-ZV@JN<,4M*68?:E5M*&9_=!0 M_4,"F?
TOB%/('G<+_,)CWW_HV0^+$1""[GG'1!NXS.U]=;8;VS'FN]>RH\]& M7Z_81;[QW\Y,<[]%3#&"(0:9)IY"I%F16Q5\13_>M_-/(8D6],J>) MH)@6UE.7"+NIZ:(5NLD8
3"0N4YS$=$K80VAJ]YUWOJ<T5SC3;1WIP,9K MO1!Y\0A24/82GLN0<0+^ MI(.L8_BL_7<)7%<7/FV;L2]EST+&#SR$N8@<I/K@=. %68W'4]UU=2>"Z?V
M/_S2@/:'[,!+=CV.6K!#%PY (J\M@/"LKEDX{*_JKX@5HHU,]Z:]GK9\Z+UV M+>7FR=&U/HU]Y-K8_UXOE^M?:+1/ZY_7FW4:KQ2O69FWY4F^!>[*>J-5BH^6N8\GJ
MR>GA5BSQY^9M[-[NTPBWB1]>?!#MX/9C\&6X6S/\57&'<_9@>FZ.W'#=MV8 M[2H[L=H3$0[/H)T[NE[9-=ZOW3#J6ZZ(%*4N M %;0_J%5#FB!)("8*
(KHEGE=11Y9NV)#>]!FG_(UK5\9CW I"'K-*4/-W MAE1)/M:+/-'X]0+QX]+4O7"U:,VN[YD;I=>F#D?EVG(!M_9WXI\0W%3E1<-HC M[$ O]-V0+/^E;!86;?(W''+WON%*5R\F*%S5
M@6$Z9V5,L$0^1R^965V',6%?>P"CSX=IK=*+VVMK?)4SP#\O^=TM)"6"!1> M":8 %E9#F68N&T$7.8)(@+Z;,,G*T^>--C2RAPQ/T1\E7Y8]2Z2*4S7/,7Q
M5]Y>ULjHTU,+/]ZMO_^[?:=1)/O#4?].5YI%87H%Y&M(_P-Q&!G/[7BB]>;8 M9*=UBYB &F*< VTUPNH($H"?!0:DK*0IB8$Z[-,IG]3$2G,DW&GN%+,+#<#D MMX^E$3Y,N\
[*/>XO!V]EX{(EVLP&",VZG8T+_'I#\W@CLMQF<;=:F(7DJU[f M^V9/2F^_KI?JEJ*J9*XEG>*N_S:W/PDE7(=,@@SBI(TK-1FA.#4OX)/fDK(MA3_=N8U;2SAJ>*,WC'Y:GA*
<,%WO4,Y:TE29D7CF]">LJ_&4,U:5-S1BY>>MI M/4(_]:?Q?2L ,$KSCF\W58G7WLL+OT!Kf;':?:VWHDJKR0%055)33 TK6[>B:0Z?_55S1_%[-@K%E4 ,S$A5F%PHQ^FA#-&
M+Y0ZD1$)!3ZK38F$YK6)B5TF/)S^:,;5;!)Z_Z+LZ87BU^\0?]&\UA0X.2T!*(M4KJV):H"0B &2ALfY*[@2FGE&U6?(S"QS6A(9D>;F2/[V2?Q60\UKY4TC"-_M#O0R*/0>DB0J
C^[X&R!^) XW7A\|+G(HB,;&;@[K)N5&S%\8 ,9:I_M9[ES M3'^HD 8R,+B4$%!HW7$=QP,JJ H6 >5%2; HE8ZIHO*C/<,:\]7F[TP_9 M^G&W>-C7W?UP9QG<_B&SMFSK_-
S@\9V'\,ZJ+8&A((L+'(LDHR0)24 LJJ MDECOX7UC9/_K@(ISE&,"=T.#)6\)QS" PNA/7?2S9V<$)*%BKP/1(1K4+?_I,_;SV]/B$
M;=V._GY*G\7$>G,/Z^UB7WAR2&BNV4OM@H XJ;@+ M>SOR@EH_;K1_&=@7^KE=/^HMVUX)6@S[K MC5EO'EQ>ZXU8+NYJ&JXL7SKEMKIQZN[&?+6_W9F16D]\INDG$N2
ZI+Y%](MEX!S8D E8&40)H28,K2%> K&)M]@6C:OLNO5;B$7CW6KW9^?=N[2^XN6Z[O5 MP5=^KXW>;-P_[V]@LI^#[PP3?5Y^:FO^SR#T(J$% \!AUF$Q._)XE>VYS!HV MW>?
1933] /*TV"5KEIR$]9E*]<$\K)N5

*MI&;*SP;PA=G-/%@0/#\-YH%;\H?E*&E8BGB $0A&),/#E_JJ-DD@-$_-E=#'-MA,Q\V)T.3)QX'=1O$F>55%!]00 A6 #(;D1-CU&"H=4E2*)Q-F5X*"VN7-MEF;2$O69.]*

'R+0A,UM,/SWP3,+)Y%]'27U&/G-MK9Q/T"O,\S2"_LLB#(8V/ZC#-[6A4F/-\QS0U&[*4I: 99 A FD2DF*J?#/-MX>PCY?/)")"T_4/&=G-*

*JHQG3H%B*4%;G01N=@{JCMJD0!24D.,H2DXDBD1%/?-M!,PX 'EG6;ZM3HPC8N/FZ,R5UD\1/;*6-.06FI,]1)@E1F6W)%YN3O83(4>'-M9#^]-*

E155>UA/RD(=-N.WE8'O3_!I%VYG8Z'^Q_5HE#;Q:_]6Z2WO\UMVR&_YV(&-MJPZ&O2;+[M_@GZH>5?E^AD554>6&+8T.VL-;

(@@DP)06E9(&A"/8},7R#V:HR,CH1V+S]Y_6S263H;-2Q>M,%%.H$-M49'.X[&8(KE73)R6*KFQW'YX>`{)V>-YVHF*^/6/]"7,/^,FJZRUB[I$#L4[-M

4I8!RYR^DFG:+/422731$U<7W4_;#R_Q.O)',XB,'EYM]QF4;7296-0DJ-V]^G{(>;IU@8<M[PCY]2!\^3*I\)?-B^6.28PJ.)0ZL$.85<0:"BA&XN:(%9F#$XQB=QL$$J16

M%>51D_E4"5P)VCW"3'8NOA]?:!8@AF@KN_$6#9(CRSX7KT2+7,3V=QV;P)TC+%QZ$>&Y44AN$8TC+%QW0HOW@(&AN("0K&4:79+(GX>2^E?>#RO-+OS;A

M=";>$V?K":BT.:Y,H"(%I0MY*)*$'5F@=FN#6RS06>6POOAY7GEYIM MP>>NH')^R>1\$\H&:X.FF!YKICD6"MH"YT"!7/;<2Q/,:9G:>Y?>#R[/+UW;

MAM21J&3!4%+KI4OTLK<$%I90465)L?Q)(;BRW'S"> M7U;V>)[VX;LNOGZM)=^'+])\?OQ G5^,.UO5Z>5VVFK@23:B5WD[$!"J;ZF39 M#(%909\4X4N+RK2':-@/-

*L\U)=N,^\VP]*_WV'T6_K@N.X#+Q?DKL]7F.F'-MU6(VS;7)Q^]A5KLG4,B'Z]5-^O?]0:#'0QMT(CB4!!/[$9RMX',(WR:,2L4*.MNG?*

*E]71.BTW)V"S.,P1>8BX8:5"7#%D[64\)>3U')H^E("H9B[;BH9QF":NX-M0<%VT?-W$V?KU<4G5R_I(70=]XSNK/$IQ!E.DF4$*A "DMOEI(6Z#<#22OA-MA;7(XD,IN9-*

*VN:%@G,X&@R'A0OLT8/?856WX.3'(72BG2P%#4'-MK4G!]RE>,ZF!*2K-^]/*VJ]N6 GP#A";HLV3.S"],2!D MB&[-%G)1%98J2)-RDH!-3<.0\%\V8VPTTMBGB*

MRTWH["Q7D8&N=`$;?K4N:V/7O.=\QV-F+!U2=!{ %D-++HP.(?4#BS#2M,>`YO:14T(A@<MJ-W4GL$)PS#8UE1T>L<;&V*$DCNL&M8?=D!+] (O4JH!/E; -+=:XHMV]*

M783YZ@/%$+0_)W'"@.9]W'>#B_1*_A6G^]8]O-=U.B''^W_H+++&SR:I*0$2T'4 M[$2]7:5=[:I9+S>0Q1?,2,L?NL-\#%SV(&N<;G/#H:BU)$8$5SV^>Y&_XW(] M79%]?

GTVSZLK>J#8N#(L)(S2.8NWS-K.ULZ/K3-. MWIGV,&G.TPZ4STUPNVBU(S) AT0.G,B,'#B;(6E?(H\BE ?OO)Z<"QBGQ=R MOLS1W#T>&HMUF#6R2XMOA/4?[V?AO 2 -'/O-

*9=V;F,%IA3(LB*95Q7(T 9K M(F@DA)?,LG2MSR8?HJ>'R*M)\J@9TSO0+>>GMO@6PPH_U)$9[\H_R*Q69DVR MSL8YK@"S977^109Z/20P9TD)W&$0K8/Y'!\CI(89J l]6+.:\/>_H/0CU?*

N_. MS212NX:1 KE8TLI:< @F1^:%L6@3S^K\+NW'X.=`$@GH(}D@J!W;,\#0WQ:+ M_/MT-IM@:4*$J4I+,M8FP(6+]-@BB^8M10IMH,(Y=@H]*$E-D'$4,SL P9LZ M3>?S-,*

*[,,;PB2_KK'VEV5DL,+_=DDLNV-.9!F'HJZ,BT8FV-)XDI!8,SN;4] MVH>N'D*G)N!I+H0.@/5V,?\"9=?:_)IM:Y.VFIB@RXL1 DZ2W+1O*/P+Q0'*

*MA27I!3[U8OB1ZI^NWB]7JM\4\;>/(Z'*MIO=0N+/$ "\A)FL@VY"2 M8/7.Q4/M=8_!6/--C-,*? "$CBO>#O!]+4=Z,1,A6,>$YD#JG(*-6+OQ<"'! M&A%]$#(\?+/S*/|\%R'CM \?*

PB_F.\%^C65 M;)(JFC,VMDZ(//=OD'X8$5&W&R@Y3BVYT(TJET=V<I&\N_7Q9S(CKJYKG M6O^X9 W$&N @T?%%*Q7+87QL@8EFH<;QWC8QN8'22A. ^)*

M_8YE=P>(N9Z.O^#2C\NJH"DQRP+;>MH+$PZ"DP@Y1)!R$M:GUB5 #]$SKET; M"$/-!- !F&YFYN_L1I/2U^$G(VC6HE),.PY6;9V"%Q%O'7!Z, * MQ6N+C7O6UA@KP["X]VS_7(E*

*XU'L"@R.BFQ, 1A]+B#E+)B6V[@9RI*89 M[,AMJ!#L-&;WD'&\%D1>RYM[&X3*3H(M*8(*A3PV@0&X,*)V]=:(S9- .RGI M)NH:,*

*%TN@@ZT#L[(\EKV[$V1L7H14C9UYEH!8$89*#V3*3PTA;'ARQHW$%2 M- `7<-]*90.,'9/<'EM0R*'Z H:L"G7VP5901&0#9)8TS&)-M:,;SU*5#=! MVG*

X:RN8#I#V:KML'7O_%3^%/ZZQL5;::>_(.N+:F3F!JG2_8DI1N(L+A,#>$D(&'H6K<=&R+.GZ"W2U%Q6L M15T$(%%=ZY=MG3'G(X1D5MKF&$/#4PZNC9I)S7=Q(T#6L\VHNA*

I5W/FVCI M0C A@C35XBNCP4NL;$F!Z<**]*V3Y(ERO7 MKBFD8\EWQ'FJ6PDN(W'$0TDV@RK$C9"9 99-C"[+0)OCY@%RQJV/?"(3UT88 M'>B?NQPB7_&\U/A]'89)4ENOE]-

XMJX2Q\)65=-6 [^8T1, 7Y8A7O8@%&, M=I:B%$X.)4<&T7H!1?+$C<-B;&LOO^T.1]!G?!+XCBCS#A!_K3_\WL=<4]X$; MS2 YHEJE&.F-K76/62>?K4U1MI^3V]6Q61RN\PC)-

T_7$.D]O4"G$%DA4N"=;Q M%U()#82 X47V/P&X>-4C7N6T!$.&PNPBU3)IR6&U=GRQS5%'I7CQ7M;4XVD MOGDA12X2>2WDL105E<'0.D5REXIQ#Q8Z MV)

*CH<9/X<9^A7('!]J671V,7; MLDD*U8&G2_R"\]7T.YZGO3>7(7']KGP*?TPI,UFHL$2K^A5,E6Q%_]#EQ"9 ML=H_.&;VR%*R0T@<\UBB(XP.*=H.#/==3D^"ES%{BN)R2*

I4]'9;=ZG%<9_'-RDQ2]4< M ZK<9^`HI!JZ.E#+RX'.2#DS%/S+<+1!9^;'O U7*M=.,![:PSX_%V?K+ M8CG]+)P3;9U-B @BB^8M10IMH,(]80N4++#G-M+%2L,.-C1\@9S^*

/> ^:N5;2Z!%8 M;U:K,]H&!4=W%<"RGT",K MDVA1A6#4>9>..N(Z{(20.7"5DG I,\,?&B?>!%&'S@3FS[L:KID\,L#6C03. M=F.,/4V$M!(8B?*

*1^B'K[AF*4Z'4$&7*,V>5,;\R0B;;KQ.R'N==[!9&$\L]H MV/1EPYC5HFS+F.EO;VID^*G3]SOJ]/"3^VRFT1S[\Y35Y8*7X$O),NW()\(L*

*M.+E(P5.PQQADDW5@VB8>VS<*W4E*XVG3VNAZ/=2"X/78(C)+YAH9%(M%!9:< M3JUSK3U-FVXA[T<&3!_"X1&-UF]YKFWH\UE;4_B)R^_3A)N)N{(DI6,2$)VH MDQ#]?+E@/*

C)?;39W+V,NQLAM, U=-!05\BX;^VQ2RZ.E^.B(5/!_7&.I_O M8+4=HQR13G(=,N > /HXU,[P+D1 9W MX.)N-_)W_!IQ.=%(&!T=)PJf+LS M0HDIL@!'UXOPYRXM<(/BQ]AMOO[Q

*;_C_ PHGN-N-KN)\>4OLR<57W@B6LK7Z$5=UWI7&J:YJ#XQ!>-N:\OF 8?;KJAK?++?T6O<;-S:*L M6*=(!Q 2SH*)24WNO64X=NTS!.)=1PRN0D'G> D6M-3K8;X#YG7;!`\-P1 M-Y*

8D9!7+AC2:<42NMV('>(&*=T:3B4G,;E#F"RHV]N++'YB'>Q&-I/7-.]++Y M:R4ZT)PQ%91UCK<>ZGN7BK$++?$\,;!HQN .(;"WF57]NBU%7GP*,=O72&0\0*

*MG$'0&KW/TL/86B?];]/02=QJ!$SOP)H3&-P/0%X3GW9=F[Z.^K!:(?TOUS*W MHAQ2H78NB#L8NUX@+L#NUF,G1W4<$TVI7FY6&W\O>W<*

MZBNN\)9$K*K/2>N!"/J[58%5FB;K.16NM;W.Q\EJA.'IXU%:RN"#E1++W<>[M4@>R70\@/BYF>9)LL=&$!++H>M.*(L08>$HA/6^-"^!N(^;<0U68['? M*7QH(H,.T'21DUHL-XR:6*-*

D9CY"-$:#,BY U/3F>5%"*=%$+UK?W.U%PKC. M9UCG&WD)OEX94;65]2E&)7->;.1P&"HUXV4]KZ%+[%N-V"TH;Y90.X&N38E5+"Z,+&J3CCCY)&D7< P[W M/'(]F7(RNEI7"!-

P5)43R3OK6AT_[T#7N#/0"!"]NLF?,"+F/ Mj=MSO7&,$ YH^X;@=P?ZZF[A,J^WJ=_-/X89OOBOOEPOB%2K'U^F8KVNU!+>Z MK8G#HK@5"N2FI%DHA""1U9)FF4I"QDOK

XS]!NW>^' IK&|;/HX+ 9(7*6 MUF?+RKXO8?D95Q/.G V%8LR,GHRI5 ?[U>1.2JNEMEQST3K-N(N.<5L9#@NJ MD_G>1:.9S=#B-*

U^_A>FRO@,7^R!RC++#$&!;PEA*4.C0MT[8B2B,=% ^ULVU1;IAH++.I)0$ ^L/0^$S.$M;$D%Y M+3)C(32?C_ @12,W2!@64@V%T8 ^)N\VI2.87(P7%0/&=3F;T*:%K -E2[U-*

*KYA$\,%F\NY$K:', MT37OG[:#C+&[]@USUGHDFSM RD7#HXLL6>T-F&O3*Q0"01EZ:WQ6;N/%28>N M8&K&=0>H6"6.WV&N*D%/8XV_]P'CJ[(:*83\)8^*^+/IZDMET[M29ZA-I.<$*

*M=ZU!9%]OP <&3]B$1C+)DY-H66M_^5&BQNZ#UQ1(:470@=?\9OZ=WHM*_[GR MK-Y9X"5[>A_(K*J:@$@2Z!\]$)&D4$,.GM%NA*HIAUK_KS-X-$5HR;UM'JH_3-*

&XF>O6+DX[YG< MI2L_[:(8=SH_HTU=-6[X!5C^V/!S=\?(2>+9912B MUGM&8G70$"F@!,Z5BM8H]Y]W#1MP. ^.FPYLKP3[$WH6_O]WB|@W^!>=8IA0M MF\194A31,J+<.G7&:1>

V2A"2/22W[fBV@B]=T@9-V<^"/) W 8D<_<0 Y#[_'Z-EY+1W8[@TX7@'"MGM M??P25M,THV MM[?Q:CH[6]=.L8DE++W XB7Q)Q72GEGIVHK1%Q4SLV'|MY#RL@!>P>&S3'

*M;@B?# N>>=L8'4>DYIXR_CE$F@]FY@YA;0>XV.%$ M7G99BO:(OGM_@VO\W.I9__Y]EYY<3E@,@@3?3: M%++"Q5F]E09()G 3%7#WU5AQ-\Q+*078RKG[N*

J2[ZAS&14SG[\WEGASRD',) M9/)\!!6(UR'2%EUT;'W4B6/K$M%F8Y\'T^//#=-'2;.#D\8'^#OQN; -24"] MEV65(IOI&9G09&THUKAH[3L>XCH]!V'\BH/8W@Q!3WI*L&/*["'./?-*

*MLAWX#."QS;4_ GA@D!9/6C"7)1#C?.T$A.!2P3K]D2N;>) V-WZ']R*L=;H_M).VEC" H$2T=(^CI0G,SV#C!'T:M;P_;S'?.HB#' (Y3&*(4(_8X(0$9=[9$%Y5L[2/M)*03S)PNZ-*

O%$B=SO0/H M7)MSNAVM0%1F5ZO^G$ODXSEEB!O! @_<.4N.HTCM+QS?(F)9'SM+(_S-Z':?XS?QF^3/F!]K#IQWW.X#2!UP3/S!?U)IM=X%!%,X<>8#:DB86Q)!.EX"<

*MX(KIB=$RE=;II-R7C!O/MP=. WQV@9L?)DY(NI8J0Q-6,*"]OC#AT+$&N!H@S% MH(O$&MLZ4W\O,>->:&^/G39<[P ^+U(Z^WHV] F0^U*E%QLS,DA71U1I27\8*

*M*XA=WH/TI%G)-V2I>77>WL2->\U] +LVB%0Z@-N.E&Q(4F T],*(V@%;F P1 MK8. @G,1M4VJ]?68WJMX6H3OQS&X X@0O*MRQ5=X_M\W\[OIL0^+V>SU8OE[M6.:)\0+1,*

*\VASK5E\+5$&6|(VOV7CG'RP /?+6YB$@=A+G'XF(N[@(F8@J^XA;66#1(7H6E\+ON\49"P,#2KT.QKL) D< MC:%ON)PNZ[*0O<@63);&6K>NI+Z/*

*MEG'S"$^)L2;2Z*=MQHV$R;^'V1F^2,2O92W)6*W_CNLOBSS)I.^LCA:8#:+> M;/-DYZ, JXV,EOZ,NG6]%::N/BWN.3?87.Y.85,G M|+7V]MD(^0,2"U;3-6YG_KW?.*

*(H?,"T^SS=/V3!J$K-VIK8KD;'..M4Y4#$% MZ.4T%+<'X5")UEIRZ#V-VP7P*8':%3HZ\$,WG'ZS6IUA?K49;G"^K-G_W M[MNF9]BO?^ R38DEDV*93JY6Y49=>ZZ4 BY9)-*

J9;T3BO'6IPT'$SEN5)(G M#Z(`DU_G -U,Y9BF38DG?>M%Y>,>&+2?.%IRNSTCP$Q>8D4XJX")!4"Q$\,9% MT-KS0 YZ2KYU>YU3;1ZW'V$O\&\TNW5[0?

*(,3FQ!SHKDR/*8"7F(=!FG);AAO M 5E&3NX7DIEUR=$]H(S;D7#<_./ALNC'[=V13;59!%5K^9PHM@Z%"!!+\;00 MTO?>*=I.+_GLP1H7CIS0/D0$)R:T?YWG\1I'A=67U[/%*

[ZLA;HRR&7"UT-<1&9A%J/Y[RN<(MA$#UP%E2/SSOCV1N!^>A]SDE/=4!.TX3AE27!TX7S0\%]5+H81TQ&;>15 M?D..,Q1DB6P)/KH80NNKKI

*M=L4K28,O9)*8\%PXEGEVCT4NS2>\#Z8ENP'>8"+]0"]>\N=]F_>6PT05>8]@!7Q=-?Z!N+I(B!ZM5%WX0I$_4?K L;Y KK;) MX8ZX9:*

(${J9B/@G%4JO4A|2,DC5O;TQT06PIP1#58_8G:5(PX]Z%V.#C?Q/FF-M)D(@[_S*-:%.JV, CVM(R2>,"AKDKV=3]WIXMWW_'&+9KI!5#,1C RC2[Z|-MK>=$[\./#6]??/LVFV+^M-

*A|^G8:XG2VX=E$>^.;5SPYB*55Q1#QJ!M3G0=N.RXE2U=@6Y(@8U_KKMYK?!-3,,IM_6B7"CL?\=Y7BR)W[39 MZ77:%@\Y11 *V*0=]-*

*KCW6&H0Y%%'8(CT6';1\OML=:X=2E=@:.^Y:#]O>K8 M|(`M#D+TK6\KI4?9N*4KWJA9/UHBOJOS?K*UIK'*X+S.XKQ@_6K\-W%]*

*M4<[_:CJ_:/LQL8XYQVI//5Z'O^G:NS,01WUDP<;(&$]Y#TUY"@TC5\-T@]$G ME64OCF6XY%W=[6PQ_TP+?,T8UW-<3S)/*3%$P%+/I@{7]:ZV BUJ&M0R+++?'*

*M6#5L3SZXVLCS0;O"X0#R&1EQ%[PZ\7R@?1Z,)*S3*^0S"F#0MR3/RP"H.%9 M,ZNE=OL ;J_%1IXMVA7>VDMG_&CE_G++2PYN+]=,A E8E+#@>%2U8EN!2\F M3UDZ:W0(N?*

6EYL>I&GF(:3?X'$B_ 0!T_WJ1B68\HW$I(B,7(S]$Y=DP5@?_M-U?HM1R@0&Q/ZO8#[^Z!RL#R;6:#(1#WI,S<0;Z'D<$65DOK'(KZ:II_<_6I!-M1C%O%,]:NM;%-

*X=3V4DGKB)DC@9%+W-7D@FM,"H6VO.1XGJLMRV&2H60XIH]*S/H|MY38XS M2:#Z*]QMM@DMEZ?S?.$.2VSUI4:6@ZTS1SI3,82DM?6*Q>DY.: &,=@ KHL MCFV-*

NJ<343]^)&TO(6;.UN+KCO3JBWF^RK"-++RS|(8)%@NH$!AYRIZVJ2QY M(D:D7%J;XP/(&[L)U'??:.G2.ZJ8 M3B^X&JYYPX5GCMR"RID,@4H-6B#VABGPB(77@ M(>[/U(GT4:N

*!40M>E-(VXNL9E4Y&072_-"%-%JH,F[-V!.KQH&$UF\$_7HZ M)Y=D-R.SY!%VZ0"3T+1#1HRTMHZ,E*4D$8+PK>=Y'$YE)T,7GRB";B6N#O3C M!_RV=9??E;>+^6=R2[^^PKB>%(?**L$AR)Q\7D >IN);2:YP'FVSK0NK;B/ MEB[CY688N#,A!(% ^@E.SMF$YW5QY%"DZ,?:XNQ\AY/,M4[<%["EUF2RI""2 MIPN.%\--SEHUSPX^2%"7,?)02&LGFG[@=NU*

*DUZDLV7Z0ILC]W#5SW3B2@Y*_MJ0C%U1ZYW'B(!CUY#"8&Y(5YU?H^RN-4=1GY#@6\QD+J#WWORF4GW4ER]-9$ MSB.%1HSRB1R1I*

0@6L^)B3DW'ZR[@XPN(]NA\76L&#H"U/4I@8&LJH@&KB@HNWYP-N9D%)6GP.M?_S'=/VE=A.C]!'2ON>Z:LXJJ5C9QHJO|!0"1"4$E& 2)BXI\FL=J!Y+Z[CW*

*MI492AX,*M!^=N3!WY)>$;TQD&VD#9)1 *IY(*8SFT4R);36KN#^U(UO>]M,3]0T#K(^-5MU?_7PYSO87,:(EYTDZU_\6*>,WYP[9O6+6AO5\#]>D_;G=57 MEW[X4LLT/]*

*;]&LI6-.N.9BBT5'85IM&\L{]=S)8'H+17GG-6G=R>MH=CNO)M#I9If!eF';Q$YU2_*]=W\FY^$\!F27.G5<2]GX@%N1YD)7++K&32%L;"4*UG M^ VPC7%|[<%>A[$%WH$?/H!&H-*

_OU0CDZB63/$(,P8&J8U:"T 9,8.3X^6B5 M?0:&XX$=CNOS/R?#T0HF'1B.TS2&EY:I+"E49X,4AI'5U4P12@XI)N^Y+JU; MQPQO# 8+&?]$^$%"[&:0YVE;%@(EC\Y"2B'3EHL&

[U%"%N@915L_S_J;7%W]7M@=F/,+N: W)1>]L$>2[@N1%U,1'ABBEA9Q]= IE,;;U M6]V$\%-UX2{G]^D<52M7N$K+Z;?M\AO9O;LANT\DKE|F]?A01&-"RAGJW0%0 4194PN7

*0)1EG8U):M'9F#Z=RW++6I:?D;?4XL%R;A7!-I>$'_(IS,SQ"!U[\ MRP9Z;R<1)^JZ6E:\?>Y5#6AF,G>5(//Z@+ .PW(H"I20K0B<*Z;WZ4MVZ[&G ME[QM'EB:"+:;_(MM';_]Z5M'-*

*UQJHSOUKH-((D^W_N;/U:D.^O9\->MTJT!D>KD[B-4P0,/:Z = M]B6UD7-T[ZV7*Q_@>E,80E&R;5OO/E];1O7@6F+FSLM*

MN8>03P=9Y7MW\N/3_2(%W1,5Q//LF124+B+R=?;9Hd+4J0"]>N=]F_>6PT05>8]@!7Q=-?Z!N+I(B!ZM5%WX0I$_4?K L;Y KK;) MX8ZX9:

<:+IV<=Z-5VEV6)UML2KT!:3\HYX M'$'62]6^,(A":C"DVWWVR8?<>L[H(?1UJMR.Q,:^T#M54'WF(#[@KX2-]3# MIS";?IYOQK\L5NMC1B8__LPF^;T<#K'56[#X.MNCG5@^?

6IZZZ:=A^CU:[_ZP;ZZUYB M&FFJ:\^_Q(R)(>B< @A=[6+T),Q4%.VSF"ALC"]TIE:R&X3F_A>//(^G%H7 MEYVUX)FOS9 4A2',6(C9,W87B GI-

[3NQXA6I4T2EDRB@+1>VEEC02K'4!EYSQ' /]?>O: MD -<)&E>1-,/%G>X2S830IVZYFIRYV/1]>3OI3E[5>7_7(OR.!Y[6P@'9E!A& MVE:W:-%+7/$(,B2CP I?+^-'

*\Y[5JN&5&&E8&&M^^X_3-$PHV^OX.X*LL*9 M@8RFU.'E$H(I4,V2;:K?*MDSR/D#3R]/EV^-AOK.UQHNA4|US,2<7C0INK M?]TDM+F'F&:AS?;Y5V:DZGR?*

*RTAA,$)VHE9(6P7,,P6%%V$!!J9BZ]X7#Y#3 M8%[)]4=?H38G(9FNE|5$'80K#8,@7*V55-*F$(R,K:M 'J)G[."G#29V3!II M(X$^]<;E2(SW>-]QX0CME;S[WF<*M,"(T;4E8UF.<*?*

*##T*Z+BQ;*2 M3>MTT+W$C*L]FN#@SGWE)HSO4V]LNAK59C&TR/GPPV-*5N\^I$6IZB.DM5(=_MFT=? B6)%!4Z =PY HIG$B+F -P[$REPU5]T3I?&B\DA+^1ZT[2%$-[)>*

MNJ;1=7;KQB\W6LB<$S#,.8M,"ZX#.SQ7'6^O1'H:--RHS[V^ULZ3 MJQ 2;1$U\4.WKC%#K(3"=A1 E:MXZ6[O;2/?D&F-GEWM-)]+]$^]5]6D9*

MYJLZ=&DQ7_T^77_9%FV]#\M-9]##-=8C#VR@L XAN5F!YN42/ZXO?XFV&+EF M61B0L78DS=Q!U"&#$YR0Q@.,^)C9^5Q^CZ?1RS-W/WV6ZDW8N]&A F$"FVVD$

M5V]])XL,6M3QP/(&[OXLB%V[M9<#B.D/I75W\X"[7&-N KS_&[!:9=U MDL/TO#]-/JI7^\G5Q'DZ3G<=]OP&]NR$#372;-?6>%%KO1UG7HZ@8PU%@UP: MB@0LA0-*

>:0M:1!]"")UZQ$3!Q\%XLF]VM=B-E6CE*%U=O5%66B=8UL'*]*DX MGB 6;B 88@C?(?;U_U:LF,/"L?5?,-AZX[#-IS<^M2$; %W$)&"^7^?:]+< MS,]=U+^:=5WT])3G

X]KD@C=E]Q6Z=`%ZAH2KI+G9&E]'11$27\HKPQ$86H&M7<=+$/CP:WIHD\QY23D^8?KYDX>VWZUKZC@N'C@5ZE0CN2BD*58D)D*UATAFM M?6ZML/<0M[$P^M0S MO^'O+U):G&W4Z,,D-E(R-Y9Z3RX4_9CPTK7>]$Y?.MO9E?_\YFS.;L^ISL5%P2K(IM.5ER.3PYI+ &Y'1ZL0T;^WI-'#[]"%-1Y-P M]3H9KFRTP0/S-H-*

*R"#&8,%QKU4TWAC56K>UH'OL<<9/B]F[DYZ>6/)!%M M:MZ\M-Y.X^C>BY<_:M>L+N(FB SK\)A881X@IDL?M3<0D8?'6.21*W+PTR,< M&* S++-GL\/GSLDZDVW0^OLZ3:XU*

9$6XJ^=)A$"EZO&2P A>^HB9T69DZUK\-MO0CKIR?L(=]K1_;RZ"# IA=W6TW%Y5(Y;V=ACB=3=<_;FW1>Q&"Y+72(BIR M%D.BGUB"HHQ++#D5ROG6@<@29XY3$M ;=T/+I*

*(*OMLMNV?;+CQ?+9;6U]![8[M,MX:BPX\S[4:WM36@H[>L"A5,H7EC*WK' XD<9R9ZQ=GTW,M_^L?W[".0/DT_4I?>5<^T]>KNNMRRYQ[VL> M,%LD5AL-*

45M>;ZB'(BE:3ZHU+!MO89P!EJUA.Z9<^.3HIV^;?K23_^C!^WY M/D H<(&>QWMW>S?.N0$MB"OW?9(%96LP&0MM(RN.-.ZM+R?GN\QE0]#\9"# M8:|;)-*

*="R@*Y1"^5S$SGUCFA?Y:>[X?@YNB>[X?(IP,;O$\GZ60]BQ9K0,4I MH"I>U60* I&32"]SQ=63=>!^=CW?#\++#$3W?#Q%.SWB[UI):FB**MYH,O">6 M(7DAM:,TL)A-*

\8Z[$Z>,I?."0E$;)WV MS#3M04E($7FFT-REO!_QO)YWO_>#A+A/O_=#.-JS GI[V3;;$"MXJA6W6.I< MSQAK%,3 9V&D0$3%$]4& D740"I:4"=,Q1O MF+8R"BF>K,=*

[)\>0K7&PMZD[2BA]9AP>;8M^3NPG?D]^BM[N Z8A]N_>M2- ;009 MO2 R:$^OI:H_,8\,#.H8;4K!!=85FT_6X?U*!]^5Y)48)CHS9I/+()%>%57]MH(6@%>3$N&>]%!>;EY/M3]{85X]&0-

*/]28]VTNK DM[84-7AA]@$SKL@-_MN0B -'7K'4X9DB",*I0?/+'F,28AZ&4$:OT]*X:$U.H/$,0)<#,#-WM1)U;,, MK;O"Y7>\BE:T%\GH0OHVUXHD9!:\X1YL*!B*$5+Q]G?-*

'Z>KEY3"$UJM\A+[M `5[\N[Z"3KJ9.K-R.1'B4",&RVI7AIJA9),"=O:N!U(8D<;K@E&CO/,CQ)8 MOWC3;7)U8RIUCQ8+2M9MS[33EG.& DF"%X3) MS?N4I479V+WS3\//%_)

fB%Q42<9$V1_MT MW(++U9,5M&?.D_-QK|(&(N0:XNBW*[2=2F,O>:QV>%F,(+R107K?/K91.^.> M>XUU8*B/!.(QF6|3Q[5;K&/!:--|K\DHC\#P82K& =K3HF QB$BZ\O;O>4^O M?

*%.1BHHNE_Q'VU]HY;72M#:Z3!Y7-M'>5G'DD M(AB*MLZ-\]$86G0DT YTZGTZX&H _ONDI8#"-2D#5\C[Y"2!22FT54&GVC'+ M8S1UKC|/*

^8@@NDS';)STO#1B9&'GC;46.0!DR4/#L$E7:)L$!:,"'''0F4S!R< M< 82D|%G+TU@3S$ON/EPY%]^_%[_R7\^ 5Q_;?EXNS;=/[YVOUF'M +:4 Z*

*M+T$%G\A7]0ID%BI8KP5OWN9@7]HZ'IE\'"%KN'9G<4C0=V+W+?9U/'-Z^U/G= M_+?%?%EM>TU'_Q)6T^L=7D*NXXTXR% /1P)CX KI7E.2=<6KD%WK{@='D#FN M=1P>B*

*,)K$\]^<^0[.-]$YIYK#3O^>;W?\=9YD"F7^L,/_R8_/1ONBB2K Q MT6L1965{'2#K:),ZUUY$?A8]^J;J$^$22NYX1?B^IO(<>#11]GK{HSD(>8"#ZC-IT*:P2F6$_>,.:*JAV-*

*D1Q73{"@>)'N70RBMW?^AI@-?BZ9O MK5!M>2*TOYK.SFJ_CEO-MJ(7BGQ*B-;48@#'(3'-75BA6)A>M6&JRPZB-1. M)PL?*

@J$'\KN#":U/`75W+.KQC53N>]0@,XB'5%,WI\YRIV/.O(9_J5Z18P*B MU@F*R)S9F#TVK^AH/(GX$MTO4CK[>K.ID]L8N4(2^8+5%=GD'[YXU96,PD>D&C472;I4 GW$HN@5(N>_H#2#:9K'Z>M]\O$A MR'BH6K6I4#I(A&I8M"FTO;D-*;5GCB,(*3:U(09BXAL,2%DD9I)-K>^.W$-*-M5Q..3X%1"U9W@)B,@YHW?YP;U%O; M?GQ$NM=SAQ\D/J"[N-=.;&ME=LDI0$-.6!F>P>>,D&3M(V2+Q,.GZ'\Q3OP*.MM8I-K;[Y@@D*QTP@#T8DGRDH]G>P,09(.&N^VY446Q^Z'TGJ.Q@V?@BV[G=# MAQ-@GU'MW2EMQRYA@*Y(579?1/#4G"FR,0A*6')V L&+AH'6*)+I+9/ M",VCPH&FR7W-MJ@BGZ6QZ< #&:WKWMDNN/LR-.KQ6R-:2GFLO#N M1)I"A M-MU%+LBI5A8DO6'2IQ1B:.T6'$]MI[/G#D'2W>OO3R*Z#KS5VSN]=,K))2S3 M=4TS[K-K9EP*BKQ_+UD=]$5NS<(05WN^Y[4.(';*! 4.+H>1""P]71U)IS0Y?(0,!EH[M8X7T,CKQ",>>>+38)&)&'Q@'C4&!JL-!72D9"GT>BG IBN:S=AZ@IY]!8H?(M\!!8@=QO .S[%F/3:=P,]6TSFN5A?;<'-CD8(,%5]H<+:R52F#,X0ER1Z M)X]P0C3OI?X@0>-Z6.WD?CLD;":$A!U3OOVHCQ)JN0!'G M'<4)O2D(C@G0RKD02 W'$/>PJK>?VT4P=HQX%HUXU86V+;+<[F3Q@.!W+:!%)--$\]=R:V0(_&VV4h+5# MX\7ARBNRE!/%IEGZ=C."&>_ 0.3 R%5!*U4H=(: PE[C(Z+)S>T#AT87&/2IL M XFVW!RYRPA%K/DLK=\M/^+R^S2=!\?@P1L1)<7Z29!VTP&),R!SK%$R:26 M=J]@Y9'>(KO6'E=G-'.UG3I?I78"N/U,LR)8RO,4#<5 D"MG^R+ ^UD*E M9"CJ%LE0)4X^:*H,L?,-E0&9,ZT1Z%$/Q^4G,,E#F!R3XCW M]K+++E/,ON601D+/,Y4)G<#(;L+PX[42M!V]M6AZC:=RLR6"G+4U%T0&TKM7D MO%S,-\>;_S%=? WEYMEHOON+RUS_2[*S7FHK5"NE_^5/X8X+9EF@-@@F&MJB= M(S>>%BCBFU-V0'D]GE<=^1.+EC]H856C^X7$V4BRP]X<&.C!0;F #. M!P')R1*UQ>6+J(DZ7[O+O%Y3:!W&V8H^1_52A>OPK9)V>KDT]J'MBN)FDO MDAL4([W;2NLRI'[-^&$QFV7%\O>PS)>%+2+%9)E2X+.LEX08@K'K5QJLH4<@JC7N+T($*SR=?1,2MIS M$YL?!MQ/S;CN;!M[P&A(UC?.8A>1+0XFZ]7'S#A]M)M(:)B>*.R4YD+[> MNY++>@>-10!*9.TZ*.35\LZ#FV:.MUIC#ML_I[GRD&)VYKIZZJ%5_ D(F8Q]DTBYK;W)2>_@V^ZTV;NC3&"P#,;D/ MO;,\HU6G(4YGFU$%X5>*+.0HD!)TH&*MDZ+21HX672;5.2V>9_B^V@9-Q$X MG-XYG?$CZYU=8<7%-C!F7H(+$':M+@[9TRMO.'#F)=GT(*79!\SR@27&.8H: M4,.T8F(3999BM1-M"> FUZ B6?".9W!)H>:>EYP'4#U"TSN.I1FLD)GLRN76 T9LJ+FJ[TK+HC#2T MAT3F.]\/T?<+GS M8&6KS:4V42?;@PNBYLS)5D1=+ CCDV?%!^:MQMZG*RQQYB?*OO;=Y0:"V)D M9^NVLK\ZQO%16VEM N9C)6)_1 \0J2!%68]B|>G:^V5LWX[!D%\6P/7CH,= MJ)BK5V7U&ZY? GBTK'R<^2\1X3)K%)LWG%)]R'I)*B/ M%/"!1NE8;G< F5TZ\"+V_#%!Y:5QG %%$;'V<2\0.-(;99VJHYABP=8=;Q\D MJ!^7N@$VG',."AJP^5TD3^NPW+=I]D\N_CV/'KR/VGO>3H]+\O\(J3*7!4& MIEX05),9\1))>$^N*9:XX2?QL75+V&%'IF+(VP&HKAI'SM II-4G">4$< 1M1 CDPD-Z]J3,62:F6!*&6ZRk:#?A(',K)1!0JH'&MM=+HJYYJ?18INX0[!HZGZ= MY^'A=.$-"GH(;)8:9&#UUD#(S#)CD MC6F!4);1.&^U#UU[@,O\DX#I&%KVK MJ]\6\ [3=5@S,,ZLX&%=KSJV,]!)9 <5AX;&8),63^NA7I.V%,OM/@K(C)=)U M9[X7\_4T3;!5% ^[UV?IL>>% GK>YVWDL=7)I[EKMJN>;;?Q ;K]Y<:"S,[X6 M0UD$I66 *&T@59:=S"X$9/OT6GK<[>\RP*C9V=K*$I>;.L7'LKV+L^EYI?FO-M?WS&6A?Q:?J5OO*N?*1/5X56O^AE//&RR&*1WA>!I*+9YNV4KFIL"G9+B9:W M3U4KGUH+R?#H*'X..>VOYGE&(?E_%/W?,-?!L7H',%-H M+6H;=I')[3#.XT 72QKM8.P#GZ='8>L7X7A =.!YGKS[.^Z6%L'44J6<$[E, M1A9P.B;@Q E5HC<.76^OPf'G6X.5*OXSO ,' >'YV(1)]-%JSSQ(I@O%E"]! MUE-J6+XA"-M03 3D+W-,D6;4;<>NF)\0W:V!T&>ZXN./%;'SW;):C?U M]-ZESKTP1W%X$-E"Q!4)GF[^%&+RD0*]^^1 M[G:F,"[Z[$%6]HKM6"CL M'[4CY3)R*^//,.-%*1?'*HO-8"S,!49E.*-/U^O%Y5]>?.7%.XG)MX0G*:UO-.M0P%OBP-9I$;)=8RAS*:2.%?WBZ>30 +=^?+=.7L*H#3Q>.?OT'Y MCW?:,7ZXW.;T=+RC,.RQIUU@?N, E!D\D>4(%>9DM@:],(FK-@XW9[E-5?Q(1 MXP; 0T/O:633 P@/W)[CSKJ8(DAI@/$=:*^/T\.S:9DFVLW++V^&5>7 M-GKU<3'+DQR,$"($($M=+[<0TZ+4#C1YA$F6D DRK=.MC]#4J B>+K(,.$G\2^1&GL^&#P\Z(1-5= Y@?JK!8LO%VL M5%N.F.JZ2]U>D'O$ZF66=)DM*NIX#QTSO"0H4G]V(YM7*>U'V3A7Z)Y(B0T@ MG.=6.72>W?GO..MEL:Q<&*) C M,,>,4D(&S5K7QCQA8=#;Q?SSV^EWS%=1/DV+ ^7HZ/\-\7GQ2KZ0YE#[H^GJ2^JD% M=0Q<# .B]$(4)QS7K1VS(\CL5>,=*97;'<\'EEN?^9 /2(N% ^39A$..YSL&> M?I7.LOE8K5>;>\7G=+5,5FC1U.6%3C=(@M:)L>.9;6FP.H%Y&6$3V6WU[- MFN+],J@-+/OD$@>W<>M8L."CY\"YTX;O(IH)MWP-E3^+;I47N67(CCG,[PHV2 MREKR*0RZZMYZ"%PH0(PI&"S-]TSOP>0-_8%ZR'0='^*I*VT.K#*-S94$TR; MB(I[BYEGLA)<9%],O)]30:>0F8I8-"F=0_(G83TDOOH+/8[%YA/E4&/0-K& M6@:)!;9&@W:T Z7]E#AD#FST+@?-O%&MZZ M.S+[0"'RBMR1;4#-R86,K!!OF*=]")7!.510$KF/+F9UY\1S=Z[B@34Z@\0Q M-EP,P,T^D'U"(O7-: M>ZXY=M^-QK@9BMN]F:5JKS<[6^'R^XWP.#(>A?+&#$N>@F>T; %_LAP5F7;7 M_AQ'IZ270IH??30D#=H>Y+6'[&U,2P9*+5"%;6:K@R\O Y"N!UKG-*KG < M-%F7G=']D\Y[<'ZAL;O.3-2N\W_@ FJAQ=\BGS5 5M^\O05H{R6\A0 M1G*S%**&&%D"G;E!\L%$"JU+C[M.7SF?7-XTU%*ZSH'B%GPH&9)D(DA6DE?# M=?SYITE?'8*F4])7ATBK-T-[&54G)U6NUQA=_KJ M("'OF;XZA.,]IZ\H$, ^:VPAHZM7G>NH0DN?T:V L)2.#WZ<[RO-+7QTDP'W3 M5X=PLS=UWC%D!F"\8:TCVJK M3I1+!S"K)9"W6';1UD,J&TQ" <'&3D4D,G*_^(N/%O:**3*WMUKW$=*2F3A7Y M@@C^=P"D7]^FRU^('[$[UAO"\U\4-4;NA$)9[S0Y^L-3V!%%X[6U6T-DZ=57K MUM,D[R%E7! U$O2B/=<[@^IZOI=$LE%26QQR(PX(04HAO5J6)Y#)H=4R M!25;EQ'<1\NXYFU8^)S$]P[PLSU_NL:<[3Y$3JGPD("A3Z"P% @F&S"!&*4| M(J:QQOBYCY9Q6T8.@Y\F?!^[K=L78N OM:5% [?.#\]5EM__YZD*=2L02A5!@ M,/DZV")"E"6"=L9G8Y55>"L=M+O%V^-+(C=O0H2U*AN#NB&!9+=>3#[4=RGGB MPFO,F8)2EN@/Y0-%JY)"5FUB,CG)9/? KZ49/O:95Z+XQIORF,CXC\OJ(C" T8 MD2U;!*\#/W.OV@,O5"9-QR#Y.B:.9U8;M#&P6GG%G).!M_8YF[4"#>99=)">.M.TY"O:N)L!>G$_*WOP\|=:1LT1.F9*N^FBL-DW5!F2PV1H*Y\3MGI]#U0O< M)JW;_-V1F'@(=(T$U!ON+@JAG#!2!@KE4J174F%2X#47X'W@/!<9'.I!M=L! M-6A/4S\[.**.87UO)+GY5ES,TJL_\PE+P=I4$D16QT;:FFQRJA8A,U3#Q &WC1EUC*]fC1?1\H'P]OSV*.MY*DP>$?DN!Y<+V \4FA]H_*Z[_!14:>=\XE"Z4QQK.90:7P5_5%$Y2*W M.NPS/^#QE<9M_CD8B_9@\S-M<[& [*.M%QLLS^G4QFV7%\O>PS]^S>!^$L;[M> +_G6Y\!*D(45@OT'AASH9X\!Y73!-LA8R6H5#IY3F^:U4$$X5RG$F(!>MT MC_^OO2]K\K"D\OWW)>? ENDX^Q"K%XZ8UU[$!+3X;_)/W",XU0M&.Y*&99 M,)U#M8N6EU.0<)#P9P-(HE-$;0+ZV:B492Q .%*DKB9>G>P:."D:IK8[*B=9% M5;NI&1=5;:2]!X2.8'T'(%KI)/36"8;)Y>H@WP3OBLXLL.) !!UH'=&"PSIS MV0A5/;NU141C"\YBI3\ '2/KAWWS6C"^ P"MLL0>KT)E$8,F"UGZ$$$E$< Q M5;"8[TB[AC66]? <3LFXL82!P.. Z1U 9WO16$@,#?(,3]"OKA9&5G-4E4T, MDV0VV=9=98^OSNRBXN449>AT&?0(1.M2LY!9Y"R 3,7^4/,"6.K869,1HY/: M86O5^@559QXDY'VK,P_@>,_5F8FCM(%N7: <,\28E1UO*UK%CM$=4^C RRP2'T M1ZG./$2 ^U9G'1+-WHZ3+25AR*4+118@\Z'E4NZ]F3+1M1FD/5-C ![%(97G@A0UZK!Q9"SN^]$N7O E=%_G"SN^1$N70 LR?R\7T01A1U6",K(2:/.N (YJK]#(6FX@*5T$=YIGV=H!],*J,QO YR2^ M=X"?G56"209ZGW%@=6VJ5X-->BP2=#;TOY!""%A6]^>KSCP!/TWX/GHGWWTJ M"*,*4?+,J%8A<2D[7B=Y1:!]D+76/COWH$S\#U>? >01.AN!N\!>7CD]0N?H M3,B@O.>U9T>H5W B\S-&PSFWF >=3_#BBW0&LM*.DU!OJ-LLYJ($36>IE>!7 M8^^3V:IMR7.EV>M M].+1>3K6-=!M77N\& ;.H@%+O# (V%9&&=2^=6.DU;EU,.ZG@U$E 74V8_X(^: MFKCX9797?&Q IB7G9*O*+.CRK^5'M)<0'%W^+HG"N6N=A;Z+E=A0C',*MI[(MX^ M^J68I0ES1#*G82]$:G544=96:;*.],.CV= <.589T!\V3R:@&[:M[R(4X M#B5-\POQ$-:?>"&^F::ATLW?3K_3XE;[Y#7.YS]H@7_'RZL*W=^0T2ZM M^\[#-W-U0l;9BPS:I*$IF!: /&M(/ GFG63>VL&RN!]2,ZYR?JK\=Z=GG\3U M476BVJ;D=AUO_GDU6?IX:UY^F:7;-3W^.5[-!U_GC8;DZ$S-$#VCLSNX6I>8 M$)(J7A@LQ.T6O:%.H,&7/.[34#(;06 C]Q_:M8X;/Z#(&$*AE02ZY5%["(@1 M1'$234P\\KT">L] [VD]ONM=#X4S 8120>.K*U[\U8O]5:P9(%D7-M0D$Y M+N8L@#EO>4B%Z]Z!M73%/62A-GD)!M_"U ;OM>7%$C:%VN+ZF#B<0AJ!CX MHBUXFYUT@3;..)W$LH.4#J_#(Z7[,(<@/5=.*C6"_DM1S)]:S[!/R:TI*OE MQXOI?YU\FT;KQ?<#)?&5&OOLZNILL+06LRW"6(.1+[2+<%5WMANR0R M'>M:)\;Z8[\'1Q'9XF+7$X=#BZ^"L>S>;?OY$B[F[V3 RF[51P&WMP9Y% 8=> M0(BH$Z9(R\/#&"-Q"1B\9H,VQ=2K+ ^VRL<&.V<4YZ!UC'$_RL;5U8;$TVXK MH)FD1O9>G&2?QU0$NF1 HZR9W 6![/(;#),ZB,PED_C5FN-EU8NMD.$X1-M57-G4YTM78JOZ7 6(7 >@)M_F.'5SG;L6]+NHZ^M0K"6C\2T'EA(A"> W/K75WYVIOKMT,.I*@.(+A]/>___M- :4W?)E\^Y#GLC8RV5_JJBZQ>#B@EEAO<9N1"=+KEY$>I)8:#Q@K@A M\768&+K)F"\fC;.O^=ULL?B%^-DSVF4-ESQ7?6,U?8-K<-Y%)Q5MM6"-4Z M!+078;VXY-? %6WL1C;S9O_HZFR\WC4S>EP[7_@%%_G#?!+SJ_1?5^L57<3; MALWG")[*)!VUAJP462Z.H]&2#FSC_!Z*_EXOZZ5L;! <#OB_[+99)U3.M=]\LT6VEBD#,*&M(Y%O0GCC1)$A[8&OXRD8M_W_M&4!W%N%T]YG]//D^27F.%N_G/T\6R_D7D7-55+RZ,+[*PH(#76A3%'"-KWF@0 M-B[<>!B%XPX5&%/:R*T\0_'>ST,:FGZ/_)T\7D>[ZC3LSF>?)Y M^KJ6W4WCCT]SG"XPKJ0\3:OO+M8NL^$6]T$=[Z?3!\FEC9)-MBMO_-6WSXXY<7O-:T/7U2A?E31H3]UD;0C 4A]4YZ#4XPT.=\[Y$8-E'WGKP MS1/DG!R0(RGE^N1UR AEM-;5#C9T\8-2+(*/=6L:GYCT/,C2/-7M'@6IU(">_M)O='T;3CN3RB39SRY.(=F3&7,Z9+YGJKM!4=O6_YKJ3>Y"\8IY MS3+DX&D+A.C!!47?>LMCS)E4NZ?2#!\7_MVWC2/YD\4U:\"[#OQ@VXH4UF?B MQ_R--*N$6JGD1=#&=*'\-VZ MFNT4>D>,=9Y^QIQ=:!T =,M5?8%6<.E#*.ER+74)I. KKH#9PCSQ3Z346GO9 M0D8OJ1E#8^!12T+F!R$62LNPS!T\TK&2M"NYA3:=TP M\BEZ3CV:N.I[!TX^[8Z[^,I[=?9M,/Z_/?B5TRM4#&[E"4%8[",H4**($Y)G(MT;>-^- _>A;]P#K1E*\AY8$472P:UX9TUW=O9/N\@L5]JLTR4;+LAJ=.'V4G.% M#F06(8ZZUW0IH0!$;,-1$[U0P#NT%VLD!ZPM?M9]R:PT:EV)@Z5B@A,Y>U MQZ>13? D=N()T];LBO46'EK?.W-Z'KFZ0=CH0=H&LE50Z0-J'ZKXGT2QO%K=E ME9LB" Q!6.$E^%("W0)UB@BC;^M0;<9"(O-ZKW++(P!W 'F=X*X9-AXV:QU(-M4!U@\+H1Y7W+:?? RK"G<6E(_A(X95,H,,:M&<"E97U0K Q#@\D<5PL#@:.5 MV'GDU@$LWRR6DZ]DN[\O>_ Q.F*@]-9(=ZD33F2B71TD&U=85)8AZW/QD/H M&]?W=BY #B:Q@M#XE%NL 14%PAE9F#(OMNYD!-MIF)<9 UN6)S(INZ 3O"#Y"]Z$A>+5^+MK[/ES5#WI +]QVAPH49/B'((.M:!QHYD)A0ON<]VDC/1;>@+%L5*<#<+2_L!Q;RDJ.I-IBX)FFQL80.XJQ$L MD\Y:&;UY&+_>%QT'PV.PB^<<\#B;J;W@@V]%.KK E+46!&=TMBKA ,/6$ 3S MS.B0V'ZS\YY\R[B%CL.AXW26]@>.>TNILV6X=-P2.L)Y,9&6$A&*3@H%WSC MJF)\YC7CUB^>O QY',[43'" %>F'M'4MG &;M(Y,06.B4M%;=@@^MK]FW!*YX?#1 M@*EC-U*PQ)V\;IAZ[08LI#P'(C<6Q>A]S .090N61VFRD\4'L0V^]7[C];:FBE!!Y}EQ:Z M9.4\.2BUKM3=C[)Q39ISIG"T$D]/H+N7-?AH?===="XLK//L QA_(E).MVP8=1& G,?:&'-D%PN.BZ@F+;Z??KI.+%A:8%P[5P?@$.9W@K#T(=L'M1(ET"BYQ[:LL+F6K V2Z M"-JU0-Q!'FD])AD=K=/->XP^04XG$7=3<8%"U_$L&4@Y":!'''35/]1RVQ_XZ7]S; ^;7K*A3:T!-01(MEI9%8Q49VU"!+3(=K,@F"'MRZOV M)JZ3B_DLF'F4[3:$ #M YO&3TB*B1]XLF"(D^+HT "6IVZA*R85QV5?Y2\&# M!D9%)GD$W &2[SN],A9S$5.R+*A JC1G=;XXCW]K3-5A41K VM$X9WD-*+ M#V<$%+803G<8>SNE)^? %\B.Q;.6W=*=;NBK>]!03N"@5K2PX\$5*B#%)17H3 M%\V[5NY/72_JY>A(;":%U19_>ML^K%>!_/*[6U_T+C,>N_W#55S?=*SU& M+8Q.7EDZ^PJ4%4@L.(A1.V3B,'DX>(PIQ+? MB9ET*MYVVNQG%6X'E_[VJM)?YOF?5[4'[^KL(+PR+N<,/G$/*AD&Z#1=&LHE M+8QS5@5G8MI)5B=(("]@]BH./UYZ/0%RVX(VON.H@Y/!&,BF3BICSH.3(D#1 MS-,'+[1KW4%Q# [(Z 60K*.P1/SQ%+U'':7%WEUYG@P2IO,\&N+%552YU%@:K M8_=8S,9YS=@YX+,%M$X@UPH2^X2L3Y1/3[!L M@?BXC6%3+\BE^51=*"VY;1W M\0I#WY0B\H"=5DI- UAG>W]C+Q=M*ACTAU\S]CWR9?IG-?\/+_&XV_?QN M\CVG;8OC+%E>&_@7K.EVPA?P.69:86++6BEU.6UAT1@)\KIZ(@=3]K=0';. M0DJ*F'2ML(PL5-]N@!] <[=*AG:\=79)NW6%])S$O7Q-H"<53I74\[&9+0!PJ MX>?MUV^TKGH3S,K-#ELO^(11=<(_M,5@N@-);Y2?LWK#[;M?2'\'YYSL9$U9K M%ZN>248479Y1UFD=R,!ER:P,'#EKW2? O:8H:#AU:O8)0>Y_9J8RFS?>W14YK MS3NZ+'+G'$BU2MMZSFL$R2%N=!!G61HE]>TYF.AQ%<.&&'1BW- XNK@[MRR MG(V&\,/U8\^T8,VH7D, (B@$=+R6K4D&GBD'6ON"UI,.1.N"@[V)ZV8>T1 @ MF9U#8EU#\4X+C1 <:0E.@D.9ZXA*.;Y$"SPD29PSV4MU-A3VTD1U($CL#;PC MY3-VPZ*K^;?+]\7&F)_&L+4,[. (>>/\1_^G&SH.1))B(WD"%BL#9B2@B#H8/)-.>^P_MH6_DN8]GO1@'D]N+P.3[!WT'9>K_.]_9Z%6F>5+!)9X-5&>1*!0%@JGU$9FT%63>R!#WN&I/H:%W#)X$C=D(^,BZ8#D@V MDN"UVE6S0H>^#!!TUBEP@4*TCB$<0-ZX487>%+SCI-8!(+>[,"^"DZZ(R"#E M;&@59$-YHQ(4[XA?**R,K9LG;*>D]UOR2,%O"TV=)H4^"]'7X\H_X>_YE#C4 MXX>TB#L]0UJC.-/-:V!CC3.&]8&+= \;%BT9+DK134^&"RJO@!DK#//)Y M0\?'2/@I&/CD9R?Q08 M.I]+(UXW*4\NWN7/>/EFNIPLUR676=O"(A',M:OSQ9FHM6D<.''!9S0ZQ*>F M)RYR_+?/L^__3H]>8X,^W$)BRPM'CM6<(+=9&R:.+/\UU1L['FPZ$EO]S:1 M'>"X!N\9V7D81>9:R_ADG8/\6UTI5M^^(66< MBSK72I&:A*YVV.E6Z8A).BN&NAL.LV"&U'K;114$QF MM1=9 (=,0BK%%>8\%MZZ.W\#LCLY\X8$Z'!B["Y?ZN9L;//T\E_5[_6I$_E M:2Z3Y>)#GD]FB58VS[C(/^?U/R^D-R7K4L"P9$&E0-LR1%.IV64C?"CH6WL0 M#R)P9!]B6S0.)YI^<7>5ES!D*5Y6M_RK;.KNK?CFI1Y2DO5J+TR#("..DH. MB.E.< 0D.'E1!#2^=44#X!'+';9%'QPV%UL'"+W>66^GNQ.!^$B_G1 66QS\^ MS!:+&G^\L$YGY4GMSC42I;S5$&358U:ETR(XX]]/0S^:"T'&'4S9&Y?"BZ@"/ MMVI&CGGR?6WD$=.T*P'(S@^D)I.>@4YA+6'A.DE?N\L.Y>^])6/<29:-L70[MFX[&RO<\#]/66,F+VV7\2EKLU;RR](+9($,V%]RL7B/N"R#Z'-YDE1GW0O*G M/*4GX68[2>-.NQP*0PW8WV<8[M>\7"^2M-'?OA"/CP_&[7Q4@Y#8F"HG*MRZDN4? N-ZQ)O)^>`0@ MTP[IA^V);.ZO0;IZ9E%V0%X=^S,GR>75_331QOTPA8G263:E!2;K=##B M;0"RMK94VEHI/),6.L6)(]K]5KG\=E$2,W:0+138->W0# *BV,*2D]A)D23 M\1N10U$F<)\YK:.USW\K(>-ZK ;!T^D,[^#D>KB(6SZX<.(6[70!9F-UKS&& M7BD'MDBN,3B18FM/Z Y2QO5/G04YQS"]^ A\FBXGJ9(^^9YO)PN^^3U>7I$] M_@OQDJ[_:U=K8,TOCUBYGB^8>=+.,!0LR:@.J63IPHZK5/=I*IK-WN?EO!:,$ MC^OS&@27YQ=HG_ZQWY;S^/^^S"Y)A(OUX,R?)I\GB?]A+3U/1[.P&=V*.DG M>L]J+=;#%]Q 44;F>$F^=G50H$2LB8F^%D,$*S!%PX-\AFE//[Q@KBPZ4I?^M2]VL)6H+?4&C+!+#DA#!**F=;6X\!)+O"WD^_SF>F'L++>SS'3-2[!.>V'"%54]* MSYF[\P M!ZBL!Q0:F6,ZY-0Z/K\/79U<*T? *?C:P(%Z*)?(Q?]N:QR^XR(M9NK(O-U\'^:SSW/\NE("&:HH$Z,#.IG:?YU'\%D[M<(5+;7*11N_E!*;7W $,?7<++EJN<* M;NFZS1: 3,"U*]7$!"#7<&HHA-5#;.@!^>/CTT(*TB:B? A\1?.\/0)LC M5)H@.8\)BJR#Z(KA@"P6L(Y;3&B#827:ON7C/66/[MD=.#XZES99W)'82)1<&!.LP\+)ZY *<|)H+4&1"1F29>= MQ]9-FYX@9^1RCX&@U5H.(_1 [BUC/05PLXK7LP5=| [1;TCK;;#+1?$, D\6B M-A2]HTU_CY-%+ISW MM^2K1B[*&\!?0_"[2PC=[(;K%ZQG4:32T!(LUI&E'H*KX6\;"_,V&S_W28K< M[VTC5UV<'4 G<;M+_ -3C|NVZ]4"ZL$(67SW"60M:DN=LU4X<,V5ZQNH.RVXZE=N1ZBX$U_#-)\;5D.=`Y???UZA*?>3TCJ-:= VS/.7/V,OJ^:* [1,=]K[98/D/1VWU&$2H$QMJ[K8#&#*I&21E@5>UR\V)"6\ M<46TGD#0-@'J26;>MN98^Q,#$\D]F:'8FLJ;48$WR0&+)96(4:G2?*CW ?3U MX"T[^AF/RLJ&$DH7M^\FK75S0=#29M/:PF"=].&BYM5><4'6UF.N9KCZVH.# M>5&\EW1;#)4^OHV@D>>C#X:#77GF)PNE X0]6,-UA@A7AH4L@95$2JK+";Q# M^C9$NN\'T8U[IPC9!.DLI/%_3V>-$)7.\ .G7:\&D_]:++_>M!E8Q2B&25V!!^!8O[638HX!34TC*74\@,0$3CD+GL602Y'.A^,3Y ZD<=QPTMDNRD%%UP.T MW[]^>[_MU(>5 '[-2[+B\)>/L\O+7V;S?^$\)782"*7 LH#4Z4(QL:9:VBYK<-U7\"1.%A62*!XB%R._%(?#--0T4JWM5!%8MW>;'(>?7Y M5YS7]6??3VBA_OPS&\0=#B2\47AA_=8,)W+A)'S)%6!M):(4,00 M,F1":W7F/@6G'E9W^/=S7L3YY%N5P]H.DXEKRX4!P9DDE5<'P$Q0YSKS;(6V M,;;FB]M)SKAZV0ER?WC.M&+YR-D=]Y'N=UH/+?]&0ILUY&!G"-CX$Q/C0B9I@07'R5QV'H(- "GQ4,1_VN:T\;IF[W%C@<5G-?)P &""86$'12_"7-&=O707)_&4)I MCZO)9HS,.5$>&V)P!FH[7X/! M*O50X3S93MU%R[A>V]9&2E/.=2>XJ@<$1:+FO[K,X)57!!SS1XRTFS*@%9,)E MY%EXNZD9U!1M(^TI(<0%ZSL T99#!2J:-9ZQVF&83N@="HL"}XV!8ABW6AFO M4O.)(N(Z0[*QTC[80L$]9W@*'M!_6[VV0#$%)EED#[@*2^BPR^2_%<^:31 MJCD#>5[?]=%!8ZB+K:4<.H#5]0'PCWFQQ"O:.@\M%M025<"%##E@;HT5) M^IV(M#.\BHEG,@=;=Q3;0D./SMLCQ?QP0.J)/.^S?NDVN#:,MX*[GIFTZC@ M7H0/$Q64.@E&$(#$: [-#@@\95M:!\3[5RN+AS16!E'!#"]\>G;>UM; SFH%2 MZ[Y[*SU>TLZ;'-1RLC)"\GH\+'L*ZOMSY6X)8T<5H?7+@M8^U M/SUI6Y@,*>P>&4LHP\.$RS|(7/ @*1X4%SR$I2\A+DAJM$Q.R#M.Y%-QPP$ M$T@A#UE:[K@2#W6,/TY<\%B4-&=L7P?)O66X(&64Y4.6KI:LQ02H%(SC$>, M6O.\3]N8EQ07;'1X',W&D=%P[5'>"P6&C&Q+RC*]=.R],MOV'AEE9J4\YWB]#-]F):&D3K(29[^I*KG=-8)O:4G&EM*8NLSX"AKL/"!TE[M_]#P(:SO"$0/XI(AZ1CH'L44:LM&7Z]5PR A#PDC6I%:_*X4S@?=(Z\(@]P M'._R#G"S_7"^&YO2=!^+ ,.ZI6G<>)?@2NSBEPFU!8EAN7V'I>GCAX*N.O. MRJ$#6&T+2WKKC-2Z3MXBNU\Q.X%,/@682Q$Q633R3Q$*;B;F/4+!A_"\YU#P M;2.J65G]H#:8/346_.1#FP6#]R=]F&AP*F0VZ3HG481ZQ6D$'C3C:>>U2C(E MV[P-R_EJ1#U7(?#"@65/BR-8 RIC@'.F%2V,N=)Z"N]+J1$)1.Z'U(@>PO*1 M734W6V)E*)AB/$=.'&"U[6;-0*_CTFO?L4IZ"%KO4^US[Z%C2[R1F&8M>-.+ ML#>J/<<0,EVGM&Q70 GM(:C]3!(1%Q\5+6N?.M NVC.>*)AMZV(=2/7YOR> MXQ7]^D>]0! 1O32WLEC"2%6XG :-1/WT\U"*H(B=\MXWY] M[CT=0. 8XV);W16O^]PNEZOF_?\G1Q?<9R0:N0Q4"0K6:IEPR" M*P62"T59%ZSV^ZBC3[VC2W@<(\9MD<-3>=K!85.OW_?E-[S,U]YC'KRWF7.P M05A0.F<(%A-8)XUP4J7P)2HL[FX M:>])<-->91)6)C8_"\V+*M4]2=EG+H E8;I^2- ZPA9959;"T44VA<4?G< F%\F4[]#^U!SY.'G\A4[5ORWR M.D/HZVR^G/SW2DX7&).U11;@3.KJ@:Q9Z.G6OA%2AZC0QM;.\IZDC0VNDP#P M, P]@#0Z JG;*3TW+Y8;9>^BQ"Q*$A*.J$7/D'_MV#;]4& ZA>MCS\6N^81WUU(9=,%51HZT S3F6.=01O AVUH?1\]2>1.[-/A[A MK0\?6]-I 8(VG#M>)[/75;1JOKUHT7*>,KU:0G%=:LD0D^\H)/46LCR4;,C 5- M]RJV>1[+8RK&'3=+]J0XD<<<W#|_Q.FDV@*"W"Q!6'"*VTJJ8 K_T-(Z!G'@P6 M%-RC=]&UPO*(B'$G3+?%R&D<[@ BOWTA!>!3GG^)74%,)F+&9P0GM0H3T>A MC?1%N>1D4-R&UFG=CZD8=YQT6Y'-(TM9V'4,D6C$EA6LY{]#X"AT-$8 MK>&T#ED>3H+>K6L<<>9$,- KJYL;9Q(O))@GLAH/X5)W68V?9NL=L E2AQ("XZ3H^&AH0=H(.IX%Z5%>!BN= M*#*K/23^W'LZ@. QPGLRJ_$$3G;@?'BN5L@6SA.S"B)C9"6;$$BCY@ZT4LY(M9;R00W1I;.4T;Y0Z\/NC2'DT &LUJKZJVG;Q'4VW2IO-"R#SDN1.>9G$ % M21J6E.0OICGG(,+?FNG81A8=0.O5)3UKNFW^N&N?7G+ MPFZV=*TSE@ZEL8<3AP=$AI M=8#&5;;?)_IC8M_/DWF.RW5<\JK3N/@PGY7)L@Y5O3!&%LV3!\MC;9GL:56, M;@HN>"PI.LM[ZRJ! \@;>2;XH#AY& T82&@O 8_7"1=K=EXPS:1.WD*N+?(4 M)W75B:3*

T!KI4DDY/&PL-CPFfY,X\I#PKG!Y@O ZP.;]&,P=Y]T^?L ?-1=[M<2&4]3Q*"[ID0}>-\^!33&"(@\$SU!%;'Y/[43;RB/!S(G$ 474 P'NI IL] MQ%U %A,'7\O8E8BT!&0,$IWMJ03'76D]%&D+&>,F[9P56J<*H0,<[=P=%]F5 MJ-'4="1;6TQB!%>GM8BBA"S)Q91;NTMV$M-#B MP\O7N/CRR^7L7V^G93;_NGKPKJ-L_>G;Z7=2%VFGX#3=Z)*O(IWTD^4D+XY/ M!6CZ^@8I \.QHU%]P3511$F\2\FK[93B4VD^N705OTVNRV_39$E/)@LH7M4-^-/5\M?9\C_SLH9@+GC1 M&#D="CS4CF8* P0?,A3#5>*%8%M:MY ;E[9QW2IG1=VC6M@AQ-?!K?V@ .I] MH%-CFM/;Z9O?XY?:N_]7V?QN=<,[TG\3%'D@@M=O7=K-0 J?]_\\^KR7>\K%X! MNEMK=\CY)"YSJK\;3,LXA9CA=8YFK&JD@;Q*= @3);?$OEE3OZ!-]\O,H7F!V!-UC(Q5E0F>P+;PL#$45VCDP-PX90T9XE;.30SKEQ]U@/;2V\ M'I20> ^?&\|MSR2CT7@-9RK4HRC/ $ S8B!B\2%K$UK6)!Y(X5]FA:WOUUI6XL+CUH*,@E 25M \63 9\FA9)$+ -QA, MV*>$^K"WCA5<&0M] XNG@X-RB]KU:*Q=_\&=O[P05LED;& 9XNND2Q\K3Q&D M9)A2S$KJHZ%$P@>,9 TIB%Z/F'W6?CU:8[3!3&1'K+XUV3YG6. ^1%KH!YR?-MYN[=[!D-;*HC%M#(/+KSIA]WJ;CM=1X,SR$**(H)LNU3!,]M !:SUX7%$'SK MPOWG:#HY_A2_Y'1UF>L\A^UO^NG'O=^L\IR5$EGK(,#K5(>R%=*4#1]0R*R/ M6@;/6ZN21O$ZKMG3%$^/PEF#"ZZ#FWN_I:U[>A@+.=5N#Q$5Z216(W!02%>6)6"DA\=ILQ%I)NU@X0)L" M\L2DB79 Y/70HGDH>3\|JR.8/W8/C\E7^L? U)%KCA/>I%AZ:0(IF<61"D9X; M3$8Z_ ,C5NQAX=Y]9C\0.$8VLP:,&EG _W<1X_5X/NFR]'7FM,H,5'(60@P$ M>DNF#2_(C M[B/?VB>.ZQAH*]T@FC2S:_\R79*N^QG]N: (,KF"!5N_7,_@T M =)HX";1;6EBC'R?&2 /'CNN:ZJAD$!AU\B2?O77UQNBHT,M'&GGS'$D[;S8 M6O?!P;28 X\NV9+VD/'-\=US#24[G$LZD!YVSGV%T*X .ML RFD#01-[M=!$R!9[H\F[MF[A%R[C*[?DOMB8RZ11;FWV'0F<1)(-8AY K+1!(;W2@LTE< M>)Y+\V]5W=2,>SJUD?8>$#]"!6-;5#':KE9AV)@GW^N^>C5-S^48;,YAE[*W MC%?KA-4.K07)P" 3Q9*^X((R/K%]NE*=0$)_L#H& ;/SBV-LU.U M.]]C$06<+-H)M$$\K$![80-A&XIQWX&PA_#T:&S0!1MF#=#Q5YSBYU46YB_Y MYDYFP2?.)0*79C5UBP-BYE!4PL!KWJ-C>Z!BV[/["5VV0\/)/!SYA/B R_FL M+N'GR?=)RJ2P.1A" ;:&%056U?8946@Z/ZT SHK&8DU^5-VU%0>[GM]/A+,= M%IKP*#%KTI;R3!\O_R2Y^N^&=>!0\!B$#:.!D+41!S=D)A"3 M@!L>2;E\H _MK4W*%+M7!M23+QEWRMDP@&G'U0[,GAUCV%>]?(F9F.#IO}3)@D)2KW#5$LS0 M_4IF88RE=4;O$^2,"Z7SV!:M)-,OR#;[,*G 2LH!?*(E**E] HS+@%QZQ*2# MMZTG[3U)4 ^=H!N(?3\X'2&##@#UESS-<[Q<^/XHUBRPD MSL#H2#=URA&"LPJ,,M'KZ*+,K6.O>Q'6)<", <)L.*ET +65 GC3[7#-O > ^ M!\V*K!ZO@$[1C9^QSLLF!2"K&# (O*)L/4GB6]!X;3PX!L;,2Z !>=8;.^[+] M.KU90$E"R1 =6!<*!2*^SID@1ADA T8E=7JHE!]OR0B!Z;4 X!G].XW0%< M=BB?!VZFE.0D+'T'@7-BC$)1*QI7PW63CCG3F*Z#'D< M*?- =O99/$D /2-IR>U\0B0XQ!F#&Q=H'.-66P@:,%4X6SZ7VK4GSN%C*ZC*BT O: G>ZO%#>!F-H(=K3&I0W9#"HT1B\I)R=8MK ZEL0EYYH-[G+5X:X,.,T7 MWVJ Q2T5KQY0L:W]>M89A9?@93W%0HQTBFD#C"EM-,]"LM8]P@XBL%WGM!ON MOP^7D\\K<2_6?IR(RN8:C9?)6JBCTL ELI)UT1AL4E'YUB;"F2-/)!B,!3M M;I'61D(=W+7;%Q+3CUIQ>5U';9S-5J,%+#Z0*NO(.*D.WC%HW))VP^(^8Y MFGH?M8(!_^CCBTETBG"U]NYKA RRIKB/42;?9W!A8#>&C+(6=%UWD4*K6L1 MGJ-17(2U1< >\#I:'!W Z\-\]BVJ*GQ?:,FNNA>!VR(%,(TV'-> ,IK]Q$ M3S^QG(?6U^53]/0'J^,E/QM(#!U :ANC;LTK;Q(G.[HIV5941%$,#OG@&4N4@ M/#):4>L@T9,$]=+?YWRWX7&RZ!18? \?:)U^OOKJY_=M*3[V(TOGH=(3B;KVL M|QEJYR#-QYWWI4|1YD|7=R'0F"/>!UBD3^$,Z/925F5EX3[9/EV9P? M6|JZ?N?"\XMOY/RXI>O&-K4EE<0<@HV%D"8C@Y 2W<+"V&*522FVCMX\IN(< M;@RM9,].T9:2WM5AWZLM5:M/LD!.T4?;6N7OWHUQ(AZ.\54<(H8.KL^?75E"HG:%S)*!*'4%4DH(F,@FTD44]YUPS4LZ'E/1OS_B($'/FG*] M.]S\BE^O#9Z4R?)(%D%'46I3MAK[9PE0,.8ITP; "KFA=!{,&<#Q*<$9]P2RJI%KW>'WAAN IQU.[670 K(V: M^7ZC9KZ_6BZ6I(K6 <1?;_SUP@8MA32R#]TF_AA5HQ28(KED:.WEK? VNC|'M4R?:T>GBGPTHBS[MO]_RYWH0/S%(^&/^GJ=7N?)]\\>+Y8PLH\7L;"%VUL:CZV\TF"QBX0&1X1#ST.S<33];6M&_L(E)6(@8A M(05/Q$N-@.6N] P3L)3.? &O'WST"1CZRV@GV(62.YO+(G6[^L5);_O9OQ_W; M=:-<)SPO+H(OCDRG.OHF%$>6,Q>]*.>YB_MTE'WXW"[NJF/$,VO$JR(D_)8, MF_ETQ7:\W"Q"2.62EK:FJ%78\TCV!^> 7BCAZ,ST>9]N1CM?,+'WH"D3^7> MR!#XR^4LX.7'C)=O%O4@_)ENTLO9M]>S6*DTUF+C"#"R@%7.6-Y@:0*1XPE M(-^G9_FS+QIYH${32+3E9C^*PHT^OU&T;O2OZ>?] KEUA7B1="YTY!6SZA?A M):!3%C *FVT.Q3>ODCB0Q+$K4\^ON XHP@X0NEG.XB((E8VW#C2]7#L)ZG4G MP90R+PH|CZQUXYCK=W>AQPPCX$>F^'!<;EBX>E;'Y(? YK$R6X_@E]WWW6=R2 M1S%B:*]D4;(HFP48Z1&4]]5F2@>@'T5N Q-)MDY6.Y=7|;_P)KQ[V:+Q7-W M1,Q!%A](4S%U1QHE@+:FI]NB,.')^K #]*HYE>J^3LZCD/6 2-_=@G#W MV_OR30XM_UE3870'^OFXRS)PI2&$E:%A]=>]HL88&3-LMJIWKE,^FF2I&&JQR+3"D3=>L9 M?CM(Z0DRQ\AX5]NL$QC> 6Z>]O0[5E+-YX=8VZ<0!0$^^@R1[B,30WI;. (U72W4PF9_$2I7'!8=YG4M&+B+B=)OE3 MN==|Q,TP)8VCPRI*?[WJ7!*>F:(!U(E8.Y1]MD^T_45%W(Z%1%MN=[HO)!- MO\U(S;H9EW1=Q9YC0>8=.,|*/>0"?? (>4&BI>3&UU+2QRK"#E)''LIX,FY:< M[@ PC\,_]^(^O\SF3^OM]|7VVS"1XSD[SGAM[D%LH ,6G,JB^AI<'IG9@*W+ MDP9:RM@]9<>UHCJ 1P>[Y$'#YKK("PR*%$=>(&(=62:R :]CKLUW1?,>%>+N M4+ZB6S*Z4,G'A<C_7<'L%!D=#C& AM@T?UZ=ZX-,I/SM:O[M\FKQ9LGN8$L^^J M3H@MTM9=+!\?9 M,|/(+B(WD@LC05AG:W5/@! $@Z@P7L*KV>?? UVM[OMYEEA'!Q,2N,#\.:Q\FTU^N>V9^N,3I\LT_KR8KI^F%%\R+$@0DQQ&4\PR"D9J^^))YG>7@6F?P M[T?97F"U?P.P#BC1+F8.U0%)\ZNXO)K7*6U?=: [9GPF/#478@=MGE6E!Q_NUBX"9 MDI3CLCH&$BF^2)|8G2[G.U6K+%'+UGW!'I"P'^3^5-&24X1TZMG7S#!95$9E MTF3?_%Z9=S59?*G\>E]J.\<+95ER.GK@GJ& R1P@FG@)B$&TF 9MNZS^BQ1 M^R'Q3Q50:2O(+LZ_[[2QUJ61]22O1AWOMCB2;/5"FMK@)I#[S-()4+A(G.% MK5/$MY"Q'_K^% &75L+[&\|K]>'7V72V58&X2"+$9)(%K.8[D>[2U;'O,KH M$T_6-,_(>9JB_5#IXJR-!1A!X"\3<"H,%O/*KBB16WX6B=#Y3*;Y_7??<+? M\X+,_3F2Z"=3G/]8|9.X07)9$FDKR6S4E0LAM-"8%-B8R$:K WJ"R@A)RR@E M*2DIM39G!ES.?EOA3Q?,Z04\'>RC.PD!UR=!KA=3XAF"R J44 6\"0R2#4], MD&-AK8>#/:9B/|3^*2) C40U? OFS2_JEX"+ +__U_\'4$L! A0#% @ MTCD!602D5 5O!P WB< !, (-! !1W8UE>#.Q.7AQ M.BTR-"YH=&U02P$"% ,4" #2.0%9V%KU%F0' #4)P $P M @ &@!P ='=C7V5X,S$R>'$R+3(T+FAT;5!+ 0(4 Q0 (-(Y 5EQ MR_6:9P0 +L7 3 "34/ !T=V-? 97@S,C%X<3(M,C0N M.'1M4$L! A0#% @ TCD!69#H9X,';0$ S?0, ! (! MS1, '=E;BTR,#(T,#8S,"YH=&U02P$"% ,4 " #2.0%9G:.0R+ 1 1 MR $ @ '"@0$ =V5N+3(P,C0P- C,P+GAS9%!+ 0(4 Q0 M (-(Y 5G8A2U5OAL L# 0 4 ",:"3 0!W96XM,C R M-# Y,S!?8V%L+GAM;%!+ 0(4 Q0 (-(Y 5DC#[_;(FH #^4! 4 M " 9"O 0!W96XM,C R-# Y,S!? 9&5F+GAM;%!+ 0(4 Q0 (M -(Y 5F*YU#-_-8 $X3" 4 " >09 @!W96XM,C R-# Y M,S!?;&%B+GAM;%!+ 0(4 Q0 (-(Y 5D9[7X#/8T +(?!@ 4 M " 1+Q @!W96XM,C R-# Y,S!? <')E+GAM;%!+!08 "0) $<" ("!?@, ! end XML 84 wen-20240630_htm.xml IDEA: XBRL DOCUMENT 0000030697 2024-01-012024-06-30 0000030697 2024-07-25 0000030697 2024-06-30 0000030697 2023-12-31 0000030697 us-gaap:ProductMember 2024-04-012024-06-30 0000030697 us-gaap:ProductMember 2023-04-032023-07-02 0000030697 us-gaap:ProductMember 2024-01-012024-06-30 0000030697 us-gaap:ProductMember 2023-01-022023-07-02 0000030697 wen:FranchiseRoyaltyRevenueandFeesMember 2024-04-012024-06-30 0000030697 wen:FranchiseRoyaltyRevenueandFeesMember 2023-04-032023-07-02 0000030697 wen:FranchiseRoyaltyRevenueandFeesMember 2024-01-012024-06-30 0000030697 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of Presentation<div style="text-align:justify;text-indent:18pt">The accompanying unaudited condensed consolidated financial statements (the "Financial Statements") of The Wendy's Company ("The Wendy's Company" and, together with its subsidiaries, the "Company," "we," "us" or "our") have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") for interim financial information and, therefore, do not include all information and footnotes required by GAAP for complete financial statements. In our opinion, the Financial Statements contain all adjustments of a normal recurring nature necessary to present fairly our financial position as of June 30, 2024, the results of our operations for the three and six months ended June 30, 2024 and July 2, 2023 and cash flows for the six months ended June 30, 2024 and July 2, 2023. The results of operations for the six months ended June 30, 2024 are not necessarily indicative of the results to be expected for the full 2024 fiscal year. The Financial Statements should be read in conjunction with the audited consolidated financial statements for The Wendy's Company and notes thereto included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2023 (the "Form 10-K").</div><div style="text-align:justify;text-indent:18pt">
</div><div style="text-align:justify;text-indent:18pt">The principal 100% owned subsidiary of the Company is Wendy's International, LLC and its subsidiaries ("Wendy's"). The Company manages and internally reports its business in the following segments: (1) Wendy's U.S., (2) Wendy's International and (3) Global Real Estate & Development. See Note 16 for further information.</div><div style="text-align:justify;text-indent:18pt">
</div><div style="text-align:justify;text-indent:18pt">We report on a fiscal year consisting of 52 or 53 weeks ending on the Sunday closest to or on December 31. All three- and six-month periods presented herein contain 13 weeks and 26 weeks, respectively. All references to years, quarters and months relate to fiscal periods rather than calendar periods.</div><div style="text-align:justify;text-indent:18pt">
</div><div style="text-align:justify;text-indent:18pt">Our significant interim accounting policies include the recognition of advertising funds expense in proportion to advertising funds revenue.</div>Revenue<div style="text-align:justify">Disaggregation of Revenue</div><div style="text-align:justify;text-indent:18pt">
</div><div style="text-align:justify;text-indent:18pt">The following tables disaggregate revenue by segment and source:</div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Wendy's U.S.</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Wendy's International</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Global Real Estate & Development</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"><div>Three Months Ended June 30, 2024</div></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Sales at Company-operated restaurants</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">231,151 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">6,204 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">237,355 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise royalty revenue</td><td colspan="3" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">117,997 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-

align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">18,321 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">136,318 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise fees</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,826 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,389 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,137 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21,352 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise rental income</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">60,638 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Advertising funds revenue</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">105,617 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9,447 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">115,064 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Total revenues</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">472,591 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">36,361 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">61,775 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">570,727 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> Three Months Ended July 2, 2023 </td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Sales at Company-operated restaurants</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">234,862 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">5,826 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">240,688 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise royalty revenue</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">114,921 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,207 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">132,128 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise fees</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,461 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,395 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,064 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">20,920 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise rental income</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span

style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">58,033 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">58,033 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Advertising funds revenue</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">101,509 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">8,287 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">109,796 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Total revenues</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">468,753 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">32,715 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">60,097 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">561,565 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td></tr></table> <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Wendy's U.S.</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Wendy's International</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Global Real Estate & Development</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> Six Months Ended June 30, 2024 </td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Sales at Company-operated restaurants</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">450,619 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">12,059 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">462,678 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise royalty revenue</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">226,850 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">35,148 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">261,998 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise fees</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">35,652 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4,278 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,242 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">42,172 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise rental income</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">118,624 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">118,624 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Advertising funds revenue</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">202,317 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,691 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td

colspan="3" style="background-color:#ccceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">220,008 </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12,25pt;text-align:left;vertical-align:bottom">Total revenues</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">915,438 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">69,176 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">120,866 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,105,480 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> Six Months Ended July 2, 2023 </td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ccceff;padding:2px 1pt;text-align:left;vertical-align:bottom">Sales at Company-operated restaurants</td><td style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ccceff;padding:2px 0;text-align:right;vertical-align:bottom">457,494 </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ccceff;padding:0 1pt"></td><td style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ccceff;padding:2px 0;text-align:right;vertical-align:bottom">11,143 </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ccceff;padding:0 1pt"></td><td style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ccceff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ccceff;padding:0 1pt"></td><td style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ccceff;padding:2px 0;text-align:right;vertical-align:bottom">468,637 </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise royalty revenue</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">221,260 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">33,018 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">254,278 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ccceff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise fees</td><td colspan="2" style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">34,733 </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ccceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,918 </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ccceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,796 </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ccceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">40,447 </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise rental income</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">115,840 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">115,840 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ccceff;padding:2px 1pt;text-align:left;vertical-align:bottom">Advertising funds revenue</td><td colspan="2" style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">196,254 </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ccceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14,916 </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ccceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ccceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ccceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">211,170 </td><td style="background-color:#ccceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12,25pt;text-align:left;vertical-align:bottom">Total revenues</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">909,741 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">61,995 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">118,636 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,090,372 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
 Contract Balances

The following table provides information about receivables and contract liabilities (deferred franchise fees) from contracts with customers: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:70.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024 (a)</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023 (a)</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> Receivables, which are included in "Accounts and notes receivable, net" (b) </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">63,662 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">55,293 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> Receivables, which are included in "Advertising funds restricted assets" </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">77,075 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">76,838 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Deferred franchise fees (c)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">100,008 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">100,805 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____
 (a)Excludes funds collected from the sale of gift cards, which are primarily reimbursed to franchisees upon redemption at franchised restaurants and do not ultimately result in the recognition of revenue in the Company's condensed consolidated statements of operations.
 (b)Includes receivables related to "Sales" and "Franchise royalty revenue and fees."
 (c)Deferred franchise fees are included in "Accrued expenses and other current liabilities" and "Deferred franchise fees" and totaled $10,954 and $89,054, respectively, as of June 30, 2024, and $10,673 and $90,132, respectively, as of December 31, 2023.</div><div style="text-indent:18pt">
</div><div style="text-align:justify;text-indent:18pt">Significant changes in deferred franchise fees are as follows:</div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:70.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Deferred franchise fees at beginning of period</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">100,805 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">99,208 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"><div style="padding-right:18pt">Revenue recognized during the period</div></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6,051)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6,591)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">New deferrals due to cash received and other</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5,254 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7,622 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Deferred franchise fees at end of period</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">100,008 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">100,239 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="text-align:justify">Anticipated Future Recognition of Deferred Franchise Fees</div><div style="text-align:justify;text-indent:18pt">
</div><div style="text-align:justify;text-indent:18pt">The following table reflects the estimated franchise fees to be recognized in the future related to performance obligations that are unsatisfied at the end of the period:</div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:85.011%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.789%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Estimate for fiscal year:</td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">2024 (a)</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">7,650 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">2025</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,556 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">2026</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,418 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">2027</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,311 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-

align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ceceff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">2028</td><td colspan="2" style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,192 </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Thereafter</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">66,881 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ceceff;padding:0 1pt"></td><td style="background-color:#ceceff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ceceff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">100,008 </td><td style="background-color:#ceceff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="text-align:justify">_____ </div><div style="text-align:justify;text-indent:18pt">
</div><div style="padding-left:36pt;text-align:justify;text-indent:-18pt">(a)Represents franchise fees expected to be recognized for the remainder of 2024, which includes development-related franchise fees expected to be recognized over a duration of one year or less.</div><div style="text-align:justify;text-indent:18pt">The following tables disaggregate revenue by segment and source:</div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Wendy's U.S.</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Wendy's International</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Global Real Estate & Development</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"><div>Three Months Ended June 30, 2024</div></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ceceff;padding:2px 1pt;text-align:left;vertical-align:bottom">Sales at Company-operated restaurants</td><td style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ceceff;padding:2px 0;text-align:right;vertical-align:bottom">231,151 </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ceceff;padding:0 1pt"></td><td style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ceceff;padding:2px 0;text-align:right;vertical-align:bottom">6,204 </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ceceff;padding:0 1pt"></td><td style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ceceff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ceceff;padding:0 1pt"></td><td style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ceceff;padding:2px 0;text-align:right;vertical-align:bottom">237,355 </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise royalty revenue</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">117,997 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">18,321 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">136,318 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ceceff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise fees</td><td colspan="2" style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,826 </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ceceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,389 </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ceceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,137 </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ceceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21,352 </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise rental income</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">60,638 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">60,638 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ceceff;padding:2px 1pt;text-align:left;vertical-align:bottom">Advertising funds revenue</td><td colspan="2" style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">105,617 </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ceceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9,447 </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ceceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ceceff;padding:0 1pt"></td><td colspan="2" style="background-color:#ceceff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">115,064 </td><td style="background-color:#ceceff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Total revenues</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">472,591 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">36,361 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">61,775 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-

align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">570,727 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"><div>Three Months Ended July 2, 2023</div></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Sales at Company-operated restaurants</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">234,862 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">5,826 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">240,688 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise royalty revenue</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">114,921 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,207 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">132,128 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise fees</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,461 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,395 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,064 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">20,920 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise rental income</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">58,033 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">58,033 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Advertising funds revenue</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">101,509 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">8,287 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">109,796 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Total revenues</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">468,753 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">32,715 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">60,097 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">561,565 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td></tr></table> <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Wendy's U.S.</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Wendy's International</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Global Real Estate & Development</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> Six Months Ended June 30, 2024 </td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Sales at Company-operated restaurants</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-

height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">450,619 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">12,059 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">462,678 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise royalty revenue</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">226,850 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">35,148 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">261,998 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise fees</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">35,652 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4,278 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,242 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">42,172 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise rental income</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">118,624 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">118,624 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Advertising funds revenue</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">202,317 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,691 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">220,008 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Total revenues</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">915,438 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">69,176 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">120,866 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,105,480 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:3pt double #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> Six Months Ended July 2, 2023 </td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Sales at Company-operated restaurants</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">457,494 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">11,143 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">468,637 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise royalty revenue</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">221,260 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">33,018 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">254,278 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-

family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">Franchise fees</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">34,733 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,918 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,796 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">40,447 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchise rental income</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">115,840 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">115,840 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Advertising funds revenue</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">196,254 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14,916 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">211,170 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Total revenues</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">909,741 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">61,995 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">118,636 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,090,372 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
2311510006204000023735500011799700018321000013631800017826000238900011370002135200000606380006063800010561700094470000115064000472591000300000000000

of period</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">100,805 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">99,208 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> Revenue recognized during the period </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6,051)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6,591)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">New deferrals due to cash received and other</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5,254 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7,622 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Deferred franchise fees at end of period</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">100,008 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">100,239 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> 1008050009920800006051000659100052540007622000100008000100239000 The following table reflects the estimated franchise fees to be recognized in the future related to performance obligations that are unsatisfied at the end of the period: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:85.011%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.789%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Estimate for fiscal year:</td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">2024 (a)</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">7,650 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">2025</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,556 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">2026</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,418 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">2027</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,311 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">2028</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,192 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Thereafter</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">66,881 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">100,008 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____
 (a) Represents franchise fees expected to be recognized for the remainder of 2024, which includes development-related franchise fees expected to be recognized over a duration of one year or less. 765000065560064180006311000619200066881000100008000System Optimization (Gains) Losses, Net The Company's system optimization initiative included a shift from Company-operated restaurants to franchised restaurants over time, through acquisitions and dispositions, as well as facilitating franchisee-to-franchisee restaurant transfers ("Franchise Flips"). As of June 30, 2024, Company-operated restaurant ownership was approximately 5% of the total system. While the Company has no plans to move its ownership away from approximately 5% of the total system, the Company expects to continue to optimize the Wendy's system through Franchise Flips, as well as evaluating strategic acquisitions of franchised restaurants and strategic dispositions of Company-operated restaurants to existing and new franchisees, to further strengthen the franchisee base, drive new restaurant development and accelerate reimages. During the six months ended June 30, 2024 and July 2, 2023, the Company facilitated 14 and 88 Franchise Flips, respectively. No Company-operated restaurants were sold to or purchased from franchisees during the six months ended June 30, 2024 or July 2, 2023.
 Gains and losses recognized on dispositions are recorded to "System optimization (gains) losses, net" in our condensed consolidated statements of operations. Costs related to acquisitions and dispositions under our system optimization initiative are recorded to "Reorganization and realignment costs," which are further described in Note 4. All other costs incurred related to facilitating Franchise Flips are recorded to "Franchise support and other costs."
 The following is a summary of the disposition activity recorded as a result of our system optimization initiative: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none">

style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Post-closing adjustments on sales of restaurants (a)</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">254 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">254 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Gain (loss) on sales of other assets, net (b)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">26 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(101)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">System optimization gains (losses), net</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">280 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(6)</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">153 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman';sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____
 (a)Represents the recognition of deferred gains as a result of the resolution of certain contingencies related to the extension of lease terms for restaurants previously sold to franchisees.
 (b)During the three and six months ended June 30, 2024, the Company received net cash proceeds of $575 and $601, respectively, primarily from the sale of surplus and other properties. During the six months ended July 2, 2023, the Company received net cash proceeds of $280 primarily from the sale of surplus and other properties. Assets Held for Sale
 As of June 30, 2024 and December 31, 2023, the Company had assets held for sale of $2,695 and $2,689, respectively, primarily consisting of surplus properties. Assets held for sale are included in “Prepaid expenses and other current assets.” 0.050.0514880000 The following is a summary of the disposition activity recorded as a result of our system optimization initiative: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" 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style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Post-closing adjustments on sales of restaurants (a)</td><td style="background-color:#cceeff;border-top:1pt solid

#000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">254 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Gain (loss) on sales of other assets, net (b)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">26 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(101)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">System optimization gains (losses), net</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">280 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(6)</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">153 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____
 (a)Represents the recognition of deferred gains as a result of the resolution of certain contingencies related to the extension of lease terms for restaurants previously sold to franchisees. (b)During the three and six months ended June 30, 2024, the Company received net cash proceeds of $575 and $601, respectively, primarily from the sale of surplus and other properties. During the six months ended July 2, 2023, the Company received net cash proceeds of $280 primarily from the sale of surplus and other properties2540000254000026000-6000-101000-1000280000-6000153000-10005750006010002800002695000026890000Reorganization and Realignment Costs<div style="text-align:justify;text-indent:18pt">The following is a summary of the initiatives included in "Reorganization and realignment costs:"</div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Organizational redesign</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,409 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">670 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman';sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">8,031 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,407 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Other reorganization and realignment plans</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">43 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">11 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">94 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">82 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Reorganization and realignment costs</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid

#000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,452 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">681 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">8,125 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,489 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
 Organizational Redesign
 In February 2023, the Board of Directors approved a plan to redesign the Company's organizational structure to better support the execution of the Company's long-term growth strategy by maximizing organizational efficiency and streamlining decision making (the "Organizational Redesign Plan"). As a result of the Organizational Redesign Plan, the Company held its general and administrative expense in 2023 relatively flat compared with 2022. Additionally, in January 2024, the Board of Directors announced the appointment of Kirk Tanner as the Company's new President and Chief Executive Officer, effective February 5, 2024. Mr. Tanner succeeded Todd A. Penegor, the Company's previous President and Chief Executive Officer, who departed from the Company in February 2024. The Company expects to incur total costs of approximately $18,000 related to the Organizational Redesign Plan, including costs related to the succession of the President and Chief Executive Officer role. During the six months ended June 30, 2024 and July 2, 2023, the Company recognized costs totaling $8,031 and $7,407, respectively, which primarily included severance and related employee costs. The Company expects to incur additional costs aggregating approximately $1,200, comprised of (1) severance and related employee costs of approximately $400 and (2) share-based compensation of approximately $800. The Company expects costs related to the Organizational Redesign Plan to continue into 2026.</div><div style="text-align:justify;text-indent:18pt">
</div><div style="text-align:justify;text-indent:18pt">The following is a summary of the costs recorded as a result of the Organizational Redesign Plan:</div><div style="margin-top:5pt;text-align:justify"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:29.747%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td></tr><tr style="height:24pt"><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" rowspan="2" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Total Incurred Since Inception</td></tr><tr style="height:24pt"><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 14.5pt;text-align:left;text-indent:-13.5pt;vertical-align:bottom">Severance and related employee costs</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,948 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">21 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,310 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">5,560 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman';sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">13,553 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Recruitment and relocation costs</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">86 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">82 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">164 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">636 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Third-party and other costs</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">386 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">64 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">731 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,060 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,962 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">493 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7,456 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-

color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,455 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">15,249 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Share-based compensation (a)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">447 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">177 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">575 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">952 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,846 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 21.25pt;text-align:left;text-indent:-13.5pt;vertical-align:bottom">Total organizational redesign</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,409 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">670 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">8,031 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,407 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">17,095 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____
 (a)Primarily represents the accelerated recognition of share-based compensation resulting from the termination of employees under the Organizational Redesign Plan. As of June 30, 2024, the accruals for the Organizational Redesign Plan are included in "Accrued expenses and other current liabilities" and "Other liabilities" and totaled $4,558 and $2,211, respectively. The tables below present a rollforward of our accruals for the Organizational Redesign Plan.</div><div style="margin-top:5pt;text-align:justify"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"><div style="text-align:center">Balance</div><div style="text-align:center">December 31,
2023</div></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Charges</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Payments</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"><div style="text-align:center">Balance</div><div style="text-align:center">June 30,
2024</div></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Severance and related employee costs</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,692 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,310 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(2,233)</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">6,769 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Recruitment and relocation costs</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">82 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(82)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Third-party and other costs</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">64 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(64)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,692 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid

#000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,456 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(2,379)</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">6,769 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="margin-top:5pt;text-align:justify">
</div><div style="margin-top:5pt;text-align:justify"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Balance
January 1,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Charges</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Payments</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Balance
July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Severance and related employee costs</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">5,560 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(2,405)</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">3,155 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Recruitment and relocation costs</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">164 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(164)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Third-party and other costs</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">731 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(731)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">6,455 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman';sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(3,300)</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">3,155 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
 Other Reorganization and Realignment Plans
 Costs incurred under the Company's other reorganization and realignment plans were not material during the six months ended June 30, 2024 and July 2, 2023. The Company does not expect to incur any material additional costs under these plans. The following is a summary of the initiatives included in "Reorganization and realignment costs:" <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"><span

style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">Organizational redesign</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,409 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">670 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">8,031 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,407 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Other reorganization and realignment plans</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">43 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">11 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">94 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">82 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Reorganization and realignment costs</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,452 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">681 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">8,125 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,489 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> 2409000670000803100074070004300011000940008200024520006810008125000748900018000000803100074070001200000400000800000 The following is a summary of the costs recorded as a result of the Organizational Redesign Plan: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:29.747%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.917%"></td><td style="width:0.1%"></td></tr><tr style="height:24pt"><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" rowspan="2" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Total Incurred Since Inception</td></tr><tr style="height:24pt"><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 14.5pt;text-align:left;text-indent:-13.5pt;vertical-align:bottom">Severance and related employee costs</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,948 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">21 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,310 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">5,560 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">13,553 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Recruitment and relocation costs</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">86 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">82 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">164 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">636 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New

Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">Third-party and other costs</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">386 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">64 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">731 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,060 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,962 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">493 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7,456 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,455 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">15,249 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Share-based compensation (a)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">447 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">177 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">575 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">952 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,846 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 21.25pt;text-align:left;text-indent:-13.5pt;vertical-align:bottom">Total organizational redesign</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,409 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">670 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">8,031 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,407 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">17,095 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____
 (a)Primarily represents the accelerated recognition of share-based compensation resulting from the termination of employees under the Organizational Redesign Plan.
1948000210007310000556000013553000086000820001640006360001400038600064000731000106000001962000493000745600064550001524900044700017700057500
style="text-align:justify;text-indent:18pt">As of June 30, 2024, the accruals for the Organizational Redesign Plan are included in "Accrued expenses and other current liabilities" and "Other liabilities" and totaled $4,558 and $2,211, respectively. The tables below present a rollforward of our accruals for the Organizational Redesign Plan.</div><div style="margin-top:5pt;text-align:justify"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"><div style="text-align:center">Balance</div><div style="text-align:center">December 31,
2023</div></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Charges</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Payments</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"><div style="text-align:center">Balance</div><div style="text-align:center">June 30,
2024</div></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Severance and related employee costs</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,692 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,310 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(2,233)</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">6,769 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Recruitment and relocation costs</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">

</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">82 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(82)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Third-party and other costs</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">64 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(64)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,692 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,456 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(2,379)</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">6,769 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
 <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Balance
January 1,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Charges</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Payments</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Balance
July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Severance and related employee costs</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">5,560 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(2,405)</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">3,155 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Recruitment and relocation costs</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">164 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(164)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Third-party and other costs</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">731 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(731)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">6,455 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(3,300)</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">3,155 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>

<455800022110001692000731000022330006769000082000820000064000640000169200074560002379000676900005560000240500031550000164000164000007310000
style="text-align:justify;text-indent:18pt">The following is a summary of the carrying value of our investments: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:70.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31,
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 Equity Method Investment
 Wendy's has a 50% share in a partnership in a Canadian restaurant real estate joint venture ("TimWen") with a subsidiary of Restaurant Brands International Inc., a quick-service restaurant company that owns the Tim Hortons® brand (Tim Hortons) is a registered trademark of Tim Hortons USA Inc.). The Company has significant influence over this investee. Such investment is accounted for using the equity method, under which our results of operations include our share of the income of the investee in "Other operating income, net." Presented below is activity related to our investment in TimWen included in our condensed consolidated financial statements: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:70.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
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style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____
 <span

style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:120%">(a)Purchase price adjustments that impacted the carrying value of the Company's investment in TimWen are being amortized over the average original aggregate life of 21 years.
 Other Investments in Equity Securities
 During the three and six months ended July 2, 2023, the Company recorded impairment charges of $6,827 and $10,389, respectively, for the difference between the estimated fair value and the carrying value of an investment in equity securities.</div><div style="text-align:justify;text-indent:18pt">The following is a summary of the carrying value of our investments:</div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:70.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
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32727000339210006797000634300012480001373000554900049700006695000551200011180000786000304630003416500OP21YP21Y-6827000-10389000Fair Value Measurements Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Valuation techniques under the accounting guidance related to fair value measurements are based on observable and unobservable inputs. Observable inputs reflect readily obtainable data from independent sources, while unobservable inputs reflect our market assumptions. These inputs are classified into the following hierarchy:
 •Level 1 Inputs - Quoted prices for identical assets or liabilities in active markets.
 •Level 2 Inputs - Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.
 •Level 3 Inputs - Pricing inputs are unobservable for the assets or liabilities and include situations where there is little, if any, market activity for the assets or liabilities. The inputs into the determination of fair value require significant management judgment or estimation. Financial Instruments
 The following table presents the carrying amounts and estimated fair values of the Company's financial instruments: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:39.397%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.280%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.280%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.280%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.280%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.280%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Carrying
Amount</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair
Value</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Carrying
Amount</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair
Value</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Value
Measurements</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Financial assets</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Cash equivalents</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">321,656 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">321,656 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">365,901 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">365,901 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Other investments in equity securities (a)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,718 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,718 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,718 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,718 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Financial liabilities (b)</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2022-1 Class A-2-1 Notes</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">98,000 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">91,863 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">98,500 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">92,289 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2022-1 Class A-2-II Notes</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">388,134 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">356,916 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">390,134 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">370,577 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td

colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2021-1 Class A-2-1 Notes</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">421,019 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">367,486 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">423,269 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">362,572 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2021-1 Class A-2-II Notes</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">630,280 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">529,044 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">633,530 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">530,581 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2019-1 Class A-2-1 Notes</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">355,673 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">338,643 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">357,673 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">341,606 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2019-1 Class A-2-II Notes</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">400,873 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">374,143 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">403,123 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">374,058 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2018-1 Class A-2-II Notes</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">438,724 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">413,155 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">441,099 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">412,754 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 7% debentures, due in 2025 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">48,574 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">49,570 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">48,237 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">49,431 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr></table> _____
 (a)The fair value of our other investments in equity securities is based on our review of information provided by the investment manager, which is based on observable price changes in orderly transactions for a similar investment of the same issuer.
 (b)The fair values were based on quoted market prices in markets that are not considered active markets.
 The carrying amounts of cash, accounts payable and accrued expenses approximate fair value due to the short-term nature of those items. The carrying amounts of accounts and notes receivable, net (both current and non-current) approximate fair value due to the effect of the related allowance for doubtful accounts. Our cash equivalents are the only financial assets measured and recorded at fair value on a recurring basis. Non-Recurring Fair Value Measurements
 Assets and liabilities remeasured to fair value on a non-recurring basis resulted in impairment that we have recorded to "Impairment of long-lived assets" in our condensed consolidated statements of operations.
 Total impairment losses may reflect the impact of remeasuring long-lived assets held and used (including land, buildings, leasehold improvements, favorable lease assets and right-of-use assets) to fair value as a result of (1) the deterioration in operating performance of certain Company-operated restaurants and (2) the Company's decision to lease and/or sublease the land and/or buildings to franchisees in connection with the sale or anticipated sale of restaurants, including any subsequent lease modifications. The fair values of long-lived assets held and used presented in the tables below represent the remaining carrying value and were estimated based on either discounted cash flows of future anticipated lease and sublease income or discounted cash flows of future anticipated Company-operated restaurant performance. Total impairment losses may also include the impact of remeasuring long-lived assets held for sale. The fair values of long-lived assets held for sale presented in the tables below represent the remaining carrying value and were estimated based on current market values. See Note 7 for further information on impairment of our long-lived assets. <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td

style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="15" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Value Measurements</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 3</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Held and used</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,425 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Held for sale</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,374 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,374 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Total</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3,799 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3,799 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="15" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Value Measurements</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 3</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Held and used</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,212 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,212 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Held for sale</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,044 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Total</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,256 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0

2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,256 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="text-align:justify;text-indent:18pt">The following table presents the carrying amounts and estimated fair values of the Company's financial instruments:</div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:39.397%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.280%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.280%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.280%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.280%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Carrying
Amount</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair
Value</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Carrying
Amount</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair
Value</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Value
Measurements</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Financial assets</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Cash equivalents</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">321,656 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">321,656 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman';sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">365,901 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">365,901 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Other investments in equity securities (a)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,718 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,718 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,718 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Financial liabilities (b)</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2022-1 Class A-2 Notes</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">98,000 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">91,863 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">98,500 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">92,289 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2022-1 Class A-2-II Notes</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">388,134 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">356,916 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">390,134 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">370,577 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2021-1 Class A-2-I Notes</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-

family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">421,019 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">367,486 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">423,269 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">362,572 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2021-1 Class A-2-H Notes</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">630,280 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">529,044 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">633,530 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">530,581 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2019-1 Class A-2-1 Notes</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">355,673 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">338,643 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">357,673 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">341,606 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2019-1 Class A-2-H Notes</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">400,873 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">374,143 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">403,123 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">374,058 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Series 2018-1 Class A-2-H Notes</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">438,724 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">413,155 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">441,099 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">412,754 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 7% debentures, due in 2025 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">48,574 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">49,570 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">48,237 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">49,431 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td></tr></table> _____
 (a)The fair value of our other investments in equity securities is based on our review of information provided by the investment manager, which is based on observable price changes in orderly transactions for a similar investment of the same issuer.
 (b)The fair values were based on quoted market prices in markets that are not considered active markets.
3216560003216560003659010003659010001718000171800017180001718000980000009228900038813400035691600039013400037057700042101
style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="15" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Value Measurements</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 3</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Held and used</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,425 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom"><span

style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">— </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,425 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Held for sale</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,374 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,374 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Total</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3,799 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3,799 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="15" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Value Measurements</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 3</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Held and used</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,212 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,212 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Held for sale</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,044 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,044 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Total</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,256 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,256 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> 2425000002425000137400000137400037990000037990001212000001212000104400000104400022560000022560000Impairment of Long-Lived Assets The Company records impairment charges as a result of (1) the deterioration in operating performance of certain Company-operated restaurants, (2) the Company's decision to lease and/or sublease properties to franchisees in connection with the sale or anticipated sale of Company-operated restaurants, including any

subsequent lease modifications and (3) classifying surplus properties as held for sale.
 The following is a summary of impairment losses recorded, which represent the excess of the carrying amount over the fair value of the affected assets and are included in “Impairment of long-lived assets:” <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Company-operated restaurants</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">644 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">78 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,418 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">428 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Surplus properties</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">45 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">277 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">26 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">689 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td 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colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">277 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">26 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">689 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">78 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,695 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">454 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> 64400078000241800042800045000027700026000689000780002695000454000Income Taxes The Company's effective tax rate for the three months ended June 30, 2024 and July 2, 2023 was 27.0% and 24.4%, respectively. The Company's effective tax rate varied from the U.S. federal statutory rate of 21% for the three months ended June 30, 2024 primarily due to state income taxes and the tax effects of our foreign operations.
 The Company's effective tax rate for the six months ended June 30, 2024 and July 2, 2023 was 26.9% and 25.9%, respectively. The Company's effective tax rate varied from the U.S. federal statutory rate of 21% for the six months ended June 30, 2024 primarily due to state income taxes and the tax effects of our foreign operations.
 There were no significant changes to the unrecognized tax benefits or related interest and penalties for the three and six months ended June 30, 2024. During the next twelve months, we believe it is reasonably possible the Company will reduce unrecognized tax benefits by up to $220 due to lapses of statutes of limitations.
 The current portion of refundable income taxes was $12,750 and $5,284 as of June 30, 2024 and December 31, 2023, respectively, and is included in "Accounts and notes receivable, net." There were no long-term refundable income taxes as of June 30, 2024 or December 31, 2023.</div>0.2700.2440.210.2690.2590.21000022000012750000528400000Net Income Per Share<div style="text-align:justify;text-indent:18pt">The calculation of basic and diluted net income per share was as follows:</div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Net income</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">54,643 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">59,632 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">96,636 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">99,453 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Common stock:</td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Weighted average basic shares outstanding</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">204,919 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">210,624 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">205,145 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">211,585 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> Dilutive effect of stock options and restricted shares </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,266 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,304 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,433 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,393 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Weighted average diluted shares outstanding</td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">206,185 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td

colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">212,928 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">206,578 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">213,978 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Net income per share:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Basic</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">.27 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">.28 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">.47 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">.47 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Diluted</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0;text-align:right;vertical-align:bottom">.27 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0;text-align:right;vertical-align:bottom">.28 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0;text-align:right;vertical-align:bottom">.47 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0;text-align:right;vertical-align:bottom">.46 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
 Basic net income per share for the three and six months ended June 30, 2024 and July 2, 2023 was computed by dividing net income amounts by the weighted average number of shares of common stock outstanding. Diluted net income per share was computed by dividing net income by the weighted average number of basic shares outstanding plus the potential common share effect of dilutive stock options and restricted shares. We excluded potential common shares of 7,606 and 7,197 for the three and six months ended June 30, 2024, respectively, and 4,420 and 4,476 for the three and six months ended July 2, 2023, respectively, from our diluted net income per share calculation as they would have had anti-dilutive effects. The calculation of basic and diluted net income per share was as follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Net income</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">54,643 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">59,632 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">96,636 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">99,453 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Common stock:</td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Weighted average basic shares outstanding</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">204,919 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">210,624 </td><td style="background-

color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">205,145 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">211,585 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> Dilutive effect of stock options and restricted shares </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,266 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,304 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,433 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,393 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Weighted average diluted shares outstanding</td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">206,185 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">212,928 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">206,578 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">213,978 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Net income per share:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Basic</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">.27 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">.28 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">.47 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">.47 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Diluted</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0;text-align:right;vertical-align:bottom">.27 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0;text-align:right;vertical-align:bottom">.28 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0;text-align:right;vertical-align:bottom">.47 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 0;text-align:right;vertical-align:bottom">.46 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:3pt double #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
5464300059632000966360009945300020491900021062400020514500021158500012660002304000143300023930002061850002129280002065780002139780000.270.Equity Dividends
 During each of the first and second quarters of 2024 and 2023, the Company paid dividends per share of $.25.
 Repurchases of Common Stock
 In January 2023, our Board of Directors authorized a repurchase program for up to $500,000 of our common stock through February 28, 2027, when and if market conditions warrant and to the extent legally permissible (the "January 2023 Authorization"). During the six months ended June 30, 2024, the Company repurchased 1,955 shares under the January 2023 Authorization with an aggregate purchase price of $34,448, of which $801 was accrued as of June 30, 2024, and excluding excise tax of $233 and commissions of $28. As of June 30, 2024, the Company had $275,552 of availability remaining under the January 2023 Authorization. Subsequent to June 30, 2024 through July 25, 2024, the Company repurchased 929 shares under the January 2023 Authorization with an aggregate purchase price of $15,552, excluding applicable excise tax and commissions.
 During the six months ended July 2, 2023, the Company repurchased 4,023 shares under the January 2023 Authorization with an aggregate purchase price of $88,254, of which $1,380 was accrued as of July 2, 2023, and excluding excise tax of $683 and commissions of $56.</div><div style="text-align:justify;text-indent:18pt">
</div><div style="text-align:justify">Accumulated Other Comprehensive Loss</div><div style="text-align:justify;text-indent:18pt">
</div><div style="text-align:justify;text-indent:18pt">The following table provides a rollforward of accumulated other comprehensive loss, which is entirely comprised of foreign currency translation:</div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:70.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Balance at beginning of period</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(58,375)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-

top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(64,176)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"><div style="padding-left:20.25pt;text-indent:-13.5pt">Foreign currency translation</div></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6,597)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5,107 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Balance at end of period</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(64,972)</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(59,069)</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div>0.250.250.250.25500000000019550003444800080100023300028000275552000929000155520004023000882540001380000683000560000<div style="text-align:justify;text-indent:18pt">The following table provides a rollforward of accumulated other comprehensive loss, which is entirely comprised of foreign currency translation:</div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:70.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Balance at beginning of period</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(58,375)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(64,176)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"><div style="padding-left:20.25pt;text-indent:-13.5pt">Foreign currency translation</div></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6,597)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5,107 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Balance at end of period</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(64,972)</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(59,069)</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> -58375000-64176000-65970005107000-64972000-59069000Leases Nature of Leases
 The Company operates restaurants that are located on sites owned by us and sites leased by us from third parties. In addition, the Company owns sites and leases sites from third parties, which it leases and/or subleases to franchisees. The Company also leases restaurant, office and transportation equipment. As of June 30, 2024, the nature of restaurants operated by the Company and its franchisees was as follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:85.011%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.789%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Company-operated restaurants:</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Owned land and building</td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:right;vertical-align:bottom">155</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Owned building and held long-term land leases</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:right;vertical-align:bottom">145</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Leased land and building</td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:right;vertical-align:bottom">111</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 25pt;text-align:left;vertical-align:bottom">Total Company-operated restaurants</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom">411</td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchisee-operated restaurants:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Company-owned properties leased to franchisees</td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:right;vertical-align:bottom">492</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Company-leased properties subleased to franchisees</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:right;vertical-align:bottom">1,173</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Other franchisee-operated restaurants</td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:right;vertical-align:bottom">5,185</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 25pt;text-align:left;vertical-align:bottom">Total franchisee-operated restaurants</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom">6,850</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 25.75pt;text-align:left;vertical-align:bottom">Total Company-operated and franchisee-operated restaurants</td><td colspan="3" style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom">7,261</td></tr></table> Company as Lessee
 The components of lease cost are as follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td

style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Finance lease cost:</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Amortization of finance lease assets</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">4,372 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">4,058 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">8,669 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">8,121 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Interest on finance lease liabilities</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">10,699 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">10,743 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21,357 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21,493 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">15,071 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14,801 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">30,026 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">29,614 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Operating lease cost</td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21,524 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21,429 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">43,225 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">42,878 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Variable lease cost (a)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,365 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,519 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">33,853 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">33,600 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Short-term lease cost</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,226 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,461 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,620 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,967 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Total operating lease cost (b)</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">40,115 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">40,409 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">79,698 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">79,445 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 25.75pt;text-align:left;vertical-align:bottom">Total lease cost</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">55,186 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid

#000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">55,210 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">109,724 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">109,059 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____
 (a)Includes expenses for executory costs of $10,033 and $10,172 for the three months ended June 30, 2024 and July 2, 2023, respectively, and $20,254 and $20,020 for the six months ended June 30, 2024 and July 2, 2023, respectively, for which the Company is reimbursed by sublessees.
 (b)Includes $32,355 and $32,329 for the three months ended June 30, 2024 and July 2, 2023, respectively, and $64,073 and $62,927 for the six months ended June 30, 2024 and July 2, 2023, respectively, recorded to "Franchise rental expense" for leased properties that are subsequently leased to franchisees. Also includes $7,402 and $7,546 for the three months ended June 30, 2024 and July 2, 2023, respectively, and $14,790 and $15,411 for the six months ended June 30, 2024 and July 2, 2023, respectively, recorded to "Cost of sales" for leases for Company-operated restaurants.</div>As of June 30, 2024, the nature of restaurants operated by the Company and its franchisees was as follows:<div style="margin-top:5pt;text-align:justify"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:85.011%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.789%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Company-operated restaurants:</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Owned land and building</td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:right;vertical-align:bottom">155</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Owned building and held long-term land leases</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:right;vertical-align:bottom">145</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Leased land and building</td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:right;vertical-align:bottom">111</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 25pt;text-align:left;vertical-align:bottom">Total Company-operated restaurants</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom">411</td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Franchisee-operated restaurants:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Company-owned properties leased to franchisees</td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:right;vertical-align:bottom">492</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Company-leased properties subleased to franchisees</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:right;vertical-align:bottom">1,173</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Other franchisee-operated restaurants</td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:right;vertical-align:bottom">5,185</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 25pt;text-align:left;vertical-align:bottom">Total franchisee-operated restaurants</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom">6,850</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 25.75pt;text-align:left;vertical-align:bottom">Total Company-operated and franchisee-operated restaurants</td><td colspan="3" style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom">7,261</td></tr></table></div>1551451111411492117351855685072 61<div style="text-align:justify;text-indent:18pt">The components of lease cost are as follows:</div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Finance lease cost:</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Amortization of finance lease assets</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">4,372 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">4,058 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">8,669 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">8,121 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Interest on finance lease liabilities</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">10,699 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">10,743 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-

align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21,357 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21,493 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">15,071 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14,801 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">30,026 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">29,614 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Operating lease cost</td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21,524 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21,429 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">43,225 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">42,878 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Variable lease cost (a)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,365 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,519 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">33,853 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">33,600 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Short-term lease cost</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,226 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,461 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,620 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,967 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Total operating lease cost (b)</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">40,115 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">40,409 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">79,698 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">79,445 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 25.75pt;text-align:left;vertical-align:bottom">Total lease cost</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">55,186 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">55,210 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">109,724 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">109,059 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____
 (a)Includes expenses for executory costs of $10,033 and $10,172 for the three months ended June 30, 2024 and July 2, 2023, respectively, and $20,254 and $20,020 for the six months ended June 30, 2024 and July 2, 2023, respectively, for which the Company is reimbursed by sublessees.
 (b)Includes $32,355 and $32,329 for the three months ended June 30, 2024 and July 2, 2023, respectively, and $64,073 and $62,927 for the six months ended June 30, 2024 and July 2, 2023, respectively, recorded to “Franchise rental expense” for leased properties that are subsequently leased to franchisees. Also includes $7,402 and $7,546 for the three months ended June 30, 2024 and July 2, 2023, respectively, and $14,790 and $15,411 for the six months ended June 30, 2024 and July 2, 2023, respectively, recorded to “Cost of sales” for leases for Company-operated restaurants.
437200040580008669000812100010699000107430002135700021493000150710001480100030026000296140002152400021429000432250004287800017365000175190
style="text-align:justify">Company as Lessor
 The components of lease income are as follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td

colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Sales-type and direct-financing leases:</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Selling profit</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">88 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,072 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">72 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,201 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Interest income (a)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7,178 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7,868 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14,897 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">15,730 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Operating lease income</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">42,950 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">40,629 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">84,447 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">82,785 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Variable lease income</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,688 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,404 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">34,177 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">33,055 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Franchise rental income (b)</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">60,638 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">58,033 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">118,624 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">115,840 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____
 (a)Included in "Interest expense, net." (b)Includes sublease income of $45,049 and $42,961 recognized during the three months ended June 30, 2024 and July 2, 2023, respectively, and $87,832 and $85,912 recognized during the six months ended June 30, 2024 and July 2, 2023, respectively. Sublease income includes lessees' variable payments to the Company for executory costs of $10,155 and $10,115 for the three months ended June 30, 2024 and July 2, 2023, respectively, and $20,244 and $19,893 for the six months ended June 30, 2024 and July 2, 2023, respectively. The components of lease income are as follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-

serif;font-size:10pt;font-weight:400;line-height:100%">Sales-type and direct-financing leases:</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Selling profit</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">88 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,072 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">72 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,201 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Interest income (a)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7,178 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7,868 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14,897 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">15,730 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Operating lease income</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">42,950 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">40,629 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">84,447 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">82,785 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Variable lease income</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,688 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17,404 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">34,177 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">33,055 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Franchise rental income (b)</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">60,638 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">58,033 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">118,624 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">115,840 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____
 (a)Included in “Interest expense, net.” (b)Includes sublease income of $45,049 and $42,961 recognized during the three months ended June 30, 2024 and July 2, 2023, respectively, and $87,832 and $85,912 recognized during the six months ended June 30, 2024 and July 2, 2023, respectively. Sublease income includes lessees’ variable payments to the Company for executory costs of $10,155 and $10,115 for the three months ended June 30, 2024 and July 2, 2023, respectively, and $20,244 and $19,893 for the six months ended June 30, 2024 and July 2, 2023, respectively.880001072000720001201000717800078680001489700015730000429500004062900084447000827850001768800017404000341770003305500060638000058033000
Cash Flow Information The following table includes supplemental non-cash investing and financing activities: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:70.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Supplemental non-cash investing and financing activities:</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Capital expenditures included in accounts payable</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">9,968 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">11,422 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Finance leases</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-

align:bottom">13,085 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">8,257 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
 The following table includes a reconciliation of cash, cash equivalents and restricted cash: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:70.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31,
2023</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Reconciliation of cash, cash equivalents and restricted cash at end of period:</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Cash and cash equivalents</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">465,489 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">516,037 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Restricted cash</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">35,718 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">35,848 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Restricted cash, included in Advertising funds restricted assets</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">23,434 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">36,931 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 25.75pt;text-align:left;vertical-align:bottom">Total cash, cash equivalents and restricted cash</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">524,641 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">588,816 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> The following table includes supplemental non-cash investing and financing activities: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:70.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
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 The following table includes a reconciliation of cash, cash equivalents and restricted cash: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:70.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.791%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31,
2023</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Reconciliation of cash, cash equivalents and restricted cash at end of period:</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Cash and cash equivalents</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">465,489 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">516,037 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Restricted cash</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">35,718 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">35,848 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Restricted cash, included in Advertising funds restricted assets</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">23,434 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">36,931 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 25.75pt;text-align:left;vertical-align:bottom">Total cash, cash equivalents and restricted cash</td><td style="background-color:#ffffff;border-

bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">524,641 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">588,816 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
9968000114220001308500082570004654890005160370003571800035848000234340003693100052464100058881600 0Transactions with Related Parties Except as described below, the Company did not have any significant changes in or transactions with its related parties during the current fiscal period since those reported in the Form 10-K.
 TimWen Lease and Management Fee Payments
 A wholly-owned subsidiary of Wendy's leases restaurant facilities from TimWen, which are then subleased to franchisees for the operation of Wendy's/Tim Hortons combo units in Canada. Wendy's paid TimWen $10,522 and $10,140 under these lease agreements during the six months ended June 30, 2024 and July 2, 2023, respectively, which is recorded to "Franchise rental expense." In addition, TimWen paid Wendy's a management fee under the TimWen joint venture agreement of $120 and $121 during the six months ended June 30, 2024 and July 2, 2023, respectively, which is included as a reduction to "General and administrative."
 Transactions with QSCC
 Wendy's has a purchasing co-op relationship structure with its franchisees that establishes Quality Supply Chain Co-op, Inc. ("QSCC"). QSCC manages, for the Wendy's system in the U.S. and Canada, contracts for the purchase and distribution of food, proprietary paper, operating supplies and equipment under national agreements with pricing based upon total system volume. QSCC's supply chain management facilitates continuity of supply and provides consolidated purchasing efficiencies while monitoring and seeking to minimize possible obsolete inventory throughout the Wendy's supply chain in the U.S. and Canada.
 Wendy's and its franchisees pay sourcing fees to third-party vendors on certain products sourced by QSCC. Such sourcing fees are remitted by these vendors to QSCC and are the primary means of funding QSCC's operations. In addition, QSCC collects certain rebates, price variance and other recoveries, technology fees, convention fees and other funding from third-party vendors as part of the administration and management of the Wendy's supply chain in the U.S. and Canada. Should QSCC's sourcing fees exceed its expected needs, QSCC's board of directors may return some or all of the excess to its members in the form of a patronage dividend. Wendy's recorded its share of patronage dividends of $3,379 during the six months ended June 30, 2024, of which $2,909 is included in "Other operating income, net" and $470 is included as a reduction of "Cost of sales." There were no patronage dividends recorded during the six months ended July 2, 2023. Transactions with Yellow Cab
 Certain family members and/or affiliates of Mr. Nelson Peltz, our Chairman, Mr. Peter May, our Senior Vice Chairman, and Mr. Matthew Peltz, our Vice Chairman, hold minority ownership interests in Yellow Cab Holdings, LLC ("Yellow Cab"), a Wendy's franchisee, that as of June 30, 2024 owns and operates 86 Wendy's restaurants, and/or certain of the operating companies managed by Yellow Cab. During the six months ended June 30, 2024 and July 2, 2023, the Company recognized $7,543 and $7,411, respectively, in royalty, advertising fund, lease and other income from Yellow Cab and related entities. In all transactions involving Yellow Cab, the Company's standard franchisee recruiting and approval processes were followed, no modifications were made to the Company's standard franchise agreements or related documents, and all deal terms and transaction documents were negotiated and executed on an arm's-length basis, consistent with the Company's comparable franchise transactions and relationships. As of June 30, 2024 and December 31, 2023, $1,134 and $1,153, respectively, was due from Yellow Cab for such income, which is included in "Accounts and notes receivable, net" and "Advertising funds restricted assets."
 Transactions with AMC
 In February 2023, Ms. Kristin Dolan, a director of the Company, was appointed as the Chief Executive Officer of AMC Networks Inc. ("AMC"). During the six months ended June 30, 2024 and July 2, 2023, the Company purchased approximately $1,100 and $1,200, respectively, of advertising time from a subsidiary of AMC. The Company's advertising spend with AMC was made in the ordinary course of business and approved on an arm's-length basis, consistent with the Company's comparable advertising decisions. As of December 31, 2023, approximately $584 was due to AMC for such advertising time, which is included in "Advertising funds restricted liabilities." There were no amounts due to AMC as of June 30, 2024.
10522000101400000120000121000337900029090004700000867543000741100011340001153000110000012000005840000 0Guarantees and Other Commitments and Contingencies Except as described below, the Company did not have any significant changes in guarantees and other commitments and contingencies during the current fiscal period since those reported in the Form 10-K. Refer to the Form 10-K for further information regarding the Company's additional commitments and obligations.
 Franchisee Incentive Programs
 To promote new restaurant development, Wendy's has provided franchisees with certain incentive programs for qualifying new restaurants. In July 2024, Wendy's announced a new development incentive structure in the U.S. that provides for reductions in royalty and national advertising fees for qualifying new restaurants for two, three or four years of operation based on the number of restaurants committed to under the development agreement.
 Lease Guarantees
 Wendy's has guaranteed the performance of certain leases and other obligations, primarily from former Company-operated restaurant locations now operated by franchisees, amounting to $89,111 as of June 30, 2024. These leases extend through 2045. We have had no judgments against us as guarantor of these leases as of June 30, 2024. In the event of default by a franchise owner where Wendy's is called upon to perform under its guarantee, Wendy's has the ability to pursue repayment from the franchise owner. The liability recorded for our probable exposure associated with these lease guarantees was not material as of June 30, 2024.
 Letters of Credit
 As of June 30, 2024, the Company had outstanding letters of credit with various parties totaling $28,840. Substantially all of the outstanding letters of credit include amounts outstanding against the 2021-1 Variable Funding Senior Secured Notes, Class A-1. We do not expect any material loss to result from these letters of credit. 89111000028840000 0Legal and Environmental Matters The Company is involved in litigation and claims incidental to our business. We provide accruals for such litigation and claims when we determine it is probable that a liability has been incurred and the loss is reasonably estimable. The Company believes it has adequate accruals for all of our legal and environmental matters. We cannot estimate the aggregate possible range of loss for our existing litigation and claims due to various reasons, including, but not limited to, many proceedings being in preliminary stages, with various motions either yet to be submitted or pending, discovery yet to occur and significant factual matters unresolved. In addition, most cases seek an indeterminate amount of damages and many involve multiple parties. Predicting the outcomes of settlement discussions or judicial or arbitral decisions is thus inherently difficult and future developments could cause these actions or claims, individually or in aggregate, to have a material adverse effect on the Company's financial condition, results of operations, or cash flows of a particular reporting period. Segment Information
Revenues by segment are as follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Wendy's U.S.</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">472,591 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">468,753 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">915,438 </td><td style="background-

color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">909,741 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Wendy's International</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">36,361 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">32,715 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">69,176 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">61,995 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Global Real Estate & Development</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">61,775 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">60,097 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">120,866 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">118,636 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Total revenues</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">570,727 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">561,565 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,105,480 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,090,372 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="text-align:justify;text-indent:18pt">
</div><div style="text-align:justify;text-indent:18pt">The following table reconciles profit by segment to the Company's consolidated income before income taxes:</div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Wendy's U.S. (a)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">136,709 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">142,947 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">262,533 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">268,177 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Wendy's International (b)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">10,675 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">8,531 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21,365 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">15,977 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Global Real Estate & Development</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">28,182 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">26,534 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">52,243 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">51,602 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Total segment profit</td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">175,566 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px

1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">178,012 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">336,141 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">335,756 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Unallocated franchise support and other costs</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(191)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">23 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(217)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">23 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Advertising funds deficit</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">254 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,315 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">461 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,421 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Unallocated general and administrative (c)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(32,456)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(33,653)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(65,846)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(65,814)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 10pt;text-align:left;text-indent:-9pt;vertical-align:bottom">Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(37,492)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(33,498)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(73,010)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(66,970)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Amortization of cloud computing arrangements</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3,519)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2,266)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(7,061)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3,848)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">System optimization gains (losses), net</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">280 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">153 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Reorganization and realignment costs</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2,452)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(681)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(8,125)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(7,489)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Impairment of long-lived assets</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(689)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(78)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2,695)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(454)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Unallocated other operating income, net</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">206 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">106 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">862 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td

colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">128 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Interest expense, net</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(30,995)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(31,136)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(61,530)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(62,841)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Loss on early extinguishment of debt</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1,266)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Investment income (loss), net</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">11 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6,827)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">11 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(10,389)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Other income, net</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,300 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7,573 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">13,136 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14,909 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12,25pt;text-align:left;vertical-align:bottom">Income before income taxes</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">74,823 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">78,884 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">132,280 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">134,165 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____ (a)Wendy's U.S. includes advertising funds expense of $5,084 and $7,409 for the three and six months ended June 30, 2024 related to the Company's funding of incremental advertising.
 (b)Wendy's International includes advertising funds expense of $603 and $765 for the three and six months ended June 30, 2024, respectively, and $658 and $1,206 for the three and six months ended July 2, 2023, respectively, related to the Company's funding of incremental advertising in Canada. In addition, Wendy's International includes other international-related advertising deficit of $320 and $470 for the three and six months ended June 30, 2024, respectively, and $479 and $1,324 for the three and six months ended July 2, 2023, respectively.</div><div style="text-align:justify">
</div><div style="padding-left:36pt;text-align:justify;text-indent:-18pt">(c)Includes corporate overhead costs, such as employee compensation and related benefits.</div><div style="text-align:justify;text-indent:18pt">Revenues by segment are as follows:</div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Wendy's U.S.</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">472,591 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">468,753 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Times New

Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">915,438 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">909,741 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Wendy's International</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">36,361 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">32,715 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">69,176 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">61,995 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Global Real Estate & Development</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">61,775 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">60,097 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">120,866 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">118,636 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Total revenues</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">570,727 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">561,565 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,105,480 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,090,372 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
4725910004687530009154380009097410003636100032715000691760006199500061775000600970001208660001186360005707270005615650001105480000109037
style="text-align:justify;text-indent:18pt">The following table reconciles profit by segment to the Company's consolidated income before income taxes: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:40.274%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.788%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.793%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Six Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">June 30,
2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">July 2,
2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Wendy's U.S. (a)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">136,709 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">142,947 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">262,533 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">268,177 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Wendy's International (b)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">10,675 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">8,531 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21,365 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">15,977 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Global Real Estate & Development</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">28,182 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">26,534 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">52,243 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">51,602 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Total segment profit</td><td colspan="2"

style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">175,566 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">178,012 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">336,141 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">335,756 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Unallocated franchise support and other costs</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(191)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">23 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(217)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">23 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Advertising funds deficit</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">254 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,315 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">461 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,421 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Unallocated general and administrative (c)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(32,456)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(33,653)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(65,846)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(65,814)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 10pt;text-align:left;text-indent:-9pt;vertical-align:bottom">Depreciation and amortization (exclusive of amortization of cloud computing arrangements shown separately below)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(37,492)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(33,498)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(73,010)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(66,970)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Amortization of cloud computing arrangements</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3,519)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2,266)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(7,061)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3,848)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">System optimization gains (losses), net</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">280 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">153 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Reorganization and realignment costs</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2,452)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(681)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(8,125)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(7,489)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Impairment of long-lived assets</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(689)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(78)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2,695)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(454)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Unallocated other operating income, net</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">206 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">106 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2"

style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">862 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">128 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Interest expense, net</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(30,995)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(31,136)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(61,530)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">62,841)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Loss on early extinguishment of debt</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,266)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Investment income (loss), net</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">11 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6,827)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">11 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(10,389)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Other income, net</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,300 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7,573 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">13,136 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14,909 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Income before income taxes</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">74,823 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">78,884 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">132,280 </td><td style="background-color:#ffffff;border-bottom:3pt double #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Times New Roman';sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">134,165 </td><td style="background-color:#ffffff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____ (a)Wendy's U.S. includes advertising funds expense of $5,084 and $7,409 for the three and six months ended June 30, 2024 related to the Company's funding of incremental advertising.
 (b)Wendy's International includes advertising funds expense of $603 and $765 for the three and six months ended June 30, 2024, respectively, and $658 and $1,206 for the three and six months ended July 2, 2023, respectively, related to the Company's funding of incremental advertising in Canada. In addition, Wendy's International includes other international-related advertising deficit of $320 and $470 for the three and six months ended June 30, 2024, respectively, and $479 and $1,324 for the three and six months ended July 2, 2023, respectively.
 (c)Includes corporate overhead costs, such as employee compensation and related benefits. 1367090001429470002625330002681770001067500085310002136500015977000281820002653400052243000516020001755660001780120003361410003357560001923000217000-23000254000131500046100024210003245600033653000658460006581400037492000334980007301000066970000351900022660007061000384800028000-6000153000-10002452000681000812500074890006890007800026950004540002060001060000862000128000309950003113600061530000628410000001-126600011000-68270001100-10389000630000075730001313600014909000748230007888400013228000013416500050840007409000-603000-765000-658000-120600032000047000047900013240000New Accounting Standards New Accounting Standard Adopted
 Common-Control Lease Arrangements
 In March 2023, the Financial Accounting Standards Board ("FASB") issued an update to amend certain lease accounting guidance that applies to arrangements between related parties under common control. The amendment requires a lessee in a common-control lease arrangement to amortize leasehold improvements that it owns over the useful life of the improvements to the common-control group, regardless of the lease term, if the lessee continues to control the use of the underlying asset through a lease. The Company adopted this amendment during the first quarter of 2024. The adoption of this amendment did not have a material impact on our condensed consolidated financial statements.

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Data and content created by government employees within the scope of their employment are not subject to domestic copyright protection. 17 U.S.C. 105. var Show={};Show.LastAR=null,Show.showAR=function(a,r,w){if(Show.LastAR)Show.hideAR();var e=a;while(e&&e.nodeName!='TABLE')e=e.nextSibling;if(!e||e.nodeName!='TABLE'){var ref=((window)?w.document:document).getElementById(r);if(ref){e=ref.cloneNode(!0); e.removeAttribute('id');a.parentNode.appendChild(e)}}if(e)e.style.display='block';Show.LastAR=e};Show.hideAR=function(){Show.LastAR.style.display='none'};Show.toggleNext=function(a){var e=a;while(e.nodeName!='DIV')e=e.nextSibling;if(!e.style){}else if(!e.style.display){}else{var d,p,if(e.style.display=='none'){d='block';p='-'}else{d='none';p='+'}e.style.display=d;if(a.textContent){a.textContent=p+a.textContent.substring(1)}else{a.innerText=p+a.innerText.substring(1)}}} XML 77 report.css IDEA: XBRL DOCUMENT /* Updated 2009-11-04 */ /* v2.2.0.24 */ /* DefRef Styles */ .report table.authRefData{ background-color: #def; border: 2px solid #2F4497; font-size: 1em; position: absolute; } .report table.authRefData a { display: block; font-weight: bold; } .report table.authRefData p { margin-top: 0px; } .report table.authRefData .hide { background-color: #2F4497; padding: 1px 3px 0px 0px; text-align: right; } .report table.authRefData .hide a:hover { background-color: #2F4497; } .report table.authRefData .body { height: 150px; overflow: auto; width: 400px; } .report table.authRefData table{ font-size: 1em; } /* Report Styles */ .pl a, .pl a:visited { color: black; text-decoration: none; } /* table */ .report { background-color: white; border: 2px solid #acf; clear: both; color: black; font: normal 8pt Helvetica, Arial, san-serif; margin-bottom: 2em; } .report hr { border: 1px solid #acf; } /* Top labels */ .report th { background-color: #acf; color: black; font-weight: bold; text-align: center; } .report th.void { background-color: transparent; color: #000000; font: bold 10pt Helvetica, Arial, san-serif; text-align: left; } .report .pl { text-align: left; vertical-align: top; white-space: normal; width: 200px; white-space: normal; /* word-wrap: break-word; */ } .report td.pl a.a { cursor: pointer; display: block; width: 200px; overflow: hidden; } .report td.pl div.a { width: 200px; } .report td.pl a:hover { background-color: #ffc; } /* Header rows... */ .report tr.rh { background-color: #acf; color: black; font-weight: bold; } /* Calendars... */ .report .rc { background-color: #f0f0f0; } /* Even rows... */ .report .re, .report .reu { background-color: #def; } .report .reu td { border-bottom: 1px solid black; } /* Odd rows... */ .report .ro, .report .rou { background-color: white; } .report .rou td { border-bottom: 1px solid black; } .report .rou table td, .report .reu table td { border-bottom: 0px solid black; } /* styles for footnote marker */ .report .fn { white-space: nowrap; } /* styles for numeric types */ .report .num, .report .nump { text-align: right; white-space: nowrap; } .report .nump { padding-left: 2em; } .report .nump { padding: 0px 0.4em 0px 2em; } /* styles for text types */ .report .text { text-align: left; white-space: normal; } .report .text .big { margin-bottom: 1em; width: 17em; } .report .text .more { display: none; } .report .text .note { font-style: italic; font-weight: bold; } .report .text .small { width: 10em; } .report sup { font-style: italic; } .report .outerFootnotes { font-size: 1em; } XML 79 FilingSummary.xml IDEA: XBRL DOCUMENT 3.24.2.u1 html 366 247 1 false 83 0 false 5 false false R1.htm 0000001 - Document - Document and Entity Information Sheet http://www.wendys.com/role/DocumentandEntityInformation Document and Entity Information Cover 1 false false R2.htm 9952151 - Statement - Condensed Consolidated Balance Sheets Sheet http://www.wendys.com/role/CondensedConsolidatedBalanceSheets Condensed Consolidated Balance Sheets Statements 2 false false R3.htm 9952152 - Statement - Condensed Consolidated Statements of Operations Sheet http://www.wendys.com/role/CondensedConsolidatedStatementsofOperations Condensed Consolidated Statements of Operations Statements 3 false false R4.htm 9952153 - Statement - Condensed Consolidated Statements of Comprehensive Income Sheet http://www.wendys.com/role/CondensedConsolidatedStatementsofComprehensiveIncome Condensed Consolidated Statements of Comprehensive Income Statements 4 false false R5.htm 9952154 - Statement - Condensed Consolidated Statements of Stockholders' Equity Sheet http://www.wendys.com/role/CondensedConsolidatedStatementsofStockholdersEquity Condensed Consolidated Statements of Stockholders' Equity Statements 5 false false R6.htm 9952155 - 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Disclosure - Supplemental Cash Flow Information Non-Cash Investing and Financing Activities (Details) Sheet http://www.wendys.com/role/SupplementalCashFlowInformationNonCashInvestingandFinancingActivitiesDetails Supplemental Cash Flow Information Non-Cash Investing and Financing Activities (Details) Details 58 false false R59.htm 9954506 - Disclosure - Supplemental Cash Flow Information Reconciliation of Cash, Cash

Equivalents and Restricted Cash (Details) Sheet http://www.wendys.com/role/SupplementalCashFlowInformationReconciliationofCashCashEquivalentsandRestrictedCashDetails Supplemental Cash Flow Information Reconciliation of Cash, Cash Equivalents and Restricted Cash (Details) Details 59 false false R60.htm 9954507 - Disclosure - Transactions with Related Parties (Details) Sheet http://www.wendys.com/role/TransactionswithRelatedPartiesDetails Transactions with Related Parties (Details) Details http://www.wendys.com/role/TransactionswithRelatedParties 60 false false R61.htm 9954508 - Disclosure - Guarantees and Other Commitments and Contingencies Lease Guarantees (Details) Sheet http://www.wendys.com/role/GuaranteesandOtherCommitmentsandContingenciesLeaseGuaranteesDetails Guarantees and Other Commitments and Contingencies Lease Guarantees (Details) Details 61 false false R62.htm 9954509 - Disclosure - Guarantees and Other Commitments and Contingencies Letters of Credit (Details) Sheet http://www.wendys.com/role/GuaranteesandOtherCommitmentsandContingenciesLettersofCreditDetails Guarantees and Other Commitments and Contingencies Letters of Credit (Details) Details 62 false false R63.htm 9954510 - Disclosure - Segment Information Reconciliation of Revenue from Segments to Consolidated (Details) Sheet http://www.wendys.com/role/SegmentInformationReconciliationofRevenuefromSegmentstoConsolidatedDetails Segment Information Reconciliation of Revenue from Segments to Consolidated (Details) Details 63 false false R64.htm 9954511 - Disclosure - Segment Information Reconciliation of Profit from Segments to Consolidated (Details) Sheet http://www.wendys.com/role/SegmentInformationReconciliationofProfitfromSegmentstoConsolidatedDetails Segment Information Reconciliation of Profit from Segments to Consolidated (Details) Details 64 false false All Reports Book All Reports wen-20240630.htm wen-20240630.xsd wen-20240630_cal.xml wen-20240630_def.xml wen-20240630_lab.xml wen-20240630_pre.xml http://fasb.org/srt/2024 http://fasb.org/us-gaap/2024 http://xbrl.sec.gov/dei/2024 true true JSON 82 MetaLinks.json IDEA: XBRL DOCUMENT { "version": "2.2", "instance": { "wen-20240630.htm": { "nsprefix": "wen", "nsuri": "http://www.wendys.com/20240630", "dts": { "inline": { "local": ["wen-20240630.htm"] }, "schema": { "local": ["wen-20240630.xsd"], "remote": ["http://www.xbrl.org/2003/xbrl-instance-2003-12-31.xsd", "http://www.xbrl.org/2003/xbrl-linkbase-2003-12-31.xsd", "http://www.xbrl.org/2003/xl-2003-12-31.xsd", "http://www.xbrl.org/2003/xlink-2003-12-31.xsd", "http://www.xbrl.org/2005/xbrldt-2005.xsd", "http://www.xbrl.org/2006/ref-2006-02-27.xsd", "http://www.xbrl.org/lrr/role/negated-2009-12-16.xsd", "http://www.xbrl.org/lrr/role/net-2009-12-16.xsd", "http://www.xbrl.org/lrr/role/reference-2009-12-16.xsd", "https://www.xbrl.org/2020/extensible-enumerations-2.0.xsd", "https://www.xbrl.org/dtr/type/2020-01-21/types.xsd", "https://www.xbrl.org/dtr/type/2022-03-31/types.xsd", "https://xbrl.fasb.org/srt/2024/elts/srt-2024.xsd", "https://xbrl.fasb.org/srt/2024/elts/srt-roles-2024.xsd", "https://xbrl.fasb.org/srt/2024/elts/srt-types-2024.xsd", "https://xbrl.fasb.org/us-gaap/2024/elts/us-gaap-2024.xsd", "https://xbrl.fasb.org/us-gaap/2024/elts/us-roles-2024.xsd", "https://xbrl.fasb.org/us-gaap/2024/elts/us-types-2024.xsd", "https://xbrl.sec.gov/country/2024/country-2024.xsd", "https://xbrl.sec.gov/dei/2024/dei-2024.xsd", "https://xbrl.sec.gov/stpr/2024/stpr-2024.xsd"] }, "calculationLink": { "local": ["wen-20240630_cal.xml"] }, "definitionLink": { "local": ["wen-20240630_def.xml"] }, "labelLink": { "local": ["wen-20240630_lab.xml"] }, "presentationLink": { "local": ["wen-20240630_pre.xml"] } }, "keyStandard": 219, "keyCustom": 28, "axisStandard": 25, "axisCustom": 2, "memberStandard": 35, "memberCustom": 46, "hidden": { "total": 11, "http://fasb.org/us-gaap/2024": 6, "http://xbrl.sec.gov/dei/2024": 5 }, "contextCount": 366, "entityCount": 1, "segmentCount": 83, "elementCount": 471, "unitCount": 5, "baseTaxonomies": { "http://fasb.org/us-gaap/2024": 1065, "http://xbrl.sec.gov/dei/2024": 29, "http://fasb.org/srt/2024": 1 }, "report": { "R1": { "role": "http://www.wendys.com/role/DocumentandEntityInformation", "longName": "0000001 - 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Includes, but is not limited to, notes and loan receivable." } } }, "auth_ref": [ "r807" ] }, "us-gaap_AccountsNotesLoansAndFinancingReceivableByReceivableTypeAxis": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccountsNotesLoansAndFinancingReceivableByReceivableTypeAxis", "presentation": [ "http://www.wendys.com/role/RevenueContractBalancesDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Receivable Type", "label": "Receivable Type [Axis]", "documentation": "Information by type of receivable." } } }, "auth_ref": [ "r58", "r64" ] }, "us-gaap_AccountsPayableCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccountsPayableCurrent", "crdr": "credit", "calculation": { "http://www.wendys.com/role/CondensedConsolidatedBalanceSheets": { "parentTag": "us-gaap_LiabilitiesCurrent", "weight": 1.0, "order": 4.0 } }, "presentation": [ "http://www.wendys.com/role/CondensedConsolidatedBalanceSheets", "http://www.wendys.com/role/TransactionswithRelatedPartiesDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Accounts payable", "label": "Accounts Payable, Current", "documentation": "Carrying value as of the balance sheet date of liabilities incurred (and for which invoices have typically been received) and payable to vendors for goods and services received that are used in an entity's business. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer)." } } }, "auth_ref": [ "r48", "r753" ] }, "wen_AccountsReceivableAndAdvertisingFundsRestrictedAssetsMember": { "xbrltype": "domainItemType", "nsuri": "http://www.wendys.com/20240630", "localname": "AccountsReceivableAndAdvertisingFundsRestrictedAssetsMember", "presentation": [ "http://www.wendys.com/role/TransactionswithRelatedPartiesDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Accounts and notes receivable, net and Advertising funds restricted assets", "label": "Accounts Receivable and Advertising Funds Restricted Assets [Member]", "documentation": "Accounts Receivable and Advertising Funds Restricted Assets" } } }, "auth_ref": [] }, "us-gaap_AccountsReceivableMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccountsReceivableMember", "presentation": [ "http://www.wendys.com/role/RevenueContractBalancesDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Accounts and notes receivable, net", "label": "Accounts Receivable [Member]", "documentation": "Due from customers or clients for goods or services that have been delivered or sold." } } }, "auth_ref": [ "r696" ] }, "us-gaap_AccountsReceivableNetCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccountsReceivableNetCurrent", "crdr": "debit", "presentation": [ "http://www.wendys.com/role/TransactionswithRelatedPartiesDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Accounts receivable, net, current", "label": "Accounts Receivable, after Allowance for Credit Loss, Current", "documentation": "Amount, after allowance for credit loss, of right to consideration from customer for product sold and service rendered in normal course of business, classified as current." } } }, "auth_ref": [ "r807" ] }, "us-gaap_AccruedLiabilitiesCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccruedLiabilitiesCurrent", "crdr": "credit", "calculation": { "http://www.wendys.com/role/CondensedConsolidatedBalanceSheets": { "parentTag": "us-gaap_LiabilitiesCurrent", "weight": 1.0, "order": 5.0 } }, "presentation": [ "http://www.wendys.com/role/CondensedConsolidatedBalanceSheets" ], "lang": { "en-us": { "role": { "terseLabel": "Accrued expenses and other current liabilities", "label": "Accrued Liabilities, Current", "documentation": "Carrying value as of the balance sheet date of obligations incurred and payable, pertaining to costs that are statutory in nature, are incurred on contractual obligations, or accumulate over time and for which invoices have not yet been received or will not be rendered. Examples include taxes, interest, rent and utilities. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer)." } } }, "auth_ref": [ "r50" ] }, "us-gaap_AccruedLiabilitiesMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccruedLiabilitiesMember", "presentation": [ "http://www.wendys.com/role/ReorganizationandRealignmentCostsOrganizationalRedesignAccrualRollforwardDetails", "http://www.wendys.com/role/RevenueContractBalancesDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Accrued expenses and other current liabilities", "label": "Accrued Liabilities [Member]", "documentation": "This item represents obligations incurred and payable, pertaining to costs that are statutory in nature, are incurred on contractual obligations, or accumulate over time and for which invoices have not yet been received or will not be rendered." } } }, "auth_ref": [ "r50" ] }, "us-gaap_AccumulatedOtherComprehensiveIncomeLossLineItems": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname":
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Excludes net income (loss), and accumulated changes in equity from transactions resulting from investments by owners and distributions to owners." } } }, "auth_ref": ["r2", "r10", "r17", "r411", "r414", "r481", "r549", "r550", "r789", "r790", "r791", "r796", "r797", "r798", "r799"] }, "us-gaap_AccumulatedTranslationAdjustmentMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccumulatedTranslationAdjustmentMember", "presentation": ["http://www.wendys.com/role/StockholdersEquityAccumulatedOtherComprehensiveLossDetails"], "lang": { "en-us": { "role": { "terseLabel": "Foreign Currency Translation", "label": "Accumulated Foreign Currency Adjustment Attributable to Parent [Member]", "documentation": "Accumulated other comprehensive income (loss) resulting from foreign currency translation adjustments, foreign currency transactions designated and effective as economic hedges of a net investment in a foreign entity and intra-entity foreign currency transactions that are of a long-term-investment nature, attributable to the parent." } } }, "auth_ref": ["r3", "r10", "r17", "r65", "r66", "r173", "r174", "r447", "r448", "r449", "r450", "r451", "r789"] }, "us-gaap_AdditionalCashFlowElementsAndSupplementalCashFlowInformationAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AdditionalCashFlowElementsAndSupplementalCashFlowInformationAbstract", "lang": { "en-us": { "role": { "terseLabel": "Reconciliation of cash, cash equivalents and restricted cash at end of period:", "label": "Additional Cash Flow Elements and Supplemental Cash Flow Information [Abstract]" } } }, "auth_ref": [] }, "us-gaap_AdditionalPaidInCapital": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AdditionalPaidInCapital", "crdr": "credit", "calculation": { "http://www.wendys.com/role/CondensedConsolidatedBalanceSheets": { "parentTag": "us-gaap_StockholdersEquity", "weight": 1.0, "order": 2.0 } }, "presentation": ["http://www.wendys.com/role/CondensedConsolidatedBalanceSheets"], "lang": { "en-us": { "role": { "terseLabel": "Additional paid-in capital", "label": "Additional Paid in Capital", "documentation": "Amount of excess of issue price over par or stated value of stock and from other transaction involving stock or stockholder. 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Disclosure may also include a description of the impaired asset and facts and circumstances leading to the impairment, amount of the impairment loss and where the loss is located in the income statement, method(s) for determining fair value, and the segment in which the impaired asset is reported." } } }, "auth_ref": [] }, "us-gaap_Assets": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "Assets", "crdr": "debit", "calculation": { "http://www.wendys.com/role/CondensedConsolidatedBalanceSheets": { "parentTag": null, "weight": null, "order": null, "root": true } }, "presentation": [ "http://www.wendys.com/role/CondensedConsolidatedBalanceSheets" ], "lang": { "en-us": { "role": { "totalLabel": "Total assets", "label": "Assets", "documentation": "Amount of asset recognized for present right to economic benefit." } } }, "auth_ref": [ "r102", "r113", "r161", "r183", "r221", "r228", "r247", "r251", "r266", "r307", "r308", "r310", "r311", "r312", "r313", 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Basis of presentation describes the underlying basis used to prepare the financial statements (for example, US Generally Accepted Accounting Principles, Other Comprehensive Basis of Accounting, IFRS)." } } }, "auth_ref": [ "r45", "r87", "r88" ] }, "us-gaap_CapitalExpendituresIncurredButNotYetPaid": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CapitalExpendituresIncurredButNotYetPaid", "crdr": "credit", "presentation": [ "http://www.wendys.com/role/SupplementalCashFlowInformationNonCashInvestingandFinancingActivitiesDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Capital expenditures included in accounts payable", "label": "Capital Expenditures Incurred but Not yet Paid", "documentation": "Future cash outflow to pay for purchases of fixed assets that have occurred." } } }, "auth_ref": [ "r20", "r21", "r22" ] }, "us-gaap_CarryingReportedAmountFairValueDisclosureMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CarryingReportedAmountFairValueDisclosureMember", "presentation": [ "http://www.wendys.com/role/FairValueMeasurementsFinancialInstrumentsDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Reported Value Measurement", "label": "Reported Value Measurement [Member]", "documentation": "Measured as reported on the statement of financial position (balance sheet)." } } }, "auth_ref": [ "r41", "r42" ] }, "us-gaap_CashAndCashEquivalentsAtCarryingValue": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CashAndCashEquivalentsAtCarryingValue", "crdr": "debit", "calculation": { "http://www.wendys.com/role/CondensedConsolidatedBalanceSheets": { "parentTag": "us-gaap_AssetsCurrent", "weight": 1.0, "order": 1.0 }, "http://www.wendys.com/role/SupplementalCashFlowInformationReconciliationofCashCashEquivalentsandRestrictedCashDetails": { "parentTag": "us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents", "weight": 1.0, "order": 2.0 } }, "presentation": [ "http://www.wendys.com/role/CondensedConsolidatedBalanceSheets", "http://www.wendys.com/role/SupplementalCashFlowInformationReconciliationofCashCashEquivalentsandRestrictedCashDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Cash and cash equivalents", "label": "Cash and Cash Equivalents, at Carrying Value", "documentation": "Amount of currency on hand as well as demand deposits with banks or financial institutions. 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Excludes amount for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. 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Revenue, Additions", "documentation": "Amount of deferred revenue recognized for transactions arising during the current reporting period. Deferred revenue is a liability as
of the balance sheet date related to a revenue producing activity for which revenue has not yet been recognized. Generally, an Entity records deferred revenue when it receives
consideration from a customer before achieving certain criteria that must be met for revenue to be recognized in conformity with GAAP." } } }, "auth_ref": [] }, "us-
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Balances, deferred franchise fee rollforward", "label": "Deferred Revenue, by Arrangement, Disclosure [Table Text Block]", "documentation": "Tabular disclosure of the type of
arrangements and the corresponding amounts that comprise the current and noncurrent balance of deferred revenue as of the balance sheet date." } } }, "auth_ref": [] }, "us-
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arrangements shown separately below)", "label": "Depreciation, Depletion and Amortization", "documentation": "The aggregate expense recognized in the current period that
allocates the cost of tangible assets, intangible assets, or depleting assets to periods that benefit from use of the assets." } } }, "auth_ref": ["r7", "r221", "r233", "r251",
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entity which includes a description of the impaired long-lived asset and facts and circumstances leading to the impairment, aggregate amount of the impairment loss and
where the loss is located in the income statement, method(s) for determining fair value, and the segment in which the impaired long-lived asset is reported." } } }, "auth_ref":
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concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table." } } }, "auth_ref": ["r358", "r727", "r728",
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depicting how nature, amount, timing, and uncertainty of revenue and cash flows are affected by economic factor." } } }, "auth_ref": ["r358", "r727", "r728", "r729", "r730",
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Revenue", "label": "Disaggregation of Revenue [Table Text Block]", "documentation": "Tabular disclosure of disaggregation of revenue into categories depicting how nature,
amount, timing, and uncertainty of revenue and cash flows are affected by economic factor." } } }, "auth_ref": ["r829"] },
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Method Investment, Net of Equity in Earnings" } } }, "auth_ref": [] }, "us-gaap_DividendsCommonStockCash": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-
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10-KT or other fiscal year statements having FY." } } }, "auth_ref": [] }, "dei_DocumentFiscalYearFocus": { "xbrltype": "gYearItemType", "nsuri": "http://xbrl.sec.gov/dei/2024",
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report, which may also provide financial information from prior periods, fiscal 2006 should be given as the fiscal year focus. Example: 2006." } } }, "auth_ref": [] },
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the filing date; for all other submission types: the end of the reporting or transition period. The format of the date is YYYY-MM-DD." } } }, "auth_ref": [] },
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type of document being provided (such as 10-K, 10-Q, 485BPOS, etc). The document type is limited to the same value as the supporting SEC submission type, or the word
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Per Share, Basic", "documentation": "The amount of net income (loss) for the period per each share of common stock or unit outstanding during the reporting period." } } },
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period available to each share of common stock or common unit outstanding during the reporting period and to each share or unit that would have been outstanding
assuming the issuance of common shares or units for all dilutive potential common shares or units outstanding during the reporting period." } } }, "auth_ref": ["r178",
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"Effect of Exchange Rate on Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Continuing Operations", "documentation": "Amount of increase
(decrease) from effect of exchange rate changes on cash and cash equivalents, and cash and cash equivalents restricted to withdrawal or usage, held in foreign currencies.
Excludes amounts for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions,
and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both
readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates." } } },
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tax expense (benefit) pertaining to continuing operations." } } }, "auth_ref": ["r381", "r740"] }, "us-
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Statutory Income Tax Rate, Percent", "documentation": "Percentage of domestic federal statutory tax rate applicable to pretax income (loss)." } } }, "auth_ref": ["r184",
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number of shares or other units outstanding of each of registrant's classes of capital or common stock or other ownership interests, if and as stated on cover of related
periodic report. Where multiple classes or units exist define each class/interest by adding class of stock items such as Common Class A [Member], Common Class B [Member]
or Partnership Interest [Member] onto the Instrument [Domain] of the Entity Listings, Instrument." } } }, "auth_ref": [] }, "dei_EntityCurrentReportingStatus": { "xbrltype":
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Act of 1934 during the preceding 12 months (or for such shorter period that registrants were required to file such reports), and (2) have been subject to such filing
requirements for the past 90 days. This information should be based on the registrant's current or most recent filing containing the related disclosure." } } }, "auth_ref": [] },
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"http://www.wendys.com/role/IncomeTaxesDetails", "http://www.wendys.com/role/InvestmentsOtherInvestmentsinEquitySecuritiesDetails",
"http://www.wendys.com/role/StockholdersEquityDividendsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Entity", "label": "Entity [Domain]", "documentation": "All the
names of the entities being reported upon in a document. Any legal structure used to conduct activities or to hold assets. Some examples of such structures are corporations,
partnerships, limited liability companies, grantor trusts, and other trusts. This item does not include business and geographical segments which are included in the
geographical or business segments domains." } } }, "auth_ref": [] }, "dei_EntityEmergingGrowthCompany": { "xbrltype": "booleanItemType", "nsuri":
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8 digits, the optional suffix may contain 1-4 characters, and the fields are separated with a hyphen." } } }, "auth_ref": [] }, "dei_EntityFilerCategory": { "xbrltype":
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stated in Rule 12b-2 of the Exchange Act. This information should be based on the registrant's current or most recent filing containing the related disclosure." } } },
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such files)." } } }, "auth_ref": ["r775"] }, "us-gaap_EntityOperatedUnitsMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname":
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These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table." } } }, "auth_ref": [] }, "us-gaap_EquityComponentDomain": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EquityComponentDomain", "presentation": ["http://www.wendys.com/role/CondensedConsolidatedStatementsofStockholdersEquity", "http://www.wendys.com/role/StockholdersEquityAccumulatedOtherComprehensiveLossDetails"], "lang": { "en-us": { "role": { "terseLabel": "Equity Component", "label": "Equity Component [Domain]", "documentation": "Components of equity are the parts of the total Equity balance including that which is allocated to common, preferred, treasury stock, retained earnings, etc." } } }, "auth_ref": ["r11", "r150", "r172", "r173", "r174", "r186", "r187", "r188", "r192", "r199", "r201", "r203", "r223", "r267", "r270", "r283", "r346", "r388", "r389", "r397", "r398", "r399", "r403", "r404", "r405", "r410", "r411", "r412", "r413", "r414", "r416", "r419", "r445", "r447", "r448", "r449", "r450", "r451", "r454", "r456", "r481", "r521", "r549", "r550", "r551", "r565", "r619"] }, "wen_EquityInEarningsNetOfAmortizationOfPurchasePriceAdjustment": { "xbrltype": "monetaryItemType", "nsuri": "http://www.wendys.com/20240630", "localname": "EquityInEarningsNetOfAmortizationOfPurchasePriceAdjustment", "crdr": "credit", "presentation": ["http://www.wendys.com/role/InvestmentsEquityMethodInvestmentsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Equity in earnings for the period, net of amortization of purchase price adjustments", "label": "Equity in Earnings, Net of Amortization of Purchase Price Adjustment", "documentation": "Equity in earning for the period, net of amortization of purchase price adjustments" } } }, "auth_ref": [] }, "srt_EquityMethodInvesteeNameDomain": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/srt/2024", "localname": "EquityMethodInvesteeNameDomain", "presentation": ["http://www.wendys.com/role/InvestmentsCarryingValueofInvestmentsDetails", "http://www.wendys.com/role/InvestmentsEquityMethodInvestmentsDetails", "http://www.wendys.com/role/InvestmentsTables"], "lang": { "en-us": { "role": { "terseLabel": "Investment, Name", "label": "Investment, Name [Domain]", "documentation": "Name of investment including named security. Excludes entity that is consolidated." } } }, "auth_ref": ["r263", "r264", "r265", "r396", "r776", "r777", "r778", "r832", "r833", "r834", "r835"] }, "us-gaap_EquityMethodInvestmentDividendsOrDistributions": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EquityMethodInvestmentDividendsOrDistributions", "crdr": "debit", "presentation": ["http://www.wendys.com/role/InvestmentsEquityMethodInvestmentsDetails"], "lang": { "en-us": { "role": { "negatedTerseLabel": "Distributions received", "label": "Proceeds from Equity Method Investment, Distribution", "documentation": "Amount of distribution received from equity method investee for return on investment, classified as operating activities. Excludes distribution for return of investment, classified as investing activities." } } }, "auth_ref": ["r5", "r7", "r70", "r518"] }, "us-gaap_EquityMethodInvestmentOwnershipPercentage": { "xbrltype": "percentItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EquityMethodInvestmentOwnershipPercentage", "presentation": ["http://www.wendys.com/role/InvestmentsEquityMethodInvestmentsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Equity Method Investment, Ownership Percentage", "label": "Equity Method Investment, Ownership Percentage", "documentation": "The percentage of ownership of common stock or equity participation in the investee accounted for under the equity method of accounting." } } }, "auth_ref": ["r263"] }, "wen_EquityMethodInvestmentPurchasePriceAdjustmentAmortizationPeriod": { "xbrltype": "durationItemType", "nsuri": "http://www.wendys.com/20240630", "localname": "EquityMethodInvestmentPurchasePriceAdjustmentAmortizationPeriod", "presentation": ["http://www.wendys.com/role/InvestmentsEquityMethodInvestmentsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Equity Method Investment, Purchase Price Adjustment, Amortization Period", "label": "Equity Method Investment, Purchase Price Adjustment, Amortization Period", "documentation": "Equity Method Investment, Purchase Price Adjustment, Amortization Period" } } }, "auth_ref": [] }, "us-gaap_EquityMethodInvestments": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EquityMethodInvestments", "crdr": "debit", "presentation": ["http://www.wendys.com/role/InvestmentsCarryingValueofInvestmentsDetails", "http://www.wendys.com/role/InvestmentsEquityMethodInvestmentsDetails"], "lang": { "en-us": { "role": { "verboseLabel": "Equity method investments", "periodStartLabel": "Balance at beginning of period", "periodEndLabel": "Balance at end of period", "label": "Equity Method Investments", "documentation": "This item represents the carrying amount on the entity's balance sheet of its investment in common stock of an equity method investee. This is not an indicator of the fair value of the investment, rather it is the initial cost adjusted for the entity's share of earnings and losses of the investee, adjusted for any distributions (dividends) and other than temporary impairment (OTTI) losses recognized." } } }, "auth_ref": ["r221", "r239", "r251", "r261", "r785", "r809"] }, "us-gaap_EquityMethodInvestmentsAndJointVenturesAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EquityMethodInvestmentsAndJointVenturesAbstract", "lang": { "en-us": { "role": { "terseLabel": "Equity Method Investments and Joint Ventures [Abstract]", "label": "Equity Method Investments and Joint Ventures [Abstract]" } } }, "auth_ref": [] }, "us-gaap_EquityMethodInvestmentsTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EquityMethodInvestmentsTextBlock", "presentation": ["http://www.wendys.com/role/InvestmentsTables"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Equity Method Investments", "label": "Equity Method Investments [Table Text Block]", "documentation": "Tabular disclosure of equity method investments including, but not limited to, name of each investee or group of investments, percentage ownership, difference between recorded amount of an investment and the value of the underlying equity in the net assets, and summarized financial information." } } }, "auth_ref": ["r262"] }, "us-gaap_EquitySecuritiesWithoutReadilyDeterminableFairValueAmount": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EquitySecuritiesWithoutReadilyDeterminableFairValueAmount", "crdr": "debit", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsFinancialInstrumentsDetails", "http://www.wendys.com/role/InvestmentsCarryingValueofInvestmentsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Other investments in equity securities", "label": "Equity Securities without Readily Determinable Fair Value, Amount", "documentation": "Amount of investment in equity security without readily determinable fair value." } } }, "auth_ref": ["r260"] }, "us-gaap_EstimateOfFairValueFairValueDisclosureMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EstimateOfFairValueFairValueDisclosureMember", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsFinancialInstrumentsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Estimate of Fair Value Measurement", "label": "Estimate of Fair Value Measurement [Member]", "documentation": "Measured as an estimate of fair value." } } }, "auth_ref": ["r326", "r442", "r722", "r723"] }, "wen_ExecutoryCostsPaidByLesseeMember": { "xbrltype": "domainItemType", "nsuri": "http://www.wendys.com/20240630", "localname": "ExecutoryCostsPaidByLesseeMember", "presentation": ["http://www.wendys.com/role/LeasesComponentsofLeaseCostDetails"], "lang": { "en-us": { "role": { "terseLabel": "Executory costs paid by lessee", "label": "Executory Costs Paid By Lessee [Member]", "documentation": "Executory costs paid by lessee." } } }, "auth_ref": [] }, "wen_ExecutoryCostsPaidToLessorMember": { "xbrltype": "domainItemType", "nsuri": "http://www.wendys.com/20240630", "localname": "ExecutoryCostsPaidToLessorMember", "presentation": ["http://www.wendys.com/role/LeasesComponentsofLeaseIncomeDetails"], "lang": { "en-us": { "role": { "terseLabel": "Executory costs paid to lessor", "label": "Executory Costs Paid To Lessor [Member]", "documentation": "Executory Costs Paid To Lessor [Member]" } } }, "auth_ref": [] }, "us-gaap_FairValueAssetsAndLiabilitiesMeasuredOnRecurringAndNonrecurringBasisLineItems": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueAssetsAndLiabilitiesMeasuredOnRecurringAndNonrecurringBasisLineItems", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsNonRecurringFairValueMeasurementsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Fair Value, Assets and Liabilities Measured on Nonrecurring Basis", "label": "Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items]", "documentation": "Line items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table." } } }, "auth_ref": ["r423", "r424", "r434", "r742"] }, "us-gaap_FairValueAssetsAndLiabilitiesMeasuredOnRecurringAndNonrecurringBasisTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueAssetsAndLiabilitiesMeasuredOnRecurringAndNonrecurringBasisTable", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsNonRecurringFairValueMeasurementsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Fair Value Measurements, Nonrecurring", "label": "Fair Value, Recurring and Nonrecurring [Table]", "documentation": "Disclosure of information about asset and liability measured at fair value on recurring and nonrecurring basis." } } }, "auth_ref": ["r423", "r424", "r434", "r742"] }, "us-gaap_FairValueAssetsMeasuredOnNonrecurringBasisTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueAssetsMeasuredOnNonrecurringBasisTextBlock", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsTables"], "lang": { "en-us": { "role": { "terseLabel": "Fair value of assets and liabilities (other than cash and cash equivalents) measured at fair value on a nonrecurring basis", "label": "Fair Value Measurements, Nonrecurring [Table Text Block]", "documentation": "Tabular disclosure of assets and liabilities by class, including financial instruments measured at fair value that are classified in shareholders' equity, if any, that are measured at fair value on a nonrecurring basis in periods after initial recognition (for example, impaired assets). Disclosures may include, but are not limited to: (a) the fair value measurements recorded and the reasons for the measurements and (b) the level within the fair value hierarchy in which the fair value measurements are categorized in their entirety (levels 1, 2, 3)." } } }, "auth_ref": ["r840", "r841"] }, "us-gaap_FairValueBalanceSheetGroupingFinancialStatementCaptionsLineItems": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueBalanceSheetGroupingFinancialStatementCaptionsLineItems", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsFinancialInstrumentsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Fair Value, Balance Sheet Grouping, Financial Statement Captions", "label": "Fair Value, Balance Sheet Grouping, Financial Statement Captions [Line Items]", "documentation": "Line items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table." } } }, "auth_ref": [] }, "us-gaap_FairValueByBalanceSheetGroupingTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueByBalanceSheetGroupingTable", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsFinancialInstrumentsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Fair Value, by Balance Sheet Grouping", "label": "Fair Value, by Balance Sheet Grouping [Table]", "documentation": "Disclosure of information about the fair value of financial instruments, including financial assets and financial liabilities, and the measurements of those instruments, assets, and liabilities." } } }, "auth_ref": ["r41", "r42"] }, "us-gaap_FairValueByBalanceSheetGroupingTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueByBalanceSheetGroupingTextBlock", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsTables"], "lang": { "en-us": { "role": { "terseLabel": "Fair Value, by Balance Sheet Grouping", "label": "Fair Value, by Balance Sheet Grouping [Table Text Block]", "documentation": "Tabular disclosure of the fair value of financial instruments, including financial assets and financial liabilities, and the measurements of those instruments, assets, and liabilities." } } }, "auth_ref": ["r41"] }, "us-gaap_FairValueByFairValueHierarchyLevelAxis": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueByFairValueHierarchyLevelAxis", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsFinancialInstrumentsDetails", "http://www.wendys.com/role/FairValueMeasurementsNonRecurringFairValueMeasurementsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Fair Value, Hierarchy", "label": "Fair Value Hierarchy and NAV [Axis]", "documentation": "Information by level within fair value hierarchy and fair value measured at net asset value per share as practical expedient." } } }, "auth_ref": ["r326", "r362", "r363", "r364", "r365", "r366", "r367", "r422", "r424", "r425", "r426", "r427", "r433", "r434", "r436", "r491", "r492", "r493", "r722", "r723", "r734", "r735", "r736", "r742", "r747"] }, "us-gaap_FairValueByMeasurementBasisAxis": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueByMeasurementBasisAxis", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsFinancialInstrumentsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Measurement Basis", "label": "Measurement Basis [Axis]", "documentation": "Information by measurement basis." } } }, "auth_ref": ["r326", "r722", "r723"] }, "us-gaap_FairValueByMeasurementFrequencyAxis": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueByMeasurementFrequencyAxis", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsNonRecurringFairValueMeasurementsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Measurement Frequency", "label": "Measurement Frequency [Axis]", "documentation": "Information by measurement frequency." } } }, "auth_ref": ["r423", "r424", "r425", "r427", "r742", "r843", "r846"] }, "us-gaap_FairValueDisclosureItemAmountsDomain": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueDisclosureItemAmountsDomain", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsFinancialInstrumentsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Fair Value Measurement", "label": "Fair Value Measurement [Domain]", "documentation": "Measurement basis, for example, but not limited to, reported value, fair value, portion at fair value, portion at other than fair value." } } }, "auth_ref": ["r326", "r722", "r723"] }, "us-gaap_FairValueDisclosuresAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueDisclosuresAbstract", "lang": { "en-us": { "role": { "terseLabel": "Fair Value Disclosures [Abstract]", "label": "Fair Value Disclosures [Abstract]" } } }, "auth_ref": [] }, "us-gaap_FairValueDisclosuresTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueDisclosuresTextBlock", "presentation": ["http://www.wendys.com/role/FairValueMeasurements"], "lang": { "en-us": { "role": { "terseLabel": "Fair Value Measurements", "label": "Fair Value Disclosures [Text Block]", "documentation": "The entire disclosure for the fair value of financial instruments (as defined), including financial assets and financial liabilities (collectively, as defined), and the measurements of those instruments as well as disclosures related to the fair value of non-financial assets and liabilities. Such disclosures about the financial instruments, assets, and liabilities would include: (1) the fair value of the required items together with their carrying amounts (as appropriate); (2) for items for which it is not practicable to estimate fair value, disclosure would include: (a) information pertinent to estimating fair value (including, carrying amount, effective interest rate, and maturity, and (b) the reasons why it is not practicable to estimate fair value; (3) significant concentrations of credit risk including: (a) information about the activity, region, or economic characteristics identifying a concentration, (b) the maximum amount of loss the entity is exposed

to based on the gross fair value of the related item, (c) policy for requiring collateral or other security and information as to accessing such collateral or security, and (d) the nature and brief description of such collateral or security; (4) quantitative information about market risks and how such risks are managed; (5) for items measured on both a recurring and nonrecurring basis information regarding the inputs used to develop the fair value measurement; and (6) for items presented in the financial statement for which fair value measurement is elected: (a) information necessary to understand the reasons for the election, (b) discussion of the effect of fair value changes on earnings, (c) a description of [similar groups] items for which the election is made and the relation thereof to the balance sheet, the aggregate carrying value of items included in the balance sheet that are not eligible for the election; (7) all other required (as defined) and desired information." } } }, "auth_ref": ["r429", "r431", "r432", "r433", "r436", "r437", "r438", "r439", "r440", "r501", "r742", "r748"] }, "us-gaap_FairValueInputsLevel1Member": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueInputsLevel1Member", "presentation": ["http://www.wendys.com/role/FairValueMeasurementsFinancialInstrumentsDetails", "http://www.wendys.com/role/FairValueMeasurementsNonRecurringFairValueMeasurementsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Fair Value, Inputs, Level 1", "label": "Fair Value, Inputs, Level 1 [Member]", "documentation": "Quoted prices in active markets for identical assets or liabilities that the reporting entity can access at the measurement date." } } }, "auth_ref": ["r326", "r362", "r367", "r424", "r434", "r491", "r734", "r735", "r736", "r742"] }, "us-gaap_FairValueInputsLevel2Member": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueInputsLevel2Member", 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Examples of related party transactions include transactions between (a) a parent company and its subsidiary; (b) subsidiaries of a common parent; (c) and entity and its principal owners; and (d) affiliates." } } }, "auth_ref": [ "r484", "r485", "r486", "r488", "r489", "r562", "r563", "r564", "r602", "r603", "r604", "r623", "r625" ] }, "us-gaap_RepaymentsOfLongTermDebt": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RepaymentsOfLongTermDebt", "crdr": "credit", "calculation": { "http://www.wendys.com/role/CondensedConsolidatedStatementsofCashFlows": { "parentTag": "us-gaap_NetCashProvidedByUsedInFinancingActivities", "weight": -1.0, "order": 1.0 } }, "presentation": [ "http://www.wendys.com/role/CondensedConsolidatedStatementsofCashFlows" ], "lang": { "en-us": { "role": { "negatedTerseLabel": "Repayments of long-term debt", "label": "Repayments of Long-Term Debt", "documentation": "The cash outflow for debt initially having maturity due after one year or beyond the normal operating cycle, if longer." } } }, "auth_ref": [ "r83", "r559" ] }, "wen_RestrictedCashAdvertisingFundsRestrictedAssets": { "xbrltype": "monetaryItemType", "nsuri": "http://www.wendys.com/20240630", "localname": "RestrictedCashAdvertisingFundsRestrictedAssets", "crdr": "debit", "calculation": { "http://www.wendys.com/role/SupplementalCashFlowInformationReconciliationofCashCashEquivalentsandRestrictedCashDetails": { "parentTag": "us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents", "weight": 1.0, "order": 3.0 } }, "presentation": [ "http://www.wendys.com/role/SupplementalCashFlowInformationReconciliationofCashCashEquivalentsandRestrictedCashDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Restricted cash, included in Advertising funds restricted assets", "label": "Restricted Cash, Advertising Funds Restricted Assets", "documentation": "Restricted Cash, Advertising Funds Restricted Assets" } } }, "auth_ref": [] }, "us-gaap_RestrictedCashAndCashEquivalentsAtCarryingValue": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestrictedCashAndCashEquivalentsAtCarryingValue", "crdr": "debit", "calculation": { "http://www.wendys.com/role/SupplementalCashFlowInformationReconciliationofCashCashEquivalentsandRestrictedCashDetails": { "parentTag": "us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents", "weight": 1.0, "order": 1.0 }, "http://www.wendys.com/role/CondensedConsolidatedBalanceSheets": { "parentTag": "us-gaap_AssetsCurrent", "weight": 1.0, "order": 2.0 } }, "presentation": [ "http://www.wendys.com/role/CondensedConsolidatedBalanceSheets", "http://www.wendys.com/role/SupplementalCashFlowInformationReconciliationofCashCashEquivalentsandRestrictedCashDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Restricted cash", "label": "Restricted Cash and Cash Equivalents, Current", "documentation": "Amount of cash and cash equivalents restricted as to withdrawal or usage, classified as current. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates." } } }, "auth_ref": [ "r19", "r157", "r181" ] }, "us-gaap_RestructuringAndRelatedActivitiesAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestructuringAndRelatedActivitiesAbstract", "lang": { "en-us": { "role": { "terseLabel": "Restructuring and Related Activities [Abstract]", "label": "Restructuring and Related Activities [Abstract]" } } }, "auth_ref": [] }, "us-gaap_RestructuringAndRelatedActivitiesDisclosureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestructuringAndRelatedActivitiesDisclosureTextBlock", "presentation": [ "http://www.wendys.com/role/ReorganizationandRealignmentCosts" ], "lang": { "en-us": { "role": { "terseLabel": "Reorganization and Realignment Costs", "label": "Restructuring and Related Activities Disclosure [Text Block]", "documentation": "The entire disclosure for restructuring and related activities. Description of restructuring activities such as exit and disposal activities, include facts and circumstances leading to the plan, the expected plan completion date, the major types of costs associated with the plan activities, total expected costs, the accrual balance at the end of the period, and the periods over which the remaining accrual will be settled." } } }, "auth_ref": [ "r287", "r288", "r290", "r293", "r298" ] }, "us-gaap_RestructuringAndRelatedCostCostIncurredToDate1": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestructuringAndRelatedCostCostIncurredToDate1", "crdr": "debit", "presentation": [ "http://www.wendys.com/role/ReorganizationandRealignmentCostsOrganizationalRedesignDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Restructuring and Related Cost, Cost Incurred to Date", "label": "Restructuring and Related Cost, Cost Incurred to Date", "documentation": "Amount of costs incurred to date for the specified restructuring cost." } } }, "auth_ref": [ "r289", "r292", "r295", "r297" ] }, "us-gaap_RestructuringAndRelatedCostExpectedCost1": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestructuringAndRelatedCostExpectedCost1", "crdr": "debit", "presentation": [ "http://www.wendys.com/role/ReorganizationandRealignmentCostsOrganizationalRedesignDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Restructuring and Related Cost, Expected Cost", "label": "Restructuring and Related Cost, Expected Cost", "documentation": "Amount expected to be recognized in earnings for the specified restructuring cost." } } }, "auth_ref": [ "r289", "r292", "r295", "r297" ] }, "us-gaap_RestructuringAndRelatedCostExpectedCostRemaining1": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestructuringAndRelatedCostExpectedCostRemaining1", "crdr": "debit", "presentation": [ "http://www.wendys.com/role/ReorganizationandRealignmentCostsOrganizationalRedesignDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Restructuring and Related Cost, Expected Cost Remaining", "label": "Restructuring and Related Cost, Expected Cost Remaining", "documentation": "Amount of expected cost remaining for the specified restructuring cost." } } }, "auth_ref": [] }, "us-gaap_RestructuringAndRelatedCostIncurredCost": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestructuringAndRelatedCostIncurredCost", "crdr": "debit", "presentation": [
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This element may be used to encapsulate the roll forward presentations of an entity's restructuring reserve by type of cost and in total, and explanation of changes that occurred in the period." } } }, "auth_ref": [ "r29", "r96" ] }, "dei_Security12bTitle": { "xbrltype": "securityTitleItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "Security12bTitle", "presentation": [ "http://www.wendys.com/role/DocumentandEntityInformation" ], "lang": { "en-us": { "role": { "terseLabel": "Title of 12(b) Security", "label": "Title of 12(b) Security", "documentation": "Title of a 12(b) registered security." } } }, "auth_ref": [ "r770" ] }, "dei_SecurityExchangeName": { "xbrltype": "edgarExchangeCodeItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "SecurityExchangeName", "presentation": [ "http://www.wendys.com/role/DocumentandEntityInformation" ], "lang": { "en-us": { "role": { "terseLabel": "Security Exchange Name", "label": "Security Exchange Name", "documentation": "Name of the Exchange on which a security is registered." } } }, "auth_ref": [ "r772" ] }, "us-gaap_SegmentDomain": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "SegmentDomain", "presentation": [ "http://www.wendys.com/role/RevenueDisaggregationofRevenueDetails", "http://www.wendys.com/role/SegmentInformationReconciliationofProfitfromSegmentstoConsolidatedDetails", "http://www.wendys.com/role/SegmentInformationReconciliationofRevenuefromSegmentstoConsolidatedDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Segments", "label": "Segments [Domain]", "documentation": "Components of an entity that engage in business activities from which they may earn revenue and incur expenses, including transactions with other components of the same entity." } } }, "auth_ref": [ "r110", "r111", "r112", "r113", "r221", "r225", "r228", "r229", "r230", "r231", "r232", "r233", "r234", "r235", "r236", "r237", "r239", "r240", "r242", "r243", "r244", "r245", "r246", "r247", "r248", "r249", "r251", "r252", "r253", "r257", "r272", "r273", "r274", "r275", "r276", "r277", "r278", "r279", "r280", "r282", "r292", "r297", "r527", "r528", "r529", "r530", "r531", "r532", "r533", "r534", "r535", "r536", "r537", "r707", "r710", "r711", "r716", "r757", "r862", "r866", "r867", "r868", "r869", "r870", "r871", "r872", "r873", "r874", "r875", "r876", "r877", "r878", "r879", "r880", "r881", "r882", "r883", "r884", "r885", "r886", "r887", "r888", "r889", "r890", "r891", "r892", "r893" ] }, "us-gaap_SegmentReportingAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "SegmentReportingAbstract", "lang": { "en-us": { "role": { "terseLabel": "Segment Reporting [Abstract]", "label": "Segment Reporting [Abstract]" } } }, "auth_ref": [] }, "us-gaap_SegmentReportingDisclosureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "SegmentReportingDisclosureTextBlock", "presentation": [ "http://www.wendys.com/role/SegmentInformationNotes" ], "lang": { "en-us": { "role": { "terseLabel": "Segment Information", "label": "Segment Reporting Disclosure [Text Block]", "documentation": "The entire disclosure for reporting segments including data and tables. 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)N,U8JO34SI%K M8"2M,QP[XO0PQ(U11BL M/-@UJ)]VAAL[A@&!]YGL\^X 8\;Q($<*J#Y98!@'2H,_(@LQR9E-B4[H6TB=*V1#_B6*-5 -#8 MZ 0$/K;L /$B $80-'[FF2\& 'K('U=E
KLL_WX5?TX?LEK<>L 0BAQ2X2[M<"M)X!8!O=0)(Z); 74 &06T76_IM=Y2{(TROHEWM""=<+>DNPO#S9U\ %_ MOC,0C@^;,0W$6[X6#B/OC9^&VD1E>V$E_;^+E0_AX"
J7H*%5F7!AM 2IM(MZXD2K:#P[9"T7U+L*DT;4-PCL"K)2P!%%8732XETB[%8K:3P1R*V'%HH)#>2 M$I!!./C"45!+I:5B[A>N]97?TZJV@ $YI"%R&J->E4FI.%4#3,L'L10%Z!$D
MQJHRPK^&0(9(V.@/XO<3]",]W!WP%T_/&JN@_O>_+:&\?LSX[VACLMC(@4A MF%M=<*H#W"+Z2;02K+D1J"%M7+-=$7T^G+S MM4IH7)HQ MUZ89,DV@@?@)>_(\ --
ZJ=&;V!,2TD,D%I'S"-"TZ./=D_850G MNX/J.67W)ER5GM=HRB%-48#*"4Z6W2 D%[KD'CP=;C=K2P]B=$2.M4'!#G7I M;H_@/I6$+ZR!Y'GZ[5T6&\Z%OU^7$$8"X_$8I Z>*@[%
[N!PP:YABM>A0@< ME2+T;S;B<0M.)3F@DZ0T!(B5VKNAU5Q;A_H.!;;L@DV5!TUL8-;7%)$-K+= M#>LJ<-RC@3^[H&.-HES$]3Q$E7&[$"K$DWXE@/ %Q(]'1>XSIN05J.H@XX9}
M](>'Z(^A_S%L_EI/9?/GST+%?.5$2T(C?EU%[Y+;"'];.)3S_>V?WU]J$CD+9A\,E$8&TPZ8->R(!\5*5^L4.:PK\BFIWD(&^>GL! MZT]HYV=66Z&PV@R%DXX-',@%.EI84."MB*UD+
[H@[%"=1D% 6%0/MLP1-#A* M/IF]J&P\W7ORXF 'MUX=U "I08*)$ O@:1'1Y$_9*]A%H83*8J+5!*B.%GQ4 M_5A@*B:%?*ST#/#M--.!._DU4",(_Q21Z;/])H+"7U=_4V;AM'+U MRNC?
^N,M#1]N45*NWP[^[^O=UQV'^M[I"HAW/M8/N.67%(4OU]U,0LIZ7R$I MZ>2 G0>=O'46=U/2C4_.QMKZ'^7:X1AY FL?H6?5T,35R ME#K6:K3:[*,V-
W+,PWLGG8*S63^GK\+]Z2L_R&FDQ?3L5,@QD^+;'1E%1S%__MS9.X_:;1/FAP?AB_X8=O7D,$K:/HZ/B7Y@XV1?/0QKJI@F]W,IG74Z#Q.^W6 M_M%AX4XF4KBTTVPT_K?
C3<].$Y{'|@^_!GZ&:E,P>?79TK.,$P_FB0+I]:^& M@_-!KSL<7%ZPRW,V?-]GO?>#_CD['UQT+WJ#[O?X&"WZ5UL?3.7^Q_[%NT\O M=HJ;S:.3:]:[_%#]^)3C7WXZ>KZI^[%D
TOV76_YP,^:*RF;TNCNNY>O>U> M]*_KES]_W__$NKTAI:O56!/!0P#<$)S_+ZV3R?1O#[V]-O1!C7U7YBX%PSXH M;>.TQF(PY!!S*7.LN3\+[9\?_79L-?TD#%C*Q\ ,C"5,L$2Y5%KV:\D-
MKB@UQ>>%-H[IG)UKD[%FH_XCTPD;IL ^0BZFU3JV6,6R@N=X?_CF_IQ_[GX7G#\N!K@26P1.:8>,+0(M$UQ"2:^SJR>"_S M!!F'.XG]R#Q6I<
^$4Q+6:TA$"6Q5(%8(!@3O)5:X+2"B+TS-'X%(:GC&EF4 M"@T0G!H1Y(>SWI^8VY0E2D_L#+D&1M(ZPW$@3@^#W^AE;0F =N;.BK?/&X/M M++P@#F2D@/++ ,$:*6E3:D%F
M&3(IL2G="VEC5#\EMB..-5H% !5&QR#PL65[B!NJ M5&!?[#9?-TZ:![S>/-R#X$KS4(2[<"M)X^8!O30((Z); G4 &3FTV6C)K=$2 M'(TBOHMWM""=\+"D>PC#
[:U'\!Y_N340;NZWFS01[\#B9&$>?6W\8Z35J&S' MO+2/;T+U,P($3#52J,BZ--@!4MI86D^4: 6Y[X>D_8)BEVG:@.(>@55)7@"H M5E$XO91(M^B+U4H*?RIBR\A*(;F1%(
,PL$7CIQZ*BT5<[]PK:_\GE:U!73(M(8U3HP+UJHQ+Q:D:8%C>B84HP!9!8BPK(_PK C)$PL;V(+Z&1\-=5P>8RD(P=SJG%,=X!;13Z*58,V-F$$,02]Y))5T M4Q(*ZX:E!>?
1Z(S$UL!HMTR71Z\O-YRJ@HC0% MUZ81/'V@CO@)>_(\A1KRC$ M.[Z!@A82F:"T#Y%C&!2<+3_;&-7Q]]!Z1MG],5>EY5S*.20)"E YQF39-4)R MKDL>P=/A=KVV]"#&ALBQ-BC82)?N?
@\>4TGXW!I(GB=_O,MBT4SX^W4)82;0 M'X]!&N"YXE!L#P[G[!I2O H5.@"H%*%_LQ:/&W JR0$=QZ4A0"S5WC6]9MHZ M?$[GM=B7C;&CZJB)[=W3)$%D(]O=L:X"XG^^4[V M$,-
(UI:* ?Y/(GVV,.'74J+[?A&6>>R//%[^N[/[9V5"5Z'LP^F2B$#:8=.& M/9: >*E*_7R'-0%^0[4[R$!?O;V]2>TLS.KC5!8;8;"2<<:#N0"&UJ84^"] MB*UD+S9!V*$ZK04!85$]V#)#T.
L^6"JTK/V=._9BX,MW!U40,D!@FFAE@ M3XN()G_*7L&N%DJHS,=:C8'J.,Y'U8\%IF)2R JEIX!O)ZD.W,EO@1!!^)>(MC/V_^E?$#9L]#7#>82H\+,-N.4(O6;/F/Q'Y\A^-
J_70/&X\T6H(RU(062'BU MW_%;<+++:.7NQVT90^.N=GY49"R>6FUZ?;ME1-%_B\;_7=?G;4C#OG-V&Z=:[MVTLE).Q\SJ^70?YN[/>7?
[IRYT.S0EO_.UPGG!R/8>73LUG#2#NGLTYCT81' M5JO2W=_DO@^$[OV.K;J&K^I>^:_Y?@=02P,$% @ TCD!67'+]9IG! MNQ< !, !T=V-?
97@S,C%X<3(M,C0N:'1M[5AM4^,V$/[>7[$-4PYFXISM M)$!>+C.YQ"EI;Q*.F$(_=11;QCH]]UO[MF:0[%^&RUPW9.;#P787M1F[+ M;LYW7<>U&WM!-
&^XK588DIV0N.Y\I_Z;4T%7-"]\,K5,Z+O*@G$KIGK^=L.M [393U;E@H8K;CFW_4#&FO6XDN,+Y)/H7?XLP7P13]%)9)&&GO&T@50K7@&'8D'XFVI&>&9E5+*H,,S8[Q1SPO1,
M]Z)(>1?C)(S3$@)"QZ2]D_WQ^[$/=;?FW,[X(32/C-V#,(?0GP]78:#SI3P;C_H=R M,:V1'AP=SH[Z$Q_*3A[<%2,U08UF'D#C1R<>M.N0G\&_>'TP/>&<,-\[:&5
M(%KV3KF#L_[A^_[$FUG3DP_>K] ?^'K$M6WWR6B>A>2?\DRQ:DQGQ@/<8*V MNYN^_-ENW$^&7&8YP7F5@!D-%!/<4 !$!(.8I(@=>=NJZ%VNQU(3!_RJF<,29
M%N&90BW.4'9#6@62 0E%JK^G]P36V[+RGA$Y)YQFUO0RH4OH!TJ/Z&VI B5! M7-KEN$(RPX7#D"**6( ]DPV.'5,>+CDYG>TJA (QQ%32^1)P"KU#59VY]IG3S"27Y28MD\/5
MK&=<7"0T/$7P*B8*&,=).5\!OF J-C$^YD3B4B9+.*28$<;C,!)R 8YM?2RQ MKK*"2$C3_UPX <)$]#_EG&YN.#MVIXX'U!2WFY"NHI6@-C>:>YUG8.3#S$Y) M&&
(5MA(:J7:S@9Q[)++UBF1W:B6.?W[VSJV5L4?2SSF35%]:#/FO#^H6V09DB]/<"K>OCA8-M#I >/BW]O2_1PYW+9T]^Y7(6YRAD :K6M9*@?T4Y>;C]:U:O=W0TPL?
S^].^7+OFAZ/2NT'[M<_U "68 MZ2R,'@]B1B.LXEC1%3NG,"UNGT]&\,7:_*_4[7MO'^LOSC_F'*NLA(-9'\ M\L?UFU3__]JUE[_;AV#MTRWT>71UFWY>?2Z]{KPGIR(S-_:VI
G19>&+%^;2 M<2Z4$HNV?>U"YIE(7PM7H3.?PB 1+B,($N@*/[UD(B03*/P61G]X3T"X M\T$R#J/IV5GZME,,USGS%*U M\1ET'QZ6]&"X$M3.--FTSS3+-
/Z$W/^&'[607>7&H*;*YNO#GSY_GSP^13RY6)$G]E%V1?>'5A3]5 MWZ#8U/Z8?+2WTO^..=7\/,PV
M%Y9]\&IQ^%;>>TL+X@0$SNKFWO.NBV5\,7H6B)'R3_[TO]^OA\X$3L'9VR=]WB#;*U[@3Y>7_H3! MZPMAX"[B<$EI)ABJM+>@LALZKR]'K\\?PZ=TUR?J99)VI\O(^+GS#^^5-
MT @;_G'M/OW0NPR!!0GDV6LS0 MZIWTU2^=!#XGGPCD/G7_Z[_^ZTOB)3[LHK6=+1?UY5/ZWI=/Z9T?0G?1_>)Z M3T*<+'SX2\?UXID/%A=!&$#T^]!S!;X01NF?
GNO"@/R)/K]!BB'RG/3GGY-[M./ZEXYRA]09@BN\$O8M^@'YN<8D>+@+^('#A__14?PW%\Z8W1E5\+_4R7# M-K]\>G73$K]Q.8\B] /?O-@!_N\01/W
O4*JJB.DW/BE@SAXX:)WSJ;H+A\ MS3,7+,Y@L'P2I=.]@ZY1MZ)U[^C-KI8C[0NO\=NCQT M7_V"UNG^0]G__CUT7]-O[#U#]VP,?*QUTA_3.]UOO>MAO]SO&=;R M%S/E='$/GV
PA_=(I+T ;4-H7>27D63?/OC>(Q&H_O,,.FC_&7E3=,GM>(C> MCV) Z7;GM\7&1,I(V'O?3ZVTD@F.(M+<#XRV;']ZP+V*R
MUZ,%"60#OTC0EO=+)_:F,Q]O_.2]2837N[[/G3_'+MH$R<^]_$;VDW$XC\@K M8@I=S ,O(0\=3P#ZL+-\?PI!/(]@-WV5?OCET^O/EJ_Q/3;N-T?/\/9FF>%X M\6-X5?
9>B/)#_!"K>Z)MVW/A^J6$S")HSU_=N/[^,TK&(0(!]MN6Y0TKV[Q MZ?73O[?]8{[WY!TOOEU1.\OON,2.CR%7K\ M*,'V$++$]SB09_=_R>R^?
K1[37;O4.,,&X^M/EJ^7/_+IU;JWDT%A@ RIKY!D M*S//%'UUH^R3?5:F,K>R=9Y569G&ULI4Y!PB7XK&RO1#KRR3+?B(+>GTI8M^_M['GF>XZ7?$_=#-
=#GY(83">.DHN[*'3G3G(;#6'TY#FP]^PAS;3![=Q[#NXT-Y@E->TU#?3V MCRDE=>PM#?3XCRDE=>PE#?3Z>^X3C!(O]H+'=FXF#73]C\>3FG:3!OG_M8\P)(T[[FNAPNO@\'/'<0
M7(*9EP"_,?1GSMTK2?]|F O@&X?1+A@[@#1Q_,1GCFGKB3A1Q$IM%H0=9-J MGL;0GCGGK:S2<9SY=.[C$S^WR01&^+H(3O#=GN @<,+I 2(A!^(%
2<_E;%O=^%AC%7!:W"88""XQC MH4":!3HTW;I^5DCC#-5I30TY3:[HK65NTI@YF-=V]/'ZTI@XN-3TM M7$NTI@Y&-=W992):4P?CFNXQ'S%*0:V#0-.]Y))JB%-3HWW1G^=A1"FJ$;
[JG M7$.4@A;M]<;GDNN/4E#C!7?EBQ:[O,K<5*(Y]\[KI3]WN&LB//>AZZ,]=XO9 MX<7!/=WZEM9TA_)XJ8%RQULT2L=;]*9[G/6D!FIB5M.]U".G!NKADM%T?_;X MJ8&:&-5T9[?
^U$!-C&/QC&X=+=&BZYWK$:,TZS:M8M$;3G=::HC74Z-]TQ_78 MT1IJA&]Z/K:&: TUVC?=C68@6D.-%P?WF.M;6M/]RZ-&:^KH]-YTU[*V:$T=
MS&JZ>WG\:$T=7&IZ]K66:$T=C&JZL\M$M*8.QC7=8SYBE,*D9,F93?>2:XI2 M4*-_TYWE8TQ'#-C8*+()7.T$?O1!YKZFZ/A M?32P'Q4/:/UR#B).&%#>7-:P;N&,NDT(VK-9)8L,1?G
M8M1&/D[A6SVG*62)N=@:B[5.Q]?@=<&!N1 ;BW"H;Z^H"Q9-#K2UK_:M+A0T M/ZK6RN*WNN#0Y-C:"52_U04+Y@)LI\Z0DXAK44#!L:HHZL+!:<70."!R 7&:
M\3H.C#Q@R,R%!CE+F(O3,,J)'ZVRI2X@,!>A8WT7;STBFAR<.XTJN+J0T?R M7=O*X.I"0I-C=2VO@ZL+$LS%Z9JR;,0?&B<1,6PJ6C]863U\HG
M%43C@,@%Q&G&ZS@P\H"A,Q<.Y"QA+D['Z"9^S%Y/M0"!N0@=Z[MXZQ'1Y.#< M:=3"U86,Y@?LVE8+5Q<2FARK:WDM7%V08"Y.UY1MH_W0.(F(85.9P(//ORZ
M>/E[M)B]V;&&DS!*1C":7J)U1\!)?O.2R>4\3L(IC&@5SGP%/GHJ.)Q F%R' M#A'O-QMGMIB71Z4/)R] H$'7;E9++C_9#R',QM\XOO9'B'HF*V>J3
>#&$8R3R',2Z((XADG<'&W";,B.8X4YO<)L$*^0.H_FT+WV MP(/G>XD'&R2BS$;,WL?]%1S#*(+N*A_Z#3:)ZLP&I9@#.U4=PVS AS6P4Z5Z M39&S@%7H"VSSL8C<-HBMEP^^!
[CX0'_><9Q)OIR)NB M2V['0_1N/$8[/?IN/3:4T9].=(PGQ3YY/-440VL=GDP2)==.'D\U1=Q:AR>+X$D] M>3S5%5K'9[L94>+$\<3LY&[NRA$*TD6=\BY3GJ!V_JS[I'T[M?%2S 7.]C#
M19S Z>TL03SY#^'2@1/ -35#,9F-]A5G%?!A.!XO(R'X6X@<+HY[@SEZ-TG" MU8='Z/VHU<%%9J.'C>1B34/Z3&:#D:6X>!O=S2-G F)X.[X,IS,0+&XS;MZO

MN!F/PE7L\A"12R;XR6S!6L/Y69>69;:TK1P_3YN+%K,E;XWD8DVZU6*V+*V1 M7*S)^["8+1UK)!=K*B*VF"WJ*NE]W"83&/4.5"7%Q-[7@L#,\3E5BV9L2USF M>)RJ2_LQ&WNY#H/':^\)NBGY?X6^^RV,,%N^+LA;K_E%.)76B${0I>,PBD&# M#BI8S$9/V.<#S>(NB]FH![,*HKF3S".*3MC,1B=>T?PRC!,B83&,GMZ<;>Y/ M9WZX@' (GR!.:>2%)#C?9;L9L9!M7"<1W F(X%<00Q?GM] M5N6J06Z[81FA'JX1"IS=-2I&8FSA:O/MT-TX1)H"D7J\245J1H"M M"$3NH9_UPV@K1NHR1HH1T^,8J=,::488D6.D3G.$N<&EQPAS]DA[XJ&MQ,AA M0F**U-R Z/+"+">U=G6+V,Z$&=K\L.GI8*0F,U1N?MST=#!2DQDJ-S]P>CH8 MJ4BT$"QZ W-P@X\E"I2Y'H+FQQI.% M2EW^0'-#CB<+E;K<-F;#E >8QM$DG.#=.:?']74/ MN1K7FQMW.SUKBJ*P-S>&=H)LIR?MS,;#N!%]2&EG-BS&V7Y .5>;$1]C@>;4 M1$UM1G2*!9K3PSESH2'<4F>(?M&=XZ;RN+-RLO@.DTGH#H(GQ =\F\UW(;P! MT[5,XT:2!#:$9T5.8B.M08@OYICEPP%V)I%Q0W*V9 MBWXTA2$L% *IS 4Q&LF]FFIS5.9B$4WAWJ',:.B!&P;"2P(D<:(:/D'_-6)6%PV"9K);)FTI[*R14R MK6!I883TX\2;(A&'Y:^-^TFAX,!?1:*C,THQJ;,Q%-;C,L@0/YJ(M-.&AG"(\ MJ*ITYF(_'!XL:0_F@DNU[? B%G^P*/B2# *<9\1.M'7E#A(7(SHZEMSK,2DU)L0]-!KP]JKAD-K[+/A38T%)4]ZQ6!Y.YEFHL+IF-:.= M02YEOK9525'=LIB-7S, AOJ58Y-T%%58,ALW9P"63=!15#RQ;44[3W+ M;&SD_!AHX%JJ-EPR&SEG 9=-T%)4]RQF0^R;Z!+V# MJ-R<%(7);%2Z=C)317/CHJPER-S6;9;JG#$;6&5JMV,2C0SLK%2AV+A8*M=% M5#^1?#/.0RHN"M':$P_&('#)-/!!@"CS MZ#WX,/WR+?H<)"1"B&@VCQ#9#I"8>CM!2JMA@I3-;."P)7Q5"5_5(GRE.33SY_$+>UNZ=3(;&V.?977M MBLP&K-AG65T;'K,A+?
995M=>QER)":IXI.@TA527FHBF,"BD#YHNZ_YW$R/8J.]\0425FPQG-8%M=VHZYD 8IJ,:N<"]";"B$KTNMKT&.MW>.O9B_XT8/=>7M$T+2XS%VJBKT@YFU69N6#1H6A>$5]O? HQ4@#2'R\Q% MF4H1N\@VR659E9F+96%>KB(@:Y;0,W3F21@M+L,XB>^ YWY=7$.$A@,<'&:@ M^$:5F8M6L<:8>DIL5)G)>!1+C*DIOBLS&3=BB3$U17!E9H,[@\ )IW 5?K\. MG32DOFE4W*./@=]_GJ%;M'7'838PPR:;ZMI_F(NHL,VFFG8CA;E8"-MLJFEO M4IB-9;S+IE6C+V1!W(Z'P&_I&01582X*P2A_:MJ-%.;B!XSRIZYMB+DP J/\ MJ6O_:6XT811BIS4\0$2;B8VGN=&$(S&FKAV'N6@"\XRI:ZM4+G[&F/JVF.8 MC1C<0U+->H?HL" EK<"AX(I6_?GXZV+]DY>G&7E3]$\]I5=E-E[!0<*,)E&; M'2WY&PQ@!/Q>X/;E>JS9X3M2\;CJ M<95^Y=@ZC,/T"#!E+HK) #PH![@Y+,O#DKD8+@.P9! >==E>S$62]^71[]#W MPY^7X($7O.XZ#AVG&]]"!WA/ MK9QQF.X5=6+:AMK;N2< M [N %(U^)F-D?]M#0 \' AO'WSO$604OP')1BPRFS>P(+;^ZFO-80&S<>A5 M\NKK'$D:C.-A>HOX!>N_H?UW$?\X'YY7E3;<1/@2\3CT/9=P>X!^^TT+U%4N M>? D@A[=)P6QTE$.C;EN#N;CE M(9A#$X]_\\,'X-]#%^=C?/45?Q^,-,7M=3F8:PZRM""FNW!7.230X0U&X2Y M4"B""&NV"!.Q418-Q9JL (.Y,"6+S*EI_S68BQBRR)>=CZ#N9@=B\RI:<\Q MFAHU>SEX&LU"/%5L61O=TNVGJ2&LNOA4UT[$7#R)<3[5M2DQ%]1AG$^'WY\^ M><\7$8S#>>3 .'TY@< E#^]Z3]TOZ#^$?1Z$!I0>',V135W3)=.R9=M6%<=4 M'4UWQ^J_L+)\^4Z<+'S$QJD7G$V@]SA)+C1]EGS^Z;G)Y$*6I/^W\^HZ_#1G MP/<>@PL\D=H;+SZ3M[P <_=*MF8)^D(\ T'WRT/T"?U2^G?Z@QL_NW8[!^(H M/OIR@D^Q+"]X"".TR#,G]'TPB^'%\H_/KA?/?+"X\ (? >&,?.GS%$2/:"$/ M89*$TPN\#E) Z@__^Q'R>^G'+TL\E]E)HB8B;O\Y>SC<.31HRWO6^>VM/TC MZ5S>_A5^JYVW^D1H'RT_S)"H$C"A[R"N8QC]TI'USAMD9+Q&EPIN.,?(^0M1 M/=+G&7#QP,<+29#1?98_\HD@I0@4=P%[^07T4&%TL?RU,9+4LS&8>O[BXJ\C MI+EBX0;^%. [#*0C^*L8@B,]B)-OC],+8^P^\D!4$4/+R9[I>$]V'H#E;OZQ@ M7/ZX&8SZ5\)PU!OUAZ_EJ0F//^Q?_K@?C ;]H=*[N1+Z_WOY:^_F;WWA\O;[M]\%P.+B]86E-4J$U_0;B"8)6$@:B<'5^>2XHDJ[91=:QA]*LER!&(8)\N[W_ M+GQ!FU(0!C?S*;J)(V1[UST<8Z-"[@=[P :#"[V+]]"9XYUVM)C!#MFVQP{? MYI"ELW^0K>WE+KMI\5K7X\?,WDG"&5']A8AUW,U&U_!FD_P]LTFU51O/U"4 M]&O;E6[I#TR=UKUT63I7\NZV7;G+^H9V5U?*?:F[E=DSUM[KO/3A>(/2*9$[M[^ #WR2[Z1F^PX5"GGOU7D2>*7MS4UZ+BU4O\H O_ @\)W2A\'U85-%H,^4J MM4E*B]0_YLCVA)&_N(?(!$XZPCB,IB!!AB%.$[+0$:U"_P'X?!@\A,]+X3,[MW? _S%]O4C,_OR]^GQ,UCV6J[I_:A_?_V[<-^_N[T?"7<_ M[H<_>C Y0A_+-NJ MMB(I)B9S1DDN:5*%'T8"K],N-E1;U:][9&3F1Z.!U1:E^SLWU-V[VOG=2.-KKOW0P'9-^J:TM[985A MK? +&!B-OO:^+SE2C\7IYN8$F*V O=!'Q\%$Z%?[WZGV"$;]{]UTEL:=N=SE# Z^B2P^PU]!9\=ZDN9 DYH6>*IG[6!!LN>1E MJ7$/"TD+^B"Y09^L*(CI8'D_[?^S=7O_^$DL.!- B[%XL(7N-B6>,YZIMT@GW MZN>F8E&YE8)NI2E4;J4:YZ;J%@E"O]{GC?UM+&18'U]#EK2O4MG'+=/2C!E2 MJB3'=HF[BN'A62[<-+5(Q>$L"I_P? 5Z\,%GI=*^@#WZ"'-9B;C6=#2/P/,B2 MI&DKE#>[D]KIJM:9I)FR;$GO4KB)4-YNL7X@K-@ ME4UL&&\=O^3:Z!$$WG_(ZX\MQ]X.N@W.[\^'YT)_.O/#!2+<:V0)-^'YQVV0 M>>- U%G$Z"Q+M0)ITU$*7/=2,8Q]D_U^A^\DI5:)W0%"_$A=$5/5LL M?/6?W//#Z^7W&,.WVYRR9,NM11S'9C'M%OUV&AW"GR^[IXYVS_F#C]O_0-1 M6#H&7XJF#: (:V0MNHSMD>B"57\(R,9 X3+R0(:OD2&$@JN2_"Q%]_?_/FZ5F M849;LJ/55$G>[3*WS"#)B(&-CUF$8.C-@"] ,F[6>\)N)-IC87RB5@<="AX#1 ML<6V*)+D:FG$ZD-Q@<.,0R^"X)6(69VN(6]DM3Z6B'CAYHK^W20,WD:\[$[7 M-+0S%?%OS](+NVCNJ)8 STM8*XM>Q4("?3C#I,@BAZ* I-B?8QD3D.L*!.<5 M@+>BK/Z5#9'"B4@'S"QL!2/H"K-Y%,]Q_"H)!70%,?5EYV<$QD[-LNUS2U=+!|/T<]W>'A[:(QA%[58VM1";|]+ROM/E;/

[V9[\WE/'Z:\HR'/$MHD\W9$O!T1;T=TL+45:D_L^OM]=7_?MA M1@.A_X\?@]'OS5LP;TI4JBF1HI]+ADVGJXUTKMLZI58[NKK]1_A#\8=BX*$, MR2C2ONF-M6B],YTR[\1'%/Y\FP%FI*7$6XMC>T<)Y(=-D2M'E.DP"9T_*'2* MV4*3O)8FC:)9#STKML^03T+H=@<\]VR0$?$2S+P$^)R,N62\APE ;[K"LF\P MIUE1<262*OP*?5?PD%V%?+)Y'BTX_?)%UW'FT[E/(@ML>[K2@1<<,+)F$O& M4?A6Q6W?616SPM,:Q,LJ]?IK5K._8DAI9<>JW&!.-L'6!X$#!9 (5]"!TP>D M;519%+;UXRNS{)K3*,46W\@.#<665BH-HKV?!B$;^23TD;3'_3<ZG(HF_W0 MI$Y7,T5)XZU[N#2P+@WZP:5!QL=Q; .GJW4N$%P@&!<(X^ "H:#M0;)%RV"E MBP\7AY,2AW)'.MH]T!F4VFR4KCH-8TRRB&AMW=WLN)S*V-57TWZOB:EBWTN.[C>6;,;VO;15J MVI:=P")'4U%ODC::5(ZF-J,IQ\FDC2:-HZG-:*+>C/5]-.D<30U#4ZD\[*8_M>L26JKJ!F_SJ+:E5X*AZQUT])JI,9E!0&2.Q2\!-=[\!:7[>[GK9Y$-"?/M6[U:DC]&D=2_YBV9?9MB\<#6XR@/ ^5!H)X(}T"'JW1^>XI<4@E+\=&U*G MJ\NB:FK5&^=S!+&D@W(\40HZR)"Y#FHS@G*2H3001"]2SQ'$XBZ6DQBEMHNI M[.QBIYX>O8>S>>1,0(SN&(YQGA3W#XG?[?33RI@,39J'7V"%2,@_@3^'/>?/ MN1=!}S*,D^\PF81N&;W+1)QU!M1E.>_TD;33P+T6HTY;BBM-%$[RP 1Q<+-F&. M8UH>3@7L0[/3-45%9B#IP,%T1!>5MFJB%[;G:&)1->6XJP=1338SJNG$\]'# M"8E@<0$(21-\GAG=UTOMN;B%.AF8,0I?>M;B;K6#((&M32ZA.B'ZY M1O-[B.0H]A(XA-&3Y\[M);0O8=.^!B0NQ!I*Z&J37[BHLU(S/-PCXO$?"UO MRG@TL*6S&:66W.,/77RC26D1A+?==4S'U6EI;\.)X#EUA M/D/OP&<8.5Z6_$X_#F>8?2\5U^GD,)X#+QE=(%&W 2'UU3Q"=$CEC0@9^>PV MI7,_XT"9R*[)DTYMAE9>N& /:&U"R.QT96::]W'X'-'!/ZAFXCFG5D,KQV.O M"*T"YB:>92Y*ZF;^B:.K^>C*\<(/J;@L>AD8#BT&H56D(_(A%9,HG$=*JXBG?KXA-KNK]!)%+ MSO)_"Z,Q])(YHG\9+<\32DU#6KF2J W/^,U)$-0P5T#]DVDJEEYE, 1'"NZ MK8JO35NW\<10]Y%6P?4^B$;3L4%KFA8'6PO!5L$3IZW6^+"-IB'M,.V]C]{@M3#PJ53+-^DTVFH>T&U#J3AJV\=/7E?SI5].I"$'+Z%R>Q6DS@,IYR=N0M(D8 M&RE+GDUN"%BH]O8J#A);PC4'J9\; M3]-H-8!*>8O%M(W:Z1J;N])II&5K8/=7X(/ @0)(A.\@]^,XT^O<2 :I$_4!7018U($=PNF#+*:+=&VST9@MQ ML+4&;#G)SG? EKOOJY+2Z>J::&B5&^]PP+4&<#F'7/?6;O2:WW&PM09L.3F\ MO<%&?=@/!UOCP:,L[R04V$KUYFRE5)O>JVP[UJ1@,A_2Z7PUT%@MQ%47]{Q?E]? MFE#T'Z.?5]O)6I)PK0K'ZF5P+0ML6_+_#18JQ&X4ZV'20!#U MW=-'$$M6)=Y;6@Q"!;9CK=/595'1-P\D\?/OK"&(IB=*0P?I7 >U&4$YF50: M".(#8YJ&H(J>YH%V,9.=78QF*E21MWN5;[N2LP20>SB;1\X$9,.[G+76Y3Q# MNJ_/.8H@B.?1@D@(:2W8<_Z<>Q$>I1T/)SR[4,%)QU,4;-+G#[F:&J";LKQ46GK M)CZGI6EHHNJO'D0WJ>SHIA/+B)*!Y&=D(CFIYUV.).>YT7W]U...@7]?5U,_ ML,%CBRPA,.5/19LM4Y#.Y2\WDAMDL=I+^3C\.TRGM M?")WM>C">Z/VR&>W*9W[&0?*A'95GG9]&K3*I9U*S0,J!),.F=KJQNZF^> M;&(-0S2]_(.J)YYY:C6T'#('R*#*XYE&:BEVZ?AT&(/ M6GG.,Q7-I'>ZIB8Q A]*2?!3<7>?8)R@9\;.;K0:=R[$.%Y2Q>$]BW M_&SY]4XSPLU#6G'JW_+8RX_VJF2X3":5<5;YHAC4+=5\)9IZS:>WVDUTBHX MSP?1:'8Z[LKB8&LAV]XVI35FD9]EA'&DLF6^$^7=4QMXDMN=/5%*-^FXQJ M9VGV2J))RS5^3KJ2P_QJSNC+1\:A8KDQ:")8BCF,UTX7/O6@S@,JY M@\6TC8D3KXR Y=AYUQK8_17X(""@-!+A[_, "JHD"HJ$"{W+.=79)*=T*1O# MG$YA8/=!*=,:E8%VA,/.^58UJ/53%'2*MLL%!E84^B22RV76BI2:QY<:FT\ MA,$V-%$S;2ZX7'"YX%((17.O0@JM+:+O5S-%2-U,S7&RYV'*QW2O,:^_M69<68M8)G4AIB&:&S)&93.KG+IY=)[ZM*+]L2C2:_2Z2*CV3:YZ'+1Y:)U5XNG5TM M+:^DMZ8JFOIF<\UFFX*? M?WIN,EE&Q=:^E<6.I)>O@ ?T!/-D]U_ /Y/L(@Q^M;6./6"Y;T-\QR3M U<:->;[S8O?KQ M^""A3K3XE 4N=,*(] .*^F"-N1/@J]#2 E4<1)A&.M?[%@]" TH.C.,*I:[ID M6K9LVZKBF*JCZ>Y8_9?9Z8ZP%L"-?"YQF!9!_\LG4$+(CP]*_DV)X_-0N+S]?M>[^5WHW5P)PQ]?AX.K0>]^T!\V;VV7MS=7_9MA_PJM MZ69X>SVXZHW0B^&^:B5S MN(U1\!*R5>1\[5SQ$I%%J)LB[IN,F\AGEBMRPU,*,Q*7V.'BM;NAO,"Q;4M%\V6G9SD-"+ORS3'$FDDF?IYOX(L:D"&Z63!9N;46.\--GK#ISC86@.VG%3Y M-V K8! 8G:YNBX9:.=O! =<:P.6<@=Y;N]'KCP]P2J^=F//8]%Y]I E-+]=)^B(Z MY,35"#R7T-<*/]W79C3E>;]'%!'=%H/ BB=+4"=6"[X$L03P?6>/!<& M,EPE'|QNT M)JU=3)79V<5.+ MZ#V?SR)F ;(J;L];#GJ=!]W4Q1Q$$\3Q:$($@+2A[SI]S M+\(S%>/D.TPF88GQ(IK*4PUM1E.>NTD;33S5T&HTY7B>M-%$[R@$1Q.#)F" > M'UH>3@7,0=5A3Q)2=ZV_N3)'TQ%=4MJZB0_L:1J:+/JG!]%-)CNZZ<02H&0RM_1D934_*=I>SZ7DJ=%_M>?^>QXG4Q@D\2CL(4K@.P+_#GCN(+@$,R\!/J$Z M(?KE&LWO(1*DV$O@$$9/G@/3:0OWT D? W(7(FYE=#7UHQD\E,@0$O-\W.,BML8":Q^X$AD$(DYKCE+ M2.3SA]J,Q#ROGC5345/9,A7Y=V'5UPV.5ULT)I2 MPDAR_53(KTU; MM_&\4:N15L&'/8A&4W$(4=E2*,K!UGRP5?#$:;LUZL-(.-)8,MDV/?.#F6R; MV-{(7C"7R4]F'!0AIW\;/7U=RF%_-1",$+:-4>9JFS0 JYP9O0{F8O#! MH,JV'@<+@SMP(1^%$@lY!-LUA3P4ZVLX:.XUE=F=B=KK$Y1HKD^:#I8CC M6,ET,?C0C#8#J)P[6$C;&'*G:]:._=NTO&L-[/X*?! X4 ")\/>YOQ 445 D M1=US%%2ZDHUI4"FBJ6M<<+G@0JEUXNO24\ZO8N8HSM&57<8:V M[*K.T)9=Q1G:LJLX0UMV%6=HRZ[B#&W9582AGQ* 7-YE6X>U_A5K_JP#D:L? M94&([I>'""\Y\[6+?HU:[$*G\H(7"IDS :$ '#QA @0+W-,B"!-T]R3$@0L7 M!NG\B8"X]0!WN1A[0@<#_CH2=$;I#7I^(;-'O(5*0P-:;AB!K_\6/ MCZ,V'H0&E!X(1G#Q$$ M?YR!,5KQ!?!_@D6,(;M&F*D7+!_(,,\Q'P]0$#>=]<:+W20;CP\23T,42_GF M0B>,2! ;BSEB882O0D\#6'D481+A@-Y?\EEG=KHCK#*8E<,*RBA M&8Z/9',KDD>_]H7?^C=7OY."-_/S4+B_7[N_E=Z-U<",?7X>#JT'O?M ? M-F]ME[EF>'L]N.J-T(OA"/WSO7\S&@JWWX3+WO!7X=OU[6\- M7."'02",)N$0JB1Z2%,JV.5="_F"_YO?3C%^UT+J4:*C.ELE_/CY"WW.?-]$W[*MK1}) MY_+6]W?=2E;.3:ORW__Q'//SW?,&]L9E6S)2&:Z/DH#)!W2YK[*<%0AR\JVL&B:(Y]4Z!XUT>GO\P *JB02TU21%&WG MJ>LR"R]&N4SZW]RO)60EYQJ65%6IP<\^!/QJE=0//P(P=SWD2'S.U[66OF*19D MRPU,!"] CBZLTLZCYAJ-@FLM7:3!0K%%P;65J;,(.G$1&7A+9*@J(>4A1L) JVJ%7O",(;*.V%A+4I43AR&T'$?,=# %GJPVO3P^_B5@ZV3610^>YLG^YUHK^/[K#2W5JTMS:UE%<=D:\+- M%9PAK'@DN"F P!7 -$1K^D_ZQ@?X[/CSV'LBL12!X3',60CP)?Z(G@C. \ ^1!_<D=!'^-C36\/[=QS>JUC&% M_O8A_J,7N+TU_)3=8$RITS5549(K=XEAQ],BB"HLG!P$4G*G:QBB;,("*9HV MBZ*?F\S;+&_VD_=T=5N:0QY/&_^$P<4ZA6_'EYB^ETOR]M:H6UIT%*2-MQ[F MXQV7F@^H76/$=JX?XMB(]X14+8ACR(W;,95L#]/OA;]72%P>RX\N,0W.T5(.0#<6YHS_(MDJQI[F\$GOO/V,Z 7V$ QUZR30QP,W=I4PSXX#KFY,W!)L#E))[+IE_JU#K MQ,A-TI+/%4&%P1C+!$=KS@"_ E)LB3A%S>W2?8"NB*";H/>G)AJ[})25#$M"MUJ@LR@H?B-!&!+T77:4&(1EMT;;HZY4;5'-C=;*X F.A"-3=:VXQH<@AH+O M@0?/)S4VW'S=2_>+BEZC0EZ!Q8DX=";S7P/NJ.0O'O]0N72LJ,@]8LL$W.S ME(U;N,T&U7NJ]]"HPLW'55%7-D.PC1XNV01EC.O^(^A ;T;"K^XRD/ $ S>,M<#P!L=I[VE,AGX;5\[="|"%%A+KA>.DD_I.0=K"B;&EQT3I=7=15/F"PC6!Z MUP0^!)KT3M<0+8N5K#"KGUNQ*$\RCF:I*]UJ"D;]]XA8%+XX'K$7#XQFYA61FZ9+?D61O1.!-D*M"=J951(FW/!E$4GO*>##0$E%CA3"DKQYB.;H6#HUZS>MA(A?ET*DQQY(OXFU M>@CR.DPF,#I%BYAF.'@0.!%.6%_!]-]!#)L+L',2["4E!0A/(-7%TUM\XP$ M#Q4W&TMYA;\'),.."M=-/26%4,8K/="NRG:_]F*(;RS4:GT=J9C,X2);KM! MW!OT+J/^U\6/&!?4K^2!MV) .9"">3RDH#6#5LE$838VP*(^94@6Z/MW*$SB M%*$FB_J6PT(,8O+83>)]L<;?="[V2"Z!1NN_UY-B"W&(;1G;CE!JAN>IT_+D M8I"IJR M"*4\"X@^EFR$)4F4C2]'I'F\<2]D($H'SL2+(6+Y$_1#4K\FC-$">3RQ4G)G MIW2L*[U0O!OB(0EI4:7)-+J2MO2ZHJ'&)L-KR(9GSWPM0DA&2G>+6U\6(LJ M,C+1](3,[RNT_FR2Z*F9W32M[BA$\N$BD0RG6^K%>X'[3LFX+N&,OL3*(1QN M9!\SRE=8.1?CTK,5*/XSV*?>&V_PW9&!U>@X"CQL]Q?(!2M;^,MGK9LE>+R#3 MP%]HBRB+S/I5W!CLFQW0)=S95E0M5B8&<9/_6$6V1\283C"F5F[LR8L-*A0;MS&/2M7%KLHD7&M"*V.PXX+DCO3M8\F+O]*XN&9VNIHIV12H>7FS0+E2&0/GA\ M0%R:V%D0;8U"}T?% N.!A[0@<7G# "PX8*SAHH-?>\)#L/9QEH_54(35M*=D3"]'2K(QX(>OM&!\'B&:7B&2EMY&@I:AHOZ4T3?N%1AZR:F? 7V:SRXJ*+))$13:JZV>R% M%S\T&T9YVI98NCG#G,X4-"&+F[T]81XY$X0SLBDXX70:XH<(G3^XP5VY%/E;M&+T0^'9\2:@[Q,0M+<0*J456MDQ#Y:9WL[%4M!:9(IC43MCE?4+"T"N-1 4D1#8<_JXM9U+0JU"GS(^%Q=-&7V*XM; M9[,N"P?3}!&Q54DC<00+^ PCQXM/[AS=H0IZ,6UO"6GC?D;:TH6D>F[W5K9[[U/*C\(1>/[MA>S(01QBHG_%-+]<-M(WEI$;/(\/>V*MU "MJ&A\<839&F"GQ;E\U%^!N*[!B!;CU%.!^6_)B_T)' M!><,#454K]%D,-WJ&+-G[1,%MTKL#SB_\=G89^04!'C M#(^"<9!]AC_H!>[K-]:NO$,+P=-A7G=K[3\[_AP3MYQ]AXQMD_X75JLR?EM MT:+1H(.)$2'W'2I"Z\W3";,=PB7E5%4Z:0(F)KR]KNPC"]9?4/N!\U-U)[MD"TG)?7M>%V$;H-*PEI:]C0\;DG9DC/@U2[,@9!F (H%[.DX-O7_L_?NS8DC MR?KP5ZE@=T]T1\@>W2_V!A&T39_U_KIQOPUS)N:O"0&%T0Z6&$FTV_OIW\R2 M! ()D$" @-HXI\?&J%27)[,RJS*?E/2ZL-)G3%\?%LKOHJTP93*[,*2DCK>IF<_"XAI_9:&JF*9@Y#C\/ M53I_K&EZGS-NR7U^!GE%/E%(L/KE/B!??<:+AW"BS(T)OU)W1N_M4>[G?=1N:O]^P@FZ'!VUY7CDJ"I*6_E%5!5_=6494O^8E<,*+EU< MNC+252QTH;QTZ8TFAH155L:7"U>M,,,%]XAP%O,*"]<1J.I2X*14W67"Q<7MKNL0+KG8#7UYX<(RI(8H&')5"3^!KZ\4SHO:).I,M*]JOA3ERA53BG! M16:#R)R>L$C',L:7E?K$!>9R!>:DD;EZ=J[+8(^IHJ"; M>X>!'N?>OFCX::WQSZF,=ME93A\SK6,:NJ0*%F>:N5",G3[66%<9U8$L37*^. (JQ1ATNEOBPT1$"8* MEBS6!&)7=CC)N8X*BLD)R8X,SE!\X? ZZ9VJ(7-X73:\3G^Q8BB-IF8*HJ)P MB%TBQ$Y_K6*H-4/8-9Q>&1H3>:IB"; MG/#H,A%V4L8CXQ(K5W)X+>!U^OL5 ^]71$LPK+H$/YE=T'GM5$@7'4]=;O 7 MI# **.K#)D[*0DKG CI?X=^XNE>Z$W?9_:?][8(^C]G3UYL]\#7(+4(%\= M-VGB,WMO2 M%3+V46/_S:%4IV)_H XD0U,UT3 MR;(4>6 H U4;CI0_C$:SAZ) O!'!0S[*MR(SLYO(*UPN5&4XOALK>O]KDMW;G\7=V9&W<=\G#\]=OK<[OI-5Y)-U?/W6? M'1]:WY_:W?,,6^>YU^Z2WC,,J?/8[G3;C_A3]_G+TV.K![]\?NJT.@]/K2^DMVX,/OK8[O3,>U$_ZYL((FAHR@W$+5FPA M]K[HSPME?2M&^CL^.8_?'/_Y%O[T2_9S5;R5#37W3^*ME/OYNJ8D^=8PS5)- MK? J;-WRMK<5$%2RH+V9(X_&HOZ:7RS?)K*WZ@[?(^WLX#\>MN]71OR M5^^[6]YQHB5SEU+B=J M2]_)R*=/AC3!TU(U4="E"PK*Y2)SN2)S>NI<$[FT9$'4N,1PB3D#B3EIGJ=9M'348EQ8N+8>6EM.3.)DZAG[*@FYP[ES.G5MG69'DTZ=XFT:C*:NFV6@JFB"I=2&>Y\"K%F(GY(ZQ:A)V>M.]=2D#M75KD.NTB$*:>_+K94T&&R(!EU@=B5'4YR[MR"HG)2[ER+U\.Y<'B= M]$[5TCF\+AM>I[]8L,"6C&0*NKQW(0:.L3IB[/1U/33I_>X-63AZSJH$,1X:@6GN'&=3GVH&+S.6*S,D9CG211>8(DKIW M]3$N,5QB#B\QIXS&U<7J$KBYM'!I.,2TG#P/4I?$J+BEKM0EDNW*DH@XPU'A MG>7D@?BZ)&%(BR3(.FA$Y.<.1+FFPR:N"H5S0H1Z'6 IB-?#L M=>2?L?8W(SG":HFPTR=X2,CW*QC6WL%R'&%U1)AV^NMBR6PT55%057XXR1F. MZBPJIV0XTB7.6GSA\#KIG:HLP:3B4YP]$"N'OGTMY"RM)BZ8*L75"@+L=8"F.G9SB2L7:G*E@2/T"Z3(B= ME%(OL1BEQQ>C>"3M0$Q)LM%H6J(E&.K>E(^5KU^]*2JX!',)+B7!!V)EDLU&DY7V MT[@ 'T@Q \$\RQM1K_5,+ M0F?T?CBL%.0\N9S!^&X0^K"LR:CYEHW]&C].[-7Z.4@ M2WBVC+F\8R(\'0I;[O"+8_>=B1.^JW A>M#*IXDW^.!.VB- AJGV#]_1AM, MIOU^S2".*+-LUGMC^A(VF7AO>$/'4$:FOO?#&<([#<2/A1FN^_-0N+3 75^ MX+<"8KM#-J-LT2;Q_#CPAP]#.J*^3X=DM)23\!%^]U[GSP3D#2::#.*9#N[6 M+OBK[;\X+I.OE0.I 4P?]9&;C?4\D>1(!F$.)_8TH'?)#_=#)YA.[/<[QV4S MP1ZZCUN/Q1M?L"*+['W1G^_?G&$X1GUW*T8Z+SYLB]\<__D6_O1++]G,#GK+, MW#^)MU+NY^N:DN1;PRS7U/K/35FIK%/6YI<7Y&58R]$B#C1OIC/V/;O MF4N)(@J$*2A9E%7RP?ZX]@+\PF?C$53(.Y_Z1)$BNKK,9!P[+N*0Y'X;#:,O M"VTJD+>Q,Q@3VZ<8;SN9(;.?XQ*\P9+%^]9@ ,.(Z7K>B$-4JI8("X-V1>E M>_*A_W%9C:9)+)>KA:,[WT^"_'"@=K>)L9/D=HAX8/,Q]#PDO;Y'*CJ2N"KE=5 MH[@6+O,>A#UH99!8@T`)$NF)553^)1Z]MA\)A_@$4^#-:[[3PB;XLXY!VOSH]5 M2XL%EI40ZU1NT[OICR_558K7CAG&GZ,NSVOZYH17*ZECS>.__GYIJO1,"[5,,PIZAG=$ M_@/>BU#F/K"+F7!,20"R0;P1>7%&(1G8_G#)*YGZ($(^]!5<#^>U/_,#>#;T M%MLD-#V;@FC#WDE?I]"%4;CX\U+E"7:6.?3P.)/,)B&T'%+6<@"_H=^#_?'I MP'L'/8$M0,?B2-_DKW%A"Q;F;]SE>D!+>&5(7R'#9\3WP$_-56;D+>&5(7RF'$]{JF! M@\'M88!V42#NUPC$"]O#].3&($Y?1OITPI8:P!B[RZSZ27(JCE"+/U_+O;:X;S=&1@XY!C= 1J;AUIOOZBQ5_!I_0GU-4')%2\D"W^&00.6SIJ^T< M.*UY7_J;(28IP#?^7LZ[W,<$VM79Q%H3HF#E)'VRD900T'6B]5PK0'05*RUT/YZY7<(,=K%E\CKVSFORR%_APE?BA1 M!7'LVJ?WE@\ZX859'H].,)AXPLSR?0>6DL51U.JVW0]*GH.Q=O#$%NP\?L<;'BK9@0=K\-/G N\]?/JE+UZ3,/CZH5\+C$%9"%Z5PQU8]<'AZG),DKJLH*AH/+3_ MO]^G#V<^RTP9T]7]^YJ"FSZ4.LC9+$HKQQ3S_R13+I46)ZW1U 51R[)69*(E M>(3362%I6Y9F]5#2$4J:50,H78/GA,U$QW6PP*!J*=Z?#>Q@'-^M86!IAR5X-P;9Q&GJUJ5Q>G6@HV#$^IPH:ZE4!M;&+$JE6I-C*1:5JR+D.HU M'#OI^)%:E_Q_[B@/*%WO1]:OJY8X^@]W?VY,U^#W#ITH$C MCILT;NBW.*<%IF-K!/UHM,OPS2(!C*P;(&5>%(]\!V)!??P6],:N2U?(V$<-_M\S>'4IV*_8$ZD Q-U43#M"3+4N2!H0Q4;3A2_@#WE+$CH3V+Z@8#KO_YBUV(MC>I4J,SGHNK]JTU^:W<>?X\CR[ODX?GKMU;G=]+<@IC>> M>_6% 4V^7,A=VM!_P?.E(7H?YZ%,UB"[\N9'7,7>1&?_YEN(X';.:>H5%SG M_%C[U78PE@1@Q,PE=T"?^] #MBSMGU.62@,3"5]Y'G7ATV 4V41K...T"^*, M@ST*4XD"=E%'@RB;)W/>$7]DOW2[%^?QC")(I)(XIHLY)MY\DK%Y.V21H#,W M8#/LX!EU&+V.TU.DI97!5>?HRIJ=V*4KD T(QIE85X9SU-GO#4)1C(6^8J%06(B$5A5!?4WB),Y)*'0>"[%>*(QB M==DJ%@H5A4*5ZD(&(R%.FJ:F)\IR@M%";?*38(MQ582QD,(!8LPE:P+"W\Z&Z'HC:E/V24>WR\VB$:Q\C@5BX8!HJ+IGDI&\8 M2WEBD=<ZN8(%W0Y@GH2,36KIKZL7?-)SNDV]8$5C^P?]TZM. L?ZM7$/2^*XV M>Q^)MTS1[2!*+&>+Q0C1JB(!=%)R.>&(-H3;XKJU$-_U(1_*1[+Y8M]05Q7T-Q_9 M(,/W;Q/;Q3)OL;]FSG0;7Q/RFL5S3X>M,/[L)G.;WWT/0OI*GJ>A\^K\-UKI M#_\+N H^DB]>$"#C?X>&V;4]5,A#3AA)W/&P6 3 M%EFY(*T23!&IE/&?QHW1T+X-QA1/R ? M,H26GR?.-&$>_'A+2&LMO=V&H1+OS87FQ\Z4O$$'[>G4]WXFY*QK;2,P6_K4 MWV@>/74^)^+W1MV[NM)@*Q8=F+\?_H+1&/8+G5M!@,HY<,&1SS)F"_) &&D MBS$.8"I^&SM@SZ0X8\D8!N=Z9J2SU;WU4-@\'K.QP^_V>\1-.H[^T;A61^6 MAA]M3FSDB?#CSI'$1%/U&W6'&9E*,+X"NR54TQ_V9!9A.@AQ8"^@C)>$ OJW M@15X\5!:<**XTLTR2G\Z 7LO*Y0&"B9%32PP(9[YC-T37D'=%_@QCD!:"%O? M#D"4ASXJ"FPA)1JI39^]P

8#>L(ZP@B188T"P-KC@K(@<'X"L!@9&$4RL!QA M9 T1)'&*/I[2@K8%CLB>F:/T>(E:_^5(' M76\RG,-07* 079(UG*'[=E<_0'>1(33K/&4AG6:?A(7==RC&'D/Y-O,'H++H M,$+7-Q;@MNPZCIR?='CS7^I[.6,VQ V>;<'^FZ?LOW3:_D=0*MY=>?_N[@.7 MLMT%T[!C921BAP\V:^@WZE,\/F ^$7@ZTP05T3:;YI$?EM.BT%A&AZ[G=Z_, M2:^O66-U?8C]]0?+E.HYUC1'UXB!V82.S"ITJ,..+(S MOS0)/P'(!.$2A?M&^YG,(L<<7K7%S%\SK._4\U]L-WD V_KZ*M#99/S!O.1N-$=,C#]+"6C/V5S69=9Q=? M"V;3J>>':89R?%/"5D].$2I?PJ/.^M'X*KC::A9/_H\Y&TY*MX)T+>V+$YJS"&]7Q5O94"^;0IEW MJFBGK,U-72/9=&_L@\>ZEF[ZBF;BE+3;9T<872'G]MZ$VV1O8MCFK>TU9 MW<]N_G:G=$],-C#:Z?J9NL9O\8GC$\.3QR?N+/X%I^XPTS<11!, M?_."\ 8#J=B5_!"/^,K)>5&@ZBHKZ+"Z(=6 6*&?V7'96];?"7WMK2,Z MQ&@:A%N,MA38/)=!S1LMW;9FXJH-K=&LCER[L"MZ5A5XN$A=HDB9:U*VRXK4 MEG"#E*CIC2:+*Y/ON;AQ<;LV<5N3#+[_#F;P'8R+U%6*U)I4\L/M8.;Y{&#< M0S^6AWZ&I4DP3)!\P&B^CTM.>11A9@ 8P ?JH,/O"&9A8] MO#+€N0,GXT14#AP)>09J4(F10Z=BZ&2,Y6B6M7.JAQ\9]7W M\ZY/+*X7S_?(Z1V/3.\8,38NE1,<)N4$HR.0E>3ZZ %6,S?^_@#0BC=A$1_! M"W4'#EVBI& %YGZ&UWB)R;4#B@}J?\:,-K(=!0K].R'X\V"R?N<["1%;;*% MVO&4V%I#$ABQ,N1P-4NQA(4LBYL1GVUGNEDF M!@/84^'<'',(;VH$=C %['NCW(;O$_7NY<^',SI6A]F M?_:]UYPM*TWVD;=K M(5.=D>6J8^,NV5'UH!TUP7'-N?=8I@,38**A SY *>(N8D1%=E3].)CYT\DL M2%&U3*,.. 4(XC82P56ZWMI!I]'*/[7;==ZR@IZC1]=2XO)*ZY+,*ZWS2NMU MJJ/-*ZWS2NNUJ;1>TH+>B6Q[*ZUV?6JVL]@_\B\ZB7CQT02HW NN+Y_;.O)L M9IP\@AF&')[QGZ0\4VUL#^/X23).YC Q=$H::OIF0RU:J>?1(R.8LR?_ZWNS MZ1/C. <,(Y5]XKD]){2+98N.6")80L?V4. MW^CW%-\H8S\];1&(J-1IJZ86K.6G>)\GYSOLY9\GSFWH#6?K=H1,I[C M%!Z=^//L9HCSRIZ$\O,BJ*>4V:P/0$C>$@Q<(:S0?'$_TU'2>:V"KPI+_1A M#)X,#4J?%:EX5J2*V;.BNF7Z6K/9\^:IB JV9@E+E]OCC5 M$Z=Z6N]AL[ME?_,%$ZN'S7F>-BB<-51S92UBL]%4]\Z\XPPKM83(ED#ZHA"Q M&DUI;YN.0Z26$-F2PE ,(H8H-IK6WH2O'"*UA,B6}(RB$)' .91K I$J&9F, M6T.KN<55)+B'$S+Q5/33$#)5X!H;HLSN1K2]%0SGD.""RP5W'3G3;CN_TFCJ M9L6'PEPRN61>KV0>8T=5\3)'DK.9-EQNN=QRN=UM1]WI1*ZDX&KLEB@GI>R\ M!#>'GRF'HF,'[,[:9+>NA!M^7PTWO/P$UR>7?*9]?X:Y2HOLU4^>[0\Q=^G1 M\>D@]/R V-.I[R'GB,UNAY#-*(G.3">\QAG\ ?&6IS:1+(H/]FD84I\$L^G4 M\\.858D.YCQ,>>U-//?E!HF6",C)6SC&%NV0OKR3_CMYM7\BWS5+REQ^+\B0 M,W"H.WB/J'5"G]JO, WX591B1N3T:O^)OW_]\8966N009#T)$[$^LA2/3.4M4IN>7,D-Q@11)PS("W6I#]_%'MK#5^@=&YSS@R9YH9@KALM#$K82)$Z!GT## M05M(N6?(.I>O%\(;<">-6T6Z\C3T M 6B2Y7&610.[UDO]&5=F@+QC'F;TS7SX =1.=)R',\8$!F)((7% M*I<;,6W)]=Z05MEFW8I^EDKO7D@J. J@:,6([TWH5NJDW%S]|8Q*2!SW7SJ,.\P6$U]2 M:\5XC>V7%Y^^V"R7OP;2^IV^VFQC*B^V>$0"JS$KH PQ)OE3Z M@&1]!^CO#?.(3#J;/O MU&9XQD$1R1]€!2%''+)7E-+/R0T*D1OLEFON>V^KD57G-2<]YF,_N8P;.TBZ M#MJQ\"N=XL:7ERY=F4!=8K8Y3]7G3! <7O6I."9GJ6:M4\WY.F\7.2J MC=,0R]RB;!*YK%0ABPO/D.:>K\)=C(5#*1(G?>$B=W4B5R: OT*1 MTQM-3=!T+G)((H R3WWX6GGJ;VK3*A\T;UKY/RDPYO_4M_+$QZST62!G/)] M3=+4.9-!M9 J0W91SJFW&DU3YZBY2-24X;\HA1I9K!$E!D=-M:C9/2)W&VHD ML/%T3K9SF;"IV'W(HD=N-'6E+EO5-104Z(T=?WB#*3[OZ=)Z.]O_.5-PD9*P M>XS[-@6*]YI{Z\-D0I'/H'BJ$FAIJJK\BQJU$93V=_&Y[*I(VRD@UWWREAQ M@"N;RT1-53>.6=3HC:91&8\^ATV]8+/[K5P%5P0R7A${8F67^!]C5DRQ< M$O "(5BN7%5U%\.RR2(*]:K.O,J4=:S[R<9UX_%P9KO5:*I6503W"'7 KA2 M+!G5*4!%9#P46E7G;QR/EX+'TP1'*A)XIX#'O4D>.1XO"H^RM'OT104^BB*# MG:@)LKHWA^$Q<'D-EQC==4PV'^R/_!9C@QP=+.1$4<"P5:LJ!<>/B.H%FX/% MG"@JJ%:#P^8R87.PH!-%:S0UHRHN< Z;>L%F]Z"3;;#1&TVKLJ(L'#9U@LT^ M+(15^ CL'L-4ZW(C7U$^ WNO+-W*Y\AU$7$CK?I?^ZN4YN5\-EY5X4!3RH93-"ZY7')/J/K?QBH;?RS_K_(:?_$TWJ!>N%/TW'(:*V>(IRLY MD@H<./[K[Y>F2K^U4)LWO\VK/OETZM, IBBJ,V4!%Q44/G'D*&?NXG_[-H52G8G^@#B1#4S71,"W)LA1Y M8"@#51N.E#^,1K/"B@N!.#[@5NQB4K9=J(SJ]5"97T>V]Z\V^:W=>?P]+D79 M)0_/?[^U.K^35N>1=!_]U'UZ?&I]?VIWSV]LG>=>NTMZSS"DSF.[TVT_XD_= MYR]/CZT>_/+YJ=/J/#RUOI!N#S[XVN[TSG"4'YY-TAS4Z!/X89DXMA]9P+[-0WB@L/L2TE]8O;=-=]AQ4MIR5*@LE3FM'B\&0&FG1VTT54'3LJSVY6N7RE*9ZXM=.ZSAQ:,L9<](EVN7QH49F1<4D#Z= M>&\DMF*Q5I\WFQ=1>N\RCW%)XK5%1$[K^%_L]]?(^_O"./GLGVX>F]S@SE;]&TAUU>1MLL4+CW$R^_VNH^0R(2"[NC_*N;%(KA\U;HDDFKPDDAFLCK&%TT:@Y7D4:3>$6:,T)-2V#13*Y, MSHE31]0BJ72[2B+&J-N&U.5 M=4&V/<,S='F&;E&SLPQ]H[GVYI944@$SZWGDLLE]{0E/S3K("4_N#!S8;XL M82[E,6V5YJK".'01PS@4(WO77/JPFTLNE]R+E-S#59;9T8#6I8H"1&K-:U,D M\;) OC?/WSRCK$3>J7/)WZQACEN2QH7JX-^V.[/]=Y*7_WAEJ7_%XF8\U M'/^25,PF[T1>(Q+7$"S DP9Y!/B^)^1E2MZ5OZG2Y:IOJD[O>?/T"BY(K2N-IB9H.L\8Y")W 2)7,FYZB\Q5=M2L1A6&LFS,/&.0R]{%,-LNN!\):HZD(TOYU[GG&(,\8/*VTE"GQ6S0L7=?KEIC!$WNJ=1L.5AA: MQS*L^\>E<]C4T_3=@H2<>FZF0\4GC-8.XR4VY .FS.H6W7;FJ[A&H#G#.XF M"WOSE^<89T9U=X\M:>.J)&J8H'+*$\#B_3M7UR3PZ:6QMDVW)0PS@PY'R@\ M:[!V&"FW(>U=GV*C<6941^C LP9K;`[RH.<]Y5#9FTAYLQQ61RO!>]67(+"*U1481(_5(&5PN%5U!I?NUS!\1:_'.">%U@\WI"QT:E26]#OU M4L4LV1W&=\HZS*).L*)E4'YTI6>E+O5DT0H-L HLLTE3]>8?O%?HSGM<-#J(M+WK\[.SYJ=F;XNR1-^I3XGHA 2F#7MD3,F0"R-H-G)_D%;HU#@AUL?!LMI8M M:Q83;J*/9?:I$E- J"?YR_&&4F+EK*[J@6 PQH MU-N5\J6_K%0HWG$9U^$!= M7:W$;)B16H<9I\-6&'^&;2S79UZT$604U_YRE[=@^<6JX\[E='EK">MD6MZH MFRI>W?YKYH3O7VDX]H:I08+7R#16ZJ,G-_INEP+0665E5J,^9TZM\ZQNC0(^ M\B83[PW5A1,0FP2SUU=,1_5&3'T,;-]_QS_^L"4Y%9L\YBTI2VN,D;).LRF"TRP*JIXMM\1EK&(9VT)D596, M22!CLF#(1NUE[!IREZ+CI90G C\3&NW2P=QAXQE,:^6FD-0L7-_?')"?&3QL M#Z'?CQ3,U%?'15_LL^WX_X?N8>L59K'T):LI(\FR(9DU"2OG:0E5HFP+!\GQ M4*;4"V7[^DP[V$/\AN] 4W,YTKIE3_CBN2\]D,A]K"B565&2654P?-UOYKG< M M Y_\@+?.H(T/. &R> \S"_/!?I'N/Y(W,,G9Q6 _<*"QZ&[P^Z+!3_#O, @ M@:WNVO'M_Y,[N!7@*1CRX$]TE?,_Q-!GYI6\FNWQ4#^<25. M!G5' -R1C XP+GCCL!G11Y7[P>+A'&"^-"*4GBT.QN,4X=8[Y^,$ '%UX. M.S29!4DD#TW?0EQ9,W;V($&\$X>9&LV"0-V13^E/A-$%FDTF0TI^T:D*>*+ M??B#]YKZ+>H1JHU8"T3G:W%3&!W 'A"(2\;6#<<-90G;BA>+14AE,77_*+__M'\LA&+&5(2X>L?M@4\S"]8]D+V5KLE=)ZLJ\I_X=^XL[YA=ZTP=E_^>-/8+> MW]F3-_L]0 LI':/AN$GC1B34!:9CJT$S&NTR?+.(2F'=@%W6BP!^QZ0@TAO_MM.O2%3+VT2;XV_;(,Z/19"%%*(*MC%+29?M&=.P:?-Q_8,6]A/+M;(LD+!PSN.7R,!L#:!KG&0/X#0P'RLR-/IUX M;Y$% ILIVAH){7SHK83]H9T0N0F)A8$Q,>Q+,)\PI(#B\9C+_';6Q,AQ;7> M,<+,]>"Q@SQV<'O(G'6F(7-=YR?Y&@7=MS'HODRT7,$8PK4'9#EG9#6?K5TB M+0L_YJF\+CE4I(]K${GY7'Y&&*'L).!?G?1:P6[&CQ8QQM6%IQS71%YUO6@,S'3 M OJ-,W\PMI&WP,?8!7N(3F^4:?#!SA(77C(=SE"W'5Z&!/QT]/\//H63_(W MG./6?(I+RPO+(9#5,'0WKVIP[EA:HW\/AR66*: 86=U[="Q5F2109D_?SQ^O M'^(J4U[1]O[DMF/;O$/#Y]%A4*BR0I^J=0Y>*X?GZ>W1(\-3:S15P3(.7H>V MPD.5B[9>'YT@]}W^+ K{\^F .C_H;H<%5V-9;#DMR/?E'IT?SI"ZP^#97YKS MTA*DHXNG6_L4F>4F:SV!M>7(X,# ,ICE(,FG!]:Q#VQ3$41Q$S?X_3LI"CE/M1US=1)^=":$^?/1]^=0FC@70'[QAG[@:3F.5QOBLO!5"5[N)#1RUON ML+=8UH6MQ:RRGOVSM&!CX49!RDEAY]6!:H?$2C>,0^$O"S&KT31,G9\ZGR)J MB6)}]Q]+Q2D5HKL5-&;67'F-1_01=ĐN8Y"C^=*5;&3U?Y:IYC508NSUR>U\CS MEL*W5!N.//?J>TO=,NV'#U9%8_;(:717$2/+HH@+/].\)F\ M\A;7PRP3'4T]+5-RQ@&-W2PEYQ7RS#PN"K.$8Y]25GHEIT3+2BT6(:T*\'(' M-\,A4Q^.SW0!8-U_H8S]X>_E"A,7/);K&IT]-"A9>\,35'%&P\S)^N!34.Y M?F[[^M]T5=9^AMZUC-1U-3E?3.5$NNUZV9,Z<7O31"083 M+YC!PF:2O$U1SU2B@<^RQ7.P-<*:(U^IC8T5*Z13MCA._/*<+LGGDG_^>2$) M3@ R/8)O#(D=\4%%=A.SE=Z\V01SU.=WVYB5'M#)!,7$#@(;@H5#0"&R/[#[M%!!!8H.18_>=21Q4#]]ECL0DOG*)54TBL,CT PTAD98S<& V8 ^#=V-77A?K M2#"E_9:P!8Y6(Z2#L>O\-:.IBE<)D0^*],O,&;)COE1&?4H%I-H.(F/.Q@1Z MC$/M(W<62W5'/3%S4Q\X[G06!M"/Y]7/X#6C"5;I\B,>76@FM",:7>R[34:^ M]TIP[:>4 0#*,"7:" @H1!*><]\S8QR3^>)YCVV>N4W5)&-$C!_-LXBL$$ MON",''9_A8NR5&YH[(!=":D;:^WH:@%UMI+KY+6OMJ'R18#=X^@F9Q):]&4F- M;DJ_4-CDB 0&'EOA&_+_S3S$,A/2*$T%+["9BQU)9(BF<@?,%=, MEF&2-H M=0.[>B>VUDLO;UKZP(&^V'[1A;\G?VU 3Y'VXH:BW<&.2R!&+[EGRO+5&]() MV'4^VRU^),HZ !WG+2NJE++S_/C/:1*W2$L/L2%_]8DK1/ EJ3-E@6D*HB8M[N; 6-H'$^,^'Y&(N(1M+W#"!=:P.F?(_@7[!KX<3JA '+3NP6%(-M*$<6?C M.V'JP;A_\RUUF++#Đ)YDK*$'[W;L]>D]CD3JCBD-_]?W9E,'BP9D3L#.E.9PN=1Q1!XXC:@/@^7€M5SL2$&;0Y1W8!NNNYA84A\YB38MR')X+HZ%BW2J640EYH'4KF_E_.1VA(>_3 M^?.)ĐU%61JJXD1.QO9!U)56]B}(571]+Y4.\Q;+)C^Q03O59=A+9?1F;06:W M58??"YHC#K0Z^T,IR&ZRF>3L7R?GYJ3@NJ^)L'8Q?U5<=E?C4ZFCR1.54I= M1:_:$L%\:<,M}:J*\GU9_+9Q:VBG%Y.-D?Đ/=C!F,5D_[$E&'93,C[NT+(V\M(5Y0GH4J;E@1,8=+0FZ5I#QUGNQ6,2G=F?T+D2BLZD2RL@QG)MY!! [99T7P,:#(ZS%,X*%<0Y M!LX4CK-+QEFA*F?'P)G*<7;)."O$KWL,G&F7B[/]Z/!J:[;+>69[TI7=JJ)5 M{3QY_GSNUUZUI.E @'02W(?^>Đ_R"'L.\N!P860 C69!S M"_[.'T87>]^9>T!R+?>::^WD?0SE*SF5U;,<9E:D4V2,*C)-05+4"SQUY3B2 MM2V!G57A"(-N-%VPI+W#.#F.:HFC+;>15>%(!AQ9(M='%XNC+6&!5>%(_1P9 MHJ 961KK\\?1-=TF7M^ALL0/E4OJE"T1657I%+715&5)$*5+=, YCF1M2R1, M53C2,$#=$-3.5'#Đ.*H61\>YY))UU$>*(.M<'UTFCHYSRR4;J(]DL)6SM4'@I>)H^-<="DBZB-%T!2NCRX31\>YZ%(DT$>PKVGFWMGE-<01/UB^X(-E MR>(!RR5URG$N/16\]-0T03=XG.EEXN@XEYX*7GHJIJ"K'$>7B:/C7'0I*NHC M@^NCB\71<2ZZ%+SH4B5!%R_QHHL?+%_PP?*JK