

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 6-K

REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 UNDER THE SECURITIES EXCHANGE ACT OF 1934

For the month of February 2025

Commission File Number: 001-41635

Lavoro Limited

(Exact name of registrant as specified in its charter)

**Av. Dr. Cardoso de Melo, 1450, 4th floor, office 401
São Paulo — SP, 04548-005, Brazil
+55 (11) 4280-0709**

(Address of principal executive office)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F:

Form 20-F

X

Form 40-F

TABLE OF CONTENTS

EXHIBIT

99.1 [Press release dated February 3, 2025 – Lavoro Reports Fiscal First Quarter 2025 Earnings Results](#)
99.2 [Fiscal First Quarter 2025 Earnings Presentation](#)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Lavoro Limited

By: /s/ Ruy Cunha

Name: Ruy Cunha
Title: Chief Executive Officer

Date: February 3, 2025



Lavoro Reports Fiscal First Quarter 2025 Earnings Results

- 1Q25 consolidated revenue of R\$2.05 billion reais decreased -13% year-over-year (y/y), driven by the lingering effects of input price deflationary headwinds in Brazil Ag Retail, partially offset by growth in Crop Care. In USD terms¹, revenue declined -24% y/y to \$370.2 million, including a -12% depreciation of the Brazilian real (BRL) relative to the prior year period.
- Gross profit increased 10% to R\$321.2 million in 1Q25, with gross margins expanding 320 bps to 15.6%, driven by improved distribution margins in Brazil Ag Retail. In USD terms, gross profit declined -4% to \$57.9 million, reflecting the currency translation effect.
- 1Q25 Crop Care segment revenue grew 68% to R\$293.7 million, led by strong performance from subsidiaries Union Agro (specialty fertilizer) and Perterra (post-patent private label agrochemicals). In USD terms, segment revenue increased 48% y/y to \$53.0 million.
- Net loss was R\$267.1 million in 1Q25, compared to R\$71.0 million in the prior year quarter. The increase was largely attributable to changes in deferred tax assets (\$152.1 million contribution to net loss) and higher finance costs (R\$60.7 million increase y/y), which more than offset gross profit improvement. In USD terms, net loss was \$48.2 million, compared to \$14.5 million in 1Q24.
- 1Q25 Adjusted EBITDA² decreased -5% to R\$54.4 million, as higher SG&A expenses, driven by personnel costs and expired inventory provisions, more than offset the increase in gross profit. In USD terms, Adjusted EBITDA was \$9.8 million, a decrease of -16% compared to 1Q24.
- Lavoro has revised its FY2025 outlook, with further details provided later in this release.

SÃO PAULO – February 3, 2025 ([GLOBE NEWSWIRE](#)) — **Lavoro Limited** (Nasdaq: LVRO, LVROW), the first U.S. listed pure-play agricultural inputs retailer in Latin America, today announced its financial results for the fiscal first quarter of 2025, which ended on September 30, 2024.

Ruy Cunha, CEO of Lavoro, commented, “Our 1Q25 results reflect a continuation of the trends observed in recent quarters across our operating segments, with strong growth in Crop Care, relative stability for Latam Ag Retail despite market headwinds, and gradual gross margin recovery in Brazil Ag Retail, which expanded by 350 basis points year-over-year.”

“While farmer sentiment and profitability projections continued to improve in Brazil, liquidity constraints in the sector, which were already significant, escalated considerably towards the end of the year. Judicial recovery events, including that of a major ag retailer, triggered a sharp increase in risk aversion among suppliers and financial institutions, leading to a significant tightening in inventory financing conditions for Lavoro and other industry peers.”

¹ Financials presented in US dollars in throughout this release are converted using the following average period USD/BRL exchange rate: 5.546 for 1Q25 and 4.883 for 1Q24.

² Adjusted EBITDA and Adjusted Profit/Loss are non-IFRS measures. Refer to the reconciliation tables later in this release for further details.

"As direct consequence, Lavoro's commercial activity in Brazil was severely impacted by inventory shortages in key categories throughout November and December, two critical months for the first soybean crop. In early January, successful renegotiations with key suppliers helped partially ease these bottlenecks, though inventory replenishment and new farmer purchase order activity have yet to fully normalize. Thus, we are revising our FY2025 guidance to reflect these new developments."

Mr. Cunha concluded. "Looking ahead, as we navigate through these near-term disruptions, we remain committed to executing on the factors within our control and implementing strategic measures to ensure Lavoro is well-positioned to capitalize as early signs of end-market recovery continue to gain momentum. The cost-saving initiatives mentioned in the last earnings call around retail network optimization and fixed cost rationalization are now in motion, and we expect these measures to yield benefits starting in 2H25."

1Q25 Financial Highlights¹

- 1Q25 consolidated revenue decreased by -13% year-over-year (y/y) to R\$2.05 billion reais (-24% in USD terms), reflecting a decline of -9% (-20% in USD) in *Inputs* revenue, and a fall of -52% (-57% in USD) in *Grains* revenue associated with our barter operations. At the segment level, Crop Care revenue increased by 68% y/y (+48% in USD) and Latam Ag Retail revenue increased by 4% y/y (-8% in USD), while Brazil Ag Retail revenue fell by -23% (-32% in USD), the latter being adversely impacted by lingering effects of last year's inputs price declines and farmer liquidity constraints.
- Consolidated gross profit grew by 10% to R\$321.2 million in 1Q25 (-4% in USD), including growth from all three segments. Gross margins expanded 320 bps y/y to 15.6%, reflecting improvements in Brazil Ag Retail distribution margins related to better inventory cost positioning more than offsetting contraction in Crop Care, driven primarily by product mix. Gross margins as % of *Inputs* revenue improved 280 bps y/y to 16.5%, reflecting similar drivers.
- Net loss was R\$267.1 million in 1Q25, compared to R\$71.0 million in the prior year quarter. The R\$196.1 million increase was largely attributable to changes in deferred tax assets (\$152.1 million contribution to net loss) and higher finance costs (R\$60.7 million increase y/y), which more than offset gross profit improvement (R\$27.9 million increase y/y). In USD terms, net loss was \$48.2 million, compared to \$14.5 million in 1Q24. Adjusted Net Loss was R\$269.2 million, compared to Adjusted Net Loss of R\$42.9 million in the prior year quarter, with similar key drivers
- Adjusted EBITDA decreased -5% to R\$54.4 million, as higher SG&A expenses, driven by personnel costs and expired inventory provisions, more than offset the increase in gross profit. In USD terms, Adjusted EBITDA was \$9.8 million, a decrease of -16% compared to 1Q24.

¹ Adjusted EBITDA and Adjusted Profit/Loss are non-IFRS measures. Please see reconciliation tables elsewhere in this release.

Consolidated Results (BRL) (in millions of Brazilian reais)	1Q24	1Q25	Chg. %
Revenue by Segment	2,366.0	2,052.7	(13 %)
Brazil Ag Retail	2,017.9	1,549.9	(23%)
Latam Ag Retail	324.2	337.0	4%
Crop Care	175.0	293.7	68%
Intercompany eliminations	(151.2)	(127.9)	
Revenue by Category	2,366.0	2,052.7	(13%)
Inputs revenue	2,140.0	1,943.1	(9%)
Grains revenue	226.0	109.6	(52%)
Gross Profit	293.3	321.2	10%
Brazil Ag Retail	176.3	189.0	7%
Latam Ag Retail	44.7	47.8	7%
Crop Care	75.9	84.3	11%
Intercompany elim.	(3.6)	0.1	
Gross Margin	12.4%	15.6%	320 bps
Brazil Ag Retail	8.7%	12.2%	350 bps
Latam Ag Retail	13.8%	14.2%	40 bps
Crop Care	43.3%	28.7%	-1460 bps
Gross Margin (% of Inputs revenue)	13.7%	16.5%	280 bps
Brazil Ag Retail	9.7%	12.8%	310 bps
Latam Ag Retail	15.2%	15.9%	70 bps
Crop Care	43.3%	28.7%	-1460 bps
SG&A (excl. D&A)	(270.1)	(275.1)	2%
Other operating income (expense)	0.4	1.3	
EBITDA	23.6	47.4	101%
(+) Adjustment items	33.7	7.0	
Adjusted EBITDA	57.2	54.4	(5%)
Brazil Ag Retail	48.2	45.1	(6%)
Latam Ag Retail	15.2	10.4	(32%)
Crop Care	29.0	35.9	24%
Corporate & Intercompany elim.	(35.2)	(37.1)	
Adjusted EBITDA Margin %	2.4%	2.7%	20 bps
Adjusted EBITDA Margin (% of Inputs)	2.7%	2.8%	10 bps
Share of profit of an associate	(1.0)	10.2	
D&A (incl. PPA amortization)	(50.2)	(43.9)	
Finance income (costs)	(129.0)	(189.7)	
Income taxes, current and deferred	85.5	(91.1)	
Profit (loss)	(71.0)	(267.1)	
(+) Adjustment items	42.5	(3.2)	
(+) Income tax impact of adjustments	(14.5)	1.1	
Adjusted Profit/Loss	(42.9)	(269.2)	

Consolidated Results (USD) (in millions of US dollars)	1Q24	1Q25	Chg. %
Revenue by Segment	484.6	370.2	(24%)
Brazil Ag Retail	413.3	279.5	(32%)
Latam Ag Retail	66.4	60.8	(8%)
Crop Care	35.8	53.0	48%
Intercompany eliminations	(31.0)	(23.1)	
Revenue by Category	484.6	370.2	(24%)
Inputs revenue	438.3	350.4	(20%)
Grains revenue	46.3	19.8	(57%)
Gross Profit	60.1	57.9	(4%)
Brazil Ag Retail	36.1	34.1	(6%)
Latam Ag Retail	9.1	8.6	(6%)
Crop Care	15.5	15.2	(2%)
Intercompany elim.	(0.7)	0.0	
Gross Margin	12.4%	15.6%	320 bps
Brazil Ag Retail	8.7%	12.2%	350 bps
Latam Ag Retail	13.8%	14.2%	40 bps
Crop Care	43.3%	28.7%	-1460 bps
Gross Margin (% of Inputs revenue)	13.7%	16.5%	280 bps
Brazil Ag Retail	9.7%	12.8%	310 bps
Latam Ag Retail	15.2%	15.9%	70 bps
Crop Care	43.3%	28.7%	-1460 bps
SG&A (excl. D&A)	(55.3)	(49.6)	(10%)
Other operating income (expense)	0.1	0.2	
EBITDA	4.8	8.5	77%
(+) Adjustment items	6.9	1.3	
Adjusted EBITDA	11.7	9.8	(16%)
Brazil Ag Retail	9.9	8.1	(17%)
Latam Ag Retail	3.1	1.9	(40%)
Crop Care	5.9	6.5	9%
Corporate & Intercompany elim.	(7.2)	(6.7)	
Adjusted EBITDA Margin %	2.4%	2.7%	20 bps
Adjusted EBITDA Margin (% of Inputs)	2.7%	2.8%	10 bps
Share of profit of an associate	(0.2)	1.8	
D&A (incl. PPA amortization)	(10.3)	(7.9)	
Finance income (costs)	(26.4)	(34.2)	
Income taxes, current and deferred	17.5	(16.4)	
Profit (loss)	(14.5)	(48.2)	
(+) Adjustment items	8.7	(0.6)	
(+) Income tax impact of adjustments	(3.0)	0.2	
Adjusted Profit/Loss	(8.8)	(48.5)	

1Q25 Segment Results¹

Brazil Ag Retail

- *Brazil Ag Retail* segment revenue decreased by -23% y/y to R\$1.55 billion in 1Q25 (-32% in USD terms). Segment *Inputs* revenue fell -19% y/y to \$1.48 billion (-29% in USD), as high-single digits sales volume growth in crop protection and specialty products was more than offset by lower sales volumes in seeds, and price/mix headwinds. Regionally, *Inputs* revenue in North Cluster (primarily Mato Grosso) fell -37% y/y, reflecting stricter internal credit policies, and a heightened competitive environment. South Cluster and East Cluster, which faced lesser impact from last year's El Nino, saw *Inputs* revenue declines of -6% y/y and -7% y/y, respectively.
- Gross profit grew +7% to R\$189.0 million (-6% in USD) in 1Q25, with gross margin expanding 350 bps to 12.2% and Gross Margin (% of *Inputs*) rising 310 bps to 12.8%. This improvement was primarily driven by stronger distribution margins in crop protection and fertilizers, supported by improved inventory cost positioning coupled with a stable inputs pricing environment on a sequential basis.
- Adjusted EBITDA decreased -6% to R\$45.1 million (-17% in USD), as gross profit expansion was more than offset by higher SG&A expenses. SG&A expense increase was largely attributable to higher expired inventory provisions, and higher personnel costs, partially offset by lower allowances for expected credit losses.

Brazil Ag Retail (BRL) (in millions of Brazilian reais)	1Q24	1Q25	Chg. %
Inputs revenue	1,822.5	1,477.4	(19%)
Grains revenue	195.4	72.5	(63%)
Revenue	2,017.9	1,549.9	(23%)
Gross Profit	176.3	189.0	7%
Gross Margin	8.7%	12.2%	350 bps
Gross Margin (% of <i>Inputs</i>)	9.7%	12.8%	310 bps
Adjusted EBITDA	48.2	45.1	(6%)
Adjusted EBITDA margin	2.4%	2.9%	50 bps
Adjusted EBITDA margin (% of <i>Inputs</i>)	2.6%	3.1%	40 bps

¹ Please note that starting with the 4Q24 earnings release and onwards, Lavoro management updated its methods of allocation of certain holding company expenses between operating segments and "Corporate". Supplementary financial information reflecting past results with this updated methodology is available on our investors relations website <https://ir.lavoroagro.com>

Brazil Ag Retail (USD)	1Q24	1Q25	Chg. %
<i>(in millions of US dollars)</i>			
Inputs revenue	373.3	266.4	(29%)
Grains revenue	40.0	13.1	(67%)
Revenue	413.3	279.5	(32%)
Gross Profit	36.1	34.1	(6%)
Gross Margin	8.7%	12.2%	350 bps
Gross Margin (% of Inputs)	9.7%	12.8%	310 bps
Adjusted EBITDA	9.9	8.1	(17%)
Adjusted EBITDA margin	2.4%	2.9%	50 bps
Adjusted EBITDA margin (% of Inputs)	2.6%	3.1%	40 bps

Brazil Ag Retail KPIs	1Q24	1Q25
Retail stores	182	183
Number of RTVs	833	775

Latam Ag Retail

- Latam Ag Retail segment revenue increased 4% to R\$337.0 million reais (-8% in USD terms) in 1Q25, supported by the 12% y/y appreciation of the Colombian peso relative to the Brazilian real. Lack of rains delayed the start of the planting season, impact sales in specialty products.
- Segment gross profit increased by 7% to R\$47.8 million (-6%), with gross margins expanding by +40 bps to 14.2% with the incremental benefits of rebates more than offsetting adverse product mix.
- Adjusted EBITDA decreased by -32% to R\$10.4 million (-40% in USD), as increase in gross profit was more than offset by higher allowances for credit provisions (R\$3.5 million increase y/y) and increased personnel costs.

Latam Ag Retail (BRL)	1Q24	1Q25	Chg. %
<i>(in millions of Brazilian reais)</i>			
Inputs & services revenue	293.5	300.0	2%
Grains revenue	30.6	37.1	21%
Revenue	324.2	337.0	4%
Gross Profit	44.7	47.8	7%
Gross Margin	13.8%	14.2%	40 bps
Gross Margin (% of Inputs)	15.2%	15.9%	70 bps
Adjusted EBITDA	15.2	10.4	(32%)
Adjusted EBITDA margin	5.2%	3.5%	-170 bps

Latam Ag Retail (USD)	1Q24	1Q25	Chg. %
<i>(in millions of US dollars)</i>			
Inputs & services revenue	60.1	54.1	(10%)
Grains revenue	6.3	6.7	7%
Revenue	66.4	60.8	(8%)
Gross Profit	9.1	8.6	(6%)
<i>Gross Margin</i>	<i>13.8%</i>	<i>14.2%</i>	<i>40 bps</i>
<i>Gross Margin (% of Inputs)</i>	<i>15.2%</i>	<i>15.9%</i>	<i>70 bps</i>
Adjusted EBITDA	3.1	1.9	(40%)
<i>Adjusted EBITDA margin</i>	<i>4.7%</i>	<i>3.1%</i>	<i>-160 bps</i>

Latam Ag Retail KPIs	1Q24	1Q25
Retail stores	38	35
Number of RTVs	264	269

Crop Care

- *Crop Care* revenue increased by 68% y/y to R\$293.7 million reais in 1Q25 (+48% in USD terms), driven by strong performance for Union Agro (specialty fertilizer) and Perterra (private-label post-patent agrochemicals). Union Agro's 49% y/y revenue growth was led by robust commercial execution and higher external sales. Perterra revenue grew by more than R\$40 million relative to 1Q24, with the increase supported by enhanced integration in sales and operations planning with Brazil Ag Retail, and from new product registrations broadening its product portfolio. These gains were partially offset by price/mix pressures in adjuvants and biologicals.
- Segment gross profit rose 11% y/y to R\$84.3 million (-2% in USD), while gross margins contracted from 14.6% percentage points to 28.7%. The margin contraction was driven in large part by changes in product category mix, as stronger sales in specialty fertilizers, mineral oils, and post-patent agrochemicals weighed against higher-margin product categories such as biologicals and adjuvants. Additionally, residual impact from last year's price declines, coupled with rising raw material costs linked to the depreciation of the Brazilian real, contributed to margin pressure.
- Adjusted EBITDA grew +24% to R\$35.9 million (+9% in USD), reflecting increased gross profit and other operating income, partially offset by higher personnel expenses related to growth initiatives.

Crop Care (BRL) (in millions of Brazilian reais)	1Q24	1Q25	Chg. %
Revenue	175.0	293.7	68%
Gross Profit	75.9	84.3	11%
Gross Margin	43.3%	28.7%	-1460 bps
Adjusted EBITDA	29.0	35.9	24%
Adjusted EBITDA margin	16.6%	12.2%	-440 bps

Crop Care (USD) (in millions of US dollars)	1Q24	1Q25	Chg. %
Revenue	35.8	53.0	48%
Gross Profit	15.5	15.2	(2%)
Gross Margin	43.3%	28.7%	-1460 bps
Adjusted EBITDA	5.9	6.5	9%
Adjusted EBITDA margin	16.6%	12.2%	-440 bps

Revised Fiscal Year 2025 Consolidated Outlook

Lavoro is revising its guidance for FY2025 as a result of recent disruptions caused by the sudden tightening of inventory financing conditions impacting our Brazil operations.

Lavoro's outlook for FY2025 consolidated revenue is now projected to range between R\$6.50 billion to R\$7.50 billion reais, and for consolidated *Inputs* revenue to range between R\$5.90 billion and R\$6.90 billion.

In US dollar terms, FY2025 consolidated revenue is now projected to range between \$1.12 billion to \$1.28 billion, and for consolidated *Inputs* revenue to range between \$1.02 billion and \$1.18 billion. Embedded in this new forecast is an assumption for an average USD/BRL exchange rate of 5.90 for the remaining 3 quarters of FY2025.

Finally, Lavoro no longer expects its Adjusted EBITDA to grow relative to FY2024.

Conference Call Details

Lavoro management will host a conference call and audio webcast on February 3, 2025 at 8:00 am ET (10:00 am BRT) to discuss the financial results.

Participant numbers: 1-877-407-9716 (U.S.), 1-201-493-6779 (International)

The live audio webcast will be accessible in the Events section on the Company's Investor Relations website at <https://ir.lavoroagro.com/disclosure-and-documents/events/>.

Non-IFRS Financial Measures

This press release contains certain non-IFRS financial measures, including Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Net Profit/Loss and Adjusted Net Profit/Loss Margin. A non-IFRS financial measure is generally defined as a numerical measure of historical or future financial performance, financial position, or cash flow that purports to measure financial performance but excludes or includes amounts that would not be so adjusted in the most comparable IFRS measure. The Company believes these non-IFRS financial measures provide meaningful supplemental information as they are used by the Company's management to evaluate the Company's performance, and provide additional information about trends in our operating performance prior to considering the impact of capital structure, depreciation, amortization and taxation on our results, as well as the effects of certain items or events that vary widely among similar companies, and therefore may hamper comparability across periods, although these measures are not explicitly defined under IFRS. Management believes that these measures enhance a reader's understanding of the operating and financial performance of the Company and facilitate a better comparison between fiscal periods.

Adjusted EBITDA is defined as profit (loss), adjusted for net finance income (costs), income taxes, depreciation and amortization. We also adjust this measure for certain revenues or expenses that are excluded when management evaluates the performance of our day-to-day operations, namely: (i) share of profit of an associate; (ii) fair value on inventories sold from acquired companies, a non-cash expense resulting from purchase price allocation of past acquisitions; (iii) M&A expenses that in management's judgment do not necessarily occur on a regular basis; (iv) share-based compensation expenses; (v) one-off bonuses paid out to our employees as a result of the De-SPAC; and (vi) related-party expenses paid to Patria in connection to management support services. Adjusted EBITDA Margin is calculated as Adjusted EBITDA as a percentage of revenue for the period/year.

Adjusted Net Profit/Loss is defined as profit (loss) adjusted for certain revenues or expenses that are excluded when management evaluates the performance of our day-to-day operations, namely: (i) share of profit of an associate; (ii) fair value on inventories sold from acquired companies, a non-cash expense resulting from purchase price allocation of past acquisitions; (iii) M&A expenses that in management's judgment do not necessarily occur on a regular basis; (iv) share-based compensation expenses; (v) one-off bonuses paid out to our employees as a result of the De-SPAC; and (vi) related-party expenses paid to Patria in connection to management support services. Adjusted Net Profit/Loss Margin is calculated as Adjusted Net Profit/Loss as a percentage of revenue for the period/year.

The Company does not intend for the non-IFRS financial measures contained in this release to be a substitute for any IFRS financial information. Readers of this press release should use these non-IFRS financial measures only in conjunction with comparable IFRS financial measures. Reconciliations of the non-IFRS financial measures Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Net Profit/Loss and Adjusted Net Profit/Loss Margin, to their most comparable IFRS measures, are provided in the table below.

Reconciliation of Adjusted EBITDA

Results in BRL (figures in millions of Brazilian reais)	1Q24	1Q25
Consolidated - Profit (loss)	(71.0)	(267.1)
(+) Income taxes	(85.5)	91.1
(+) Finance income (costs)	129.0	189.7
(+) Depreciation and amortization	50.2	43.9
(+) Share of profit of an associate	1.0	(10.2)
(+) M&A expenses	16.9	0.4
(+) Stock-based compensation	6.0	2.3
(+) DeSPAC related bonus	6.5	–
(+) Related party consultancy services	4.2	4.3
Consolidated - Adjusted EBITDA	57.2	54.4
Brazil Ag Retail - Profit (loss)	(25.7)	(249.3)
(+) Income taxes	(86.0)	87.7
(+) Finance income (costs)	121.8	171.2
(+) Depreciation and amortization	36.3	29.4
(+) Share of profit of an associate	1.5	6.2
(+) DeSPAC related bonus	0.2	–
Brazil Ag Retail - Adjusted EBITDA	48.2	45.1
Latam Ag Retail - Profit (loss)	4.8	0.8
(+) Income taxes	2.3	(1.1)
(+) Finance income (costs)	5.4	7.8
(+) Depreciation and amortization	2.8	3.0
Latam Ag Retail - Adjusted EBITDA	15.2	10.4
Crop Care - Profit (loss)	11.1	8.5
(+) Income taxes	(0.6)	4.5
(+) Finance income (costs)	12.6	16.5
(+) Depreciation and amortization	5.8	4.7
(+) Share of profit of an associate	(0.5)	0.9
(+) Stock-based compensation	0.2	0.3
(+) Related party consultancy services	0.5	0.3
Crop Care - Adjusted EBITDA	29.0	35.8
Corporate & Intercompany Elim. - Profit (loss)	(61.2)	(27.0)
(+) Income taxes	(1.2)	–
(+) Finance income (costs)	(10.8)	(5.8)
(+) Depreciation and amortization	5.3	6.7
(+) Share of profit of an associate	–	(17.3)
(+) M&A expenses	16.9	0.3
(+) Stock-based compensation	5.8	2.0
(+) DeSPAC related bonus	6.3	–
(+) Related party consultancy services	3.8	4.0
Corporate & Intercompany Elim. - Adjusted EBITDA	(35.2)	(37.1)

Results in USD (in millions of US dollars)	1Q24	1Q25
Consolidated - Profit (loss)		
(+) Income taxes	(14.5)	(48.2)
(+) Finance income (costs)	(17.5)	16.4
(+) Depreciation and amortization	26.4	34.2
(+) Share of profit of an associate	10.3	7.9
(+) M&A expenses	0.2	(1.8)
(+) Stock-based compensation	3.5	0.1
(+) DeSPAC related bonus	1.2	0.4
(+) Related party consultancy services	1.3	–
Consolidated - Adjusted EBITDA	0.9	0.8
	11.7	9.8
Brazil Ag Retail - Profit (loss)		
(+) Income taxes	(5.3)	(45.0)
(+) Finance income (costs)	(17.6)	15.8
(+) Depreciation and amortization	25.0	30.9
(+) Share of profit of an associate	7.4	5.3
(+) DeSPAC related bonus	0.3	1.1
Brazil Ag Retail - Adjusted EBITDA	0.0	–
	9.9	8.1
Latam Ag Retail - Profit (loss)		
(+) Income taxes	1.0	0.1
(+) Finance income (costs)	0.5	(0.2)
(+) Depreciation and amortization	1.1	1.4
Latam Ag Retail - Adjusted EBITDA	0.5	(0.2)
	3.0	1.1
Crop Care - Profit (loss)		
(+) Income taxes	2.3	1.5
(+) Finance income (costs)	(0.1)	0.8
(+) Depreciation and amortization	(0.1)	0.8
(+) Share of profit of an associate	1.2	0.9
(+) Stock-based compensation	(0.1)	0.2
(+) Related party consultancy services	–	–
Crop Care - Adjusted EBITDA	0.1	0.1
	3.2	4.2
Corporate & Intercompany Elim. - Profit (loss)		
(+) Income taxes	(12.5)	(4.9)
(+) Finance income (costs)	(0.3)	–
(+) Depreciation and amortization	(2.2)	(1.0)
(+) Share of profit of an associate	1.1	1.2
(+) M&A expenses	–	(3.1)
(+) Stock-based compensation	3.5	0.1
(+) DeSPAC related bonus	1.2	0.4
(+) Related party consultancy services	1.3	–
Corporate & Intercompany Elim. - Adjusted EBITDA	0.8	0.7
	(7.2)	(6.7)

Reconciliation of Adjusted Profit/Loss

Consolidated Results (BRL) (in millions of Brazilian reais)	1Q24	1Q25
Profit (loss)	(71.0)	(267.1)
(+) Fair value of inventories sold from acquired companies	7.9	–
(+) Share of profit of an associate	1.0	(10.2)
(+) M&A expenses	16.9	0.4
(+) Stock-based compensation	6.0	2.3
(+) DeSPAC related bonus	6.5	0.0
(+) Related party consultancy services	4.2	4.3
(+) Tax impact of adjustments	(14.5)	1.1
Adjusted Profit/Loss	(42.9)	(269.2)
Consolidated Results (USD) (in millions of US dollars)	1Q24	1Q25
Profit (loss)	(14.5)	(48.2)
(+) Fair value of inventories sold from acquired companies	1.6	–
(+) Share of profit of an associate	0.2	(1.8)
(+) M&A expenses	3.5	0.1
(+) Stock-based compensation	1.2	0.4
(+) DeSPAC related bonus	1.3	0.0
(+) Related party consultancy services	0.9	0.8
(+) Tax impact of adjustments	(3.0)	0.2
Adjusted Profit/Loss	(8.8)	(48.5)

About Lavoro

Lavoro is Brazil's largest agricultural inputs retailer and a leading producer of agricultural biological products. Lavoro's shares and warrants are listed on the Nasdaq stock exchange under the tickers "LVRO" and "LVROW." Through its comprehensive portfolio of products and services, the company empowers small and medium-size farmers to adopt the latest emerging agricultural technologies and enhance their productivity. Since its founding in 2017, Lavoro has broadened its reach across Latin America, serving 72,000 customers in Brazil, Colombia, Uruguay, and Ecuador via its team of over 1,000 technical sales representatives (RTVs). Lavoro's RTVs are local trusted advisors to farmers, regularly meeting them to provide agronomic recommendations throughout the crop cycle to drive optimized outcomes. Learn more about Lavoro at ir.lavoroagro.com.

Reportable Segments

Lavoro's reportable segments are the following:

Brazil Ag Retail: comprises companies dedicated to the distribution of agricultural inputs such as crop protection, seeds, fertilizers, and specialty products, in Brazil.

Latam Ag Retail: includes companies dedicated to the distribution of agricultural inputs outside Brazil (currently primarily in Colombia).

Crop Care: includes companies that manufacture and distribute our own portfolio of private label specialty products (i.e., biologicals, adjuvants, specialty fertilizers, and other specialty products), and import and distribute off-patent crop protection products.

Lavoro's Fiscal Year

Lavoro follows the crop year, which means that its fiscal year comprises July 1st of each year, until June 30 of the following year. Given this, Lavoro's quarters have the following format:

- 1Q – quarter starting on July 1 and ending on September 30.
- 2Q – quarter starting on October 1 and ending on December 31.
- 3Q – quarter starting on January 1 and ending on March 31.
- 4Q – quarter starting on April 1 and ending on June 30.

Definitions

RTVs: refer to Lavoro's technical sales representatives (Representante Técnico de Vendas), who are linked to its retail stores, and who develop commercial relationships with farmers.

Forward-Looking Statements

The contents of any website mentioned or hyperlinked in this press release are for informational purposes and the contents thereof are not part of or incorporated into this press release.

Certain statements made in this press release are "forward-looking statements" within the meaning of the "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of words such as "aims," "estimate," "plan," "project," "forecast," "intend," "will," "expect," "anticipate," "believe," "seek," "target" or other similar expressions that predict or indicate future events or trends or that are not statements of historical matters. These forward-looking statements include, but are not limited to, statements regarding the expectations regarding the growth of Lavoro's business and its ability to realize expected results, grow revenue from existing customers, and consummate acquisitions; opportunities, trends, and developments in the agricultural input industry, including with respect to future financial performance in the industry. These forward-looking statements are provided for illustrative purposes only and are not intended to serve as and must not be relied on by any investor as, a guarantee, an assurance, a prediction, or a definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. Many actual events and circumstances are beyond the control of Lavoro.

These forward-looking statements are subject to a number of risks and uncertainties, including but not limited to, the outcome of any legal proceedings that may be instituted against Lavoro related to the business combination agreement or the transaction; the ability to maintain the listing of Lavoro's securities on Nasdaq; the price of Lavoro's securities may be volatile due to a variety of factors, including changes in the competitive and regulatory industries in which Lavoro operates; variations in operating performance across competitors, changes in laws and regulations affecting Lavoro's business; Lavoro's inability to meet or exceed its financial projections and changes in the consolidated capital structure; changes in general economic conditions; the ability to implement business plans, forecasts, and other expectations, changes in domestic and foreign business, market, financial, political and legal conditions; the outcome of any potential litigation, government and regulatory proceedings, investigations and inquiries; costs related to being a public company and other risks and uncertainties indicated from time to time in the Annual Report on Form 20-F filed by Lavoro or in the future, including those under "Risk Factors" therein, or Lavoro's other filings with the SEC. If any of these risks materialize or our assumptions prove incorrect, actual results could differ materially from the results implied by these forward-looking statements. There may be additional risks that Lavoro currently believes are immaterial that could also cause actual results to differ from those contained in the forward-looking statements.

In addition, forward-looking statements reflect Lavoro's expectations, plans, or forecasts of future events and views as of the date of this press release. Lavoro anticipates that subsequent events and developments will cause Lavoro's assessments to change. However, while Lavoro may elect to update these forward-looking statements at some point in the future, Lavoro specifically disclaims any obligation to do so. These forward-looking statements should not be relied upon as representing Lavoro's assessments as of any date subsequent to the date of this press release. Accordingly, undue reliance should not be placed upon the forward-looking statements.

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LAVORO

FY1Q25
Earnings Presentation

Forward Looking Statements

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This presentation also includes certain non-IFRS financial information. We believe that such information is meaningful and useful in understanding the activities and business metrics of our operations. We also believe that these non-IFRS financial measures reflect an additional way of viewing aspects of our business that, when viewed with our International Financial Reporting Standards ("IFRS") results, as issued by the International Accounting Standards Board, provide a more complete understanding of factors and trends affecting our business. Further, investors regularly rely on non-IFRS financial measures to assess operating performance and such measures may highlight trends in our business that may not otherwise be apparent when relying on financial measures calculated in accordance with IFRS. We also believe that non-IFRS financial measures are frequently used by securities analysts, investors and other interested parties in the evaluation of public companies in our industry, many of which present these measures when reporting their results. The non-IFRS financial information is presented for informational purposes and to enhance understanding of the IFRS financial statements. The non-IFRS measures should be considered in addition to results prepared in accordance with IFRS, but not as a substitute for, or superior to, IFRS results. As other companies may determine or calculate this non-IFRS financial information differently, the usefulness of these measures for comparative purposes is limited. A reconciliation of such non-IFRS financial measures to the nearest IFRS measure is included in this presentation.

Adjusted EBITDA is defined as profit (loss), adjusted for net finance income (costs), income taxes, depreciation and amortization. We also adjust this measure for certain revenues or expenses that are excluded when management evaluates the performance of our day-to-day operations, namely: (i) share of profit of an associate; (ii) fair value on inventories sold from acquired companies, a non-cash expense resulting from purchase price allocation of past acquisitions; (iii) M&A expenses that in management's judgment do not necessarily occur on a regular basis; (iv) share-based compensation expenses; (v) one-off bonuses paid out to our employees as a result of the De-SPAC; and (vi) related-party expenses paid to Patria in connection to management support services. Adjusted EBITDA Margin is calculated as Adjusted EBITDA as a percentage of revenue for the period/year. Adjusted Profit/Loss is defined as profit (loss) adjusted for certain revenues or expenses that are excluded when management evaluates the performance of our day-to-day operations, namely: (i) share of profit of an associate; (ii) fair value on inventories sold from acquired companies, a non-cash expense resulting from purchase price allocation of past acquisitions; (iii) M&A expenses that in management's judgment do not necessarily occur on a regular basis; (iv) share-based compensation expenses; (v) one-off bonuses paid out to our employees as a result of the De-SPAC; and (vi) related-party expenses paid to Patria in connection to management support services.



Executive Summary

FY1Q25 Summary

- Revenue was R\$2.05B down -13% y/y (-24% in USD terms)⁽¹⁾, with -23% decline in Brazil Ag Retail revenue (-32% in USD) partially mitigated by 68% growth in Crop Care (+48% in USD) and +4% increase in Latam Ag Retail (-8% in USD).
- Gross Profit was R\$321.2M, up +10% y/y (-4% in USD). Gross Margin expanded 320 bps to 15.6%, led by improved distribution margin in Brazil Ag Retail (+350bps) due to improvements in inventory cost positioning.
- Adjusted EBITDA was R\$54.4M, down -5% (-16% in USD), with higher personnel costs and provisions on expired inventories more than offsetting gross profit expansion.
- Crop Care had strong performance, with revenue, gross profit and Adjusted EBITDA growth of 68%, 11% and 24% y/y in local currency (+48%, -2%, +9% in USD). Union Agro (specialty fertilizers) and Perterra (post-patent agrochemicals) were key drivers of this performance, benefitting from strategic internal growth initiatives.

Market Update

- (+) Outlook for Brazilian farmer profitability for crop year '24/'25 improved further since last update, reflecting higher commodity prices and upward revisions to yield expectations (favorable weather conditions).
- (+=) Input prices stable sequentially for second consecutive quarter.
- (-) Farmers' liquidity restrictions led to steep decline in cash-based inputs purchases, increasing Lavoro's working capital financing requirements year-to-date.
- (-) Judicial recovery events, including that of a major ag retailer, triggered a sharp increase in risk aversion among suppliers and financial institutions in late CY2024, leading to a significant tightening in inventory financing conditions.

Revised Outlook

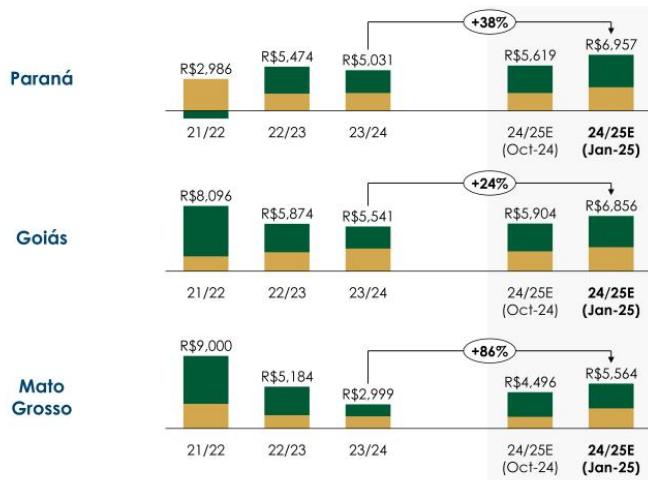
- FY2025 guidance revised to reflect impact to Brazil Ag Retail revenue from widespread inventory shortages in 2Q25, with residual effects impacting 2H25.
- Retail network optimization efforts are underway. Lavoro expects to close ~70 stores in Brazil by end of FY25 with RTVs from affected locations to be reassigned to nearby stores, mitigating revenue potential impact. Benefits from these cost-saving measures expected to materialize in 2H25.

(1) USD results converted using the following average period USD/BRL exchange rate: 5.546 for 1Q25; 4.883 for 1Q24



Farmer Profitability Projections Continue to Improve

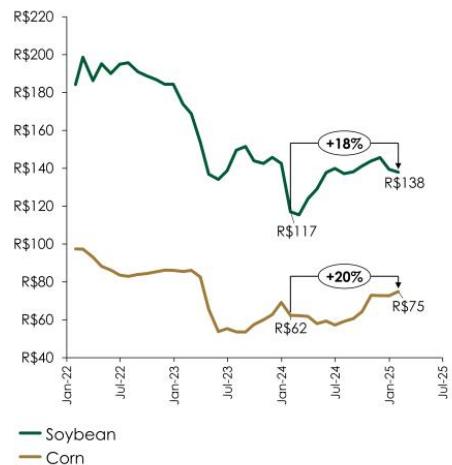
Farmer Profitability by Crop Year (BRL / hectare)⁽¹⁾



(1) Source: Veerleis (Brazilian ag consultancy). Lavoro analysis. Estimate as of January 2024 for an average medium size farmer in the region (excl. property and land leasing related costs).

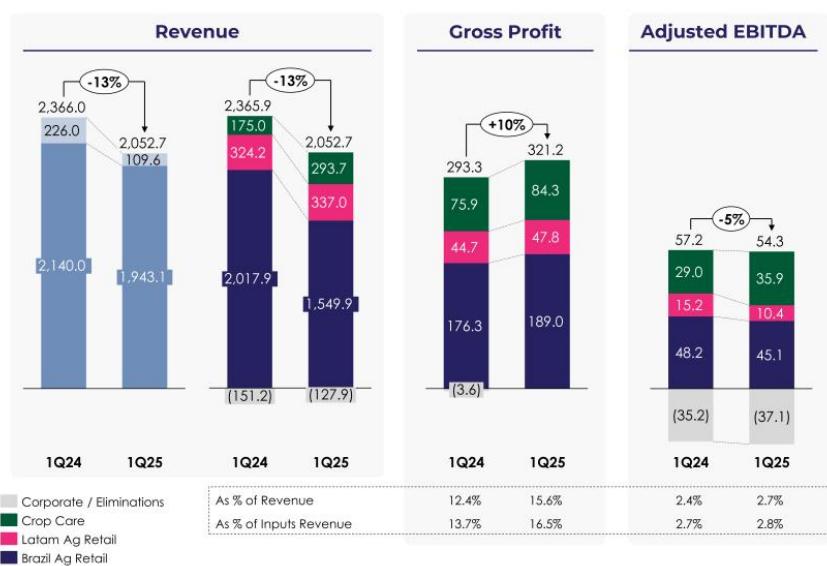
(2) CPEA local benchmark prices

Brazil cash prices (BRL / bag)⁽²⁾



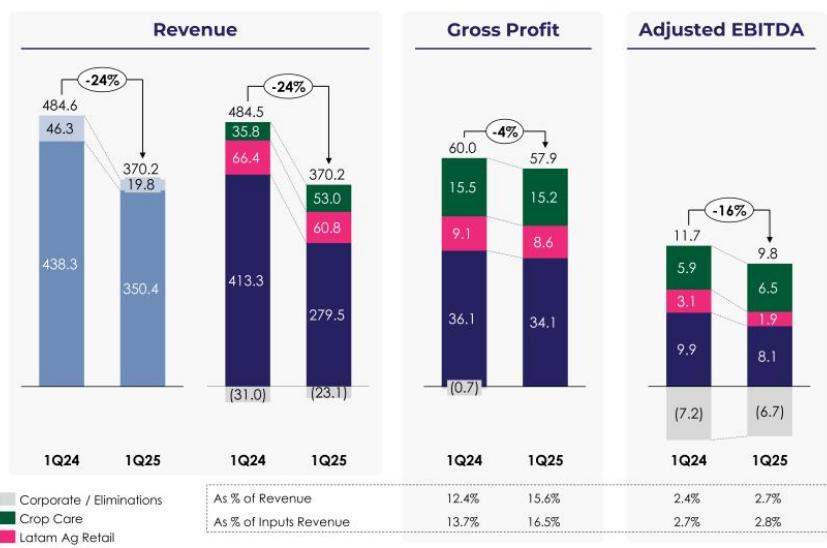
1Q25 Financial Performance (BRL)

In millions of Brazilian réais



1Q25 Financial Performance (USD)

In millions of US dollars⁽¹⁾



Updated Financial Outlook for FY2025

	BRL	USD ⁽¹⁾
Revenue	R\$6.5 billion to R\$7.5 billion	US\$1.12 billion to US\$1.28 billion
Inputs revenue	R\$5.9 billion to R\$6.9 billion	US\$1.02 billion to US\$1.18 billion

- Lavoro is revising its guidance for FY2025 as a result of recent disruptions caused by the sudden tightening of inventory financing conditions impacting our Brazil operations.
- Lavoro's outlook for FY2025 consolidated revenue is now projected to range between R\$6.50 billion to R\$7.50 billion reais, and for consolidated Inputs revenue to range between R\$5.90 billion and R\$6.90 billion.
- In US dollar terms, FY2025 consolidated revenue is now projected to range between \$1.12 billion to \$1.28 billion, and for consolidated Inputs revenue to range between \$1.02 billion and \$1.18 billion.
- Lavoro no longer expects its Adjusted EBITDA to grow relative to FY2024

(1) Embedded in this new forecast is an assumption for an average USD/BRL exchange rate of 5.90 for the remaining 3 quarters of FY2025.



Summary of Financial Results for 1Q25

Consolidated Results (BRL)
(in millions of Brazilian reais)

	1Q24	1Q25	Chg. %
Revenue by Segment			
Brazil Ag Retail	2,017.9	1,545.9	(23%)
Latam Ag Retail	324.2	337.0	4%
Crop Care	175.0	293.7	68%
Intercompany eliminations	(151.2)	(127.9)	
Revenue by Category			
Inputs revenue	2,140.0	1,943.1	(9%)
Grains revenue	226.0	109.6	(52%)
Gross Profit			
Brazil Ag Retail	176.3	189.0	7%
Latam Ag Retail	44.7	47.8	7%
Crop Care	75.9	84.3	11%
Intercompany elim.	(3.6)	0.1	
Gross Margin			
Brazil Ag Retail	8.7%	12.2%	350 bps
Latam Ag Retail	13.8%	14.2%	40 bps
Crop Care	43.3%	28.7%	-1460 bps
Gross Margin (% of Inputs revenue)			
Brazil Ag Retail	9.7%	12.8%	310 bps
Latam Ag Retail	15.2%	15.9%	70 bps
Crop Care	43.3%	28.7%	-1460 bps
SG&A (excl. D&A)	(270.1)	(275.1)	2%
Other operating income (expense)	0.4	1.3	
EBITDA			
(+) Adjustment items	33.7	7.0	
Adjusted EBITDA			
	57.2	54.4	(5%)
Brazil Ag Retail	48.2	45.1	(6%)
Latam Ag Retail	15.2	10.4	(32%)
Crop Care	29.0	35.9	24%
Corporate & Intercompany elim.	(35.2)	(37.1)	
Adjusted EBITDA Margin %	2.4%	2.7%	20 bps
Adjusted EBITDA Margin (% of Inputs)	2.7%	2.8%	10 bps
Share of profit of an associate	(1.0)	10.2	
D&A (incl. PPA amortization)	(50.2)	(43.9)	
Finance income (costs)	(129.0)	(189.7)	
Income taxes, current and deferred	85.5	(91.1)	
Profit (loss)			
(+) Adjustment items	(71.0)	(267.1)	
(+) Income tax impact of adjustments	(14.5)	1.1	
Adjusted Profit/Loss			
	(42.9)	(269.2)	

Consolidated Results (USD)
(in millions of US dollars)

	1Q24	1Q25	Chg. %
Revenue by Segment			
Brazil Ag Retail	484.6	370.2	(24%)
Latam Ag Retail	413.3	279.5	(32%)
Crop Care	35.8	53.0	48%
Intercompany eliminations	(31.0)	(23.1)	
Revenue by Category			
Inputs revenue	438.3	350.4	(20%)
Grains revenue	46.3	19.8	(57%)
Gross Profit			
Brazil Ag Retail	60.1	57.9	(4%)
Latam Ag Retail	36.1	34.1	(6%)
Crop Care	15.5	15.2	(2%)
Intercompany elim.	(0.7)	0.0	
Gross Margin			
Brazil Ag Retail	12.4%	15.6%	320 bps
Latam Ag Retail	13.8%	14.2%	40 bps
Crop Care	43.3%	28.7%	-1460 bps
Gross Margin (% of Inputs revenue)			
Brazil Ag Retail	9.7%	12.8%	310 bps
Latam Ag Retail	15.2%	15.9%	70 bps
Crop Care	43.3%	28.7%	-1460 bps
SG&A (excl. D&A)	(55.3)	(48.6)	(10%)
Other operating income (expense)	0.1	0.2	
EBITDA			
(+) Adjustment items	6.9	1.3	
Adjusted EBITDA			
	11.7	9.8	(16%)
Brazil Ag Retail	9.9	8.1	(17%)
Latam Ag Retail	3.1	1.9	(40%)
Crop Care	5.9	6.5	9%
Corporate & Intercompany elim.	(7.2)	(6.7)	
Adjusted EBITDA Margin %	2.4%	2.7%	20 bps
Adjusted EBITDA Margin (% of Inputs)	2.7%	2.8%	10 bps
Share of profit of an associate	(0.2)	1.8	
D&A (incl. PPA amortization)	(10.3)	(7.9)	
Finance income (costs)	(26.4)	(34.2)	
Income taxes, current and deferred	17.5	(16.4)	
Profit (loss)			
(+) Adjustment items	(14.5)	(48.2)	
(+) Income tax impact of adjustments	8.7	(0.6)	
Adjusted Profit/Loss			
	(8.8)	(48.5)	

Note: USD results converted using the following average period USD/BRL exchange rate: 5.546 for 1Q25; 4.883 for 1Q24



Reconciliation of Adjusted EBITDA and Adjusted Profit/Loss

Results in BRL (figures in millions of Brazilian reais)	1Q24	1Q25	Results in USD (in millions of US dollars)	1Q24	1Q25
Consolidated - Profit (loss)	(71.0)	(267.1)	Consolidated - Profit (loss)	(14.5)	(48.2)
(+) Income taxes	(85.5)	91.1	(+) Income taxes	(17.5)	16.4
(+) Finance income (costs)	129.0	189.7	(+) Finance income (costs)	26.4	34.2
(+) Depreciation and amortization	50.2	43.9	(+) Depreciation and amortization	10.3	7.9
(+) Share of profit of an associate	1.0	(10.2)	(+) Share of profit of an associate	0.2	(1.8)
(+) M&A expenses	16.9	0.4	(+) M&A expenses	3.5	0.1
(+) Stock-based compensation	6.0	2.3	(+) Stock-based compensation	1.2	0.4
(+) DeSPAC related bonus	6.5	–	(+) DeSPAC related bonus	1.3	–
(+) Related party consultancy services	4.2	4.3	(+) Related party consultancy services	0.9	0.8
Consolidated - Adjusted EBITDA	57.2	54.4	Consolidated - Adjusted EBITDA	11.7	9.8
 Consolidated Results (BRL) (in millions of Brazilian reais)	 1Q24	 1Q25	 Consolidated Results (USD) (in millions of US dollars)	 1Q24	 1Q25
 Profit (loss)	 (71.0)	 (267.1)	 Profit (loss)	 (14.5)	 (48.2)
(+) FV of inventories sold from acquired companies	7.9	–	(+) FV of inventories sold from acquired companies	1.6	–
(+) Share of profit of an associate	1.0	(10.2)	(+) Share of profit of an associate	0.2	(1.8)
(+) M&A expenses	16.9	0.4	(+) M&A expenses	3.5	0.1
(+) Stock-based compensation	6.0	2.3	(+) Stock-based compensation	1.2	0.4
(+) DeSPAC related bonus	6.5	0.0	(+) DeSPAC related bonus	1.3	0.0
(+) Related party consultancy services	4.2	4.3	(+) Related party consultancy services	0.9	0.8
(+) Tax impact of adjustments	(14.5)	1.1	(+) Tax impact of adjustments	(3.0)	0.2
Adjusted Profit/Loss	(42.9)	(269.2)	Adjusted Profit/Loss	(8.8)	(48.5)

Note: USD results converted using the following average period USD/BRL exchange rate: 5.546 for 1Q25; 4.883 for 1Q24



Reconciliation of Adjusted EBITDA by Segment

Results in BRL (figures in millions of Brazilian reais)	1Q24	1Q25	Results in USD (in millions of US dollars)	1Q24	1Q25
Consolidated - Profit (loss)	(71.0)	(267.1)	Consolidated - Profit (loss)	(14.5)	(48.2)
(+) Income taxes	(85.5)	91.1	(+) Income taxes	(17.5)	16.4
(+) Finance income (costs)	129.0	189.7	(+) Finance income (costs)	26.4	34.2
(+) Depreciation and amortization	50.2	43.9	(+) Depreciation and amortization	10.3	7.9
(+) Share of profit of an associate	1.0	(10.2)	(+) Share of profit of an associate	0.2	(1.8)
(+) M&A expenses	16.9	0.4	(+) M&A expenses	3.5	0.1
(+) Stock-based compensation	6.0	2.3	(+) Stock-based compensation	1.2	0.4
(+) DeSPAC related bonus	6.5	—	(+) DeSPAC related bonus	1.3	—
(+) Related party consultancy services	4.2	4.3	(+) Related party consultancy services	0.9	0.8
Consolidated - Adjusted EBITDA	57.2	54.4	Consolidated - Adjusted EBITDA	11.7	9.8
Brazil Ag Retail - Profit (loss)	(25.7)	(249.3)	Brazil Ag Retail - Profit (loss)	(5.3)	(45.0)
(+) Income taxes	(85.0)	87.7	(+) Income taxes	(17.9)	15.8
(+) Finance income (costs)	121.0	171.2	(+) Finance income (costs)	25.0	30.0
(+) Depreciation and amortization	36.3	29.4	(+) Depreciation and amortization	7.4	5.3
(+) Share of profit of an associate	1.5	6.2	(+) Share of profit of an associate	0.3	1.1
(+) DeSPAC related bonus	0.2	—	(+) DeSPAC related bonus	0.0	—
Brazil Ag Retail - Adjusted EBITDA	48.2	45.1	Brazil Ag Retail - Adjusted EBITDA	9.9	8.1
Latam Ag Retail - Profit (loss)	4.8	0.8	Latam Ag Retail - Profit (loss)	1.0	0.1
(+) Income taxes	2.3	(1.1)	(+) Income taxes	0.5	(0.2)
(+) Finance income (costs)	5.4	7.8	(+) Finance income (costs)	1.1	1.4
(+) Depreciation and amortization	2.8	3.0	(+) Depreciation and amortization	0.5	(0.2)
Latam Ag Retail - Adjusted EBITDA	15.2	10.4	Latam Ag Retail - Adjusted EBITDA	3.0	1.1
Crop Care - Profit (loss)	11.1	8.5	Crop Care - Profit (loss)	2.3	1.5
(+) Income taxes	(0.6)	4.5	(+) Income taxes	(0.1)	0.8
(+) Finance income (costs)	12.6	16.5	(+) Finance income (costs)	(0.1)	0.8
(+) Depreciation and amortization	5.8	4.7	(+) Depreciation and amortization	1.2	0.9
(+) Share of profit of an associate	(0.5)	0.9	(+) Share of profit of an associate	(0.1)	0.2
(+) Stock-based compensation	0.2	0.3	(+) Stock-based compensation	—	—
(+) Related party consultancy services	0.5	0.3	(+) Related party consultancy services	0.1	0.1
Crop Care - Adjusted EBITDA	29.0	35.8	Crop Care - Adjusted EBITDA	3.2	4.2
Corporate & Intercompany Elim. - Profit (loss)	(61.2)	(27.0)	Corporate & Intercompany Elim. - Profit (loss)	(12.5)	(4.9)
(+) Income taxes	(1.2)	—	(+) Income taxes	(0.3)	—
(+) Finance income (costs)	(10.8)	(5.8)	(+) Finance income (costs)	(2.2)	(1.0)
(+) Depreciation and amortization	5.3	6.7	(+) Depreciation and amortization	1.1	1.2
(+) Share of profit of an associate	—	(17.3)	(+) Share of profit of an associate	—	(3.1)
(+) M&A expenses	10.9	0.3	(+) M&A expenses	3.5	0.1
(+) Stock-based compensation	5.8	2.0	(+) Stock-based compensation	1.2	0.4
(+) DeSPAC related bonus	6.3	—	(+) DeSPAC related bonus	1.3	—
(+) Related party consultancy services	3.8	4.0	(+) Related party consultancy services	0.8	0.7
Corporate & Intercompany Elim. - Adjusted EBITDA	(35.2)	(37.1)	Corporate & Intercompany Elim. - Adjusted EBITDA	(7.2)	(6.7)

Note: USD results converted using the following average period USD/BRL exchange rate: 5.546 for 1Q25; 4.883 for 1Q24



