

hni-202406290000048287FALSE2024Q212/28Jeffrey D. LorengerChairman, President,and Chief
ExecutiveOfficer648Vincent P. BergerExecutive Vice President, HNICorporation, and President, Hearth &
HomeTechnologies LLC275Mary A. BellDirector274Miguel M. CaladoLead
Director276xbri:sharesiso4217:USDiso4217:USDxbri:sharesxbri:purehni:segment00000482872023-12-312024-06-
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BellMember2024-03-312024-06-290000048287hni:MaryA. BellMember2024-06-290000048287hni:MiguelM. CaladoMember2024-03-312024-06-290000048287hni:MiguelM. CaladoMember2024-06-29UNITED STATES SECURITIES AND EXCHANGE COMMISSIONWashington, D.C. 20549Â FORM10-Qâ~QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THEÂ SECURITIES EXCHANGE ACT OF 1934For the quarterly period endedJune 29, 2024ORâ~TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THEÂ SECURITIES EXCHANGE ACT OF 1934Commission File Number:1-14225HNI CorporationIowa(Exact name of registrant as specified in its charter)42-0617510(State or other jurisdiction of incorporation or organization)(I.R.S. Employer Identification No.)600 East Second StreetP.O. Box 1109Muscatine,Iowa52761-0071(Address of principal executive offices) (Zip Code) (563)272-7400(Registrant's telephone number, including area code)Securities registered pursuant to Section 12(b) of the Act:Title of each classTrading Symbol(s)Name of each exchange on which registeredCommon StockHNINew York Stock ExchangeIndicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.YesÂ Â Â Â Â Â Â ~Â NoÂ Â Â Â Â Â ~Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (Â§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).YesÂ Â Â Â Â Â Â ~Â NoÂ Â Â Â Â Â ~Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an

emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. Large accelerated filer~Accelerated filer~Smaller reporting company~Non-accelerated filer~Emerging growth company~If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ~Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes~No~

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date. Common Stock, \$1 Par Value Outstanding as of June 29, 2024 47,138,842 HNI Corporation and Subsidiaries Quarterly Report on Form 10-Q Table of Contents

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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

HNI Corporation and Subsidiaries

Condensed Consolidated Statements of Comprehensive Income (In millions, except per share data) (Unaudited)

Three Months Ended Six Months Ended

June 29, 2024 July 1, 2023 June 29, 2024 July 1, 2023

Net sales \$623.7 \$563.5 \$1,211.7 \$1,042.5

Cost of sales 362.4 347.9 717.5 652.7

Gross profit 261.3 215.5 494.2 389.8

Selling and administrative expenses 205.9 211.0 409.0 378.9

Restructuring and impairment charges 2.0 8.1 2.1 8.1

Operating income (loss) 53.4 (3.6) 83.1 2.9

Interest expense, net 7.4 5.5 15.1 8.2

Income (loss) before income taxes 46.0 (9.0) 68.0 (5.3)

Income tax expense 10.0 3.8 14.3 6.0

Net income (loss) 36.0 (12.8) 53.7 (11.3)

Less: Net income (loss) attributable to non-controlling interest (0.0) (0.0) 0.0 (0.0)

Net income (loss) attributable to HNI Corporation \$36.0 (12.8) \$53.7 (11.3)

Average number of common shares outstanding

basic 47.2 43.3 47.1 42.4

Net income (loss) attributable to HNI Corporation per common share

basic \$0.76 (0.30) \$1.14 (0.27)

Average number of common shares outstanding

diluted 48.2 43.3 48.2 42.4

Net income (loss) attributable to HNI Corporation per common share

diluted \$0.75 (0.30) \$1.11 (0.27)

Foreign currency translation adjustments \$(0.1) \$(0.0) \$(0.1) \$0.0

Change in unrealized gains (losses) on marketable securities, net of tax 0.0 (0.1) (0.0) 0.1

Change in derivative financial instruments, net of tax 0.3

Other comprehensive income (loss), net of tax 0.3 (0.1) 1.7 (0.1)

Other comprehensive income (loss), net of tax 0.3 (0.1) 1.7 0.0

Comprehensive income (loss) 36.3 (12.9) 55.4 (11.2)

Less: Comprehensive income (loss) attributable to non-controlling interest (0.0) (0.0) 0.0 (0.0)

Comprehensive income (loss) attributable to HNI Corporation \$36.3 (12.9) \$55.4 (11.2)

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited). Amounts may not sum due to rounding.

3 HNI Corporation and Subsidiaries

Condensed Consolidated Balance Sheets (In millions) (Unaudited)

June 29, 2024 December 30, 2023

Assets

Current Assets

Cash and cash equivalents \$28.2 \$28.9

Short-term investments 5.3 5.6

Receivables 258.9 247.1

Allowance for doubtful accounts (2.3) (3.5)

Inventories, net 222.8 196.6

Prepaid expenses and other current assets 55.1 61.3

Total Current Assets 568.1 535.9

Property, Plant, and Equipment

Land and land improvements 59.2 58.9

Buildings 413.4 406.8

Machinery and equipment 708.1 705.8

Construction in progress 23.3 22.2

Less accumulated depreciation (656.0) (638.5)

Net Property, Plant, and Equipment 548.1 555.2

Right-of-use - Finance Leases 12.7 12.2

Right-of-use - Operating Leases 111.5 115.2

Goodwill and Other Intangible Assets, net 638.7 651.9

Other Assets 61.8 58.4

Total Assets \$1,940.8 \$1,928.8

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited). Amounts may not sum due to rounding.

4 HNI Corporation and Subsidiaries

Condensed Consolidated Balance Sheets (In millions) (Unaudited)

June 29, 2024 December 30, 2023

Liabilities and Equity

Current Liabilities

Accounts payable and accrued expenses \$390.9 \$418.7

Current maturities of debt 50.7 7.5

Current maturities of other long-term obligations 2.2 7.3

Current lease obligations - Finance 4.8 4.4

Current lease obligations - Operating 25.7 25.9

Total Current Liabilities 474.2 463.7

Long-Term Debt 411.7 428.3

Long-Term Lease Obligations - Finance 7.9 7.9

Long-Term Lease Obligations - Operating 101.6 104.0

Other Long-Term Liabilities 79.6 78.0

Deferred Income Taxes 77.7 85.1

Total Liabilities 1,152.7 1,167.0

Equity

HNI Corporation shareholders' equity 787.8 761.4

Non-controlling interest 0.3 0.3

Total Equity 788.1 761.8

Total Liabilities and Equity \$1,940.8 \$1,928.8

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited). Amounts may not sum due to rounding.

5 HNI Corporation and Subsidiaries

Condensed Consolidated Statements of Equity (In millions, except per share data) (Unaudited)

Three Months Ended - June 29, 2024

Common Stock Additional Paid-in Capital Retained Earnings Accumulated Other Comprehensive Income (Loss) Non-controlling Interest Total Shareholders' Equity

Balance, March 30, 2024 \$47.3 \$208.1 \$525.4 \$(9.3) \$0.3 \$771.8

Comprehensive income: Net income (loss) 36.0 (0.0) 36.0 Other comprehensive income (loss), net of tax 0.3 0.3 Dividends payable 0.2 0.2 Cash dividends; \$0.33 per share (15.6) (15.6) Common shares treasury: Shares purchased (0.3) (10.8) Shares issued under Members' Stock Purchase Plan and stock awards, net of tax 0.1 6.7 6.8

Balance, June 29, 2024 \$47.1 \$204.0 \$545.7 \$(9.0) \$0.3 \$788.1

Six Months Ended - June 29, 2024

Common Stock Additional Paid-in Capital Retained Earnings Accumulated Other Comprehensive Income (Loss) Non-controlling Interest Total Shareholders' Equity

Balance, December 30, 2023 \$46.9 \$201.6 \$523.6 \$(10.6) \$0.3 \$761.8

Comprehensive income: Net income 53.7 0.0 53.7 Other comprehensive income (loss), net of tax 1.7 1.7 Dividends payable 0.9 0.9 Cash dividends; \$0.65 per share (30.7) (30.7) Common shares treasury: Shares purchased (0.3) (13.2) Shares issued under Members' Stock Purchase Plan and stock awards, net of tax 0.6 15.6 16.2

Balance, June 29, 2024 \$47.1 \$204.0 \$545.7 \$(9.0) \$0.3 \$788.1

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited). Amounts may not sum due to

rounding.6Three Months Ended - July 1, 2023Common StockAdditional Paid-in CapitalRetained EarningsAccumulated Other Comprehensive Income (Loss)Non-controlling InterestTotal Shareholders' EquityBalance, April 1, 2023\$41.7Â \$57.1Â \$522.0Â \$(7.9)\$0.3Â \$613.2Â Comprehensive income:Net income (loss)\$12.8Â \$(0.0) (12.8)Other comprehensive income (loss), net of tax\$0.1Â \$(0.1)\$0.1Â \$(0.1)Dividends payable\$0.3Â \$(0.3)\$0.3Â \$(0.3)Cash dividends; \$0.32 per share\$14.9Â \$(14.9)\$14.9Â \$(14.9)Common shares â€" treasury:Shares purchased\$116.1Â \$(120.8)\$116.1Â \$(120.8)Shares issued in connection with Kimball International, Inc. acquisition4.7Â \$116.1Â \$(120.8)Shares issued under Members' Stock Purchase Plan and stock awards, net of tax0.1Â \$9.4Â \$(9.5)Balance, July 1, 2023\$46.5Â \$182.5Â \$493.9Â \$(8.0)\$0.3Â \$715.3Â Six Months Ended - July 1, 2023Common StockAdditional Paid-in CapitalRetained EarningsAccumulated Other Comprehensive Income (Loss)Non-controlling InterestTotal Shareholders' EquityBalance, December 31, 2022\$41.4Â \$49.1Â \$534.0Â \$(8.0)\$0.3Â \$616.8Â Comprehensive income:Net income (loss)\$11.3Â \$(0.0)\$11.3Â \$(0.0)Other comprehensive income (loss), net of tax\$0.0Â \$(0.0)\$0.0Â \$(0.0)Dividends payable\$0.6Â \$(0.6)\$0.6Â \$(0.6)Cash dividends; \$0.64 per share\$28.2Â \$(28.2)\$28.2Â \$(28.2)Common shares â€" treasury:Shares purchased\$116.1Â \$(120.8)\$116.1Â \$(120.8)Shares issued in connection with Kimball International, Inc. acquisition4.7Â \$116.1Â \$(120.8)Shares issued under Members' Stock Purchase Plan and stock awards, net of tax0.4Â \$17.3Â \$(17.8)Balance, July 1, 2023\$46.5Â \$182.5Â \$493.9Â \$(8.0)\$0.3Â \$715.3Â See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited).Amounts may not sum due to rounding.7HNI Corporation and SubsidiariesCondensed Consolidated Statements of Cash Flows(In millions)(Unaudited)Â Six Months EndedÂ June 29,2024July 1,2023Net Cash Flows From (To) Operating Activities:Â Net income (loss)\$53.7Â \$(11.3)Non-cash items included in net income:Depreciation and amortization52.8Â 42.7Â Other post-retirement and post-employment benefits0.5Â 0.5Â Stock-based compensation11.7Â 7.6Â Deferred income taxes(7.6)(9.5)Other â€" net2.3Â 2.3Â Net increase (decrease) in cash from operating assets and liabilities(61.2)4.8Â Increase (decrease) in other liabilities(5.1)2.7Â Net cash flows from (to) operating activities47.0Â 39.8Â Net Cash Flows From (To) Investing Activities:Â Capital expenditures(27.3) (37.7)Capitalized software(1.4)(3.4)Acquisition spending, net of cash acquired\$369.8Purchase of investments(1.9) (3.1)Sales or maturities of investments3.4Â 3.0Â Other â€" net0.2Â 0.2Â Net cash flows from (to) investing activities(26.9)(410.8)Net Cash Flows From (To) Financing Activities:Â Payments of debt(202.4)(161.7)Proceeds from debt228.6Â 572.3Â Dividends paid(32.1)(28.6)Purchase of HNI Corporation common stock(13.4)Â Proceeds from sales of HNI Corporation common stock1.2Â 1.2Â Other â€" net(2.7)(5.9)Net cash flows from (to) financing activities(20.8)377.3Â Net increase (decrease) in cash and cash equivalents(0.7)6.3Â Cash and cash equivalents at beginning of period28.9Â 17.4Â Cash and cash equivalents at end of period\$28.2Â \$23.8Â See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited).Amounts may not sum due to rounding.8HNI Corporation and SubsidiariesNotes to Condensed Consolidated Financial Statements (Unaudited)JuneÂ 29, 2024Note 1.Â Basis of PresentationThe accompanying unaudited, condensed consolidated financial statements of HNI Corporation (individually and together with its consolidated subsidiaries, the "Corporation") have been prepared in accordance with generally accepted accounting principles ("GAAP") for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X.Â Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements.Â The DecemberÂ 30, 2023 consolidated balance sheet included in this Form 10-Q was derived from audited financial statements but does not include all disclosures required by GAAP.Â In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair statement have been included. Operating results for the six-month period ended JuneÂ 29, 2024, are not necessarily indicative of the results expected for the fiscal year ending DecemberÂ 28, 2024 or for any other period. For further information, refer to the consolidated financial statements and accompanying notes included in the Corporation's Annual Report on Form 10-K for the fiscal year ended DecemberÂ 30, 2023. All dollar amounts presented are in millions, except per share data or where otherwise indicated. Amounts may not sum due to rounding.On June 1, 2023, the Corporation acquired Kimball International, Inc. ("Kimball International"). The Corporation included the financial results of Kimball International in the Condensed Consolidated Financial Statements starting as of the date of acquisition. See "Note 3. Acquisition and Divestitures" for further information.Note 2. Revenue from Contracts with CustomersDisaggregation of RevenueRevenue from contracts with customers disaggregated by product category is as follows:Three Months EndedSix Months EndedJune 29,2024July 1,2023June 29,2024July 1,2023Systems and storage\$290.7Â \$251.4Â \$570.3Â \$433.7Â Seating145.4Â 123.4Â 271.4Â 216.9Â Other44.0Â 38.3Â 78.3Â 62.1Â Total workplace furnishings480.2Â 413.0Â 920.0Â 712.7Â Residential building products143.5Â 150.4Â 291.7Â 329.8Â Net sales\$623.7Â \$563.5Â \$1,211.7Â \$1,042.5Â Sales by product category are subject to similar economic factors and market conditions. See "Note 14. Reportable Segment Information" for further information about operating segments.Contract Assets and Contract LiabilitiesIn addition to trade receivables, the Corporation has contract assets consisting of funds paid up-front to certain workplace furnishings dealers in exchange for their multi-year commitment to market and sell the Corporation's products. These contract assets are amortized over the term of the contracts and recognized as a reduction of revenue. The Corporation has contract liabilities consisting of customer deposits and rebate and marketing program liabilities. 9Contract assets and contract liabilities were as follows:June 29,2024December 30,2023Trade receivables (1)\$258.9Â \$247.1Â Contract assets (current) (2)\$3.2Â \$3.1Â Contract assets (long-term) (3)\$26.8Â \$28.1Â Contract liabilities - Customer deposits (4)\$39.7Â \$35.6Â Contract liabilities - Accrued rebate and marketing programs (4)\$29.5Â \$31.4Â The index below indicates the line item in the Condensed Consolidated Balance Sheets where contract assets and contract liabilities are reported:(1) Â Â Â Â "Receivables"(2) Â Â Â Â "Prepaid expenses and other current assets"(3) Â Â Â Â "Other Assets"(4) Â Â Â Â "Accounts payable and accrued expenses"Contract liabilities for customer deposits paid to the Corporation prior to the satisfaction of performance obligations are recognized as revenue upon completion of the performance obligations. The contract liability balance related to customer deposits was \$35.6 million as of DecemberÂ 30, 2023, of which \$33.9 million was recognized as revenue in the first six months of 2024.Note 3. Acquisitions and DivestituresAcquisition - Kimball InternationalOn June 1, 2023, the Corporation completed its acquisition of Kimball International, a leading commercial furnishings company with expertise in workplace, health, and hospitality, resulting in Kimball International becoming a wholly-owned subsidiary of the Corporation. The Corporation has incurred aggregate acquisition-related expenses of \$41.1Â million to date, of which \$28.6Â million were incurred as corporate costs and \$12.5Â million were recorded in the workplace furnishings segment. Of these expenses, corporate costs of \$24.4Â million and workplace furnishings costs of \$10.3Â million were incurred in the six-month period ended JulyÂ 1, 2023, and are included in "Selling and

administrative expenses" in the Condensed Consolidated Statements of Comprehensive Income. Additionally, acquisition-related financing costs of \$2.8 million and \$0.2 million were recorded to the Condensed Consolidated Balance Sheets in "Long-term Debt" and "Other Assets," respectively, while \$0.3 million of acquisition-related stock issuance costs were recorded to "Additional paid-in capital." The acquired assets and assumed liabilities and results of Kimball International's operations are included in the Corporation's workplace furnishings reportable segment. The acquisition was accounted for using the acquisition method pursuant to ASC 805, with goodwill being recorded as a result of the purchase price exceeding the fair value of identifiable tangible and intangible assets and liabilities. Goodwill, which is not tax-deductible, is primarily attributable to the assembled workforce of Kimball International and anticipated synergies.

The total fair market value of consideration was approximately \$503.7 million, which is allocated as follows:

Kimball International Shares	HNI Shares Exchanged	Fair Value	Cash Consideration	Shares of Kimball International common stock issued and outstanding as of June 1, 2023	
36.4	\$327.8	Kimball International equivalent shares	0.22	3	
Total number of Kimball International shares for cash consideration					
36.6	330.0	Consideration for payment to settle Kimball International's outstanding debt	50.2	2	
Share Consideration: Shares of Kimball International common stock issued and outstanding as of June 1, 2023					
36.44	7120.8	Replacement Share-Based Awards: Outstanding awards of Kimball International restricted stock units relating to Kimball International common stock as of June 1, 2023	0.50	22.6	
Total acquisition date fair value of purchase consideration					
\$503.7					
Consideration provided in the form of HNI Corporation shares and HNI Corporation replacement share-based awards represents non-cash consideration. The purchase price allocation at the date of acquisition, including measurement period adjustments made in the first quarter of 2024, is shown below. The one-year accounting measurement period closed in the second quarter of 2024, and the purchase price allocation was finalized with no additional adjustments recorded. Preliminary at December 30, 2023					
Measurement period adjustments					
Final Goodwill					
\$162.7	\$1.1	\$163.8	Intangible assets	110.1	
Other assets acquired and liabilities assumed, net					
231.0	(1.1)	229.9	Net Assets and Liabilities	\$503.7	
The following table summarizes the acquired identified intangible assets and weighted average useful lives:					
Category	Weighted-average useful life	Fair Value	Software	3 years	
\$5.6	Customer lists and other	12 years	47.2	2	
Acquired technology					
18 years	16.5	Trademarks and trade names - Definite-lived	17 years	3.8	
Trademarks and trade names - Indefinite-lived					
Indefinite-lived	37.0	Total intangible assets	\$110.1	11	
The following table summarizes the results of Kimball International operations that are included in the Corporation's Condensed Consolidated Statement of Comprehensive Income for the three- and six-month periods ended June 29, 2024 and July 1, 2023. These amounts include the results of Poppin Furniture, Inc. ("Poppin") for the prior-year period during which it was owned by the Corporation. Poppin was determined not to require discontinued operations presentation as this entity was not material to the consolidated results of the prior periods presented.					
Three Months Ended	Six Months Ended	June 29, 2024	July 1, 2023	June 29, 2024	July 1, 2023
Net sales	\$139.6	\$56.0	\$287.1	\$56.0	Net income (loss)
\$10.1	\$(21.3)	\$16.3	\$(21.3)	Pro Forma Results of Operations	The following table provides, on a pro forma basis, the combined results of operations of HNI Corporation and Kimball International for the three- and six-month periods ended July 1, 2023, as though the acquisition and related financing had occurred as of January 2, 2022, the first day of the Corporation's 2022 fiscal year. The pro forma results include certain purchase accounting adjustments such as: reclassifications to conform Kimball International's results to the Corporation's financial statement presentation; estimated depreciation and amortization expense on acquired tangible and intangible assets; estimated share-based compensation expense for Kimball International equity awards converted to the Corporation's equity awards; interest associated with additional borrowings to finance the acquisition; non-recurring transaction costs as outlined above; and the impact to income tax expense. This pro forma information is not necessarily reflective of what the Corporation's results would have been had the acquisition occurred on the date indicated, nor is it indicative of future results.
Three Months Ended	Six Months Ended	July 1, 2023	July 1, 2023	Net sales	\$666.3
\$1,306.6					
Net income					
\$10.4	\$14.7	Divestiture - Poppin	On September 12, 2023, the Corporation closed on the sale of substantially all of the assets of Poppin for \$2.7 million in cash, net of selling costs, which transaction was structured as an asset sale. Poppin had been acquired as part of the Kimball International transaction in June 2023 and was a component of the workplace furnishings segment. Balances divested include \$9.7 million of inventory, \$3.1 million of various other assets, \$7.0 million of accounts payable and accrued expenses, and \$3.0 million of operating lease obligations.		
Note 4. Inventories					
The Corporation's residential building products inventories, and a majority of its workplace furnishings inventories, are valued at cost, on the "last-in, first-out" (LIFO) basis. Remaining inventories are generally valued at the lower of cost, on the "first-in, first-out" (FIFO) basis, or net realizable value. Inventories included in the Condensed Consolidated Balance Sheets consisted of the following:					
June 29, 2024	December 30, 2023	Finished products, net	\$143.9	\$112.9	
Materials and work in process, net					
123.4	128.2	LIFO allowance	(44.5)	(44.5)	
Total inventories, net					
\$222.8	\$196.6	Inventory valued by the LIFO costing method	93	%91	
%The year-to-date increase in the net inventory balance was driven by seasonality in both the workplace furnishings and residential building products segments.					
12 In addition to the LIFO allowance, the Corporation recorded inventory allowances reducing finished products, materials, and work in process of \$15.0 million and \$14.2 million as of June 29, 2024 and December 30, 2023, respectively, to adjust for excess and obsolete inventory or otherwise reduce FIFO-basis inventory to net realizable value.					
Note 5. Goodwill and Other Intangible Assets					
Goodwill and other intangible assets included in the Condensed Consolidated Balance Sheets consisted of the following:					
June 29, 2024	December 30, 2023	Goodwill, net	\$442.1	\$441.0	
Definite-lived intangible assets, net					
147.4	161.7	Indefinite-lived intangible assets	49.1	49.1	
Total goodwill and other intangible assets, net					
\$638.7	\$651.9	Goodwill	The activity in the carrying amount of goodwill, by reporting segment, was as follows:		
Workplace Furnishings	Residential Building Products	Total	Balance as of December 30, 2023	\$297.2	
\$222.4					
\$519.6					
Accumulated impairment losses					
(78.5)	(0.1)	(78.6)	Net goodwill balance as of December 30, 2023	218.7	
222.3					
441.0					
Goodwill measurement period adjustments					
1.1	1.1	Balance as of June 29, 2024	298.3	222.4	
520.7					
Accumulated impairment losses					
(78.5)	(0.1)	(78.6)	Net goodwill balance as of June 29, 2024	\$219.8	
\$222.3					
\$442.1					
Goodwill measurement period adjustments were made in the first quarter of 2024 related to the acquisition of Kimball International. The measurement period was closed during the second quarter of 2024. See "Note 3. Acquisitions and Divestitures" for further information.					
Definite-lived intangible assets					
The table below summarizes amortizable definite-lived intangible assets, which are reflected in "Goodwill and Other Intangible Assets, net" in the Condensed Consolidated Balance Sheets:					
June 29, 2024	December 30, 2023	Gross	Accumulated Amortization	Net	
Gross	Accumulated	Amortization	Net	Software	
\$192.0	\$144.8	\$47.2	\$199.6	\$143.4	
\$56.2					
Trademarks and trade names					
17.9	7.7	10.2	18.1	7.3	
10.8					
Customer lists and other					
139.7	49.7	90.1	143.9	49.2	
94.7					
Net definite-lived intangible assets					
\$349.6	\$202.1	\$147.4	\$361.6	\$199.8	
\$161.7					
13 Amortization expense is reflected					

in "Selling and administrative expenses" in the Condensed Consolidated Statements of Comprehensive Income and was as follows:

	Three Months Ended	Six Months Ended	June 29, 2024	July 1, 2023	June 29, 2024	July 1, 2023
Capitalized software	\$5.2	\$5.5	\$10.4	\$10.9	\$2.6	\$1.9
Other definite-lived intangibles	\$5.2	\$3.4	\$10.9	\$10.9	\$2.6	\$1.9

The occurrence of events such as acquisitions, dispositions, or impairments may impact future amortization expense. Over the next several years, amortization expense is expected to decline due primarily to the completion of the amortization of the Corporation's Business Systems Transformation investment. Based on the current amount of intangible assets subject to amortization, the estimated amortization expense for each of the following five years is as follows:

	2024	2025	2026	2027	2028
Amortization expense	\$30.2	\$27.5	\$22.9	\$16.9	\$9.0

Indefinite-lived intangible assets: The Corporation also owns certain intangible assets, which are deemed to have indefinite useful lives because they are expected to generate cash flows indefinitely. These indefinite-lived intangible assets are reflected in "Goodwill and Other Intangible Assets, net" in the Condensed Consolidated Balance Sheets:

	June 29, 2024	December 30, 2023
Trademarks and trade names	\$49.1	\$49.1

Impairment Analysis: The Corporation evaluates its goodwill and indefinite-lived intangible assets for impairment on an annual basis during the fourth quarter, or whenever indicators of impairment exist. The Corporation also evaluates long-lived assets (which include definite-lived intangible assets) for impairment if indicators exist. No impairment triggers were identified that warranted further impairment analysis in the current period.

Note 6. Product Warranties: The Corporation issues certain warranty policies on its workplace furnishings and residential building products that provide for repair or replacement of any covered product or component that fails during normal use because of a defect in design, materials, or workmanship. The duration of warranty policies on the Corporation's products varies based on the type of product. Allowances have been established for the anticipated future costs associated with the Corporation's warranty programs. A warranty allowance is determined by recording a specific allowance for known warranty issues and an additional allowance for unknown claims expected to be incurred based on historical claims experience. Actual claims incurred could differ materially from the original estimates, requiring adjustments to the allowance.

Activity associated with warranty obligations was as follows:

	Six Months Ended	June 29, 2024	July 1, 2023
Balance at beginning of period	\$18.0	\$14.8	\$14.8
Accruals related to acquisitions	\$3.5	\$3.5	\$3.5
Accruals for warranties issued	\$8.1	\$6.2	\$6.2
Settlements and other	\$(7.1)	\$(5.6)	\$(5.6)
Balance at end of period	\$19.0	\$19.0	\$14.8

The current and long-term portions of the allowance for estimated settlements are included within "Accounts payable and accrued expenses" and "Other Long-Term Liabilities," respectively, in the Condensed Consolidated Balance Sheets. The following table summarizes when these estimated settlements are expected to be paid:

	June 29, 2024	December 30, 2023
Current - in the next twelve months	\$6.7	\$6.0
Long-term - beyond one year	\$12.4	\$12.0
Total	\$19.0	\$18.0

Note 7. Debt: Debt is as follows:

	June 29, 2024	December 30, 2023
Revolving credit facility with interest at a variable rate	\$114.0	\$38.5
Term loan with interest at a variable rate	\$250.0	\$300.0
Fixed-rate notes due in 2025 with an interest rate of 4.2%	\$50.0	\$50.0
Fixed-rate notes due in 2028 with an interest rate of 4.4%	\$50.0	\$50.0
Other amounts	\$0.7	\$2.4
Deferred debt issuance costs	\$(2.4)	\$(2.7)
Total debt	\$462.3	\$435.8
Less: Current maturities of debt	\$(50.7)	\$(7.5)
Long-term debt	\$411.7	\$428.3

The aggregate carrying value of the Corporation's variable-rate, long-term debt obligations under the revolving credit and term loan facilities at June 29, 2024, was \$364 million, which approximated fair value. The fair value of the fixed-rate notes was estimated based on a discounted cash flow method (Level 2) to be \$95 million at June 29, 2024. As of June 29, 2024, the Corporation's revolving credit facility borrowings were incurred under the amended and restated credit agreement entered into on June 14, 2022, as further amended on March 14, 2023 and June 1, 2023 with a scheduled maturity of June 14, 2027. The Corporation deferred the related debt issuance costs, which are classified as assets, and is amortizing them over the term of the credit agreement. The current portion of debt issuance costs of \$0.4 million is the amount to be amortized over the next twelve months, based on the current credit agreement and is reflected in "Prepaid expenses and other current assets" in the Condensed Consolidated Balance Sheets. The long-term portion of debt issuance costs of \$0.7 million is reflected in "Other Assets" in the Condensed Consolidated Balance Sheets.

As of June 29, 2024, there was \$114 million of borrowings outstanding under the \$425 million revolving credit facility. The entire amount drawn under the revolving credit facility is considered long-term as the Corporation assumes no obligation to repay any of the amounts borrowed in the next twelve months. Based on consolidated EBITDA, as defined in the credit agreement, for the last four fiscal quarters, the Corporation can access the full \$425 million of borrowing capacity available under the revolving credit facility, which includes the \$114 million currently outstanding, and maintain compliance with the financial covenants under the facility described below. In addition to cash flows from operations, the revolving credit facility under the credit agreement is the primary source of daily operating capital for the Corporation and provides additional financial capacity for capital expenditures, repurchases of common stock, and strategic initiatives, such as acquisitions.

As of June 29, 2024, the Corporation had \$250 million principal amount of borrowings outstanding under a term loan agreement entered into on March 31, 2023, as amended on May 25, 2023. The initial \$300 million of proceeds from the term loan were used to support funding of the Corporation's acquisition of Kimball International on June 1, 2023. In May 2024, the Corporation executed a \$50 million early repayment of the outstanding principal balance on the term loan. Borrowings under the revolving credit facility were used to finance the early repayment. The term loan is subject to principal amortization which was scheduled to begin on June 30, 2024. As a result of the early repayment executed by the Corporation, a portion of the principal amortization requirements were satisfied. No principal amortization is due to be repaid prior to March 2027, with incremental amounts due each subsequent quarter until the expiration of the term loan on the fifth year of the funding date, defined as June 1, 2028. The Corporation deferred the debt issuance costs related to the agreement, which are classified as a reduction of long-term debt, and is amortizing them over the term of the agreement. The deferred debt issuance costs do not reduce the amount owed by the Corporation under the terms of the agreement. As of June 29, 2024, the deferred debt issuance costs balance of \$2.2 million related to the agreement is reflected in "Long-Term Debt" in the Condensed Consolidated Balance Sheets. As of June 29, 2024, the Corporation also had \$100 million principal amount of borrowings outstanding under private placement note agreements entered into on May 31, 2018. Under the agreements, the Corporation issued \$50 million of seven-year fixed-rate notes with an interest rate of 4.2 percent, due May 31, 2025, and \$50 million of ten-year fixed-rate notes with an interest rate of 4.4 percent, due May 31, 2028. The principal amounts due on May 31, 2025 are classified as "Current maturities of debt" and the principal amounts due May 31, 2028 are classified as "Long-Term Debt" in the Condensed Consolidated Balance Sheets. The Corporation deferred the debt issuance costs related to the private placement note agreements, which are classified as reductions of current maturities of debt and long-term debt based on note maturity, and is amortizing them over the terms of the private placement note agreements. The deferred debt

issuance costs do not reduce the amount owed by the Corporation under the terms of the private placement note agreements. As of June 29, 2024, the current portion of the deferred debt issuance costs balance related to the private placement note agreements is not material and is reflected in "Current maturities of debt" in the Condensed Consolidated Balance Sheets, and the long term portion of the deferred debt issuance costs balance related to the private placement note agreements is \$0.2 million and is reflected in "Long-Term Debt" in the Condensed Consolidated Balance Sheets. As of June 29, 2024, due to current market rates, the Corporation would not owe any amounts to the note holders under a make-whole provision. The revolving credit facility, term loan credit facility, and private placement notes all contain financial and non-financial covenants. Non-compliance with covenants under the agreements could prevent the Corporation from being able to access further borrowings, require immediate repayment of all amounts outstanding, and/or increase the cost of borrowing. The covenants under all the agreements are substantially the same. In the event the private placement notes are repaid by the Corporation, the revolving credit facility and term loan credit facility include certain fall-away provisions to allow for modification of the covenant measures whereby the Corporation would have increased financial flexibility. In such an event, the definitions of consolidated EBITDA and the maximum leverage under the consolidated leverage ratio would adjust to a more flexible definition while the interest coverage ratio would no longer be an included measure. The Corporation is subject to financial covenants requiring it to maintain the following financial ratios as of the end of any fiscal quarter: a consolidated interest coverage ratio (as defined in the credit agreements) of not less than 4.0 to 1.0, based upon the ratio of (a) consolidated EBITDA for the last four fiscal quarters to (b) the sum of consolidated interest charges; and a consolidated leverage ratio (as defined in the credit agreements) of not greater than 3.5 to 1.0, based upon the ratio of (a) the quarter-end consolidated funded indebtedness to (b) consolidated EBITDA for the last four fiscal quarters. The more restrictive of the financial covenants is the consolidated leverage ratio requirement of 3.5 to 1.0. Under the credit agreements, consolidated EBITDA is defined as consolidated net income before interest expense, income taxes, and depreciation and amortization of intangibles, as well as non-cash items that increase or decrease net income. As of June 29, 2024, the Corporation was in compliance with the financial covenants.

Note 8. Income Taxes The Corporation's tax provision for interim periods is determined using an estimate of its annual effective tax rate, adjusted for discrete items. The following table summarizes the Corporation's income tax provision:

	Three Months Ended June 29, 2024	Three Months Ended July 1, 2023	Six Months Ended June 29, 2024	Six Months Ended July 1, 2023
Income before income taxes	\$46.0	\$(9.0)	\$68.0	\$(5.3)
Income taxes	\$10.0	\$3.8	\$14.3	\$6.0
Effective tax rate	21.7%	41.8%	21.0%	113.1%

The Corporation's income tax expense was higher in the three- and six-month periods ended June 29, 2024 compared to the same periods last year. The variation in the effective tax rates was primarily due to lower pre-tax income in the comparable prior-year periods impacted by non-deductible transaction costs in connection with the acquisition of Kimball International.

Note 9. Fair Value Measurements of Financial Instruments For recognition purposes, on a recurring basis, the Corporation is required to measure at fair value its marketable securities, derivative financial instruments, and put option liabilities. The marketable securities are comprised of money market funds, government securities, corporate bonds, and mutual funds. When available, the Corporation uses quoted market prices to determine fair value and classifies such measurements within Level 1. Where market prices are not available, the Corporation makes use of observable market-based inputs (prices or quotes from published exchanges and indexes) to calculate fair value using the market approach, in which case the measurements are classified within Level 2. Significant unobservable inputs, which are classified within Level 3, are used in the estimation of the fair value of put option liabilities, determined using a simulation model based on assumptions including future cash flows, discount rates, and volatility. Financial instruments measured at fair value were as follows:

	Fair value as of measurement date	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Balance as of June 29, 2024	Cash and cash equivalents (including money market funds) (1)	Mutual funds (2)	Government securities (2)	Corporate bonds (2)	Interest rate swap derivative - asset (3)	Interest rate swap derivative - liability (4)	Put option liability (4)
Balance as of June 29, 2024	\$28.2	\$28.2	\$0.0	\$0.0	\$28.2	\$28.2	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
Balance as of December 30, 2023	\$28.9	\$28.9	\$0.0	\$0.0	\$28.9	\$28.9	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0

The index below indicates the line item in the Condensed Consolidated Balance Sheets where the financial instruments are reported: (1) "Cash and cash equivalents" (2) Current portion - "Short-term investments"; Long-term portion - "Other Assets" (3) "Prepaid expenses and other current assets" (4) "Other Long-Term Liabilities"

Note 10. Accumulated Other Comprehensive Income (Loss) and Shareholders' Equity The following tables summarize the components of accumulated other comprehensive income (loss) and the changes in accumulated other comprehensive income (loss), net of tax, as applicable:

	Foreign Currency Translation Adjustment	Unrealized Gains (Losses) on Debt Securities	Pension and Post-retirement Liabilities	Derivative Financial Instrument	Accumulated Other Comprehensive Income (Loss)	Balance as of December 30, 2023
Other comprehensive income (loss) before reclassifications	\$(6.5)	\$(0.3)	\$(1.2)	\$(2.7)	\$(10.6)	
Amounts reclassified from accumulated other comprehensive income (loss), net of tax	0.0	0.0	0.0	0.0	0.0	
Balance as of June 29, 2024	\$(6.6)	\$(0.3)	\$(1.2)	\$(9.0)	\$(17.1)	

The following tables summarize the components of accumulated other comprehensive income (loss) and the changes in accumulated other comprehensive income (loss), net of tax, as applicable:

	Foreign Currency Translation Adjustment	Unrealized Gains (Losses) on Debt Securities	Pension and Post-retirement Liabilities	Derivative Financial Instrument	Accumulated Other Comprehensive Income (Loss)	Balance as of December 31, 2022
Other comprehensive income (loss) before reclassifications	\$(6.4)	\$(0.6)	\$(1.1)	\$(0.1)	\$(8.0)	
Amounts reclassified from accumulated other comprehensive income (loss), net of tax	0.0	0.0	0.0	0.0	0.0	
Balance as of July 1, 2023	\$(6.3)	\$(0.5)	\$(1.1)	\$(8.0)	\$(15.9)	

During the normal course of business, the Corporation is subjected to market risk associated with interest rate movements. Interest rate risk arises from variable interest debt obligations. Interest rate swap derivative instruments are periodically held and used by the Corporation as a tool for managing interest rate risk. They are not used for trading or speculative purposes. In November 2023, the Corporation entered into an interest rate swap transaction to hedge \$100 million of outstanding variable-rate term loan borrowings against future interest rate volatility. Under the terms of this interest rate swap, the Corporation pays a fixed rate of 4.7 percent and receives one-month SOFR on a \$100 million notional value expiring June 14, 2027. As of June 29, 2024, the fair value of the Corporation's interest rate swap was comprised of a current asset of \$0.2 million and a non-current liability of \$1.5 million. See "Note 9. Fair Value

Measurements of Financial Instruments." The unrecognized change in value of the interest rate swap is reported net of tax as \$(1.0) million in "Accumulated other comprehensive income (loss)" in the Condensed Consolidated Balance Sheets.

18The following table details the reclassifications from accumulated other comprehensive income (loss):

Three Months Ended	Six Months Ended	Details about Accumulated Other Comprehensive Income (Loss) Components	Affected Line Item in the Statement Where Net Income is Presented
June 29, 2024	July 1, 2023	Interest rate swap	June 29, 2024
June 29, 2024	July 1, 2023	Interest expense, net	June 29, 2024
June 29, 2024	July 1, 2023	Income taxes	June 29, 2024
June 29, 2024	July 1, 2023	Unrealized gains (losses) on debt securities	June 29, 2024
June 29, 2024	July 1, 2023	Gain (loss) on sale of debt securities	June 29, 2024
June 29, 2024	July 1, 2023	Selling and administrative expenses	June 29, 2024
June 29, 2024	July 1, 2023	Income taxes	June 29, 2024

Amounts in parentheses indicate reductions to profit.

DividendThe Corporation declared and paid cash dividends per common share as follows:

Six Months Ended	June 29, 2024	July 1, 2023
Dividends per common share	\$0.65	\$0.64

Stock RepurchaseThe following table summarizes shares repurchased and settled by the Corporation:

Six Months Ended	June 29, 2024	July 1, 2023
Shares repurchased	0.3	0.3
Average price per share	\$43.53	\$43.53
Cash purchase price	\$13.6	\$13.6
Purchases unsettled as of quarter end	0.3	0.3
Prior year purchases settled in current year	0.1	0.1
Shares repurchased per cash flow	\$13.4	\$13.4

As of June 29, 2024, \$220.0 million of the Corporation's stock repurchase authorization by the Board of Directors remained available.

19Note 11. **Earnings Per Share**The following table reconciles the numerators and denominators used in the calculation of basic and diluted earnings per share ("EPS"):

Three Months Ended	Six Months Ended	June 29, 2024	July 1, 2023
Numerator	Numerator	June 29, 2024	July 1, 2023
Numerator for both basic and diluted EPS attributable to HNI Corporation net income (loss)	Numerator for both basic and diluted EPS attributable to HNI Corporation net income (loss)	June 29, 2024	July 1, 2023
\$36.0	\$12.8	\$53.7	\$11.3
Denominator	Denominator	June 29, 2024	July 1, 2023
Denominator for basic EPS weighted-average common shares outstanding	Denominator for basic EPS weighted-average common shares outstanding	June 29, 2024	July 1, 2023
47.2	43.3	47.1	42.4
Potentially dilutive shares from stock-based compensation plans	Potentially dilutive shares from stock-based compensation plans	June 29, 2024	July 1, 2023
1.0	1.1	1.1	1.1
Denominator for diluted EPS	Denominator for diluted EPS	June 29, 2024	July 1, 2023
48.2	43.3	48.2	42.4
Earnings per share - basic	Earnings per share - basic	June 29, 2024	July 1, 2023
\$0.76	\$0.30	\$1.14	\$0.27
Earnings per share - diluted	Earnings per share - diluted	June 29, 2024	July 1, 2023
\$0.75	\$0.30	\$1.11	\$0.27

The year-over-year increase in shares outstanding is primarily due to the issuance of 4.7 million shares in June 2023 as part of the consideration to acquire Kimball International. See "Note 3. Acquisition and Divestitures" for further information.

The weighted-average common stock equivalents presented above do not include the effect of the common stock equivalents in the table below because their inclusion would be anti-dilutive:

Three Months Ended	Six Months Ended	June 29, 2024	July 1, 2023
Common stock equivalents excluded because their inclusion would be anti-dilutive	Common stock equivalents excluded because their inclusion would be anti-dilutive	June 29, 2024	July 1, 2023
0.8	0.8	2.8	2.8

20Note 12. **Stock-Based Compensation**The Corporation measures stock-based compensation expense at grant date, based on the fair value of the award. Forms of awards issued under shareholder approved plans include stock options, restricted stock units based on a service condition ("restricted stock units"), restricted stock units based on both performance and service conditions ("performance stock units"), and shares issued under member stock purchase plans. Stock-based compensation expense related to stock options, restricted stock units, and performance stock units is recognized over the employees' requisite service periods, adjusted for an estimated forfeiture rate for those shares not expected to vest. Additionally, expense related to performance stock units is periodically adjusted for the probable number of shares to be awarded based on Corporation achievement within an established target range of cumulative profitability over a multi-year period.

The following table summarizes expense associated with these plans:

Three Months Ended	Six Months Ended	June 29, 2024	July 1, 2023
Compensation cost	Compensation cost	June 29, 2024	July 1, 2023
\$4.0	\$3.1	\$11.7	\$7.6

The increase in stock compensation cost was driven by higher forecasted Corporation achievement relative to performance stock unit targets, as well as an increase in members participating in stock-based incentive plans as a result of the Kimball International acquisition.

20The units granted by the Corporation had fair values as follows:

Six Months Ended	June 29, 2024	July 1, 2023
Restricted stock units	June 29, 2024	July 1, 2023
\$7.3	\$12.1	\$7.2
Performance stock units	June 29, 2024	July 1, 2023
\$6.0	\$6.0	\$6.0

The decrease in the fair value of restricted stock units granted compared to the prior-year period was driven by replacement awards issued in the second quarter of 2023 in connection with the Kimball International acquisition. See "Note 3. Acquisitions and Divestitures" for further information.

The following table summarizes unrecognized compensation expense and the weighted-average remaining service period for non-vested stock units as of June 29, 2024:

Unrecognized Compensation Expense	Weighted-Average Remaining Service Period (years)	Non-vested restricted stock units
\$4.2	0.8	Non-vested performance stock units
\$14.2	1.1	

21Note 13. **Guarantees, Commitments, and Contingencies**The Corporation utilizes letters of credit and surety bonds in the amount of approximately \$38 million to back certain insurance policies and payment obligations. Additionally, the Corporation periodically utilizes trade letters of credit and banker's acceptances to guarantee certain payments to overseas suppliers. As of June 29, 2024, there were no outstanding amounts related to these types of guarantees. The letters of credit, bonds, and banker's acceptances reflect fair value as a condition of their underlying purpose and are subject to competitively determined fees.

The Corporation periodically guarantees borrowing arrangements involving certain workplace furnishings dealers and third-party financial institutions. The remaining terms of these guarantees, which range from less than one year to three years, generally require the Corporation to make payments directly to the financial institution in the event that the dealer is unable to repay its borrowings in accordance with the stated terms. The aggregate amount guaranteed by the Corporation in connection with these agreements is approximately \$5 million as of June 29, 2024. The Corporation has determined the likelihood of making future payments under these guarantees is not probable and therefore no liability has been accrued.

The Corporation has contingent liabilities which have arisen in the ordinary course of its business, including liabilities relating to pending litigation, environmental remediation, taxes, and other claims. It is the Corporation's opinion, after consultation with legal counsel, that liabilities, if any, resulting from these matters are not expected to have a material adverse effect on the Corporation's financial condition, cash flows, or quarterly or annual operating results when resolved in a future period.

22Note 14. **Reportable Segment Information**Management views the Corporation as two reportable segments based on industries: workplace furnishings and residential building products. The aggregated workplace furnishings segment designs, manufactures, and markets a broad line of commercial office furniture, which includes panel-based and freestanding furniture systems, seating, storage, benching, tables, architectural products, social collaborative items, ancillary products, and hospitality products. The residential building products segment manufactures and markets a full array of gas, wood, electric, and pellet-fueled fireplaces, inserts, stoves, facings, outdoor fire pits and fire tables, and accessories.

For purposes of segment reporting, intercompany sales between segments are not material, and operating profit is income before income taxes exclusive of certain unallocated corporate expenses. These unallocated general corporate expenses include the net costs of the Corporation's corporate operations. Management views interest income and expense as corporate financing costs and not as a reportable segment cost. In addition, management applies an effective income tax rate to its consolidated income before income taxes so income taxes are not reported or viewed internally on a segment basis.

Identifiable assets by segment are those assets applicable to the respective industry

segments. A Corporate assets consist principally of cash and cash equivalents, short-term investments, long-term investments, IT infrastructure, and corporate office real estate and related equipment. No geographic information for revenues from external customers or for long-lived assets is disclosed since the Corporation's primary market and capital investments are concentrated in the United States. Reportable segment data reconciled to the Corporation's condensed consolidated financial statements was as follows: A Three Months Ended Six Months Ended June 29, 2024 July 1, 2023 June 29, 2024 July 1, 2023 Net Sales: Workplace furnishings \$480.2A \$413.0A \$920.0A \$712.7A Residential building products 143.5A 150.4A 291.7A 329.8A Total \$623.7A \$563.5A \$1,211.7A \$1,042.5A Income (Loss) Before Income Taxes: Workplace furnishings \$54.3A \$15.9A \$80.6A \$11.9A Residential building products 19.8A 15.6A 41.1A 43.6A General corporate (20.7) (35.0) (38.6) (52.7) Operating income (loss) 53.4A (3.6) 83.1A 2.9A Interest expense, net 7.4A 5.5A 15.1A 8.2A Total \$46.0A \$(9.0) \$68.0A \$(5.3) Depreciation and Amortization Expense: Workplace furnishings \$17.8A \$13.8A \$35.6A \$25.0A Residential building products 3.6A 3.4A 7.1A 6.7A General corporate 5.0A 5.4A 10.1A 11.0A Total \$26.4A \$22.6A \$52.8A \$42.7A Capital Expenditures (including capitalized software): Workplace furnishings \$12.3A \$17.9A \$18.4A \$31.8A Residential building products 1.8A 2.4A 4.3A 7.4A General corporate 3.4A 0.9A 5.9A 2.0A Total \$17.5A \$21.1A \$28.7A \$41.2A As of June 29, 2024 As of December 30, 2023 Identifiable Assets: Workplace furnishings \$1,321.8A \$1,311.4A Residential building products 476.3A 467.1A General corporate 142.7A 150.3A Total \$1,940.8A \$1,928.8A 22 Note 15. Supplier Finance Programs Some of the Corporation's third-party financial institutions offer supply chain finance ("SCF") programs by which they allow eligible Corporation suppliers the opportunity to sell their trade receivables due from the Corporation. Supplier participation in the SCF programs is voluntary and requires an agreement between the supplier and the financial institution, to which the Corporation is not a party. Any sales of supplier receivables to the financial institutions are at the sole discretion of the supplier and are priced at a rate that leverages the Corporation's credit rating and thus may be more beneficial to the supplier. The Corporation's responsibility is limited to making payment on the terms originally negotiated with each supplier. The Corporation's payments to the financial institutions to settle obligations related to suppliers that elected to participate in the SCF programs are reflected in cash flows from operating activities in the Condensed Consolidated Statements of Cash Flows. Additionally, SCF programs payment obligations due by the Corporation to the financial institutions are recorded in "Accounts payable and accrued expenses" in the Condensed Consolidated Balance Sheets as follows: June 29, 2024 December 30, 2023 Supplier finance programs obligations \$37.3A \$28.4A Note 16. Restructuring and Impairment Restructuring and impairment activity relates to: cash set-up costs at a new manufacturing facility in Mexico in the current and prior periods; non-cash inventory valuation adjustments related to the closure of a small workplace furnishings eCommerce brand in the prior period; non-cash long-lived asset valuation charges in connection with closures in the prior period; cash exit costs tied to workplace furnishings manufacturing facility consolidation actions in the current year; and cash exit costs in connection with the divestiture of Poppin in the prior year. Three Months Ended Six Months Ended June 29, 2024 July 1, 2023 June 29, 2024 July 1, 2023 Workplace Furnishings Inventory valuation Cost of sales \$0.4A \$(0.3) Facility set-up costs Cost of sales 0.6A 0.2A 0.7A 0.5A Long-lived asset charges Restructuring and impairment charges 2.1A 2.1A Exit costs Restructuring and impairment charges 2.0A 6.0A 2.1A 6.0A Total \$2.6A \$7.8A \$2.8A \$8.3A As of June 29, 2024 and December 30, 2023, accrued restructuring expenses of \$2.4 million and \$1.8 million, respectively, were included in "Accounts payable and accrued expenses" in the Condensed Consolidated Balance Sheets. Cash payments related to these charges in the current year-to-date period were \$2.1 million. In the prior year-to-date period, cash payments were not significant. Future restructuring costs connected to current initiatives are estimated to be \$4.0A million. 23 Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations The following discussion of the Corporation's historical results of operations and of its liquidity and capital resources should be read in conjunction with the Unaudited Condensed Consolidated Financial Statements of the Corporation and related notes included elsewhere in this Quarterly Report on Form 10-Q and with the Corporation's Annual Report on Form 10-K for the fiscal year ended December 30, 2023. All dollar amounts presented are in millions, except per share data or where otherwise indicated. Amounts may not sum due to rounding. Statements that are not historical are forward-looking and involve risks and uncertainties. See "Forward-Looking Statements" at the end of this section for further information about forward-looking statements. References in this management discussion and analysis to "HNI" and the "Corporation" are to HNI and its consolidated subsidiaries. Overview The Corporation has two reportable segments: A workplace furnishings and residential building products. The Corporation is a leading global designer and provider of commercial furnishings, and a leading manufacturer and marketer of hearth products. The Corporation utilizes a multi-faceted go-to-market business model to deliver value to customers via various brands and selling models. The Corporation is focused on growing its existing businesses while seeking out and developing new opportunities for expansion. In the current period, the Corporation maintained focus on its strategic priorities. In workplace furnishings, ongoing integration of the Kimball International business and related synergies, expanded utilization of the new factory in Mexico, and the recently announced manufacturing facility optimization initiative are enabling the segment's profit transformation plan. The residential building products business continued to navigate cyclical housing market weakness and inconsistent demand trends but remained solidly profitable and committed to investing in capabilities to support long-term growth. Consolidated net sales for the second quarter of 2024 were \$623.7 million, an increase of 10.7 percent compared to net sales of \$563.5 million in the prior-year quarter. A The change was due to a 16.3 percent increase in net sales in the workplace furnishings segment, partially offset by a 4.6 percent decrease in net sales in the residential building products segment. The acquisition of Kimball International in the second quarter of 2023 increased year-over-year sales by \$80.5 million, and the divestiture of Poppin in the third quarter of 2023 decreased year-over-year sales by \$3.4 million. See "Note 3. Acquisitions and Divestitures" in the Notes to Condensed Consolidated Financial Statements for more information about the Kimball International acquisition, which affects the comparability of results between the current and prior-year periods. Net income attributable to the Corporation in the second quarter of 2024 was \$36.0 million compared to a net loss of \$12.8 million in the second quarter of 2023. The year-over-year increase in net income was driven by improved net productivity, non-repeating acquisition-related costs incurred in the prior-year quarter, and favorable net impacts of the Kimball International acquisition, partially offset by lower volume in the legacy HNI businesses (excluding Kimball International) and elevated healthcare costs. 24 Results of Operations The following table presents certain results of operations: A A A A Three Months Ended Six Months Ended June 29, 2024 July 1, 2023 Change June 29, 2024 July 1, 2023 Change Net sales \$623.7A \$563.5A 10.7A % \$1,211.7A \$1,042.5A 16.2A % Cost of sales 362.4A 347.9A 4.1A % 717.5A 652.7A 9.9A % Gross profit 261.3A 215.5A 21.2A % 494.2A 389.8A 26.8A % Selling and

administrative expenses205.211.0Â (2.4)%409.0Â 378.9Â 7.9Â %Restructuring and impairment charges2.0Â 8.1Â (75.4)%2.1Â 8.1Â (74.2)%Operating income (loss)53.4Â (3.6)NM83.1Â 2.9Â %Interest expense, net7.4Â 5.5Â 35.3Â %15.1Â 8.2Â 85.0Â %Income (loss) before income taxes46.0Â (9.0)NM68.0Â (5.3)NMIncome taxes10.0Â 3.8Â 164Â %14.3Â 6.0Â 139Â %Net income (loss) attributable to non-controlling interest(0.0)(0.0)NM0.0Â (0.0)NMNet income (loss) attributable to HNI Corporation\$36.0Â \$(12.8)NM\$53.7Â \$(11.3)NMAAs a Percentage of Net Sales:Net sales100.0Â %100.0Â %100.0Â %100.0Â %Gross profit41.9Â 38.3Â 360Â Â bps40.8Â 37.4Â 340Â Â bpsSelling and administrative expenses33.0Â 37.4Â -440Â Â bps33.8Â 36.3Â -250Â Â bpsRestructuring and impairment charges0.3Â 1.4Â -110Â Â bps0.2Â 0.8Â -60Â Â bpsOperating income (loss)8.6Â (0.6)920Â Â bps6.9Â 0.3Â 660Â Â bpsIncome taxes1.6Â 0.7Â 90Â Â bps1.2Â 0.6Â 60Â Â bpsNet income (loss) attributable to HNI Corporation5.8Â (2.3)810Â Â bps4.4Â (1.1)550Â Â bpsResults of Operations - Three Months EndedNet SalesConsolidated net sales for the second quarter of 2024 increased 10.7 percent compared to the same quarter last year. The change was driven by \$80.5 million of favorable impact from the acquisition of Kimball International in the second quarter of 2023, partially offset by lower volume in the legacy HNI businesses and \$3.4 million of unfavorable impact from the divestiture of Poppin in the third quarter of 2023.Gross ProfitGross profit as a percentage of net sales increased 360 basis points in the second quarter of 2024 compared to the same quarter last year, driven by improved operational productivity and the impact of the Kimball International acquisition.Selling and Administrative ExpensesSelling and administrative expenses ("SG&A") as a percentage of net sales decreased 440 basis points in the second quarter of 2024 compared to the same quarter last year. The decrease was driven by \$31.3 million of non-repeating Kimball International acquisition-related fees and expenses incurred in the prior-year quarter and improved freight and distribution productivity, partially offset by lower volume in the legacy HNI businesses and elevated healthcare costs.25Restructuring and Impairment ChargesIn the second quarter of 2024, the Corporation recorded charges of \$2.0 million primarily in connection with a workplace furnishings factory optimization initiative. Charges of \$8.1 million were incurred in the same quarter last year mainly related to the exit of the Poppin business.Operating Income (Loss)In the second quarter of 2024, operating margin increased 920 basis points compared to the same quarter last year driven by \$31.3 million of non-repeating Kimball International acquisition-related fees and expenses incurred in the prior-year quarter, improved net productivity, favorable impact of the acquisition of Kimball International, and lower restructuring and impairment charges incurred in the current quarter, partially offset by lower volume in the legacy HNI businesses and elevated healthcare costs.Interest Expense, NetInterest expense, net for the second quarter of 2024 was \$7.4 million, compared to \$5.5 million in the same quarter last year, driven by higher average outstanding borrowings resulting from indebtedness incurred to fund the acquisition of Kimball International and higher interest rates in the current period on the Corporation's variable-rate revolving debt obligations.Income TaxesThe Corporation's income tax provision for the second quarter of 2024 was \$10.0 million of expense on income before taxes of \$46.0 million, or an effective tax rate of 21.7 percent. For the second quarter of 2023, the Corporation's income tax provision was \$3.8 million of expense on a loss before taxes of \$9.0 million, or an effective tax rate of (41.8) percent. The variation in the effective tax rates was primarily due to lower pre-tax income in the prior-year quarter impacted by non-deductible transaction costs related to the acquisition of Kimball International in the prior year.Net Income (Loss) Attributable to HNI CorporationNet income attributable to the Corporation was \$36.0 million, or \$0.75 per diluted share, in the second quarter of 2024, compared to net loss of \$12.8 million, or \$0.30 per diluted share, in the second quarter of 2023.Results of Operations - Six Months EndedNet SalesConsolidated net sales for the first six months of 2024 increased 16.2 percent compared to the same period last year. The change was driven by \$228.0 million of favorable impact from the acquisition of Kimball International in the second quarter of 2023, as well as price realization in both the workplace furnishings and residential building products segments. These factors were partially offset by lower volume in the legacy HNI businesses and \$3.4 million of unfavorable impact from the divestiture of Poppin in the third quarter of 2023.Gross ProfitGross profit as a percentage of net sales increased 340 basis points in the first six months of 2024 compared to the same period last year, driven by improved operational productivity, favorable price-cost, and the impact of the Kimball International acquisition, partially offset by lower volume in the legacy HNI businesses.Selling and Administrative ExpensesSelling and administrative expenses as a percentage of net sales decreased 250 basis points in the first six months of 2024 compared to the same period last year. The decrease was driven by \$34.7 million of non-repeating Kimball International acquisition-related fees and expenses incurred in the prior-year period and favorable impacts from the acquisition of Kimball International, partially offset by lower volume in the legacy HNI businesses and higher variable compensation. 26Restructuring and Impairment ChargesIn the first six months of 2024, the Corporation recorded charges of \$2.1 million primarily in connection with a workplace furnishings factory optimization initiative. Charges of \$8.1 million were incurred in the same period last year mainly related to the exit of the Poppin business.Operating IncomeIn the first six months of 2024, operating margin increased 660 basis points compared to the same period last year, driven by improved net productivity, favorable price-cost, the impact of the acquisition of Kimball International, non-repeating acquisition-related costs incurred in the prior-year period, and lower restructuring and impairment charges incurred in the current-year period, partially offset by lower volume in the legacy HNI businesses and higher variable compensation.Interest Expense, NetInterest expense, net for the first six months of 2024 was \$15.1 million, compared to \$8.2 million in the same period last year, driven by higher average outstanding borrowings resulting from indebtedness incurred to fund the acquisition of Kimball International and higher interest rates in the current period on the Corporation's variable-rate revolving debt obligations.Income TaxesThe Corporation's income tax provision for the first six months of 2024 was \$14.3 million of expense on income before taxes of \$68.0 million, or an effective tax rate of 21.0 percent. For the first six months of 2023, the Corporation's income tax expense was \$6.0 million on a loss before taxes of \$5.3 million, or an effective tax rate of (113.1) percent. The variation in the effective tax rates was primarily due to lower pre-tax income in the prior-year period impacted by non-deductible transaction costs related to the acquisition of Kimball International in the prior year.Net Income (Loss) Attributable to HNI CorporationNet income attributable to the Corporation was \$53.7 million, or \$1.11 per diluted share, in the first six months of 2024, compared to net loss of \$11.3 million, or \$0.27 per diluted share, in the first six months of 2023.Workplace FurnishingsThe following table presents summarized results of operations in the workplace furnishings segment:Â Â Â Â Three Months EndedSix Months EndedJune 29,2024July 1,2023ChangeJune 29,2024July 1,2023ChangeNet sales\$480.2Â \$413.0Â 16.3Â %\$920.0Â \$712.7Â 29.1Â %Operating income\$54.3Â \$15.9Â 242Â %\$80.6Â \$11.9Â 578Â %Operating income %11.3Â %3.8Â %750Â Â bps8.8Â %1.7Â %710Â Â bpsThree Months EndedSecond quarter 2024 net sales for the

workplace furnishings segment increased 16.3 percent compared to the same quarter last year. The acquisition of Kimball International in the second quarter of 2023 increased net sales by \$80.5 million compared to the prior-year quarter, while the divestiture of Poppin in the third quarter of 2023 decreased year-over-year sales by \$3.4 million. Adjusting for the impact of these transactions, segment sales decreased 2.4 percent year-over-year, driven by lower volume in the contract office customer channel. Operating income as a percentage of net sales in the second quarter of 2024 improved 750 basis points compared to the same period in 2023. The increase was driven by improved net productivity, favorable impacts from the Kimball International acquisition and the divestiture of Poppin, \$10.3 million of non-repeating acquisition-related costs incurred in the prior-year quarter, and lower restructuring and impairment charges in the current quarter.

Six Months Ended Net sales for the first six months of 2024 for the workplace furnishings segment increased 29.1 percent compared to the same period last year. The acquisition of Kimball International in the second quarter of 2023 increased net sales by \$228.0 million compared to the prior-year period, while the divestiture of Poppin in the third quarter of 2023 decreased year-over-year sales by \$3.4 million. Adjusting for the impact of these transactions, segment sales decreased 2.4 percent year-over-year, driven by lower volume in the contract office customer channel, partially offset by increased volume with small to medium-sized customers and price realization. Operating income as a percentage of net sales in the first six months of 2024 improved 710 basis points compared to the same period in 2023. The increase was driven by improved net productivity, impacts from the Kimball International acquisition, favorable price-cost, non-repeating acquisition-related costs incurred in the prior-year period, and lower restructuring and impairment charges in the current-year period. These factors were partially offset by lower volume in the legacy HNI workplace businesses and higher variable compensation.

Residential Building Products The following table presents summarized results of operations in the residential building products segment:

	Three Months Ended	Six Months Ended	June 29, 2024	July 1, 2023	Change	June 29, 2024	July 1, 2023	Change
Net sales	\$143.5	\$150.4	(4.6)%	\$291.7	\$329.8	(11.6)%		
Operating income	\$19.8	\$15.6	26.9%	\$41.1	\$43.6	(5.8)%		
Operating income %	13.8%	10.3%	350	Å bps	14.1%	13.2%	90	Å bps

Three Months Ended Second quarter 2024 net sales for the residential building products segment decreased 4.6 percent compared to the same quarter last year. The decline was primarily driven by lower volume in the existing home channel. Demand pressure from a soft housing market and reduced home remodeling activity was partially offset by price realization versus the prior-year quarter. Operating income as a percentage of net sales increased 350 basis points in the second quarter of 2024 compared to the same quarter last year driven by improved net productivity, favorable product mix, and lower core SG&A, partially offset by lower volume.

Six Months Ended Net sales for the first six months of 2024 for the residential building products segment decreased 11.6 percent compared to the same period last year. The decline was driven by lower volume in both the existing home and new construction channel. Demand pressure from a soft housing market and reduced home remodeling activity was partially offset by price realization versus the prior-year period. Operating income as a percentage of net sales in the first six months of 2024 increased 90 basis points compared to the same period last year driven by improved net productivity, favorable price-cost, favorable product mix, lower variable compensation, and lower core SG&A, partially offset by lower volume.

Liquidity and Capital Resources Cash, cash equivalents, and short-term investments, coupled with cash flow from future operations, borrowing capacity expected to be available under the Corporation's existing credit agreements, and the ability to access capital markets, are expected to be adequate to fund operations and satisfy cash flow needs for at least the next twelve months. Based on current performance, the Corporation can access the full \$425 million of borrowing capacity available under its revolving credit facility, which includes the \$114 million currently outstanding, and maintain compliance with applicable covenants.

Cash Flow Operating Activities Operating cash flows were \$47.0 million for the first six months of 2024 compared \$39.8 million for the first six months of 2023. In the prior-year period, net income included costs associated with the acquisition of Kimball International, which did not recur in the current-year period. Additionally, the net income benefits from owning Kimball International for the entire period combined with improved financial performance in the remaining HNI businesses, drove improvement to net income. The increase in income was mostly offset by higher usage of working capital. Working capital was a use of cash during the current-year period. Historically, the Corporation experiences seasonal cash usage during the first half of the fiscal year. The current year working capital cash usage was consistent with normal historical patterns. The comparable prior-year period did not follow the normal seasonal pattern due to the impacts and timing of the acquisition of Kimball International.

Cash Flow Investing Activities Capital Expenditures - Capital expenditures, including capitalized software, for the first six months of 2024 were \$28.7 million compared to \$41.2 million in the same period last year. In the prior-year period, the Corporation had higher expenditures related to a manufacturing facility expansion, which did not recur in the current period. The current year expenditures are primarily focused on machinery, equipment, and tooling required to support new products, continuous improvements, and cost savings initiatives in manufacturing processes. Additionally, in support of the Corporation's long-term strategy to create effortless winning experiences for customers, the Corporation continues to invest in technology and digital assets. For the full year 2024, capital expenditures are expected to be approximately \$75 to 85 million.

Acquisition - Investing activities in the first six months of 2023 included \$369.8 million of cash outflows related to the acquisition of Kimball International. See "Note 3. Acquisitions and Divestitures" in the Notes to the Condensed Consolidated Financial Statements for further information.

Cash Flow Financing Activities Debt - The Corporation maintains a revolving credit facility as the primary source of committed funding from which the Corporation finances its planned capital expenditures, strategic initiatives, and seasonal working capital needs. Cash flows included in financing activities for the current and prior periods presented represent periodic borrowings and repayments under the revolving credit facility. Additionally, in the second quarter of 2023, the Corporation borrowed \$300 million in connection with a term loan agreement entered into on March 31, 2023, as amended on May 25, 2023, to support funding of the acquisition of Kimball International. In the second quarter of 2024, the Corporation executed a \$50 million early repayment of the outstanding principal balance on this term loan. The repayment was financed using borrowings from the revolving credit facility. As a result, no additional principal amortization is currently due to be repaid for the term loan prior to March 2027. See "Note 7. Debt" in the Notes to Condensed Consolidated Financial Statements for further information.

Dividend - The Corporation is committed to maintaining or modestly growing the quarterly dividend. Cash dividends declared and paid per common share were as follows:

	Three Months Ended	Six Months Ended
June 29, 2024	\$0.33	\$0.32
July 1, 2023	\$0.65	\$0.64

During the second quarter of 2024, the Board of Directors declared the regular quarterly cash dividend on May 13, 2024. The dividend was paid on June 12, 2024, to shareholders of record as of May 24, 2024.

Stock Repurchase - The Corporation's capital strategy related to stock repurchase is focused on offsetting

the dilutive impact of issuances of common stock pursuant to equity awards granted for various compensation-related matters. The Corporation also may elect to opportunistically purchase additional shares based on excess cash generation and/or share price considerations. During the six months ended June 29, 2024, the Corporation spent \$13.4 million to repurchase shares of its common stock. As of June 29, 2024, \$220.0 million was authorized and available for repurchase of shares by the Corporation. See "Note 10. Accumulated Other Comprehensive Income (Loss) and Shareholders' Equity" in the Notes to Condensed Consolidated Financial Statements for further information. Sales of Stock - The Corporation records cash flows received from the sale of its common stock held in treasury, primarily in connection with stock option exercises and the HNI Corporation Members' Stock Purchase Plan. See "Note 10. Accumulated Other Comprehensive Income (Loss) and Shareholders' Equity" and "Note 12. Stock-Based Compensation" in the Notes to Condensed Consolidated Financial Statements for further information.

Cash Requirements Various commitments and obligations associated with ongoing business and financing activities will result in cash payments in future periods. A summary of the amounts and estimated timing of these future cash payments is presented in the Corporation's Annual Report on Form 10-K for the fiscal year ended December 30, 2023. There were no material changes outside the ordinary course of business in the Corporation's contractual obligations or the estimated timing of the future cash payments during the first six months of 2024.

Commitments and Contingencies See "Note 13. Guarantees, Commitments, and Contingencies" in the Notes to Condensed Consolidated Financial Statements for further information.

Critical Accounting Policies and Estimates Management's Discussion and Analysis of Financial Condition and Results of Operations is based upon the Consolidated Financial Statements, prepared in accordance with generally accepted accounting principles ("GAAP"). The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue, and expenses, and related disclosure of contingent assets and liabilities. Management bases its estimates on historical experience and on a variety of other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Senior management has discussed the development, selection, and disclosure of these estimates with the Audit Committee of the Board of Directors. Actual results may differ from these estimates under different assumptions or conditions. A summary of the more significant accounting policies requiring the use of estimates and assumptions in preparing the financial statements is provided in the Corporation's Annual Report on Form 10-K for the fiscal year ended December 30, 2023.

Recently Issued Accounting Standards Not Yet Adopted In November 2023, the Financial Accounting Standards Board ("FASB") issued ASU No. 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures. ASU 2023-07 enhances disclosures regarding segment performance, including information about the chief operating decision maker and measures used to assess performance. The ASU becomes effective for the Corporation beginning with its annual period ending December 2024, and interim periods beginning with first quarter of 2025. The ASU will not impact the financial condition, results of operations, or cash flows of the Corporation. The Corporation is currently evaluating the impact of this guidance on the notes to the consolidated financial statements, and expects additional disclosures will be required on adoption.

In December 2023, the FASB issued ASU No. 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures. ASU 2023-09 enhances transparency of income tax disclosures by requiring consistent categories and greater disaggregation of information in the rate reconciliation, and disaggregation of income taxes paid by jurisdiction. Additionally, the ASU requires disclosure of pretax income (or loss) and income tax (or benefit) disaggregated by domestic and foreign operations. Finally, the ASU removes the requirement of certain disclosures related to unrecognized tax benefits. The ASU becomes effective for the Corporation beginning with its annual period ending December 2025. The ASU will not impact the financial condition, results of operations, or cash flows of the Corporation. The Corporation is currently evaluating the impact of this guidance on the notes to the consolidated financial statements, and expects additional disclosures will be required on adoption.

Looking Ahead The Corporation continues to navigate near-term uncertainty driven by macroeconomic conditions. However, management remains optimistic about the long-term prospects in the workplace furnishings and residential building products markets. Management believes the Corporation continues to compete well and remains confident the investments made in the business will continue to generate strong returns for shareholders.

30 Forward-Looking Statements Statements in this report to the extent they are not statements of historical or present fact, including statements as to plans, outlook, objectives, and future financial performance, are "forward-looking" statements, within the meaning of Section 21 of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. Words such as "anticipate," "believe," "could," "confident," "estimate," "expect," "forecast," "hope," "intend," "likely," "may," "plan," "possible," "potential," "predict," "project," "should," "will," "would," and variations of such words and similar expressions identify forward-looking statements. Forward-looking statements involve known and unknown risks and uncertainties, which may cause the Corporation's actual results in the future to differ materially from expected results. The most significant factors known to the Corporation that may adversely affect the Corporation's business, operations, industries, financial position, or future financial performance are described within Part II, Item 1A of this report and Item 1A of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 30, 2023. The Corporation cautions readers not to place undue reliance on any forward-looking statement, which is based necessarily on assumptions made at the time the Corporation provides such statement, and to recognize forward-looking statements are predictions of future results, which may not occur as anticipated. Actual results could differ materially from those anticipated in the forward-looking statements and from historical results due to the risks and uncertainties described elsewhere in this report, including but not limited to: the Corporation's ultimate realization of the anticipated benefits of the acquisition of Kimball International; disruptions in the global supply chain; the effects of prolonged periods of inflation and rising interest rates; labor shortages; the levels of office furniture needs and housing starts; overall demand for the Corporation's products; general economic and market conditions in the United States and internationally; industry and competitive conditions; the consolidation and concentration of the Corporation's customers; the Corporation's reliance on its network of independent dealers; changes in trade policy; changes in raw material, component, or commodity pricing; market acceptance and demand for the Corporation's new products; changing legal, regulatory, environmental, and healthcare conditions; the risks associated with international operations; the potential impact of product defects; the various restrictions on the Corporation's financing activities; an inability to protect the Corporation's intellectual property; cybersecurity threats, including those posed by potential ransomware attacks; impacts of tax legislation; force majeure events outside the Corporation's control, including those that may result from the effects of climate change; and other risks as described in the Corporation's annual and quarterly reports filed with the Securities and Exchange Commission on Forms 10-K and 10-Q, as well as

others that the Corporation may consider not material or does not anticipate at this time. The risks and uncertainties described in this report, as well as those described within Item 1A of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 30, 2023, are not exclusive and further information concerning the Corporation, including factors that potentially could have a material effect on the Corporation's financial results or condition, may emerge from time to time. The Corporation assumes no obligation to update, amend, or clarify forward-looking statements, whether as a result of new information, future events, or otherwise, except as required by applicable law. The Corporation advises you, however, to consult any further disclosures made on related subjects in future reports filed with or furnished to the SEC.

Item 3. Quantitative and Qualitative Disclosures About Market Risk As of June 29, 2024, there have been no material changes to the financial market risks affecting the quantitative and qualitative disclosures presented in Item 7A of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 30, 2023.

Item 4. Controls and Procedures Evaluation of Disclosure Controls and Procedures Disclosure controls and procedures are designed to ensure that information required to be disclosed by the Corporation in the reports it files or submits under the Securities Exchange Act of 1934 (the "Exchange Act") is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures are also designed to ensure information is accumulated and communicated to management, including the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Under the supervision and with the participation of the Chief Executive Officer and Chief Financial Officer of the Corporation, the Corporation's management carried out an evaluation of the Corporation's disclosure controls and procedures pursuant to Exchange Act Rules 13a-15 and 15d-15. As of June 29, 2024, based on this evaluation, the Chief Executive Officer and Chief Financial Officer have concluded these disclosure controls and procedures are effective.

Changes in Internal Control Over Financial Reporting There have been no changes in the Corporation's internal control over financial reporting during the fiscal quarter covered by this quarterly report on Form 10-Q that have materially affected, or are reasonably likely to materially affect, its internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings For information regarding legal proceedings, see "Note 13. Guarantees, Commitments, and Contingencies" in the Notes to Condensed Consolidated Financial Statements, which information is incorporated herein by reference.

Item 1A. Risk Factors In addition to the information set forth in this report, consideration should be given to the risks discussed in the "Risk Factors" section of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 30, 2023, which could materially affect its business, financial condition, and results of operations. Additional risks and uncertainties not currently known or that are currently deemed immaterial by management also may adversely affect the Corporation's business, financial condition, or results of operations.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds Purchases of Equity Securities The Corporation repurchases shares under previously announced plans authorized by the Board. The Corporation's most recent share purchase authorization from May 17, 2022 authorized repurchase of \$200 million of shares in addition to the previously available amount, with no specific expiration date. As of June 29, 2024, \$220.0 million was authorized and available for the repurchase of shares by the Corporation. The authorization does not obligate the Corporation to purchase any shares and the authorization may be terminated, increased, or decreased by the Board at any time. The following is a summary of share repurchase activity during the second quarter of fiscal 2024:

Period	Total Number of Shares (or Units) Purchased (in thousands)	Average Price Paid per Share (or Unit)	Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs (in thousands)	Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet be Purchased Under the Plans or Programs (in millions)
03/31/24 - 04/27/24	68.9	\$42.32	68.9	\$228.1
04/28/24 - 05/25/24	78.4	\$44.30	78.4	\$224.6
05/26/24 - 06/29/24	104.8	\$44.44	104.8	\$220.0
Total	252.2	252.2	32	

Item 5. Other Information Securities Trading Arrangements of Directors and Officers The following table presents information about each adoption and termination of a Rule 10b5-1 trading arrangement or a non-Rule 10b5-1 trading arrangement, as each such term is defined in Item 408(a) of Regulation S-K, by directors and officers of the Corporation (as "officer" is defined in Rule 16a-1(f) under the Exchange Act) during the three months ended June 29, 2024:

Trading Arrangement Name and Title	Action	Date	Rule 10b5-1/Non-Rule 10b5-1	Total Shares to be Sold	Expiration Date
Jeffrey D. Lorenger, Chairman, President, and Chief Executive Officer	Adopt	May 10, 2024	x97,999	February 17, 2026	Vincent P. Berger, Executive Vice President, HNI Corporation, and President, Hearth & Home Technologies LLC
Amend	May 20, 2024	x109,329	February 19, 2025	Mary A. Bell, Director	
Adopt	May 23, 2024	x5,000	February 21, 2025	Miguel M. Calado, Lead Director	
Adopt	May 28, 2024	x5,299	February 28, 2025	33	

Item 6. Exhibits 10.1 HNI Corporation 2017 Equity Plan for Non-Employee Directors (incorporated by reference to Exhibit 4.3 to the Registrant's Form S-8 filed May 20, 2024) 31.1 Certification of the CEO Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 31.2 Certification of the CFO Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 32.1 Certification of CEO and CFO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 101 The following materials from HNI Corporation's Quarterly Report on Form 10-Q for the fiscal quarter ended June 29, 2024 are formatted in Inline XBRL (eXtensible Business Reporting Language) and filed electronically herewith: (i) Condensed Consolidated Statements of Comprehensive Income; (ii) Condensed Consolidated Balance Sheets; (iii) Condensed Consolidated Statements of Equity; (iv) Condensed Consolidated Statements of Cash Flows; (v) Notes to Condensed Consolidated Financial Statements; and (vi) information concerning trading plans appearing in Part II, Item 5 of this report 104 Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101) 4 Filed or furnished herewith.

SIGNATURES Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HNI Corporation

Date: July 30, 2024 By: /s/ Marshall H. Bridges Marshall H. Bridges Senior Vice President and Chief Financial Officer

Document EXHIBIT 31.1 CERTIFICATION OF CHIEF EXECUTIVE OFFICERS Sarbanes-Oxley Act Section 302 I, Jeffrey D. Lorenger, certify that:

1. I have reviewed this quarterly report on Form 10-Q of HNI Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations, and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f))

15(f)) for the registrant and have:

- a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;

and 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):

- a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; and
- b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 30, 2024
By: /s/ Jeffrey D. Lorenger
Name: Jeffrey D. Lorenger
Title: Chairman, President, and Chief Executive Officer

Document EXHIBIT 31.2

CERTIFICATION OF CHIEF FINANCIAL OFFICER

Sarbanes-Oxley Act Section 302I, Marshall H. Bridges, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of HNI Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations, and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

- a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):

- a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; and
- b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 30, 2024
By: /s/ Marshall H. Bridges
Name: Marshall H. Bridges
Title: Senior Vice President and Chief Financial Officer

Document EXHIBIT 32.1

Certification of CEO and CFO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report on Form 10-Q of HNI Corporation (the "Corporation") for the quarterly period ended June 29, 2024, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Jeffrey D. Lorenger, as Chairman, President, and Chief Executive Officer of the Corporation, and Marshall H. Bridges, as Senior Vice President and Chief Financial Officer of the Corporation, each hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Corporation as of the dates and for the periods expressed in the Report.

Date: July 30, 2024
By: /s/ Jeffrey D. Lorenger
Name: Jeffrey D. Lorenger
Title: Chairman, President, and Chief Executive Officer

Date: July 30, 2024
By: /s/ Marshall H. Bridges
Name: Marshall H. Bridges
Title: Senior Vice President and Chief Financial Officer

This certification accompanies the Report pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by the Corporation for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.