



2025 Third Quarter Results and Earnings

October 28, 2025



Forward-Looking Statements

This presentation contains “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Generally, the words “anticipate,” “estimate,” “expect,” “project,” “intend,” “plan,” “contemplate,” “predict,” “forecast,” “likely,” “believe,” “target,” “will,” “could,” “would,” “should,” “potential,” “may” and similar expressions or their negative, may, but are not necessary to, identify forward-looking statements. By their nature, forward-looking statements address uncertain matters and include any statements that: are not historical, such as statements about our strategy, financial plans, outlook, objectives, plans, intentions or goals (including those related to our social, environmental and other sustainability goals); or address possible or future results of operations or financial performance, including statements relating to orders, revenues, operating margins and earnings per share growth.

Although we believe that the expectations reflected in any of our forward-looking statements are reasonable, actual results could differ materially from those projected or assumed in any of our forward-looking statements. Our future financial condition and results of operations, as well as any forward-looking statements, are subject to change and to inherent risks and uncertainties, many of which are beyond our control. Important factors that could cause our actual results, performance and achievements, or industry results to differ materially from estimates or projections contained in or implied by our forward-looking statements include, among others, the following: the impact of overall industry and general economic conditions, including industrial, governmental, and public and private sector spending, interest rates, inflation and related monetary policy by governments in response to inflation, and the strength of the residential and commercial real estate markets, on economic activity and our operations; geopolitical events, including ongoing, possible escalation or outbreak of international conflicts, as well as regulatory, economic and other risks associated with our global sales and operations, including those related to domestic content requirements applicable to projects receiving governmental funding; manufacturing and operating cost increases due to macroeconomic conditions, including inflation, energy supply, supply chain shortages, logistics challenges, tight labor markets, prevailing price changes, tariffs, trade policies or agreements and other factors; demand for our products, disruption, competition or pricing pressures in the markets we serve; cybersecurity incidents or other disruptions of information technology systems on which we rely, or involving our connected products and services; lack of availability or delays in receiving parts and raw materials from our supply chain, including electronic components (in particular, semiconductors); disruptions in operations at our facilities or that of third parties upon which we rely; safe and compliant treatment and handling of water, wastewater and hazardous materials; failure to successfully execute large projects, including with respect to meeting performance guarantees and customers’ budgets, timelines and safety requirements; our ability to retain and attract leadership and other key talent, as well as competition for overall talent and labor; defects, security, warranty and liability claims, and recalls related to our products; uncertainty around restructuring and realignment actions and related costs and savings; our ability to execute strategic investments for growth, including acquisitions and divestitures; availability, regulation or interference with radio spectrum used by certain of our products; volatility in served markets or impacts on our business and operations due to weather conditions, including the effects of climate change; risks related to our sustainability commitments and related disclosures; fluctuations in foreign currency exchange rates; difficulty predicting our financial results; risk of future impairments to goodwill and other intangible assets; changes in our effective tax rates or tax expenses; financial market risks related to our pension and other defined benefit plans; failure to comply with, or changes in, laws or regulations pertaining to our business conduct, operations, products and services, including anti-corruption, artificial intelligence, data privacy and security, trade, competition, the environment, climate change and health and safety; legal, governmental or regulatory claims, investigations or proceedings and associated contingent liabilities; matters related to intellectual property infringement or expiration of rights; and other factors set forth under “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2024 (“2024 Annual Report”) and in subsequent filings we make with the Securities and Exchange Commission (“SEC”).

Forward-looking and other statements in this presentation regarding our environmental and other sustainability plans and goals are not an indication that these statements are necessarily material to investors, to our business, operating results, financial condition, outlook, or strategy, to our impacts on sustainability matters or other parties, or are required to be disclosed in our filings with the SEC. In addition, historical, current, and forward-looking social, environmental and sustainability-related statements may be based on standards for measuring progress that are still developing, internal controls and processes that continue to evolve, and assumptions that are subject to change in the future. All forward-looking statements made herein are based on information currently available to us as of the date of this presentation. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

3Q 2025 Performance Summary

(\$ in millions, unless otherwise noted)

Xylem Consolidated			Measurement and Control Solutions		Water Infrastructure		Applied Water		Water Solutions and Services	
	Reported 3Q	Adj* 3Q	Reported 3Q	Adj* 3Q	Reported 3Q	Adj* 3Q	Reported 3Q	Adj* 3Q	Reported 3Q	Adj* 3Q
Orders	2,181		446		683		445		607	
Overall Growth	(1%)		16%		(2%)		2%		(10%)	
Organic Growth*		(2%)		11%		(2%)		0%		(11%)
Revenue	2,268		522		656		456		634	
Overall Growth	8%		14%		5%		2%		10%	
Organic Growth*		7%		11%		5%		1%		10%
Operating Income	334	429	64	90	113	145	85	89	98	127
Operating Margin	14.7%	18.9%	12.3%	17.2%	17.2%	22.1%	18.6%	19.5%	15.5%	20.0%
EBITDA*	440	527	70	114	139	160	93	99	161	167
EBITDA Margin*	19.4%	23.2%	13.4%	21.8%	21.2%	24.4%	20.4%	21.7%	25.4%	26.3%
Earnings Per Share	\$0.93	\$1.37								

3Q 2025 Earnings Highlights



Exceeded targets through commercial and operational momentum

Revenue growth across all segments and most end markets with double digit growth in MCS and WSS

Record quarterly Adj EBITDA Margin* with 200 bps year over year expansion

23% Adj EPS* growth



Simplification driving profitable growth

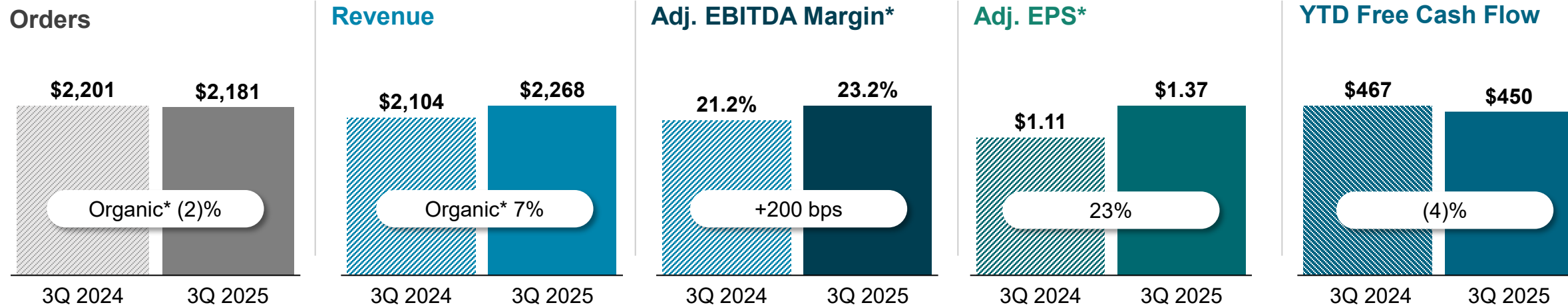
80/20 progress driving margin improvement

Enhanced customer experience resulting in deeper relationships

Announced divestiture of International Metering enabling focus on North America meter market

Raising FY guide to reflect robust YTD results and positive outlook

3Q 2025 Financial Performance



- Orders down against tough comps offset by growth in MCS
- ~\$5B backlog

- Growth in all segments
- Strong performance across most end markets and regions, particularly in North America
- Driven by price, higher volumes and synergies

- Improvement driven by productivity, price, and volume more than offset inflation, investments, and mix
- Simplification efforts making an impact

- \$0.25 operations
- (\$0.01) due to acquisitions/ divestitures
- \$0.01 controlling interest income
- \$0.01 other offset by higher tax

- Decline driven by Outsourced Water and restructuring payments mostly offset by higher net income and improved working capital
- 0.4x net debt / adjusted EBITDA* (TTM)

Performance driven by strong execution and commercial momentum

3Q 2025 Segment Performance Summary

	Measurement and Control Solutions	Water Infrastructure	Applied Water	Water Solutions and Services
Orders / Organic Growth*	\$446M +11%	\$683M (2)%	\$445M +0%	\$607M (11)%
Revenue / Organic Growth*	\$522M +11%	\$656M +5%	\$456M +1%	\$634M +10%
Adj. EBITDA Margin* / Expansion	21.8% \$114M +60 bps YoY	24.4% \$160M +400 bps YoY	21.7% \$99M +310 bps YoY	26.3% \$167M +160 bps YoY
	<ul style="list-style-type: none"> • Orders growth across smart metering • Revenue growth led by smart metering demand and backlog execution • Margin up due to productivity, price and volume offsetting mix and inflation 	<ul style="list-style-type: none"> • Orders decline driven by treatment against tough comp and China market declines • Revenue growth across Treatment and Transport, strength in US • Margin up due to productivity, price and mix offsetting inflation, volume and investments 	<ul style="list-style-type: none"> • Orders growth, driven by strength in the US, offset by declines in China • Revenue growth driven by building solutions • Margin up due to productivity, mix and price offsetting inflation, investments and volume 	<ul style="list-style-type: none"> • Orders decline driven by timing of capital projects and tough comps • Revenue growth driven by capital projects, Dewatering, and service • Margin up due to price, volume and productivity offsetting inflation, mix and investments

Healthy demand across most applications and end markets

Approximate Annualized Tariff Impact Assumptions

(Import \$ with tariff rates as expected on 10/27/25)

	Imports	Tariff Impact	Net Tariff Exposure	Comments
China (30%)	\$100M	\$30M	\$30M	<ul style="list-style-type: none"> Price increases implemented in impacted segments, supply chain management accelerated Mexico imports ~75% USMCA exemption compliant EU exports primarily associated with WI Section 232 @ 50%= ~\$40M Impact
Mexico (25%)	\$500M	\$125M	\$30M <i>(ex-USMCA compliant imports)</i>	
EU (15%)	\$400M	\$60M	\$60M	
Section 232 & RoW	\$100M	\$60M	\$60M	
Total	\$1.1B	\$275M	\$180M	

Tariff costs mitigated at current levels through pricing and supplier management

FY 2025 and 4Q 2025 Guidance

	Prior FY Guide**	Updated FY Guide***	4Q Guide	<h2>Full-Year Highlights</h2> <ul style="list-style-type: none"> Organic revenue growth driven by price, strong demand, and backlog execution more than offsetting demand impacts from tariffs and 80/20 implementation headwinds Meaningful FX shift, partially offset by a divestiture Margin expansion driven by productivity, price, and volume offsetting inflation, investments, mix, and tariffs Cash flow impacted by restructuring costs, system investments and outsourced water projects
Revenue	\$8.9 – 9.0B 4-5% Total Growth ~4% Organic* Growth	~\$9.0B 5-6% Total Growth 4-5% Organic* Growth	~\$2.4B 5 - 6% Total Growth 2 - 3% Organic* Growth	
Adjusted EBITDA Margin*	21.3 – 21.8% +70 - 120 bps expansion	22.0 – 22.3% +140 - 170 bps expansion	~23% +200 bps expansion	
Adjusted EPS*	\$4.70 – \$4.85	\$5.03 – \$5.08	\$1.37 – \$1.42	
Adjusted Free Cash Flow Margin*	9 – 10%	9 – 10%		

Significantly outperforming our initial full-year commitments

Key Takeaways



Strong results driven by **simplification** and **execution**



Self-help initiatives building **foundation** for long-term growth



Guidance raise reflects strong **performance** and healthy demand

Strongly positioned to drive sustainable growth and value creation

Appendix

FY 2025 Guidance Key Assumptions

	FY 2025 Assumptions
Corporate Expense	\$75M - \$85M
Restructuring & Realignment Costs*	\$120M - \$140M
Capex	~\$370M
Estimated Tax Rate ¹	~22 - 23%
Purchase Accounting Intangible Amortization	~\$220M
EUR / USD Rate	1.17

Segment Key Facts

Water Solutions and Services

Treatment, transport and assessment services solutions with an extensive service network and highly recurring revenue

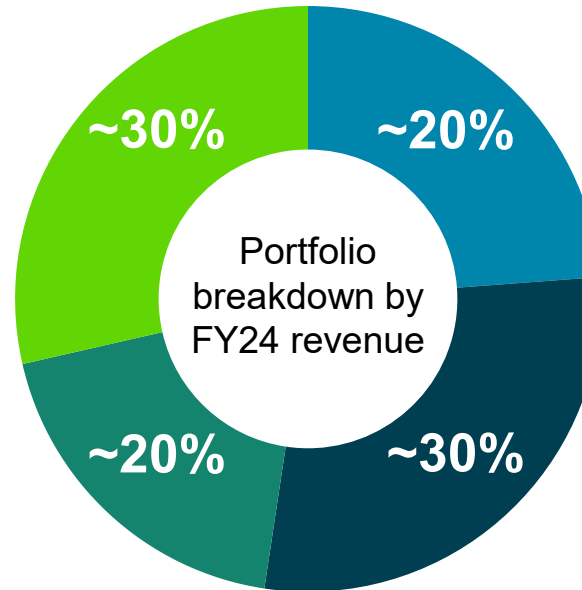
- Key brands: ADI, Frontier, Godwin, MarCor, Pure, Vacom
- Geographic split: US ~80% / Rest of World ~20%
- End-market split: Industrials ~70% / Utilities ~30%
- Channels: Primarily direct
- Market drivers: Outsourced service, water scarcity, regulation, emerging contaminants
- Competitive advantage: Service network, mobile fleet, SOPHIS digital solutions, technology agnostic business model

Measurement and Control Solutions

Advanced technology solutions for water and energy, including smart metering, and test & measurement

- Key brands: Sensus, Smith-Blair, WTW, Xylem Vue, YSI
- Geographic split: US ~65% / W. Europe ~15% / EM & Other ~20%
- End-market split: Clean Water Utilities ~85% / Industrials ~15%
- Channels: Primarily indirect, some direct for larger projects
- Market drivers: AMI adoption acceleration, connected solutions, non-revenue water, affordability, labor shortages
- Competitive advantage: deep application expertise and technology leadership, long-standing customer relationships, FlexNet, Idrica

Diversified Portfolio Addressing the Full Lifecycle of Water



Applied Water

Industrial and buildings solutions applications including pumps, valves, heat exchangers, controls, and dispensing equipment

- Key brands: Bell & Gossett, Flojet, Goulds, Lowara
- Geographic split: US ~50% / W. Europe ~20% / EM & Other ~30%
- End-market split: Industrials ~45% / Building Solutions ~55%
- Channels: Primarily indirect
- Market drivers: Urbanization, climate, regulation, labor shortage
- Competitive advantage: Established footprint, strong channel partnerships, quality & reliability

Water Infrastructure

Products and solutions for the transportation and treatment of water, including pumps, filtration and treatment equipment, and controls

- Key brands: Defender, Flygt, Sanitaire, Wedeco
- Geographic split: US ~35% / W. Europe ~35% / EM & Other ~30%
- End-market split: Wastewater Utilities ~60% / Industrials ~40%
- Channels: Primarily direct
- Market drivers: Water scarcity, affordability, aging infrastructure, regulations, sustainability
- Competitive advantage: Innovation leadership, significant global installed base, digital offerings

Xylem Inc. Non-GAAP Measures



Management reviews key performance indicators including revenue, gross margins, segment operating income and margins, orders growth, working capital and backlog, among others. In addition, we consider certain non-GAAP (or "adjusted") measures to be useful to management and investors evaluating our operating performance for the periods presented, and to provide a tool for evaluating our ongoing operations, liquidity and management of assets. This information can assist investors in assessing our financial performance and measures our ability to generate capital for deployment among competing strategic alternatives and initiatives, including but not limited to, dividends, acquisitions, share repurchases and debt repayment. Excluding revenue, Xylem provides guidance only on a non-GAAP basis due to the inherent difficulty in forecasting certain amounts that would be included in GAAP earnings, such as discrete tax items, without unreasonable effort. These adjusted metrics are consistent with how management views our business and are used to make financial, operating and planning decisions. These metrics, however, are not measures of financial performance under GAAP and should not be considered a substitute for revenue, operating income, net income, earnings per share (basic and diluted) or net cash from operating activities as determined in accordance with GAAP. We consider the following items to represent the non-GAAP measures that we consider to be key performance indicators, as well as the related reconciling items to the most directly comparable measure calculated and presented in accordance with GAAP. The non-GAAP measures may not be comparable to similarly titled measures reported by other companies.

"Organic revenue" and **"Organic orders"** defined as revenue and orders, respectively, excluding the impact of fluctuations in foreign currency translation and contributions from acquisitions and divestitures. Divestitures include sales or discontinuance of insignificant portions of our business that did not meet the criteria for classification as a discontinued operation. The period-over-period change resulting from foreign currency translation impacts is determined by translating current period and prior period activity using the same currency conversion rate.

"Constant currency" defined as financial results adjusted for foreign currency translation impacts by translating current period and prior period activity using the same currency conversion rate. This approach is used for countries whose functional currency is not the U.S. dollar.

"EBITDA" defined as earnings before interest, taxes, depreciation and amortization expense. **"Adjusted EBITDA"** and **"Adjusted segment EBITDA"** reflect the adjustments to EBITDA and segment EBITDA, respectively, to exclude share-based compensation charges, restructuring and realignment costs, gain or loss from sale of businesses and special charges.

"Adjusted EBITDA margin" and **"Adjusted segment EBITDA margin"** defined as adjusted EBITDA and adjusted segment EBITDA divided by total revenue and segment revenue, respectively.

"Adjusted operating income", **"Adjusted segment operating income"**, **"Adjusted net income"** and **"Adjusted EPS"** defined as operating income, segment operating income, net income and earnings per share, adjusted to exclude restructuring and realignment costs, amortization of acquired intangible assets, gain or loss from sale of businesses, special charges and tax-related special items, as applicable.

"Adjusted operating margin" and **"Adjusted segment operating margin"** defined as adjusted operating income and adjusted segment operating income divided by total revenue and segment revenue, respectively.

"Free cash flow" defined as net cash from operating activities, as reported in the Statement of Cash Flows, less capital expenditures.

"Free cash flow margin" defined as free cash flow, adjusted for significant cash paid or received for non-operational tax, acquisition or divestiture activities; divided by revenue.

"Realignment costs" defined as costs not included in restructuring costs that are incurred as part of actions taken to reposition our business, including items such as professional fees, severance, relocation, travel, facility set-up and other costs.

"Special charges" defined as non-recurring costs incurred by the Company, such those related to acquisitions and integrations, divestitures and non-cash impairment charges.

"Tax-related special items" defined as tax items, such as tax return versus tax provision adjustments, tax exam impacts, tax law change impacts, excess tax benefits/losses and other discrete tax adjustments.



Xylem Inc. Non-GAAP Reconciliation

Reported vs. Organic and Constant Currency Orders (\$ Millions)

	(As Reported - GAAP)					(As Adjusted - Organic)				Constant Currency
	(A)		(B)	% Change		(C)	(D)	(E) = B+C+D	(F) = E/A	(G) = (E - C) / A
	Orders 2025	Orders 2024	Change 2025 v. 2024	2025 v. 2024	Book-to-Bill	Acquisitions / Divestitures	FX Impact	Change Adj. 2025 v. 2024	% Change Adj. 2025 v. 2024	
Nine Months Ended September 30										
Xylem Inc.	6,513	6,534	(21)	-	98%	20	(20)	(21)	-	(1%)
Water Infrastructure	1,981	2,036	(55)	(3%)	105%	45	(13)	(23)	(1%)	(3%)
Applied Water	1,419	1,382	37	3%	103%	-	(5)	32	2%	2%
Measurement and Control Solutions	1,285	1,199	86	7%	83%	(25)	(7)	54	5%	7%
Water Solutions and Services	1,828	1,917	(89)	(5%)	100%	-	5	(84)	(4%)	(4%)
Quarter Ended September 30										
Xylem Inc.	2,181	2,201	(20)	(1%)	96%	2	(27)	(45)	(2%)	(2%)
Water Infrastructure	683	700	(17)	(2%)	104%	15	(13)	(15)	(2%)	(4%)
Applied Water	445	437	8	2%	98%	-	(6)	2	-	-
Measurement and Control Solutions	446	386	60	16%	85%	(13)	(5)	42	11%	14%
Water Solutions and Services	607	678	(71)	(10%)	96%	-	(3)	(74)	(11%)	(11%)
Quarter Ended June 30										
Xylem Inc.	2,174	2,087	87	4%	94%	13	(23)	77	4%	3%
Water Infrastructure	672	690	(18)	(3%)	103%	16	(12)	(14)	(2%)	(4%)
Applied Water	488	465	23	5%	101%	-	(5)	18	4%	4%
Measurement and Control Solutions	437	384	53	14%	81%	(3)	(5)	45	12%	13%
Water Solutions and Services	577	548	29	5%	92%	-	(1)	28	5%	5%
Quarter Ended March 31										
Xylem Inc.	2,158	2,246	(88)	(4%)	104%	5	30	(53)	(2%)	(3%)
Water Infrastructure	626	646	(20)	(3%)	108%	14	12	6	1%	(1%)
Applied Water	486	480	6	1%	112%	-	6	12	3%	3%
Measurement and Control Solutions	402	429	(27)	(6%)	82%	(9)	3	(33)	(8%)	(6%)
Water Solutions and Services	644	691	(47)	(7%)	114%	-	9	(38)	(5%)	(5%)

Xylem Inc. Non-GAAP Reconciliation

Reported vs. Organic and Constant Currency Revenue (\$ Millions)

	(As Reported - GAAP)				(As Adjusted - Organic)				Constant Currency
	(A)		(B)	% Change	(C)		(E) = B+C+D	(F) = E/A	(G) = (E - C) / A
	Revenue	Revenue	Change		Acquisitions /	(D)	Change		
	2025	2024	2025 v. 2024	2025 v. 2024	Divestitures	FX Impact	Adj. 2025 v. 2024	Adj. 2025 v. 2024	
Nine Months Ended September 30									
Xylem Inc.	6,638	6,306	332	5%	23	(23)	332	5%	5%
Water Infrastructure	1,887	1,828	59	3%	44	(15)	88	5%	2%
Applied Water	1,374	1,339	35	3%	-	(5)	30	2%	2%
Measurement and Control Solutions	1,552	1,402	150	11%	(21)	(6)	123	9%	10%
Water Solutions and Services	1,825	1,737	88	5%	-	3	91	5%	5%
Quarter Ended September 30									
Xylem Inc.	2,268	2,104	164	8%	7	(26)	145	7%	7%
Water Infrastructure	656	623	33	5%	15	(14)	34	5%	3%
Applied Water	456	447	9	2%	-	(5)	4	1%	1%
Measurement and Control Solutions	522	458	64	14%	(8)	(6)	50	11%	13%
Water Solutions and Services	634	576	58	10%	-	(1)	57	10%	10%
Quarter Ended June 30									
Xylem Inc.	2,301	2,169	132	6%	11	(23)	120	6%	5%
Water Infrastructure	650	631	19	3%	19	(12)	26	4%	1%
Applied Water	483	456	27	6%	-	(6)	21	5%	5%
Measurement and Control Solutions	540	482	58	12%	(8)	(4)	46	10%	11%
Water Solutions and Services	628	600	28	5%	-	(1)	27	5%	5%
Quarter Ended March 31									
Xylem Inc.	2,069	2,033	36	2%	5	26	67	3%	3%
Water Infrastructure	581	574	7	1%	10	11	28	5%	3%
Applied Water	435	436	(1)	-	-	6	5	1%	1%
Measurement and Control Solutions	490	462	28	6%	(5)	4	27	6%	7%
Water Solutions and Services	563	561	2	-	-	5	7	1%	1%

Xylem Inc. Non-GAAP Reconciliation

Adjusted Operating Income (\$ Millions)

	Q1		Q2		Q3		YTD	
	2025	2024	2025	2024	2025	2024	2025	2024
Total Revenue								
• Total Xylem	2,069	2,033	2,301	2,169	2,268	2,104	6,638	6,306
• Water Infrastructure	581	574	650	631	656	623	1,887	1,828
• Applied Water	435	436	483	456	456	447	1,374	1,339
• Measurement and Control Solutions	490	462	540	482	522	458	1,552	1,402
• Water Solutions and Services	563	561	628	600	634	576	1,825	1,737
• Corporate/ Other	-	-	-	-	-	-	-	-
Operating Income (Loss)								
• Total Xylem	231	209	305	253	334	280	870	742
• Water Infrastructure	80	60	103	78	113	96	296	234
• Applied Water	72	61	84	71	85	71	241	203
• Measurement and Control Solutions	56	70	68	79	64	66	188	215
• Water Solutions and Services	44	50	78	47	98	63	220	160
• Corporate/ Other	(21)	(32)	(28)	(22)	(26)	(16)	(75)	(70)
Operating Margin								
• Total Xylem	11.2%	10.3%	13.3%	11.7%	14.7%	13.3%	13.1%	11.8%
• Water Infrastructure	13.8%	10.5%	15.8%	12.4%	17.2%	15.4%	15.7%	12.8%
• Applied Water	16.6%	14.0%	17.4%	15.6%	18.6%	15.9%	17.5%	15.2%
• Measurement and Control Solutions	11.4%	15.2%	12.6%	16.4%	12.3%	14.4%	12.1%	15.3%
• Water Solutions and Services	7.8%	8.9%	12.4%	7.8%	15.5%	10.9%	12.1%	9.2%
• Corporate/ Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Special Charges								
• Total Xylem	12	16	13	13	9	7	34	36
• Water Infrastructure	2	2	2	4	-	(2)	4	4
• Applied Water	-	-	-	-	-	-	-	-
• Measurement and Control Solutions	4	-	6	1	5	2	15	3
• Water Solutions and Services	4	9	1	3	1	1	6	13
• Corporate/ Other	2	5	4	5	3	6	9	16

	Q1		Q2		Q3		YTD	
	2025	2024	2025	2024	2025	2024	2025	2024
Restructuring & Realignment Costs								
• Total Xylem	27	15	29	29	31	11	87	55
• Water Infrastructure	15	7	12	2	22	6	49	15
• Applied Water	5	2	10	2	4	2	19	6
• Measurement and Control Solutions	3	2	5	2	1	(1)	9	3
• Water Solutions and Services	4	3	2	23	3	4	9	30
• Corporate/ Other	-	1	-	-	1	-	1	1
Purchase Accounting Intangible Amortization Adjustment								
• Total Xylem	55	54	55	57	55	52	165	163
• Water Infrastructure	10	19	10	17	10	11	30	47
• Applied Water	-	-	-	-	-	-	-	-
• Measurement and Control Solutions	19	14	19	14	20	15	58	43
• Water Solutions and Services	26	21	25	26	25	26	76	73
• Corporate/ Other	-	-	1	-	-	-	1	-
Adjusted Operating Income (Loss)								
• Total Xylem	325	294	402	352	429	350	1,156	996
• Water Infrastructure	107	88	127	101	145	111	379	300
• Applied Water	77	63	94	73	89	73	260	209
• Measurement and Control Solutions	82	86	98	96	90	82	270	264
• Water Solutions and Services	78	83	106	99	127	94	311	276
• Corporate/ Other	(19)	(26)	(23)	(17)	(22)	(10)	(64)	(53)
Adjusted Operating Margin								
• Total Xylem	15.7%	14.5%	17.5%	16.2%	18.9%	16.6%	17.4%	15.8%
• Water Infrastructure	18.4%	15.3%	19.5%	16.0%	22.1%	17.8%	20.1%	16.4%
• Applied Water	17.7%	14.4%	19.5%	16.0%	19.5%	16.3%	18.9%	15.6%
• Measurement and Control Solutions	16.7%	18.6%	18.1%	19.9%	17.2%	17.9%	17.4%	18.8%
• Water Solutions and Services	13.9%	14.8%	16.9%	16.5%	20.0%	16.3%	17.0%	15.9%
• Corporate/ Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Xylem Inc. Non-GAAP Reconciliation

Adjusted Diluted EPS (\$ Millions, except per share amounts)

	Q3 2025			Q3 2024		
	As Reported	Adjustments	Adjusted	As Reported	Adjustments	Adjusted
Total Revenue	2,268	-	2,268	2,104	-	2,104
Operating Income	334	95 a	429	280	70 a	350
Operating Margin	14.7%		18.9%	13.3%		16.6%
Interest Expense	(6)	-	(6)	(10)	-	(10)
Other Non-Operating Income (Expense)	6	-	6	1	-	1
Gain/(Loss) From Sale of Business	(37)	37 b	-	(2)	2 b	-
Income before Taxes	297	132	429	269	72	341
Provision for Income Taxes	(71)	(26) c	(97)	(52)	(20) c	(72)
Net Income	226	106	332	217	52	269
Net Loss Attributable to Non-controlling Interests	1	-	1	-	-	-
Net Income Attributable to Xylem	227	106	333	217	52	269
Diluted Shares	244.1		244.1	243.8		243.8
Diluted EPS	\$0.93	\$0.44	\$1.37	\$0.89	\$0.22	\$1.11

a Quarter-to-date:

Restructuring & realignment costs: 2025 - \$31 million and 2024 - \$11 million

Special charges: 2025 - \$9 million of acquisition, divestiture & integration costs; 2024 - \$6 million of acquisition & integration costs and \$1 million of other special charges

Purchase accounting intangible amortization: 2025 - \$55 million and 2024 - \$52 million

b Gain/(Loss) from sale of business as per income statement for all periods presented

c Quarter-to-date: 2025 - Net tax impact on pre-tax adjustments (note a and b) of \$27 million and \$1 million of other tax special expense items; 2024 - Net tax impact on pre-tax adjustments (note a and b) of \$17 million and other tax special benefit items of \$3 million

Xylem Inc. Non-GAAP Reconciliation

Adjusted Diluted EPS (\$ Millions, except per share amounts)

	Q3 YTD 2025			Q3 YTD 2024		
	As Reported	Adjustments	Adjusted	As Reported	Adjustments	Adjusted
Total Revenue	6,638	-	6,638	6,306	-	6,306
Operating Income	870	286 a	1,156	742	254 a	996
Operating Margin	13.1%		17.4%	11.8%		15.8%
Interest Expense	(23)	-	(23)	(35)	-	(35)
Other Non-Operating Income (Expense)	13	-	13	11	-	11
Gain/(Loss) From Sale of Business	(47)	47 b	-	(6)	6 b	-
Income before Taxes	813	333	1,146	712	260	972
Provision for Income Taxes	(196)	(63) c	(259)	(148)	(70) c	(218)
Net Income	617	270	887	564	190	754
Net Loss Attributable to Non-controlling Interests	5	-	5	-	-	-
Net Income Attributable to Xylem	622	270	892	564	190	754
Diluted Shares	243.9		243.9	243.4		243.4
Diluted EPS	\$2.55	\$1.11	\$3.66	\$2.32	\$0.78	\$3.10

a Year-to-date:

Restructuring & realignment costs: 2025 - \$87 million and 2024 - \$55 million

Special charges: 2025 - \$26 million of acquisition, divestiture & integration costs and \$8 million of intangible asset impairment charges; 2024 - \$31 million of acquisition & integration related costs, \$4 million of other special charges and \$1 million of intangible asset impairment charges

Purchase accounting intangible amortization: 2025 - \$165 million and 2024 - \$163 million

b Gain/(Loss) from sale of business as per income statement for all periods presented

c Year-to-date: 2025 - Net tax impact on pre-tax adjustments (note a and b) of \$69 million and other tax special expense items of \$6 million; 2024 - Net tax impact on pre-tax adjustments (note a and b) of \$59 million and other tax special benefit items of \$11 million

Xylem Inc. Non-GAAP Reconciliation

EBITDA and Adjusted EBITDA by Quarter (\$ Millions)

Xylem Inc. Non-GAAP Reconciliation EBITDA and Adjusted EBITDA by Quarter (\$ Millions)

2025					
	Q1	Q2	Q3	Q4	Total
Net Income attributable to Xylem	169	226	227		622
Net Income margin	8.2%	9.8%	10.0%		9.4%
Depreciation	68	69	64		201
Amortization	77	76	78		231
Interest Expense (Income), net	-	3	-		3
Income Tax Expense	50	75	71		196
EBITDA	364	449	440	-	1,253
Share-based Compensation	12	13	12		37
Restructuring & Realignment	27	29	30		86
Special Charges	12	13	9		34
Loss/(Gain) from sale of business	10	-	37		47
Loss attributable to non-controlling interest	(2)	(2)	(1)		(5)
Adjusted EBITDA	423	502	527	-	1,452
Revenue	2,069	2,301	2,268		6,638
Adjusted EBITDA Margin	20.4%	21.8%	23.2%	N/A	21.9%

Year over Year Expansion 120bps 100bps 200bps 140bps

2024					
	Q1	Q2	Q3	Q4	Total
Net Income	153	194	217	326	890
Net Income margin	7.5%	8.9%	10.3%	14.5%	10.4%
Depreciation	61	62	68	67	258
Amortization	73	83	73	75	304
Interest Expense (Income), net	7	6	5	(2)	16
Income Tax Expense	43	53	52	49	197
EBITDA	337	398	415	515	1,665
Share-based Compensation	18	13	12	13	56
Restructuring & Realignment	15	29	11	36	91
Special Charges	16	13	7	21	57
Gain on joint venture remeasurement	-	-	-	(152)	(152)
Loss/(Gain) from sale of business	5	(1)	2	40	46
Adjusted EBITDA	391	452	447	473	1,763
Revenue	2,033	2,169	2,104	2,256	8,562
Adjusted EBITDA Margin	19.2%	20.8%	21.2%	21.0%	20.6%

Xylem Inc. Non-GAAP Reconciliation

EBITDA and Adjusted EBITDA by Quarter (\$ Millions)

Xylem Inc. Non-GAAP Reconciliation					
EBITDA and Adjusted EBITDA by Quarter (\$ Millions)					
Water Infrastructure					
2025					
	Q1	Q2	Q3	Q4	Total
Operating Income	80	103	113		296
Operating Margin	13.8%	15.8%	17.2%	N/A	15.7%
(Loss)/Gain from sale of business	(10)	-	2		(8)
Depreciation	10	11	11		32
Amortization	13	13	13		39
Other non-operating expense, excluding interest income	(2)	(2)	-		(4)
EBITDA	91	125	139	-	355
Share-based Compensation	2	3	2		7
Restructuring & Realignment	15	12	21		48
Special Charges	2	2	-		4
Loss/(Gain) from sale of business	10	-	(2)		8
Adjusted EBITDA	120	142	160	-	422
Revenue	581	650	656		1,887
Adjusted EBITDA Margin	20.7%	21.8%	24.4%	N/A	22.4%
Year over Year Expansion	290bps	200bps	400bps		300bps
2024					
	Q1	Q2	Q3	Q4	Total
Operating Income	60	78	96	122	356
Operating Margin	10.5%	12.4%	15.4%	16.8%	13.9%
(Loss)/Gain from sale of business	-	-	-	(40)	(40)
Depreciation	10	10	12	14	46
Amortization	21	27	13	15	76
Other non-operating expense, excluding interest income	(1)	-	(1)	1	(1)
EBITDA	90	115	120	112	437
Share-based Compensation	3	4	3	2	12
Restructuring & Realignment	7	2	6	15	30
Special Charges	2	4	(2)	6	10
Loss/(Gain) from sale of business	-	-	-	40	40
Adjusted EBITDA	102	125	127	175	529
Revenue	574	631	623	727	2,555
Adjusted EBITDA Margin	17.8%	19.8%	20.4%	24.1%	20.7%

Xylem Inc. Non-GAAP Reconciliation					
EBITDA and Adjusted EBITDA by Quarter (\$ Millions)					
Applied Water					
2025					
	Q1	Q2	Q3	Q4	Total
Operating Income	72	84	85		241
Operating Margin	16.6%	17.4%	18.6%	N/A	17.5%
(Loss)/Gain from sale of business	-	-	-		-
Depreciation	7	8	6		21
Amortization	1	1	2		4
Other non-operating expense, excluding interest income	(1)	1	-		-
EBITDA	79	94	93	-	266
Share-based Compensation	1	1	2		4
Restructuring & Realignment	5	10	4		19
Special Charges	-	-	-		-
Loss/(Gain) from sale of business	-	-	-	-	-
Adjusted EBITDA	85	105	99	-	289
Revenue	435	483	456		1,374
Adjusted EBITDA Margin	19.5%	21.7%	21.7%	N/A	21.0%
Year over Year Expansion	300bps	420bps	310bps		340bps
2024					
	Q1	Q2	Q3	Q4	Total
Operating Income	61	71	71	68	271
Operating Margin	14.0%	15.6%	15.9%	15.0%	15.1%
Depreciation	6	7	6	6	25
Amortization	1	-	1	1	3
Other non-operating expense, excluding interest income	-	(1)	1	(3)	(3)
EBITDA	68	77	79	72	296
Share-based Compensation	2	1	2	1	6
Restructuring & Realignment	2	2	2	9	15
Special Charges	-	-	-	-	-
Adjusted EBITDA	72	80	83	82	317
Revenue	436	456	447	454	1,793
Adjusted EBITDA Margin	16.5%	17.5%	18.6%	18.1%	17.7%

Xylem Inc. Non-GAAP Reconciliation

EBITDA and Adjusted EBITDA by Quarter (\$ Millions)

Xylem Inc. Non-GAAP Reconciliation					
EBITDA and Adjusted EBITDA by Quarter (\$ Millions)					
Measurement and Control Solutions					
2025	Q1	Q2	Q3	Q4	Total
Operating Income	56	68	64		188
Operating Margin	11.4%	12.6%	12.3%	N/A	12.1%
Loss attributable to non-controlling interest	-	4	2		6
(Loss)/Gain from sale of business	-	-	(39)		(39)
Depreciation	7	10	8		25
Amortization	32	34	35		101
Other non-operating expense, excluding interest income	-	(1)	-		(1)
EBITDA	95	115	70		280
Share-based Compensation	1	3	1		5
Restructuring & Realignment	3	5	1		9
Special Charges	4	6	5		15
Loss/(Gain) from sale of business			39		39
(Loss) attributable to non-controlling interest	-	(4)	(2)		(6)
Adjusted EBITDA	103	125	114	-	342
Revenue	490	540	522		1,552
Adjusted EBITDA Margin	21.0%	23.1%	21.8%	N/A	22.0%
Year over Year Expansion (bps)	-170bps	-30bps	60bps		-50bps
2024	Q1	Q2	Q3	Q4	Total
Operating Income	70	79	66	32	247
Operating Margin	15.2%	16.4%	14.4%	6.8%	13.2%
Gain on joint venture remeasurement	-	-	-	152	152
Depreciation	6	7	7	6	26
Amortization	27	25	26	28	106
Other non-operating expense, excluding interest income	(1)	(2)	(4)	(3)	(10)
EBITDA	102	109	95	215	521
Share-based Compensation	1	1	1	1	4
Restructuring & Realignment	2	2	(1)	7	10
Special Charges	-	1	2	9	12
Gain on joint venture remeasurement	-	-	-	(152)	(152)
Adjusted EBITDA	105	113	97	80	395
Revenue	462	482	458	469	1,871
Adjusted EBITDA Margin	22.7%	23.4%	21.2%	17.1%	21.1%

Xylem Inc. Non-GAAP Reconciliation					
EBITDA and Adjusted EBITDA by Quarter (\$ Millions)					
Water Solutions and Services					
2025	Q1	Q2	Q3	Q4	Total
Operating Income	44	78	98		220
Operating Margin	7.8%	12.4%	15.5%	N/A	12.1%
Depreciation	41	43	38		122
Amortization	27	28	26		81
Other non-operating expense, excluding interest income	-	(1)	-		(1)
(Gain) attributable to non-controlling interest	-	-	(1)		(1)
EBITDA	112	148	161	-	421
Share-based Compensation	2	2	1		5
Restructuring & Realignment	4	2	3		9
Special Charges	4	1	1		6
Gain attributable to non-controlling interest	-	-	1		1
Adjusted EBITDA	122	153	167	-	442
Revenue	563	628	634		1,825
Adjusted EBITDA Margin	21.7%	24.4%	26.3%	N/A	24.2%
Year over Year Expansion (bps)	-60bps	60bps	160bps		60bps
2024	Q1	Q2	Q3	Q4	Total
Operating Income	50	47	63	59	219
Operating Margin	8.9%	7.8%	10.9%	9.7%	9.3%
(Loss)/Gain from sale of business	(5)	1	(2)		(6)
Depreciation	38	38	43	40	159
Amortization	22	28	30	28	108
Other non-operating expense, excluding interest income	-	1	(1)	1	1
EBITDA	105	115	133	128	481
Share-based Compensation	3	3	2	3	11
Restructuring & Realignment	3	23	4	5	35
Special Charges	9	3	1	2	15
Loss/(Gain) from sale of business	5	(1)	2	-	6
Adjusted EBITDA	125	143	142	138	548
Revenue	561	600	576	606	2,343
Adjusted EBITDA Margin	22.3%	23.8%	24.7%	22.8%	23.4%

Xylem Inc. Non-GAAP Reconciliation

Net Cash – Operating Activities vs. Free Cash Flow (\$ Millions)

	Q1		Q2		Q3		Year-to-Date	
	2025	2024	2025	2024	2025	2024	2025	2024
Net Cash - Operating Activities	\$33	\$89	\$305	\$288	\$360	\$311	\$698	\$688
Capital Expenditures - PPE	(55)	(59)	(78)	(59)	(57)	(60)	(190)	(178)
Capital Expenditures - Software	(16)	(15)	(20)	(14)	(22)	(14)	(58)	(43)
Capital Expenditures	(71)	(74)	(98)	(73)	(79)	(74)	(248)	(221)
Free Cash Flow	(\$38)	\$15	\$207	\$215	\$281	\$237	\$450	\$467
Cash Paid for Significant Divestiture Activities	-	-	-	-	12	-	12	-
Adjusted Free Cash Flow for Margin Calculation	(\$38)	\$15	\$207	\$215	\$293	\$237	\$462	\$467
Revenue	\$2,069	\$2,033	\$2,301	\$2,169	\$2,268	\$2,104	\$6,638	\$6,306
Operating Cash Flow Margin	2%	4%	13%	13%	16%	15%	11%	11%
Free Cash Flow Margin	(2%)	1%	9%	10%	13%	11%	7%	7%



Thank you.

3Q 2025 Earnings & Results

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