

REFINITIV

DELTA REPORT

10-Q

UHAL.B - U-HAUL HOLDING CO /NV/
10-Q - JUNE 30, 2024 COMPARED TO 10-Q - DECEMBER 31, 2023

The following comparison report has been automatically generated

| | |
|--------------|------|
| TOTAL DELTAS | 1494 |
| CHANGES | 484 |
| DELETIONS | 587 |
| ADDITIONS | 423 |

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

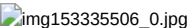
For the quarterly period ended December 31, June 30, 2023 2024

or

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the transition period from _____ to _____

Commission File Number 001-11255

| State or other jurisdiction of incorporation or organization | Registrant, State of Incorporation, Address and Telephone Number | I.R.S. Employer Identification No. |
|---|---|---------------------------------------|
| Nevada |  U-Haul Holding Company (A Nevada Corporation) 5555 Kietzke Lane Suite Ste 100 Reno, Nevada 89511 Telephone (775) 688-6300 | 88-0106815 |
| | N/A | |

(Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol | Name of each exchange on which registered |
|---|----------------|---|
| Common Stock, \$0.25 par value | UHAL | New York Stock Exchange |
| Series N Non-Voting Common Stock, \$0.001 par value | UHAL.B | New York Stock Exchange |

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (\$232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer

☒

Accelerated Filer

☐

Non-accelerated Filer ☐ Smaller Reporting Company ☐
Emerging Growth Company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act ☐.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

19,607,788 shares of Common Stock, \$0.25 par value, were outstanding as of February 2, 2024 August 7, 2024.

176,470,092 shares of Series N Non-Voting Common Stock, \$0.001 par value, were outstanding as of February 2, 2024 August 7, 2024.

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PART I FINANCIAL INFORMATION

Item 1. Financial Statements

U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

| | December | | | |
|--|-----------------------------------|--------------|-----------------------------------|--------------|
| | 31, | March 31, | June 30, | March 31, |
| | 2023 | 2023 | 2024 | 2024 |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands, except share data) | | (In thousands, except share data) | |
| ASSETS | | | | |
| Cash and cash equivalents | \$ 1,805,976 | \$ 2,060,524 | \$ 1,153,161 | \$ 1,534,544 |
| Trade receivables and reinsurance recoverables, net | 195,930 | 189,498 | 253,638 | 215,908 |
| Inventories and parts | 155,161 | 151,474 | 157,625 | 150,940 |
| Prepaid expenses | 240,525 | 241,711 | 248,147 | 246,082 |
| Fixed maturity securities available-for-sale (net of allowance for credit loss of \$1,704 and \$2,101, respectively) at fair market value and amortized cost (\$2,816,481 and \$3,006,587, respectively) | 2,474,624 | 2,709,037 | | |
| Equity securities, at estimated fair value | 59,675 | 61,357 | | |
| Fixed maturity securities available-for-sale (net of allowance for credit loss of \$2,995 and \$1,052, respectively) at fair value and amortized cost (\$2,631,881 and \$2,660,093 respectively) | 2,395,890 | 2,442,504 | | |
| Equity securities, at fair value | 74,066 | 66,274 | | |
| Investments, other | 660,253 | 575,540 | 638,423 | 633,936 |
| Deferred policy acquisition costs, net | 120,834 | 128,463 | 119,806 | 121,224 |
| Other assets | 52,807 | 51,052 | 123,878 | 111,743 |

| | | | | |
|---|---------------|---------------|---------------|---------------|
| Right of use assets - financing, net | 326,244 | 474,765 | 265,744 | 289,305 |
| Right of use assets - operating, net | 65,361 | 58,917 | 53,255 | 53,712 |
| Related party assets | 48,766 | 48,308 | 67,254 | 57,934 |
| | 6,206,156 | 6,750,646 | 5,550,887 | 5,924,106 |
| Property, plant and equipment, at cost: | | | | |
| Land | 1,649,346 | 1,537,206 | 1,727,668 | 1,670,033 |
| Buildings and improvements | 7,943,232 | 7,088,810 | 8,591,016 | 8,237,354 |
| Furniture and equipment | 983,683 | 928,241 | 1,014,086 | 1,003,770 |
| Rental trailers and other rental equipment | 927,038 | 827,696 | 960,853 | 936,303 |
| Rental trucks | 6,183,293 | 5,278,340 | 6,670,443 | 6,338,324 |
| | 17,686,592 | 15,660,293 | 18,964,066 | 18,185,784 |
| Less: Accumulated depreciation | (4,890,172) | (4,310,205) | (5,209,526) | (5,051,132) |
| Total property, plant and equipment, net | 12,796,420 | 11,350,088 | 13,754,540 | 13,134,652 |
| Total assets | \$ 19,002,576 | \$ 18,100,734 | \$ 19,305,427 | \$ 19,058,758 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | | |
| Liabilities: | | | | |
| Accounts payable and accrued expenses | \$ 729,344 | \$ 761,039 | \$ 833,296 | \$ 783,084 |
| Notes, loans and finance leases payable, net | 6,437,309 | 6,108,042 | 6,280,305 | 6,271,362 |
| Operating lease liabilities | 64,542 | 58,373 | 54,485 | 55,032 |
| Policy benefits and losses, claims and loss expenses payable | 838,945 | 880,202 | 841,861 | 849,113 |
| Liabilities from investment contracts | 2,363,143 | 2,398,884 | 2,406,464 | 2,411,352 |
| Other policyholders' funds and liabilities | 8,012 | 8,232 | 5,832 | 18,070 |
| Deferred income | 45,711 | 52,282 | 62,587 | 51,175 |
| Deferred income taxes, net | 1,427,769 | 1,329,489 | 1,470,156 | 1,447,125 |
| Total liabilities | 11,914,775 | 11,596,543 | 11,954,986 | 11,886,313 |
| Commitments and contingencies (notes 4 and 9) | | | | |
| Commitments and contingencies (notes 4 and 10) | | | | |
| Stockholders' equity: | | | | |
| Series preferred stock, with or without par value, 50,000,000 shares authorized: Series A preferred stock, with no par value, 6,100,000 shares authorized; 6,100,000 shares issued and none outstanding | — | — | — | — |
| Series B preferred stock, with no par value, 100,000 shares authorized; none issued and outstanding | — | — | — | — |
| Serial common stock, with or without par value, 250,000,000 shares authorized: Serial common stock of \$0.25 par value, 10,000,000 shares authorized; none issued and outstanding | — | — | — | — |
| Common stock, with \$0.25 par value, 250,000,000 shares authorized: Common stock of \$0.25 par value, 250,000,000 shares authorized; 41,985,700 issued and 19,607,788 outstanding | 10,497 | 10,497 | 10,497 | 10,497 |
| Series N Non-Voting Common Stock with \$0.001 par value, 250,000,000 shares authorized Series N Non-Voting Common Stock, with \$0.001 par value, 250,000,000 shares authorized; 176,470,092 shares issued and outstanding | 176 | 176 | 176 | 176 |
| Additional paid-in capital | 453,643 | 453,643 | 462,548 | 462,548 |
| Accumulated other comprehensive loss | (308,642) | (285,623) | (231,813) | (223,216) |
| Retained earnings | 7,609,777 | 7,003,148 | 7,786,683 | 7,600,090 |
| Cost of common stock in treasury, net (22,377,912 shares) | (525,653) | (525,653) | (525,653) | (525,653) |
| Cost of preferred stock in treasury, net (6,100,000 shares) | (151,997) | (151,997) | (151,997) | (151,997) |
| Total stockholders' equity | 7,087,801 | 6,504,191 | 7,350,441 | 7,172,445 |
| Total liabilities and stockholders' equity | \$ 19,002,576 | \$ 18,100,734 | \$ 19,305,427 | \$ 19,058,758 |

The accompanying notes are an integral part of these consolidated financial statements.

U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS

| | Quarter ended December 31, | | Quarter ended June 30, | |
|--|--|------------|--|------------|
| | 2023 | 2022 | 2024 | 2023 |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands, except share and per share amounts) | | (In thousands, except share and per share amounts) | |
| Revenues: | | | | |
| Self-moving equipment rental revenues | \$ 839,801 | \$ 898,819 | \$ 1,014,332 | \$ 999,206 |
| Self-storage revenues | 210,517 | 190,483 | 215,737 | 198,961 |
| Self-moving and self-storage products and service sales | 70,344 | 74,851 | 96,591 | 100,872 |
| Property management fees | 10,138 | 10,080 | 9,495 | 9,177 |
| Life insurance premiums | 22,574 | 24,399 | 20,740 | 23,131 |
| Property and casualty insurance premiums | 26,490 | 26,852 | 21,229 | 20,322 |
| Net investment and interest income | 57,457 | 52,294 | 37,125 | 64,592 |
| Other revenue | 102,193 | 97,558 | 133,241 | 124,047 |
| Total revenues | 1,339,514 | 1,375,336 | 1,548,490 | 1,540,308 |
| Costs and expenses: | | | | |
| Operating expenses | 770,405 | 733,469 | 789,757 | 763,241 |
| Commission expenses | 87,955 | 95,980 | 112,571 | 106,927 |
| Cost of sales | 51,536 | 54,616 | | |
| Cost of product sales | 66,014 | 70,675 | | |
| Benefits and losses | 42,495 | 41,764 | 44,006 | 45,344 |
| Amortization of deferred policy acquisition costs | 4,155 | 6,979 | 4,646 | 8,045 |
| Lease expense | 9,148 | 7,792 | 5,605 | 7,583 |
| Depreciation, net of gains on disposal (\$36,189 and \$70,506, respectively) | 173,648 | 113,866 | | |
| Depreciation, net of gains on disposals of (\$7,768 and \$55,661 respectively) | 216,545 | 137,814 | | |
| Net losses on disposal of real estate | 2,584 | 859 | 3,104 | 1,021 |
| Total costs and expenses | 1,141,926 | 1,055,325 | 1,242,248 | 1,140,650 |
| Earnings from operations | 197,588 | 320,011 | 306,242 | 399,658 |
| Other components of net periodic benefit costs | (365) | (304) | (372) | (365) |
| Other interest income | 18,235 | — | | |
| Interest expense | (67,450) | (59,041) | (67,218) | (60,598) |
| Fees on early extinguishment of debt | — | (50) | | |
| Fees on early extinguishment of debt and costs of defeasance | (495) | — | | |
| Pretax earnings | 129,773 | 260,616 | 256,392 | 338,695 |
| Income tax expense | (30,549) | (61,764) | (60,975) | (81,857) |
| Net earnings available to common stockholders | \$ 99,224 | \$ 198,852 | \$ 195,417 | \$ 256,838 |
| Basic and diluted earnings per share of Common Stock | \$ 0.46 | \$ 0.98 | \$ 0.95 | \$ 1.27 |
| Weighted average shares outstanding of Common Stock: Basic and diluted | 19,607,788 | 19,607,788 | 19,607,788 | 19,607,788 |

| | | | | | | | | |
|--|----|-------------|----|-------------|----|-------------|----|-------------|
| Basic and diluted earnings per share of Series N Non-Voting Common Stock | \$ | 0.51 | \$ | 1.02 | \$ | 1.00 | \$ | 1.31 |
| Weighted average shares outstanding of Series N Non-Voting Common Stock: Basic and diluted | | 176,470,092 | | 176,470,092 | | 176,470,092 | | 176,470,092 |

Related party revenues for the third quarter of fiscal 2024 first quarters ended June 30, 2024 and 2023, net of eliminations, were \$10.1 9.5 million and \$10.1 9.2 million, respectively.

Related party costs and expenses for the third quarter of fiscal 2024 first quarters ended June 30, 2024 and 2023, net of eliminations, were \$20.4 30.6 million and \$20.6 23.7 million, respectively.

Please see Note 10, 11, Related Party Transactions, of the Notes to Consolidated Financial Statements for more information on the related party revenues and costs and expenses.

The accompanying notes are an integral part of these consolidated financial statements.

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS

| | Nine months ended December 31, | |
|--|--|--------------|
| | 2023 | 2022 |
| | (Unaudited) | |
| | (In thousands, except share and per share amounts) | |
| Revenues: | | |
| Self-moving equipment rental revenues | \$ 2,908,412 | \$ 3,151,619 |
| Self-storage revenues | 618,368 | 549,246 |
| Self-moving and self-storage products and service sales | 262,787 | 281,066 |
| Property management fees | 28,582 | 28,496 |
| Life insurance premiums | 68,203 | 75,636 |
| Property and casualty insurance premiums | 72,383 | 72,542 |
| Net investment and interest income | 186,787 | 116,376 |
| Other revenue | 384,160 | 401,059 |
| Total revenues | 4,529,682 | 4,676,040 |
| Costs and expenses: | | |
| Operating expenses | 2,368,904 | 2,278,230 |
| Commission expenses | 306,843 | 339,814 |
| Cost of sales | 188,831 | 206,912 |
| Benefits and losses | 130,392 | 121,033 |
| Amortization of deferred policy acquisition costs | 19,026 | 21,623 |
| Lease expense | 25,181 | 22,951 |
| Depreciation, net of gains on disposal (\$138,653 and \$199,196, respectively) | 465,584 | 344,980 |
| Net losses on disposal of real estate | 5,320 | 5,038 |
| Total costs and expenses | 3,510,081 | 3,340,581 |
| Earnings from operations | 1,019,601 | 1,335,459 |
| Other components of net periodic benefit costs | (1,094) | (912) |

| | | |
|--|-------------------|-------------------|
| Interest expense | (191,991) | (166,033) |
| Fees on early extinguishment of debt | — | (1,009) |
| Pretax earnings | 826,516 | 1,167,505 |
| Income tax expense | (196,946) | (280,442) |
| Net earnings available to common stockholders | <u>\$ 629,570</u> | <u>\$ 887,063</u> |
| Basic and diluted earnings per common share | <u>\$ 3.09</u> | <u>\$ 5.39</u> |
| Weighted average common shares outstanding: Basic and diluted | 19,607,788 | 19,607,788 |
| Basic and diluted earnings per share of Series N Non-Voting Common Stock | <u>\$ 3.22</u> | <u>\$ 4.43</u> |
| Weighted average shares outstanding of Series N Non-Voting Common Stock: Basic and diluted | 176,470,092 | 176,470,092 |

Related party revenues for the first nine months of fiscal 2024 and 2023, net of eliminations, were \$28.6 million and \$28.5 million, respectively.

Related party costs and expenses for the first nine months of fiscal 2024 and 2023, net of eliminations, were \$69.7 million and \$73.1 million, respectively.

Please see Note 10, Related Party Transactions, of the Notes to Consolidated Financial Statements for more information on the related party revenues and costs and expenses.

The accompanying notes are an integral part of these consolidated financial statements.

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

| Quarter ended December 31, 2023 | Pre-tax | Tax | Net |
|--|-------------------|--------------------|-------------------|
| | | (Unaudited) | |
| | | (In thousands) | |
| Comprehensive income: | | | |
| Net earnings | \$ 129,773 | \$ (30,549) | \$ 99,224 |
| Other comprehensive income (loss): | | | |
| Foreign currency translation | 5,268 | — | 5,268 |
| Unrealized net loss on investments and future policy benefits discount rate remeasurement gains (losses) | (41,618) | 8,833 | (32,785) |
| Change in fair value of cash flow hedges | (5,769) | 1,417 | (4,352) |
| Amounts reclassified into earnings on hedging activities | (1,471) | 362 | (1,109) |
| Total other comprehensive income (loss) | <u>(43,590)</u> | <u>10,612</u> | <u>(32,978)</u> |
| Total comprehensive income (loss) | <u>\$ 86,183</u> | <u>\$ (19,937)</u> | <u>\$ 66,246</u> |
| Quarter ended December 31, 2022 | Pre-tax | Tax | Net |
| | | (Unaudited) | |
| | | (In thousands) | |
| Comprehensive income: | | | |
| Net earnings | \$ 260,616 | \$ (61,764) | \$ 198,852 |
| Other comprehensive income (loss): | | | |
| Foreign currency translation | (215) | — | (215) |
| Unrealized net loss on investments and future policy benefits discount rate remeasurement gains (losses) | (75,876) | 16,082 | (59,794) |
| Change in fair value of cash flow hedges | 153 | (38) | 115 |
| Amounts reclassified into earnings on hedging activities | (456) | 111 | (345) |
| Total other comprehensive income (loss) | <u>(76,394)</u> | <u>16,155</u> | <u>(60,239)</u> |
| Total comprehensive income (loss) | <u>\$ 184,222</u> | <u>\$ (45,609)</u> | <u>\$ 138,613</u> |
| Nine months ended December 31, 2023 | Pre-tax | Tax | Net |
| | | | |
| | | | |

| Quarter ended June 30, 2024 | | | Pre-tax | Tax | Net | | | |
|--|--|--|----------------|--------------|------------|----------------|-------------|------------|
| | | | (Unaudited) | | | (Unaudited) | | |
| | | | (In thousands) | | | (In thousands) | | |
| Comprehensive income: | | | | | | | | |
| Net earnings | | | \$ 826,516 | \$ (196,946) | \$ 629,570 | \$ 256,392 | \$ (60,975) | \$ 195,417 |
| Other comprehensive income (loss): | | | | | | | | |
| Foreign currency translation | | | 2,888 | — | 2,888 | (204) | — | (204) |
| Unrealized net loss on investments and future policy benefits discount rate remeasurement gains (losses) | | | (32,942) | 7,204 | (25,738) | (7,465) | 2,052 | (5,413) |
| Change in fair value of cash flow hedges | | | 3,742 | (919) | 2,823 | (2,526) | 621 | (1,905) |
| Amounts reclassified into earnings on hedging activities | | | (3,966) | 974 | (2,992) | (1,425) | 350 | (1,075) |
| Total other comprehensive income (loss) | | | (30,278) | 7,259 | (23,019) | (11,620) | 3,023 | (8,597) |
| Total comprehensive income (loss) | | | \$ 796,238 | \$ (189,687) | \$ 606,551 | \$ 244,772 | \$ (57,952) | \$ 186,820 |
| Nine months ended December 31, 2022 | | | Pre-tax | Tax | Net | | | |
| Quarter ended June 30, 2023 | | | Pre-tax | Tax | Net | | | |
| | | | (Unaudited) | | | (Unaudited) | | |
| | | | (In thousands) | | | (In thousands) | | |
| Comprehensive income: | | | | | | | | |
| Net earnings | | | \$ 1,167,505 | \$ (280,442) | \$ 887,063 | \$ 338,695 | \$ (81,857) | \$ 256,838 |
| Other comprehensive income (loss): | | | | | | | | |
| Foreign currency translation | | | (757) | — | (757) | 469 | — | 469 |
| Unrealized net loss on investments and future policy benefits discount rate remeasurement gains (losses) | | | (386,758) | 82,138 | (304,620) | | | |
| Unrealized net gain on investments and future policy benefits discount rate remeasurement gains (losses) | | | 25,543 | (5,199) | 20,344 | | | |
| Change in fair value of cash flow hedges | | | 8,659 | (2,127) | 6,532 | 5,093 | (1,251) | 3,842 |
| Amounts reclassified into earnings on hedging activities | | | 134 | (33) | 101 | (1,150) | 282 | (868) |
| Total other comprehensive income (loss) | | | (378,722) | 79,978 | (298,744) | 29,955 | (6,168) | 23,787 |
| Total comprehensive income (loss) | | | \$ 788,783 | \$ (200,464) | \$ 588,319 | \$ 368,650 | \$ (88,025) | \$ 280,625 |

The accompanying notes are an integral part of these consolidated financial statements.

4

3

U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

| Series N | | | | | | | | Series N | | | | | | | |
|------------|--------|------------|---------------|----------|----------------|-----------|---------------|------------|--------|------------|---------------|----------|----------------|-----------|---------------|
| Non-Voting | | Additional | Accumulated | | Less: Treasury | | Total | Non-Voting | | Additional | Accumulated | | Less: Treasury | | Total |
| Common | Common | | Other | Retained | Common | Treasury | | Common | Common | | Other | Retained | Common | Treasury | |
| Stock | Stock | Paid-In | Comprehensive | Earnings | Common | Preferred | Stockholders' | Common | Common | Paid-In | Comprehensive | Earnings | Common | Preferred | Stockholders' |
| Stock | Stock | Capital | Income (Loss) | | Stock | Stock | Equity | Stock | Stock | Capital | Income (Loss) | | Stock | Stock | Equity |

| | (Unaudited) | | | | | | | | (Unaudited) | | | | | |
|-------------------|----------------|--------|------------|--------------|--------------|--------------|--------------|--------------|----------------|---|---|---------|---------|---|
| | (In thousands) | | | | | | | | (In thousands) | | | | | |
| Balance as of | | | | | | | | | | | | | | |
| September 30, | | | | | | | | | | | | | | |
| 2023 | \$ 10,497 | \$ 176 | \$ 453,643 | \$ (275,664) | \$ 7,519,376 | \$ (525,653) | \$ (151,997) | \$ 7,030,378 | | | | | | |
| Balance as of | | | | | | | | | | | | | | |
| March 31, | | | | | | | | | | | | | | |
| 2024 | \$ 10,497 | \$ 176 | \$ 462,548 | \$ (223,216) | \$ 7,600,090 | \$ (525,653) | \$ (151,997) | \$ 7,172,445 | | | | | | |
| Foreign | | | | | | | | | | | | | | |
| currency | | | | | | | | | | | | | | |
| translation | — | — | — | 5,268 | — | — | — | 5,268 | — | — | — | (204) | — | — |
| Unrealized net | | | | | | | | | | | | | | |
| loss on | | | | | | | | | | | | | | |
| investments | | | | | | | | | | | | | | |
| and future | | | | | | | | | | | | | | |
| policy benefits | | | | | | | | | | | | | | |
| discount rate | | | | | | | | | | | | | | |
| remeasurement | | | | | | | | | | | | | | |
| gains (losses), | | | | | | | | | | | | | | |
| net of tax | — | — | — | (32,785) | — | — | — | (32,785) | — | — | — | (5,413) | — | — |
| Change in fair | | | | | | | | | | | | | | |
| value of cash | | | | | | | | | | | | | | |
| flow hedges, | | | | | | | | | | | | | | |
| net of tax | — | — | — | (4,352) | — | — | — | (4,352) | — | — | — | (1,905) | — | — |
| Amounts | | | | | | | | | | | | | | |
| reclassified into | | | | | | | | | | | | | | |
| earnings on | | | | | | | | | | | | | | |
| hedging | | | | | | | | | | | | | | |
| activities | — | — | — | (1,109) | — | — | — | (1,109) | — | — | — | (1,075) | — | — |
| Net earnings | — | — | — | — | 99,224 | — | — | 99,224 | — | — | — | — | 195,417 | — |
| Series N Non- | | | | | | | | | | | | | | |
| Voting | | | | | | | | | | | | | | |
| Common Stock | | | | | | | | | | | | | | |
| dividends: | | | | | | | | | | | | | | |
| (\$0.05 per | | | | | | | | | | | | | | |
| share) | — | — | — | — | (8,823) | — | — | (8,823) | — | — | — | — | (8,824) | — |
| Net activity | — | — | — | (32,978) | 90,401 | — | — | 57,423 | — | — | — | (8,597) | 186,593 | — |
| Balance as of | | | | | | | | | | | | | | |
| December 31, | | | | | | | | | | | | | | |
| 2023 | \$ 10,497 | \$ 176 | \$ 453,643 | \$ (308,642) | \$ 7,609,777 | \$ (525,653) | (151,997) | \$ 7,087,801 | | | | | | |
| Balance as of | | | | | | | | | | | | | | |
| June 30, 2024 | \$ 10,497 | \$ 176 | \$ 462,548 | \$ (231,813) | \$ 7,786,683 | \$ (525,653) | (151,997) | \$ 7,350,441 | | | | | | |
| Balance as of | | | | | | | | | | | | | | |
| September 30, | | | | | | | | | | | | | | |
| 2022 | \$ 10,497 | \$ — | \$ 453,819 | \$ (243,497) | \$ 6,781,004 | \$ (525,653) | \$ (151,997) | \$ 6,324,173 | | | | | | |
| Common stock | | | | | | | | | | | | | | |
| dividend | — | 176 | (176) | — | — | — | — | — | | | | | | |
| Balance as of | | | | | | | | | | | | | | |
| March 31, | | | | | | | | | | | | | | |
| 2023 | \$ 10,497 | \$ 176 | \$ 453,643 | \$ (285,623) | \$ 7,003,148 | \$ (525,653) | \$ (151,997) | \$ 6,504,191 | | | | | | |
| Foreign | | | | | | | | | | | | | | |
| currency | | | | | | | | | | | | | | |
| translation | — | — | — | (215) | — | — | — | (215) | — | — | — | 469 | — | — |

| | | | | | | | | | | | | | | |
|--|------------------|---------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---|---|---|--------|---------|---|
| Unrealized net loss on investments and future policy benefits discount rate remeasurement gains (losses), net of tax | — | — | — | (59,794) | — | — | — | (59,794) | | | | | | |
| Unrealized net gain on investments and future policy benefits discount rate remeasurement gains (losses), net of tax | — | — | — | 20,344 | — | — | — | 20,344 | | | | | | |
| Change in fair value of cash flow hedges, net of tax | — | — | — | 115 | — | — | — | 115 | — | — | — | 3,842 | — | — |
| Amounts reclassified into earnings on hedging activities | — | — | — | (345) | — | — | — | (345) | — | — | — | (868) | — | — |
| Net earnings | — | — | — | — | 198,852 | — | — | 198,852 | — | — | — | — | 256,838 | — |
| Series N Non-Voting Common stock dividends: (\$0.04 per share) | — | — | — | — | (7,059) | — | — | (7,059) | — | — | — | — | (7,059) | — |
| Net activity | — | 176 | (176) | (60,239) | 191,793 | — | — | 131,554 | — | — | — | 23,787 | 249,779 | — |
| Balance as of December 31, 2022 | \$ 10,497 | \$ 176 | \$ 453,643 | \$ (303,736) | \$ 6,972,797 | \$ (525,653) | \$ (151,997) | \$ 6,455,727 | | | | | | |
| Balance as of June 30, 2023 | \$ 10,497 | \$ 176 | \$ 453,643 | \$ (261,836) | \$ 7,252,927 | \$ (525,653) | \$ (151,997) | \$ 6,777,757 | | | | | | |

The accompanying notes are an integral part of these consolidated financial statements.

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

| | Common Stock | Series N Non-Voting Stock | Additional Paid-In Capital | Accumulated Other Comprehensive Income (Loss) | Retained Earnings | Less: Treasury Common Stock | Less: Treasury Preferred Stock | Total Stockholders' Equity |
|--|-----------------|---------------------------------|----------------------------------|--|----------------------|--------------------------------------|---|----------------------------------|
| | | | | (Unaudited) | | | | |
| | | | | (In thousands) | | | | |
| Balance as of March 31, 2023 | \$ 10,497 | \$ 176 | \$ 453,643 | \$ (285,623) | \$ 7,003,148 | \$ (525,653) | \$ (151,997) | \$ 6,504,191 |
| Foreign currency translation | — | — | — | 2,888 | — | — | — | 2,888 |
| Unrealized net loss on investments and future policy benefits discount | | | | | | | | |
| rate remeasurement gains (losses), net of tax | — | — | — | (25,738) | — | — | — | (25,738) |
| Change in fair value of cash flow hedges, net of tax | — | — | — | 2,823 | — | — | — | 2,823 |
| Amounts reclassified into earnings on hedging activities | — | — | — | (2,992) | — | — | — | (2,992) |
| Net earnings | — | — | — | — | 629,570 | — | — | 629,570 |
| Series N Non-Voting Common Stock dividends: (\$0.13) | — | — | — | — | (22,941) | — | — | (22,941) |
| Net activity | — | — | — | (23,019) | 606,629 | — | — | 583,610 |
| Balance as of December 31, 2023 | \$ 10,497 | \$ 176 | 453,643 | \$ (308,642) | \$ 7,609,777 | \$ (525,653) | (151,997) | \$ 7,087,801 |
| Balance as of March 31, 2022 | \$ 10,497 | \$ — | \$ 453,819 | \$ (4,992) | \$ 6,112,401 | \$ (525,653) | \$ (151,997) | \$ 5,894,075 |
| Common stock dividend | — | 176 | (176) | — | — | — | — | — |
| Foreign currency translation | — | — | — | (757) | — | — | — | (757) |
| Unrealized net loss on investments and future policy benefits discount | | | | | | | | |
| rate remeasurement gains (losses), net of tax | — | — | — | (304,620) | — | — | — | (304,620) |
| Change in fair value of cash flow hedges, net of tax | — | — | — | 6,532 | — | — | — | 6,532 |
| Amounts reclassified into earnings on hedging activities | — | — | — | 101 | — | — | — | 101 |
| Net earnings | — | — | — | — | 887,063 | — | — | 887,063 |
| Common stock dividends: (\$1.00 per share) | — | — | — | — | (19,608) | — | — | (19,608) |
| Series N Non-Voting Common stock dividends: (\$0.04 per share) | — | — | — | — | (7,059) | — | — | (7,059) |
| Net activity | — | 176 | (176) | (298,744) | 860,396 | — | — | 561,652 |
| Balance as of December 31, 2022 | \$ 10,497 | \$ 176 | \$ 453,643 | \$ (303,736) | \$ 6,972,797 | \$ (525,653) | \$ (151,997) | \$ 6,455,727 |

The accompanying notes are an integral part of these consolidated financial statements.

U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

| | Nine months ended December 31, | | Quarter ended June 30, | |
|---|--------------------------------|------------|------------------------|------------|
| | 2023 | 2022 | 2024 | 2023 |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | |
| Cash flows from operating activities: | | | | |
| Net earnings | \$ 629,570 | \$ 887,063 | \$ 195,417 | \$ 256,838 |
| Adjustments to reconcile net earnings to cash provided by operations: | | | | |
| Depreciation | 604,237 | 544,176 | 224,313 | 193,475 |
| Amortization of premiums and accretion of discounts related to investments, net | 12,905 | 15,232 | 4,253 | 4,394 |
| Amortization of debt issuance costs | 5,295 | 5,694 | 1,550 | 1,456 |

| | | | | |
|---|-------------|-------------|-----------|-----------|
| Interest credited to policyholders | 52,099 | 39,048 | 19,507 | 17,538 |
| Provision for allowance (recoveries) for losses on trade receivables, net | 1,155 | (4,617) | | |
| Provision for allowance for losses on trade receivables, net | 2,052 | 592 | | |
| Non cash lease expense | 11,338 | 16,417 | 2,623 | 4,384 |
| Net gains on disposal of personal property | (138,653) | (199,196) | (7,768) | (55,661) |
| Net losses on disposal of real estate | 5,320 | 5,038 | 3,104 | 1,021 |
| Net (gains) losses on sales of investments | (662) | 8,695 | | |
| Net (gains) losses on equity securities | (174) | 10,906 | | |
| Deferred income taxes | 101,999 | 121,707 | | |
| Net (gains) losses on sales of fixed maturity securities | 2,240 | (1,914) | | |
| Net gains on equity securities | (1,326) | (2,429) | | |
| Deferred income taxes, net | 22,927 | 34,108 | | |
| Net change in other operating assets and liabilities: | | | | |
| Trade receivables and reinsurance recoverables | (7,217) | 25,853 | (39,401) | (17,435) |
| Inventories and parts, net | (3,698) | 8,673 | | |
| Inventories and parts | (6,689) | (13,395) | | |
| Prepaid expenses | 1,509 | 7,867 | (2,142) | 9,870 |
| Deferred policy acquisition costs, net | 7,629 | 1,217 | 1,418 | 4,868 |
| Other assets | (20,627) | (13,734) | | |
| Other assets and right of use assets - operating, net | (12,865) | (14,341) | | |
| Related party assets | (1,073) | (26,775) | (20,724) | 3,132 |
| Accounts payable and accrued expenses and operating lease liabilities | 14,216 | 62,430 | 52,770 | 33,112 |
| Policy benefits and losses, claims and loss expenses payable | (29,719) | 1,688 | 2,095 | (12,098) |
| Other policyholders' funds and liabilities | 866 | 1,767 | (12,238) | 3,986 |
| Deferred income | (7,046) | (2,168) | 11,434 | 11,999 |
| Related party liabilities | 774 | (1,301) | 11,353 | 2,197 |
| Net cash provided by operating activities | 1,240,043 | 1,515,680 | 453,903 | 465,697 |
| Cash flows from investing activities: | | | | |
| Escrow deposits | 1,045 | 159 | 691 | (361) |
| Purchases of: | | | | |
| Property, plant and equipment | (2,400,949) | (2,076,424) | (963,163) | (773,577) |
| Fixed maturity securities available-for-sale | (270,383) | (491,431) | (77,777) | (13,208) |
| Equity securities | (519) | (4,828) | — | (242) |
| Investments, other | (132,963) | (205,672) | (23,430) | (52,865) |
| Proceeds from sales and paydowns of: | | | | |
| Proceeds from sales of: | | | | |
| Property, plant and equipment | 598,170 | 533,595 | 146,672 | 193,455 |
| Fixed maturity securities available-for-sale | 447,489 | 148,290 | 101,568 | 348,604 |
| Equity securities | 1,417 | 1,187 | 11 | 236 |
| Investments, other | 46,800 | 223,354 | 12,110 | 9,290 |
| Net cash used in investing activities | (1,709,893) | (1,871,770) | (803,318) | (288,668) |
| Cash flows from financing activities: | | | | |
| Borrowings from credit facilities | 1,037,082 | 975,966 | 349,233 | 445,493 |
| Principal repayments on credit facilities | (625,067) | (695,321) | (321,670) | (232,824) |
| Payment of debt issuance costs | (4,072) | (4,962) | (248) | (2,688) |
| Finance lease payments | (86,166) | (95,290) | (19,260) | (34,168) |

| | | | | |
|--|--------------|--------------|--------------|--------------|
| Securitization deposits | 236 | 137 | 99 | 79 |
| Common Stock dividends paid | — | (19,608) | | |
| Series N Non-Voting Common Stock dividends paid | (22,941) | (7,059) | (8,824) | (7,059) |
| Investment contract deposits | 214,312 | 258,157 | 76,417 | 51,239 |
| Investment contract withdrawals | (302,150) | (236,742) | (107,185) | (83,331) |
| Net cash provided by financing activities | 211,234 | 175,278 | | |
| Net cash provided (used) by financing activities | (31,438) | 136,741 | | |
| Effects of exchange rate on cash | 4,068 | (12,706) | (530) | 2,830 |
| Decrease in cash and cash equivalents | (254,548) | (193,518) | | |
| Increase (decrease) in cash and cash equivalents | (381,383) | 316,600 | | |
| Cash and cash equivalents at the beginning of period | 2,060,524 | 2,704,137 | 1,534,544 | 2,060,524 |
| Cash and cash equivalents at the end of period | \$ 1,805,976 | \$ 2,510,619 | \$ 1,153,161 | \$ 2,377,124 |

The accompanying notes are an integral part of these consolidated financial statements.

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Basis of Presentation

U-Haul Holding Company, a Nevada corporation ("U-Haul Holding Company"), has a **third first** fiscal quarter that ends on the **31st30th** of **December June** for each year that is referenced. Our insurance company subsidiaries have a **third first** quarter that ends on the **30 31st** of **September March** for each year that is referenced. They have been consolidated on that basis. Our insurance companies' financial reporting processes conform to calendar year reporting as required by state insurance departments. We believe that consolidating their calendar year into our fiscal year financial statements does not materially affect the presentation of consolidated financial position or consolidated results of operations. We disclose material events, if any, occurring during the intervening period. Consequently, all references to our insurance subsidiaries' years **2023 2024** and **2022 2023** correspond to fiscal **2024 2025** and **2023 2024** for U-Haul Holding Company.

Accounts denominated in non-U.S. currencies have been translated into U.S. dollars.

The accompanying interim consolidated financial statements are unaudited and reflect all adjustments (including normal recurring adjustments) necessary to present fairly the financial position, results of operations and cash flows for the interim periods presented in conformity with the accounting principles generally accepted in the United States of America ("GAAP"). Interim results are not necessarily indicative of full year performance. **Except for balances affected by the adoption of Accounting Standards Update ("ASU") 2018-12, Financial Services - Insurance (Topic 944): Targeted Improvements to the Accounting for Long-Duration Contracts ("ASU 2018-12") noted below, the** **The** year-end consolidated balance sheet data was derived from audited consolidated financial statements included in our Annual Report on Form 10-K for the fiscal year ended **March 31, 2023 March 31, 2024**, which include all disclosures required by GAAP. Compared to the consolidated annual financial statements, certain footnotes within the accompanying interim consolidated financial statements have been condensed. Therefore, these interim consolidated financial statements should be read in conjunction with the consolidated financial statements of the Company included in our Annual Report on Form 10-K for the fiscal year ended **March 31, 2023 March 31, 2024**.

In our opinion, all adjustments necessary for the fair presentation of such consolidated financial statements have been included. Such adjustments consist only of normal recurring items.

Intercompany accounts and transactions have been eliminated.

The Company has reclassified certain prior period amounts to conform with the current period presentation on the Consolidated Balance Sheets related to equity securities, at estimated fair value and fixed maturity securities available-for-sale net of allowance for credit loss, at estimated fair market value and amortized cost which was previously reported in investments, fixed maturities and marketable equities. The Company has reclassified certain prior period amounts to conform with the current period presentation on the Consolidated Statements of Cash Flows related to (1) amortization of deferred policy acquisition costs which was previously reported separately and is now included in deferred policy acquisition costs, net, (2) provision for allowance for inventories and parts reserves which was previously reported separately and is now included in inventories and parts, net, (3) purchases of short term investments, real estate, and mortgage loans which were previously reported separately and are now included in investments, other, (4) non-cash lease expense which was previously reported in other assets.

Income Tax

Tax regulations may require items to be included in our tax return at different times than when those items are reflected in our financial statements. Some of the differences are permanent, such as expenses that are not deductible on our tax return, and some are temporary differences, such as the timing of depreciation expense. Temporary differences create deferred tax assets and liabilities. Deferred tax assets generally represent items that will be used as a tax deduction or credit in our tax return in future years, which we have already recorded in our financial statements. Deferred tax liabilities generally represent deductions taken on our tax return that have not yet been recognized as an expense in our financial statements. We establish valuation allowances for our deferred tax assets if the amount of expected future taxable income is more likely than not to allow for the use of the deduction credit. Our effective tax rates for

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

the nine months ended December 31, 2023 and 2022 was a provision of 23.8% and 24.1%, respectively. Such rates differed from the federal statutory rate of 21.0% primarily due to state and local income taxes for both periods. Income taxes paid in cash was \$51.6 million for the nine months ended December 31, 2023.

Description of Legal Entities

U-Haul Holding Company is the holding company for:

U-Haul International, Inc. ("U-Haul");

Amerco Real Estate Company ("Real Estate");

Repwest Insurance Company ("Repwest"); and

Oxford Life Insurance Company ("Oxford").

Unless the context otherwise requires, the terms "Company," "we," "us" or "our" refer to U-Haul Holding Company and all of its legal subsidiaries.

Description of Operating Segments

U-Haul Holding Company has three (3) reportable segments. They are Moving and Storage, Property and Casualty Insurance and Life Insurance.

Draft 7/26/2024

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Moving and Storage operating segment ("Moving and Storage") includes U-Haul Holding Company, U-Haul and Real Estate and the wholly owned subsidiaries of U-Haul and Real Estate. Operations consist of the rental of trucks and trailers, sales of moving supplies, sales of towing accessories, sales of propane, and the rental of fixed and portable moving and storage units to the "do-it-yourself" mover and management of self-storage properties owned by others. Operations are conducted under the registered trade name U-Haul® throughout the United States and Canada.

The Property and Casualty Insurance operating segment ("Property and Casualty Insurance") includes Repwest and its wholly owned subsidiaries and ARCOA Risk Retention Group ("ARCOA"). Property and Casualty Insurance provides loss adjusting and claims handling for U-Haul® through regional offices in the United States and Canada. Property and Casualty Insurance also underwrites components of the Safemove®, Safetow®, Safemove Plus®, Safestor® and Safestor Mobile® protection packages to U-Haul customers. The

business plan for Property and Casualty Insurance includes offering property and casualty insurance products in other U-Haul-related programs. ARCOA is a group captive insurer owned by us and our wholly owned subsidiaries whose purpose is to provide insurance products related to our moving and storage business.

The Life Insurance operating segment ("Life Insurance") includes Oxford and its wholly owned subsidiaries. Life Insurance provides life and health insurance products primarily to the senior market through the direct writing and reinsuring of life insurance, Medicare supplement and annuity policies.

Accounting Policy Updates:

The following accounting policies were updated since the filing of our Annual Report on Form 10-K for the fiscal year ended March 31, 2023 due to the adoption of ASU 2018-12. Please refer to Note 17, Accounting Pronouncements for additional information on the financial statement impacts related to the adoption of this standard.

Deferred Policy Acquisition Costs

Certain costs of acquiring new insurance business are deferred and recorded as an asset. These costs are capitalized on a grouped contract basis and amortized over the expected term of the related contracts and are essential for the acquisition of new insurance business. These costs are not capitalized until they are incurred. Deferred acquisition costs ("DAC") are directly related to the successful issuance of an insurance contract, and primarily include sales commissions, policy issue costs, direct to consumer advertising costs, and underwriting costs. Also recorded within DAC are sales inducements credited to policyholder account balances. Additionally, DAC includes the value of business acquired ("VOBA"), which are the costs of acquiring blocks of insurance from other companies or through the acquisition of other

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

companies. These costs represent the difference between the fair value of the contractual insurance assets acquired and liabilities assumed, compared against the assets and liabilities for insurance contracts that the Company issues or holds measured in accordance with GAAP.

DAC is amortized on a constant-level basis over the expected term of the grouped contracts, with the related expense included in amortization of deferred acquisition costs. The in-force metric used to compute the DAC amortization rate is premium deposit in-force for deferred annuities, policy count in-force for health insurance, and face amount in-force for life insurance. The assumptions used to amortize acquisition costs include mortality, morbidity, and persistency. These assumptions are reviewed at least annually and revised in conjunction with any change in the future policy benefit assumptions. The effect of changes in the assumptions are recognized over the remaining expected contract term as a revision of future amortization amounts.

Policy Benefits and Losses, Claims and Loss Expenses Payable

The liability for future policy benefits for traditional and limited-payment long duration life and health products comprises approximately \$373.1 million of the total liability for future policy benefits of consolidated Policy Benefits and Losses, Claims and Loss Expenses Payable. The liability is determined each reporting period based on the net level premium method. This method requires the liability for future policy benefits be calculated as the present value of estimated future policyholder benefits and the related termination expenses, less the present value of estimated future net premiums to be collected from policyholders. Net level premiums reflect a recomputed net premium ratio using actual experience since the issue date or the Transition Date of April 1, 2021 and expected future experience. The liability is accrued as premium revenue and is recognized and adjusted for differences between actual and expected experience. Long-duration insurance contracts issued by the Company are grouped into cohorts based on the contract issue year, distribution channel, legal entity and product type.

Both the present value of expected future benefit payments and the present value of expected future net premiums are based primarily on assumptions of discount rates, mortality, morbidity, lapse, and persistency. Each quarter, the Company remeasures its liability for future policy benefits using current discount rates with the effect of the change recognized in Other Comprehensive Income, a component of stockholders' equity. In addition, the Company recognizes a liability remeasurement gain or using original discount rates, and relating to actual experience under the net premium calculation, as compared to the prior reporting period expected cash flows.

The Company reviews, and updates as necessary, its cash flow assumptions (mortality, morbidity, lapses and persistency) used to calculate the change in the liability for future policy benefits at least annually. These cash flow assumptions are reviewed at the same time every year, or more frequently, if suggested by experience. If cash flow assumptions are changed, the net premium ratio is recalculated from the original issue date, or the Transition Date, using actual experience and projected future cash flows. When the expected future net premiums exceed the expected future gross premiums, or the present value of future policyholder benefits exceeds the present value of expected future gross premiums, the liability for future policy benefits is adjusted with changes recognized in policyholder benefits. The cash flow assumptions do not include an adjustment for adverse deviation. Mortality tables used for individual life insurance include various industry tables and reflect modifications based on Company experience. Morbidity assumptions for individual health are based on Company experience and industry data. Lapse and persistency assumptions are based on Company experience.

The liability for future policy benefits is discounted as noted above, using a current upper-medium grade fixed-income instrument yield that reflects the duration characteristics of the liability for future policy benefits. The methodology for determining current discount rates consists of constructing a discount rate curve intended to be reflective of the currency and tenor of the insurance liability cash flows. The methodology is designed to prioritize observable inputs based on market data available in the local debt markets denominated in

the same currency as the policies. For the discount rates applicable to tenors for which the single-A debt market is not liquid or there is little or no observable market data, the Company will

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

use estimation techniques consistent with the fair value guidance in Accounting Standards Codification ("ASC") 820, *Fair Value Measurement*. We further accrete interest as a component of policyholder benefits using the original discount rate that is locked-in during the year of contract issuance. The original discount rates (or the locked-in discount rates) are used for interest accretion purposes and for the determination of net premiums, whereas the current discount rates are used for purposes of valuing the liability.

The liability for future policy benefits for annuity and interest sensitive life-type products is represented by policy account value. For limited-payment contracts, a deferred profit liability is also recorded, with changes recognized in income over the life of the contract in proportion to the amount of insurance in-force.

Liability from Investment Contracts

Liability from Investment Contracts represents the amount held by the Company on behalf of the policyholder at each reporting date. This amount includes deposits received from the policyholder, interest credited to the policyholder's account balance, net of charges assessed against the account balance and any policyholder withdrawals. This balance also includes liabilities for annuities and certain other contracts that do not contain significant insurance risk, as well as the estimated fair value of embedded derivatives associated with indexed annuity products.

2. Earnings per Share

We calculate earnings per share using the two-class method in accordance with ASC Topic 260, *Earnings Per Share*. The two-class method allocates the undistributed earnings available to common stockholders to the Company's outstanding common stock, \$0.25 par value (the "Voting Common Stock"), and the Series N Non-Voting Common Stock, \$0.001 par value (the "Non-Voting Common Stock"), based on each share's percentage of total weighted average shares outstanding. The Voting Common Stock and Non-Voting Common Stock are allocated 10% and 90%, respectively, of our undistributed earnings available to common stockholders. This represents earnings available to common stockholders less the dividends declared for both the Voting Common Stock and Non-Voting Common Stock.

Our undistributed earnings per share is calculated by taking the undistributed earnings available to common stockholders and dividing this number by the weighted average shares outstanding for the respective stock. If there was a dividend declared for that period, the dividend per share is added to the undistributed earnings per share to calculate the basic and diluted earnings per share. The process is used for both Voting Common Stock and Non-Voting Common Stock.

The calculation of basic and diluted earnings per share for the quarters ended December 31, 2023 and 2022 for our Voting Common Stock and Non-Voting Common Stock were as follows:

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| | For the Quarters Ended | |
|---|--|-------------|
| | December 31, | |
| | 2023 | 2022 |
| | (Unaudited) | |
| | (In thousands, except share and per share amounts) | |
| Weighted average shares outstanding of Voting Common Stock | 19,607,788 | 19,607,788 |
| Total weighted average shares outstanding for Voting Common Stock and Non-Voting Common Stock | 196,077,880 | 196,077,880 |

| | | | | |
|---|----|-------------|----|-------------|
| Percent of weighted average shares outstanding of Voting Common Stock | | 10 % | | 10 % |
| Net earnings available to common stockholders | \$ | 99,224 | \$ | 198,852 |
| Voting Common Stock dividends declared and paid | | — | | — |
| Non-Voting Common Stock dividends declared and paid | | (8,823) | | (7,059) |
| Undistributed earnings available to common stockholders | \$ | 90,401 | \$ | 191,793 |
| Undistributed earnings available to common stockholders allocated to Voting Common Stock | \$ | 9,040 | \$ | 19,179 |
| Undistributed earnings per share of Voting Common Stock | \$ | 0.46 | \$ | 0.98 |
| Dividends declared per share of Voting Common Stock | \$ | — | \$ | — |
| Basic and diluted earnings per share of Voting Common Stock | \$ | 0.46 | \$ | 0.98 |
| Weighted average shares outstanding of Non-Voting Common Stock | | 176,470,092 | | 176,470,092 |
| Total weighted average shares outstanding for Voting Common Stock and Non-Voting Common Stock | | 196,077,880 | | 196,077,880 |
| Percent of weighted average shares outstanding of Non-Voting Common Stock | | 90 % | | 90 % |
| Net earnings available to common stockholders | \$ | 99,224 | \$ | 198,852 |
| Voting Common Stock dividends declared and paid | | — | | — |
| Non-Voting Common Stock dividends declared and paid | | (8,823) | | (7,059) |
| Undistributed earnings available to common stockholders | \$ | 90,401 | \$ | 191,793 |
| Undistributed earnings available to common stockholders allocated to Non-Voting Common Stock | \$ | 81,361 | \$ | 172,614 |
| Undistributed earnings per share of Non-Voting Common Stock | \$ | 0.46 | \$ | 0.98 |
| Dividends declared per share of Non-Voting Common Stock | \$ | 0.05 | \$ | 0.04 |
| Basic and diluted earnings per share of Non-Voting Common Stock | \$ | 0.51 | \$ | 1.02 |

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The calculation of basic and diluted earnings per share for the nine months quarters ended December 31, 2023 June 30, 2024 and 2022 2023 for our Voting Common Stock and Non-Voting Common Stock were as follows:

| | Nine months ended | | For the Quarters Ended | |
|---|--|-------------|--|-------------|
| | December 31, | | June 30, | |
| | 2023 | 2022 | 2024 | 2023 |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands, except share and per share amounts) | | (In thousands, except share and per share amounts) | |
| Weighted average shares outstanding of Voting Common Stock | 19,607,788 | 19,607,788 | 19,607,788 | 19,607,788 |
| Total weighted average shares outstanding for Voting Common Stock and Non-Voting Common Stock | 196,077,880 | 196,077,880 | 196,077,880 | 196,077,880 |
| Percent of weighted average shares outstanding of Voting Common Stock | 10 % | 10 % | 10 % | 10 % |
| Net earnings available to common stockholders | \$ 629,570 | \$ 887,063 | \$ 195,417 | \$ 256,838 |
| Voting Common Stock dividends declared and paid | — | (19,608) | — | — |
| Non-Voting Common Stock dividends declared and paid | (22,941) | (7,059) | (8,824) | (7,059) |
| Undistributed earnings available to common stockholders | \$ 606,629 | \$ 860,396 | \$ 186,593 | \$ 249,779 |
| Undistributed earnings available to common stockholders allocated to Voting Common Stock | \$ 60,663 | \$ 86,040 | \$ 18,659 | \$ 24,978 |

| | | | | |
|---|-------------|-------------|-------------|-------------|
| Undistributed earnings per share of Voting Common Stock | \$ 3.09 | \$ 4.39 | \$ 0.95 | \$ 1.27 |
| Dividends declared per share of Voting Common Stock | \$ — | \$ 1.00 | \$ — | \$ — |
| Basic and diluted earnings per share of Voting Common Stock | \$ 3.09 | \$ 5.39 | \$ 0.95 | \$ 1.27 |
| Weighted average shares outstanding of Non-Voting Common Stock | 176,470,092 | 176,470,092 | 176,470,092 | 176,470,092 |
| Total weighted average shares outstanding for Voting Common Stock and Non-Voting Common Stock | 196,077,880 | 196,077,880 | 196,077,880 | 196,077,880 |
| Percent of weighted average shares outstanding of Non-Voting Common Stock | 90 % | 90 % | 90 % | 90 % |
| Net earnings available to common stockholders | \$ 629,570 | \$ 887,063 | \$ 195,417 | \$ 256,838 |
| Voting Common Stock dividends declared and paid | — | (19,608) | — | — |
| Non-Voting Common Stock dividends declared and paid | (22,941) | (7,059) | (8,824) | (7,059) |
| Undistributed earnings available to common stockholders | \$ 606,629 | \$ 860,396 | \$ 186,593 | \$ 249,779 |
| Undistributed earnings available to common stockholders allocated to Non-Voting Common Stock | \$ 545,966 | \$ 774,356 | \$ 167,934 | \$ 224,801 |
| Undistributed earnings per share of Non-Voting Common Stock | \$ 3.09 | \$ 4.39 | \$ 0.95 | \$ 1.27 |
| Dividends declared per share of Non-Voting Common Stock | \$ 0.13 | \$ 0.04 | \$ 0.05 | \$ 0.04 |
| Basic and diluted earnings per share of Non-Voting Common Stock | \$ 3.22 | \$ 4.43 | \$ 1.00 | \$ 1.31 |

3. Investments

We deposit bonds with insurance regulatory authorities to meet statutory requirements. The adjusted cost of bonds on deposit with insurance regulatory authorities was \$22.5 20.1 million and \$23.4 23.1 million as of December 31, 2023 June 30, 2024 and March 31, 2023 March 31, 2024, respectively.

Available-for-Sale Investments

Available-for-sale investments as of December 31, 2023 June 30, 2024 were as follows:

| | Gross | | | | | Gross | | | | |
|---|----------------|------------|--------------|-------------------------------|--------------|----------------|------------|--------------|-------------------------------|--------------|
| | Amortized | Unrealized | Unrealized | Allowance for Expected Credit | Fair | Amortized | Unrealized | Unrealized | Allowance for Expected Credit | Fair |
| | Cost | Gains | Losses | Losses | Value | Cost | Gains | Losses | Losses | Value |
| | (Unaudited) | | | | | (Unaudited) | | | | |
| | (In thousands) | | | | | (In thousands) | | | | |
| U.S. treasury securities and government obligations | \$ 319,497 | \$ 2,471 | \$ (13,023) | \$ — | \$ 308,945 | \$ 147,881 | \$ 235 | \$ (9,361) | \$ — | \$ 138,755 |
| U.S. government agency mortgage-backed securities | 68,501 | 149 | (8,353) | — | \$ 60,297 | 47,208 | 153 | (8,044) | — | 39,317 |
| Obligations of states and political subdivisions | 154,660 | 102 | (16,060) | — | \$ 138,702 | 150,396 | 313 | (8,108) | — | 142,601 |
| Corporate securities | 1,943,321 | 524 | (247,483) | (1,704) | \$ 1,694,658 | 1,987,105 | 1,318 | (165,015) | (2,995) | 1,820,413 |
| Mortgage-backed securities | 330,502 | 12 | (58,492) | — | \$ 272,022 | 299,291 | 33 | (44,520) | — | 254,804 |
| | \$ 2,816,481 | \$ 3,258 | \$ (343,411) | \$ (1,704) | \$ 2,474,624 | \$ 2,631,881 | \$ 2,052 | \$ (235,048) | \$ (2,995) | \$ 2,395,890 |

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Available-for-sale investments as of **March 31, 2023** **March 31, 2024** were as follows:

| | 2023 | | | | | 2022 | | | | |
|---|----------------|------------|--------------|--------------------------------------|--------------|----------------|------------|--------------|--------------------------------------|--------------|
| | Gross | | Gross | Allowance for Expected Credit Losses | Fair Value | Gross | | Gross | Allowance for Expected Credit Losses | Fair Value |
| | Amortized | Unrealized | Unrealized | | | Amortized | Unrealized | Unrealized | | |
| | Cost | Gains | Losses | | | Cost | Gains | Losses | | |
| | (In thousands) | | | | | (In thousands) | | | | |
| U.S. treasury securities and government obligations | \$ 353,189 | \$ 3,061 | \$ (11,574) | \$ — | \$ 344,676 | \$ 191,070 | \$ 2,123 | \$ (8,921) | \$ — | \$ 184,272 |
| U.S. government agency mortgage-backed securities | 34,126 | 40 | (6,935) | — | \$ 27,231 | 48,067 | 250 | (7,664) | — | 40,653 |
| Obligations of states and political subdivisions | 161,960 | 649 | (12,104) | — | \$ 150,505 | 151,197 | 918 | (7,533) | — | 144,582 |
| Corporate securities | 2,086,432 | 1,491 | (216,589) | (2,101) | \$ 1,869,233 | 1,963,249 | 2,762 | (152,799) | (1,052) | 1,812,160 |
| Mortgage-backed securities | 370,880 | 78 | (53,566) | — | \$ 317,392 | 306,510 | 34 | (45,707) | — | 260,837 |
| | \$ 3,006,587 | \$ 5,319 | \$ (300,768) | \$ (2,101) | \$ 2,709,037 | \$ 2,660,093 | \$ 6,087 | \$ (222,624) | \$ (1,052) | \$ 2,442,504 |

A summary of available-for-sale investments with unrealized losses for which an allowance for credit losses has not been recorded, aggregated by investment category and length of time that individual securities have been in a continuous loss position as of **December 31, 2023** **June 30, 2024** and **March 31, 2023** **March 31, 2024** were as follows:

| | December 31, 2023 | | | | | | June 30, 2024 | | | | | |
|---|------------------------------|--------------------|---------------------|---------------------|---------------------|---------------------|------------------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| | Less than or equal to 1 year | | Greater than 1 year | | Total | | Less than or equal to 1 year | | Greater than 1 year | | Total | |
| | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses |
| | (Unaudited) | | | | | | (Unaudited) | | | | | |
| | (In thousands) | | | | | | (In thousands) | | | | | |
| U.S. treasury securities and government obligations | \$ 6,825 | \$ (66) | \$ 122,372 | \$ (12,957) | \$ 129,197 | \$ (13,023) | \$ 35,130 | \$ (40) | \$ 99,447 | \$ (9,321) | \$ 134,577 | \$ (9,361) |
| U.S. government agency mortgage-backed securities | 6,009 | (52) | 31,756 | (8,301) | 37,765 | (8,353) | — | — | 22,893 | (8,044) | 22,893 | (8,044) |
| Obligations of states and political subdivisions | 59,216 | (3,367) | 82,845 | (12,693) | 142,061 | (16,060) | 31,299 | (489) | 81,171 | (7,619) | 112,470 | (8,108) |
| Corporate securities | 213,617 | (9,277) | 1,682,378 | (238,206) | 1,895,995 | (247,483) | 204,656 | (1,729) | 1,500,739 | (163,286) | 1,705,395 | (165,015) |
| Mortgage-backed securities | 16,987 | (486) | 310,288 | (58,006) | 327,275 | (58,492) | 10,340 | (43) | 242,491 | (44,477) | 252,831 | (44,520) |
| | \$ 302,654 | \$ (13,248) | \$ 2,229,639 | \$ (330,163) | \$ 2,532,293 | \$ (343,411) | \$ 281,425 | \$ (2,301) | \$ 1,946,741 | \$ (232,747) | \$ 2,228,166 | \$ (235,048) |

| | March 31, 2023 | | | | | | March 31, 2024 | | | | | |
|---|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| | Less than or equal to 1 year | | Greater than 1 year | | Total | | Less than or equal to 1 year | | Greater than 1 year | | Total | |
| | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses |
| | (Unaudited) | | | | | | (Unaudited) | | | | | |
| | (In thousands) | | | | | | (In thousands) | | | | | |
| U.S. treasury securities and government obligations | \$ 79,846 | \$ (3,935) | \$ 44,374 | \$ (7,639) | \$ 124,220 | \$ (11,574) | \$ 1,888 | \$ (13) | \$ 103,336 | \$ (8,908) | \$ 105,224 | \$ (8,921) |
| U.S. government agency mortgage-backed securities | 2,246 | (228) | 30,670 | (6,707) | 32,916 | (6,935) | — | — | 23,711 | (7,664) | 23,711 | (7,664) |
| Obligations of states and political subdivisions | 108,192 | (8,090) | 17,079 | (4,014) | 125,271 | (12,104) | 10,492 | (222) | 80,082 | (7,311) | 90,574 | (7,533) |
| Corporate securities | 1,697,611 | (158,038) | 272,256 | (58,551) | 1,969,867 | (216,589) | 132,513 | (1,258) | 1,495,167 | (151,541) | 1,627,680 | (152,799) |
| Mortgage-backed securities | 201,962 | (13,207) | 158,899 | (40,359) | 360,861 | (53,566) | 3,008 | (23) | 248,423 | (45,684) | 251,431 | (45,707) |
| | \$ 2,089,857 | \$ (183,498) | \$ 523,278 | \$ (117,270) | \$ 2,613,135 | \$ (300,768) | \$ 147,901 | \$ (1,516) | \$ 1,950,719 | \$ (221,108) | \$ 2,098,620 | \$ (222,624) |

Gross proceeds from matured or redeemed securities were **\$58.595.5** million and **\$448.9338.0** million for the first three and nine months ended **December 31, 2023**, respectively, **June 30, 2024** and **June 30, 2023** respectively. Included in the **June 30, 2024** and **2023** proceeds were **\$42.173.0** million and **\$147.6** million for the three and nine

months ended December 31, 2022. Included in the December 31, 2023 proceeds was \$225.0 from the Moving and Storage Treasuries that matured. The gross realized gains on these sales totaled \$1.5 3.6 million and \$1.1 0.9 million during the first nine three months of fiscal 2024 2025 and 2023, 2024, respectively. The gross realized losses on these sales totaled \$1.1 1.8 million and \$0.5 million during the first nine three months of fiscal 2025 and 2024, and 2023, respectively.

For available-for-sale debt securities in an unrealized loss position, we first assess whether the security is below investment grade. For securities that are below investment grade, we evaluate whether the decline in fair value has resulted from credit losses or other factors such as the interest rate environment. Declines in value due to credit are recognized as an allowance. In making this assessment, management considers the extent to which fair value is less than amortized cost, any changes to the rating of the security by a rating agency, and adverse market conditions specifically related to the security, among other factors. If this assessment indicates that a credit loss exists, cumulative default rates based on ratings are used to

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

determine the potential cost of default, by year. The present value of these potential costs is then compared to the amortized cost of the security to determine the credit loss, limited by the amount that the fair value is less than the amortized cost basis.

Declines in fair value that have not been recorded through an allowance for credit losses, such as declines due to changes in market interest rates, are recorded through accumulated other comprehensive income, net of applicable taxes. If we intend to sell a security, or it is more likely than not that we will be required to sell the security before recovery of its amortized cost basis, the security is written down to its fair value and the write down is charged against the allowance for credit losses, with any incremental impairment reported in earnings. Reversals of the allowance for credit losses are permitted and should not exceed the allowance amount initially recognized.

Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. There was a \$0.4 1.9 million and \$(2.2 0.5) million net impairment charge recorded in the first nine three months ended December 31, 2023 June 30, 2024 and 2022, 2023, respectively.

Expected maturities may differ from contractual maturities as borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

The adjusted cost and fair value of available-for-sale investments by contractual maturity were as follows:

| | December 31, 2023 | | March 31, 2023 | | June 30, 2024 | | March 31, 2024 | |
|--|-------------------|---------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|
| | Amortized Cost | Fair Value | Amortized Cost | Fair Value | Amortized Cost | Fair Value | Amortized Cost | Fair Value |
| | (Unaudited) | | | | (Unaudited) | | | |
| | (In thousands) | | | | (In thousands) | | | |
| Due in one year or less | \$ 323,343 | \$ 323,638 | \$ 354,875 | \$ 354,184 | \$ 301,514 | \$ 299,952 | \$ 266,357 | \$ 266,578 |
| Due after one year through five years | 744,486 | 705,900 | 754,175 | 717,552 | 608,709 | 587,286 | 748,338 | 723,903 |
| Due after five years through ten years | 650,412 | 566,624 | 736,089 | 665,708 | 664,240 | 605,525 | 614,890 | 564,422 |
| Due after ten years | 767,738 | 606,440 | 790,568 | 654,201 | 758,127 | 648,323 | 723,998 | 626,764 |
| | 2,485,979 | 2,202,602 | 2,635,707 | 2,391,645 | 2,332,590 | 2,141,086 | 2,353,583 | 2,181,667 |
| Mortgage-backed securities | 330,502 | 272,022 | 370,880 | 317,392 | 299,291 | 254,804 | 306,510 | 260,837 |
| | \$ 2,816,481 | \$ 2,474,624 | \$ 3,006,587 | \$ 2,709,037 | \$ 2,631,881 | \$ 2,395,890 | \$ 2,660,093 | \$ 2,442,504 |

Equity investments of common stock and non-redeemable preferred stock were as follows:

| December 31, 2023 | March 31, 2023 | June 30, 2024 | March 31, 2024 |
|-------------------|----------------|---------------|----------------|
|-------------------|----------------|---------------|----------------|

| | Amortized Cost | Fair Value | Amortized Cost | Fair Value | Amortized Cost | Fair Value | Amortized Cost | Fair Value |
|---------------------------------|-------------------------------|------------------|-------------------|------------------|-------------------------------|------------------|-------------------|------------------|
| | (Unaudited) (In thousands) | | | | (Unaudited) (In thousands) | | | |
| Common stocks | \$ 29,594 | \$ 39,534 | \$ 29,577 | \$ 39,375 | \$ 35,284 | \$ 51,999 | \$ 29,604 | \$ 45,014 |
| Non-redeemable preferred stocks | 25,144 | 20,141 | 26,054 | 21,982 | 25,144 | 22,067 | 25,144 | 21,260 |
| | <u>\$ 54,738</u> | <u>\$ 59,675</u> | <u>\$ 55,631</u> | <u>\$ 61,357</u> | <u>\$ 60,428</u> | <u>\$ 74,066</u> | <u>\$ 54,748</u> | <u>\$ 66,274</u> |

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Investments, other

The carrying value of the other investments was as follows:

| | December 31, 2023 | March 31, 2023 | June 30, 2024 | March 31, 2024 |
|--------------------------|-------------------------------|-------------------|-------------------------------|-------------------|
| | (Unaudited) (In thousands) | | (Unaudited) (In thousands) | |
| Mortgage loans, net | \$ 567,784 | \$ 466,531 | \$ 617,230 | \$ 604,481 |
| Short-term investments | 993 | 15,921 | — | 997 |
| Real estate | 65,836 | 72,178 | | |
| Policy loans | 11,155 | 10,921 | 11,390 | 11,229 |
| Other equity investments | 14,485 | 9,989 | | |
| Other investments | 9,803 | 17,229 | | |
| | <u>\$ 660,253</u> | <u>\$ 575,540</u> | <u>\$ 638,423</u> | <u>\$ 633,936</u> |

4. Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses were as follows:

| | June 30, 2024 | March 31, 2024 |
|------------------|-------------------|-------------------|
| | (In thousands) | |
| Accounts payable | \$ 248,127 | \$ 240,053 |
| Accrued expenses | 585,169 | 543,031 |
| | <u>\$ 833,296</u> | <u>\$ 783,084</u> |

5. Notes, Loans and Finance Leases Payable, net

Long Term Debt

Long term debt was as follows:

| | Weighted Avg | | | | | | | | Weighted Avg | | | | | | | | | | | |
|--|---|-----|------|---|--------------------|--------|------|---|-------------------|----------------|--|-----|------|---|--------------------|--------|------|--------------|----------------|----------------|
| | Fiscal Year 2024 Interest Rates | | | | Interest Rates (c) | | | | December 31, 2023 | March 31, 2023 | Fiscal Year 2025 Interest Rates | | | | Interest Rates (c) | | | | June 30, 2024 | March 31, 2024 |
| | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | (Unaudited) | | | | | | | | | | (Unaudited) | |
| | | | | | | | | | (In thousands) | | | | | | | | | | (In thousands) | |
| Real estate loans (amortizing term) (a) | 4.30 | % - | 6.82 | % | 2027 | - 2037 | 5.90 | % | \$ 280,737 | \$ 289,647 | 4.30 | % - | 6.80 | % | 2027 | - 2037 | 5.89 | % | \$ 274,797 | \$ 277,767 |
| Senior mortgages | 2.70 | % - | 5.66 | % | 2024 | - 2042 | 4.19 | % | 2,435,443 | 2,371,231 | 2.70 | % - | 6.05 | % | 2026 | - 2042 | 4.16 | % | 2,222,442 | 2,284,853 |
| Real estate loans (revolving credit) | — | % - | — | % | — | - 2027 | - | % | — | — | — | % - | — | % | — | - 2027 | - | % | — | — |
| Fleet loans (amortizing term) | 1.61 | % - | 5.68 | % | 2024 | - 2029 | 3.79 | % | 79,874 | 111,856 | 1.61 | % - | 5.68 | % | 2024 | - 2029 | 3.89 | % | 59,744 | 70,454 |
| Fleet loans (revolving credit) (b) | 2.36 | % - | 6.70 | % | 2026 | - 2028 | 6.24 | % | 605,000 | 615,000 | 6.57 | % - | 6.68 | % | 2027 | - 2029 | 6.62 | % | 585,000 | 573,889 |
| Finance leases (rental equipment) | 2.49 | % - | 5.01 | % | 2024 | - 2026 | 4.06 | % | 137,039 | 223,205 | 2.86 | % - | 5.01 | % | 2024 | - 2026 | 4.16 | % | 98,382 | 117,641 |
| Finance liabilities (rental equipment) | 1.60 | % - | 6.48 | % | 2024 | - 2031 | 4.60 | % | 1,660,443 | 1,255,763 | | | | | | | | | | |
| Finance liability (rental equipment) | 1.60 | % - | 6.80 | % | 2024 | - 2031 | 4.88 | % | 1,801,109 | 1,708,619 | | | | | | | | | | |
| Private placements | 2.43 | % - | 2.88 | % | 2029 | - 2035 | 2.65 | % | 1,200,000 | 1,200,000 | 2.43 | % - | 2.88 | % | 2029 | - 2035 | 2.65 | % | 1,200,000 | 1,200,000 |
| Other obligations | 1.50 | % - | 8.00 | % | 2024 | - 2049 | 6.16 | % | 72,869 | 76,648 | 1.50 | % - | 8.00 | % | 2024 | - 2049 | 6.26 | % | 70,202 | 70,815 |
| | Notes, loans and finance leases payable | | | | | | | | 6,471,405 | 6,143,350 | Notes, loans and finance leases payable | | | | | | | 6,311,676 | 6,304,038 | |
| Less: Debt issuance costs | | | | | | | | | (34,096) | (35,308) | | | | | | | | (31,371) | (32,676) | |
| Total notes, loans and finance leases payable, net | | | | | | | | | \$ 6,437,309 | \$ 6,108,042 | Total notes, loans and finance leases payable, net | | | | | | | \$ 6,280,305 | \$ 6,271,362 | |
| (a) Certain loans have interest rate swaps fixing the rate for the relevant loans between 2.72% and 2.86% based on current margin. The weighted average interest rate calculation for these loans was 4.10% using the swap adjusted interest rate. | | | | | | | | | | | (a) Certain loans have interest rate swaps fixing the rate for the relevant loans between 2.72% and 2.86% based on current margin. The weighted average interest rate calculation for these loans was 4.10% using the swap adjusted interest rate. | | | | | | | | | |
| (b) A loan has an interest rate swap fixing the rate \$100 million of the relevant loan at 4.71% based on current margin. The weighted average interest rate calculation for these loans was 6.13% using the swap adjusted interest rate. | | | | | | | | | | | | | | | | | | | | |
| (c) Weighted average rates as of December 31, 2023. | | | | | | | | | | | | | | | | | | | | |
| (b) A loan has an interest rate swap fixing the rate for \$100 million of the relevant loan at 4.71% based on current margin. The weighted average interest rate calculation for these loans was 6.51% using the swap adjusted interest rate. | | | | | | | | | | | | | | | | | | | | |
| (c) Weighted average rates as of June 30, 2024. | | | | | | | | | | | | | | | | | | | | |

Annual Maturities of Notes, Loans and Finance Leases Payable

The annual maturities of our notes, loans and finance leases payable, before debt issuance costs, as of December 31, 2023 for the next five years and thereafter are as follows:

| | Year Ending December 31, | | | | | | |
|--|--------------------------|------|------|------|------|------------|-------|
| | 2024 | 2025 | 2026 | 2027 | 2028 | Thereafter | Total |

| (Unaudited) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|--------------|
| (In thousands) | | | | | | | |
| Notes, loans and finance leases payable | \$ 666,155 | \$ 546,192 | \$ 941,575 | \$ 955,008 | \$ 500,139 | \$ 2,862,336 | \$ 6,471,405 |
| | | | | 16 | | | |
| | | | | 11 | | | |

U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Interest on Borrowings

Interest Expense

Components of interest expense included the following:

| | | Quarter ended December 31, | | | |
|--|----|----------------------------|----|---------|--|
| | | 2023 | | 2022 | |
| | | (Unaudited) | | | |
| | | (In thousands) | | | |
| Interest expense | \$ | 71,061 | \$ | 60,978 | |
| Capitalized interest | | (4,006) | | (3,818) | |
| Amortization of transaction costs | | 1,868 | | 2,336 | |
| Interest expense resulting from cash flow hedges | | (1,473) | | (455) | |
| Total interest expense | \$ | 67,450 | \$ | 59,041 | |

| | Nine months ended December 31, | | | | Quarter ended June 30, | | | |
|--|--------------------------------|----------|------|---------|------------------------|---------|------|---------|
| | 2023 | | 2022 | | 2024 | | 2023 | |
| | (Unaudited) | | | | (Unaudited) | | | |
| | (In thousands) | | | | (In thousands) | | | |
| Interest expense | \$ | 202,985 | \$ | 168,987 | \$ | 71,147 | \$ | 64,400 |
| Capitalized interest | | (11,738) | | (8,684) | | (4,013) | | (4,063) |
| Amortization of transaction costs | | 4,711 | | 5,596 | | 1,509 | | 1,411 |
| Interest expense resulting from cash flow hedges | | (3,967) | | 134 | | (1,425) | | (1,150) |
| Total interest expense | \$ | 191,991 | \$ | 166,033 | \$ | 67,218 | \$ | 60,598 |

Interest paid in cash was \$61.8 million and \$51.3 million for the third quarter of fiscal 2024 and 2023, respectively, and \$191.4 million and \$156.8 million for the first nine months quarter of fiscal 2024 2025 and 2023, 2024, respectively. Interest paid (received) in cash on derivative contracts was (\$1.5) million and \$(\$10.0 million for the third quarter of fiscal 2024 and 2023, respectively. Interest paid (received) in cash on derivative contracts was (\$3.8.0) million and \$0.6 million for the first nine months quarter of fiscal 2024 2025 and 2023, 2024, respectively.

Interest Rates

Interest rates and Company borrowings related to our revolving credit facilities were as follows:

| Revolving Credit Activity | | Revolving Credit Activity | |
|----------------------------|------|---------------------------|------|
| Quarter ended December 31, | | Quarter ended June 30, | |
| 2023 | 2022 | 2024 | 2023 |
| (Unaudited) | | (Unaudited) | |

| | (In thousands, except interest rates) | | | | (In thousands, except interest rates) | | | |
|---|---------------------------------------|---------|------|---------|---------------------------------------|---------|------|---------|
| Weighted average interest rate during the quarter | 6.64 | % | 4.68 | % | 6.63 | % | 6.26 | % |
| Interest rate at the end of the quarter | 6.63 | % | 5.28 | % | 6.61 | % | 6.41 | % |
| Maximum amount outstanding during the quarter | \$ | 710,000 | \$ | 765,000 | \$ | 735,000 | \$ | 715,000 |
| Average amount outstanding during the quarter | \$ | 669,372 | \$ | 710,109 | \$ | 665,861 | \$ | 660,330 |
| Facility fees | \$ | 259 | \$ | 270 | \$ | 263 | \$ | 265 |

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| | Revolving Credit Activity | | | |
|--|---------------------------------------|---------|------|-----------|
| | Nine months ended December 31, | | | |
| | 2023 | | 2022 | |
| | (Unaudited) | | | |
| | (In thousands, except interest rates) | | | |
| Weighted average interest rate during the period | 6.47 | % | 3.34 | % |
| Interest rate at the end of the period | 6.63 | % | 5.28 | % |
| Maximum amount outstanding during the period | \$ | 715,000 | \$ | 1,105,000 |
| Average amount outstanding during the period | \$ | 641,941 | \$ | 892,680 |
| Facility fees | \$ | 830 | \$ | 439 |

6. Derivatives

5. Derivatives

Cash Flow Hedges

We manage exposure to changes in market interest rates. We use interest rate swap agreements and forward swaps to reduce our exposure to changes in interest rates. Our use of derivative instruments is limited to highly effective interest rate swaps to hedge the risk of changes in cash flows (future interest payments) attributable to changes in secured overnight financing rate ("SOFR") swap rates with the designated benchmark interest rate being hedged on certain of our SOFR indexed variable rate debt. The interest rate swaps effectively fix our interest payments on certain SOFR indexed variable rate debt through July 2032. We monitor our positions and the credit ratings of our counterparties and do not currently anticipate non-performance by the counterparties. Interest rate swap agreements are not entered into for trading purposes. These fair values are determined using pricing valuation models which include broker quotes for which significant inputs are observable. They include adjustments for counterparty credit quality and other deal-specific factors, where appropriate and are classified as Level 2 in the fair value hierarchy.

The derivative fair values reflected in prepaid expense in the consolidated balance sheet were as follows:

| | Derivatives Fair Values as of | | Derivatives Fair Values as of | |
|---|---|----------------|---|----------------|
| | December 31, 2023 | March 31, 2023 | June 30, 2024 | March 31, 2024 |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | |
| Interest rate swaps designated as cash flow hedges: | Interest rate swaps designated as cash flow hedges: | | Interest rate swaps designated as cash flow hedges: | |
| Assets | \$ | 5,086 | \$ | 8,386 |
| Notional amount | \$ | 299,987 | \$ | 295,747 |
| | | \$ | | \$ |
| | | 5,311 | | 8,392 |
| | | 206,347 | | 297,867 |

(Gains) or losses recognized in income on interest rate derivatives are recorded as interest expense in the consolidated statements of operations. During the first nine three months of fiscal 2024 2025 and 2023, 2024, we recognized an a (decrease)/increase in the fair value of our cash flow hedges of \$ (\$2.8 1.9) million and \$6.5 3.8 million, respectively, net of taxes. During the first nine three months of fiscal 2024 2025 and 2023, 2024, we reclassified (\$3.0 1.1) million and \$ (\$0.1 0.9) million, respectively, from accumulated other comprehensive income (loss) ("AOCI") to interest expense, net of tax. As of December 31, 2023 June 30, 2024, we expect to reclassify \$5.7 5.5 million of net gains on interest rate contracts from AOCI to earnings as interest expense over the next twelve 12 months.

Economic Hedges

We use derivatives to economically hedge our equity market exposure to indexed annuity products sold by our Life Insurance company. These contracts earn a return for the contract holder based on the change in the value of the S&P 500 index between annual index point dates. We buy and sell listed equity and index call options and call option spreads. The credit risk is with the party in which the options are written. The net option price is paid up front and there are no additional cash requirements or additional contingent liabilities. These contracts are held at fair value on our balance sheet. These derivative instruments are included in Investments, other on the consolidated balance sheets. The fair values of these call options are determined based on quoted market prices from the relevant exchange and are classified as Level 1 in the fair value hierarchy. Net losses recognized in net investment and interest income for the first three months of June 30, 2024 and 2023 were \$1.4 million and \$1.6 million, respectively.

| | Derivatives Fair Values as of | | | |
|--|-------------------------------|---------|----------------|---------|
| | June 30, 2024 | | March 31, 2024 | |
| | (Unaudited) | | | |
| | (In thousands) | | | |
| Equity market contracts as economic hedging instruments: | | | | |
| Assets | \$ | 8,804 | \$ | 10,538 |
| Notional amount | \$ | 466,445 | \$ | 526,449 |

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

fair value hierarchy. Net (gains) losses recognized in net investment and interest income for the first nine months of December 31, 2023 and 2022 were (\$4.6) million and \$9.2 million, respectively.

| | Derivatives Fair Values as of | | | |
|--|-------------------------------|---------|----------------|---------|
| | December 31, 2023 | | March 31, 2023 | |
| | (Unaudited) | | | |
| | (In thousands) | | | |
| Equity market contracts as economic hedging instruments: | | | | |
| Assets | \$ | 8,795 | \$ | 4,295 |
| Notional amount | \$ | 535,537 | \$ | 465,701 |

Although the call options are employed to be effective hedges against our policyholder obligations from an economic standpoint, they do not meet the requirements for hedge accounting under GAAP. Accordingly, the changes in fair value of the call options are recognized each reporting date as a component of net investment and interest income. The change in fair value of the call options include the gains or losses recognized at the expiration of the option term and the changes in fair value for open contracts.

6.7. Accumulated Other Comprehensive Loss

The following provides tables provide the details and changes in AOCI:

| | Unrealized Net Gains (Losses) on Investments and Impact Foreign Currency Translation | | | | | Unrealized Net Gains (Losses) on Investments and Impact Foreign Currency Translation | | | | |
|--|---|--|---|---|--------------|---|--|---|---|---------|
| | of LFPB Discount Rates | Fair Value of Cash Flow Hedges | Postretirement Benefit Obligation Net Loss | Accumulated Other Comprehensive Loss | | of LFPB Discount Rates (a) | Fair Value of Cash Flow Hedges | Postretirement Benefit Obligation Net Loss | Accumulated Other Comprehensive Loss | |
| | (Unaudited) | | | | | (Unaudited) | | | | |
| | (In thousands) | | | | | (In thousands) | | | | |
| Balance as of September 30, 2023 | \$ (58,919) | \$ (225,693) | \$ 9,299 | \$ (351) | \$ (275,664) | | | | | |
| Balance as of March 31, 2024 | \$ (53,707) | \$ (176,883) | \$ 6,330 | \$ 1,044 | \$ (223,216) | | | | | |
| Foreign currency translation | 5,268 | — | — | — | 5,268 | (204) | — | — | — | (204) |
| Unrealized net loss on investments and impact of LFBP discount rates | — | (32,785) | — | — | (32,785) | — | (5,413) | — | — | (5,413) |
| Change in fair value of cash flow hedges | — | — | (4,352) | — | (4,352) | — | — | (1,905) | — | (1,905) |
| Amounts reclassified into earnings on hedging activities | — | — | (1,109) | — | (1,109) | — | — | (1,075) | — | (1,075) |
| Other comprehensive income (loss) | 5,268 | (32,785) | (5,461) | — | (32,978) | (204) | (5,413) | (2,980) | — | (8,597) |
| Balance as of December 31, 2023 | \$ (53,651) | \$ (258,478) | \$ 3,838 | \$ (351) | \$ (308,642) | | | | | |
| Balance as of June 30, 2024 | \$ (53,911) | \$ (182,296) | \$ 3,350 | \$ 1,044 | \$ (231,813) | | | | | |

| | Unrealized Net Gains (Losses) on Investments and Impact Foreign Currency Translation | | | | | Unrealized Net Gains (Losses) on Investments and Impact Foreign Currency Translation | | | | |
|--|---|---|---|---|--------------|---|---|---|---|--|
| | of LFPB Discount Rates (a) | Fair Value of Cash Flow Hedges | Postretirement Benefit Obligation Net Loss | Accumulated Other Comprehensive Loss | | of LFPB Discount Rates (a) | Fair Value of Cash Flow Hedges | Postretirement Benefit Obligation Net Loss | Accumulated Other Comprehensive Loss | |
| | (Unaudited) | | | | | (Unaudited) | | | | |
| | (In thousands) | | | | | (In thousands) | | | | |
| Balance as of March 31, 2023 | \$ (56,539) | \$ (232,740) | \$ 4,007 | \$ (351) | \$ (285,623) | | | | | |
| Foreign currency translation | 469 | — | — | — | 469 | | | | | |
| Unrealized net gain on investments and impact of LFBP discount rates | — | 20,344 | — | — | 20,344 | | | | | |
| Change in fair value of cash flow hedges | — | — | 3,842 | — | 3,842 | | | | | |
| Amounts reclassified into earnings on hedging activities | — | — | (868) | — | (868) | | | | | |
| Other comprehensive income (loss) | 469 | 20,344 | 2,974 | — | 23,787 | | | | | |
| Balance as of June 30, 2023 | \$ (56,070) | \$ (212,396) | \$ 6,981 | \$ (351) | \$ (261,836) | | | | | |

(a) Liability for future policy benefits

| | Unrealized Net Gains (Losses) on Investments and Impact Foreign Currency Translation | | | | | Unrealized Net Gains (Losses) on Investments and Impact Foreign Currency Translation | | | | |
|------------------------------|---|---|---|---|--------------|---|---|---|---|--|
| | of LFPB Discount Rates | Fair Value of Cash Flow Hedges | Postretirement Benefit Obligation Net Loss | Accumulated Other Comprehensive Loss | | of LFPB Discount Rates | Fair Value of Cash Flow Hedges | Postretirement Benefit Obligation Net Loss | Accumulated Other Comprehensive Loss | |
| | (Unaudited) | | | | | (Unaudited) | | | | |
| | (In thousands) | | | | | (In thousands) | | | | |
| Balance as of March 31, 2023 | \$ (56,539) | \$ (232,740) | \$ 4,007 | \$ (351) | \$ (285,623) | | | | | |
| Foreign currency translation | 2,888 | — | — | — | 2,888 | | | | | |

| | | | | | |
|--|-------------|--------------|----------|----------|--------------|
| Unrealized net loss on investments and impact of LFBP discount rates | — | (25,738) | — | — | (25,738) |
| Change in fair value of cash flow hedges | — | — | 2,823 | — | 2,823 |
| Amounts reclassified into earnings on hedging activities | — | — | (2,992) | — | (2,992) |
| Other comprehensive income (loss) | 2,888 | (25,738) | (169) | — | (23,019) |
| Balance as of December 31, 2023 | \$ (53,651) | \$ (258,478) | \$ 3,838 | \$ (351) | \$ (308,642) |

198. Dividends

The following table lists the dividends that have been declared and issued for the first three months of fiscal years 2025 and 2024:

| Non-Voting Common Stock Dividends | | | | |
|-----------------------------------|------------------|---------------|---------------|--|
| Declared Date | Per Share Amount | Record Date | Dividend Date | |
| June 5, 2024 | \$ 0.05 | June 17, 2024 | June 28, 2024 | |
| June 7, 2023 | 0.04 | June 20, 2023 | June 30, 2023 | |

As of June 30, 2024, no awards had been issued under the 2016 AMERCO Stock Option Plan.

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| | Foreign Currency Translation | Unrealized Net Gains (Losses) on Investments and Impact of LFBP Discount Rates | Fair Value of Cash Flow Hedges | Postretirement Benefit Obligation Net Loss | Accumulated Other Comprehensive Loss |
|--|------------------------------------|---|---|---|---|
| | | | (Unaudited) | | |
| | | | (In thousands) | | |
| Balance as of September 30, 2022 | \$ (56,299) | \$ (191,175) | \$ 6,419 | \$ (2,442) | \$ (243,497) |
| Foreign currency translation | (215) | — | — | — | (215) |
| Unrealized net loss on investments and impact of LFBP discount rates | — | (59,794) | — | — | (59,794) |
| Change in fair value of cash flow hedges | — | — | 115 | — | 115 |
| Amounts reclassified into earnings on hedging activities | — | — | (345) | — | (345) |
| Other comprehensive income (loss) | (215) | (59,794) | (230) | — | (60,239) |
| Balance as of December 31, 2022 | \$ (56,514) | \$ (250,969) | \$ 6,189 | \$ (2,442) | \$ (303,736) |
| | Foreign Currency Translation | Unrealized Net Gains (Losses) on Investments and Impact of LFBP Discount Rates | Fair Value of Cash Flow Hedges | Postretirement Benefit Obligation Net Loss | Accumulated Other Comprehensive Loss |

| (Unaudited) | | | | | |
|--|-------------|--------------|----------|------------|--------------|
| (In thousands) | | | | | |
| Balance as of March 31, 2022 | \$ (55,757) | \$ 53,651 | \$ (444) | \$ (2,442) | \$ (4,992) |
| Foreign currency translation | (757) | — | — | — | (757) |
| Unrealized net loss on investments and impact of LFBP discount rates | — | (304,620) | — | — | (304,620) |
| Change in fair value of cash flow hedges | — | — | 6,532 | — | 6,532 |
| Amounts reclassified into earnings on hedging activities | — | — | 101 | — | 101 |
| Other comprehensive income (loss) | (757) | (304,620) | 6,633 | — | (298,744) |
| Balance as of December 31, 2022 | \$ (56,514) | \$ (250,969) | \$ 6,189 | \$ (2,442) | \$ (303,736) |

9. Leases

7. Stockholders' Equity

The following table lists the dividends that have been declared and issued for the first nine months of fiscal years 2024 and 2023:

| Non-Voting Common Stock Dividends | | | |
|-----------------------------------|------------------|--------------------|--------------------|
| Declared Date | Per Share Amount | Record Date | Dividend Date |
| December 6, 2023 | \$ 0.05 | December 18, 2023 | December 29, 2023 |
| August 17, 2023 | 0.04 | September 19, 2023 | September 29, 2023 |
| June 7, 2023 | 0.04 | June 20, 2023 | June 30, 2023 |
| December 7, 2022 | 0.04 | December 19, 2022 | December 30, 2022 |
| Common Stock Dividends | | | |
| Declared Date | Per Share Amount | Record Date | Dividend Date |
| August 18, 2022 | \$ 0.50 | September 6, 2022 | September 20, 2022 |
| April 6, 2022 | 0.50 | April 18, 2022 | April 29, 2022 |

As of December 31, 2023, no awards had been issued under the 2016 AMERCO Stock Option Plan.

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8. Leases

The following tables show the components of our right-of-use ("ROU" ROU") assets, net:

| | As of December 31, 2023 | | | As of June 30, 2024 | | |
|--|-------------------------|------------|------------|---------------------|-----------|------------|
| | Finance | Operating | Total | Finance | Operating | Total |
| | (Unaudited) | | | (Unaudited) | | |
| | (In thousands) | | | (In thousands) | | |
| Buildings and improvements | \$ — | \$ 145,958 | \$ 145,958 | \$ — | \$ 81,571 | \$ 81,571 |
| Furniture and equipment | 1,693 | — | 1,693 | 61 | — | 61 |
| Rental trailers and other rental equipment | 114,884 | — | 114,884 | 104,092 | — | 104,092 |
| Rental trucks | 692,955 | — | 692,955 | 585,415 | — | 585,415 |
| Right-of-use assets, gross | 809,532 | 145,958 | 955,490 | 689,568 | 81,571 | 771,139 |
| Less: Accumulated depreciation | (483,288) | (80,597) | (563,885) | (423,824) | (28,316) | (452,140) |
| Right-of-use assets, net | \$ 326,244 | \$ 65,361 | \$ 391,605 | \$ 265,744 | \$ 53,255 | \$ 318,999 |

| | As of March 31, 2023 | | | As of March 31, 2024 | | |
|--|----------------------|-----------|-------|----------------------|-----------|-------|
| | Finance | Operating | Total | Finance | Operating | Total |
| | (Unaudited) | | | (Unaudited) | | |
| | (In thousands) | | | (Unaudited) | | |

| | (In thousands) | | | | | |
|--|----------------|------------|------------|------------|-----------|------------|
| Buildings and improvements | \$ — | \$ 128,221 | \$ 128,221 | \$ — | \$ 79,317 | \$ 79,317 |
| Furniture and equipment | 9,687 | — | 9,687 | 61 | — | 61 |
| Rental trailers and other rental equipment | 152,294 | — | 152,294 | 114,607 | — | 114,607 |
| Rental trucks | 949,838 | — | 949,838 | 607,521 | — | 607,521 |
| Right-of-use assets, gross | 1,111,819 | 128,221 | 1,240,040 | 722,189 | 79,317 | 801,506 |
| Less: Accumulated depreciation | (637,054) | (69,304) | (706,358) | (432,884) | (25,605) | (458,489) |
| Right-of-use assets, net | \$ 474,765 | \$ 58,917 | \$ 533,682 | \$ 289,305 | \$ 53,712 | \$ 343,017 |

As of **December 31, 2023** **June 30, 2024** and **March 31, 2023** **March 31, 2024**, we had finance lease liabilities for the ROU assets, net of \$**137.0** **98.4** million and \$**223.2** **117.6** million, respectively, included in Notes, loans and finance leases payable, net in the consolidated balance sheets.

| | Finance leases | | Finance leases | |
|---|----------------|-----------|----------------|-----------|
| | December 31, | March 31, | June 30, | March 31, |
| | 2023 | 2023 | 2024 | 2024 |
| | (Unaudited) | | (Unaudited) | |
| Weighted average remaining lease term (years) | 1 | 2 | 1 | 1 |
| Weighted average discount rate | 4.1 % | 3.8 % | 4.2 % | 4.1 % |

| | Operating leases | | Operating leases | |
|---|------------------|-----------|------------------|-----------|
| | December 31, | March 31, | June 30, | March 31, |
| | 2023 | 2023 | 2024 | 2024 |
| | (Unaudited) | | (Unaudited) | |
| Weighted average remaining lease term (years) | 19.1 | 19.2 | 22 | 21.9 |
| Weighted average discount rate | 4.6 % | 4.7 % | 4.6 % | 4.6 % |

For the **nine three** months ended **December 31, 2023** **June 30, 2024** and **2022, 2023**, cash paid for leases included in our operating cash flow activities were \$**17.5** **5.5** million and \$**24.0** **8.9** million, respectively, and our financing cash flow activities were \$**86.2** **19.3** million and \$**95.3** **34.2** million, respectively. Non-cash activities of ROU assets in exchange for lease liabilities were \$**17.9** **2.3** million and \$**5.1** **5.0** million for the first **nine three** months of fiscal **2024 2025** and **2023, 2024**, respectively.

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The components of lease costs, including leases of less than 12 months, were as follows:

| | Nine months ended | | Three months ended | |
|-----------------------|-------------------|-------------------|--------------------|---------------|
| | December 31, 2023 | December 31, 2022 | June 30, 2024 | June 30, 2023 |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | |
| Operating lease costs | \$ 25,181 | \$ 24,483 | \$ 5,605 | \$ 8,102 |

| | | | | | |
|-------------------------------------|----|--------|----|--------|---------------------|
| Finance lease cost: | | | | | |
| Amortization of right-of-use assets | \$ | 44,220 | \$ | 62,782 | \$ 9,833 \$ 16,754 |
| Interest on lease liabilities | | 5,600 | | 8,799 | 1,207 2,146 |
| Total finance lease cost | \$ | 49,820 | \$ | 71,581 | \$ 11,040 \$ 18,900 |

The short-term lease costs for the first **nine** **three** months of fiscal **2024** **2025** and **2023** **2024** were not material.

Maturities of lease liabilities were as follows:

| Year ending March 31, | Finance leases | | Operating leases | | Finance leases | | Operating leases | |
|------------------------------------|----------------|---------|------------------|----------|----------------|---------|------------------|----------|
| | (Unaudited) | | (Unaudited) | | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | | (In thousands) | | (In thousands) | |
| 2024 (3 months) | \$ | 20,502 | \$ | 6,880 | | | | |
| 2025 | | 76,714 | | 16,232 | | | | |
| 2025 (9 months) | \$ | 67,577 | \$ | 9,850 | | | | |
| 2026 | | 46,107 | | 9,527 | | 34,473 | | 10,029 |
| 2027 | | — | | 7,455 | | — | | 7,941 |
| 2028 | | — | | 6,501 | | — | | 6,792 |
| 2029 | | — | | 5,203 | | — | | — |
| Thereafter | | — | | 66,126 | | — | | 61,754 |
| Total lease payments | | 143,323 | | 112,721 | | 102,050 | | 101,569 |
| Less: imputed interest | | (6,284) | | (48,179) | | (3,668) | | (47,084) |
| Present value of lease liabilities | \$ | 137,039 | \$ | 64,542 | \$ | 98,382 | \$ | 54,485 |

9.10. Contingencies

Cybersecurity Incident

On September 9, 2022, we announced that the Company was made aware of a data security incident involving U-Haul's information technology network. U-Haul detected a compromise of two unique passwords used to access U-Haul customers' information. U-Haul took immediate steps to contain the incident and promptly enhanced its security measures to prevent any further unauthorized access. U-Haul retained cybersecurity experts and incident response counsel to investigate the incident and implement additional security safeguards. The investigation determined that between November 5, 2021 and April 8, 2022, the threat actor accessed customer contracts containing customers' names, dates of birth, and driver's license or state identification numbers. None of U-Haul's financial, payment processing or email systems were involved. U-Haul has notified impacted customers and relevant governmental authorities.

Several class action lawsuits related to the incident have been filed against U-Haul. The lawsuits have been consolidated into one action in the U.S. District Court for the District of **Arizona**. **Arizona** (the "Court"). On October 27, 2023, the Court dismissed with prejudice all claims except those brought under the California Consumer Privacy Act. The remaining claims will be vigorously defended by the Company; however, the outcome of such lawsuits cannot be predicted or guaranteed with any certainty. **The parties have reached a settlement agreement, which remains subject to approval by the Court.**

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Environmental

Compliance with environmental requirements of federal, state, provincial and local governments may affect Real Estate's business operations. Among other things, these requirements regulate the discharge of materials into the air, land and water and govern the use and disposal of hazardous substances. Real Estate is aware of issues regarding hazardous substances on some of its properties. Real Estate regularly makes capital and operating expenditures to stay in compliance with environmental laws and has put in place a remedial plan at each site where it believes such a plan is necessary.

Based upon the information currently available to Real Estate, compliance with the environmental laws and its share of the costs of investigation and cleanup of known hazardous waste sites are not expected to result in a material adverse effect on the Company's financial position, results of operations or cash flows.

Other

We are named as a defendant in various other litigation and claims arising out of the normal course of business. In our opinion, none of these other matters will have a material effect on our financial position and results of operations.

10, 11. Related Party Transactions

U-Haul Holding Company has engaged in related party transactions and has continuing related party interests with certain major stockholders, directors and officers of the consolidated group as disclosed below.

SAC Holding Corporation and SAC Holding II Corporation (collectively, "SAC Holdings") were established in order to acquire and develop self-storage properties. These properties are being managed by us pursuant to management agreements. SAC Holdings, Four SAC Self-Storage Corporation, Five SAC Self-Storage Corporation, Galaxy Investments, L.P. and 2015 SAC-Self-Storage, LLC are substantially controlled by Blackwater Investments, Inc. ("Blackwater"). Blackwater is wholly owned by Willow Grove Holdings LP, which is owned by Mark V. Shoen (a significant stockholder), and various trusts associated with Edward J. Shoen (our Chairman of the Board, President and a significant stockholder) and Mark V. Shoen.

Related Party Revenue

| | Quarter ended December 31, | | | |
|---|----------------------------|--------|------|--------|
| | 2023 | | 2022 | |
| | (Unaudited) | | | |
| | (In thousands) | | | |
| U-Haul management fee revenue from Blackwater | \$ | 7,135 | \$ | 7,170 |
| U-Haul management fee revenue from Mercury | | 3,003 | | 2,910 |
| | \$ | 10,138 | \$ | 10,080 |

| | Nine months ended December 31, | | Quarter ended June 30, | |
|---|--------------------------------|--------|------------------------|-------|
| | 2023 | | 2024 | |
| | (Unaudited) | | | |
| | (In thousands) | | (Unaudited) | |
| U-Haul management fee revenue from Blackwater | \$ | 22,585 | \$ | 7,715 |
| U-Haul management fee revenue from Mercury | | 5,997 | | 1,780 |
| | \$ | 28,582 | \$ | 9,495 |

We currently manage the self-storage properties owned or leased by Blackwater and Mercury Partners, L.P. ("Mercury"), pursuant to a standard form of management agreement, under which we receive a management fee of between 4% and 10% of the gross receipts plus reimbursement for certain expenses. We received management fees, exclusive of reimbursed expenses, of \$25.0 9.3 million and \$24.9 8.2 million from the above-mentioned entities during the first nine three months of fiscal 2024 2025 and 2023, 2024, respectively. This management fee is consistent with the fee received for other properties we previously managed for third parties. Mark V. Shoen controls the general partner of Mercury. The limited partner interests of Mercury are

U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

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During the fourth quarter of fiscal 2024, Mercury holds the exercised its option to purchase a portfolio 78 U-Haul branded self-storage locations from W.P. Carey. The self-storage component of these properties currently was previously leased by Mercury and a U-Haul subsidiary; Mercury has notified from W.P. Carey and managed by U-Haul, while the lessor, non-self-storage portions of its intent these properties were leased by U-Haul. Post acquisition, Mercury now owns all of these properties and U-Haul acts as property manager.

There were several changes recognized in the first quarter of fiscal 2025 and will continue to purchase be going forward as a result of this transaction. Retail sales revenues along with the properties, associated cost of goods sold previously recognized by U-Haul will now be with Mercury. U-Move and U-Box related revenue will remain unchanged; however, Mercury will earn standard commissions for the transactions at these locations. Management fees earned by U-Haul will increase as a result of the increased revenues attributable to Mercury and certain operating expenses at these locations that were formerly the responsibility of U-Haul will now be reimbursed by Mercury. The net effect of all of these changes is not expected to result in a material change to operating earnings.

Related Party Costs and Expenses

| | Quarter ended December 31, | | | |
|--|----------------------------|--------|----------------|--------|
| | 2023 | | 2022 | |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | |
| U-Haul lease expenses to Blackwater | \$ | 604 | \$ | 604 |
| U-Haul printing expenses to Blackwater | | 877 | | — |
| U-Haul commission expenses to Blackwater | | 18,946 | | 20,016 |
| | \$ | 20,427 | \$ | 20,620 |

| | Nine months ended December 31, | | Quarter ended June 30, | |
|--|--------------------------------|--------|------------------------|--------|
| | 2023 | | 2024 | |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | |
| U-Haul lease expenses to Blackwater | \$ | 1,812 | \$ | 604 |
| U-Haul printing expenses to Blackwater | | 2,194 | | 1,103 |
| U-Haul commission expenses to Blackwater | | 65,684 | | 22,695 |
| U-Haul lease expenses to Mercury | | 38 | | — |
| U-Haul commission expenses to Mercury | | 6,128 | | — |
| | \$ | 69,690 | \$ | 73,095 |

We lease space for marketing company offices, vehicle repair shops and hitch installation centers from subsidiaries of Blackwater, Blackwater and Mercury. The terms of the leases are similar to the terms of leases for other properties owned by unrelated parties that are leased to us.

On May 15, 2023, SAC Holdings began providing provides ancillary and specialty printing services to us. The financial and other terms of the transactions are substantially identical to the terms of additional specialty printing vendors.

As of December 31, 2023 June 30, 2024, subsidiaries of Blackwater and Mercury acted as independent dealers. The financial and other terms of the dealership contracts are substantially identical to the terms of those with our other independent dealers whereby commissions are paid by us based upon equipment rental revenues.

These agreements with subsidiaries of Blackwater and Mercury, excluding Dealer Agreements, provided revenues of \$22.69.5 million and \$722.7.7 million, expenses of \$1.80.6 million and \$1.80.6 million and we received cash flows of \$20.98.6 million and \$21.06.6 million, respectively, during the first nine three months of fiscal 2024 2025 and 2023, 2024. Revenues were \$305.2138.9 million and \$339.5103.5 million and commission expenses were \$65.728.8 million and \$71.322.7 million, respectively, related to the Dealer Agreements, during the first nine three months of fiscal 2024 2025 and 2023, 2024.

We determined that we do not have a variable interest pursuant to the variable interest entity model under ASC 810, Consolidation in the holding entities of Blackwater, Blackwater and Mercury.

Related Party Assets

| | December 31, | | March 31, | |
|--|--------------|--|-------------|--|
| | 2023 | | 2023 | |
| | (Unaudited) | | (Unaudited) | |

| | (In thousands) | | | |
|-----------------------------------|----------------|---------|----|---------|
| U-Haul receivable from Blackwater | \$ | 41,674 | \$ | 42,141 |
| U-Haul receivable from Mercury | | 13,711 | | 8,402 |
| Other (a) | | (6,619) | | (2,235) |
| | \$ | 48,766 | \$ | 48,308 |

(a) Timing differences for intercompany balances with insurance subsidiaries resulting from the three-month difference in reporting periods.

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Related Party Assets

| | June 30, 2024 | March 31, 2024 |
|-----------------------------------|------------------|-------------------|
| | (Unaudited) | |
| | (In thousands) | |
| U-Haul receivable from Blackwater | \$ 33,643 | \$ 31,950 |
| U-Haul receivable from Mercury | 39,105 | 24,536 |
| Other (a) | (5,494) | 1,448 |
| | \$ 67,254 | \$ 57,934 |

(a) Timing differences for intercompany receivables and payable with insurance subsidiaries resulting from the three-month difference in reporting periods.

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

12. Reportable Segment Information:

U-Haul Holding Company's three reportable segments are: are

- Moving and Storage, comprised of U-Haul Holding Company, U-Haul, and Real Estate and the subsidiaries of U-Haul and Real Estate,
- Property and Casualty Insurance, comprised of Repwest and its subsidiaries and ARCOA, and
- Life Insurance, comprised of Oxford and its subsidiaries.

We track revenues separately, but do not report any separate measure of the profitability for rental vehicles, rentals of self-storage spaces and sales of products that are required to be classified as a separate operating segment and accordingly does not present these as separate reportable segments. The products. The information includes elimination entries necessary to consolidate U-Haul Holding Company, the parent, with its subsidiaries. Depreciation, net of gains on disposals, and total expenditures for property and equipment are only recorded within the Moving and Storage segment.

Revenues and earnings from operations before equity in earnings of subsidiaries by operating segment for the quarter ended December 31, 2023 June 30, 2024 were as follows:

| | Property & U-Haul Moving & Storage Casualty Life Insurance Eliminations Holding Company | | | | | Property & U-Haul Moving & Storage Casualty Life Insurance Eliminations Holding Company | | | | |
|---|--|-----------|-----------|--------------|--------------|--|-----------|-----------|--------------|--------------|
| | Consolidated | Insurance | Insurance | Eliminations | Consolidated | Consolidated | Insurance | Insurance | Eliminations | Consolidated |
| | (Unaudited) | | | | | (Unaudited) | | | | |
| | (In thousands) | | | | | (In thousands) | | | | |
| Total revenues | \$ 1,260,677 | \$ 29,303 | \$ 52,715 | \$ (3,181) | \$ 1,339,514 | \$ 1,469,161 | \$ 28,178 | \$ 53,749 | \$ (2,598) | \$ 1,548,490 |
| Total earnings from operations before equity in earnings of subsidiaries | \$ 180,467 | \$ 9,421 | \$ 8,075 | \$ (375) | \$ 197,588 | | | | | |
| Total earnings (losses) from operations before equity in earnings of subsidiaries | \$ 295,058 | \$ 11,483 | \$ (47) | \$ (252) | \$ 306,242 | | | | | |

Revenues and earnings from operations before equity in earnings of subsidiaries by operating segment for the quarter ended **December 31, 2022** **June 30, 2023** were as follows:

| | Property & U-Haul Holding Moving & Storage Casualty Life Insurance Eliminations Company | | | | | Property & U-Haul Holding Moving & Storage Casualty Life Insurance Eliminations Company | | | | |
|--|--|-----------|-----------|--------------|--------------|--|-----------|-----------|--------------|--------------|
| | Consolidated | Insurance | Insurance | Eliminations | Consolidated | Consolidated | Insurance | Insurance | Eliminations | Consolidated |
| | (Unaudited) | | | | | (Unaudited) | | | | |
| | (In thousands) | | | | | (In thousands) | | | | |
| Total revenues | \$ 1,296,407 | \$ 28,466 | \$ 52,962 | \$ (2,499) | \$ 1,375,336 | \$ 1,459,513 | \$ 27,839 | \$ 55,681 | \$ (2,725) | \$ 1,540,308 |
| Total earnings from operations before equity in earnings of subsidiaries | \$ 304,717 | \$ 10,846 | \$ 4,821 | \$ (373) | \$ 320,011 | \$ 386,691 | \$ 11,982 | \$ 1,356 | \$ (371) | \$ 399,658 |

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

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Revenues and earnings from operations before equity in earnings of subsidiaries by operating segment for the nine months ended December 31, 2023 were as follows:

| | Property & U-Haul Holding Moving & Storage Casualty Life Insurance Eliminations Company | | | | |
|--|--|-----------|------------|--------------|--------------|
| | Consolidated | Insurance | Insurance | Eliminations | Consolidated |
| | (Unaudited) | | | | |
| | (In thousands) | | | | |
| Total revenues | \$ 4,285,768 | \$ 88,994 | \$ 163,918 | \$ (8,998) | \$ 4,529,682 |
| Total earnings from operations before equity in earnings of subsidiaries | \$ 968,862 | \$ 36,822 | \$ 15,039 | \$ (1,122) | \$ 1,019,601 |

Revenues and earnings from operations before equity in earnings of subsidiaries by operating segment for the nine months ended December 31, 2022 were as follows:

| | Property & U-Haul Holding Moving & Storage Casualty Life Insurance Eliminations Company | | | | |
|--|--|-----------|-----------|--------------|--------------|
| | Consolidated | Insurance | Insurance | Eliminations | Consolidated |

| | Consolidated | Insurance | | | Consolidated |
|--|--------------|-----------|----------------|------------|--------------|
| | | | (Unaudited) | | |
| | | | (In thousands) | | |
| Total revenues | \$ 4,456,863 | \$ 74,911 | \$ 152,761 | \$ (8,495) | \$ 4,676,040 |
| Total earnings from operations before equity in earnings of subsidiaries | \$ 1,301,277 | \$ 24,883 | \$ 10,440 | \$ (1,141) | \$ 1,335,459 |

Total assets by operating segment as of December 31, 2023 June 30, 2024 were as follows:

| | Moving & Storage Consolidated | Property & Casualty Insurance | Life Insurance | Eliminations | U-Haul Holding Company Consolidated |
|--------------|-------------------------------------|-------------------------------------|-------------------|--------------|---|
| | | | (Unaudited) | | |
| | | | (In thousands) | | |
| Total assets | \$ 16,193,912 | \$ 480,429 | \$ 2,806,247 | \$ (478,012) | \$ 19,002,576 |

| | Moving & Storage Consolidated | Property & Casualty Insurance | Life Insurance | Eliminations | U-Haul Holding Company Consolidated |
|--------------|-------------------------------------|-------------------------------------|-------------------|--------------|---|
| | | | (Unaudited) | | |
| | | | (In thousands) | | |
| Total assets | \$ 16,447,193 | \$ 502,814 | \$ 2,957,781 | \$ (602,361) | \$ 19,305,427 |

Total assets by operating segment as of March 31, 2023 March 31, 2024 were as follows:

| | Moving & Storage Consolidated | Property & Casualty Insurance | Life Insurance | Eliminations | U-Haul Holding Company Consolidated |
|--------------|-------------------------------------|-------------------------------------|-------------------|--------------|---|
| | | | | | |
| | | | (In thousands) | | |
| Total assets | \$ 15,211,493 | \$ 459,897 | \$ 2,891,574 | \$ (462,230) | \$ 18,100,734 |

| | Moving & Storage Consolidated | Property & Casualty Insurance | Life Insurance | Eliminations | U-Haul Holding Company Consolidated |
|--------------|-------------------------------------|-------------------------------------|-------------------|--------------|---|
| | | | | | |
| | | | (In thousands) | | |
| Total assets | \$ 16,149,748 | \$ 501,566 | \$ 2,990,903 | \$ (583,459) | \$ 19,058,758 |

U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

12, 13. Geographic Area Data

| | <u>United States</u> | <u>Canada</u> | <u>Consolidated</u> |
|--|---|---------------|---------------------|
| | (Unaudited) | | |
| | (All amounts are in thousands of U.S. \$'s) | | |
| Quarter ended December 31, 2023 | | | |
| Total revenues | \$ 1,273,821 | \$ 65,693 | \$ 1,339,514 |
| Depreciation and amortization, net of (gains) on disposals | 176,864 | 3,523 | 180,387 |
| Interest expense | 66,772 | 678 | 67,450 |
| Pretax earnings | 125,531 | 4,242 | 129,773 |
| Income tax expense | 29,172 | 1,377 | 30,549 |
| Identifiable assets | 18,225,204 | 777,372 | 19,002,576 |
| Quarter ended December 31, 2022 | | | |
| Total revenues | \$ 1,311,117 | \$ 64,219 | \$ 1,375,336 |
| Depreciation and amortization, net of (gains) on disposals | 119,864 | 1,840 | 121,704 |
| Interest expense | 58,367 | 674 | 59,041 |
| Pretax earnings | 253,386 | 7,230 | 260,616 |
| Income tax expense | 59,774 | 1,990 | 61,764 |
| Identifiable assets | 17,447,581 | 642,543 | 18,090,124 |
| | <u>United States</u> | <u>Canada</u> | <u>Consolidated</u> |
| | (Unaudited) | | |
| | (All amounts are in thousands of U.S. \$'s) | | |
| Nine Months Ended December 31, 2023 | | | |
| Total revenues | \$ 4,294,310 | \$ 235,372 | \$ 4,529,682 |
| Depreciation and amortization, net of (gains) on disposals | 486,262 | 3,668 | 489,930 |
| Interest expense | 189,900 | 2,091 | 191,991 |
| Pretax earnings | 801,045 | 25,471 | 826,516 |
| Income tax expense | 189,802 | 7,144 | 196,946 |
| Identifiable assets | 18,225,204 | 777,372 | 19,002,576 |
| Nine Months Ended December 31, 2022 | | | |
| Total revenues | \$ 4,431,570 | \$ 244,470 | \$ 4,676,040 |
| Depreciation and amortization, net of (gains) on disposals | 365,585 | 6,056 | 371,641 |
| Interest expense | 163,792 | 2,241 | 166,033 |
| Pretax earnings | 1,129,487 | 38,018 | 1,167,505 |
| Income tax expense | 270,641 | 9,801 | 280,442 |
| Identifiable assets | 17,447,581 | 642,543 | 18,090,124 |

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| | <u>United States</u> | <u>Canada</u> | <u>Consolidated</u> |
|------------------------------------|---|---------------|---------------------|
| | (Unaudited) | | |
| | (All amounts are in thousands of U.S. \$'s) | | |
| Quarter ended June 30, 2024 | | | |

| | | | | | | |
|---|----|------------|----|---------|----|------------|
| Total revenues | \$ | 1,467,693 | \$ | 80,797 | \$ | 1,548,490 |
| Depreciation and amortization, net of gains on disposals | | 219,412 | | 4,883 | | 224,295 |
| Interest expense | | 66,749 | | 469 | | 67,218 |
| Pretax earnings | | 247,318 | | 9,074 | | 256,392 |
| Income tax expense | | 58,377 | | 2,598 | | 60,975 |
| Identifiable assets | | 18,454,865 | | 850,562 | | 19,305,427 |
| Quarter ended June 30, 2023 | | | | | | |
| Total revenues | \$ | 1,461,284 | \$ | 79,024 | \$ | 1,540,308 |
| Depreciation and amortization, net of gains (losses) on disposals | | 148,313 | | (1,433) | | 146,880 |
| Interest expense | | 59,946 | | 652 | | 60,598 |
| Pretax earnings | | 327,072 | | 11,623 | | 338,695 |
| Income tax expense | | 78,595 | | 3,262 | | 81,857 |
| Identifiable assets | | 17,892,739 | | 721,295 | | 18,614,034 |

U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES
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13, 14. Employee Benefit Plans

The components of the net periodic benefit costs with respect to postretirement benefits were as follows:

| | Quarter ended December 31, | | | |
|--|--------------------------------|-------|------------------------|-----|
| | 2023 | | 2022 | |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | |
| Service cost for benefits earned during the period | \$ | 297 | \$ | 332 |
| Other components of net periodic benefit costs: | | | | |
| Interest cost on accumulated postretirement benefit | | 367 | | 287 |
| Other components | | (2) | | 17 |
| Total other components of net periodic benefit costs | | 365 | | 304 |
| Net periodic postretirement benefit cost | \$ | 662 | \$ | 636 |
| | Nine months ended December 31, | | Quarter ended June 30, | |
| | 2023 | | 2024 | |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | |
| Service cost for benefits earned during the period | \$ | 891 | \$ | 245 |
| Other components of net periodic benefit costs: | | | | |
| Interest cost on accumulated postretirement benefit | | 1,102 | | 375 |
| Other components | | (8) | | (3) |
| Total other components of net periodic benefit costs | | 1,094 | | 372 |
| Net periodic postretirement benefit cost | \$ | 1,985 | \$ | 617 |
| | \$ | 995 | \$ | 297 |
| | | 861 | | 367 |
| | | 51 | | (2) |
| | | 912 | | 365 |
| | \$ | 1,907 | \$ | 662 |

14, 15. Fair Value Measurements

Certain assets and liabilities are recorded at fair value on the consolidated balance sheets and are measured and classified based upon a three-tiered approach to valuation. Financial assets and liabilities are recorded at fair value and are classified and disclosed in one of the following three categories:

Level 1 – Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities;

Level 2 – Quoted prices for identical or similar financial instruments in markets that are not considered to be active, or similar financial instruments for which all significant inputs are observable, either directly or indirectly, or inputs other than quoted prices that are observable, or inputs that are derived principally from or corroborated by observable market data through correlation or other means; and

Level 3 – Prices or valuations that require inputs that are both significant to the fair value measurement and are unobservable. These reflect management's assumptions about the assumptions a market participant would use in pricing the asset or liability.

A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

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Fair values of investments available-for-sale are based on quoted market prices, dealer quotes or discounted cash flows.

Fair values of derivatives are based on using pricing valuation models which include broker quotes.

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The following tables represent the financial assets and liabilities on the consolidated balance sheets as of **December 31, 2023**, **June 30, 2024** and **March 31, 2023**, **March 31, 2024**, that are measured at fair value on a recurring basis and the level within the fair value hierarchy.

| As of December 31, 2023 | Total | Level 1 | Level 2 | Level 3 | | | | |
|---------------------------------------|--------------|------------|--------------|-----------|-------------------------------|-----------|--------------|--------------|
| As of June 30, 2024 | Total | Level 1 | Level 2 | Level 3 | | | | |
| (Unaudited) (In thousands) | | | | | (Unaudited) (In thousands) | | | |
| Assets | | | | | | | | |
| Fixed maturities - available for sale | \$ 2,474,624 | \$ 217,917 | \$ 2,256,648 | \$ 59 | \$ 2,395,890 | \$ — | \$ 2,395,832 | \$ 58 |
| Preferred stock | 20,141 | 20,141 | — | — | 22,067 | 22,067 | — | — |
| Common stock | 39,534 | 39,534 | — | — | 51,999 | 51,999 | — | — |
| Derivatives | 13,881 | 8,795 | 5,086 | — | 17,190 | 8,804 | 8,386 | — |
| Total | \$ 2,548,180 | \$ 286,387 | \$ 2,261,734 | \$ 59 | \$ 2,487,146 | \$ 82,870 | \$ 2,404,218 | \$ 58 |
| Liabilities | | | | | | | | |
| Embedded derivatives | \$ 9,645 | \$ — | \$ — | \$ 9,645 | \$ 9,880 | \$ — | \$ — | \$ 9,880 |
| Liabilities from investment contracts | 2,295,851 | — | — | 2,295,851 | | | | |
| Market risk benefits | 13,447 | — | — | 13,447 | | | | |
| Total | \$ 9,645 | \$ — | \$ — | \$ 9,645 | \$ 2,319,178 | \$ — | \$ — | \$ 2,319,178 |
| As of March 31, 2023 | Total | Level 1 | Level 2 | Level 3 | | | | |
| As of March 31, 2024 | Total | Level 1 | Level 2 | Level 3 | | | | |
| (In thousands) | | | | | (In thousands) | | | |
| Assets | | | | | | | | |
| Fixed maturities - available for sale | \$ 2,709,037 | \$ 251,832 | \$ 2,457,146 | \$ 59 | \$ 2,442,504 | \$ — | \$ 2,442,446 | \$ 58 |
| Preferred stock | 21,982 | 21,982 | — | — | 21,260 | 21,260 | — | — |
| Common stock | 39,375 | 39,375 | — | — | 45,014 | 45,014 | — | — |
| Derivatives | 9,606 | 4,295 | 5,311 | — | 18,930 | 10,538 | 8,392 | — |

| | | | | | | | | |
|---------------------------------------|--------------|------------|--------------|--------------|--------------|-----------|--------------|-------|
| Total | \$ 2,780,000 | \$ 317,484 | \$ 2,462,457 | \$ 59 | \$ 2,527,708 | \$ 76,812 | \$ 2,450,838 | \$ 58 |
| Liabilities | | | | | | | | |
| Embedded derivatives | \$ 9,300 | \$ — | \$ — | \$ 9,300 | | | | |
| Liabilities from investment contracts | 2,290,096 | — | — | 2,290,096 | | | | |
| Market risk benefits | 13,400 | — | — | 13,400 | | | | |
| Total | \$ 2,312,796 | \$ — | \$ — | \$ 2,312,796 | | | | |

We estimate the fair value for financial instruments not carried at fair value using the same methods and assumptions as those we carry at fair value. The financial instruments presented below are reported at carrying value on the consolidated balance sheets.

Cash equivalents include were \$1,520.0870.5 million and \$1,809.41,173.6 million as of December 31, 2023 June 30, 2024 and March 31, 2023 March 31, 2024, respectively. Fair values of cash equivalents approximate carrying value due to the short period of time to maturity.

Fair values of mortgage loans and notes on real estate are based on quoted market prices, dealer quotes or discounted cash flows. Fair values of trade receivables approximate their recorded value.

Our financial instruments that are exposed to concentrations of credit risk consist primarily of temporary cash investments, trade receivables, and notes receivable. Limited credit risk exists on trade receivables due to the diversity of our customer base and their dispersion across broad geographic markets. We place our temporary cash investments with financial institutions and limit the amount of credit exposure to any one financial institution.

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

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We have mortgage loans, which potentially expose us to credit risk. The portfolio of loans is principally collateralized by self-storage facilities and commercial properties. We have not experienced any material losses related to the loans from individual or groups of loans in any particular industry or geographic area. The estimated fair values were determined using the discounted cash flow method and using interest rates currently offered for similar loans to borrowers with similar credit ratings.

Other investments are substantially current or bear reasonable interest rates. As a result, the carrying values of these financial instruments approximate fair value.

The following represents our financial instruments not carried at fair value on the consolidated balance sheets and corresponding placement in the fair value hierarchy.

| As of June 30, 2024 | Fair Value Hierarchy | | | | |
|---|----------------------|---------|--------------|------------|------------------|
| | Carrying Value | Level 1 | Level 2 | Level 3 | Total Fair Value |
| (Unaudited) | | | | | |
| (In thousands) | | | | | |
| Assets | | | | | |
| Trade receivables, net | \$ 215,735 | \$ — | \$ — | \$ 215,735 | \$ 215,735 |
| Mortgage loans, net | 617,230 | — | — | 589,880 | 589,880 |
| Other investments | 12,389 | — | — | 12,389 | 12,389 |
| Total | \$ 845,354 | \$ — | \$ — | \$ 818,004 | \$ 818,004 |
| Liabilities | | | | | |
| Notes, loans and finance leases payable | \$ 6,311,676 | \$ — | \$ 5,888,119 | \$ — | \$ 5,888,119 |
| Total | \$ 6,311,676 | \$ — | \$ 5,888,119 | \$ — | \$ 5,888,119 |

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

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| As of December 31, 2023 | Fair Value Hierarchy | | | | |
|---|----------------------|---------|----------------|------------|--------------|
| | Carrying | | | | Total |
| | Value | Level 1 | Level 2 | Level 3 | Fair Value |
| | | | (Unaudited) | | |
| | | | (In thousands) | | |
| Assets | | | | | |
| Trade receivables, net | \$ 154,846 | \$ — | \$ — | \$ 154,846 | \$ 154,846 |
| Mortgage loans, net | 567,784 | — | — | 531,880 | 531,880 |
| Other investments | 83,674 | — | — | 83,674 | 83,674 |
| Total | \$ 806,304 | \$ — | \$ — | \$ 770,400 | \$ 770,400 |
| Liabilities | | | | | |
| Notes, loans and finance leases payable | \$ 6,471,405 | \$ — | \$ 6,051,219 | \$ — | \$ 6,051,219 |
| Total | \$ 6,471,405 | \$ — | \$ 6,051,219 | \$ — | \$ 6,051,219 |

| | Fair Value Hierarchy | | | | | Fair Value Hierarchy | | | | |
|---|----------------------|---------|----------------|------------|--------------|----------------------|----------------|--------------|------------|--------------|
| | Carrying | | | | Total | Carrying | | | | Total |
| | Value | Level 1 | Level 2 | Level 3 | Fair Value | | | | | |
| As of March 31, 2023 | | | | | | | | | | |
| As of March 31, 2024 | | | | | | | | | | |
| | | | (In thousands) | | | | (In thousands) | | | |
| Assets | | | | | | | | | | |
| Trade receivables, net | \$ 146,736 | \$ — | \$ — | \$ 146,736 | \$ 146,736 | \$ 177,602 | \$ — | \$ — | \$ 177,602 | \$ 177,602 |
| Mortgage loans, net | 466,531 | — | — | 444,957 | 444,957 | 604,481 | — | — | 579,767 | 579,767 |
| Other investments | 109,009 | — | — | 109,009 | 109,009 | 18,917 | — | — | 18,917 | 18,917 |
| Total | \$ 722,276 | \$ — | \$ — | \$ 700,702 | \$ 700,702 | \$ 801,000 | \$ — | \$ — | \$ 776,286 | \$ 776,286 |
| Liabilities | | | | | | | | | | |
| Notes, loans and finance leases payable | 6,143,350 | — | 5,710,735 | — | 5,710,735 | 6,304,038 | — | 5,850,346 | — | 5,850,346 |
| Total | \$ 6,143,350 | \$ — | \$ 5,710,735 | \$ — | \$ 5,710,735 | \$ 6,304,038 | \$ — | \$ 5,850,346 | \$ — | \$ 5,850,346 |

15, 16. Revenue Recognition

Revenue Recognized in Accordance with Topic 606

ASC Topic 606, *Revenue from Contracts with Customers (Topic 606)*, outlines a five-step model for entities to use in accounting for revenue arising from contracts with customers. The standard applies to all contracts with customers except for leases, insurance contracts, financial instruments, certain nonmonetary exchanges and certain guarantees. The standard also requires disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments.

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We enter into contracts that may include various combinations of products and services, which are generally capable of being distinct and accounted for as separate performance obligations. Revenue is recognized net of amounts collected from customers for taxes, such as sales tax, and remitted to the applicable taxing authorities. We account for a contract under Topic 606 when it has approval and commitment from both parties, the rights of the parties are identified, payment terms are identified, the contract has

commercial substance and collectability of consideration is probable. For contracts scoped into this standard, revenue is recognized when (or as) the performance obligations are satisfied by means of transferring goods or services to the customer as applicable to each revenue stream as discussed below. There were no material contract assets as of December 31, 2023, June 30, 2024 and March 31, 2023, March 31, 2024.

Sales of self-moving and self-storage related products are recognized at the time that title passes and the customer accepts delivery. The performance obligations identified for this portfolio of contracts include moving and storage product sales, installation services and/or propane sales. Each of these performance obligations has an observable stand-alone selling price. We concluded that the performance obligations

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identified are satisfied at a point in time. The basis for this conclusion is that the customer does not receive the product/propane or benefit from the installation services until the related performance obligation is satisfied. These products/services being provided have an alternative use as they are not customized and can be sold/provided to any customer. In addition, we only have the right to receive payment once the products have been transferred to the customer or the installation services have been completed. Although product sales have a right of return policy, our estimated obligation for future product returns is not material to the financial statements at this time.

Property management fees are recognized over the period that agreed-upon services are provided. The performance obligation for this portfolio of contracts is property management services, which represents a series of distinct days of service, each of which is comprised of activities that may vary from day to day. However, those tasks are activities to fulfill the property management services and are not separate promises in the contract. We determined that each increment of the promised service is distinct. This is because the customer can benefit from each increment of service on its own and each increment of service is separately identifiable because no day of service significantly modifies or customizes another and no day of service significantly affects either the entity's ability to fulfill another day of service or the benefit to the customer of another day of service. As such, we concluded that the performance obligation is satisfied over time. Additionally, in certain contracts the Company has the ability to earn an incentive fee based on operational results. We measure and recognize the progress toward completion of the performance obligation on a quarterly basis using the most likely amount method to determine an accrual for the incentive fee portion of the compensation received in exchange for the property management service. The variable consideration recognized is subject to constraints due to a range of possible consideration amounts based on actual operational results. The amount accrued in the third first quarter of fiscal 2024 2025 did not have a material effect on our financial statements.

Other revenue consists of numerous services or rentals, of which U-Box contracts and service fees from Moving Help are the main components. The performance obligations identified for U-Box contracts are fees for rental, storage and shipping of U-Box containers to a specified location, each of which are distinct. A contract may be partially within the scope of Topic 606 and partially within the scope of other topics. The rental and storage obligations in U-Box contracts meet the definition of a lease in Topic 842, while the shipping obligation represents a contract with a customer accounted for under Topic 606. Therefore, we allocate the total transaction price between the performance obligations of storage fees and rental fees and the shipping fees on a standalone selling price basis. U-Box shipping fees are collected once the shipment is in transit. Shipping fees in U-Box contracts are set at the initiation of the contract based on the shipping origin and destination, and the performance obligation is satisfied over time. U-Box shipping contracts span over a relatively short period of time, and the majority of these contracts begin and end within the same fiscal year. Moving Help® services fees are recognized in accordance with Topic 606. Moving Help® services are generated as we provide a neutral venue for the connection between the service provider and the customer for agreed upon services. We do not control the specified services provided by the service provider before that service is transferred to the customer. Operating lease income recognized under Topic 842 within other revenue was \$24.2 million and \$24.1 million for the quarters ended June 30, 2024 and 2023, respectively.

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Deferred income primarily relates to payments received from customers prior to satisfaction of our performance obligations. Of the amounts recorded as unearned revenue as of March 31, 2023, March 31, 2024, \$0.9 million and \$50.6 million, respectively, \$47.0 million was recognized as revenue for the quarter and nine months ended December 31, 2023, June 30, 2024.

Revenue Recognized in Accordance with Topic 842

ASC Topic 842, Leases (Topic 842), the The Company's self-moving rental revenues meet the definition of a lease pursuant to the guidance in ASC Topic 842, Leases because those substitution rights do not provide an economic benefit to the Company that would exceed the cost of exercising the right. Please see Note 8, 9, Leases, of the Notes to Consolidated Financial Statements.

Self-moving equipment rentals are recognized over the contract period that trucks and moving equipment are rented. We offer two types of self-moving rental contracts, one-way rentals and in-town rentals, which have varying payment terms. Customer payment is received at the initiation of the contract for one-way rentals, which covers an allowable limit for equipment usage. An estimated fee in the form of a deposit is received at the initiation of the contract for in-town rentals, and final payment is received upon the return of the equipment based on actual fees incurred. **The contract price is estimated at the initiation**

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of the contract, as there is variable consideration associated with ratable fees incurred based on the number of days the equipment is rented and the number of miles driven. Variable consideration is estimated using the most likely amount method which is based on the intended use of the rental equipment by the customer at the initiation of the contract. Historically, the variability in estimated transaction pricing compared to actual is not significant due to the relatively short duration of rental contracts. Each performance obligation has an observable stand-alone selling price. The input method of passage of time is appropriate as there is a direct relationship between our inputs and the transfer of benefit to the customer over the life of the contract. Self-moving rental contracts span a relatively short period of time, and the majority of these contracts began and ended within the same fiscal year.

Self-storage revenues are recognized as earned over the contract period based upon the number of paid storage contract days.

We lease portions of our operating properties to tenants under agreements that are classified as operating leases. We recognize the total minimum lease payments provided for under the leases on a straight-line basis over the lease term. Generally, under the terms of our leases, the majority of our rental expenses, including common area maintenance, real estate taxes and insurance, are recovered from our customers.

The following table summarizes the minimum lease payments due from our customers and operating property tenants on leases for the next five years and thereafter:

| | Year Ending December 31, | | | | | | Years Ending June 30, | | | | | |
|---------------------------------------|--------------------------|-----------|-----------|----------|----------|------------|-----------------------|-----------|-----------|----------|----------|------------|
| | 2024 | 2025 | 2026 | 2027 | 2028 | Thereafter | 2025 | 2026 | 2027 | 2028 | 2029 | Thereafter |
| | (Unaudited) | | | | | | (Unaudited) | | | | | |
| | (In thousands) | | | | | | (In thousands) | | | | | |
| Self-moving equipment rental revenues | \$ 5,674 | \$ — | \$ — | \$ — | \$ — | \$ — | \$ 8,095 | \$ — | \$ — | \$ — | \$ — | \$ — |
| Property lease revenues | 21,494 | 15,040 | 12,112 | 8,653 | 5,666 | 33,059 | 15,462 | 15,356 | 12,142 | 8,772 | 6,150 | 27,261 |
| Total | \$ 27,168 | \$ 15,040 | \$ 12,112 | \$ 8,653 | \$ 5,666 | \$ 33,059 | \$ 23,557 | \$ 15,356 | \$ 12,142 | \$ 8,772 | \$ 6,150 | \$ 27,261 |

The amounts above do not reflect future rental revenue from the renewal or replacement of existing leases.

Revenue Recognized in Accordance with Other Topics

Traditional life and Medicare supplement insurance premiums are recognized as revenue over the premium-paying periods of the contracts when due from the policyholders. For products where premiums are due over a significantly shorter duration than the period over which benefits are provided, such as our single premium whole life product, premiums are recognized when received and excess profits are deferred and recognized in relation to the insurance in-force.

Property and casualty insurance premiums are recognized as revenue over the policy periods. Interest and investment income are recognized as earned.

Net investment and interest income has multiple components. Interest income from bonds and mortgage notes are recognized when earned. Dividends on common and preferred stocks are recognized on the ex-dividend dates. Realized gains and losses on the sale or exchange of investments are recognized at the trade date.

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In the following tables, revenue is disaggregated by timing of revenue recognition:

| | Quarter ended December 31, | | | |
|---|----------------------------|-----------|----------------|-----------|
| | 2023 | | 2022 | |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | |
| Revenues recognized over time: | \$ | 73,785 | \$ | 69,797 |
| Revenues recognized at a point in time: | | 85,732 | | 92,698 |
| Total revenues recognized under ASC 606 | | 159,517 | | 162,495 |
| Revenues recognized under ASC 842 | | 1,072,028 | | 1,110,247 |
| Revenues recognized under ASC 944 | | 50,512 | | 50,300 |
| Revenues recognized under ASC 320 | | 57,457 | | 52,294 |
| Total revenues | \$ | 1,339,514 | \$ | 1,375,336 |

| | Nine months ended December 31, | | Quarter ended June 30, | |
|--|--------------------------------|-----------|------------------------|-----------|
| | 2023 | | 2024 | |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | |
| Revenues recognized over time: | \$ | 283,468 | \$ | 100,175 |
| Revenues recognized at a point in time: | | 315,084 | | 113,725 |
| Total revenues recognized under ASC 606 | | 598,552 | | 213,900 |
| Revenues recognized under ASC 842 | | 3,599,867 | | 1,254,317 |
| Revenues recognized under ASC 944 | | 144,476 | | 149,360 |
| Revenues recognized under ASC 320 | | 186,787 | | 116,376 |
| Insurance premium revenues recognized under ASC 944 | | 43,148 | | 44,492 |
| Net investment and interest income recognized under other topics | | 37,125 | | 64,592 |
| Total revenues | \$ | 4,529,682 | \$ | 1,548,490 |

In the above tables, the revenues recognized over time include property management fees, the shipping fees associated with U-Box container rentals and a portion of other revenues. Revenues recognized at a point in time include self-moving equipment rentals, self-moving and self-storage products and service sales and a portion of other revenues.

We recognized liabilities resulting from contracts with customers for self-moving equipment rentals, self-storage revenues, U-Box revenues and tenant revenues, in which the length of the contract goes beyond the reported period end, although rental periods of the equipment, storage and U-Box contract are generally short-term in nature. The timing of revenue recognition results in liabilities that are reflected in deferred income on the balance sheet.

16, 17. Allowance for Credit Losses

Trade Receivables

Moving and Storage has two (2) primary components of trade receivables, receivables from corporate customers and credit card receivables from customer sales and rental of equipment. For credit card receivables, the Company uses a trailing 13 month 13-month average historical chargeback percentage of total credit card receivables to estimate a credit loss reserve. The Company rents equipment to corporate customers in for which payment terms are 30 days.

The Company performs ongoing credit evaluations of its customers and assesses each customer's credit worthiness. In addition, the Company monitors collections and payments from its customers and maintains an allowance based upon applying an expected credit loss rate to receivables based on the historical loss rate from similar high-risk customers adjusted for current conditions, including any specific

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customer collection issues identified, and forecasts of economic conditions. Delinquent account balances are written off after management has determined that the likelihood of collection is remote.

Management believes We believe that the historical loss information it has compiled is a reasonable base on which to determine expected credit losses for trade receivables because the composition of trade receivables as of that date is consistent with that used in developing the historical credit loss percentages (i.e., the similar risk characteristics of its customers and its lending practices have not changed significantly over time). To adjust the historical loss rates to reflect the effects of these differences in current conditions and forecasted changes, management assigns a rating to each customer which varies depending on the assessment of risk. Management estimated the loss rate at approximately 4.5% as of December 31, 2023 June 30, 2024 and March 31, 2023 March 31, 2024, respectively. Management developed this estimate based on its knowledge of past experience for which there were similar improvements in the economy. As a result, management applied the applicable credit loss rates to determine the expected credit loss estimate for each aging category. Accordingly, the allowance for expected credit losses as of December 31, 2023 June 30, 2024 and March 31, 2023 March 31, 2024 was \$4.3 8.3 million and \$3.8 6.2 million, respectively.

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Accrued Interest Receivable

Accrued interest receivables on available for sale securities totaled \$30.8 30.4 million and \$29.6 29.3 million as of December 31, 2023 June 30, 2024 and March 31, 2023 March 31, 2024, respectively, and are excluded from the estimate of credit losses.

We have elected not to measure an allowance on accrued interest receivables as our practice is to write off the uncollectible balance in a timely manner, that is 90 days or more past due. Furthermore, we have elected to write off accrued interest receivables by reversing interest income.

Mortgage Loans, Net

Loans that management has the intent and ability to hold for the foreseeable future, or until maturity or payoff, are reported at amortized cost. Modeling for the Company's mortgage loans is based on inputs most highly correlated to defaults, including loan-to-value, occupancy, and payment history. Historical credit loss experience provides additional support for the estimation of expected credit losses. In assessing the credit losses, the portfolio is reviewed on a collective basis, using loan-specific cash flows to determine the fair value of the collateral in the event of default. Adjustments to this analysis are made to assess loans with a loan-to-value of 65% or greater. These loans are evaluated on an individual basis and loan specific risk characteristics such as occupancy levels, expense, income growth and other relevant available information from internal and external sources relating to past events, current conditions, and reasonable and supportable forecasts.

When management determines that credit losses are expected to occur, an allowance for expected credit losses based on the fair value of the collateral is recorded.

There were no delinquent commercial mortgage loans as of June 30, 2024 and March 31, 2024. As of June 30, 2024 and March 31, 2024, the Company had no commercial mortgage loans in non-accrual status. The Company had no unfunded commitment balance to commercial loan borrowers as of June 30, 2024.

Reinsurance Recoverables

Reinsurance recoverables on paid and unpaid benefits was less than 1% of the total assets as of December 31, 2023 June 30, 2023, which is immaterial based on historical loss experience and high credit rating of the reinsurers.

Premium Receivables

Premium receivables were \$7.2 1.1 million and \$14.1 .1 million as of December 31, 2023 June 30, 2024 and March 31, 2023 March 31, 2024, respectively, in which the credit loss allowance is immaterial based on our ability to cancel the policy if the policyholder does not pay premiums.

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The following details the changes in the Company's reserve allowance for credit losses for trade receivables, fixed maturities and investments, other:

| | Allowance for Credit Losses | | | | Allowance for Credit Losses | | | |
|---|-------------------------------|--------------------|--------------|-----------|-------------------------------|--------------------|--------------|----------|
| | Trade | Investments, Fixed | Investments, | Total | Trade | Investments, Fixed | Investments, | Total |
| | Receivables | Maturities | other | | Receivables | Maturities | other | |
| | (Unaudited) (in thousands) | | | | (Unaudited) (in thousands) | | | |
| Balance as of March 31, 2022 | \$ 8,649 | \$ 60 | \$ 501 | \$ 9,210 | | | | |
| Provision for (reversal of) credit losses | (4,860) | 2,041 | 16 | (2,803) | | | | |
| Write-offs against allowance | — | — | — | — | | | | |
| Recoveries | — | — | — | — | | | | |
| Balance as of March 31, 2023 | \$ 3,789 | \$ 2,101 | \$ 517 | \$ 6,407 | \$ 3,789 | \$ 2,101 | \$ 517 | \$ 6,407 |
| Provision for (reversal of) credit losses | 556 | (397) | 300 | 459 | 2,447 | (1,049) | 300 | 1,698 |
| Write-offs against allowance | — | — | — | — | — | — | — | — |
| Recoveries | — | — | — | — | — | — | — | — |
| Balance as of December 31, 2023 | \$ 4,345 | \$ 1,704 | \$ 817 | \$ 6,866 | | | | |
| Balance as of March 31, 2024 | \$ 6,236 | \$ 1,052 | \$ 817 | \$ 8,105 | | | | |
| Provision for (reversal of) credit losses | 2,047 | 1,943 | (369) | 3,621 | | | | |
| Write-offs against allowance | — | — | — | — | | | | |
| Recoveries | — | — | — | — | | | | |
| Balance as of June 30, 2024 | \$ 8,283 | \$ 2,995 | \$ 448 | \$ 11,726 | | | | |

17. Accounting Pronouncements

Adoption of new Accounting Pronouncements

On April 1, 2023, the Company adopted ASU 2018-12 which is applicable to Oxford. The Company adopted ASU 2018-12 effective April 1, 2023 and used the modified retrospective method with a transition date of April 1, 2021.

The updated accounting guidance required changes to the measurement and disclosure of long-duration contracts. For the Company, this includes all life insurance products, annuities, Medicare supplement products and our long-term care business. Entities were required to review, and update if there is a change to cash flow assumptions (including morbidity and persistency) at least annually, and to update discount rate assumptions quarterly using an upper-medium grade fixed-income instrument yield. The effect of changes in cash flow assumptions were recorded in the Company's results of operations and the effect of changes in discount rate assumptions were recorded in other comprehensive income.

The most significant impact will be the effect of updating the discount rate assumption quarterly to reflect an upper-medium grade fixed-income instrument yield, rather than Oxford Life's expected investment portfolio yield. This will be partially offset by the de-recognition of cumulative adjustments to DAC associated with unrealized gains and losses associated with long-duration contracts. The Company uses a published spot rate curve constructed from "A"-rated U.S. dollar denominated corporate bonds matched to the duration of the corresponding insurance liabilities, to calculate discount rates. The Company groups its long-duration contracts into calendar year cohorts based on the contract issue date.

DAC and other capitalized costs such as unearned revenue are amortized on a constant level or straight-line basis over the expected term of the contracts. Under ASU 2018-12, the annual amortization of DAC in our Consolidated Statements of Operations will differ from previous trends due to: (1) the requirement to no longer defer renewal commissions until such year as the commissions are actually incurred, (2) the requirement to no longer accrue and amortize interest on our DAC balances, and (3) the modification of the method for amortizing DAC including the updating of assumptions. For business with deferrals of renewal commissions, as is the case with our final expense life insurance policies, the expected amortization rate, as a percentage of premium, for certain blocks of business will no longer be level but will increase over the period of time during which commissions are deferred. The decrease in amortization in the near term will primarily impact our life insurance line of business.

Upon adoption, the Company adjusted AOCI for the removal of cumulative adjustments to DAC associated with unrealized gains and losses previously recorded in AOCI. In total, we expect the impact on

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net earnings, largely 18. Income Tax

Tax regulations may require items to be included in our tax return at different times than when those items are reflected in our financial statements. Some of the differences are permanent, such as expenses that are not deductible on our tax return, and some are temporary differences, such as the timing of depreciation expense. Temporary differences create deferred tax assets and liabilities. Deferred tax assets generally represent items that will be used as a tax deduction or credit in our tax return in future years, which we have already recorded in our financial statements. Deferred tax liabilities generally represent deductions taken on our tax return that have not yet been recognized as an expense in our financial statements. We establish valuation allowances for our deferred tax assets if the amount of expected future taxable income is more likely than not to allow for the use of the deduction credit. Our effective tax rates for the three months ended June 30, 2024 and 2023 was a provision of 23.8% and 24.2%, respectively. Such rates differed from the decrease federal statutory rate of 21.0% primarily due to state and local income taxes for both periods. Income taxes, net paid in amortization, to be immaterial during fiscal 2024, but could become material with a large increase in sales. cash was \$3.6 million and \$3.8 million for the three months ended June 30, 2024 and 2023, respectively.

Market risk benefits, which The Organisation for Economic Co-Operation and Development ("OECD") released a framework, referred to as Pillar Two, to implement a global minimum corporate tax rate of 15% on certain multinational enterprises. Certain countries have enacted legislation to adopt the Pillar Two framework while several countries are contracts considering or contract features that provide protection still announcing changes to their tax laws to implement the policyholder from capital market risk and expose the Company minimum tax directive. While we do not currently estimate Pillar Two to other-than-nominal capital market risk, are measured at fair value. Market risk benefits are contracts or contract features that guarantee benefits, such as guaranteed life withdrawal benefits, in addition to an account balance which expose insurance companies to other than nominal capital market risk and protect the contract holder from the same risk. Certain contracts or contract features to be identified as market risk benefits were accounted for as embedded derivatives and measured at fair value, while others transitioned to fair value measurement upon the adoption of ASU 2018-12.

Also in consideration of market risk benefits, upon adoption, there were impacts to (1) AOCI for the cumulative effect of changes in the instrument-specific credit risk between contract issue date and transition date and (2) retained earnings for the difference between fair value and carrying value at the transition date, excluding the changes in the instrument-specific credit risk. The requirement to review, and update if there is a change, cash flow assumptions at least annually is expected to change the pattern of earnings being recognized. Adoption significantly expanded the Company's disclosures and will impact systems, processes, and controls. While the requirements of the new guidance represent have a material change from existing GAAP, the accounting adoption had no economic impact on our effective tax rate, our analysis will continue as the cash flows of our business nor influence on our business model of providing basic mortality OECD continues to release additional guidance and longevity protection-oriented products to the underserved senior market. In addition, it did not impact our statutory earnings, statutory capital, or capital management philosophies. countries implement legislation.

19. Deferred Policy Acquisition Costs, Net

The following tables present the effect a roll-forward of the adoption of ASU 2018-12 on selected consolidated balance sheet data deferred policy acquisition costs related to long-duration contracts for the fiscal years three-month periods ended March 31, 2023 June 30, 2024 and 2022 2023.

| | Year ended March 31, | |
|-------------------------------------|-------------------------------|----------------------|
| | 2023 | 2022 |
| | (Unaudited) (In thousands) | |
| Total Assets | | |
| Prior to adoption | \$ 18,124,648 | \$ 17,299,581 |
| Effect of adoption: | | |
| Derecognition of shadow DAC | (25,141) | 26,131 |
| Re-measurement due to discount rate | — | — |
| Other adjustments | 1,227 | 1,471 |
| Subtotal | \$ (23,914) | \$ 27,602 |
| After adoption | \$ 18,100,734 | \$ 17,327,183 |

Quarter ended June 30, 2024

| | Deferred Annuities | Life Insurance | Health Insurance | Total |
|--|-----------------------|------------------|---------------------|-------------------|
| | | | (Unaudited) | |
| | | | (In thousands) | |
| Balance, beginning of year | \$ 54,747 | \$ 62,426 | \$ 4,051 | \$ 121,224 |
| Capitalization | 2,318 | 876 | 34 | 3,228 |
| Amortization expense | (2,187) | (2,200) | (259) | (4,646) |
| Other, including Experience Adjustment | — | — | — | — |
| Balance, end of period | <u>\$ 54,878</u> | <u>\$ 61,102</u> | <u>\$ 3,826</u> | <u>\$ 119,806</u> |

| | Year ended March 31, | |
|--|----------------------|----------------------|
| | 2023 | 2022 |
| | | (Unaudited) |
| | | (In thousands) |
| Total Liabilities | | |
| Prior to adoption | \$ 11,596,313 | \$ 11,347,089 |
| Effect of adoption: | | |
| Deferred income tax adjustment on Shadow removal | (5,280) | 5,488 |
| Re-measurement due to discount rate | (1,626) | 87,258 |
| Deferred income tax adjustment on discount rate | 342 | (18,324) |
| Other adjustments | 6,794 | 8,511 |
| Subtotal | <u>\$ 230</u> | <u>\$ 82,933</u> |
| After adoption | <u>\$ 11,596,543</u> | <u>\$ 11,430,022</u> |

| | Quarter ended June 30, 2023 | | | |
|--|-----------------------------|------------------|---------------------|-------------------|
| | Deferred Annuities | Life Insurance | Health Insurance | Total |
| | | | (Unaudited) | |
| | | | (In thousands) | |
| Balance, beginning of year | \$ 55,396 | \$ 66,954 | \$ 6,113 | \$ 128,463 |
| Capitalization | 1,951 | 1,166 | 61 | 3,178 |
| Amortization expense | (3,384) | (1,944) | (190) | (5,518) |
| Other, including Experience Adjustment | (1,632) | (327) | (568) | (2,527) |
| Balance, end of period | <u>\$ 52,331</u> | <u>\$ 65,849</u> | <u>\$ 5,416</u> | <u>\$ 123,596</u> |

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20. Life Insurance Liabilities

The following tables summarize balances and changes in the liability for future policy benefits for life insurance contracts and a reconciliation to policy benefits and losses, claims and loss expense payable.

| | Year ended March 31, | | |
|--|---------------------------|-----------------|-------------|
| | 2023 | 2022 | |
| | (Unaudited) | | |
| | (In thousands) | | |
| Accumulated other comprehensive income (loss) | | | |
| Prior to adoption | \$ (267,046) | \$ 46,384 | |
| Effect of adoption: | | | |
| Derecognition on shadow DAC | (19,861) | 20,644 | |
| Re-measurement due to discount rate | 1,626 | (87,258) | |
| Re-measurement due to discount rate (tax effect) | (342) | 18,324 | |
| Other adjustments | — | — | |
| Subtotal | \$ (18,577) | \$ (48,290) | |
| After adoption | \$ (285,623) | \$ (1,906) | |
| | Year ended March 31, | | |
| | 2023 | 2022 | |
| | (Unaudited) | | |
| | (In thousands) | | |
| Total Stockholders' equity | | | |
| Prior to adoption | \$ 6,528,335 | \$ 5,952,492 | |
| Effect of adoption: | | | |
| Derecognition on shadow DAC | (19,861) | 20,644 | |
| Re-measurement due to discount rate (tax effect) | 1,284 | (68,934) | |
| Other adjustments | (5,567) | (7,042) | |
| Subtotal | \$ (24,144) | \$ (55,332) | |
| After adoption | \$ 6,504,191 | \$ 5,897,160 | |
| | Year ended March 31, 2023 | | |
| | As previously reported | Adoption impact | As adjusted |
| | | (Unaudited) | |
| | | (In thousands) | |
| Deferred policy acquisition costs, net | \$ 152,377 | (23,914) | \$ 128,463 |
| Total assets | 18,124,648 | (23,914) | 18,100,734 |
| Policy benefits and losses, claims and loss expenses payable | 875,034 | 5,168 | 880,202 |
| Deferred income taxes, net | 1,334,427 | (4,938) | 1,329,489 |
| Total liabilities | 11,596,313 | 230 | 11,596,543 |
| Accumulated other comprehensive loss | (267,046) | (18,577) | (285,623) |
| Retained earnings | 7,008,715 | (5,567) | 7,003,148 |
| Total stockholders' equity | 6,528,335 | (24,144) | 6,504,191 |
| Total liabilities and stockholders' equity | 18,124,648 | (23,914) | 18,100,734 |

| | Quarter ended June 30, | |
|--|------------------------|------|
| | 2024 | 2023 |

| | (Unaudited) | |
|---|----------------|------------|
| | (In thousands) | |
| Present value of expected net premiums | | |
| Balance, beginning of year | \$ 205,389 | \$ 223,118 |
| Beginning balance at original discount rate | \$ 204,306 | \$ 225,071 |
| Effect of changes in cash flow assumptions | — | — |
| Effect of actual variances from expected experience | (367) | 246 |
| Adjusted beginning of year balance | \$ 203,939 | \$ 225,317 |
| Issuances | 2,002 | 2,353 |
| Interest accrual | 2,493 | 2,574 |
| Net premium collected | (9,221) | (9,769) |
| Other | — | — |
| Ending balance at original discount rate | \$ 199,213 | \$ 220,475 |
| Effect of changes in discount rate assumptions (AOCI) | (2,480) | 2,166 |
| Balance, end of period | \$ 196,733 | \$ 222,641 |
| Present value of expected future policy benefits | | |
| Balance, beginning of year | \$ 522,122 | \$ 530,983 |
| Beginning balance at original discount rate | \$ 514,113 | \$ 533,688 |
| Effect of changes in cash flow assumptions | — | — |
| Effect of actual variances from expected experiences | (464) | 355 |
| Adjusted beginning of year balance | \$ 513,649 | \$ 534,043 |
| Issuances | 2,002 | 2,398 |
| Interest accrual | 6,279 | 6,534 |
| Benefit payments | (14,142) | (14,311) |
| Other | — | — |
| Ending balance at original discount rate | \$ 507,788 | \$ 528,664 |
| Effect of changes in discount rate assumptions (AOCI) | (4,331) | 10,786 |
| Balance, end of period | \$ 503,457 | \$ 539,450 |
| End of period, LFPB net | 306,724 | 316,809 |
| Payout annuities and market risk benefits | 24,569 | 31,375 |
| Health insurance | 13,189 | 14,178 |
| Life and annuity claims in course of settlement and claims incurred but not yet reported / Reinsurance losses payable | 30,916 | 28,910 |
| Life DPL / Other life and health | 9,408 | 10,195 |
| LFPB flooring effect | 69 | — |
| Life Insurance end of period balance | 384,875 | 401,467 |
| Moving and Storage balance | 327,497 | 328,009 |
| Property and Casualty balance | 129,489 | 148,960 |
| Policy benefits and losses, claims and loss expenses balance, end of period | 841,861 | \$ 878,436 |

U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| | April 1, 2021 | March 31, 2021 |
|--|----------------|----------------|
| | (Unaudited) | |
| | (In thousands) | |
| Deferred policy acquisition costs, net | \$ 131,187 | \$ 89,749 |
| Total assets | 14,693,044 | 14,651,606 |
| Policy benefits and losses, claims and loss expenses payable | 1,040,951 | 909,701 |
| Deferred income taxes, net | 1,182,123 | 1,199,280 |
| Total liabilities | 9,846,608 | 9,732,515 |
| Accumulated other comprehensive income | 42,319 | 106,857 |
| Retained earnings | 5,017,451 | 5,025,568 |
| Total stockholders' equity | 4,846,436 | 4,919,091 |
| Total liabilities and stockholders' equity | 14,693,044 | 14,651,606 |

| | Quarter ended June 30, | |
|--|---|------------|
| | 2024 | 2023 |
| | (Unaudited) | |
| | (In thousands, except for percentages and weighted average information) | |
| Expected gross premiums | | |
| Undiscounted balance | \$ 358,097 | \$ 395,641 |
| Discounted balance at original discount rate | \$ 278,118 | \$ 305,166 |
| Discounted balance at current discount rate | \$ 274,345 | \$ 307,763 |
| Expected policy benefits | | |
| Undiscounted balance | \$ 732,006 | \$ 770,210 |
| Discounted balance at original discount rate | \$ 507,787 | \$ 528,663 |
| Discounted balance at current discount rate | \$ 503,456 | \$ 539,449 |
| Mortality, lapses and morbidity | | |
| Mortality actual experience | 5.49 % | 5.29 % |
| Mortality expected experience | 5.35 % | 4.93 % |
| Lapses actual experience | 1.92 % | 1.71 % |
| Lapses expected experience | 2.73 % | 2.64 % |
| Premiums and interest expense | | |
| Gross premiums (1) | \$ 12,538 | \$ 13,414 |
| Interest expense (2) | \$ 3,786 | \$ 3,960 |
| Expected duration (persistency) of policies in-force (years) | 6.8 | 8.2 |
| Weighted average original interest rate of the liability for future policy benefits | 4.98 % | 5.23 % |
| Weighted average current interest rate of the liability for future policy benefits | 4.97 % | 4.87 % |

The following tables present the balances of (1) Gross premiums are related to life insurance and changes are included in deferred acquisition costs, future policy Life insurance premiums.

(2) Interest expense is included in Policy benefits and market risk benefits losses, claims and balances amortized on a basis consistent with DAC on April 1, 2021 due to the adoption of ASU 2018-12 by Oxford.

| Deferred Policy Acquisition Costs | Payout | Life Insurance | Health | Total |
|-----------------------------------|--------|----------------|--------|-------|
|-----------------------------------|--------|----------------|--------|-------|

| | Annuities | | Insurance | |
|--|-----------|----------------|--------------------|------------|
| | | | (Unaudited) | |
| | | | (In thousands) | |
| Balance, end of year March 31, 2021 | \$ 15,654 | \$ 64,552 | \$ 9,543 | \$ 89,749 |
| Adjustments for removal of related balances in accumulated other comprehensive income | 41,438 | — | — | 41,438 |
| Adjusted balance, beginning of year April 1, 2021 | \$ 57,092 | \$ 64,552 | \$ 9,543 | \$ 131,187 |
| | Payout | | Health | |
| Future Policy Benefit | Annuities | Life Insurance | Insurance | Total |
| | | | (Unaudited) | |
| | | | (In thousands) | |
| Balance, end of year March 31, 2021 | \$ 8,370 | \$ 310,311 | \$ 18,341 | \$ 337,022 |
| Change in discount rate assumptions | 2,307 | 115,978 | 4,847 | 123,132 |
| Change in cash flow assumptions, effect of net premiums exceeding gross premiums | — | 1,747 | — | 1,747 |
| Change in cash flow assumptions, effect of decrease of the deferred profit liability | — | 2,580 | — | 2,580 |
| Adjusted balance, beginning of year April 1, 2021 | \$ 10,677 | \$ 430,616 | \$ 23,188 | \$ 464,481 |
| Market Risk Benefits | | | Deferred Annuities | |
| | | | (Unaudited) | |
| | | | (In thousands) | |
| Balance, end of year March 31, 2021 | | | \$ 7,339 | |
| Adjustment for the difference between carrying amount and fair value, except for the difference due to instrument-specific credit risk | | | 3,791 | |
| Adjusted balance, beginning of year April 1, 2021 | | | \$ 11,130 | |

38 loss expenses payable.

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The following table presents tables present the effect of transition adjustments on stockholders' equity as of April 1, 2021 due to the adoption of ASU 2018-12, balances and changes in Liabilities from investment contracts account balances:

| | Retained Earnings | Accumulated Other Comprehensive Loss |
|---|--|--------------------------------------|
| | (Unaudited) | |
| | (In thousands) | |
| Liability for future policy benefits | \$ (4,327) | \$ (123,132) |
| Market risk benefits | (3,791) | — |
| Deferred acquisition costs and related asset balances | — | 41,438 |
| Tax effect | — | 17,156 |
| Total | \$ (8,118) | \$ (64,538) |
| | Quarter ended June 30, 2024 | |
| | Deferred Annuities | |
| | (Unaudited) | |
| | (In thousands, except for the average credited rate) | |

| | |
|---|--------------|
| Policyholder contract deposits account balance | |
| Beginning of year | \$ 2,411,352 |
| Deposits received | 76,417 |
| Surrenders and withdrawals | (94,440) |
| Benefit payments | (12,745) |
| Interest credited | 19,507 |
| Other | 6,373 |
| End of period | \$ 2,406,464 |
| Weighted average credited rate | 3.27 |
| Cash surrender value | \$ 2,084,896 |
| Quarter ended June 30, 2023 | |
| Deferred Annuities | |
| (Unaudited) | |
| (In thousands, except for the average credited rate) | |
| Policyholder contract deposits account balance | |
| Beginning of year | \$ 2,398,884 |
| Deposits received | 43,944 |
| Surrenders and withdrawals | (64,445) |
| Benefit payments | (10,813) |
| Interest credited | 16,760 |
| Other | — |
| End of period | \$ 2,384,330 |
| Weighted average credited rate | 2.79 |
| Cash surrender value | \$ 2,069,292 |

Recent

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21. Accounting Pronouncements

Adoption of New Accounting Pronouncements

In March 2023, the FASB issued ASU 2023-01, *Leases (Topic 842 – Common Control Arrangements)* (“ASU 2023-01”). ASU 2023-01, accounting for leasehold improvements, requires a lessee in a common-control lease arrangement to amortize leasehold improvements that it owns over the improvements’ useful life to the common control group, regardless of the lease term, if the lessee continues to control the use of the underlying asset through a lease. The amendment **is was** effective for fiscal years beginning after December 15, 2023. **We are currently in the process of evaluating the impact if any** **The adoption** of the **adoption of ASU 2023-01 standard did not have a material impact** on our consolidated financial **statements, statements and disclosures.**

Recent Accounting Pronouncements

In November 2023, the FASB issued ASU 2023-07, *Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures*. ASU 2023-07 requires disclosures to include significant segment expenses that are regularly provided to the chief operating decision maker (“CODM”), a description of other segment items by reportable segment and any additional measures of a segment’s profit or loss used by the CODM when deciding how to allocate resources. The ASU requires all annual disclosures currently required by Topic 280 to be included in interim periods and is applicable to entities with a single reportable segment. The amendment is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024. Early adoption is permitted. The amendment is effective retrospectively to all prior periods presented in the financial statements. We are currently assessing the impact of adopting ASU 2023-07 on our consolidated financial statements and related disclosures.

In December 2023, the FASB issued ASU 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures*. ASU 2023-09 requires disaggregated information about a reporting entity’s effective tax rate reconciliation as well as information on income tax paid. Early adoption is permitted. The amendment is effective prospectively to all

annual periods beginning after December 15, 2024. We are currently evaluating the impact of this standard on our consolidated financial statements and related disclosures.

18. Deferred Policy Acquisition Costs, Net

The following tables present In March 2024, the United States Securities and Exchange Commission ("SEC") issued a rollforward final rule that requires disclosure of: (i) financial statement impacts of deferred policy acquisition costs related severe weather events and other natural conditions; (ii) a roll forward of carbon offset and REC balances if material to long-duration contracts the Company's plan to achieve climate-related targets or goals; and (iii) material impacts on estimates and assumptions in the financial statements. In April 2024, the SEC issued an order staying the final rule pending judicial review of consolidated challenges to the rules by the Court of Appeals for the nine-month periods ended December 31, 2023 and 2022.

| | Nine Months Ended December 31, 2023 | | | |
|----------------------------|-------------------------------------|----------------|----------------|------------|
| | Payout | Life Insurance | Health | Total |
| | Annuities | | Insurance | |
| | | | (Unaudited) | |
| | | | (In thousands) | |
| Balance, beginning of year | \$ 55,396 | \$ 66,954 | \$ 6,113 | \$ 128,463 |
| Capitalization | 8,007 | 3,213 | 177 | 11,397 |
| Amortization expense | (11,461) | (6,586) | (979) | (19,026) |
| Balance, end of period | \$ 51,942 | \$ 63,581 | \$ 5,311 | \$ 120,834 |

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| | Nine Months Ended December 31, 2022 | | | |
|----------------------------|-------------------------------------|----------------|----------------|------------|
| | Payout | Life Insurance | Health | Total |
| | Annuities | | Insurance | |
| | | | (Unaudited) | |
| | | | (In thousands) | |
| Balance, beginning of year | \$ 55,261 | \$ 67,573 | \$ 8,596 | \$ 131,430 |
| Capitalization | 14,403 | 5,667 | 336 | 20,406 |
| Amortization expense | (11,972) | (4,722) | (1,422) | (18,116) |
| Balance, end of period | \$ 57,692 | \$ 68,518 | \$ 7,510 | \$ 133,720 |

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

19. Policy Benefits and Losses, Claims and Loss Expenses Payable

Eighth Circuit. The following tables present the balances and Company cannot predict what, if any, changes in the policy benefits and scope or timing may occur as a reconciliation result of the net liability pending litigation. The Company continues its assessment to prepare for future policy benefits the new rule. If the rule ultimately goes into effect as adopted, the Company would be required to comply with financial statement disclosure requirements, other than disclosure of material impacts on estimates and assumptions, with respect to the liability for future policy benefits for Oxford. fiscal year beginning April 1, 2025.

| | Nine Months Ended December 31, 2023 | | |
|--|-------------------------------------|------------------|-------|
| | Life Insurance | Health Insurance | Total |
| | | | |
| | | (Unaudited) | |
| | | (In thousands) | |
| Present value of expected net premiums | | | |

| | | | |
|--|------------|------------|-------------------|
| Balance, beginning of year | \$ 223,118 | \$ 196,569 | \$ 419,687 |
| Beginning balance at original discount rate | \$ 225,071 | \$ 212,454 | \$ 437,525 |
| Effect of changes in cash flow assumptions | — | — | — |
| Effect of actual variances from expected experience | (584) | (9,565) | (10,149) |
| Adjusted beginning of year balance | \$ 224,487 | \$ 202,889 | \$ 427,376 |
| Issuances | 6,692 | 78 | 6,770 |
| Interest accrual | 8,367 | 6,072 | 14,439 |
| Net premium collected | (29,812) | (19,787) | (49,599) |
| Other | — | — | — |
| Ending balance at original discount rate | \$ 209,734 | \$ 189,252 | \$ 398,986 |
| Effect of changes in discount rate assumptions (AOCI) | (6,878) | (19,722) | (26,600) |
| Balance, end of period | \$ 202,856 | \$ 169,530 | \$ 372,386 |
| Present value of expected future policy benefits | | | |
| Balance, beginning of year | \$ 530,983 | \$ 210,054 | \$ 741,037 |
| Beginning balance at original discount rate | \$ 533,688 | \$ 226,510 | \$ 760,198 |
| Effect of changes in cash flow assumptions | — | — | — |
| Effect of actual variances from expected experiences | (1,621) | (8,650) | (10,271) |
| Adjusted beginning of year balance | \$ 532,067 | \$ 217,860 | \$ 749,927 |
| Issuances | 6,746 | 78 | 6,824 |
| Interest accrual | 19,830 | 6,520 | 26,350 |
| Benefit payments | (39,544) | (22,857) | (62,401) |
| Other | — | — | — |
| Ending balance at original discount rate | \$ 519,099 | \$ 201,601 | \$ 720,700 |
| Effect of changes in discount rate assumptions (AOCI) | (19,397) | (20,450) | (39,847) |
| Balance, end of period | \$ 499,702 | \$ 181,151 | \$ 680,853 |
| End of period, LFPB net | | | 308,467 |
| Payout annuities and market risk benefits | | | 31,048 |
| Life and annuity claims in course of settlement and claims incurred but not yet reported / | | | |
| Reinsurance losses payable | | | 9,556 |
| Life DPL / Other life and health | | | 23,724 |
| LFPB flooring effect | | | 274 |
| Oxford end of period balance | | | 373,069 |
| Moving and Storage balance | | | 317,409 |
| Property and Casualty balance | | | 148,467 |
| Policy benefit and losses, claims and loss expense balance, end of period | | | \$ 838,945 |

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| | Nine Months Ended December 31, 2022 | | |
|---|-------------------------------------|------------------|-------|
| | Life Insurance | Health Insurance | Total |
| | | (Unaudited) | |
| | | (In thousands) | |
| Present value of expected net premiums | | | |

| | | | |
|--|------------|------------|-------------------|
| Balance, beginning of year | \$ 280,371 | \$ 280,732 | \$ 561,103 |
| Beginning balance at original discount rate | \$ 242,741 | \$ 253,307 | \$ 496,048 |
| Effect of changes in cash flow assumptions | — | — | — |
| Effect of actual variances from expected experience | (1,259) | 1,257 | (2) |
| Adjusted beginning of year balance | \$ 241,482 | \$ 254,564 | \$ 496,046 |
| Issuances | 14,101 | 2,455 | 16,556 |
| Interest accrual | 9,036 | 7,637 | 16,673 |
| Net premium collected | (32,270) | (22,466) | (54,736) |
| Other | 0 | 0 | 0 |
| Ending balance at original discount rate | \$ 232,349 | \$ 242,190 | \$ 474,539 |
| Effect of changes in discount rate assumptions (AOCI) | (3,811) | (21,059) | (24,870) |
| Balance, end of period | \$ 228,538 | \$ 221,131 | \$ 449,669 |
| Present value of expected future policy benefits | | | |
| Balance, beginning of year | \$ 672,254 | \$ 299,628 | \$ 971,882 |
| Beginning balance at original discount rate | \$ 552,109 | \$ 269,177 | \$ 821,286 |
| Effect of changes in cash flow assumptions | — | — | — |
| Effect of actual variances from expected experiences | (150) | 2,051 | 1,901 |
| Adjusted beginning of year balance | \$ 551,959 | \$ 271,228 | \$ 823,187 |
| Issuances | 14,101 | 2,454 | 16,555 |
| Interest accrual | 20,654 | 8,137 | 28,791 |
| Benefit payments | (43,602) | (25,873) | (69,475) |
| Other | — | — | — |
| Ending balance at original discount rate | \$ 543,112 | \$ 255,946 | \$ 799,058 |
| Effect of changes in discount rate assumptions (AOCI) | (9,514) | (21,872) | (31,386) |
| Balance, end of period | \$ 533,598 | \$ 234,074 | \$ 767,672 |
| End of period, LFPB net | | | 318,003 |
| Payout annuities and market risk benefits | | | 33,049 |
| Life and annuity claims in course of settlement and claims incurred but not yet reported / | | | |
| Reinsurance losses payable | | | 10,387 |
| Life DPL / Other life and health | | | 35,276 |
| LFPB flooring effect | | | 451 |
| Oxford end of period balance | | | 397,166 |
| Moving and Storage balance | | | 342,645 |
| Property and Casualty balance | | | 156,259 |
| Policy benefit and losses, claims and loss expense balance, end of period | | | \$ 896,070 |

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| | Nine Months Ended December 31, 2023 | | |
|--------------------------------|---|------------------|------------|
| | Life Insurance | Health Insurance | Total |
| | (Unaudited) | | |
| | (In thousands, except for percentages and weighted average information) | | |
| Expected gross premiums | | | |
| Undiscounted balance | \$ 377,068 | \$ 319,922 | \$ 696,990 |

| | | | | | | |
|--|----|---------|----|---------|-----------|---------------|
| Discounted balance at original discount rate | \$ | 291,900 | \$ | 248,221 | \$ | 540,121 |
| Discounted balance at current discount rate | \$ | 281,927 | \$ | 224,406 | \$ | 506,333 |
| Expected policy benefits | | | | | | |
| Undiscounted balance | \$ | 752,194 | \$ | 260,683 | \$ | 1,012,877 |
| Discounted balance at original discount rate | \$ | 519,099 | \$ | 201,601 | \$ | 720,700 |
| Discounted balance at current discount rate | \$ | 499,702 | \$ | 181,151 | \$ | 680,853 |
| Mortality, lapses and morbidity | | | | | | |
| Mortality actual experience | | 4.57 % | | 0.00 % | | |
| Mortality expected experience | | 5.07 % | | 0.00 % | | |
| Lapses actual experience | | 2.18 % | | 0.00 % | | |
| Lapses expected experience | | 2.64 % | | 0.00 % | | |
| Morbidity actual experience | | 0.00 % | | 81.17 % | | |
| Morbidity expected experience | | 0.00 % | | 73.65 % | | |
| Premiums and interest expense | | | | | | |
| Gross premiums | \$ | 39,979 | \$ | 27,397 | \$ | 67,376 |
| Other premiums | | | | | | — |
| Total premiums | | | | | \$ | 67,376 |
| Interest expense | \$ | 11,463 | \$ | 448 | \$ | 11,911 |
| Expected duration (persistency) of policies in-force (years) | | 6.9 | | 6.5 | | |
| Weighted average original interest rate of the liability for future policy benefits | | 5.00 % | | 4.01 % | | |
| Weighted average current interest rate of the liability for future policy benefits | | 4.80 % | | 4.80 % | | |

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| | Nine Months Ended December 31, 2022 | | | | |
|--|---|---------|------------------|---------|--------------|
| | Life Insurance | | Health Insurance | | Total |
| | (Unaudited) | | | | |
| | (In thousands, except for percentages and weighted average information) | | | | |
| Expected gross premiums | | | | | |
| Undiscounted balance | \$ | 413,315 | \$ | 423,366 | \$ 836,681 |
| Discounted balance at original discount rate | \$ | 318,749 | \$ | 325,605 | \$ 644,354 |
| Discounted balance at current discount rate | \$ | 313,083 | \$ | 300,463 | \$ 613,546 |
| Expected policy benefits | | | | | |
| Undiscounted balance | \$ | 793,511 | \$ | 334,704 | \$ 1,128,215 |
| Discounted balance at original discount rate | \$ | 543,111 | \$ | 255,947 | \$ 799,058 |
| Discounted balance at current discount rate | \$ | 533,597 | \$ | 234,075 | \$ 767,672 |
| Mortality, lapses and morbidity | | | | | |
| Mortality actual experience | | 4.85 | % | 0.00 | % |

| | | | | |
|--|------|--------|-----------|---------------|
| Mortality expected experience | 4.80 | % | 0.00 | % |
| Lapses actual experience | 2.08 | % | 0.00 | % |
| Lapses expected experience | 2.52 | % | 0.00 | % |
| Morbidity actual experience | 0.00 | % | 77.94 | % |
| Morbidity expected experience | 0.00 | % | 71.41 | % |
| Premiums and interest expense | | | | |
| Gross premiums | \$ | 42,977 | \$ | 32,108 |
| Other premiums | | | | — |
| Total premiums | | | \$ | 75,085 |
| Interest expense | \$ | 11,618 | \$ | 500 |
| | | | | |
| Expected duration (persistency) of policies in-force (years) | 7.0 | | 6.7 | |
| | | | | |
| Weighted average original interest rate of the liability for future policy benefits | 5.02 | % | 4.02 | % |
| | | | | |
| Weighted average current interest rate of the liability for future policy benefits | 1.52 | % | 1.51 | % |

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U-HAUL HOLDING COMPANY AND CONSOLIDATED SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The following tables present the balances and changes in Liabilities from investment contracts account balances:

| | | Nine Months Ended December 31, 2023 | |
|---|--|---|-----------|
| | | Deferred Annuities | |
| | | (Unaudited) | |
| | | (In thousands, except for the average credited rate) | |
| Policyholder contract deposits account balance | | | |
| Beginning of year | | \$ | 2,398,884 |
| Deposits received | | | 206,800 |
| Surrenders and withdrawals | | | (265,999) |
| Benefit payments | | | (29,136) |
| Interest credited | | | 52,594 |
| Other | | | — |
| End of period | | \$ | 2,363,143 |
| Weighted average credited rate | | | 2.96 |
| Cash surrender value | | \$ | 2,025,409 |
| | | Nine Months Ended December 31, 2022 | |
| | | Deferred Annuities | |
| | | (Unaudited) | |
| | | (In thousands, except for the average credited rate) | |
| Policyholder contract deposits account balance | | | |
| Beginning of year | | \$ | 2,336,238 |
| Deposits received | | | 243,144 |
| Surrenders and withdrawals | | | (195,801) |

| | |
|---------------------------------------|---------------------|
| Benefit payments | (27,207) |
| Interest credited | 40,328 |
| Other | — |
| End of period | \$ 2,396,702 |
| Weighted average credited rate | 2.27 |
| Cash surrender value | \$ 2,062,711 |

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

General

We begin Management’s Discussion and Analysis of Financial Condition and Results of Operations (“MD&A”) with the U-Haul Holding Company’s overall strategy, of U-Haul Holding Company, followed by a description of, and strategy related to, our operating segments to give the reader an overview of the goals of our businesses and the direction in which our businesses and products are moving. We then discuss our critical accounting estimates that we believe are important to understanding the assumptions and judgments incorporated in our reported financial results. Next, we discuss our results of operations for the third first quarter and first nine months of fiscal 2024, 2025, compared with the third first quarter and first nine months of fiscal 2023, 2024, which is followed by an analysis of liquidity changes in our balance sheets and cash flows, and a discussion of our financial commitments in the sections entitled Liquidity “Liquidity and Capital Resources - Summary Summary” and Disclosures about Contractual Obligations and Commercial Commitments. “Use of Cash”. We conclude this MD&A by discussing our current outlook for the remainder of fiscal 2024, 2025.

This MD&A should be read in conjunction with the other sections of this Quarterly Report on Form 10-Q (“Quarterly Report”), including the Notes to Consolidated Financial Statements. The various sections of

this MD&A contain a number of forward-looking statements, as discussed under the caption, Cautionary Statements Regarding Forward-Looking Statements, all of which are based on our current expectations and could be affected by the uncertainties and risks described throughout this filing or in our most recent Annual Report on Form 10-K for the fiscal year ended March 31, 2023 March 31, 2024. Many of these risks and uncertainties are beyond our control and our actual results may differ materially from these forward-looking statements.

U-Haul Holding Company, a Nevada corporation, has a third first fiscal quarter that ends on the 31 30st of December June for each year that is referenced. Our insurance company subsidiaries have a third first quarter that ends on the 30th 31st of September March for each year that is referenced. They have been consolidated on that basis. Our insurance companies’ financial reporting processes conform to calendar year reporting as required by state insurance departments. Management believes that consolidating their calendar year into our fiscal year financial statements does not materially affect the presentation of financial position or results of operations. We disclose material events, if any, occurring during the intervening period. Consequently, all references to our insurance subsidiaries’ years 2023 2024 and 2022 2023 correspond to fiscal 2024 2025 and 2023 2024 for U-Haul Holding Company.

Overall Strategy

Our overall strategy is to maintain our leadership position in the United States and Canada North American “do-it-yourself” moving and storage industry. We accomplish this by providing a seamless and integrated supply chain to the “do-it-yourself” moving and storage market. As part of executing this strategy, we leverage the brand recognition of U-Haul® with our full line of moving and self-storage related products and services and the convenience of our broad geographic presence.

Our primary focus is to provide our customers with a wide selection of moving rental equipment, convenient self-storage rental facilities, portable moving and storage units and related moving and self-storage products and services. We are able to expand our distribution and improve customer service by increasing the amount of moving equipment and storage units and portable moving and storage units available for rent, expanding the number of independent dealers and company operated locations in our network, network and taking advantage of our Storage Affiliate and Moving Help® capabilities.

Property and Casualty Insurance is focused on providing and administering property and casualty insurance to U-Haul and its customers, its independent dealers and affiliates.

Life Insurance is focused on long term capital growth through direct writing and reinsuring of life insurance, Medicare supplement and annuity products in the senior marketplace.

Description of Operating and Reportable Segments

U-Haul Holding Company's three operating and reportable segments are:

- Moving and Storage, comprised of U-Haul Holding Company, U-Haul, and Real Estate and the wholly owned subsidiaries of U-Haul and Real Estate;

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- Property and Casualty Insurance, comprised of Repwest and its wholly owned subsidiaries and ARCOA; and
 - Life Insurance, comprised of Oxford and its wholly owned subsidiaries.

Moving and Storage

Moving and Storage consists of the rental of trucks, trailers, portable moving and storage units, specialty rental items and self-storage spaces primarily to the household mover as well as sales of moving supplies, towing accessories and propane. Operations are conducted under the registered trade name U-Haul® throughout the United States and Canada.

With respect to our truck, trailer, specialty rental items and self-storage rental business, we are focused on expanding our dealer and center network, which provides added convenience for our customers, and expands the selection and availability of rental equipment to satisfy the needs of our customers.

U-Haul® branded self-moving related products and services, such as boxes, pads and tape, allow our customers to, among other things, protect their belongings from potential damage during the moving

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process. We are committed to providing a complete line of products selected with the "do-it-yourself" moving and storage customer in mind.

U-Haul's mobile app, Truck Share 24/7, Skip-the-Counter Self-Storage rentals and Self-checkout for moving supplies provide our customers methods for conducting business with us directly via their mobile devices and also limiting physical exposure.

uhaul.com® is an online marketplace that connects consumers to our operations as well as independent Moving Help® service providers and thousands of independent Self-Storage Affiliates. Our network of customer-rated affiliates and service providers furnish pack and load help, cleaning help, self-storage and similar services throughout the United States and Canada. Our goal is to further utilize our web-based technology platform to increase service to consumers and businesses in the moving and storage market.

U-Haul's mobile app, Truck Share 24/7, Skip-the-Counter Self-Storage rentals and Self-checkout for moving supplies provide our customers methods for conducting business with us directly via their mobile devices and also limiting physical exposure.

Since 1945, U-Haul has incorporated sustainable practices into its everyday operations. We believe that our basic business premise of equipment sharing helps reduce greenhouse gas emissions and reduces the inventory of total large capacity vehicles. We continue to look for ways to reduce waste within our business and are dedicated to manufacturing reusable components and recyclable products. We believe that our commitment to sustainability, through our products and services and everyday operations has helped us to reduce our impact on the environment.

Property and Casualty Insurance

Property and Casualty Insurance provides loss adjusting and claims handling for U-Haul through regional offices across the United States and Canada. Property and Casualty Insurance also underwrites components of the Safemove®, Safetow®, Safemove Plus®, Safestor® and Safestor Mobile® protection packages to U-Haul customers. We continue to focus on increasing the penetration of these products into the moving and storage market. The business plan for Property and Casualty Insurance includes offering property and casualty insurance products in other U-Haul related programs.

Life Insurance

Life Insurance provides life and health insurance products primarily to the senior market through the direct writing and reinsuring of life insurance, Medicare supplement and annuity policies.

Cybersecurity Incident

On September 9, 2022, we announced that the Company was made aware of a data security incident involving U-Haul's information technology network. U-Haul detected a compromise of two unique passwords used to access U-Haul customers' information. U-Haul took immediate steps to contain the incident and promptly enhanced its security measures to prevent any further unauthorized access. U-Haul retained cybersecurity experts and incident response counsel to investigate the incident and implement additional security safeguards. The investigation determined that between November 5, 2021 and April 8, 2022, the threat actor accessed customer contracts containing customers' names, dates of birth, and

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driver's license or state identification numbers. None of U-Haul's financial, payment processing or email systems were involved. U-Haul has notified impacted customers and relevant governmental authorities.

Several class action lawsuits related to the incident have been filed against U-Haul. The lawsuits have been consolidated into one action in the U.S. District Court for the District of Arizona. Arizona (the "Court"). On October 27, 2023, the Court dismissed with prejudice all claims except those brought under the California Consumer Privacy Act. The remaining claims will be vigorously defended by the Company; however, the outcome of such lawsuits cannot be predicted or guaranteed with any certainty. The parties have reached a settlement agreement, which remains subject to approval by the Court.

Critical Accounting Policies and Estimates

Please refer to our Annual Report on Form 10-K for the fiscal year ended March 31, 2023 March 31, 2024, Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Results of Operations

U-Haul Holding Company and Consolidated Entities

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Quarter Ended December 31, 2023 June 30, 2024 compared with the Quarter Ended December 31, 2022 June 30, 2023

Listed below, on a consolidated basis, are revenues for our major product lines for the third first quarter of fiscal 2024 2025 and the third first quarter of fiscal 2023; 2024:

| | Quarter Ended December 31, | | Quarter ended June 30, | |
|---|----------------------------|--------------|------------------------|--------------|
| | 2023 | 2022 | 2024 | 2023 |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | |
| Self-moving equipment rental revenues | \$ 839,801 | \$ 898,819 | \$ 1,014,332 | \$ 999,206 |
| Self-storage revenues | 210,517 | 190,483 | 215,737 | 198,961 |
| Self-moving and self-storage products and service sales | 70,344 | 74,851 | 96,591 | 100,872 |
| Property management fees | 10,138 | 10,080 | 9,495 | 9,177 |
| Life insurance premiums | 22,574 | 24,399 | 20,740 | 23,131 |
| Property and casualty insurance premiums | 26,490 | 26,852 | 21,229 | 20,322 |
| Net investment and interest income | 57,457 | 52,294 | 37,125 | 64,592 |
| Other revenue | 102,193 | 97,558 | 133,241 | 124,047 |
| Consolidated revenue | \$ 1,339,514 | \$ 1,375,336 | \$ 1,548,490 | \$ 1,540,308 |

Self-moving equipment rental revenues decreased \$59.0 million increased \$15.1 million during the third first quarter of fiscal 2024; 2025, compared with the third first quarter of fiscal 2023; 2024. Transactions revenue and average miles driven revenue per transaction decreased. The declines were more pronounced increased for both our In-Town and one-

way **business, markets**. Compared to the same period last year, we increased the number of Company operated retail locations as well as the number of box trucks and trailers in the rental fleet.

Self-storage revenues increased **\$20.0 million** **\$16.8 million** during the **third first** quarter of fiscal **2024, 2025**, compared with the **third first** quarter of fiscal **2023, 2024**. The average monthly number of occupied units increased by **5.7%** **5.6%**, or **30,542** **31,582** units, during the **third first** quarter of fiscal **2024 2025** compared with the same period last year. The growth in revenues and square feet rented comes from a combination of occupancy gains, the addition of new capacity to the portfolio and a **3.8%** **2.7%** improvement in average revenue per occupied foot. During the quarter, we added approximately **1.0 million** **1.7 million** new net rentable square feet.

Sales of self-moving and self-storage products and services decreased **\$4.5 million** **\$4.3 million** during the **third first** quarter of fiscal **2024, 2025**, compared with the **third first** quarter of fiscal **2023, 2024**. This was due to decreased sales of hitches, moving supplies and propane. **The** In addition, approximately \$5.3 million of the decrease was related to the exercise of an option by Mercury Partners, L.P. ("Mercury") in self-moving transactions has negatively impacted February 2024 to purchase 78 U-Haul branded self-storage locations from W.P. Carey resulting in locations formerly leased by U-Haul now being treated as managed properties. From an operational standpoint our customers will not recognize any changes to the **Sales of moving supplies, services they receive from these locations**. Please see Note 11. Related Party Transactions for additional information related to this transaction and its effect.

Life insurance premiums decreased **\$1.8 million** **\$2.4 million** during the **third first** quarter of fiscal **2024, 2025**, compared with the **third first** quarter of fiscal **2023 2024** due primarily to decreased life and Medicare supplement premiums.

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Property and casualty insurance premiums **decreased \$0.4 million** **increased \$0.9 million** during the **third first** quarter of fiscal **2024, 2025**, compared with the **third first** quarter of fiscal **2023, 2024**.

Net investment and interest income **increased \$5.2 million** **decreased \$27.5 million** during the **third first** quarter of fiscal **2024, 2025**, compared with the **third first** quarter of fiscal **2023**. **Moving and Storage** accounted for \$3.3 million of the improvement due to an increase in interest rates on short-term deposits. **2024**. Changes in the market value of common stock investments held at our Property and Casualty Insurance subsidiary accounted for **\$0.4 million** **\$1.3 million** of the **increase, decrease**. Our Life Insurance subsidiaries investment income increased **\$1.5 million** **\$0.3 million** primarily from gains on derivatives used as hedges to fixed indexed annuities. **The Moving and Storage segment decreased as the interest income has been classified as Other interest income in fiscal 2025.**

Other revenue increased **\$4.6 million** **\$9.2 million** during the **third first** quarter of fiscal 2025, compared with the first quarter of fiscal 2024, **compared with the third quarter of fiscal 2023,** caused primarily by **decreases** **increases** in our U-Box® program. We continue to expand our breadth and reach of this program through additional warehouse space, **moving and storage containers and delivery equipment.**

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Listed below are revenues and earnings from operations at each of our operating segments for the **third first** quarter of fiscal **2024 2025** and the **third first** quarter of fiscal **2023, 2024**. The insurance companies' **third first** quarters ended **September 30, 2023** **March 31, 2024** and **2022, 2023**.

| | Quarter Ended December 31, | | Quarter ended June 30, | |
|--|-------------------------------|--------------|-------------------------------|--------------|
| | 2023 | 2022 | 2024 | 2023 |
| | (Unaudited) (In thousands) | | (Unaudited) (In thousands) | |
| Moving and storage | | | | |
| Revenues | \$ 1,260,677 | \$ 1,296,407 | \$ 1,469,161 | \$ 1,459,513 |
| Earnings from operations before equity in earnings of subsidiaries | 180,467 | 304,717 | 295,058 | 386,691 |
| Property and casualty insurance | | | | |
| Revenues | 29,303 | 28,466 | 28,178 | 27,839 |
| Earnings from operations | 9,421 | 10,846 | 11,483 | 11,982 |

| | | | | |
|--|-----------|-----------|-----------|-----------|
| Life insurance | | | | |
| Revenues | 52,715 | 52,962 | 53,749 | 55,681 |
| Earnings (losses) from operations | 8,075 | 4,821 | (47) | 1,356 |
| Eliminations | | | | |
| Revenues | (3,181) | (2,499) | (2,598) | (2,725) |
| Earnings from operations before equity in earnings of subsidiaries | (375) | (373) | (252) | (371) |
| Consolidated results | | | | |
| Revenues | 1,339,514 | 1,375,336 | 1,548,490 | 1,540,308 |
| Earnings from operations | 197,588 | 320,011 | 306,242 | 399,658 |

Total costs and expenses increased \$86.6 million \$101.6 million during the third first quarter of fiscal 2024, 2025, compared with the third first quarter of fiscal 2023, 2024. Operating expenses for Moving and Storage increased \$36.8 million \$21.5 million. Repair expenses associated with the rental fleet experienced a \$2.9 million \$20.8 million decrease during the quarter while we experienced increases in personnel, liability costs, property taxes and building maintenance.

Depreciation expense associated with our rental fleet increased \$12.6 million \$22.3 million for the third first quarter of fiscal 2025 compared with the first quarter of fiscal 2024 compared with the third quarter of fiscal 2023 due to an increase in the pace higher cost of new additions to the fleet combined with their higher cost. expected decreases in resale values for certain units currently in the fleet. Net gains from the disposal of rental equipment decreased \$34.3 million \$47.9 million as resale values have decreased while the average cost of units being sold has increased. We increased the number of retired trucks sold compared to the same quarter last year. Depreciation expense on all other assets, largely from buildings and improvements, increased \$12.9 million \$8.5 million. Net losses on the disposal or retirement of land and buildings increased \$1.7 million \$2.1 million. Additional details are available in the following Moving and Storage section.

As a result of the above-mentioned changes in revenues and expenses described above, earnings from operations decreased \$122.4 million to \$197.6 million \$306.2 million for the third first quarter of fiscal 2024, 2025, compared with \$320.0 million \$399.7 million for the third first quarter of fiscal 2023, 2024.

Interest expense for the third first quarter of fiscal 2024, 2025 was \$67.5 million \$67.2 million, compared with \$59.0 million \$60.6 million for the third first quarter of fiscal 2023, 2024, due to an increase in our average cost of debt.

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Other interest income at Moving and Storage increased \$18.2 million due to the new presentation this year compared to last year. It is related to net investment and interest income as presented last year in Moving and Storage, it decreased \$8.9 million due to reduced invested cash balances compared to the first quarter of fiscal 2024.

Income tax expense was \$30.5 million \$61.0 million for the third first quarter of fiscal 2024, 2025, compared with \$61.8 million \$81.9 million for the third first quarter of fiscal 2023, 2024.

As a result of the above-mentioned items, earnings available to common stockholders were \$99.2 million \$195.4 million for the third first quarter of fiscal 2024, 2025, compared with \$198.9 million \$256.8 million for the third first quarter of fiscal 2023, 2024.

Basic and diluted earnings per share of Voting Common Stock for the first quarter of fiscal 2025 were \$0.95, compared with \$1.27 for the first quarter of fiscal 2024. The weighted average common shares outstanding basic and diluted for Voting Common Stock were 19,607,788 for both the first quarter of fiscal 2025 and 2024.

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Basic and diluted earnings per share of Non-Voting Common Stock for fiscal 2025 were \$1.00, compared with \$1.31 for fiscal 2024. The weighted average shares outstanding basic and diluted for Non-Voting Common Stock were 176,470,092 for both fiscal 2025 and 2024.

Moving and Storage

Quarter Ended December 31, 2023 June 30, 2024 compared with the Quarter Ended December 31, 2022 June 30, 2023

Listed below are revenues for our major product lines at Moving and Storage for the **third first** quarter of fiscal **2024 2025** and the **third first** quarter of fiscal **2023; 2024**:

| | Quarter Ended December 31, | | Quarter ended June 30, | |
|---|----------------------------|--------------|------------------------|--------------|
| | 2023 | 2022 | 2024 | 2023 |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | |
| Self-moving equipment rental revenues | \$ 841,136 | \$ 900,209 | \$ 1,015,163 | \$ 1,000,079 |
| Self-storage revenues | 210,517 | 190,483 | 215,737 | 198,961 |
| Self-moving and self-storage products and service sales | 70,344 | 74,851 | 96,591 | 100,872 |
| Property management fees | 10,138 | 10,080 | 9,495 | 9,177 |
| Net investment and interest income | 27,723 | 24,450 | — | 27,295 |
| Other revenue | 100,819 | 96,334 | 132,175 | 123,129 |
| Moving and Storage revenue | \$ 1,260,677 | \$ 1,296,407 | \$ 1,469,161 | \$ 1,459,513 |

Self-moving equipment rental revenues **decreased \$59.1 million increased \$15.1 million** during the **third first** quarter of fiscal **2024, 2025**, compared with the **third first** quarter of fiscal **2023, 2024**. Transactions **revenue** and **average miles driven revenue** per transaction **decreased**. The declines were more pronounced **increased** for **both** our **In-Town** and one-way **business, markets**. Compared to the same period last year, we increased the number of Company operated retail locations as well as the number of box trucks and trailers in the rental fleet.

Self-storage revenues increased **\$20.0 million \$16.8 million** during the **third first** quarter of fiscal **2024, 2025**, compared with the **third first** quarter of fiscal **2023, 2024**. The average monthly number of occupied units increased by **5.7% 5.6%**, or **30,542 31,582** units, during the **third first** quarter of fiscal **2024 2025** compared with the same period last year. The growth in revenues and square feet rented comes from a combination of occupancy gains, the addition of new capacity to the portfolio and a **3.8% 2.7%** improvement in average revenue per occupied foot. During the quarter, we added approximately **1.0 million 1.7 million** new net rentable square feet.

We own and manage self-storage facilities. Self-storage revenues reported in the consolidated financial statements represent Company-owned locations only. Self-storage data for our owned storage locations follows:

| | Quarter Ended December 31, | | Quarter ended June 30, | |
|--|---------------------------------------|--------|---------------------------------------|--------|
| | 2023 | 2022 | 2024 | 2023 |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands, except occupancy rate) | | (In thousands, except occupancy rate) | |
| Unit count as of December 31 | 701 | 659 | | |
| Square footage as of December 31 | 59,433 | 55,004 | | |
| Unit count as of June 30 | 748 | 683 | | |
| Square footage as of June 30 | 63,586 | 57,530 | | |
| Average monthly number of units occupied | 571 | 540 | 594 | 563 |
| Average monthly occupancy rate based on unit count | 81.8% | 82.9% | 80.0% | 82.8% |
| End of December occupancy rate based on unit count | 81.0% | 81.9% | | |
| End of June occupancy rate based on unit count | 81.0% | 83.9% | | |
| Average monthly square footage occupied | 49,515 | 46,651 | 51,717 | 48,627 |

Over the last **twelve 12** months we added approximately **4.4 million 6.1 million** net rentable square feet of new storage to the system. This was a mix of approximately **1.2 million 1.4 million** square feet of existing storage locations we acquired and **3.2 million 4.7 million** square feet of new development.

Sales of self-moving and self-storage products and services decreased **\$4.5 million \$4.3 million** during the **third first** quarter of fiscal **2024, 2025**, compared with the **third first** quarter of fiscal **2023, 2024**. This was due to decreased sales of hitches, moving supplies and propane. **The** In addition, approximately \$5.3 million of the decrease was related to the exercise of an option by Mercury in self-moving transactions has negatively impacted the sales of moving supplies. February 2024 to purchase 78 U-Haul branded self-storage

locations from W.P. Carey resulting in locations formerly leased by U-Haul now being treated as managed properties. From an operational standpoint our customers will not recognize any changes to the services they receive from these locations. Please see Note 11. Related Party Transactions for additional information related to this transaction and interest income increased \$3.3 million during the third quarter of fiscal 2024, compared with the third quarter of fiscal 2023, due to higher interest rates on short-term deposits. its effect.

Other revenue increased \$4.5 million \$9.0 million during the third first quarter of fiscal 2024, 2025, compared with the third first quarter of fiscal 2023, 2024, caused primarily by increases in our U-Box® program.

Total costs and expenses increased \$88.5 million \$101.3 million during the third first quarter of fiscal 2024, 2025, compared with the third first quarter of fiscal 2023, 2024. Operating expenses increased \$36.8 million \$21.5 million. Repair costs associated with the rental fleet experienced a \$2.9 million \$20.8 million decrease during the quarter. Other increases included personnel, liability costs, property taxes and building maintenance.

Depreciation expense associated with our rental fleet increased \$12.6 million \$22.3 million for the third first quarter of fiscal 2025 compared with the first quarter of fiscal 2024 compared with the third quarter of fiscal 2023 due to an increase in the pace higher cost of new additions to the fleet combined with their higher cost, expected decreases in resale values for certain units currently in the fleet. Net gains from the disposal of rental equipment decreased \$34.3 million \$47.9 million as resale values have decreased while the average cost of units being sold has increased. We increased the number of retired trucks sold compared to the same quarter last year. Depreciation expense on all other assets, largely from buildings and improvements, increased \$12.9 million \$8.5 million. Net losses on the disposal or retirement of land and buildings increased \$1.7 million \$2.1 million. Additional details are available in the following Moving and Storage section.

The components of depreciation, net of gains (gains) losses on disposals were as follows:

| | Quarter Ended December 31, | | Quarter ended June 30, | |
|---|-------------------------------|--------------------|-------------------------------|--------------------|
| | 2023 | 2022 | 2024 | 2023 |
| | (Unaudited) (In thousands) | | (Unaudited) (In thousands) | |
| Depreciation expense - rental equipment | \$ 143,757 | \$ 131,144 | \$ 157,528 | \$ 135,192 |
| Depreciation expense - non rental equipment | 24,820 | 21,291 | 23,961 | 22,302 |
| Depreciation expense - real estate | 41,260 | 31,935 | 42,824 | 35,981 |
| Total depreciation expense | \$ 209,837 | \$ 184,370 | \$ 224,313 | \$ 193,475 |
| Gains on disposals of rental equipment | (36,441) | \$ (70,641) | (7,948) | \$ (55,807) |
| Loss on disposals of non-rental equipment | 252 | 137 | | |
| Losses on disposals of non-rental equipment | 180 | 146 | | |
| Total gains on disposals equipment | \$ (36,189) | \$ (70,504) | \$ (7,768) | \$ (55,661) |
| Depreciation, net of gains on disposals | \$ 173,648 | \$ 113,866 | | |
| Depreciation, net of gains (losses) on disposals | \$ 216,545 | \$ 137,814 | | |
| Losses on disposals of real estate | \$ 2,584 | \$ 859 | \$ 3,104 | \$ 1,021 |

As a result of the above-mentioned changes in revenues and expenses described above, earnings from operations for Moving and Storage, before consolidation of the equity in the earnings of the insurance subsidiaries, decreased \$124.3 million to \$180.5 million \$295.1 million for the third first quarter of fiscal 2024, 2025, compared with \$304.7 million \$386.7 million for the third first quarter of fiscal 2023, 2024.

Equity in the earnings of U-Haul Holding Company's insurance subsidiaries was \$14.2 million \$9.0 million for the third first quarter of fiscal 2024, 2025, compared with \$13.1 million \$10.2 million for the third first quarter of fiscal 2023, 2024.

As a result of the above-mentioned changes in revenues and expenses, consolidated earnings from operations for Moving and Storage decreased to \$194.7 million \$304.1 million for the third first quarter of fiscal 2024, 2025, compared with \$317.8 million \$396.9 million for the third first quarter of fiscal 2023.

2024.

Property and Casualty Insurance

Quarter Ended September 30, 2023 March 31, 2024 compared with the Quarter Ended September 30, 2022 March 31, 2023

Net premiums were \$27.3 million \$22.0 million and \$26.9 million \$21.0 million for the quarters ended September 30, 2023 March 31, 2024 and 2022, 2023, respectively. A significant portion of Repwest's premiums were come from policies sold in conjunction with

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U-Haul rental transactions. The premium written corresponded with improvements in storage and U-Box transactions at U-Haul during the same period.

Net investment and interest income was \$2.0 million and \$1.6 million for the quarters ended September 30, 2023 and 2022, respectively. The main driver of the change in net investment income was the increase in the market value of unaffiliated common stocks.

Operating expenses were \$13.1 million and \$11.8 million for the quarters ended September 30, 2023 and 2022, respectively. The change was due to an increase in commissions and personnel.

Benefits and losses incurred were \$6.7 million and \$5.7 million for the quarters ended September 30, 2023 and 2022, respectively. Benefits and losses incurred corresponded with the change in moving and storage transactions at U-Haul during the same period.

Net investment and interest income was \$6.1 million and \$6.8 million for the quarters ended March 31, 2024 and 2023, respectively. The main driver of the change in net investment income was a decreased unrealized gain from common stock.

Operating expenses were \$11.6 million and \$11.3 million for the quarters ended March 31, 2024 and 2023, respectively. The change was primarily due to an increase in commissions, wages and other administrative expenses.

Benefits and losses incurred were \$5.0 million and \$4.5 million for the quarters ended March 31, 2024 and 2023, respectively. The increase was due to growth in premiums written and unfavorable loss experience.

As a result of the above-mentioned changes in revenues and expenses described above, pretax earnings from operations were \$9.4 million \$11.5 million and \$10.8 million \$12.0 million for the quarters ended September 30, 2023 March 31, 2024 and 2022, 2023, respectively.

Life Insurance

Quarter Ended September 30, 2023 March 31, 2024 compared with the Quarter Ended September 30, 2022 March 31, 2023

Net premiums were \$22.6 million \$20.7 million and \$24.4 million \$23.1 million for the quarters ended September 30, 2023 March 31, 2024 and 2022, 2023, respectively. Medicare Supplement premiums decreased \$1.8 million \$1.2 million from the policy decrements offset by premium rate increases. Life premiums decreased \$0.4 million \$1.0 million primarily from the decrease in sales of single premium life and final expense. Both decreases were due to policyholder lapses currently outweighing sales levels. Deferred annuity deposits were \$81.6 million \$61.4 million or \$7.5 million \$17.7 million above prior year and are accounted for on the balance sheet as deposits rather than premiums.

Net investment income was \$28.7 million \$31.8 million and \$27.2 million \$31.5 million for the quarters ended September 30, 2023 March 31, 2024 and 2022, 2023, respectively. Realized gain on derivatives used as hedges to fixed indexed annuities was \$1.1 million \$0.2 million. The change in the provision for expected credit losses resulted in a \$1.7 million decrease to investment income. Net interest income and other realized gains gain on the invested assets increased \$0.4 million \$1.3 million, primarily mortgages.

Operating expenses were \$4.7 million \$10.1 million and \$5.1 million \$5.4 million for the quarters ended September 30, 2023 March 31, 2024 and 2022, respectively. As sales of 2023, respectively, primarily due to the increase in administrative expenses from transitions to a new final expense life insurance policies have declined, the associated administrative costs have also decreased, system.

Benefits and losses incurred were \$35.8 million \$39.0 million and \$36.0 million \$40.9 million for the quarters ended September 30, 2023 March 31, 2024 and 2022, 2023, respectively. Interest credited to policyholders increased \$1.9 million due to higher credited rates being offered to policyholders as interest rates have risen over the last year. Life benefits decreased \$0.6 million due to fewer death claims related to COVID-19 and lower sales due to premium adjustments that took place in late 2021. Medicare supplement benefits decreased by \$2.9 million from the declined policies in force. Benefits on the annuities decreased \$0.2 million.

Amortization of deferred acquisition costs ("DAC"), sales inducement asset ("SIA") and the value of business acquired ("VOBA") was \$4.2 million \$4.6 million and \$7.0 million \$8.0 million for the quarters ended September 30, 2023 March 31, 2024 and 2022, 2023, respectively. The decrease in DAC amortization is primarily due to a lower amount of mortgage prepayment penalty gains, for which we offset gains with a corresponding level of amortization.

As a result of the above-mentioned changes in revenues and expenses described above, pretax earnings (losses) from operations were \$8.0 million (\$0.2) million and \$4.7 million \$1.2 million for the quarters ended September 30, 2023 March 31, 2024 and 2022, respectively.

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U-Haul Holding Company and Consolidated Entities

Nine Months Ended December 31, 2023 compared with the Nine Months Ended December 31, 2022

Listed below on a consolidated basis are revenues for our major product lines for the first nine months of fiscal 2024 and the first nine months of fiscal 2023:

| | Nine Months Ended December 31, | |
|---|--------------------------------|--------------|
| | 2023 | 2022 |
| | (Unaudited) (In thousands) | |
| Self-moving equipment rental revenues | \$ 2,908,412 | \$ 3,151,619 |
| Self-storage revenues | 618,368 | 549,246 |
| Self-moving and self-storage products and service sales | 262,787 | 281,066 |
| Property management fees | 28,582 | 28,496 |
| Life insurance premiums | 68,203 | 75,636 |
| Property and casualty insurance premiums | 72,383 | 72,542 |
| Net investment and interest income | 186,787 | 116,376 |
| Other revenue | 384,160 | 401,059 |
| Consolidated revenue | \$ 4,529,682 | \$ 4,676,040 |

Self-moving equipment rental revenues decreased \$243.2 million during the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023. Transactions, revenue and average miles driven per transaction decreased. The declines were more pronounced for our one-way business. Compared to the same period last year, we increased the number of Company operated retail locations as well as the number of box trucks, and trailers in the rental fleet.

Self-storage revenues increased \$69.1 million during the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023. The average monthly number of occupied units increased by 7.9%, or 41,501 units, during the first nine months of fiscal 2024 compared with the same period last year. The growth in revenues and square feet rented comes from a combination of occupancy gains, the addition of new capacity to the portfolio and a 4.7% improvement in average revenue per occupied foot. During the first nine months, we added approximately 3.1 million of new net rentable square feet.

Sales of self-moving and self-storage products and services decreased \$18.3 million for the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023. This was due to decreased sales of hitches, moving supplies and propane. The decrease in self-moving transactions has negatively impacted the sales of moving supplies.

Life insurance premiums decreased \$7.4 million during the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023, due primarily to decreased Medicare supplement premiums.

Property and casualty insurance premiums decreased \$0.2 million during the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023.

Net investment and interest income increased \$70.4 million during the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023. Moving and Storage accounted for \$39.1 million of the improvement due to an increase in interest rates on short-term deposits. Changes in the market value of common stocks held at our Property and Casualty Insurance subsidiary accounted for \$11.1 million of the increase. Our Life Insurance subsidiaries investment income increased \$18.2 million primarily from gains on derivatives used as hedges to fixed indexed annuities.

Other revenue decreased \$16.9 million during the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023, caused primarily by decreases in our U-Box® program.

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Listed below are revenues and earnings from operations at each of our operating segments for the first nine months of fiscal 2024 and the first nine months of fiscal 2023. The insurance companies' first nine months ended September 30, 2023 and 2022.

| | Nine Months Ended December 31, | |
|--|--------------------------------|--------------|
| | 2023 | 2022 |
| | (Unaudited) (In thousands) | |
| Moving and storage | | |
| Revenues | \$ 4,285,768 | \$ 4,456,863 |
| Earnings from operations before equity in earnings of subsidiaries | 968,862 | 1,301,277 |
| Property and casualty insurance | | |
| Revenues | 88,994 | 74,911 |
| Earnings from operations | 36,822 | 24,883 |
| Life insurance | | |
| Revenues | 163,918 | 152,761 |
| Earnings from operations | 15,039 | 10,440 |
| Eliminations | | |
| Revenues | (8,998) | (8,495) |
| Earnings from operations before equity in earnings of subsidiaries | (1,122) | (1,141) |
| Consolidated results | | |
| Revenues | 4,529,682 | 4,676,040 |
| Earnings from operations | 1,019,601 | 1,335,459 |

Total costs and expenses increased \$169.5 million during the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023. Operating expenses for Moving and Storage increased \$89.4 million. Repair costs associated with the rental fleet experienced a \$44.0 million increase during the first nine months of fiscal 2024 due to the higher cost of preventative maintenance along with the costs associated with selling more retired trucks. Other increases included personnel, property taxes, utilities and building maintenance. Conversely, during the first nine months, we had \$28.6 million of decreases for freight and payment processing costs.

Depreciation expense associated with our rental fleet increased \$32.4 million for the first nine months of fiscal 2024 compared with the first nine months of fiscal 2023 due to an increase in the pace of new additions to the fleet combined with their higher cost. Net gains from the disposal of rental equipment decreased \$60.5 million as resale values have decreased while the average cost of units being sold has increased. We increased the number of retired trucks sold compared to the same period last year. Depreciation expense on all other assets, largely from buildings and improvements, increased \$27.7 million. Net losses on the disposal or retirement of land and buildings increased \$0.3 million. Additional details are available in the following Moving and Storage section.

As a result of the above-mentioned changes in revenues and expenses, earnings from operations decreased \$315.9 million to \$1,019.6 million for the first nine months of fiscal 2024, as compared with \$1,335.5 million for the first nine months of fiscal 2023.

Interest expense for the first nine months of fiscal 2024 was \$192.0 million, compared with \$166.0 million for the first nine months of fiscal 2023, due to an increase in our average cost of debt.

Income tax expense was \$196.9 million for the first nine months of fiscal 2024, compared with \$280.4 million for the first nine months of fiscal 2023.

As a result of the above-mentioned items, earnings available to common stockholders were \$629.6 million for the first nine months of fiscal 2024, compared with \$887.1 million for the first nine months of fiscal 2023.

Moving and Storage

Nine Months Ended December 31, 2023 compared with the Nine Months Ended December 31, 2022

Listed below are revenues for the major product lines at our Moving and Storage operating segment for the first nine months of fiscal 2024 and the first nine months of fiscal 2023:

| | Nine Months Ended December 31, | |
|--|--------------------------------|------|
| | 2023 | 2022 |
| | (Unaudited) (In thousands) | |

| | | | | |
|---|----|-----------|----|-----------|
| Self-moving equipment rental revenues | \$ | 2,911,903 | \$ | 3,155,295 |
| Self-storage revenues | | 618,368 | | 549,246 |
| Self-moving and self-storage products and service sales | | 262,787 | | 281,066 |
| Property management fees | | 28,582 | | 28,496 |
| Net investment and interest income | | 83,538 | | 44,467 |
| Other revenue | | 380,590 | | 398,293 |
| Moving and Storage revenue | \$ | 4,285,768 | \$ | 4,456,863 |

Self-moving equipment rental revenues decreased \$243.4 million during the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023. Transactions, revenue and average miles driven per transaction decreased. The declines were more pronounced for our one-way business. Compared to the same period last year, we increased the number of Company operated retail locations as well as the number of box trucks, and trailers in the rental fleet.

Self-storage revenues increased \$69.1 million during the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023. The average monthly number of occupied units increased by 7.9%, or 41,501 units, during the first nine months of fiscal 2024 compared with the same period last year. The growth in revenues and square feet rented comes from a combination of occupancy gains, the addition of new capacity to the portfolio and a 4.7% improvement in average revenue per occupied foot. During the first nine months, we added approximately 3.1 million of new net rentable square feet.

We own and manage self-storage facilities. Self-storage revenues reported in the consolidated financial statements represent Company-owned locations only. Self-storage data for our owned storage locations follows:

| | Nine Months Ended December 31, | |
|--|---------------------------------------|--------|
| | 2023 | 2022 |
| | (Unaudited) | |
| | (In thousands, except occupancy rate) | |
| Unit count as of December 31 | 701 | 659 |
| Square footage as of December 31 | 59,433 | 55,004 |
| Average monthly number of units occupied | 571 | 533 |
| Average monthly occupancy rate based on unit count | 82.9 % | 84.2 % |
| End of December occupancy rate based on unit count | 81.0 % | 81.9 % |
| Average monthly square footage occupied | 49,358 | 46,012 |

Over the last twelve months we added approximately 4.4 million net rentable square feet of new storage to the system. This was a mix of approximately 1.2 million square feet of existing storage locations we acquired and 3.2 million square feet of new development.

Sales of self-moving and self-storage products and services decreased \$18.3 million for the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023. This was due to decreased sales of hitches, moving supplies and propane. The decrease in self-moving transactions has negatively impacted the sales of moving supplies.

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Net investment and interest income increased \$39.1 million during the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023, due to higher interest rates on short-term deposits.

Other revenue decreased \$17.7 million during the first nine months of fiscal 2024, compared with the first nine months of fiscal 2023, caused primarily by decreases in our U-Box[®] program.

Total costs and expenses increased \$161.3 million during the first nine months of fiscal 2024, compared with the nine months of fiscal 2023. Operating expenses increased \$89.4 million. Repair costs associated with the rental fleet experienced a \$44.0 million increase during the first nine months of fiscal 2024 due to the higher cost of preventative maintenance along with the costs associated with selling more retired trucks. Other increases included personnel, property taxes, utilities and building maintenance. Conversely, during the first nine months we had \$28.6 million of decreases for freight and payment processing costs.

Depreciation expense associated with our rental fleet increased \$32.4 million for the first nine months of fiscal 2024 compared with the first nine months of fiscal 2023 due to an increase in the pace of new additions to the fleet combined with their higher cost. Net gains from the disposal of rental equipment decreased \$60.5 million as resale values have decreased while the average cost of units being sold has increased. We increased the number of retired trucks sold compared to the same quarter last year. Depreciation expense on all other assets, largely from buildings and improvements, increased \$27.7 million. Net losses on the disposal or retirement of land and buildings increased \$0.3 million. Additional details are available in the following Moving and Storage section.

The components of depreciation, net of gains on disposals for the first nine months of fiscal 2024 were as follows:

| | Nine Months Ended December 31, | |
|--|--------------------------------|------|
| | 2023 | 2022 |

| | (Unaudited) | |
|--|---------------------|---------------------|
| | (In thousands) | |
| Depreciation expense - rental equipment | \$ 419,290 | \$ 386,885 |
| Depreciation expense - non rental equipment | 70,514 | 64,458 |
| Depreciation expense - real estate | 114,433 | 92,832 |
| Total depreciation expense | \$ 604,237 | \$ 544,175 |
| Gains on disposals of rental equipment | \$ (139,176) | \$ (198,954) |
| (Gain) loss on disposals of non-rental equipment | 523 | (241) |
| Total gains on disposals equipment | \$ (138,653) | \$ (199,195) |
| Depreciation, net of gains on disposals | \$ 465,584 | \$ 344,980 |
| Losses on disposals of real estate | \$ 5,320 | \$ 5,038 |

As a result of the above-mentioned changes in revenues and expenses, earnings from operations for Moving and Storage before consolidation of the equity in the earnings of the insurance subsidiaries decreased to \$968.9 million for the first nine months of fiscal 2024, compared with \$1,301.3 million for the first nine months of fiscal 2023.

Equity in the earnings of U-Haul Holding Company's insurance subsidiaries was \$41.3 million for the first nine months of fiscal 2024, compared with \$24.6 million for the first nine months of fiscal 2023.

As a result of the above-mentioned changes in revenues and expenses, earnings from operations decreased to \$1,010.2 million for the first nine months of fiscal 2024, compared with \$1,325.9 million for the first nine months of fiscal 2023.

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Property and Casualty Insurance

Nine Months Ended September 30, 2023 compared with the Nine Months Ended September 30, 2022

Net premiums were \$74.7 million and \$73.6 million for the nine months ended September 30, 2023 and 2022, respectively. A significant portion of Repwest's premiums come from policies sold in conjunction with U-Haul rental transactions. The premium written corresponded with improvements in storage and U-Box transactions at U-Haul during the same period.

Net investment and interest income was \$14.3 million and \$1.3 million for the nine months ended September 30, 2023 and 2022, respectively. The main driver of the change in net investment income was the increase in the market value of investments in common stock.

Operating expenses were \$36.5 million and \$33.6 million for the nine months ended September 30, 2023 and 2022, respectively. The change was due to an increase in commissions and personnel.

Benefits and losses incurred were \$15.4 million and \$16.2 million for the nine months ended September 30, 2023 and 2022, respectively. Benefits and losses incurred corresponded with the change in moving and storage transactions at U-Haul during the same period.

As a result of the above-mentioned changes in revenues and expenses, pretax earnings from operations were \$36.8 million and \$24.9 million for the nine months ended September 30, 2023 and 2022, respectively.

Life Insurance

Nine Months Ended September 30, 2023 compared with the Nine Months Ended September 30, 2022

Net premiums were \$68.2 million and \$75.6 million for the nine months ended September 30, 2023 and 2022, respectively. Medicare Supplement premiums decreased \$4.7 million. Life premiums decreased \$2.6 million primarily from the decrease in sales of single premium life and final expense. Deferred annuity deposits were \$206.8 million or \$36.3 million below prior year and are accounted for on the balance sheet as deposits rather than premiums.

Net investment income was \$91.8 million and \$73.7 million for the nine months ended September 30, 2023 and 2022, respectively. Realized gain on derivatives used as hedges to fixed indexed annuities was \$13.0 million current year-to-date. The change in the provision for expected credit losses resulted in a \$2.1 million decrease to investment income. Net interest income and other realized gains increased \$3.1 million.

Operating expenses were \$14.8 million and \$15.8 million for the nine months ended September 30, 2023 and 2022, respectively.

Benefits and losses incurred were \$115.0 million and \$104.8 million for the nine months ended September 30, 2023 and 2022, respectively. Interest credited to policyholders increased \$15.1 million due to an increase in the interest credited rates on equity - indexed annuities. Life benefits decreased \$2.9 million due to lower death claims related to

COVID-19 and lower sales. Medicare supplement benefits decreased by \$3.6 million from the declined policies in force.

Amortization of DAC, SIA and VOBA were \$19.0 million and \$21.6 million for the nine months ended September 30, 2023 and 2022, respectively.

As a result of the above-mentioned changes in revenues and expenses, pretax earnings from operations were \$14.7 million and \$10.3 million for the nine months ended September 30, 2023 and 2022, respectively.

Liquidity and Capital Resources

We believe our current capital structure is a positive factor that will enable us to pursue our operational plans and goals and provide us with sufficient liquidity. There are many factors that could affect our liquidity, including some which are beyond our control, and there is no assurance that future cash flows and liquidity resources will be sufficient to meet our outstanding debt obligations and our other future capital needs.

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As of December 31, 2023 June 30, 2024, cash and cash equivalents totaled \$1,806.0 million \$1,153.2 million, compared with \$2,060.5 million \$1,534.5 million as of March 31, 2023 March 31, 2024. The assets of our insurance subsidiaries are generally unavailable to fulfill the obligations of non-insurance operations (Moving and Storage). As of December 31, 2023 June 30, 2024 (or as otherwise indicated), cash and cash equivalents, other financial assets (receivables, other investments, fixed maturities, equity securities, and related party assets) and debt obligations of each operating segment were:

| | Moving & Storage | Property & Casualty Insurance (a) | Life Insurance (a) | Moving & Storage | Property & Casualty Insurance (a) | Life Insurance (a) |
|--|-------------------------------|--------------------------------------|-----------------------|-------------------------------|--------------------------------------|-----------------------|
| | (Unaudited) (In thousands) | | | (Unaudited) (In thousands) | | |
| Cash and cash equivalents | \$ 1,736,295 | \$ 36,951 | \$ 32,730 | \$ 1,071,779 | \$ 60,149 | \$ 21,233 |
| Other financial assets | 386,384 | 401,829 | 2,627,129 | 269,048 | 424,433 | 2,782,400 |
| Debt obligations (b) | 6,471,405 | — | — | 6,311,676 | — | — |
| (a) As of September 30, 2023 | | | | | | |
| (b) Excludes (\$34,096) of debt issuance costs | | | | | | |
| (a) As of March 31, 2024 | | | | | | |
| (b) Excludes (\$31,371) of debt issuance costs | | | | | | |

As of December 31, 2023 June 30, 2024, Moving and Storage had additional cash available under existing credit facilities of \$475.0 million \$495.0 million. The majority of invested cash at in the Moving and Storage segment is held in government money market funds.

Net cash provided by operating activities decreased \$275.6 million \$11.8 million in the first nine three months of fiscal 2025 compared with the first three months of fiscal 2024 compared with the first nine months of fiscal 2023 due to a decrease in operating profits combined with an increase in claim payments at Moving and Storage. the timing of the settlement of credit cards.

Net cash used in investing activities decreased \$161.9 million increased \$514.7 million in the first nine three months of fiscal 2024, 2025, compared with the first nine three months of fiscal 2023, 2024. Purchases of property, plant and equipment increased \$321.5 million \$189.6 million. Fleet related spending increased \$334.4 million \$85.1 million while investment spending on real estate and development decreased \$34.6 million \$107.8 million. Cash from the sales of property, plant and equipment increased \$64.6 million decreased \$46.8 million largely due to fleet sales. For our insurance subsidiaries, net cash provided used in investing activities increased \$136.6 million \$127.3 million due to a decrease an increase in purchases in fixed maturity investments and net cash provided by investing activities for Moving and Storage increased \$278.7 million decreased \$152.0 million on short-term Treasury notes.

Net cash **provided used** by financing activities increased **\$36.0 million \$168.2 million** in the first **nine three** months of fiscal **2024, 2025**, as compared with the first **nine three** months of fiscal **2023, 2024**. This was due to a combination of **decreased increased** debt payments of **\$70.3 million \$88.8 million**, decreased finance lease repayments of **\$9.1 million \$14.9 million**, **an increase a decrease** in cash from borrowings of **\$61.1 million \$96.3 million**, **a decrease an increase** in dividend payments of **\$3.7 million \$1.8 million** and **an increase a decrease** in net annuity withdrawals from Life Insurance of **\$109.3 million \$1.2 million**.

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Liquidity and Capital Resources and Requirements of Our Operating Segments

Moving and Storage

To meet the needs of our customers, U-Haul maintains a large fleet of rental equipment. Capital expenditures have primarily consisted of new rental equipment acquisitions and the buyouts of existing fleet from leases. The capital to fund these expenditures has historically been obtained internally from operations and the sale of used equipment and externally from debt and lease financing. U-Haul estimates that during fiscal **2024, 2025**, the Company will reinvest in its rental equipment fleet approximately **\$930 million \$1,090 million**, net of equipment sales and excluding any lease buyouts. Through the first **nine three** months of fiscal **2024, 2025**, the Company invested, net of sales, approximately **\$755 million \$395.1 million** before any lease buyouts in its rental equipment fleet. Fleet investments in fiscal **2024 2025** and beyond will be dependent upon several factors including the availability of capital, the truck rental environment, the availability of equipment from our original equipment manufacturers and the used-truck sales market. We anticipate that the fiscal **2024 2025** investments will be funded largely through debt financing, external lease financing and cash from operations. Management considers several factors including cost and tax consequences when selecting a method to fund capital expenditures. Our allocation between debt and lease financing can change from

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year to year based upon financial market conditions which may alter the cost or availability of financing options.

The Company has traditionally funded the acquisition of self-storage properties to support U-Haul's growth through debt financing and funds from operations. The Company's plan for the expansion of owned storage properties includes the acquisition of existing self-storage locations from third parties, the acquisition and development of bare land, and the acquisition and redevelopment of existing buildings not currently used for self-storage. For the first **nine three** months of fiscal **2024, 2025**, the Company invested **\$969 million \$401.7 million** in real estate acquisitions, new construction and renovation and repair. For fiscal **2024, 2025**, the timing of new projects will be dependent upon several factors, including the entitlement process, availability of capital, weather, and the identification and successful acquisition of target properties and the availability of labor and materials. We are likely to maintain a high level of real estate capital expenditures in fiscal **2024, 2025**. U-Haul's growth plan in self-storage also includes the expansion of the U-Haul Storage Affiliate program, which does not require significant capital.

Net capital expenditures (purchases of property, plant and equipment less proceeds from the sale of property, plant and equipment and lease proceeds) at Moving and Storage were **\$1,802.8 million \$816.5 million** and **\$1,545.9 million \$580.1 million** for the first **nine three** months of fiscal **2024 2025** and **2023, 2024**, respectively. The components of our net capital expenditures are provided in the following table:

| | Nine Months Ended December 31, | | Quarter ended June 30, | |
|--|--------------------------------|--------------|------------------------|------------|
| | 2023 | 2022 | 2024 | 2023 |
| | (Unaudited) | | (Unaudited) | |
| | (In thousands) | | (In thousands) | |
| Purchases of rental equipment | \$ 1,350,024 | \$ 1,015,634 | \$ 539,036 | \$ 453,940 |
| Purchases of real estate, construction and renovations | 968,543 | 1,003,187 | 401,692 | 293,881 |
| Other capital expenditures | 82,382 | 60,669 | 22,435 | 25,756 |
| Gross capital expenditures | 2,400,949 | 2,079,490 | 963,163 | 773,577 |
| Less: Sales of property, plant and equipment | (598,170) | (533,595) | (146,672) | (193,455) |
| Net capital expenditures | \$ 1,802,779 | \$ 1,545,895 | \$ 816,491 | \$ 580,122 |

Moving and Storage continues to hold significant cash and we believe has access to additional liquidity. Management may invest these funds in our existing operations, expand our product lines or pursue external opportunities in the self-moving and storage marketplace, pay dividends, repurchase shares of common stock or reduce existing indebtedness where possible.

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Property and Casualty Insurance

State insurance regulations restrict the amount of dividends that can be paid to stockholders of insurance companies. As a result, Property and Casualty Insurance's assets are generally not available to satisfy the claims of U-Haul Holding Company or its legal subsidiaries. We believe that stockholders' equity at Property and Casualty Insurance remains sufficient, and we do not believe that its ability to pay ordinary dividends to U-Haul Holding Company will be restricted per state regulations.

Property and Casualty Insurance's stockholder's equity was \$319.8 million \$358.5 million and \$294.5 million \$350.5 million as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, respectively. The increase resulted from net earnings of \$29.3 million \$9.1 million and a decrease in other comprehensive income of \$4.0 million \$1.1 million due to the decrease in the market value of its investment portfolio. Property and Casualty Insurance does not use debt or equity issues to increase capital and therefore has no direct exposure to capital market conditions other than through its investment portfolio.

Life Insurance

Life Insurance manages its financial assets to meet policyholder and other obligations, including investment contract withdrawals and deposits. Life Insurance's net withdrawals as of September 30, 2023 March 31, 2024 were \$87.8 million \$30.8 million. State insurance regulations restrict the amount of dividends that can be paid to stockholders of insurance companies. As a result, Life Insurance's assets are generally not available to satisfy the claims of U-Haul Holding Company or its legal subsidiaries.

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Life Insurance's stockholder's equity was \$122.5 million \$197.3 million and \$132.2 million \$197.7 million as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, respectively. The decrease resulted from net earnings losses of \$12.1 million \$0.1 million and a decrease in other comprehensive income of \$21.8 million \$0.3 million primarily due to the effect of interest rate changes on the fixed maturity portion of the investment portfolio. Outside of its membership in the Federal Home Loan Bank ("FHLB") system, Life Insurance has not historically used debt or equity issues to increase capital and therefore has not had any significant direct exposure to capital market conditions other than through its investment portfolio. As of September 30, 2023 March 31, 2024, Oxford had outstanding deposits of \$60.0 million in the FHLB, with an availability of \$82.8 million, for which Oxford pays fixed interest rates between 0.49% 0.55% and 4.30% 5.60% with maturities between March 29, 2024 April 1, 2024 and September 30, 2027. As of September 30, 2023 March 31, 2024, available-for-sale-investments held with the FHLB totaled \$93.5 million \$80.0 million, of which \$62.8 million \$66.9 million were pledged as collateral to secure the outstanding advances. The balances of these advances are included within liabilities from investment contracts on the consolidated balance sheets.

Cash Flows by Operating Segments

Moving and Storage

Net cash provided from operating activities were \$1,147.0 million \$435.6 million and \$1,419.0 million \$452.0 million for the first nine three months of fiscal 2024 2025 and 2023 2024, respectively, due to a decrease in operating profits combined with an increase in claim payments, the timing of the settlement of credit cards.

Property and Casualty Insurance

Net cash provided by operating activities were \$27.4 million \$3.5 million and \$30.2 million \$3.5 million for the first nine three months ended September 30, 2023 March 31, 2024 and 2022 2023, respectively. The decrease was due to the timing of payables activity within the normal course of business.

Property and Casualty Insurance's cash and cash equivalents amounted to \$37.0 million \$60.1 million and \$11.3 million \$52.5 million as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, respectively. These balances reflect funds in transition from maturity proceeds to long-term investments. Management believes this level of liquid assets, combined with budgeted cash flow, is adequate to meet our future operating cash needs. Capital and operating budgets allow Property and Casualty Insurance to schedule cash needs in accordance with investment and underwriting proceeds.

Life Insurance

Net cash provided by operating activities were \$65.6 million \$14.8 million and \$66.5 million \$10.2 million for the first nine months quarters ended September 30, 2023 March 31, 2024 and 2022, 2023, respectively. The decrease increase in operating cash flows was primarily due to timing of settlement of receivables for securities. This was offset by the decrease in premiums net of benefits and commissions.

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In addition to cash flows from operating activities and financing activities, a substantial amount of liquid funds are available through Life Insurance's short-term portfolio and its membership in the FHLB. As of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, cash and cash equivalents amounted to \$32.7 million \$21.2 million and \$15.0 million \$101.9 million, respectively. Management believes that the overall sources of liquidity are adequate to meet our future operating cash needs.

Liquidity and Capital Resources - Summary

We believe we have the financial resources needed to meet our business plans, including our working capital needs. We continue to hold significant cash and have access to existing credit facilities and additional liquidity to meet our anticipated capital expenditure requirements for investment in our rental fleet, rental equipment and storage acquisitions and build outs.

The Internal Revenue Service completed and finalized their examination for tax years March 2014 through March 2021. As a result, of the federal income tax provisions of the Coronavirus Aid, Relief and Economic Security Act, we have filed applicable forms with the Internal Revenue Service to carryback net operating losses. These refund claims total approximately \$366 million, of are owed \$129 million which we have received approximately \$243 million with the remaining amount is reflected in prepaid Prepaid expense. These amounts are expected to provide us additional liquidity whenever received. It is possible future legislation could negatively impact our ability to receive these tax refunds.

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Our borrowing strategy has primarily focused on asset-backed financing, rental equipment leases and private placement borrowings limited by the amount of unencumbered assets available. As part of this strategy, we seek to ladder maturities and fix interest rates. While each of these loans typically contains provisions governing the amount that can be borrowed in relation to specific assets, the overall structure is flexible with no limits on overall Company borrowings. Management believes it has adequate liquidity between cash and cash equivalents and unused borrowing capacity in existing credit facilities to meet the current and expected needs of the Company over the next several years. As of December 31, 2023 June 30, 2024, we had available borrowing capacity under existing credit facilities of \$475.0 million \$495.0 million. While it is possible that circumstances beyond our control could alter the ability of the financial institutions to lend us the unused lines of credit, we believe that there are additional opportunities for leverage in our existing capital structure. For a more detailed discussion of our long term debt and borrowing capacity, please see Note 4, Notes, Loans and Finance Lease Payable, net, of the Notes to Consolidated Financial Statements.

Disclosures about Contractual Obligations and Commercial Commitments Use of Cash

Our estimates as to future contractual obligations use of cash have not materially changed from the disclosure included under the subheading Disclosures about Contractual Obligations and Commercial Commitments Use of Cash in Part II, Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations, of our Annual Report on Form 10-K for the fiscal year ended March 31, 2023 March 31, 2024.

Fiscal 2024 2025 Outlook

We will continue to focus our attention on increasing transaction volume and improving pricing, product and utilization for self-moving equipment rentals. Maintaining an adequate level of new investment in our truck fleet is an important component of our plan to meet our operational goals and is likely to increase in fiscal 2024, 2025. Revenue in the U-Move® program could be adversely impacted should we fail to execute in any of these areas. Should we be unable to acquire enough new rental equipment to properly rotate our fleet, repair and maintenance costs will continue to increase. Even if we execute our plans, we could see declines in revenues primarily due to unforeseen events including adverse economic conditions or heightened competition that is beyond our control.

With respect to our storage business, we have added new locations and expanded existing locations. In fiscal 2024, 2025, we are actively looking to complete current projects, increase occupancy in our existing portfolio of locations and acquire new locations. New projects and acquisitions will be considered and pursued if they fit our long-term plans and meet our financial objectives. It is likely spending on acquisitions and new development will increase in fiscal 2024, 2025. We will continue to invest capital and resources in the U-Box® program throughout fiscal 2024, 2025.

Inflationary pressures may challenge our ability to maintain or improve upon our operating margin.

Property and Casualty Insurance will continue to provide loss adjusting and claims handling for U-Haul and underwrite components of the Safemove®, Safetow®, Safemove Plus®, Safestor® and Safestor Mobile® protection packages to U-Haul customers.

Life Insurance is pursuing its goal of expanding its presence in the senior market through the sales of its Medicare supplement, life and annuity policies. This strategy includes growing its agency force, expanding its new product offerings, and pursuing business acquisition opportunities.

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Consolidating Schedules by Operating and Reporting Segment (Unaudited)

This information includes elimination entries necessary to consolidate U-Haul Holding Company, the parent with its subsidiaries.

Consolidating balance sheets as of **December 31, 2023** are **June 30, 2024** were as follows:

| | Property & Casualty Insurance | | | | U-Haul Holding Company | Property & Casualty Insurance | | | | U-Haul Holding Company |
|--|-------------------------------|-----------|--------------------|---------------|------------------------|-------------------------------|-----------|--------------------|---------------|------------------------|
| | Moving & Storage Consolidated | (a) | Life Insurance (a) | Eliminations | Consolidated | Moving & Storage Consolidated | (a) | Life Insurance (a) | Eliminations | Consolidated |
| | (In thousands) | | | | | (In thousands) | | | | |
| Assets: | | | | | | | | | | |
| Cash and cash equivalents | \$ 1,736,295 | \$ 36,951 | \$ 32,730 | \$ — | \$ 1,805,976 | \$ 1,071,779 | \$ 60,149 | \$ 21,233 | \$ — | \$ 1,153,161 |
| Trade receivables and reinsurance recoverables, net | 118,805 | 49,951 | 27,174 | — | 195,930 | 175,702 | 39,937 | 37,999 | — | 253,638 |
| Inventories and parts | 155,161 | — | — | — | 155,161 | 157,625 | — | — | — | 157,625 |
| Prepaid expenses | 240,525 | — | — | — | 240,525 | 248,147 | — | — | — | 248,147 |
| Fixed maturity securities available-for-sale, net, at estimated fair value | 173,601 | 233,863 | 2,067,160 | — | 2,474,624 | | | | | |
| Equity securities, at estimated fair value | 0 | 40,254 | 19,421 | — | 59,675 | | | | | |
| Fixed maturity securities available-for-sale, net, at fair value | — | 230,392 | 2,165,498 | — | 2,395,890 | | | | | |
| Equity securities, at fair value | — | 47,159 | 26,907 | — | 74,066 | | | | | |
| Investments, other | 22,058 | 117,204 | 520,991 | — | 660,253 | 1,000 | 100,022 | 537,401 | — | 638,423 |
| Deferred policy acquisition costs, net | — | — | 120,834 | — | 120,834 | — | — | 119,806 | — | 119,806 |
| Other assets | 46,132 | 675 | 6,000 | — | 52,807 | 71,983 | 17,644 | 34,251 | — | 123,878 |
| Right of use assets - financing, net | 326,244 | — | — | — | 326,244 | 265,744 | — | — | — | 265,744 |
| Right of use assets - operating, net | 64,508 | 720 | 133 | — | 65,361 | 52,576 | 588 | 91 | — | 53,255 |
| Related party assets | 71,920 | 811 | 11,804 | (35,769) (c) | 48,766 | 92,346 | 6,923 | 14,595 | (46,610) (c) | 67,254 |
| | 2,955,249 | 480,429 | 2,806,247 | (35,769) | 6,206,156 | 2,136,902 | 502,814 | 2,957,781 | (46,610) | 5,550,887 |
| Investment in subsidiaries | 442,243 | — | — | (442,243) (b) | — | 555,751 | — | — | (555,751) (b) | — |
| Property, plant and equipment, at cost: | | | | | | | | | | |
| Land | 1,649,346 | — | — | — | 1,649,346 | 1,727,668 | — | — | — | 1,727,668 |
| Buildings and improvements | 7,943,232 | — | — | — | 7,943,232 | 8,591,016 | — | — | — | 8,591,016 |

| | | | | | | | | | | |
|---|----------------------|-------------------|---------------------|---------------------|----------------------|----------------------|-------------------|---------------------|---------------------|----------------------|
| Furniture and equipment | 983,683 | — | — | — | 983,683 | 1,014,086 | — | — | — | 1,014,086 |
| Rental trailers and other rental equipment | 927,038 | — | — | — | 927,038 | 960,853 | — | — | — | 960,853 |
| Rental trucks | 6,183,293 | — | — | — | 6,183,293 | 6,670,443 | — | — | — | 6,670,443 |
| | 17,686,592 | — | — | — | 17,686,592 | 18,964,066 | — | — | — | 18,964,066 |
| Less: Accumulated depreciation | (4,890,172) | — | — | — | (4,890,172) | (5,209,526) | — | — | — | (5,209,526) |
| Total property, plant and equipment, net | 12,796,420 | — | — | — | 12,796,420 | 13,754,540 | — | — | — | 13,754,540 |
| Total assets | <u>\$ 16,193,912</u> | <u>\$ 480,429</u> | <u>\$ 2,806,247</u> | <u>\$ (478,012)</u> | <u>\$ 19,002,576</u> | <u>\$ 16,447,193</u> | <u>\$ 502,814</u> | <u>\$ 2,957,781</u> | <u>\$ (602,361)</u> | <u>\$ 19,305,427</u> |
| (a) Balances as of September 30, 2023 | | | | | | | | | | |
| (a) Balances as of March 31, 2024 | | | | | | | | | | |
| (b) Eliminate investment in subsidiaries | | | | | | | | | | |
| (c) Eliminate intercompany receivables and payables | | | | | | | | | | |

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Consolidating balance sheets as of **December 31, 2023** **June 30, 2024** continued:

| | Property & U-Haul | | | | Property & U-Haul | | | | | |
|--|---|--------------|--------------|--------------------------------|-------------------|------------------------|--------------------------------|--------------|--------------|------------|
| | Moving & Casualty | | | | Holding | Moving & Casualty | | | | Holding |
| | Storage Insurance Life | | | | Company | Storage Insurance Life | | | | Company |
| | Consolidated (a) Insurance (a) Eliminations | Consolidated | Consolidated | (a) Insurance (a) Eliminations | Consolidated | Consolidated | (a) Insurance (a) Eliminations | Consolidated | | |
| | (In thousands) | | | | | (In thousands) | | | | |
| Liabilities: | | | | | | | | | | |
| Accounts payable and accrued expenses | \$ 715,532 | \$ 4,243 | \$ 9,569 | \$ — | \$ 729,344 | \$ 822,204 | \$ 3,502 | \$ 7,590 | \$ — | \$ 833,296 |
| Notes, loans and finance leases payable, net | 6,437,309 | — | — | — | 6,437,309 | 6,280,305 | — | — | — | 6,280,305 |
| Operating lease liabilities | 63,673 | 736 | 133 | — | 64,542 | 53,788 | 604 | 93 | — | 54,485 |
| Policy benefits and losses, claims and loss expenses payable | 317,409 | 148,467 | 373,069 | — | 838,945 | 327,497 | 129,489 | 384,875 | — | 841,861 |
| Liabilities from investment contracts | — | — | 2,363,143 | — | 2,363,143 | — | — | 2,406,464 | — | 2,406,464 |
| Other policyholders' funds and liabilities | — | 545 | 7,467 | — | 8,012 | — | 453 | 5,379 | — | 5,832 |
| Deferred income | 45,711 | — | — | — | 45,711 | 62,587 | — | — | — | 62,587 |
| Deferred income taxes, net | 1,508,199 | 2,098 | (82,528) | — | 1,427,769 | 1,527,361 | 6,135 | (63,340) | — | 1,470,156 |
| Related party liabilities | 24,555 | 4,568 | 12,923 | (42,046) (c) | — | 26,493 | 4,175 | 19,425 | (50,093) (c) | — |
| Total liabilities | 9,112,388 | 160,657 | 2,683,776 | (42,046) | 11,914,775 | 9,100,235 | 144,358 | 2,760,486 | (50,093) | 11,954,986 |
| Stockholders' equity: | | | | | | | | | | |
| Series preferred stock: | | | | | | | | | | |
| Series A preferred stock | — | — | — | — | — | — | — | — | — | — |
| Series B preferred stock | — | — | — | — | — | — | — | — | — | — |
| Series A common stock | — | — | — | — | — | — | — | — | — | — |

| | | | | | | | | | | |
|---|---------------|------------|--------------|---------------|---------------|---------------|------------|--------------|---------------|---------------|
| Voting Common stock | 10,497 | 3,301 | 2,500 | (5,801) (b) | 10,497 | 10,497 | 3,301 | 2,500 | (5,801) (b) | 10,497 |
| Non-Voting Common stock | 176 | — | — | — | 176 | 176 | — | — | — | 176 |
| Additional paid-in capital | 453,853 | 91,120 | 26,271 | (117,601) (b) | 453,643 | 462,758 | 91,120 | 26,271 | (117,601) (b) | 462,548 |
| Accumulated other comprehensive income (loss) | (314,919) | (18,736) | (247,742) | 272,755 (b) | (308,642) | (235,296) | (9,481) | (176,298) | 189,262 (b) | (231,813) |
| Retained earnings | 7,609,567 | 244,087 | 341,442 | (585,319) (b) | 7,609,777 | 7,786,473 | 273,516 | 344,822 | (618,128) (b) | 7,786,683 |
| Cost of common stock in treasury, net | (525,653) | — | — | — | (525,653) | (525,653) | — | — | — | (525,653) |
| Cost of preferred stock in treasury, net | (151,997) | — | — | — | (151,997) | (151,997) | — | — | — | (151,997) |
| Total stockholders' equity | 7,081,524 | 319,772 | 122,471 | (435,966) | 7,087,801 | 7,346,958 | 358,456 | 197,295 | (552,268) | 7,350,441 |
| Total liabilities and stockholders' equity | \$ 16,193,912 | \$ 480,429 | \$ 2,806,247 | \$ (478,012) | \$ 19,002,576 | \$ 16,447,193 | \$ 502,814 | \$ 2,957,781 | \$ (602,361) | \$ 19,305,427 |
| (a) Balances as of September 30, 2023 | | | | | | | | | | |
| (a) Balances as of March 31, 2024 | | | | | | | | | | |
| (b) Eliminate investment in subsidiaries | | | | | | | | | | |
| (c) Eliminate intercompany receivables and payables | | | | | | | | | | |

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Consolidating balance sheets as of March 31, 2023 are March 31, 2024 were as follows:

| | Property & Casualty | | | | U-Haul Holding Company | Property & Casualty | | | | U-Haul Holding Company |
|--|---------------------|-----------|-----------|--------------|------------------------|---------------------|-----------|------------|--------------|------------------------|
| | Moving & Storage | Insurance | Life | Eliminations | Consolidated | Moving & Storage | Insurance | Life | Eliminations | Consolidated |
| | (a) | (a) | (a) | | | (a) | (a) | (a) | | |
| | (In thousands) | | | | | | | | | |
| Assets: | | | | | | | | | | |
| Cash and cash equivalents | \$ 2,034,242 | \$ 11,276 | \$ 15,006 | \$ — | \$ 2,060,524 | \$ 1,380,165 | \$ 52,508 | \$ 101,871 | \$ — | \$ 1,534,544 |
| Trade receivables and reinsurance recoverables, net | 107,823 | 48,344 | 33,331 | — | 189,498 | 136,484 | 42,080 | 37,344 | — | 215,908 |
| Inventories and parts | 151,474 | — | — | — | 151,474 | 150,940 | — | — | — | 150,940 |
| Prepaid expenses | 241,711 | — | — | — | 241,711 | 246,082 | — | — | — | 246,082 |
| Fixed maturity securities available-for-sale, net, at estimated fair value | 227,737 | 230,182 | 2,251,118 | — | 2,709,037 | | | | | |
| Equity securities, at estimated fair value | — | 40,974 | 20,383 | — | 61,357 | | | | | |
| Fixed maturity securities available-for-sale, net, at fair value | 74,814 | 235,525 | 2,132,165 | — | 2,442,504 | | | | | |
| Equity securities, at fair value | — | 45,833 | 20,441 | — | 66,274 | | | | | |
| Investments, other | 23,314 | 125,130 | 427,096 | — | 575,540 | 1,000 | 101,301 | 531,635 | — | 633,936 |
| Deferred policy acquisition costs, net | — | — | 128,463 | — | 128,463 | — | — | 121,224 | — | 121,224 |
| Other assets | 46,438 | 730 | 3,884 | — | 51,052 | 60,221 | 17,448 | 34,074 | — | 111,743 |
| Right of use assets - financing, net | 474,765 | — | — | — | 474,765 | 289,305 | — | — | — | 289,305 |

| | | | | | | | | | | |
|---|----------------------|-------------------|---------------------|---------------------|----------------------|----------------------|-------------------|---------------------|---------------------|----------------------|
| Right of use assets - operating, net | 57,978 | 914 | 25 | — | 58,917 | 52,945 | 655 | 112 | — | 53,712 |
| Related party assets | 69,144 | 2,347 | 12,268 | (35,451) (c) | 48,308 | 74,935 | 6,216 | 12,037 | (35,254) (c) | 57,934 |
| | <u>3,434,626</u> | <u>459,897</u> | <u>2,891,574</u> | <u>(35,451)</u> | <u>6,750,646</u> | <u>2,466,891</u> | <u>501,566</u> | <u>2,990,903</u> | <u>(35,254)</u> | <u>5,924,106</u> |
| Investment in subsidiaries | 426,779 | — | — | (426,779) (b) | — | 548,205 | — | — | (548,205) (b) | — |
| Property, plant and equipment, at cost: | | | | | | | | | | |
| Land | 1,537,206 | — | — | — | 1,537,206 | 1,670,033 | — | — | — | 1,670,033 |
| Buildings and improvements | 7,088,810 | — | — | — | 7,088,810 | 8,237,354 | — | — | — | 8,237,354 |
| Furniture and equipment | 928,241 | — | — | — | 928,241 | 1,003,770 | — | — | — | 1,003,770 |
| Rental trailers and other rental equipment | 827,696 | — | — | — | 827,696 | 936,303 | — | — | — | 936,303 |
| Rental trucks | 5,278,340 | — | — | — | 5,278,340 | 6,338,324 | — | — | — | 6,338,324 |
| | <u>15,660,293</u> | <u>—</u> | <u>—</u> | <u>—</u> | <u>15,660,293</u> | <u>18,185,784</u> | <u>—</u> | <u>—</u> | <u>—</u> | <u>18,185,784</u> |
| Less: Accumulated depreciation | (4,310,205) | — | — | — | (4,310,205) | (5,051,132) | — | — | — | (5,051,132) |
| Total property, plant and equipment, net | <u>11,350,088</u> | <u>—</u> | <u>—</u> | <u>—</u> | <u>11,350,088</u> | <u>13,134,652</u> | <u>—</u> | <u>—</u> | <u>—</u> | <u>13,134,652</u> |
| Total assets | <u>\$ 15,211,493</u> | <u>\$ 459,897</u> | <u>\$ 2,891,574</u> | <u>\$ (462,230)</u> | <u>\$ 18,100,734</u> | <u>\$ 16,149,748</u> | <u>\$ 501,566</u> | <u>\$ 2,990,903</u> | <u>\$ (583,459)</u> | <u>\$ 19,058,758</u> |
| (a) Balances as of December 31, 2022 | | | | | | | | | | |
| (a) Balances as of December 31, 2023 | | | | | | | | | | |
| (b) Eliminate investment in subsidiaries | | | | | | | | | | |
| (c) Eliminate intercompany receivables and payables | | | | | | | | | | |

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Consolidating balance sheets as of **March 31, 2023** **March 31, 2024** continued:

| | Property & Casualty | | | | U-Haul | Property & Casualty | | | | U-Haul |
|--|---------------------|-----------|---------------|--------------|-----------------|---------------------|-----------|---------------|--------------|-----------------|
| | Moving & Storage | Insurance | Life | | Holding Company | Moving & Storage | Insurance | Life | | Holding Company |
| | Consolidated | (a) | Insurance (a) | Eliminations | Consolidated | Consolidated | (a) | Insurance (a) | Eliminations | Consolidated |
| | (In thousands) | | | | | (In thousands) | | | | |
| Liabilities: | | | | | | | | | | |
| Accounts payable and accrued expenses | \$ 729,679 | \$ 4,470 | \$ 26,890 | \$ — | \$ 761,039 | \$ 756,497 | \$ 9,623 | \$ 16,964 | \$ — | \$ 783,084 |
| Notes, loans and finance leases payable, net | 6,108,042 | — | — | — | 6,108,042 | 6,271,362 | — | — | — | 6,271,362 |
| Operating lease liabilities | 57,418 | 928 | 27 | — | 58,373 | 54,249 | 670 | 113 | — | 55,032 |
| Policy benefits and losses, claims and loss expenses payable | 335,227 | 153,007 | 391,968 | — | 880,202 | 319,716 | 132,479 | 396,918 | — | 849,113 |
| | — | — | 2,398,884 | — | 2,398,884 | — | — | 2,411,352 | — | 2,411,352 |
| Liabilities from investment contracts | | — | | | | | | | | |
| Other policyholders' funds and liabilities | — | 2,702 | 5,530 | — | 8,232 | — | 633 | 17,437 | — | 18,070 |

| | | | | | | | | | | |
|---|---------------|------------|--------------|---------------|---------------|---------------|------------|--------------|---------------|---------------|
| Deferred income | 52,282 | — | — | — | 52,282 | 51,175 | — | — | — | 51,175 |
| Deferred income taxes, net | 1,405,391 | 1,713 | (77,615) | — | 1,329,489 | 1,505,202 | 4,809 | (62,886) | — | 1,447,125 |
| Related party liabilities | 25,082 | 2,544 | 13,644 | (41,270) (c) | — | 25,145 | 2,887 | 13,265 | (41,297) (c) | — |
| Total liabilities | 8,713,121 | 165,364 | 2,759,328 | (41,270) | 11,596,543 | 8,983,346 | 151,101 | 2,793,163 | (41,297) | 11,886,313 |
| Stockholders' equity: | | | | | | | | | | |
| Series preferred stock: | | | | | | | | | | |
| Series A preferred stock | — | — | — | — | — | — | — | — | — | — |
| Series B preferred stock | — | — | — | — | — | — | — | — | — | — |
| Series A common stock | — | — | — | — | — | — | — | — | — | — |
| Voting Common stock | 10,497 | 3,301 | 2,500 | (5,801) (b) | 10,497 | 10,497 | 3,301 | 2,500 | (5,801) (b) | 10,497 |
| Non-Voting Common Stock | 176 | — | — | — | 176 | 176 | — | — | — | 176 |
| Additional paid-in capital | 453,853 | 91,120 | 26,271 | (117,601) (b) | 453,643 | 462,758 | 91,120 | 26,271 | (117,601) (b) | 462,548 |
| Accumulated other comprehensive income (loss) | (291,442) | (14,720) | (225,904) | 246,443 (b) | (285,623) | (229,259) | (8,366) | (175,941) | 190,350 (b) | (223,216) |
| Retained earnings | 7,002,938 | 214,832 | 329,379 | (544,001) (b) | 7,003,148 | 7,599,880 | 264,410 | 344,910 | (609,110) (b) | 7,600,090 |
| Cost of common shares in treasury, net | (525,653) | — | — | — | (525,653) | (525,653) | — | — | — | (525,653) |
| Cost of preferred shares in treasury, net | (151,997) | — | — | — | (151,997) | (151,997) | — | — | — | (151,997) |
| Total stockholders' equity | 6,498,372 | 294,533 | 132,246 | (420,960) | 6,504,191 | 7,166,402 | 350,465 | 197,740 | (542,162) | 7,172,445 |
| Total liabilities and stockholders' equity | \$ 15,211,493 | \$ 459,897 | \$ 2,891,574 | \$ (462,230) | \$ 18,100,734 | \$ 16,149,748 | \$ 501,566 | \$ 2,990,903 | \$ (583,459) | \$ 19,058,758 |
| (a) Balances as of December 31, 2022 | | | | | | | | | | |
| (a) Balances as of December 31, 2023 | | | | | | | | | | |
| (b) Eliminate investment in subsidiaries | | | | | | | | | | |
| (c) Eliminate intercompany receivables and payables | | | | | | | | | | |

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Consolidating statement of operations by operating segment for the quarter ended ~~December 31, 2023~~ ~~are~~ ~~June 30, 2024~~ ~~were~~ as follows:

| | Property & U-Haul | | | | Property & U-Haul | | | | | |
|---|-------------------|--------------------|----------------|-----------------|-------------------|--------------------|----------------|-----------------|---------------|--------------|
| | Moving & Storage | Casualty Insurance | Life Insurance | Holding Company | Moving & Storage | Casualty Insurance | Life Insurance | Holding Company | | |
| | Consolidated | (a) | (a) | Eliminations | Consolidated | Consolidated | (a) | (a) | Eliminations | Consolidated |
| | (In thousands) | | | | (In thousands) | | | | | |
| Revenues: | | | | | | | | | | |
| Self-moving equipment rental revenues | \$ 841,136 | \$ — | \$ — | \$ (1,335) (c) | \$ 839,801 | \$ 1,015,163 | \$ — | \$ — | \$ (831) (c) | \$ 1,014,332 |
| Self-storage revenues | 210,517 | — | — | — | 210,517 | 215,737 | — | — | — | 215,737 |
| Self-moving and self-storage products and service sales | 70,344 | — | — | — | 70,344 | 96,591 | — | — | — | 96,591 |
| Property management fees | 10,138 | — | — | — | 10,138 | 9,495 | — | — | — | 9,495 |

| | | | | | | | | | | |
|--|-----------|----------|----------|---------------|-----------|------------|----------|---------|---------------|------------|
| Life insurance premiums | — | — | 22,574 | — | 22,574 | — | — | 20,740 | — | 20,740 |
| Property and casualty insurance premiums | — | 27,290 | — | (800) (c) | 26,490 | — | 22,029 | — | (800) (c) | 21,229 |
| Net investment and interest income | 27,723 | 2,013 | 28,693 | (972) (b) | 57,457 | — | 6,149 | 31,831 | (855) (b) | 37,125 |
| Other revenue | 100,819 | — | 1,448 | (74) (b) | 102,193 | 132,175 | — | 1,178 | (112) (b) | 133,241 |
| Total revenues | 1,260,677 | 29,303 | 52,715 | (3,181) | 1,339,514 | 1,469,161 | 28,178 | 53,749 | (2,598) | 1,548,490 |
| Costs and expenses: | | | | | | | | | | |
| Operating expenses | 754,859 | 13,117 | 4,633 | (2,204) (b,c) | 770,405 | 769,796 | 11,630 | 10,072 | (1,741) (b,c) | 789,757 |
| Commission expenses | 87,955 | — | — | — | 87,955 | 112,571 | — | — | — | 112,571 |
| Cost of sales | 51,536 | — | — | — | 51,536 | | | | | |
| Cost of product sales | 66,014 | — | — | — | 66,014 | | | | | |
| Benefits and losses | — | 6,673 | 35,822 | — | 42,495 | — | 4,959 | 39,047 | — | 44,006 |
| Amortization of deferred policy acquisition costs | — | — | 4,155 | — | 4,155 | — | — | 4,646 | — | 4,646 |
| Lease expense | 9,628 | 92 | 30 | (602) (b) | 9,148 | 6,073 | 106 | 31 | (605) (b) | 5,605 |
| Depreciation, net of gains on disposals | 173,648 | — | — | — | 173,648 | 216,545 | — | — | — | 216,545 |
| Net losses on disposal of real estate | 2,584 | — | — | — | 2,584 | 3,104 | — | — | — | 3,104 |
| Total costs and expenses | 1,080,210 | 19,882 | 44,640 | (2,806) | 1,141,926 | 1,174,103 | 16,695 | 53,796 | (2,346) | 1,242,248 |
| Earnings from operations before equity in earnings of subsidiaries | 180,467 | 9,421 | 8,075 | (375) | 197,588 | 295,058 | 11,483 | (47) | (252) | 306,242 |
| Equity in earnings of subsidiaries | 14,226 | — | — | (14,226) (d) | — | 9,018 | — | — | (9,018) (d) | — |
| Earnings from operations | 194,693 | 9,421 | 8,075 | (14,601) | 197,588 | 304,076 | 11,483 | (47) | (9,270) | 306,242 |
| Other components of net periodic benefit costs | (365) | — | — | — | (365) | (372) | — | — | — | (372) |
| Other interest income | 18,355 | — | — | (120) | 18,235 | | | | | |
| Interest expense | (67,705) | — | (120) | 375 (b) | (67,450) | (67,470) | — | (120) | 372 (b) | (67,218) |
| Fees on early extinguishment of debt and costs of defeasance | (495) | — | — | — | (495) | | | | | |
| Pretax earnings | 126,623 | 9,421 | 7,955 | (14,226) | 129,773 | 254,094 | 11,483 | (167) | (9,018) | 256,392 |
| Income tax expense | (27,399) | (1,914) | (1,236) | — | (30,549) | (58,677) | (2,377) | 79 | — | (60,975) |
| Net earnings available to common stockholders | \$ 99,224 | \$ 7,507 | \$ 6,719 | \$ (14,226) | \$ 99,224 | \$ 195,417 | \$ 9,106 | \$ (88) | \$ (9,018) | \$ 195,417 |
| (a) Balances for the quarter ended September 30, 2023 | | | | | | | | | | |
| (a) Balances for the quarter ended March 31, 2024 | | | | | | | | | | |
| (b) Eliminate intercompany lease / interest income | | | | | | | | | | |
| (c) Eliminate intercompany premiums | | | | | | | | | | |
| (d) Eliminate equity in earnings of subsidiaries | | | | | | | | | | |

Consolidating statement of operations by operating segment for the quarter ended ~~December 31, 2022~~ ~~are~~ ~~June 30, 2023~~ ~~were~~ as follows:

| | Property & U-Haul | | | | | Property & U-Haul | | | | |
|--|-------------------|--------------------|----------------|----------------|-----------------|-------------------|--------------------|----------------|---------------|-----------------|
| | Moving & Storage | Casualty Insurance | Life Insurance | | Holding Company | Moving & Storage | Casualty Insurance | Life Insurance | | Holding Company |
| | Consolidated | (a) | (a) | Eliminations | Consolidated | Consolidated | (a) | (a) | Eliminations | Consolidated |
| | (In thousands) | | | | | (In thousands) | | | | |
| Revenues: | | | | | | | | | | |
| Self-moving equipment rental revenues | \$ 900,209 | \$ — | \$ — | \$ (1,390) (c) | \$ 898,819 | \$ 1,000,079 | \$ — | \$ — | \$ (873) (c) | \$ 999,206 |
| Self-storage revenues | 190,483 | — | — | — | 190,483 | 198,961 | — | — | — | 198,961 |
| Self-moving and self-storage products and service sales | 74,851 | — | — | — | 74,851 | 100,872 | — | — | — | 100,872 |
| Property management fees | 10,080 | — | — | — | 10,080 | 9,177 | — | — | — | 9,177 |
| Life insurance premiums | — | — | 24,399 | — | 24,399 | — | — | 23,131 | — | 23,131 |
| Property and casualty insurance premiums | — | 26,852 | — | — (c) | 26,852 | — | 21,047 | — | \$ (725) (c) | 20,322 |
| Net investment and interest income | 24,450 | 1,614 | 27,230 | (1,000) (b) | 52,294 | 27,295 | 6,792 | 31,511 | (1,006) (b) | 64,592 |
| Other revenue | 96,334 | — | 1,333 | (109) (b) | 97,558 | 123,129 | — | 1,039 | (121) (b) | 124,047 |
| Total revenues | 1,296,407 | 28,466 | 52,962 | (2,499) | 1,375,336 | 1,459,513 | 27,839 | 55,681 | (2,725) | 1,540,308 |
| Costs and expenses: | | | | | | | | | | |
| Operating expenses | 718,067 | 11,790 | 5,109 | (1,497) (b,c) | 733,469 | 748,283 | 11,307 | 5,366 | (1,715) (b,c) | 763,241 |
| Commission expenses | 95,980 | — | — | — | 95,980 | 106,927 | — | — | — | 106,927 |
| Cost of sales | 54,616 | — | — | — | 54,616 | | | | | |
| Cost of product sales | 70,675 | — | — | — | 70,675 | | | | | |
| Benefits and losses | — | 5,737 | 36,027 | — | 41,764 | — | 4,458 | 40,886 | — | 45,344 |
| Amortization of deferred policy acquisition costs | — | — | 6,979 | — | 6,979 | — | — | 8,045 | — | 8,045 |
| Lease expense | 8,302 | 93 | 26 | (629) (b) | 7,792 | 8,102 | 92 | 28 | (639) (b) | 7,583 |
| Depreciation, net of gains on disposals | 113,866 | — | — | — | 113,866 | 137,814 | — | — | — | 137,814 |
| Net losses on disposal of real estate | 859 | — | — | — | 859 | 1,021 | — | — | — | 1,021 |
| Total costs and expenses | 991,690 | 17,620 | 48,141 | (2,126) | 1,055,325 | 1,072,822 | 15,857 | 54,325 | (2,354) | 1,140,650 |
| Earnings from operations before equity in earnings of subsidiaries | 304,717 | 10,846 | 4,821 | (373) | 320,011 | 386,691 | 11,982 | 1,356 | (371) | 399,658 |
| Equity in earnings of subsidiaries | 13,091 | — | — | (13,091) (d) | — | 10,230 | — | — | (10,230) (d) | — |
| Earnings from operations | 317,808 | 10,846 | 4,821 | (13,464) | 320,011 | 396,921 | 11,982 | 1,356 | (10,601) | 399,658 |
| Other components of net periodic benefit costs | (304) | — | — | — | (304) | (365) | — | — | — | (365) |
| Interest expense | (59,294) | — | (120) | 373 (b) | (59,041) | (60,849) | — | (120) | 371 (b) | (60,598) |
| Fees on early extinguishment of debt | (50) | — | — | — | (50) | | | | | |
| Pretax earnings | 258,160 | 10,846 | 4,701 | (13,091) | 260,616 | 335,707 | 11,982 | 1,236 | (10,230) | 338,695 |
| Income tax expense | (58,524) | (2,167) | (1,073) | — | (61,764) | (78,869) | (2,472) | (516) | — | (81,857) |
| Net earnings available to common stockholders | \$ 199,636 | \$ 8,679 | \$ 3,628 | \$ (13,091) | \$ 198,852 | \$ 256,838 | \$ 9,510 | \$ 720 | \$ (10,230) | \$ 256,838 |
| (a) Balances for the quarter ended September 30, 2022 | | | | | | | | | | |
| (a) Balances for the quarter ended March 31, 2023 | | | | | | | | | | |
| (b) Eliminate intercompany lease / interest income | | | | | | | | | | |
| (c) Eliminate intercompany premiums | | | | | | | | | | |
| (d) Eliminate equity in earnings of subsidiaries | | | | | | | | | | |

Consolidating statement of operations by operating segment for the nine months ended December 31, 2023 are as follows:

| | Moving & Storage Consolidated | Property & Casualty Insurance (a) | Life Insurance (a) | Eliminations | U-Haul Holding Company Consolidated |
|--|-------------------------------------|---|-----------------------|----------------|---|
| | (In thousands) | | | | |
| Revenues: | | | | | |
| Self-moving equipment rental revenues | \$ 2,911,903 | \$ — | \$ — | \$ (3,491) (c) | \$ 2,908,412 |
| Self-storage revenues | 618,368 | — | — | — | 618,368 |
| Self-moving and self-storage products and service sales | 262,787 | — | — | — | 262,787 |
| Property management fees | 28,582 | — | — | — | 28,582 |
| Life insurance premiums | — | — | 68,203 | — | 68,203 |
| Property and casualty insurance premiums | — | 74,708 | — | (2,325) (c) | 72,383 |
| Net investment and interest income | 83,538 | 14,286 | 91,825 | (2,862) (b) | 186,787 |
| Other revenue | 380,590 | — | 3,890 | (320) (b) | 384,160 |
| Total revenues | 4,285,768 | 88,994 | 163,918 | (8,998) | 4,529,682 |
| Costs and expenses: | | | | | |
| Operating expenses | 2,323,759 | 36,537 | 14,730 | (6,122) (b,c) | 2,368,904 |
| Commission expenses | 306,843 | — | — | — | 306,843 |
| Cost of sales | 188,831 | — | — | — | 188,831 |
| Benefits and losses | — | 15,360 | 115,032 | — | 130,392 |
| Amortization of deferred policy acquisition costs | — | — | 19,026 | — | 19,026 |
| Lease expense | 26,569 | 275 | 91 | (1,754) (b) | 25,181 |
| Depreciation, net of gains on disposals | 465,584 | — | — | — | 465,584 |
| Net losses on disposal of real estate | 5,320 | — | — | — | 5,320 |
| Total costs and expenses | 3,316,906 | 52,172 | 148,879 | (7,876) | 3,510,081 |
| Earnings from operations before equity in earnings of subsidiaries | 968,862 | 36,822 | 15,039 | (1,122) | 1,019,601 |
| Equity in earnings of subsidiaries | 41,318 | — | — | (41,318) (d) | — |
| Earnings from operations | 1,010,180 | 36,822 | 15,039 | (42,440) | 1,019,601 |
| Other components of net periodic benefit costs | (1,094) | — | — | — | (1,094) |
| Interest expense | (192,753) | — | (360) | 1,122 (b) | (191,991) |
| Pretax earnings | 816,333 | 36,822 | 14,679 | (41,318) | 826,516 |
| Income tax expense | (186,763) | (7,567) | (2,616) | — | (196,946) |
| Net earnings available to common stockholders | \$ 629,570 | \$ 29,255 | \$ 12,063 | \$ (41,318) | \$ 629,570 |

(a) Balances for the nine months ended September 30, 2023

(b) Eliminate intercompany lease / interest income
(c) Eliminate intercompany premiums
(d) Eliminate equity in earnings of subsidiaries

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Consolidating statement of operations by operating segment for the nine months ended December 31, 2022 are as follows:

| | Moving & Storage Consolidated | Property & Casualty Insurance (a) | Life Insurance (a) | Eliminations | U-Haul Holding Company Consolidated |
|--|-------------------------------------|---|-----------------------|----------------|---|
| | (In thousands) | | | | |
| Revenues: | | | | | |
| Self-moving equipment rental revenues | \$ 3,155,295 | \$ — | \$ — | \$ (3,676) (c) | \$ 3,151,619 |
| Self-storage revenues | 549,246 | — | — | — | 549,246 |
| Self-moving and self-storage products and service sales | 281,066 | — | — | — | 281,066 |
| Property management fees | 28,496 | — | — | — | 28,496 |
| Life insurance premiums | — | — | 75,636 | — | 75,636 |
| Property and casualty insurance premiums | — | 73,642 | — | (1,100) (c) | 72,542 |
| Net investment and interest income | 44,467 | 1,269 | 73,659 | (3,019) (b) | 116,376 |
| Other revenue | 398,293 | — | 3,466 | (700) (b) | 401,059 |
| Total revenues | 4,456,863 | 74,911 | 152,761 | (8,495) | 4,676,040 |
| Costs and expenses: | | | | | |
| Operating expenses | 2,234,359 | 33,560 | 15,776 | (5,465) (b,c) | 2,278,230 |
| Commission expenses | 339,814 | — | — | — | 339,814 |
| Cost of sales | 206,912 | — | — | — | 206,912 |
| Benefits and losses | — | 16,191 | 104,842 | — | 121,033 |
| Amortization of deferred policy acquisition costs | — | — | 21,623 | — | 21,623 |
| Lease expense | 24,483 | 277 | 80 | (1,889) (b) | 22,951 |
| Depreciation, net of gains on disposals | 344,980 | — | — | — | 344,980 |
| Net gains on disposal of real estate | 5,038 | — | — | — | 5,038 |
| Total costs and expenses | 3,155,586 | 50,028 | 142,321 | (7,354) | 3,340,581 |
| Earnings from operations before equity in earnings of subsidiaries | 1,301,277 | 24,883 | 10,440 | (1,141) | 1,335,459 |
| Equity in earnings of subsidiaries | 24,618 | — | — | (24,618) (d) | — |
| Earnings from operations | 1,325,895 | 24,883 | 10,440 | (25,759) | 1,335,459 |
| Other components of net periodic benefit costs | (912) | — | — | — | (912) |
| Interest expense | (166,814) | — | (360) | 1,141 (b) | (166,033) |
| Fees on early extinguishment of debt | (1,009) | — | — | — | (1,009) |
| Pretax earnings | 1,157,160 | 24,883 | 10,080 | (24,618) | 1,167,505 |
| Income tax expense | (273,701) | (5,089) | (1,652) | — | (280,442) |
| Net earnings available to common stockholders | \$ 883,459 | \$ 19,794 | \$ 8,428 | \$ (24,618) | \$ 887,063 |

(a) Balances for the nine months ended September 30, 2022

(b) Eliminate intercompany lease / interest income

(c) Eliminate intercompany premiums

Consolidating cash flow statements by operating segment for the **nine** months ended **December 31, 2023** are **June 30, 2024** were as follows:

| | Moving & Storage | Property & Casualty | Life | U-Haul Holding Company | Moving & Storage | Property & Casualty | Life | U-Haul Holding Company | | |
|---|---------------------|------------------------|---------------|---------------------------|---------------------|------------------------|---------------|---------------------------|-------------|--------------|
| | Consolidated | Insurance (a) | Insurance (a) | Elimination | Consolidated | Consolidated | Insurance (a) | Insurance (a) | Elimination | Consolidated |
| Cash flows from operating activities: | (In thousands) | | | | | (In thousands) | | | | |
| Net earnings | \$ 629,570 | \$ 29,255 | \$ 12,063 | \$ (41,318) | \$ 629,570 | \$ 195,417 | \$ 9,106 | \$ (88) | \$ (9,018) | \$ 195,417 |
| Earnings from consolidated entities | (41,318) | — | — | 41,318 | — | (9,018) | — | — | 9,018 | — |
| Adjustments to reconcile net earnings to the cash provided by operations: | | | | | | | | | | |
| Depreciation | 604,237 | — | — | — | 604,237 | 224,313 | — | — | — | 224,313 |
| Amortization of premiums and accretion of discounts related to investments, net | — | 1,187 | 11,718 | — | 12,905 | — | 373 | 3,880 | — | 4,253 |
| Amortization of debt issuance costs | 5,295 | — | — | — | 5,295 | 1,550 | — | — | — | 1,550 |
| Interest credited to policyholders | — | — | 52,099 | — | 52,099 | — | — | 19,507 | — | 19,507 |
| Provision for allowance (recoveries) for losses on trade receivables, net | 1,241 | (86) | — | — | 1,155 | | | | | |
| Provision for allowance for losses on trade receivables, net | 2,036 | 16 | — | — | 2,052 | | | | | |
| Non cash lease expense | 11,338 | — | — | — | 11,338 | 2,623 | — | — | — | 2,623 |
| Net gains on disposal of personal property | (138,653) | — | — | — | (138,653) | (7,768) | — | — | — | (7,768) |
| Net losses on disposal of real estate | 5,320 | — | — | — | 5,320 | 3,104 | — | — | — | 3,104 |
| Net gains on sales of investments | — | 2 | (664) | — | (662) | — | — | 2,240 | — | 2,240 |
| Net gains on equity securities | — | (174) | — | — | (174) | — | (1,326) | — | — | (1,326) |
| Deferred income taxes | 102,974 | 8 | (983) | — | 101,999 | 21,641 | 1,645 | (359) | — | 22,927 |
| Net change in other operating assets and liabilities: | | | | | | | | | | |
| Trade receivables and reinsurance recoverables | (12,171) | (1,203) | 6,157 | — | (7,217) | (41,300) | 2,482 | (583) | — | (39,401) |
| Inventories and parts, net | (3,698) | — | — | — | (3,698) | | | | | |
| Inventories and parts | (6,689) | — | — | — | (6,689) | | | | | |
| Prepaid expenses | 1,509 | — | — | — | 1,509 | (2,142) | — | — | — | (2,142) |
| Deferred policy acquisition costs, net | — | — | 7,629 | — | 7,629 | — | — | 1,418 | — | 1,418 |
| Other assets | (18,764) | 360 | (2,223) | — | (20,627) | | | | | |
| Other assets and right of use assets - operating, net | (12,579) | (88) | (198) | — | (12,865) | | | | | |
| Related party assets | (2,609) | 1,536 | — | — | (1,073) | (17,459) | (707) | (2,558) | — | (20,724) |
| Accounts payable and accrued expenses and operating lease liabilities | 28,117 | 1,219 | (15,120) | — | 14,216 | 61,205 | (6,122) | (2,313) | — | 52,770 |
| Policy benefits and losses, claims and loss expenses payable | (18,250) | (4,540) | (6,929) | — | (29,719) | 7,913 | (2,990) | (2,828) | — | 2,095 |
| Other policyholders' funds and liabilities | — | (2,157) | 3,023 | — | 866 | — | (180) | (12,058) | — | (12,238) |
| Deferred income | (6,629) | — | (417) | — | (7,046) | 11,434 | — | — | — | 11,434 |
| Related party liabilities | (529) | 2,024 | (721) | — | 774 | 1,347 | 1,288 | 8,718 | — | 11,353 |
| Net cash provided by operating activities | 1,146,980 | 27,431 | 65,632 | — | 1,240,043 | 435,628 | 3,497 | 14,778 | — | 453,903 |
| Cash flows from investing activities: | | | | | | | | | | |
| Escrow deposits | 1,045 | — | — | — | 1,045 | 691 | — | — | — | 691 |
| Purchases of: | | | | | | | | | | |
| Property, plant and equipment | (2,400,949) | — | — | — | (2,400,949) | (963,163) | — | — | — | (963,163) |
| Fixed maturity securities available-for-sale | (171,317) |) |) | — |) | | |) | | |
| | | (22,144) | (76,922) | | (270,383) | — | — | (77,777) | — | (77,777) |

| | | | | | | | | | | |
|---|-------------|---------|-----------|---|-------------|---------------|-------|----------|---|-----------|
| Equity securities | — | (518) | (1) | — | (519) | — | — | — | — | — |
| Investments, other | (16) | (9,276) | (123,671) | — | (132,963) | — | 2 | (23,432) | — | (23,430) |
| Proceeds from sales and paydowns of: | | | | | | | | | | |
| Proceeds from sales of: | | | | | | | | | | |
| Property, plant and equipment | 598,170 | — | — | — | 598,170 | 146,672 | — | — | — | 146,672 |
| Fixed maturity securities available-for-sale | 225,000 | 12,173 | 210,316 | — | 447,489 | 72,986 | 2,860 | 25,722 | — | 101,568 |
| Equity securities | — | 1,413 | 4 | — | 1,417 | — | — | 11 | — | 11 |
| Investments, other | — | 16,596 | 30,204 | — | 46,800 | — | 1,282 | 10,828 | — | 12,110 |
| Net cash used by investing activities | (1,748,067) | (1,756) | 39,930 | — | (1,709,893) | (742,814) | 4,144 | (64,648) | — | (803,318) |
| | | | | | | | | | | |
| (page 1 of 2) | | | | | | (page 1 of 2) | | | | |
| (a) Balance for the period ended September 30, 2023 | | | | | | | | | | |
| (a) Balance for the period ended March 31, 2024 | | | | | | | | | | |

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Consolidating cash flow statements by operating segment for the ~~nine~~three months ended ~~December 31, 2023~~June 30, 2024 continued:

| | Moving & Storage | | | | Property & Casualty | | Life | | U-Haul Holding Company | |
|---|------------------|---------------|---------------|-------------|---------------------|----------------|---------------|---------------|------------------------|--------------|
| | Consolidated | Insurance (a) | Insurance (a) | Elimination | Consolidated | Consolidated | Insurance (a) | Insurance (a) | Elimination | Consolidated |
| Cash flows from financing activities: | (In thousands) | | | | | (In thousands) | | | | |
| Borrowings from credit facilities | 1,037,082 | — | — | — | 1,037,082 | 349,233 | — | — | — | 349,233 |
| Principal repayments on credit facilities | (625,067) | — | — | — | (625,067) | (321,670) | — | — | — | (321,670) |
| Payments of debt issuance costs | (4,072) | — | — | — | (4,072) | (248) | — | — | — | (248) |
| Finance lease payments | (86,166) | — | — | — | (86,166) | (19,260) | — | — | — | (19,260) |
| Securitization deposits | 236 | — | — | — | 236 | 99 | — | — | — | 99 |
| Series N Non-Voting Common Stock dividends paid | (22,941) | — | — | — | (22,941) | (8,824) | — | — | — | (8,824) |
| Investment contract deposits | — | — | 214,312 | — | 214,312 | — | — | 76,417 | — | 76,417 |
| Investment contract withdrawals | — | — | (302,150) | — | (302,150) | — | — | (107,185) | — | (107,185) |
| Net cash provided by financing activities | 299,072 | — | (87,838) | — | 211,234 | (670) | — | (30,768) | — | (31,438) |
| Effects of exchange rate on cash | 4,068 | — | — | — | 4,068 | (530) | — | — | — | (530) |
| Increase (decrease) in cash and cash equivalents | (297,947) | 25,675 | 17,724 | — | (254,548) | (308,386) | 7,641 | (80,638) | — | (381,383) |
| Cash and cash equivalents at beginning of period | 2,034,242 | 11,276 | 15,006 | — | 2,060,524 | 1,380,165 | 52,508 | 101,871 | — | 1,534,544 |
| Cash and cash equivalents at end of period | \$ 1,736,295 | \$ 36,951 | \$ 32,730 | \$ — | \$ 1,805,976 | \$ 1,071,779 | \$ 60,149 | \$ 21,233 | \$ — | \$ 1,153,161 |
| (page 2 of 2) | | | | | (page 2 of 2) | | | | | |
| (a) Balance for the period ended September 30, 2023 | | | | | | | | | | |
| (a) Balance for the period ended March 31, 2024 | | | | | | | | | | |

Consolidating cash flow statements by operating segment for the **nine** three months ended **December 31, 2022** are **June 30, 2023** were as follows:

| | Moving & Storage | Property & Casualty | Life | Elimination | U-Haul Holding Company | Moving & Storage | Property & Casualty | Life | Elimination | U-Haul Holding Company |
|---|---------------------|------------------------|---------------|-------------|---------------------------|---------------------|------------------------|---------------|-------------|---------------------------|
| | Consolidated | Insurance (a) | Insurance (a) | | Consolidated | Consolidated | Insurance (a) | Insurance (a) | | Consolidated |
| | (In thousands) | | | | | (In thousands) | | | | |
| Cash flows from operating activities: | | | | | | | | | | |
| Net earnings | \$ 887,063 | \$ 19,794 | \$ 8,428 | \$ (28,222) | \$ 887,063 | \$ 256,838 | \$ 9,510 | \$ 720 | \$ (10,230) | \$ 256,838 |
| Earnings from consolidated entities | (28,222) | — | — | 28,222 | — | (10,230) | — | — | 10,230 | — |
| Adjustments to reconcile net earnings to cash provided by operations: | | | | | | | | | | |
| Depreciation | 544,176 | — | — | — | 544,176 | 193,475 | — | — | — | 193,475 |
| Amortization of premiums and accretion of discounts related to investments, net | — | 1,285 | 13,947 | — | 15,232 | — | 383 | 4,011 | — | 4,394 |
| Amortization of debt issuance costs | 5,694 | — | — | — | 5,694 | 1,456 | — | — | — | 1,456 |
| Interest credited to policyholders | — | — | 39,048 | — | 39,048 | — | — | 17,538 | — | 17,538 |
| Provision for allowance (recoveries) for losses on trade receivables, net | (4,470) | (147) | — | — | (4,617) | 631 | (39) | — | — | 592 |
| Non cash lease expense | 16,417 | — | — | — | 16,417 | 4,384 | — | — | — | 4,384 |
| Net gains on disposal of personal property | (199,196) | — | — | — | (199,196) | (55,661) | — | — | — | (55,661) |
| Net losses on disposal of real estate | 5,038 | — | — | — | 5,038 | 1,021 | — | — | — | 1,021 |
| Net (gains) losses on sales of investments | — | (75) | 8,770 | — | 8,695 | — | — | — | — | — |
| Net gains on sales of investments | — | (34) | (1,880) | — | (1,914) | — | — | — | — | — |
| Net losses on equity securities | — | 10,906 | — | — | 10,906 | — | (2,429) | — | — | (2,429) |
| Deferred income taxes | 125,717 | (1,594) | (2,416) | — | 121,707 | 32,087 | 2,085 | (64) | — | 34,108 |
| Net change in other operating assets and liabilities: | | | | | | | | | | |
| Trade receivables and reinsurance recoverables | 23,092 | (752) | 3,513 | — | 25,853 | (17,964) | (411) | 940 | — | (17,435) |
| Inventories and parts, net | 8,673 | — | — | — | 8,673 | — | — | — | — | — |
| Inventories and parts | (13,395) | — | — | — | (13,395) | — | — | — | — | — |
| Prepaid expenses | 7,867 | — | — | — | 7,867 | 9,870 | — | — | — | 9,870 |
| Deferred policy acquisition costs, net | — | — | 1,217 | — | 1,217 | — | — | 4,868 | — | 4,868 |
| Other assets | (13,126) | 122 | (730) | — | (13,734) | — | — | — | — | — |
| Other assets and right of use assets - operating, net | (13,153) | (231) | (957) | — | (14,341) | — | — | — | — | — |
| Related party assets | (29,478) | 2,703 | — | — | (26,775) | 3,645 | (513) | — | — | 3,132 |
| Accounts payable and accrued expenses | 61,253 | 2,096 | (919) | — | 62,430 | 52,573 | (1,166) | (18,295) | — | 33,112 |
| Policy benefits and losses, claims and loss expenses payable | 13,299 | (4,120) | (7,491) | — | 1,688 | (7,590) | (4,047) | (461) | — | (12,098) |
| Other policyholders' funds and liabilities | — | 633 | 1,134 | — | 1,767 | — | (267) | 4,253 | — | 3,986 |
| Deferred income | (4,013) | — | 1,845 | — | (2,168) | 12,441 | — | (442) | — | 11,999 |
| Related party liabilities | (799) | (617) | 115 | — | (1,301) | 1,547 | 655 | (5) | — | 2,197 |
| Net cash provided by operating activities | 1,418,985 | 30,234 | 66,461 | — | 1,515,680 | 451,975 | 3,496 | 10,226 | — | 465,697 |

| | | | | | | | | | | |
|---|-------------|----------|---------------|---------|-------------|-----------|---------|---------------|---|-----------|
| Cash flows from investing activities: | | | | | | | | | | |
| Escrow deposits | 159 | — | — | — | 159 | (361) | — | — | — | (361) |
| Purchases of: | | | | | | | | | | |
| Property, plant and equipment | (2,079,490) | — | — | 3,066 | (2,076,424) | (773,577) | — | — | — | (773,577) |
| Fixed maturity securities available-for-sale | (224,999) | (42,039) | (224,393) | — | (491,431) | — | (9,711) | (3,497) | — | (13,208) |
| Equity securities | — | (3,177) | (1,651) | — | (4,828) | — | (242) | — | — | (242) |
| Investments, other | (2,677) | (77,686) | (125,309) | — | (205,672) | (16) | (7,300) | (45,549) | — | (52,865) |
| Proceeds from sales and paydowns of: | | | | | | | | | | |
| Proceeds from sales of: | | | | | | | | | | |
| Property, plant and equipment | 533,595 | — | — | — | 533,595 | 193,455 | — | — | — | 193,455 |
| Fixed maturity securities available-for-sale | — | 17,938 | 130,352 | — | 148,290 | 224,999 | 15,166 | 108,439 | — | 348,604 |
| Equity securities | — | 1,181 | 6 | — | 1,187 | — | 236 | — | — | 236 |
| Investments, other | — | 83,254 | 143,166 | (3,066) | 223,354 | — | 1,117 | 8,173 | — | 9,290 |
| Net cash used by investing activities | (1,773,412) | (20,529) | (77,829) | — | (1,871,770) | (355,500) | (734) | 67,566 | — | (288,668) |
| | | | (page 1 of 2) | | | | | (page 1 of 2) | | |
| (a) Balance for the period ended September 30, 2022 | | | | | | | | | | |
| (a) Balance for the period ended March 31, 2023 | | | | | | | | | | |

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Consolidating cash flow statements by operating segment for the **nine** **three** months ended **December 31, 2022** **June 30, 2023** continued:

| | Moving & Storage | Property & Casualty | Life | U-Haul Holding Company | | Moving & Storage | Property & Casualty | Life | U-Haul Holding Company | |
|---|---------------------|------------------------|---------------|---------------------------|--------------|---------------------|------------------------|---------------|---------------------------|--------------|
| | Consolidated | Insurance (a) | Insurance (a) | Elimination | Consolidated | Consolidated | Insurance (a) | Insurance (a) | Elimination | Consolidated |
| Cash flows from financing activities: | (In thousands) | | | | | (In thousands) | | | | |
| Borrowings from credit facilities | 975,966 | — | — | — | 975,966 | 445,493 | — | — | — | 445,493 |
| Principal repayments on credit facilities | (695,321) | — | — | — | (695,321) | (232,824) | — | — | — | (232,824) |
| Payment of debt issuance costs | (4,962) | — | — | — | (4,962) | (2,688) | — | — | — | (2,688) |
| Finance lease payments | (95,290) | — | — | — | (95,290) | (34,168) | — | — | — | (34,168) |
| Securitization deposits | 137 | — | — | — | 137 | 79 | — | — | — | 79 |
| Voting Common Stock dividends paid | (19,608) | — | — | — | (19,608) | | | | | |
| Non-Voting Common Stock dividends paid | (7,059) | — | — | — | (7,059) | | | | | |
| Series N Non-Voting Common Stock dividends paid | (7,059) | — | — | — | (7,059) | | | | | |
| Investment contract deposits | — | — | 258,157 | — | 258,157 | — | — | 51,239 | — | 51,239 |
| Investment contract withdrawals | — | — | (236,742) | — | (236,742) | — | — | (83,331) | — | (83,331) |
| Net cash provided by financing activities | 153,863 | — | 21,415 | — | 175,278 | 168,833 | — | (32,092) | — | 136,741 |
| Effects of exchange rate on cash | (12,706) | — | — | — | (12,706) | 2,830 | — | — | — | 2,830 |

| | | | | | | | | | | |
|---|--------------|-----------|-----------|------|--------------|---------------|-----------|-----------|------|--------------|
| Increase (decrease) in cash and cash equivalents | (213,270) | 9,705 | 10,047 | — | (193,518) | 268,138 | 2,762 | 45,700 | — | 316,600 |
| Cash and cash equivalents at beginning of period | 2,643,213 | 10,800 | 50,124 | — | 2,704,137 | 2,034,242 | 11,276 | 15,006 | — | 2,060,524 |
| Cash and cash equivalents at end of period | \$ 2,429,943 | \$ 20,505 | \$ 60,171 | \$ — | \$ 2,510,619 | \$ 2,302,380 | \$ 14,038 | \$ 60,706 | \$ — | \$ 2,377,124 |
| (page 2 of 2) | | | | | | (page 2 of 2) | | | | |
| (a) Balance for the period ended September 30, 2022 | | | | | | | | | | |
| (a) Balance for the period ended March 31, 2023 | | | | | | | | | | |

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Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to financial market risks, including changes in interest rates and currency exchange rates. To mitigate these risks, we may utilize derivative financial instruments, among other strategies. We do not use derivative financial instruments for speculative purposes.

Interest Rate Risk

The exposure to market risk for changes in interest rates relates primarily to our variable rate debt obligations and one variable rate operating lease. We have used interest rate swap agreements and forward swaps to reduce our exposure to changes in interest rates. We enter into these arrangements with counterparties that are significant financial institutions with whom we generally have other financial arrangements. We are exposed to credit risk should these counterparties not be able to perform their obligations. Following is a summary of our interest rate swap agreements as of **December 31, 2023** **June 30, 2024**:

| Notional Amount | Notional Amount | Fair Value | Effective Date | Expiration Date | Fixed Rate | Floating Rate | Notional Amount | Fair Value | Effective Date | Expiration Date | Fixed Rate | Floating Rate |
|-----------------|-----------------|------------|----------------|-----------------|------------|---------------|-----------------|------------|----------------|-----------------|------------|---------------|
| (Unaudited) | (Unaudited) | | | | | | (Unaudited) | | | | | |
| (In thousands) | (In thousands) | | | | | | (In thousands) | | | | | |
| | | | | | | 1 Month | | | | | | 1 Month |
| \$ | 58,487 | \$ 2,234 | 7/15/2022 | 7/15/2032 | 2.86 % | SOFR | 57,247 | \$ 3,515 | 7/15/2022 | 7/15/2032 | 2.86 % | SOFR |
| | | | | | | 1 Month | | | | | | 1 Month |
| | 71,000 | 1,905 | 8/1/2022 | 8/1/2026 | 2.72 % | SOFR | 69,500 | 2,372 | 8/1/2022 | 8/1/2026 | 2.72 % | SOFR |
| | | | | | | 1 Month | | | | | | 1 Month |
| | 70,500 | 1,770 | 8/1/2022 | 8/31/2026 | 2.75 % | SOFR | 69,000 | 2,334 | 8/1/2022 | 8/31/2026 | 2.75 % | SOFR |
| | | | | | | 1 Month | | | | | | 1 Month |
| | 100,000 | (823) | 8/31/2023 | 8/31/2025 | 4.71 % | SOFR | 100,000 | 165 | 8/31/2023 | 8/31/2025 | 4.71 % | SOFR |

As of **December 31, 2023** **June 30, 2024**, we had **\$749.4 million** **\$780.7 million** of variable rate debt obligations, of this amount, **\$449.4 million** **\$485.0 million** is not fixed through interest rate swaps. If Secured Overnight Funding Rate ("SOFR") were to increase 100 basis points, the increase in interest expense on the variable rate debt would decrease future earnings and cash flows by **\$4.5 million** **\$4.9 million** annually (after consideration of the effect of the above derivative contracts). Certain senior mortgages have an anticipated repayment date and a maturity date. If these senior mortgages are not repaid by the anticipated repayment date the interest rate on these mortgages would increase from the current fixed rate. We are using the anticipated repayment date for our maturity schedule.

Additionally, our insurance subsidiaries' fixed income investment portfolios expose us to interest rate risk. This interest rate risk is the price sensitivity of a fixed income security to changes in interest rates. As part of our insurance companies' asset and liability management, actuaries estimate the cash flow patterns of our existing liabilities to determine their duration. These outcomes are compared to the characteristics of the assets that are currently supporting these liabilities assisting management in determining an asset allocation strategy for future investments that management believes will mitigate the overall effect of interest rates.

We use derivatives to hedge our equity market exposure to indexed annuity products sold by our Life Insurance company. These contracts earn a return for the contract holder based on the change in the value of the S&P 500 index between annual index point dates. We buy and sell listed equity and index call options and call option spreads. The credit risk is with the party in which the options are written. The net option price is paid up front and there are no additional cash requirements or additional contingent liabilities. These contracts are held at fair market value on our balance sheet. As of **December 31, 2023** **June 30, 2024** and **March 31, 2023** **March 31, 2024**, these derivative hedges had a net market value of \$8.8 million and **\$4.3 million** **\$10.5 million**, with notional amounts of **\$535.5 million** **\$466.4 million** and **\$465.7 million** **\$526.4 million**, respectively. These derivative instruments are included in Investments, other, on the consolidated balance sheets.

Although the call options are employed to be effective hedges against our policyholder obligations from an economic standpoint, they do not meet the requirements for hedge accounting under GAAP. Accordingly, the call options are marked to fair value on each reporting date with the change in fair value, plus or minus, included as a component of net investment and interest income. The change in fair value of the call options includes the gains or losses recognized at the expiration of the option term and the changes in fair value for open contracts.

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Foreign Currency Exchange Rate Risk

The exposure to market risk for changes in foreign currency exchange rates relates primarily to our Canadian business. Approximately 5.2% **and 5.1%** of our revenue was generated in Canada during **both** the first **nine** **three** months of fiscal **2025 and 2024, and 2023, respectively.** The result of a 10% change in the value of the U.S. dollar relative to the Canadian dollar would not be material to net income. We typically do not hedge any foreign currency risk since the exposure is not considered material.

Cautionary Statements Regarding Forward-Looking Statements

This Quarterly Report contains “forward-looking statements” regarding future events and our future results of operations. We may make additional written or oral forward-looking statements from time to time in filings with the SEC or otherwise. We believe such forward-looking statements are within the meaning of the safe-harbor provisions of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Such statements may include, but are not limited **to, to:**

- the risk associated with COVID-19 or similar events on system members or customers;
- the impact of the economic environment on demand for our products and the cost and availability of debt and capital;
- estimates of capital expenditures;
- plans for future operations, products or services, financing needs, and strategies;
- our perceptions of our legal positions and anticipated outcomes of government investigations and pending litigation against us;
- liquidity and the availability of financial resources to meet our needs, goals and strategies;
- plans for new business, storage occupancy, growth rate assumptions, pricing, costs, and access to capital and leasing markets;
- the impact of our compliance with environmental laws and cleanup costs;
- our beliefs regarding our sustainability practices;
- our used vehicle disposition strategy;
- the sources and availability of funds for our rental equipment and self-storage expansion and replacement strategies and plans;
- our plan to expand our U-Haul® storage affiliate program;
- that additional leverage can be supported by our operations and business;
- the availability of alternative vehicle manufacturers;
- the availability and economics of electric vehicles for our rental fleet;
- our estimates of the residual values of our equipment fleet;
- our plans with respect to off-balance sheet arrangements;
- our plans to continue to invest in the U-Box® program;

- the impact of interest rate and foreign currency exchange rate changes on our operations;
- the sufficiency of our capital resources;
- the sufficiency of capital of our insurance subsidiaries;
- inflationary pressures that may challenge our ability to maintain or improve upon our operating margin; and
- our belief that we have the financial resources needed to meet our business plans;

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- our belief that we will maintain a high level of real estate capital expenditures in fiscal 2025;
- expectations regarding the potential impact to our information technology infrastructure and on our financial performance and business operations of technology, cybersecurity or data security breaches, including any related costs, fines or lawsuits, and our ability to continue ongoing operations and safeguard the integrity of our information technology infrastructure, data, and employee, customer and vendor information, as well as assumptions relating to the foregoing.
- our ability to increase transaction volume and improve pricing, product, and utilization for self-moving equipment rentals;
- our ability to maintain or increase adequate levels of new investment for our truck fleet;
- our ability to complete current projects, increase occupancy in our existing portfolio of locations, and acquire new locations;
- our ability to expand our Life Insurance segment in the senior market;
- our ability to grow our agency force, expand our product offerings, and pursue business acquisition opportunities in our Life Insurance segment;
- our belief that fiscal 2025 investments will be largely funded through debt financing, external lease financing, private placements and cash from operations; and
- our plan to expand owned storage properties and our belief that such development projects will be funded through a combination of internally generated funds, corporate debt and with borrowings against existing properties as they operationally mature.

The words “believe,” “expect,” “anticipate,” “plan,” “may,” “will,” “could,” “estimate,” “project” and similar expressions identify forward-looking statements, which speak only as of the date the statement was made.

Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. Factors that could significantly affect results include, without limitation,

- the degree and nature of our competition;
- our leverage;
- general economic conditions; fluctuations in our costs to maintain and update our fleet and facilities;
- the limited number of manufacturers that supply our rental trucks;
- our ability to effectively hedge our variable interest rate debt;
- that we are controlled by a small contingent of stockholders;
- fluctuations in quarterly results and seasonality;
- changes in, and our compliance with, government regulations, particularly environmental regulations and regulations relating to motor carrier operations;
- outcomes of litigation;
- our reliance on our third party dealer network;
- liability claims relating to our rental vehicles and equipment;
- our ability to attract, motivate and retain key employees;
- reliance on our automated systems and the internet;
- our credit ratings;

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- our ability to recover under reinsurance arrangements; and
- other factors described in our Annual Report on Form 10-K in Item 1A, Risk Factors, and in this Quarterly Report or the other documents we file with the SEC.

The above factors, as well as other statements in this Quarterly Report and in the Notes to Consolidated Financial Statements, could contribute to or cause such risks or uncertainties, or could cause our stock price to fluctuate dramatically. Consequently, the forward-looking statements should not be regarded as representations or warranties by us that such matters will be realized. We assume no obligation to update or revise any of the forward-looking statements, whether in response to new information, unforeseen events, changed circumstances or otherwise, except as required by law.

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Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of the CEO and CFO, conducted an evaluation of the effectiveness of our disclosure controls and procedures (as such term is defined in the Exchange Act Rules 13a-15(e) and 15d-15(e)) as of December 31, 2023 June 30, 2024. Based upon that evaluation, our CEO and CFO have concluded that as of December 31, 2023 June 30, 2024, our disclosure controls and procedures were not effective due to the material weakness in internal control over financial reporting described below.

Previously Disclosed Material Weaknesses and Remediation Plan

Two-Class Method of Earnings per Share. As previously disclosed in Part II, Item 9A of our Annual Report on Form 10-K for the fiscal year ended March 31, 2023, we implemented a plan to address the material weakness related to the accounting for the two-class method of earnings per share associated with the recently issued UHAL.B common stock, including:

- Redesigning the related control
- Conducting relevant training for personnel involved in the process and control functions
- Enhancing the procedures and control activity documentation

These actions were completed in advance of our year end close process as of March 31, 2023, and the redesigned control operated as planned as part of our March 31, 2023, year-end close process.

In conjunction with our interim period close process as of September 30, 2023, the redesigned control again operated as designed. Therefore, based upon our testing of the redesigned control over these instances, we have concluded that the material weakness related to the calculation of earnings per share using the two-class method associated with the recently issued UHAL.B common stock, has been remediated.

General Information Technology Controls. As previously disclosed in Part II, Item 9A of our Annual Report on Form 10-K for the fiscal year ended March 31, 2023, we determined a material weakness existed as management did not fully design, implement and monitor general information technology controls in the areas of program change management, user access, segregation of duties, and cyber security for systems supporting substantially all of the Company's internal control processes. A substantial portion of the Company's controls are dependent upon the information derived from the information technology systems and therefore the dependent controls were concluded to be ineffective. Our management, under the oversight of our Audit Committee, has begun evaluating and implementing new controls or redesigning controls to remediate the control deficiencies giving rise to this material weakness. These remediations measures have included:

- Assessing and formalizing the design of certain information technology policies
- Implementing controls and procedures relating to program change management, user access, segregation of duties and cyber security for systems supporting substantial of the Company's internal control processes
- Developing monitoring controls and protocols that will allow us to timely assess the design and operating effectiveness of the new and redesigned controls
- Strengthening of password policies
- Conducting more frequent end-user access reviews
- Enhancing the process for timely review of program management changes

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We are committed to maintaining a strong internal control environment, and believe that these remediation actions represent significant improvements in our controls under the Internal Control – Integrated Framework Issued by the Committee of Sponsoring Organizations of the Treadway Commission. As we continue to evaluate and work to improve our internal control over financial reporting, additional remediation measures may be required, which may require additional implementation time, or we may modify certain of our remediation measures. The material weakness related to the general information technology controls will not be considered remediated, until the applicable controls operate for a sufficient period of time and management has concluded, through testing, that these controls are operating effectively, effective.

Changes in Internal Control Over Financial Reporting

Other than the material weakness described above, there **There** have not been any changes in our internal control over financial reporting as such term is defined in Exchange Act Rules 13a-15(f) and 15d-15(f) during the quarter ended **December 31, 2023 June 30, 2024** that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II OTHER INFORMATION

Item 1. Legal Proceedings

The information regarding our legal proceedings in Note **9, 10**, Contingencies, of the Notes to Consolidated Financial Statements is incorporated by reference herein.

Item 1A. Risk Factors

The following discussion **We are not aware of** potential risks under the caption 'We are highly dependent upon our automated systems and the Internet for managing our business' contains any material updates to the risk factor **Risk Factors** described under the same heading in the Company's **our previously filed** Annual Report on Form 10-K for the fiscal year ended **March 31, 2023 March 31, 2024**. Other than the following updated risk factor, we are not aware of any material updates to the risk factors described in that Annual Report.

We are highly dependent upon our automated systems and the Internet for managing our business.

Our information systems are largely Internet-based, including our point-of-sale reservation system, payment processing and telephone systems. While our reliance on this technology lowers our cost of providing service and expands our abilities to better serve customers, it exposes us to various risks, including natural and man-made disasters, terrorist attacks and cyber-attacks. We have put into place extensive security protocols, backup systems and alternative procedures to mitigate these risks. However, disruptions or breaches, detected or undetected by us, for any period of time in any portion of these systems could adversely affect our results of operations and financial condition and inflict reputational damage.

In addition, the provision of service to our customers and the operation of our networks and systems involve the storage and transmission of proprietary information and sensitive or confidential data, including personal information of customers, system members and others. Our information technology systems may be susceptible to computer viruses, attacks by computer hackers, malicious insiders or catastrophic events. Hackers, acting individually or in coordinated groups, may also launch distributed denial of service attacks or ransom or other coordinated attacks that may cause service outages or other interruptions in our business and access to our data. In addition, breaches in security could expose us, our customers, or the individuals affected, to a risk of loss or misuse of proprietary information and sensitive or confidential data.

In 2022 and 2021, we experienced a cybersecurity incident, which is described in this Form 10-Q under the heading "Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operation – Cybersecurity Incident". We have also experienced and continue to experience a significant increase in the number of attempted attacks on our technology systems, which could increase the likelihood that any of the risks described in this risk factor may be realized. The techniques used to obtain unauthorized access, disable or degrade service or sabotage systems change frequently, may be difficult to detect for a

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long time and often are not recognized until launched against a target. As a result, we may be unable to anticipate these techniques or to implement adequate preventative or remedial measures.

Any of these occurrences could result in disruptions in our operations, the loss of existing or potential customers, damage to our brand and reputation, and litigation and potential liability for the Company. In addition, the cost and operational consequences of implementing further data or system protection measures could be significant, and our efforts to deter, identify, mitigate and/or eliminate any security breaches may not be successful.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Not applicable.

Item 3. Defaults Upon Senior Securities

Not applicable.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

During the quarter ended **December 31, 2023 June 30, 2024**, none of our directors or officers adopted or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement", as those terms are defined in Item 408 of Regulation S-K.

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Item 6. Exhibits

The following documents are filed as part of this report:

| Exhibit Number | Description | Page or Method of Filing |
|---|--|--|
| 3.1 4.1 | Amended Forty-ninth Supplement Indenture, dated April 23, 2024, by and Restated Articles of Incorporation of between U-Haul Holding Company and U.S. Bank National Association | Incorporated by reference to U-Haul Holding Company's Company's Current Report on Form 8-K filed on June 9, 2016, file no. 1-11255 |
| 3.2 | U-Haul Holding Company Certificate of Designation of Series N Non-Voting Common Stock | Incorporated by reference to U-Haul Holding Company's Current Report on Form 8-A, filed on October 24, 2022, file no. 1-11255 |
| 3.3 | Restated Bylaws of U-Haul Holding Company | Incorporated by reference to U-Haul Holding Company's Current Report on Form 8-K filed on December 19, 2022, file no. 1-11255 |
| 3.4 | Articles of Conversion/Exchange/Merger | Incorporated by reference to U-Haul Holding Company's Current Report on Form 8-K filed on December 19, 2022 April 23, 2024, file no. 1-11255 |
| 31.1 | Rule 13a-14(a)/15d-14(a) Certificate of Edward J. Shoen, President and Chairman of the Board of U-Haul Holding Company | Filed herewith |
| 31.2 | Rule 13a-14(a)/15d-14(a) Certificate of Jason A. Berg, Chief Financial Officer of U-Haul Holding Company | Filed herewith |
| 32.1 | Certificate of Edward J. Shoen, President and Chairman of the Board of U-Haul Holding Company pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 | Furnished herewith |
| 32.2 | Certificate of Jason A. Berg, Chief Financial Officer of U-Haul Holding Company pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 | Furnished herewith |
| 101.INS | Inline XBRL Instance Document - the instance document does not appear in the Interactive Data File as its XBRL tags are embedded within the Inline XBRL Document | Filed herewith |
| 101.SCH | Inline XBRL Taxonomy Extension Schema with Embedded Linkbase Documents | Filed herewith |
| 104 | Cover Page Interactive Data File (Embedded within the Inline XBRL document and included in Exhibit 101) | Filed herewith |

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

U-Haul Holding Company

Date: February 7, 2024 August 7, 2024

/s/ Edward J. Shoen

Edward J. Shoen
President and Chairman of the Board
(Principal Executive Officer)

Date: February 7, 2024 August 7, 2024

/s/ Jason A. Berg

Jason A. Berg
Chief Financial Officer
(Principal Financial Officer)

Date: February 7, 2024 August 7, 2024

/s/ Maria L. Bell

Maria L. Bell
Chief Accounting Officer
(Principal Accounting Officer)

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EXHIBIT 31.1

Rule 13a-14(a)/15d-14(a) Certification

I, Edward J. Shoen, certify that:

1. I have reviewed this quarterly report on Form 10-Q of U-Haul Holding Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15 and 15d-15) and have participated in the development and maintenance of these controls and procedures.

and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:

- (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - (e) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

/s/ Edward J. Shoen

Edward J. Shoen

President and Chairman of the Board

Date: February 7, 2024 August 7, 2024

EXHIBIT 31.2

Rule 13a-14(a)/15d-14(a) Certification

I, Jason A. Berg, certify that:

1. I have reviewed this quarterly report on Form 10-Q of U-Haul Holding Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(f) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

/s/ Jason A. Berg

Jason A. Berg

Chief Financial Officer

Date: February 7, 2024 August 7, 2024

EXHIBIT 32.1

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Form 10-Q for the quarter ended December 31, 2023 June 30, 2024 of U-Haul Holding Company (the "Company"), as filed with the Securities and Exchange Commission on February 7, 2024 August 7, 2024 (the "Report"), I, Edward J. Shoen, President and Chairman of the Board of the Company, certify, to the best of my knowledge and belief, pursuant to 18 U.S.C. §1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended and
- 2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

U-Haul Holding Company
a Nevada corporation

/s/ Edward J. Shoen

Edward J. Shoen

President and Chairman of the Board

Date: February 7, 2024 August 7, 2024

This certification accompanies the Quarterly Report on Form 10-Q to which it relates, is not deemed filed with the Securities and Exchange Commission, and is not to be incorporated by reference into any filing of U-Haul Holding Company under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended (whether made before or after the date of the Quarterly Report on Form 10-Q, irrespective of any general incorporation language contained in such filing.

EXHIBIT 32.2

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Form 10-Q for the quarter ended December 31, 2023 June 30, 2024 of U-Haul Holding Company (the "Company"), as filed with the Securities and Exchange Commission on February 7, 2024 August 7, 2024 (the "Report"), I, Jason A. Berg, Chief Financial Officer of the Company, certify, to the best of my knowledge and belief, pursuant to 18 U.S.C. §1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended and
- 2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

U-Haul Holding Company
a Nevada corporation

/s/ Jason A. Berg

Jason A. Berg
Chief Financial Officer

Date: February 7, 2024 August 7, 2024

This certification accompanies the Quarterly Report on Form 10-Q to which it relates, is not deemed filed with the Securities and Exchange Commission, and is not to be incorporated by reference into any filing of U-Haul Holding Company under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended (whether made before or after the date of the Quarterly Report on Form 10-Q, irrespective of any general incorporation language contained in such filing).

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