
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 6-K

**REPORT OF FOREIGN PRIVATE ISSUER
PURSUANT TO RULE 13a-16 or 15d-16
UNDER THE SECURITIES EXCHANGE ACT OF 1934**

For the month of February 2025

Commission File Number: 001-14946

Cemex, S.A.B. de C.V.

(Translation of Registrant's name into English)

**Avenida Ricardo Margáin Zozaya #325, Colonia Valle del Campestre,
San Pedro Garza García, Nuevo León 66265, México
(Address of principal executive offices)**

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

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2. Notice for Cemex's Extraordinary General Shareholders' Meeting to be held on March 25, 2025, in the city of Monterrey, Mexico.
3. Supplemental Information to the Agendas of Cemex's Ordinary General Shareholders' Meeting and Extraordinary General Shareholders' Meeting, both to be held on March 25, 2025.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, Cemex, S.A.B. de C.V. has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Cemex, S.A.B. de C.V.

(Registrant)

Date: February 7, 2025

By: /s/ Rafael Garza Lozano
Name: Rafael Garza Lozano
Title: Chief Comptroller

EXHIBIT INDEX

<u>EXHIBIT NO.</u>	<u>DESCRIPTION</u>
1.	Notice for Cemex, S.A.B. de C.V.'s (NYSE:CX) ("Cemex") Ordinary General Shareholders' Meeting to be held on March 25, 2025, in the city of Monterrey, Mexico.
2.	Notice for Cemex's Extraordinary General Shareholders' Meeting to be held on March 25, 2025, in the city of Monterrey, Mexico.
3.	Supplemental Information to the Agendas of Cemex's Ordinary General Shareholders' Meeting and Extraordinary General Shareholders' Meeting, both to be held on March 25, 2025.



CEMEX, S.A.B. DE C.V.
NOTICE OF ORDINARY GENERAL SHAREHOLDERS MEETING

The Board of Directors of Cemex, S.A.B. de C.V. (the "Company") has resolved to call an Ordinary General Shareholders' Meeting of this Company (the "Ordinary Meeting") to be held at the building named "Cemex Constitución", located at Avenida Constitución 444 Poniente, ground floor, in the city of Monterrey, Mexico, at 12:00 P.M. (local time) on March 25, 2025, in accordance with the following:

AGENDA:

- I. PRESENTATION OF THE CHIEF EXECUTIVE OFFICER'S REPORT, INCLUDING CEMEX'S STATEMENT OF FINANCIAL POSITION, INCOME STATEMENT, CASH FLOW STATEMENT AND STATEMENT OF CHANGES IN CAPITAL, AND PRESENTATION OF THE BOARD OF DIRECTORS' REPORT, FOR THE YEAR 2024, PURSUANT TO THE MEXICAN SECURITIES MARKET LAW (*LEY DEL MERCADO DE VALORES*); THEIR DISCUSSION AND, WHERE APPLICABLE, APPROVAL, AFTER HEARING THE OPINION OF THE BOARD OF DIRECTORS ON THE CHIEF EXECUTIVE OFFICER'S REPORT, THE AUDIT COMMITTEE'S REPORT, THE CORPORATE PRACTICES AND FINANCE COMMITTEE'S REPORT, THE SUSTAINABILITY, CLIMATE ACTION, SOCIAL IMPACT AND DIVERSITY COMMITTEE'S REPORT, THE ACCOUNTING POLICIES AND GUIDELINES REPORT, AND THE REPORT ON CEMEX'S TAX SITUATION.
- II. PROPOSAL OF ALLOCATION OF PROFITS FOR THE YEAR ENDED DECEMBER 31, 2024, WHICH INCLUDES THE DECLARATION OF A CASH DIVIDEND.
- III. PROPOSAL TO SET THE MAXIMUM AMOUNT OF THE FUND FOR THE ACQUISITION OF CEMEX'S SHARES OR OTHER SECURITIES REPRESENTING SUCH SHARES.
- IV. APPOINTMENT ON AN INDIVIDUAL BASIS OF EACH MEMBER OF THE BOARD OF DIRECTORS, AS WELL AS THE CHAIRMAN, SECRETARY AND ASSISTANT SECRETARY OF THE BOARD OF DIRECTORS.
- V. APPOINTMENT ON AN INDIVIDUAL BASIS OF EACH MEMBER OF THE BOARD OF DIRECTORS' AUDIT COMMITTEE, AS WELL AS THE PRESIDENT, SECRETARY AND ASSISTANT SECRETARY OF SUCH COMMITTEE.
- VI. APPOINTMENT ON AN INDIVIDUAL BASIS OF EACH MEMBER OF THE BOARD OF DIRECTORS' CORPORATE PRACTICES AND FINANCE COMMITTEE, AS WELL AS THE PRESIDENT, SECRETARY AND ASSISTANT SECRETARY OF SUCH COMMITTEE.



- VII. APPOINTMENT ON AN INDIVIDUAL BASIS OF EACH MEMBER OF THE BOARD OF DIRECTORS' SUSTAINABILITY, CLIMATE ACTION, SOCIAL IMPACT, AND DIVERSITY COMMITTEE, AS WELL AS THE PRESIDENT, SECRETARY AND ASSISTANT SECRETARY OF SUCH COMMITTEE.
- VIII. COMPENSATION OF THE MEMBERS OF THE BOARD OF DIRECTORS, OF THE AUDIT, CORPORATE PRACTICES AND FINANCE, AND SUSTAINABILITY, CLIMATE ACTION, SOCIAL IMPACT, AND DIVERSITY COMMITTEES.
- IX. APPOINTMENT OF THE PERSON OR PERSONS TO FORMALIZE THE RESOLUTIONS ADOPTED AT THE MEETING.

In order to be admitted into the Ordinary Meeting, shareholders must prove their status as stockholders, by submitting to Cemex's Corporate Secretariat, located at Avenida Ricardo Margain Zozaya 325, Colonia Valle del Campestre, San Pedro Garza García, Nuevo León, at least 48 (forty-eight) hours before the moment the Ordinary Meeting is to be held, the shares under their name or the corresponding certificates of deposit issued by a credit institution or institution for the deposit of securities through a market intermediary operating in accordance with the Mexican Securities Market Law (*Ley del Mercado de Valores*). Additionally, pursuant to Article 14 of Cemex's Bylaws, the person to whom the documents evidencing the deposit are issued, must also be registered as a shareholder in the Shareholders Registry kept by Cemex, and, if applicable, in the Major Shareholders' Registry, and must also comply with the measures designed to prevent the acquisition of shares that would directly or indirectly confer control over Cemex, pursuant to Articles 7 and 10 of Cemex's Bylaws. If the provisions of subsections II.- (A) and II.- (B) of the aforementioned Article 7 are not complied with, the holder(s) will not be able to exercise the inherent rights of the shares over which they have would have ownership and such shares will be excluded from the determination of the quorum of the Ordinary Meeting, and Cemex will abstain from registering such holder(s) in the Shareholders Registry referred to in the Mexican General Corporations Law (*Ley General de Sociedades Mercantiles*), and any registry made through the Institute for the Deposit of Securities (*Instituto para el Depósito de Valores*), if applicable, will not take effect.

The certificates of deposit will be exchanged for admission cards, which shall specify the name of the shareholder and the number of shares such shareholder holds or represents. The deposited shares or the corresponding certificates will be returned upon the Ordinary Meeting's conclusion in exchange for the admission card issued by Cemex's Corporate Secretariat. The abovementioned admission cards are indispensable in order to be granted access to the Ordinary Meeting.

At the Company's Corporate Secretariat located at Avenida Ricardo Margain Zozaya number 325, Colonia Valle del Campestre, San Pedro Garza García, Nuevo León, in accordance with the Mexican Securities Market Law (*Ley del Mercado de Valores*), the forms for powers of attorney, which can be used by individuals wishing to attend the Ordinary Meeting as



representatives of shareholders, as well as the documentation related to each of the items listed in the agenda of the Ordinary Meeting, will be available to market intermediaries and interested parties.

All shareholders of Mexican nationality who have not exchanged their shares for Ordinary Participation Certificates (*Certificados de Participación Ordinarios*) (CEMEX.CPO), or who do not maintain their shares in an investment account with a financial or securities intermediary, and who are recorded in the Shareholders Registry kept by Cemex, will need to submit their Federal Registry of Taxpayers Certificate (*cédula de Registro Federal de Contribuyentes*) to attend the Meeting.

The terms in initial capital letters not defined in this notice shall have the meaning assigned to them in the Bylaws of the Company.

Monterrey, Nuevo León, as of February 7, 2025.

Lic. Roger Saldaña Madero
Secretary of the Board of Directors



CEMEX, S.A.B. DE C.V.
NOTICE OF EXTRAORDINARY SHAREHOLDERS MEETING

The Board of Directors of Cemex, S.A.B. de C.V. (the "Company") has resolved to call an Extraordinary General Shareholders Meeting of the Company (the "Extraordinary Meeting") to be held at the building named "Cemex Constitución", located at Avenida Constitución 444 Poniente, ground floor, in the city of Monterrey, Mexico, at 1.30 P.M. (local time) on March 25, 2025, in accordance with the following:

AGENDA:

- I. AS A RESULT OF CHANGES IN MEXICAN LEGISLATION, A PROPOSAL TO AMEND ARTICLES 23 (MEETINGS OF THE BOARD OF DIRECTORS), 27 (BOARD OF DIRECTORS' DUTIES), 28 (CHIEF EXECUTIVE OFFICER), 31 (COMMITTEES) AND 32 (BOARD OF DIRECTORS' REMUNERATION), AND THE INCLUSION OF A NEW TRANSITIONAL THIRD ARTICLE IN THE BYLAWS OF THE COMPANY.
- II. AUTHORIZATION TO PROCEED WITH THE RESTATEMENT OF BYLAWS.
- III. APPOINTMENT OF THE PERSON OR PERSONS RESPONSIBLE FOR FORMALIZING THE RESOLUTIONS ADOPTED AT THE MEETING.

In order to be admitted into the Extraordinary Meeting, shareholders must prove their status as stockholders, by submitting to Cemex's Corporate Secretariat, located at Avenida Ricardo Margáin Zozaya 325, Colonia Valle del Campesino, San Pedro Garza García, Nuevo León, at least 48 (forty-eight) hours before the moment the Extraordinary Meeting is to be held, the shares under their name or the corresponding certificates of deposit issued by a credit institution or institution for the deposit of securities through a market intermediary operating in accordance with the Mexican Securities Market Law (*Ley del Mercado de Valores*). Additionally, pursuant to Article 14 of Cemex's Bylaws, the person to whom the documents evidencing the deposit are issued, must also be registered as a shareholder in the Shareholders Registry kept by Cemex, and, if applicable, in the Major Shareholders' Registry, and must also comply with the measures designed to prevent the acquisition of shares that would directly or indirectly confer control over Cemex, pursuant to Articles 7 and 10 of Cemex's Bylaws. If the provisions of subsections II.- (A) and II.- (B) of the aforementioned Article 7 are not complied with, the holder(s) will not be able to exercise the inherent rights of the shares over which they would have ownership and such shares will be excluded from the determination of the quorum of the Extraordinary Meeting, and Cemex will abstain from registering such holder(s) in the Shareholders Registry referred to in the Mexican General Corporations Law (*Ley General de Sociedades Mercantiles*), and any registry made through the Institute for the Deposit of Securities (*Instituto para el Depósito de Valores*), if applicable, will not take effect.



The certificates of deposit will be exchanged for admission cards, which shall specify the name of the shareholder and the number of shares such shareholder holds or represents. The deposited shares or the corresponding certificates will be returned upon the Extraordinary Meeting's conclusion in exchange for the admission card issued by Cemex's Corporate Secretariat. The abovementioned admission cards are indispensable in order to be granted access to the Extraordinary Meeting.

At the Company's Corporate Secretariat located at Avenida Ricardo Margáin Zozaya number 325, Colonia Valle del Campestre, San Pedro Garza García, Nuevo León, in accordance with the Mexican Securities Market Law (*Ley del Mercado de Valores*), the forms for powers of attorney, which can be used by individuals wishing to attend the Extraordinary Meeting as representatives of shareholders, as well as the documentation related to each of the items listed in the agenda of the Extraordinary Meeting, will be available to market intermediaries and interested parties.

All shareholders of mexican nationality who have not exchanged their shares for Ordinary Participation Certificates (*Certificados de Participación Ordinarios*) (CEMEX.CPO), or who do not maintain their shares in an investment account with a financial or securities intermediary, and who are recorded in the Shareholders Registry kept by Cemex, will need to submit their Federal Registry of Taxpayers Certificate (*cédula de Registro Federal de Contribuyentes*) to attend the Extraordinary Meeting.

The terms in initial capital letters not defined in this notice shall have the meaning assigned to them in the Bylaws of the Company.

Monterrey, Nuevo León, as of February 7, 2025.

Lic. Roger Saldaña Madero
Secretary of the Board of Directors



SUPPLEMENTAL INFORMATION TO THE AGENDAS FOR THE ORDINARY GENERAL SHAREHOLDERS MEETING OF CEMEX, S.A.B. DE C.V. AND THE EXTRAORDINARY GENERAL SHAREHOLDERS MEETING OF CEMEX, S.A.B. DE C.V.¹

What kind of Shareholders Meetings will be held on March 25, 2025?

On March 25, 2025, Cemex, S.A.B. de C.V. ("Cemex") is scheduled to have an Ordinary General Shareholders Meeting ("the Ordinary Meeting"). That same day, once the Ordinary Meeting is concluded, an Extraordinary General Shareholders Meeting (the "Extraordinary Meeting") is also scheduled. As a general reference, under Mexican Law, certain matters can only be approved at an Ordinary Shareholders Meeting and other matters at an Extraordinary General Shareholders Meeting.

CEMEX ORDINARY GENERAL SHAREHOLDERS MEETING

What is being proposed under item I of the agenda for the Ordinary Meeting?

The discussion and approval of certain reports of certain reports for the year ended on December 31, 2024, which include the Chief Executive Officer's ("CEO") report, Cemex's consolidated financial statements, results of operations, cash flow and variations of capital stock. Additionally, the CEO must submit to the shareholders the opinion of Cemex's Board of Directors with respect to the report presented by the CEO; the reports of Cemex's (i) Audit, (ii) Corporate Practices and Finance, and (iii) Sustainability, Climate Action, Social Impact, and Diversity Committees; the accounting policies and criteria report; and the tax status report of Cemex, in each case as required in accordance with the applicable laws and Cemex's By-Laws. This proposal is required by applicable laws in Mexico and is standard for companies in Mexico at ordinary general shareholders meetings.

The documents described in item I of the agenda of the Ordinary Meeting are expected to be made available on Cemex's website (www.cemex.com) by no later than February 21, 2025.

What is being proposed under item II of the agenda for the Ordinary Meeting?

The approval of a proposal for the allocation of profits for the fiscal year ended December 31, 2024, which includes the declaration of a cash dividend. The aggregate amount of the dividend is expected to be declared is USD 130 million, which shall be declared in U.S. dollars and is expected to be paid in four installments (the first installment on June 18, 2025, the second installment on September 18, 2025, the third installment on December 16, 2025 and the fourth installment on March 12, 2026). Shareholders holding physical certificates and holders of Cemex's Ordinary Participation Certificates ("CPOs") would receive the dividend payment in Mexican pesos, while holders of Cemex's American Depository Shares (ADS) would receive the dividend payment in U.S. dollars. This proposed measure is required by Mexican law and is standard for corporations in Mexico in ordinary general shareholders meetings when a dividend is declared.

¹ This document contains forward-looking statements and information that are necessarily subject to risks, uncertainties, and assumptions. No assurance can be given that the transactions described herein will be consummated or as to the ultimate terms of any such transactions. CEMEX assumes no obligation to update or correct the information contained in this document.



The documents described in item II of the agenda of the Ordinary Meeting are expected to be made available on Cemex's website (www.cemex.com) by no later than February 21, 2025.

What is being proposed under item III of the agenda for the Ordinary Meeting?

Similar to what was discussed and approved in Cemex's Ordinary General Shareholders Meeting held in 2024, this item includes the discussion and approval to set the amount of a fund that would be used for the repurchase of Cemex's shares or other instruments representing such shares. The share buyback program being proposed would be of up to U.S. \$500 million or its equivalent in Mexican Pesos for the remainder of 2025, starting on March 25, 2025, and continuing until the next Cemex Ordinary Shareholders Meeting, which is expected to be held no later than April 30, 2026.

In general, the procedures and approvals implemented for the repurchase of Cemex's shares in previous years, and which were in effect during 2024, will continue to be implemented until the date of the next Cemex Ordinary General Shareholders Meeting. In particular, if the proposal is approved, share repurchases under the share buyback program will be made from time to time at prices and in accordance with procedures permitted by applicable laws, as determined by the Chairman of Cemex's Board of Directors, the CEO of Cemex, or the Executive Vice President of Finance and Administration of Cemex. This share buyback program does not obligate Cemex to acquire a specific number of shares, nor does it imply that any repurchases will be carried out. The timing, frequency, and amount of the repurchase activity will depend on various factors such as cash flow levels from operations, cash needs for investment in Cemex's businesses, Cemex's stock price, market conditions, and other factors, such as contractual, if any such restrictions were to exist. The share buyback program may not be implemented, suspended, modified, or discontinued at any time.

The documents described in item III of the agenda of the Ordinary Meeting are expected to be made available on Cemex's website (www.cemex.com) by no later than February 21, 2025.

What is being proposed under item IV of the agenda for the Ordinary Meeting?

In accordance with the laws of Mexico, the appointment or, as the case may be, re-election of candidates who will be proposed individually, and not as part of a slate, as members of Cemex's Board of Directors, as well as the designation of its Chairman, Secretary, and Alternate Secretary. This proposal is standard for companies in Mexico at Ordinary General Shareholders Meetings. Cemex began proposing candidates for the Board of Directors individually in 2022 and continues to do so for the Ordinary Meeting as part of the corporate governance improvements that were announced in 2022.

The names, biographies and other additional information of the individuals proposed to be appointed as members of Cemex's Board of Directors, its Chairman, Secretary and Alternate Secretary, are expected to be made available on Cemex's website (www.cemex.com) by no later than February 21, 2025.



What is being proposed under item V of the agenda for the Ordinary Meeting?

In accordance with the laws of Mexico, the appointment or, as the case may be, re-election of the candidates who will be proposed individually, and not as part of slate, as members of Cemex's Board of Directors Audit Committee, as well as the designation of the Audit Committee's President, Secretary and Alternate Secretary. This proposal is standard for companies in Mexico at Ordinary General Shareholders Meetings.

The names, biographies and other information of the individuals proposed as members of Cemex's Board of Directors Audit Committee, the Audit Committee's President, Secretary and Alternate Secretary, are expected to be made available on Cemex's website (www.cemex.com) by no later than February 21, 2025.

What is being proposed under item VI of the agenda for the Ordinary Meeting?

In accordance with the laws of Mexico, the appointment or, as the case may be, re-election of the candidates who will be proposed individually, and not as part of slate, as members of Cemex's Board of Directors Corporate Practices and Finance Committee, as well as the designation of the Audit Committee's President, Secretary and Alternate Secretary. This proposal is standard for companies in Mexico at Ordinary General Shareholders Meetings.

The names, biographies and other information of the individuals proposed as members of Cemex's Board of Directors Corporate Practices and Finance Committee, the Corporate Practices and Finance Committee's President, Secretary and Alternate Secretary, are expected to be made available on Cemex's website (www.cemex.com) by no later than February 21, 2025.

What is being proposed under item VII of the agenda for the Ordinary Meeting?

The appointment or, as the case may be, re-election of the candidates who will be proposed individually, and not as part of slate, as members of Cemex's Board of Directors Sustainability, Climate Action, Social Impact, and Diversity Committee, as well as the designation of the Sustainability, Climate Action, Social Impact, and Diversity Committee's President, Secretary and Alternate Secretary. The proposal to appoint members of Committee's of the Board of Directors at Ordinary General Shareholders Meetings is standard for companies in Mexico.

The names, biographies, and other information of the individuals proposed as members of Cemex's Board of Directors Sustainability, Climate Action, Social Impact, and Diversity Committee, the Sustainability, Climate Action, Social Impact, and Diversity Committee's President, Secretary and Alternate Secretary are expected to be made available on Cemex's website (www.cemex.com) by no later than February 21, 2025.

What is being proposed under item VIII of the agenda for the Ordinary Meeting?

The approval for the proposed remuneration for the members of (i) Cemex's Board of Directors, (ii) the Audit Committee, (iii) the Corporate Practices and Finance Committee, and (iv) the Sustainability, Climate Action, Social Impact, and Diversity Committee. This proposal is standard for companies in Mexico at Ordinary General Shareholders Meetings.



The information described in item VIII of the agenda of the Ordinary Meeting is expected to be made available on Cemex's website (www.cemex.com) by no later than February 21, 2025.

What is being proposed under item IX of the agenda for the Ordinary Meeting?

The proposal to appoint the person or persons who will formalize the resolutions that are approved during the Ordinary Meeting. This proposal is standard for companies in Mexico at Ordinary General Shareholders Meetings.

The information described in item IX of the agenda of the Ordinary Meeting is expected to be made available on Cemex's website (www.cemex.com) by no later than February 21, 2025.

CEMEX EXTRAORDINARY GENERAL SHAREHOLDERS MEETING

What is being proposed under item I of the agenda for the Extraordinary Meeting?

Because of changes to laws in Mexico, the proposal is to amend Cemex's By-Laws, in particular Article 23 (Board Meetings), Article 27 (Duties of the Board), Article 28 (Chief Executive Officer), Article 31 (Committees) and Article 32 (Board Remuneration), as well as the inclusion of a new Transitional Third Article in the Bylaws.

The proposal to amend Article 23 and Article 31 of the Bylaws and the inclusion of a new Transitional Third Article in the Bylaws are to incorporate certain changes that have occurred to Mexican legislation into the Bylaws that would allow Board of Directors and Board of Directors' Committee meetings to be carried out using electronic, optical, or other technologies, and allow the form of corporate documents using electronic signature or similar means. Under the laws of Mexico, amendments to Cemex's Bylaws are required to be approved at an extraordinary general shareholders meeting.

The proposal to amend Article 27 and Article 28 of the Bylaws is a consequence of the creation of the Labor Judicial System in Mexico and seek to authorize Cemex's Board of Directors and Chief Executive Officer, respectively, to represent Cemex in courts and before authorities on labor related matters. Under the laws of Mexico, amendments to Cemex's Bylaws are required to be approved at an extraordinary general shareholders meeting.

The proposal to amend Article 32 of the Bylaws seeks to acknowledge that both members and alternate members of any of Cemex's Board of Director's committees, including those committees of the Board of Directors whose existence is not required by law, will receive as remuneration for their services in the amounts determined by Cemex's Ordinary General Shareholders Meeting. Under the laws of Mexico, amendments to Cemex's Bylaws are required to be approved at an extraordinary general shareholders meeting.

Additional details, if any, on this item I of the agenda of the Extraordinary Meeting, are expected to be made available on Cemex's website (www.cemex.com) by no later than February 21, 2025, including the full details of the amendments being proposed to Article 23, Article 27, Article 28, Article 31 and Article 32, and the inclusion of the new Transitional Third Article of Cemex's By-Laws.



What is being proposed under item II of the agenda for the Extraordinary Meeting?

The proposal to restate Cemex's Bylaws to reflect amendments to such Bylaws, and to certify such restated Bylaws. Under the laws of Mexico, amendments, including any restatement, to Cemex's Bylaws are required to be approved at an extraordinary general shareholders meeting.

The full amended and restated version of the Cemex Bylaws being proposed related to item II of the agenda of the Extraordinary Meeting is expected to be made available on Cemex's website (www.cemex.com) no later than February 21, 2025.

What is being proposed under item III of the agenda for the Extraordinary Meeting?

The proposal to appoint the person or persons who will formalize the approved resolutions. This proposal is standard for companies in Mexico at these meetings.

The information related to item III of the agenda of the Extraordinary Meeting is expected to be made available on Cemex's website (www.cemex.com) no later than February 21, 2025.

GENERAL

Where can I get more information and documentation about the Ordinary Meeting and the Extraordinary Meeting?

For more information and documentation, you should visit the "Events and Calendar" section located on the "Investors" section on Cemex's website at www.cemex.com

Additional information useful for the Ordinary Meeting and the Extraordinary Meeting is also expected to be made public on Cemex's website at www.cemex.com by no later than February 21, 2025.