

0001004434-24-00004910-Q AFFILIATED MANAGERS GROUP, INC. 2024110720241107162122162122162122 0 0001004434-24-000049 10-Q 101 20240930 20241107 20241107 AFFILIATED MANAGERS GROUP, INC. 0001004434 6282 043218510 DE 1231 10 Q 34 001-13459 241433617 777 SOUTH FLAGLER DRIVE SUITE 1401 EAST TOWER WEST PALM BEACH FL 33401 (800) 345-1100 777 SOUTH FLAGLER DRIVE SUITE 1401 EAST TOWER WEST PALM BEACH FL 33401 AFFILIATED MANAGERS GROUP INC 19970822 10-Q 1 amg-20240930.htm 10-Q 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of ContentsUNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549 FORM 10-Q (Mark One) / A "A" QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended

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growth rates would result in higher fair values, while increases to the discount rates used would result in lower fair values. Other Financial Assets and Liabilities Not Carried at Fair Value The following table summarizes the Company's other financial liabilities not carried at fair value: December 31, 2023 September 30, 2024 Carrying Value Fair Value Carrying Value Fair Value Value Hierarchy Senior notes \$1,099.481, 049.881, 097.3 \$1,075.8 Level 2 Junior subordinated notes 765.9612, 01, 216.01, 129.6 Level 2 Junior convertible securities 341.7340, 9341.7375.9 Level 2 The Company has other financial assets and liabilities that are not required to be carried at fair value, but are required to be disclosed at fair value. The carrying amount of Cash and cash equivalents, Receivables, Payables and accrued liabilities, and certain Other liabilities approximates fair value because of the short-term nature of these instruments. The carrying value of the credit facilities (as defined in Note 7) approximates fair value because the credit facilities have variable interest based on selected short-term rates. 6. Investments in Affiliates and Affiliate Sponsored Investment Products In evaluating whether an investment must be consolidated, the Company evaluates the risk, rewards, and significant terms of each of its Affiliates and other investments to determine if an investment is considered a voting rights entity (a VRE) or a variable interest entity (a VIE). An entity is a VRE when the total equity investment at risk is sufficient to enable the entity to finance its activities independently, and when the equity holders have the obligation to absorb losses, the right to receive residual returns, and the right to direct the activities of the entity that most significantly impact its economic performance. An entity is a VIE when it lacks one or more of the characteristics of a VRE, which, for the Company, are Affiliate investments structured as partnerships (or similar entities) where the Company is a limited partner and lacks substantive kick-out or substantive participation rights over the general partner. Assessing whether an entity is a VRE or VIE involves judgment. Upon the occurrence of certain events, management reviews and reconsiders its previous conclusion regarding the status of an entity as a VRE or a VIE. The Company consolidates VREs when it has control over significant operating, financial, and investing decisions of the entity. When the Company lacks such control, but is deemed to have significant influence, the Company accounts for the VRE under the equity method. Investments with readily determinable fair values in which the Company does not have rights to exercise significant influence are recorded at fair value on the Consolidated Balance Sheets, with changes in fair value included in Investment and other income. The Company consolidates VIEs when it is the primary beneficiary of the entity, which is defined as having the power to direct the activities that most significantly impact the VIE's economic performance and the obligation to absorb losses of, or the right to receive benefits from, the entity that could potentially be significant to the VIE. Substantially all of the Company's consolidated Affiliates considered VIEs are controlled because the Company holds a majority of the voting interests or it is the managing member or general partner. Furthermore, an Affiliate's assets can be used for purposes other than the settlement of the respective Affiliate's obligations. The Company applies the equity method of accounting to VIEs where the Company is not the primary beneficiary, but has the ability to exercise significant influence over operating and financial matters of the VIE. 14. Table of Contents AFFILIATED MANAGERS GROUP, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) Investments in Affiliates Substantially all of the Company's Affiliates are considered VIEs and are either consolidated or accounted for under the equity method. A limited number of the Company's Affiliates are considered VREs and most of these are accounted for under the equity method. When an Affiliate is consolidated, the portion of the earnings attributable to Affiliate management's and any co-investor's equity ownership is included in Net income (non-controlling interests) in the Consolidated Statements of Income. Undistributed earnings attributable to Affiliate management's and any co-investor's equity ownership, along with their share of any tangible or intangible net assets, are included in Non-controlling interests on the Consolidated Balance Sheets. Affiliate equity interests where the holder has certain rights to demand settlement are presented, at their current redemption values, as Redeemable non-controlling interests or Other liabilities on the Consolidated Balance Sheets. The Company periodically issues, sells, and purchases the equity of its consolidated Affiliates. Because these transactions take place between entities that are under common control, any gains or losses attributable to these transactions are required to be included in Additional paid-in capital in the Consolidated Balance Sheets, net of any related income tax effects in the period the transaction occurs. When an Affiliate is accounted for under the equity method, the Company's share of an Affiliate's earnings or losses, net of amortization and impairments, is included in Equity method income (net) in the Consolidated Statements of Income and the carrying value of the Affiliate is recorded in Equity method investments in Affiliates (net) in the Consolidated Balance Sheets. The Company periodically performs assessments to determine if the fair value of an investment may have declined below its related carrying value for its Affiliates accounted for under the equity method for a period that the Company considers to be other-than-temporary. The Company performs these assessments if certain triggering events occur or annually during the fourth quarter. The Company first considers whether certain qualitative factors indicate an increased likelihood of a decline in the fair value of an Affiliate during the reporting period. If such a decline is identified, and it is likely that an investment's fair value may have declined below its carrying value, the Company performs a quantitative assessment to determine if an impairment exists. Impairments are recorded as an expense in Equity method income (net) to reduce the carrying value of the Affiliate to fair value. The unconsolidated assets, net of liabilities and non-controlling interests of Affiliates accounted for under the equity method considered VIEs, and the Company's carrying value and maximum exposure to loss, were as follows: December 31, 2023 September 30, 2024 Unconsolidated VIE Net Assets Carrying Value and Maximum Exposure to Loss Unconsolidated VIE Net Assets Carrying Value and Maximum Exposure to Loss Affiliates accounted for under the equity method \$1,492.4 \$2,198.2 \$1,173.6 \$2,042.7 As of December 31, 2023 and September 30, 2024, the carrying value and maximum exposure to loss for all of the Company's Affiliates accounted for under the equity method was \$2,288.5 million and \$2,148.4 million, respectively, including Affiliates accounted for under the equity method considered VREs of \$90.3 million and \$105.7 million, respectively. Affiliate Sponsored Investment Products The Company's Affiliates sponsor various investment products where the Affiliate also acts as the investment adviser. These investment products are typically owned primarily by third-party investors; however, certain products are funded with general partner and seed capital investments from the Company and its Affiliates. Third-party investors in Affiliate sponsored investment products are generally entitled to substantially all of the economics of these products, except for the asset- and performance-based fees earned by the Company's Affiliates or any gains or losses attributable to the Company's or its Affiliates' investments in these products. As a result, the Company generally does not consolidate these products. However, for certain products, the Company's consolidated Affiliates, as the investment manager, have the power to direct the activities of the investment product and have an exposure to the economics of the VIE that is more than insignificant, though generally only for a short period while the product is established and has yet to attract significant third-party investors. When the products are consolidated, the Company retains the specialized investment company accounting principles of the underlying products, and all of the underlying investments are carried at fair value in Investments in marketable securities, with corresponding changes in the investments' fair values included in Investment and other income. Purchases and sales of securities are included in purchases and sales by consolidated Affiliate sponsored investment products in Table of Contents AFFILIATED MANAGERS GROUP, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) the Consolidated Statements of Cash Flows, respectively, and the third-party investors' interests are recorded in Redeemable non-controlling interests. When the Company or its consolidated Affiliates no longer control these products, due to a reduction in ownership or other reasons, the products are deconsolidated with only the Company's or its consolidated Affiliate's investment in the product reported from the date of deconsolidation. The Company's carrying value and maximum exposure to loss from unconsolidated Affiliate sponsored investment products, is its or its consolidated Affiliates' interests in the unconsolidated net assets of the respective products. The net assets of unconsolidated VIEs attributable to Affiliate sponsored investment products, and the Company's carrying value and maximum exposure to loss, were as follows: December 31, 2023 September 30, 2024 Unconsolidated VIE Net Assets Carrying Value and Maximum Exposure to Loss Unconsolidated VIE Net Assets Carrying Value and Maximum Exposure to Loss Affiliate sponsored investment products \$5,788.3 \$29.8 \$5,332.2 \$24.47. Debt The following table summarizes the Company's Debt: December 31, 2023 September 30, 2024 Senior bank debt \$349.9 \$ Senior notes 1,096.91, 091.7 Junior subordinated notes 751.81, 189.0 Junior convertible securities 338.9339.0 Debt \$2,537.5 \$2,619.7 The Company's senior bank debt, senior notes, junior subordinated notes, and junior convertible securities are carried at amortized cost. Unamortized discounts and debt issuance costs associated with the Company's debt instruments, with the exception of its senior unsecured multicurrency revolving credit facility (the revolving facility), are presented on the Consolidated Balance Sheets as an adjustment to the carrying value of the associated debt. Senior Bank Debt During the nine months ended September 30, 2024, the Company repaid the \$350.0 million outstanding under its senior unsecured term loan facility (the term loan). As of September 30, 2024, the Company had a \$1.25 billion revolver (together with the term loan, the credit facilities). The revolver matures on October 25, 2027 and the term loan terminated upon payment in full. Subject to certain conditions, the Company may increase the commitments under the revolver by up to an additional \$500.0 million. The Company pays interest on any outstanding obligations under the revolver at a specified rate, currently based either on an applicable term-SOFR plus a SOFR adjustment of 0.10%, or prime rate, plus a marginal rate determined based on its credit rating. Through the repayment dates, the interest rate for the Company's outstanding borrowings under the term loan was term-SOFR plus a SOFR adjustment of 0.10%, plus the marginal rate of 0.85%. As of December 31, 2023 and September 30, 2024, the Company had no outstanding borrowings under the revolver. Senior Notes In the first quarter of 2024, the Company's \$400.0 million 4.25% senior notes matured and were fully repaid. As of September 30, 2024, the Company had senior notes outstanding. The carrying values of the senior notes are accreted to their principal amount at maturity over the remaining life of the underlying instrument. The principal terms of the senior notes outstanding as of September 30, 2024 are presented and described below: 16. Table of Contents AFFILIATED MANAGERS GROUP, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) 2025 Senior Notes 2030 Senior Notes 2034 Senior Notes Issue date February 2015 June 2020 August 2024 Maturity date August 2025 June 2030 August 2034 Par value (in millions) \$350.0 \$350.0 \$400.0 Stated coupon 3.50% 3.30% 5.50% Coupon frequency Semi-annually Semi-annually Semi-annually Call price As defined As defined As defined On August 20, 2024, the Company issued \$400.0 million aggregate principal amount of senior unsecured notes with a maturity date of August 20, 2034 (the 2034 senior notes). Interest is payable beginning February 20, 2025. In addition to customary event of default provisions, the indenture governing the 2034 senior notes limits the Company's ability to consolidate, merge, or sell all or substantially all of its assets and requires the Company to make an offer to repurchase the 2034 senior notes upon certain change of control triggering events. The senior notes may be redeemed, in whole or in part, at a make-whole redemption price (plus accrued and unpaid interest), at any time, in the case of the 2025 senior notes, at any time prior to March 15, 2030, in the case of the 2030 senior notes, and at any time prior to May 20, 2034, in the case of the 2034 senior notes. The make-whole redemption price, in each case, is equal to the greater of 100% of the principal amount of the notes to be redeemed and the remaining principal and interest payments on the notes being redeemed (excluding accrued but unpaid interest to, but not including, the redemption date) discounted to their present value as of the redemption date at the applicable treasury rate plus 0.25%, in the case of the 2025 and 2034 senior notes, and to their present value as of the redemption date on a semi-annual basis at the applicable treasury rate plus 0.40%, in the case of the 2030 senior notes. In addition, the 2030 and 2034 senior notes may be redeemed, in whole or in part, at any time, on or after March 15, 2030 and May 20, 2034, respectively, at a redemption price equal to 100% of the principal amount of the notes to be redeemed plus accrued and unpaid interest thereon to, but not including, the redemption date. Junior Subordinated Notes As of September 30, 2024, the Company had junior subordinated notes outstanding, the respective principal terms of which are presented and described below: 2059 Junior Subordinated Notes 2060 Junior Subordinated Notes 2061 Junior Subordinated Notes 2064 Junior Subordinated Notes Issue date March 2019 September 2020 July 2021 March 2024 Maturity date March 2059 September 2060 September 2061 March 2064 Par value (in millions) \$300.0 \$275.0 \$200.0 \$450.0 Stated coupon 5.875% 4.75% 4.20% 6.75% Coupon frequency Quarterly Quarterly Quarterly Quarterly Call price As defined As defined As defined NYSE Symbol MGRM GRBM GRDM GRE On March 20, 2024, the Company issued \$450.0 million of junior subordinated notes with a maturity date of March 30, 2064 (the 2064 junior subordinated notes). Interest was payable beginning June 30, 2024. The 2064 junior subordinated notes were issued at 100% of the principal amount and rank junior and subordinate in right of payment and upon liquidation to all of the Company's current and future senior indebtedness. As of September 30, 2024, the 2059 junior subordinated notes could be redeemed at any time, in whole or in part. The other junior subordinated notes may be redeemed at any time, in whole or in part, on or after September 30, 2025, in the case of the 2060 junior subordinated notes, on or after September 30, 2026, in the case of the 2061 junior subordinated notes, and on or after March 30, 2029, in the case of the 2064 junior subordinated notes. In each case, the junior subordinated notes may be redeemed at 100% of the principal amount of the notes being redeemed, plus any accrued and unpaid interest thereon. Prior to the applicable redemption date, at the Company's option, the applicable junior subordinated notes may also be redeemed, in whole but not in part, at 100% of the principal amount, plus any accrued and unpaid interest, if certain changes in tax laws, regulations, or interpretations occur; or at 102% of the principal. 17. Table of Contents AFFILIATED MANAGERS GROUP, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) amount, plus any accrued and unpaid interest, if a rating agency makes certain changes relating to the equity credit criteria for securities with features similar to the applicable notes. The Company may, at its option, and subject to certain conditions and restrictions, defer interest payments subject to the terms of the junior subordinated notes. Junior Convertible Securities As of September 30, 2024, the Company had \$341.7 million of principal outstanding in its 5.15% junior convertible trust preferred securities (the junior convertible securities), maturing in 2037. The junior convertible securities bear interest at a rate of 5.15% per annum, payable quarterly in cash. As of December 31, 2023 and September 30, 2024, the unamortized issuance costs related to the junior convertible securities were \$2.9 million and \$2.7 million, respectively. The following table presents interest expense recorded in connection with the junior convertible securities: For the Three Months Ended September 30, For the Nine Months Ended September 30, 2023 2024 2023 2024 Contractual interest expense \$4.4 \$4.1 \$13.2 \$13.2 Amortization of debt issuance costs 0.10 0.10 0.27 Total \$4.5 \$4.3 \$13.4 \$13.4 Effective interest rates 5.21% 5.21% 5.21% 5.21% Holders of the junior convertible securities have no rights to put these securities to the Company. The holder may convert the securities to 0.2558 shares of common stock per \$50.00 junior convertible security, equivalent to an adjusted conversion price of \$195.47 per share. The conversion rate is subject to adjustments as described in the Amended and Restated Declaration of Trust of AMG Capital Trust II and the related indenture, both dated October 17, 2007 and filed as exhibits to the Company's most recent Annual Report on Form 10-K. Upon conversion, holders will receive cash or shares of the Company's common stock, or a combination thereof, at the Company's election. The Company may redeem the junior convertible securities if the closing price of its common stock for 20 trading days in a period of 30 consecutive trading days exceeds 130% of the then prevailing conversion price, and may also repurchase junior convertible securities in the open market or in privately negotiated transactions from time to time at management's discretion. The Company did not repurchase any of its junior convertible securities during the nine months ended September 30, 2023 and 2024. 8. Commitments and Contingencies From time to time, the Company and its Affiliates may be subject to claims, legal proceedings, and other contingencies in the ordinary course of their business activities. Any such matters are subject to various uncertainties, and it is possible that some of these matters may be resolved in a manner unfavorable to the Company or its Affiliates. The Company and its Affiliates establish accruals, as necessary, for matters for which the outcome is probable and the amount of the liability can be reasonably estimated. The Company has committed to co-invest in certain Affiliate sponsored investment products. As of September 30, 2024, these unfunded commitments were \$215.7 million and may be called in future periods. As of September 30, 2024, the Company was obligated to make deferred payments and was contingently liable to make payments in connection with certain of its consolidated Affiliates, which are included in Other liabilities, as follows: Earliest payable Controlling Interest Co-Investor Total 2024 2025 Deferred payment obligations \$43.3 \$43.3 \$21.7 \$21.6 Contingent payment obligations (1) 6.40 16.56 6.5 18. Table of Contents AFFILIATED MANAGERS GROUP, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (1) Fair value as of September 30, 2024. The Company is contingently liable to make maximum contingent payments of up to \$110.0 million (\$24.9 million attributable to the co-investor), all of which may become payable in 2025. As of September 30, 2024, the Company was obligated to make deferred payments of \$5.1 million related to certain of its investments in Affiliates accounted for under the equity method, all of which is payable during the remainder of 2024. Deferred payment obligations are included in Other liabilities. As of September 30, 2024, the Company was contingently liable to make payments of \$243.1 million related to the achievement of specified financial targets by certain of its Affiliates accounted for under the equity method, of which \$4.0 million may become payable during the remainder of 2024 and \$239.1 million may become payable from 2025 through 2028. As of September 30, 2024, the Company has agreed to provide one of its Affiliates accounted for under the equity method up to \$50.0 million of contingent financing. In the event that certain financial targets are not met, the Company may receive payments from one of its Affiliates accounted for under the equity method of up to \$12.5 million and also has the option to reduce its ownership interest and receive an incremental payment of \$25.0 million. Affiliate equity interests provide holders at consolidated Affiliates with a conditional right to put their interests to the Company over time. See Note 14. The Company and certain of its consolidated Affiliates operate under regulatory authorities that require the maintenance of minimum

financial or capital requirements.Â The Companyâ€™s management is not aware of any significant violations of such requirements.Â 9.Goodwill and Acquired Client RelationshipsThe following table presents the changes in the Companyâ€™s consolidated Goodwill:GoodwillBalance, as of DecemberÂ 31, 2023\$2,523.6Foreign currency translation8.4Balance, as of September 30, 2024\$2,532.0As of SeptemberÂ 30, 2024 the Company completed its annual impairment assessment on goodwill and no impairment was indicated.The following table presents the changes in the Companyâ€™s components of Acquired client relationships (net):Â 1.Acquired Client Relationships (Net)Â 1.Definite-livedIndefinite-livedTotalÂ 1.Gross BookValueAccumulatedAmortizationNet BookValueNet BookValueNet BookValueBalance, as of DecemberÂ 31, 2023\$1,260.5\$ (1,051.2)\$209.3\$1,603.1\$1,812.4Intangible amortization and impairmentsâ€“(21.8)(21.8)â€“(21.8)Foreign currency translation4.0(4.0)â€“(16.5)16.5Balance, as of September 30, 2024\$1,264.5\$ (1,077.0)\$187.5\$1,619.6\$1,807.1Definite-lived acquired client relationships at the Companyâ€™s consolidated Affiliates are amortized over their expected period of economic benefit.Â The Company recorded amortization expense in Intangible amortization and impairments in the Consolidated Statements of Income for these relationships of \$12.5 million and \$37.5 million for the three and nine months ended SeptemberÂ 30, 2023, respectively, and \$7.3 million and \$21.8 million for the three and nine months ended SeptemberÂ 30, 2024, respectively.Â Based on relationships existing as of SeptemberÂ 30, 2024, the Company estimates that its consolidated amortization expense will be approximately \$7 million for the remainder of 2024, approximately \$25 million in each of 2025, 2026, 2027, and 2028, and approximately \$15 million in 2029.19Table of ContentsAFFILIATED MANAGERS GROUP,Â INC.NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)Veritable TransactionIn the third quarter of 2023, the Company completed the sale of its equity interest in Veritable, LP (â€œVeritableâ€), one of the Companyâ€™s consolidated Affiliates.Â Pursuant to the terms of the agreement, under which a third party acquired 100% of the outstanding equity interests in Veritable, the Company received \$287.4Â million in cash, net of transaction costs.Â Veritable was included in the Companyâ€™s results through the closing date, and the Companyâ€™s gain on the transaction was \$133.1Â million, which was recorded in Affiliate Transaction gain in the Consolidated Statements of Income.10.Equity Method Investments in AffiliatesIn the second quarter of 2024, the Company completed its minority investment in Suma Capital (â€œSumaâ€), a pan-European private markets firm that invests in the transition to a lower carbon economy.Â Following the close of the transaction, Suma partners continue to hold a significant majority of the equity of the firm and direct its day-to-day operations.The financial results of certain Affiliates accounted for under the equity method are recognized in the Consolidated Financial Statements one quarter in arrears.Equity method investments in Affiliates (net) consisted of the following:December 31, 2023September 30, 2024Goodwill\$1,323.3\$1,348.1Definite-lived acquired client relationships (net)\$652.5\$682.1Indefinite-lived acquired client relationships (net)\$122.6\$122.4Undistributed earnings and tangible capital190.1109.8Equity method investments in Affiliates (net)\$22.888.5148.4The following table presents the changes in Equity method investments in Affiliates (net):Equity Method Investments in Affiliates (Net)Balance, as of DecemberÂ 31, 2023\$2,288.5Investments in Affiliates12.3Earnings292.6Intangible amortization and impairments(104.3)Distributions of earnings (357.3)Foreign currency translation16.6Balance, as of September 30, 2024\$2,148.4Definite-lived acquired client relationships at the Companyâ€™s Affiliates accounted for under the equity method are amortized over their expected period of economic benefit.Â The Company recorded amortization expense for these relationships of \$21.2 million and \$63.0 million for the three and nine months ended SeptemberÂ 30, 2023, respectively, and \$22.7 million and \$64.4 million for the three and nine months ended SeptemberÂ 30, 2024, respectively.Â Based on relationships existing as of SeptemberÂ 30, 2024, the Company estimates the amortization expense attributable to its Affiliates will be approximately \$23 million for the remainder of 2024, approximately \$75 million in 2025, approximately \$70 million in each of 2026 and 2027, approximately \$60 million in 2028, and approximately \$45 million in 2029.In the second quarter of 2024, the Company recorded a \$39.9Â million expense to reduce the carrying value of an Affiliate to fair value.Â The decline in the fair value was a result of an anticipated decline in assets under management, which decreased the forecasted income associated with the investment.Â The fair value of the investment was determined using a discounted cash flow analysis, a Level 3 fair value measurement that included a projected compounded growth in assets under management over the next ten years of (2.5)%, long-term growth rate of 3%, discount rates of 12% and 20% for asset- and performance-based fees, respectively, and a market participant tax rate of 21%.Â Based on the discounted cash flow analysis, the Company 20Table of ContentsAFFILIATED MANAGERS GROUP,Â INC.NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)concluded that the fair value of its investment had declined below its carrying value and that the decline was other-than-temporary.The Company had 22 Affiliates accounted for under the equity method as of DecemberÂ 31, 2023 and SeptemberÂ 30, 2024.Â The majority of these Affiliates are partnerships with structured interests that define how the Company will participate in Affiliate earnings, typically based upon a fixed percentage of revenue reduced by, in some cases, certain agreed-upon expenses.Â The partnership agreements do not define a fixed percentage for the Companyâ€™s ownership of the equity of the Affiliate.Â These percentages would be subject to a separate future negotiation if an Affiliate were to be sold or liquidated.11.Related Party TransactionsA prior owner of one of the Companyâ€™s consolidated Affiliates retains interests in certain of the Affiliateâ€™s private equity partnerships and, as a result, is a related party of the Company.Â The prior ownerâ€™s interests are included in Other liabilities and were \$18.5 million and \$15.0 million as of DecemberÂ 31, 2023 and SeptemberÂ 30, 2024, respectively. The Company may invest from time to time in funds or products advised by its Affiliates.Â The Companyâ€™s executive officers and directors may invest from time to time in funds advised or products offered by its Affiliates, or receive other investment services provided by its Affiliates, on substantially the same terms as other participating investors.Â In addition, the Company and its Affiliates earn asset- and performance-based fees and incur distribution and other expenses for services provided to Affiliate sponsored investment products.Â Affiliate management owners and the Companyâ€™s officers may serve as trustees or directors of certain investment vehicles from which the Company or an Affiliate earns fees.Â Also, from time to time, the Company may enter into ordinary course engagements for capital markets, banking, brokerage, and other services with beneficial owners of 5% or more of the Companyâ€™s voting securities. The Company has related party transactions in association with its deferred and contingent payment obligations, and Affiliate equity transactions, as more fully described in Notes 8, 13, and 14. 12.Share-Based CompensationThe following table presents share-based compensation expense:For the Three Months Ended September 30,For the Nine Months Ended September 30,2023202420232024Share-based compensation expenses\$14.5\$10.2\$43.9\$42.1Tax benefit1.91.25.55.2As of DecemberÂ 31, 2023, the Company had unrecognized share-based compensation expense of \$54.4 million.Â As of SeptemberÂ 30, 2024, the Company had unrecognized share-based compensation expense of \$48.7 million, which will be recognized over a weighted average period of approximately two years (assuming no forfeitures).Restricted StockThe following table summarizes transactions in the Companyâ€™s restricted stock units:Restricted Stock UnitsWeighted Average Grant Date ValueUnvested unitsâ€“December 31, 20230.9\$138.51Units granted0.2159.32Units vested(0.3)129.72Units forfeited(0.0)149.00Performance condition changes0.0154.72Unvested unitsâ€“September 30, 20240.8147.40For the nine months ended SeptemberÂ 30, 2023 and 2024, the Company granted restricted stock units with fair values of \$49.2 millionÂ and \$31.3 million, respectively.Â These restricted stock units were valued based on the closing price of the 21Table of ContentsAFFILIATED MANAGERS GROUP,Â INC.NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)Companyâ€™s common stock on the grant date and the number of shares expected to vest.Â Restricted stock units containing vesting conditions generally require service over a period of three years to four years and may also require the satisfaction of certain performance conditions.Â For awards with performance conditions, the number of restricted stock units expected to vest may change over time depending upon the performance level achieved. Stock OptionsThe following table summarizes transactions in the Companyâ€™s stock options:Stock OptionsWeighted Average Exercise PriceWeighted AverageRemainingContractual Life(Years)Unexercised options outstandingâ€“December 31, 202323.2\$76.74Options grantedâ€“(1.3)74.82Options forfeited(0.0)185.98Options expired(0.0)152.36Performance condition changes0.0129.17Unexercised options outstandingâ€“September 30, 20241.978.022.1Exercisable at September 30, 20241.575.891.9The Company did not grant any stock options during the nine months ended SeptemberÂ 30, 2023 and 2024.Â Stock options generally vest over a period of three years to five years and expire seven years after the grant date.Â All stock options have been granted with exercise prices equal to the closing price of the Companyâ€™s common stock on the grant date.Â Substantially all of the Companyâ€™s outstanding stock options contain both service and performance conditions.Â For awards with performance conditions, the number of stock options expected to vest may change over time depending upon the performance level achieved. 13.Redemable Non-Controlling InterestsAffiliate equity interests provide holders with an equity interest in one of the Companyâ€™s Affiliates, consistent with the structured partnership interests in place at the respective Affiliate.Â Affiliate equity holders generally have a conditional right to put their interests to the Company at certain intervals (between five years and 15 years from the date the equity interest is received by the Affiliate equity holder or on an annual basis following an Affiliate equity holderâ€™s departure).Â Prior to becoming redeemable, the Companyâ€™s Affiliate equity is included in Non-controlling interests.Â Upon becoming redeemable, these interests are reclassified to Redeemable non-controlling interests at their current redemption values.Â Changes in the current redemption value are recorded to Additional paid-in capital.Â When the Company has an unconditional obligation to purchase Affiliate equity interests, the interests are reclassified from Redeemable non-controlling interests to Other liabilities at current fair value.Â Changes in fair value are recorded to Other expenses (net).The following table presents the changes in Redeemable non-controlling interests:Redeemable Non-controlling InterestsBalance, as of December 31, 2023(1.8)\$393.4Increase attributable to consolidated Affiliate sponsored investment products1.5Transfers to Other liabilities(42.2)Transfers from Non-controlling interests1.7Changes in redemption value42.7Balance, as of September 30, 2024(1.8)\$397.122Table of ContentsAFFILIATED MANAGERS GROUP,Â INC.NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)(1)As of DecemberÂ 31, 2023 and SeptemberÂ 30, 2024, Redeemable non-controlling interests include consolidated Affiliate sponsored investment products primarily attributable to third-party investors of \$11.8 million and \$13.3 million, respectively.14.Affiliate EquityAffiliate equity interests are allocated income in a manner that is consistent with the structured partnership interests in place at the respective Affiliate.Â The Companyâ€™s Affiliates generally pay quarterly distributions to Affiliate equity holders.Â Distributions paid to non-controlling interest Affiliate equity holders were \$216.4 million and \$206.5 million for the nine months ended SeptemberÂ 30, 2023 and 2024, respectively.The Company periodically purchases Affiliate equity from and issues Affiliate equity to the Companyâ€™s consolidated Affiliate partners and other parties under agreements that provide the Company a conditional right to call and Affiliate equity holders the conditional right to put their Affiliate equity interests to the Company at certain intervals.Â The Company has the right to settle a portion of these purchases in shares of its common stock.Â For Affiliates accounted for under the equity method, the Company does not typically have such put and call arrangements.Â For the nine months ended SeptemberÂ 30, 2023 and 2024, the amount of cash paid for purchases was \$41.7 million and \$60.4 million, respectively.Â For the nine months ended SeptemberÂ 30, 2023 and 2024, the total amount of cash received for issuances was \$13.4 million and \$6.3 million, respectively.Sales and purchases of Affiliate equity generally occur at fair value; however, the Company also grants Affiliate equity to its consolidated Affiliate partners and other parties as a form of compensation.Â If the equity is issued for consideration below the fair value of the equity, or purchased for consideration above the fair value of the equity, the difference is recorded as compensation expense in Compensation and related expenses in the Consolidated Statements of Income over the requisite service period. The following table presents Affiliate equity compensation expense:For the Three Months Ended September 30,For the Nine Months Ended September 30,2023202420232024Controlling interest\$0.0\$2.4\$6.1\$15.6Non-controlling interests11.59.733.430.9Total \$11.5\$12.1\$39.5\$46.5The following table presents unrecognized Affiliate equity compensation expense:Controlling InterestRemaining LifeNon-controlling InterestsRemaining LifeDecember 31, 2023\$30.65 years\$235.76 yearsSeptember 30, 2024\$39.04 years\$217.66 yearsThe Company records amounts receivable from, and payable to, Affiliate equity holders in connection with the transfer of Affiliate equity interests that have not settled at the end of the period.Â The total receivable was \$5.9 million and \$4.5 million as of DecemberÂ 31, 2023 and SeptemberÂ 30, 2024, respectively, and was included in Other assets on the Consolidated Balance Sheets.Â The total payable was \$53.9 million and \$58.9 million as of DecemberÂ 31, 2023 and SeptemberÂ 30, 2024, respectively, and was included in Other liabilities.Effects of Changes in the Companyâ€™s Ownership in AffiliatesThe Company periodically acquires interests from, and transfers interests to, Affiliate equity holders.Â Because these transactions do not result in a change of control, any gain or loss related to these transactions is recorded to Additional paid-in capital, which increases or decreases the controlling interestâ€™s equity.Â No gain or loss related to these transactions is recorded in the Consolidated Statements of Income or the Consolidated Statements of Comprehensive Income.While the Company presents the current redemption value of Affiliate equity within Redeemable non-controlling interests, with changes in the current redemption value increasing or decreasing the controlling interestâ€™s equity over time, the following table presents the cumulative effect that ownership changes had on the controlling interestâ€™s equity related only to Affiliate equity transactions that occurred during the applicable periods:23Table of ContentsAFFILIATED MANAGERS GROUP,Â INC.NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)A For the Three Months Ended September 30,For the Nine Months Ended September 30,Â 2023202420232024Net income (controlling interest)\$217.0\$123.6\$476.8\$349.5Decrease in controlling interest paid-in capital from Affiliate equity issuances(4.5)â€“(13.1)(2.6)Increase (decrease) in controlling interest paid-in capital from Affiliate equity purchases1.9(0.5)(36.1)(22.9)Net income (controlling interest) including the net impact of Affiliate equity transactions\$214.4\$123.1\$472.3\$327.0Income TaxesThe Companyâ€™s consolidated income tax provision includes taxes attributable to the controlling interest and, to a lesser extent, taxes attributable to the non-controlling interests. The following table presents the consolidated provision for income taxes:Â For the Three Months Ended September 30,For the Nine Months Ended September 30,Â 2023202420232024Controlling interest(1)\$75.9\$29.5\$149.9\$123.7Non-controlling interests1.81.55.3Income tax expense \$77.7\$31.3\$155.4\$130.0Income before income taxes (controlling interest)\$292.9\$153.1\$626.7\$473.2Effective tax rate (controlling interest) (2)25.9%19.3%23.9%26.1% (1)For the three months ended SeptemberÂ 30, 2023 and 2024, income tax expense (controlling interest) included intangible-related deferred tax (benefit) expense of \$(13.5) million and \$16.4 million, respectively.Â For the nine months ended SeptemberÂ 30, 2023 and 2024, income tax expense (controlling interest) included intangible-related deferred tax expense of \$16.4 million and \$50.6 million, respectively.(2)Taxes attributable to the controlling interest divided by income before income taxes (controlling interest).The Companyâ€™s effective tax rate (controlling interest) for the three months ended SeptemberÂ 30, 2023 was higher than the marginal tax rate of 24.5%, primarily due to the increase in the UK corporate tax rate in 2023.Â The Companyâ€™s effective tax rate (controlling interest) for the nine months ended SeptemberÂ 30, 2023 was lower than the marginal tax rate primarily due to discrete foreign tax benefits and tax windfalls attributable to share-based compensation.The Companyâ€™s effective tax rate (controlling interest) for the three months ended SeptemberÂ 30, 2024 was lower than the marginal tax rate of 24.5%, primarily due to tax windfalls attributable to share-based compensation.Â The Companyâ€™s effective tax rate (controlling interest) for the nine months ended SeptemberÂ 30, 2024 was higher than the marginal tax rate of 24.5%, primarily due to an expense to reduce the carrying value of an Affiliate to fair value for which no tax benefit was recorded.The Companyâ€™s effective tax rate reflects the relative contributions of earnings in the jurisdictions in which the Company and its Affiliates operate and is impacted by changes in the jurisdictional mix of income before taxes.The Company continues to monitor and evaluate legislative developments related to the Organization for Economic Co-operation and Developmentâ€™s Pillar Two directive (â€œPillar Twoâ€), which establishes a framework for a global minimum corporate tax rate of 15%.Â Several countries in which the Company or its Affiliates operate have adopted legislation to implement Pillar Two and several others are expected to enact similar rules in the future.Â The Company currently does not expect Pillar Two to have a material impact on its Consolidated Financial Statements.24Table of ContentsAFFILIATED MANAGERS GROUP,Â INC.NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)16.Earnings Per ShareThe calculation of Earnings per share (basic) is based on the weighted average number of shares of the Companyâ€™s common stock outstanding during the period.Â Earnings per share (diluted) is similar to Earnings per share (basic), but adjusts for the dilutive effect of the potential issuance of incremental shares of the Companyâ€™s common stock. The following is a reconciliation of the numerator and denominator used in the calculation of basic and diluted earnings per share available to common stockholders:Â For the Three Months Ended September 30,For the Nine Months Ended September 30,Â 2023202420232024NumeratorÂ 1 Net income (controlling interest)\$217.0\$123.6\$476.8\$349.5Income from hypothetical settlement of Redeemable non-controlling interests, net of taxes17.15.239.41.0Interest expense on junior convertible securities, net of taxes3.43.410.11Net income (controlling interest), as adjusted\$237.5\$132.2\$526.3\$360.6DenominatorÂ 1 Â 1 Average shares outstanding (basic)34.930.135.631.4Effect of dilutive instruments:Â 1 Â 1 Stock options and restricted stock units1.71.71.71.9Hypothetical issuance of shares to settle Redeemable non-controlling interests5.11.530.2Junior convertible securities1.71.71.7Average shares outstanding (diluted)43.435.042.935.2Average shares outstanding (diluted) in the table above excludes stock options and restricted stock units that have not met certain performance conditions and instruments that have an anti-dilutive effect on Earnings per share (diluted).Â The following is a summary of items excluded from the denominator in the table above:Â For the Three Months Ended September 30,For the Nine Months Ended September 30,Â 2023202420232024Stock options and restricted stock units0.20.20.30.2Shares issuable to settle Redeemable non-controlling interests0.12.30.73.6For the three and nine months ended SeptemberÂ 30, 2024, under its authorized share repurchase programs, the Company

repurchased 0.6 million and 3.6 million shares of its common stock at an average price per share of \$163.23 and \$158.62, respectively. 17. Comprehensive IncomeThe following table presents the tax effects allocated to each component of Other comprehensive income (loss):For the Three Months Ended September 30, 20232024Pre-TaxTax (Expense)BenefitNet of TaxPre-TaxTax BenefitNet of TaxForeign currency translation gain (loss)\$(27.6)\$(3.0)\$(30.6)\$38.6\$0.6\$39.2Change in net realized and unrealized gain (loss) on derivative financial instruments(0.3)0.0(0.3)1.0Change in net unrealized gain (loss) on available-for-sale debt securities0.60.00.60.00.0Other comprehensive income (loss)\$(27.3)\$(3.0)\$(30.3)\$39.6\$0.6\$40.225Table of ContentsAFFILIATED MANAGERS GROUP, A INC.NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)For the Nine Months Ended September 30, 20232024Pre-TaxTax (Expense)BenefitNet of TaxPre-TaxTax ExpenseNet of TaxForeign currency translation gains\$27.5\$(6.9)\$(20.6)\$44.8\$(2.2)\$(42.6Change in net realized and unrealized gain (loss) on derivative financial instruments0.50.00.51.4Change in net unrealized gain (loss) on available-for-sale debt securities0.30.10.40.5(0.1)0.4Other comprehensive income\$28.3\$(6.8)21.5\$46.7\$(2.3)44.4The components of accumulated other comprehensive loss, net of taxes, were as follows:ForeignCurrencyTranslationAdjustmentRealized and Unrealized Gains (Losses)on Derivative Financial InstrumentsUnrealizedGains (Losses)on Investment Available-for-Sale DebtSecuritiesTotalBalance, as of December 31, 2023\$(255.3)\$(0.1)\$(0.5)\$(255.9)Other comprehensive income before reclassifications42.60.80.443.8Amounts reclassified â€”0.6â€”0.6Net other comprehensive income 42.61.40.444.4Balance, as of September 30, 2024\$(212.7)1.3\$(0.1)\$(211.5)26Table of ContentsItem 2.Managementâ€™s Discussion and Analysis of Financial Condition and Results of OperationsForward-Looking StatementsCertain matters discussed in this Quarterly Report on Form 10-Q, in our other filings with the Securities and Exchange Commission, in our press releases, and in oral statements made with the approval of an executive officer may constitute â€œforward-looking statementsâ€ within the meaning of the Private Securities Litigation Reform Act of 1995.Â These statements include, but are not limited to, statements related to our expectations regarding the performance of our business, our financial results, our liquidity and capital resources, and other non-historical statements, and may be prefaced with words such as â€œoutlook,â€ â€œguidance,â€ â€œbelieves,â€ â€œexpects,â€ â€œpotential,â€ â€œpreliminary,â€ â€œcontinues,â€ â€œmay,â€ â€œwill,â€ â€œshould,â€ â€œseeks,â€ â€œapproximately,â€ â€œpredicts,â€ â€œprojects,â€ â€œpositioned,â€ â€œprospects,â€ â€œintends,â€ â€œplans,â€ â€œestimates,â€ â€œpending investments,â€ â€œanticipates,â€ or the negative version of these words or other comparable words.Â Such statements are subject to certain risks and uncertainties, including, among others, the factors discussed under the caption â€œItem 1A. Risk Factorsâ€ in our Annual Report on Form 10-K for the year ended December 31, 2023, and from time to time, as applicable, our Quarterly Reports on Form 10-Q.Â These factors (among others) could affect our financial condition, business activities, results of operations, cash flows, or overall financial performance and cause actual results and business activities to differ materially from historical periods and those presently anticipated and projected.Â Forward-looking statements speak only as of the date they are made, andÂ we will not undertake and we specifically disclaim any obligation to release publicly the result of any revisions that may be made to any forward-looking statements to reflect events or circumstances after the date of such statements or to reflect the occurrence of events, whether or not anticipated.Â In that respect, we caution readers not to place undue reliance on any such forward-looking statements.Managementâ€™s Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with our Consolidated Financial Statements and the notes thereto contained elsewhere in this Quarterly Report on Form 10-Q.References throughout this report to â€œAMG,â€ â€œwe,â€ â€œus,â€ â€œour,â€ the â€œCompany,â€ and similar references refer to Affiliated Managers Group, Inc., unless otherwise stated or the context otherwise requires.Executive OverviewAMG is a strategic partner to leading independent investment firms globally.Â Our strategy is to generate long-term value by investing in a diverse array of high-quality independent partner-owned firms, referred to as â€œAffiliates,â€ through a proven partnership approach, and allocating resources across our unique opportunity set to the areas of highest growth and return.Â With their entrepreneurial, investment-centric cultures and alignment of interests with clients through direct equity ownership by firm principals, independent firms have fundamental competitive advantages in offering unique return streams to the marketplace.Â Through AMGâ€™s distinctive approach, we enhance these advantages to magnify the long-term success of our Affiliates and actively support their independence.Â Our innovative model enables each Affiliateâ€™s management team to retain autonomy and significant equity ownership in their firm, while they leverage our strategic capabilities and insight, including growth capital, product strategy and development, capital formation, and incentive alignment and succession planning.Â As of September 30, 2024, our aggregate assets under management were approximately \$728 billion across a diverse range of private markets, liquid alternatives, and differentiated long-only investment strategies.In the second quarter of 2024, we completed our minority investment in Suma Capital (â€œSumaâ€), a pan-European private markets firm that invests in the transition to a lower carbon economy.Â Following the close of the transaction, Suma partners continue to hold a significant majority of the equity of the firm and direct its day-to-day operations.Operating Performance MeasuresUnder accounting principles generally accepted in the U.S. (â€œGAAPâ€), we are required to consolidate certain of our Affiliates and use the equity method of accounting for others.Â Whether we consolidate an Affiliate or use the equity method of accounting, we maintain the same innovative partnership approach and provide support and assistance in substantially the same manner for all of our Affiliates.Â Furthermore, all of our Affiliates are investment managers and are impacted by similar marketplace factors and industry trends.Â Therefore, our key aggregate operating performance measures are important in providing management with a comprehensive view of the operating performance and material trends across our entire business. 27Table of ContentsThe following table presents our key aggregate operating performance measures:As of and for theÂ Â Â Â Â Three Months Ended September 30,As of and for theÂ Â Â Â Â Nine Months Ended September 30,(in billions, except as noted)20232024Change20232024ChangeAssets under management\$635.8\$728.415%\$635.8\$728.415%Average assets under management663.8711.77%664.4694.95%Aggregate fees (in millions)997.51,157.116%3,505.73,726.86%Assets under management, and therefore average assets under management, include the assets under management of our consolidated and equity method Affiliates.Â Assets under management is presented on a current basis without regard to the timing of the inclusion of an Affiliateâ€™s financial results in our operating performance measures and Consolidated Financial Statements.Â Average assets under management reflects the timing of the inclusion of an Affiliateâ€™s financial results in our operating performance measures and Consolidated Financial Statements.Â Average assets under management for mutual funds and similar investment products generally represents an average of the daily net assets under management, while for institutional and high net worth clients, average assets under management generally represents an average of the assets at the beginning or end of each month during the applicable period.Aggregate fees consist of the total asset- and performance-based fees earned by all of our consolidated and equity method Affiliates.Â For certain of our Affiliates accounted for under the equity method, we report the Affiliateâ€™s aggregate fees one quarter in arrears.Â Aggregate fees are provided in addition to, but not as a substitute for, Consolidated revenue or other GAAP performance measures.Assets Under ManagementOur Affiliates provide a diverse range of differentiated return streams through their specialized investment processes.Â We continue to see client demand for alternative strategies, as evidenced by our net inflows in this category for the three and nine months ended September 30, 2024.Â At the same time, our equity strategies saw outflows in line with client cash flow trends across the industry.Â We continue to invest our capital and resources in areas aligned with long-term client demand trends, most notably in private markets and liquid alternatives.Â As we continue to invest in new and existing Affiliates, we expect to further evolve our business mix and better position AMG to benefit from industry growth trends.Â We also anticipate that independent investment firms will continue to seek access to an evolving range of partnership solutions, and that we have a significant opportunity to invest in additional high-quality firms across the global investment management industry.The following charts present information regarding the composition of our assets under management by strategy and client type as of September 30, 2024: Assets Under Management (1)Alternatives include private markets strategies, which accounted for 18% of our assets under management as of September 30, 2024.The following tables present changes in our assets under management by strategy and client type for the three and nine months ended September 30, 2024:28Table of ContentsBy Strategy - Quarter to Date(in billions)AlternativesGlobal EquitiesU.S. EquitiesMulti-Asset & Fixed IncomeTotalJune 30, 2024\$256.6\$186.4\$146.6\$111.4\$701.0Â Â Client cash inflows and commitments14.33.94.74.27.3Â Â Client cash outflows(6.9)(10.2)(8.4)(4.6)(30.1)Â Â Net client cash flows7.4(6.3)(3.7)(0.2)(2.8)Â Â New investments(1)â€”â€”0.70.7Â Â Market changes1.11.28.33.624.2Â Â Foreign exchange(2)2.83.00.40.56.7Â Â Realizations and distributions (net)(1.3)(0.0)(0.1)(1.4)Â Â Other(3) (0.1)0.00.01â€”September 30, 2024\$266.5\$194.3\$151.6\$116.0\$728.4By Client Type - Quarter to Date(in billions)InstitutionalRetailHigh Net WorthTotalJune 30, 2024\$369.7\$201.4\$129.9\$701.0Â Â Client cash inflows and commitments11.78.57.127.3Â Â Client cash outflows(11.7)(13.2)(5.2)(30.1)Â Â Net client cash flows(0.0)(4.7)1.9(2.8)Â Â New investments(1)â€”â€”0.70.7Â Â Market changes9.29.45.624.2Â Â Foreign exchange(2)3.62.90.26.7Â Â Realizations and distributions (net)(1.3)(0.1)(0.0)(1.4)Â Â Other(3)(6.1) (0.4)5.6â€”September 30, 2024\$375.1\$208.5\$144.8\$728.4By Strategy - Year to DateAlternativesGlobal EquitiesU.S. EquitiesMulti-Asset & Fixed IncomeTotalDecember 31, 2023\$238.186.6\$142.8\$104.5\$672.7Â Â Client cash inflows and commitments36.713.614.316.881.4Â Â Client cash outflows(18.4)(28.4)(25.9)(14.3)(87.0)Â Â Net client cash flows18.3(14.8)(11.6)2.5(5.6)Â Â New investments0.7â€”â€”0.71.4Â Â Market changes7.723.820.18.359.9Â Â Foreign exchange(2)2.41.8(0.1)0.24.3Â Â Realizations and distributions (net) (3.9)(0.1)(0.1)(0.2)(4.3)Â Â Other(3)(2.5)(0.3)0.05.0September 30, 2024\$266.5\$194.3\$151.6\$116.0\$728.429Table of ContentsBy Client Type - Year to DateInstitutionalRetailHigh Net WorthTotalDecember 31, 2023\$354.9\$196.0\$121.8\$672.7Â Â Client cash inflows and commitments36.826.318.381.4Â Â Client cash outflows(31.7)(39.1)(16.2)(87.0)Â Â Net client cash flows5.1(12.8)2.1(5.6)Â Â New investments0.5â€”â€”0.91.4Â Â Market changes6.223.110.859.9Â Â Foreign exchange(2)2.02.4(0.1)0.43.9Â Â Realizations and distributions (net)(3.9)(0.3)(0.1) (4.3)Â Â Other(3)(9.5)0.19.40.1September 30, 2024\$375.1\$208.5\$144.8\$728.4 (1)Includes assets under management related to a new investment made by an existing Affiliate.(2)Foreign exchange reflects the impact of translating the assets under management of our Affiliates whose functional currency is not the U.S. dollar into our functional currency.(3)Other includes assets under management attributable to product transitions and reclassifications. The following tables present performance of our investment strategies, where available, measured by the percentage of assets under management ahead of their relevant benchmark:AUM Weight% of AUM Ahead of Benchmark(1)3-year5-year10-yearLiquid alternatives(2)18%72%96%85%Global equity(2)27%36%54%65%U.S. equity(2) 21%40%51%79%Multi-asset and fixed income(3)16%N/AN/AN/AAUM Weight% of AUM Ahead of Benchmark(1)IRR Latest VintageIRR Last Three VintagesPrivate markets(4)18%82%80% AUM information is as of September 30, 2024 and is based on data available at the time of calculation.Â Product returns are sourced from Affiliates while benchmark returns are generally sourced via third-party subscriptions.Â (2)For liquid alternative, global equity, and U.S. equity products, performance is reported as the percentage of assets that have outperformed benchmarks across the indicated periods, and excludes market-hedging products.Â For purposes of investment performance comparisons, products are an aggregation of portfolios (separate accounts, investment funds, and other products) that each represent a particular investment objective, using the most representative portfolio for the performance comparison.Â Performance is presented for products with a three-, five-, and/or ten-year track record and is measured on a consistent basis relative to the most appropriate benchmarks.Â Benchmark appropriateness is generally reviewed annually to reflect any changes in how underlying portfolios/mandates are managed.Â Product and benchmark performance is reflected as total return and is annualized.Â Reported product performance is gross-of-fees for institutional and high-net-worth separate accounts, and generally net-of-fees across retail funds and other commingled vehicles such as hedge funds.(3)Multi-asset and fixed income products are mainly our wealth management and solutions offerings.Â These investment products are primarily customized toward wealth preservation, estate planning, and liability and tax management, and therefore are typically not measured against a benchmark.30Table of Contents(4)For private markets products, performance is reported as the percentage of assets that have outperformed benchmarks on a since-inception internal rate of return basis.Â Benchmarks utilized include a combination of public market equivalents, peer medians, and absolute returns where benchmarks are not available.Â For purposes of investment performance comparisons, the latest vintage comparison includes the most recent vehicles and strategies (traditional long-duration investment funds, customized vehicles, and other evergreen vehicles and product structures) where meaningful performance is available and calculable.Â In order to illustrate the performance of our private markets product category over a longer period of history, the last three vintages comparison incorporates the latest vintage vehicles and the prior two vintages for traditional long-duration investment funds, as well as additional vehicles and strategies launched during the equivalent time period as the last three vintages of traditional long-duration investment funds.Â Due to the nature of these investments and vehicles, reported performance is typically on a three- to six-month lag basis.Aggregate FeesAggregate fees consist of asset- and performance-based fees of our consolidated and equity method Affiliates.Â Asset-based fees include advisory and other fees earned by our Affiliates for services provided to their clients and are typically determined as a percentage of the value of a clientâ€™s assets under management, generally inclusive of uncalled commitments.Â Asset-based fees are generally impacted by the level of average assets under management and the composition of these assets across our strategies with different asset-based fee ratios.Â Our asset-based fee ratio is calculated as asset-based fees divided by average assets under management. In some cases, if product returns exceed certain performance thresholds, we will participate in performance-based fees.Â Performance-based fees are based on investment performance, typically on an absolute basis or relative to a benchmark or a hurdle rate, and are generally recognized when it is improbable that there will be a significant reversal in the amount of revenue recognized.Â Performance-based fees are generally billed less frequently than asset-based fees and will vary from period to period because they inherently depend on investment performance.Â As of September 30, 2024, approximately 27% of our total assets under management could potentially earn performance-based fees.Â These percentages were approximately 12% and 46% of our assets under management for our consolidated Affiliates and Affiliates accounted for under the equity method, respectively.Â We anticipate performance-based fees will be a recurring component of our aggregate fees; however we do not anticipate these fees to be a significant component of our Consolidated revenue as these fees are predominately earned by our Affiliates accounted for under the equity method.Aggregate fees were \$1,157.1 million for the three months ended September 30, 2024, an increase of \$159.6 million or 16% as compared to the three months ended September 30, 2023.Â The increase in our aggregate fees was due to a \$97.2 million or 10% increase from asset-based fees and a \$62.4 million or 6% increase from performance-based fees, primarily in our liquid alternatives strategies.Â The increase in asset-based fees was principally due to an increase in our average assets under management, primarily in our alternatives strategies, and changes in the composition of our assets under management primarily driven by investments in new Affiliates.Aggregate fees were \$3,726.8 million for the nine months ended September 30, 2024, an increase of \$221.1 million or 6% as compared to the nine months ended September 30, 2023.Â The increase in our aggregate fees was due to a \$245.7 million or 7% increase from asset-based fees, offset by a \$24.6 million or 1% decrease from performance-based fees, primarily in our liquid alternatives strategies.Â The increase in asset-based fees was principally due to an increase in our average assets under management, primarily in our alternatives strategies, and changes in the composition of our assets under management primarily driven by investments in new Affiliates.Financial and Supplemental Financial Performance MeasuresThe following table presents our key financial and supplemental financial performance measures:For the Three Months Ended September 30,Â For the Nine Months Ended September 30,Â (in millions)20232024Change20232024ChangeNet income (controlling interest)\$217.0\$123.6(43%)\$476.8\$349.5(27%)Adjusted EBITDA (controlling interest) (1)208.4214.13%639.6691.48%Economic net income (controlling interest)(1)149.5153.22%474.9495.84% (1)Adjusted EBITDA (controlling interest) and Economic net income (controlling interest) are non-GAAP performance measures and are discussed in â€œSupplemental Financial Performance Measures.â€31Table of ContentsAdjusted EBITDA (controlling interest) is an important supplemental financial performance measure for management.Â Our Adjusted EBITDA (controlling interest) increased \$5.7 million or 3% in the three months ended September 30, 2024 primarily due to a \$159.6 million or 16% increase in aggregate fees.Â Adjusted EBITDA increased less than aggregate fees on a percentage basis primarily due to the recognition of performance-based fees earned by Affiliates in which we hold a lesser economic interest. For the nine months ended September 30, 2024, our Adjusted EBITDA (controlling interest) increased \$51.8 million or 8%, primarily from investments in new Affiliates and the recognition of performance-based fees earned by Affiliates in which we hold a greater economic interest.For the three months ended September 30, 2024, our Net income (controlling interest) decreased \$93.4 million or 43%.Â This decrease was primarily due to the recognition of a \$133.1 million pre-tax gain associated with the sale of our equity interest in Veritable, LP (â€œVeritableâ€) in the third quarter of 2023 (the â€œVeritable Transactionâ€), partially offset by a \$46.4 million decrease in Income tax expense attributable to the controlling interest.For the nine months ended September 30, 2024, our Net income (controlling interest) decreased \$127.3 million or 27%.Â This decrease was primarily due to the recognition of a \$133.1 million pre-tax gain associated with the Veritable Transaction in the third quarter of 2023 and a \$30.4 million decrease in Investment and other income attributable to the controlling interest.Â These decreases were partially offset by a \$26.2 million decrease in Income tax expense attributable to the controlling interest.We believe Economic net income (controlling interest) is an important supplemental financial performance measure because it represents our performance before non-cash

expenses relating to the acquisition of interests in Affiliates and improves comparability of performance between periods.Â For the three months ended September 30, 2024, our Economic net income (controlling interest) increased \$3.7 million or 2%, primarily due to a \$5.7 million increase in Adjusted EBITDA (controlling interest), partially offset by a \$3.6 million increase in Interest expense attributable to the controlling interest. For the nine months ended September 30, 2024, our Economic net income (controlling interest) increased \$20.9 million or 4%, primarily due to a \$51.8 million increase in Adjusted EBITDA (controlling interest).Â This increase was partially offset by a \$26.2 million increase in current and other deferred taxes attributable to the controlling interest and a \$5.7 million increase in Interest expense attributable to the controlling interest. Results of Operations The following discussion includes the key operating performance measures and financial results of our consolidated and equity method Affiliates.Â Our consolidated Affiliates' financial results are included in our Consolidated revenue, Consolidated expenses, and Investment and other income, and our share of our equity method Affiliates' financial results is reported, net of intangible amortization and impairments, in Equity method income (net). Consolidated Revenue The following table presents our consolidated Affiliates' average assets under management and Consolidated revenue:Â For the Three Months Ended September 30, For the Nine Months Ended September 30, (in millions, except as noted) 2023 2024 % Change Consolidated Affiliate average assets under management (in billions) \$397.7 \$404.0 2% \$399.7 \$397.4 (1)% Consolidated revenue \$525.2 \$516.4 (2)% \$1,555.2 \$1,516.6 (2)% Our Consolidated revenue decreased \$8.8 million or 2% for the three months ended September 30, 2024, due to an \$11.9 million or 2% decrease from asset-based fees, offset by a \$3.1 million increase from performance-based fees, primarily in our private markets strategies.Â The decrease in asset-based fees was principally due to changes in the composition of our assets under management driven by the Veritable Transaction, offset by an increase in our consolidated Affiliate average assets under management, primarily in our alternatives strategies. Our Consolidated revenue decreased \$38.6 million or 2% for the nine months ended September 30, 2024, primarily due to a \$39.2 million or 2% decrease from asset-based fees.Â The decrease in asset-based fees was principally due to changes in the composition of our assets under management driven by the Veritable Transaction and a decrease in our consolidated Affiliate average assets under management, primarily in our global equity strategies. 32 Table of Contents Consolidated Expenses Our Consolidated expenses are primarily attributable to the non-controlling interests of our consolidated Affiliates. The following table presents our Consolidated expenses:Â For the Three Months Ended September 30, For the Nine Months Ended September 30, Â % Change (in millions) 2023 2024 2023 2024 Compensation and related expenses \$211.8 \$220.8 4% \$663.0 \$676.5 2% Selling, general and administrative 197.0 197.0 0% \$273.4 278.1 2% Intangible amortization and impairments 12.5 13.7 9% \$37.5 21.8 (42)% Interest expense 31.1 32.1 3% \$92.4 98.1 6% Depreciation and other amortization 3.0 3.1 3% \$10.9 10.9 0% Other expenses (net) 7.9 11.6 47% \$36.2 31.5 (13)% Total consolidated expenses \$357.4 \$374.7 5% \$1,112.5 \$1,115.4 0% Compensation and related expenses increased \$9.0 million or 4% for the three months ended September 30, 2024, primarily due to a \$13.6 million increase in compensation accruals at Affiliates, partially offset by a decrease in compensation and related expenses due to the Veritable Transaction. Compensation and related expenses increased \$13.5 million or 2% for the nine months ended September 30, 2024, primarily due to a \$21.9 million increase in compensation accruals primarily at Affiliates and a \$7.0 million increase in Affiliate equity compensation expense.Â These increases were partially offset by a decrease in compensation and related expenses due to the Veritable Transaction. Selling, general and administrative expenses increased \$5.9 million or 6% for the three months ended September 30, 2024, primarily due to a \$3.3 million increase in professional fees and a \$2.4 million increase in distribution and investment-related expenses, principally as a result of the increase in average assets under management on which these expenses are incurred. Selling, general and administrative expenses increased \$4.7 million or 2% for the nine months ended September 30, 2024, primarily due to a \$7.3 million increase in distribution and investment-related expenses, principally as a result of the increase in average assets under management on which these expenses are incurred.Â This increase was partially offset by a \$1.3 million decrease in non-income based and other taxes. Intangible amortization and impairments decreased \$5.2 million or 42% for the three months ended September 30, 2024, primarily due to a \$3.6 million decrease in amortization expense related to certain definite-lived assets being fully amortized and a \$1.7 million decrease due to the Veritable Transaction. Intangible amortization and impairments decreased \$15.7 million or 42% for the nine months ended September 30, 2024, primarily due to a \$10.6 million decrease in amortization expense related to certain definite-lived assets being fully amortized and a \$5.0 million decrease due to the Veritable Transaction. Interest expense increased \$3.6 million or 12% for the three months ended September 30, 2024, primarily due to a \$7.6 million increase from our 6.75% junior subordinated notes issued in March 2024 (the "2024 junior subordinated notes") and a \$2.5 million increase from our 5.50% senior unsecured notes issued in August 2024 (the "2024 senior notes").Â This increase was partially offset by a \$4.4 million decrease due to the maturity of our 4.25% senior notes in February 2024 (the "2024 senior notes") and a \$2.8 million decrease due to the repayment of our senior unsecured term loan facility (the "2024 term loan"). Interest expense increased \$5.7 million or 6% for the nine months ended September 30, 2024, primarily due to a \$16.1 million increase from our 2024 junior subordinated notes and a \$2.5 million increase from our 2024 senior notes.Â This increase was partially offset by an \$11.1 million decrease due to the maturity of our 2024 senior notes in February 2024 and a \$2.5 million decrease primarily due to the repayment of our term loan. There were no significant changes to Depreciation and other amortization for the three and nine months ended September 30, 2024. Other expenses (net) increased \$3.7 million or 47% for the three months ended September 30, 2024, primarily due to a \$3.8 million increase in expenses related to changes in the values of contingent payment obligations. 33 Table of Contents Other expenses (net) decreased \$4.7 million or 13% for the nine months ended September 30, 2024, primarily due to a \$5.4 million decrease in expenses related to changes in the values of contingent payment obligations. Equity Method Income (Net) For our Affiliates accounted for under the equity method, we use structured partnership interests in which we contractually share in the Affiliates' revenue or revenue less agreed-upon expenses.Â Our share of earnings or losses from Affiliates accounted for under the equity method (the "equity method earnings"), net of amortization and impairments, is included in Equity method income (net).Â For certain of our Affiliates accounted for under the equity method, we report the Affiliates' financial results in our Consolidated Financial Statements one quarter in arrears. The following table presents equity method Affiliate average assets under management and equity method Affiliate revenue (the "equity method revenue"), as well as equity method earnings, equity method intangible amortization, and equity method intangible impairments, if any, which in aggregate form Equity method income (net).Â For the Three Months Ended September 30, For the Nine Months Ended September 30, Â (in millions, except as noted) 2023 2024 % Change 2023 2024 % Change Operating Performance Measures Equity method Affiliate average assets under management (in billions) \$266.1 \$307.7 16% \$264.7 \$297.5 12% Equity method revenue \$472.3 \$470.7 0% \$1,950.5 \$2,101.2 8% Financial Performance Measures Equity method earnings \$61.0 \$75.3 23% \$217.3 \$292.6 35% Equity method intangible amortization (21.2) (22.7) 7% (63.0) (64.4) 2% Equity method intangible impairments (0.0) (0.0) 0% (0.0) (0.0) 0% (1) Percentage change is not meaningful. Our equity method revenue increased \$168.4 million or 36% for the three months ended September 30, 2024, due to a \$109.1 million or 23% increase from asset-based fees and a \$59.3 million or 13% increase from performance-based fees, primarily in our liquid alternatives strategies.Â The increase in asset-based fees was principally due to an increase in our equity method Affiliate average assets under management, primarily in our alternatives strategies, and changes in the composition of our assets under management primarily driven by investments in new Affiliates. For the three months ended September 30, 2024, equity method earnings increased \$14.3 million or 23%, primarily due to a \$168.4 million or 36% increase in equity method revenue.Â Equity method earnings increased less than equity method revenue on a percentage basis primarily due to the recognition of performance-based fees earned by Affiliates in which we hold a lesser economic interest and an increase in revenue at certain Affiliates in which we share in revenue less agreed-upon expenses. Equity method intangible amortization increased \$1.5 million or 7% for the three months ended September 30, 2024, primarily due to a \$5.3 million increase in amortization expense due to investments in new Affiliates and a \$4.5 million increase in amortization expense due to an increase in actual and expected client attrition for certain definite-lived acquired client relationships.Â These increases were partially offset by an \$8.3 million decrease in amortization expense related to certain definite-lived assets being fully amortized. Our equity method revenue increased \$259.7 million or 13% for the nine months ended September 30, 2024, due to a \$284.9 million or 14% increase from asset-based fees, offset by a \$25.2 million or 1% decrease from performance-based fees, primarily in our liquid alternatives strategies.Â The increase in asset-based fees was principally due to an increase in our equity method Affiliate average assets under management, primarily in our alternatives strategies, and changes in the composition of our assets under management primarily driven by investments in new Affiliates. For the nine months ended September 30, 2024, equity method earnings increased \$75.3 million or 35%, primarily due to a \$259.7 million or 13% increase in equity method revenue.Â Equity method earnings increased more than equity method revenue on a percentage basis primarily due to an increase in earnings at certain Affiliates in which we share in revenue less agreed-upon expenses and the recognition of performance-based fees earned by Affiliates in which we hold a greater economic interest. 34 Table of Contents Equity method intangible amortization increased \$1.4 million or 2% for the nine months ended September 30, 2024, primarily due to a \$15.8 million increase in amortization expense due to investments in new Affiliates and a \$10.5 million increase in amortization expense due to an increase in actual and expected client attrition for certain definite-lived acquired client relationships.Â These increases were partially offset by a \$24.9 million decrease in amortization expense related to certain definite-lived assets being fully amortized. Equity method intangible impairments increased \$39.9 million for the nine months ended September 30, 2024.Â See Note 10 of our Consolidated Financial Statements. Affiliate Transaction Gain For the three and nine months ended September 30, 2023, we recorded a \$133.1 million pre-tax gain on the Veritable Transaction.Â See Note 9 of our Consolidated Financial Statements. Investment and Other Income The following table presents our Investment and other income:Â For the Three Months Ended September 30, For the Nine Months Ended September 30, Â (in millions) 2023 2024 % Change 2023 2024 % Change Investment and other income \$23.0 \$22.8 (1)% \$87.2 \$60.0 (31)% Investment and other income decreased \$0.2 million or 1% for the three months ended September 30, 2024, primarily due to a \$9.9 million decrease in realized gains on Investments in marketable securities, offset by an \$8.4 million increase in unrealized gains on Other investments. Investment and other income decreased \$27.2 million or 31% for the nine months ended September 30, 2024, primarily due to a \$30.6 million decrease in net realized and unrealized gains on Investments in marketable securities. Income Tax Expense The following table presents our Income tax expense:Â For the Three Months Ended September 30, For the Nine Months Ended September 30, Â (in millions) 2023 2024 % Change 2023 2024 % Change Income tax expense \$77.7 \$31.3 (60)% \$155.4 \$130.0 (16)% Our consolidated income tax provision includes taxes attributable to the controlling interest and, to a lesser extent, taxes attributable to the non-controlling interests. Income tax expense decreased \$46.4 million or 60% for the three months ended September 30, 2024.Â Our effective tax rate (controlling interest) for the three months ended September 30, 2024 was 19.3% as compared to 25.9% for the three months ended September 30, 2023.Â The decrease in the tax rate (controlling interest) was primarily due to tax windfalls attributable to share-based compensation in the three months ended September 30, 2024. Income tax expense decreased \$25.4 million or 16% for the nine months ended September 30, 2024.Â Our effective rate (controlling interest) for the nine months ended September 30, 2024 was 26.1% as compared to 23.9% for the nine months ended September 30, 2023.Â The increase in the tax rate (controlling interest) was primarily due to discrete foreign tax benefits and tax windfalls attributable to share-based compensation in the nine months ended September 30, 2023, and an expense to reduce the carrying value of an Affiliate to fair value for which no tax benefit was recorded, partially offset by higher tax windfalls attributable to share-based compensation in the nine months ended September 30, 2024. Net Income The following table presents Net income, Net income (non-controlling interests), and Net income (controlling interest): 35 Table of Contents For the Three Months Ended September 30, For the Nine Months Ended September 30, Â (in millions) 2023 2024 % Change 2023 2024 % Change Net income \$286.0 \$185.8 (35)% \$661.9 \$512.5 (23)% Net income (non-controlling interests) 69.0 62.1 (10)% \$185.1 170.8 (8)% Net income (controlling interest) 217.0 123.7 (43)% \$476.8 341.7 (28)% Net income (controlling interest) decreased \$93.4 million or 43% for the three months ended September 30, 2024, primarily due to the recognition of a pre-tax gain associated with the Veritable Transaction in the third quarter of 2023, partially offset by a decrease in Income tax expense attributable to the controlling interest. Net income (controlling interest) decreased \$127.3 million or 27% for the nine months ended September 30, 2024, primarily due to the recognition of a pre-tax gain associated with the Veritable Transaction in the third quarter of

(in millions) Economic net income (controlling interest) and Economic earnings per share:37Table of ContentsFor the Three Months Ended September 30, 2023
Ended September 30, (in millions, except per share data)2023202420232024Net income (controlling interest)\$217.0\$123.6\$476.8\$349.5Intangible amortization and impairments(1)29,827,588.618.17Intangible-related deferred taxes(2)14,715,644.646.6Affiliate Transactions(3)(104.7)â€“(122.1)”â€“Other economic items(4)(7.3)(13.5)(13.0)(19.0)Economic net income (controlling interest)\$149.5\$153.2\$474.9\$495.8Average shares outstanding (diluted)43,435.042.935.2Hypothetical issuance of shares to settle Redeemable non-controlling interests(5.1)(1.5)(3.9)(0.2)Assumed issuance of junior convertible securities shares(1.7)(1.7)(1.7)Average shares outstanding (adjusted diluted)36,631.837.333.3Economic earnings per share\$4.08\$4.82\$12.72\$14.90

Â In See note (1) to the table in â€œAdjusted EBITDA (controlling interest).â€“(2)For the three and nine months ended September 30, 2023, intangible-related deferred taxes were adjusted to eliminate a \$28.9 million benefit related to the Veritable Transaction.(3)The three and nine months ended September 30, 2023 includes Veritable Transaction gain of \$133.1 million and gains on EQT shares of \$6.5 million and \$29.6 million, net of \$34.9A million and \$40.6A million of income tax expense, respectively.

(4)Other economic items include certain Affiliate equity activity, gains and losses related to contingent payment obligations, tax windfalls and shortfalls from share-based compensation, unrealized gains and losses on seed capital, general partner commitments, and other strategic investments, and realized economic gains and losses related to these seed capital, general partner commitments, and other strategic investments.Â Other economic items were net of income tax expense of \$0.3A million and \$1.7 million for the three months ended September 30, 2023 and 2024, respectively, and \$4.7A million and \$2.8A million for the nine months ended September 30, 2023 and 2024, respectively.Liquidity and Capital ResourcesWe generate long-term value by investing in new Affiliate partnerships, existing Affiliates, and strategic value-add capabilities through which we can leverage our scale and resources to benefit our Affiliates and enhance their long-term growth prospects.Â Given our annual cash generation from operations, in addition to investing for growth in our business, we are also able to return excess capital to shareholders primarily through share repurchases.Â We continue to manage our capital structure consistent with an investment grade company and are currently rated A3 by Moody’s Investor Services and BBB+ by S&P Global Ratings.Â Cash and cash equivalents were \$1,010.7 million as of September 30, 2024 and were attributable to both our controlling and the non-controlling interests.Â In the nine months ended September 30, 2024, we met our cash requirements primarily through cash generated by operating activities.Â Our principal uses of cash in the nine months ended September 30, 2024 were for the return of excess capital through share repurchases, repayment of debt, purchases of investment securities, and distributions to Affiliate equity holders.We expect investments in new Affiliates, investments in existing Affiliates, primarily through purchases of Affiliate equity interests and general partner and seed capital investments, the return of capital through share repurchases and the payment of cash dividends on our common stock, repayment of debt, distributions to Affiliate equity holders, payment of income taxes, purchases of marketable securities, and general working capital to be the primary uses of cash on a consolidated basis for the foreseeable future.Â We anticipate that our current cash balance, cash flows from operations, proceeds from sales of our marketable securities, and borrowings under our senior unsecured multicurrency revolving credit facility (the “revolver”) will be sufficient to support our uses of cash for the foreseeable future.Â In addition, we may draw funding from the debt and equity capital markets, and our credit ratings, among other factors, allow us to access these sources of funding on favorable terms.The following table presents operating, investing, and financing cash flow activities:

38Table of ContentsFor the Nine Months Ended September 30,(in millions)20232024Operating cash flow\$619.4\$719.6Investing cash flow\$477.9\$370.6Financing cash flow\$(524.0)\$(904.1)Operating Cash FlowOperating cash flows are calculated by adjusting Net income for other significant sources and uses of cash, significant non-cash items, and timing differences in the cash settlement of assets and liabilities.Â For the nine months ended September 30, 2024, Cash flows from operating activities were \$719.6 million, primarily from Net income of \$519.5 million and distributions of earnings received from equity method investments of \$357.3 million.Â These items were partially offset by timing differences in the cash settlement of receivables, other assets, and payables, accrued liabilities, and other liabilities of \$100.0 million.Â For the nine months ended September 30, 2024, operating cash flows were primarily attributable to the controlling interest.Investing Cash FlowFor the nine months ended September 30, 2024, Cash flows from investing activities were \$370.6 million, primarily due to \$875.2A million of maturities and sales of investment securities, partially offset by \$496.4A million of purchases of investment securities.Â For the nine months ended September 30, 2024, investing cash flows were primarily attributable to the controlling interest.Financing Cash FlowFor the nine months ended September 30, 2024, Cash flows used in financing activities were \$904.1A million, primarily due to \$589.5A million of repurchases of common stock (net), repayment of senior notes and senior bank debt of \$400.0 million and \$350.0 million, respectively, \$206.5A million of distributions to non-controlling interests, and \$54.1A million of Affiliate equity purchases, net of issuances.Â These items were partially offset by the issuance of junior subordinated notes and senior notes of \$450.0 million and \$397.6 million, respectively.Affiliate EquityWe periodically purchase Affiliate equity from and issue Affiliate equity to our consolidated Affiliate partners and other parties under agreements that provide us with a conditional right to call and Affiliate equity holders with a conditional right to put their Affiliate equity interests to us at certain intervals.Â We have the right to settle a portion of these purchases in shares of our common stock.Â For Affiliates accounted for under the equity method, we do not typically have such put and call arrangements.Â The purchase price of these conditional purchases is generally calculated based upon a multiple of the Affiliate’s cash flow distributions, which is intended to represent fair value.Â Affiliate equity holders are also permitted to sell their equity interests to other individuals or entities in certain cases, subject to our approval or other restrictions.As of September 30, 2024, the current redemption value of Affiliate equity interests was \$456.0 million, of which \$397.1 million was presented as Redeemable non-controlling interests (including \$13.3 million of consolidated Affiliate sponsored investment products primarily attributable to third-party investors), and \$58.9 million was included in Other liabilities.Â Although the timing and amounts of these purchases are difficult to predict, we paid \$60.4 million for Affiliate equity purchases and received \$6.3 million for Affiliate equity issuances during the nine months ended September 30, 2024, and we expect net purchases of approximately \$60 million of Affiliate equity during the remainder of 2024.Â In the event of a purchase, we become the owner of the cash flow associated with the purchased equity.Â See Notes 13 and 14 of our Consolidated Financial Statements.Share RepurchasesOur Board of Directors authorized share repurchase programs in October 2022, October 2023, and July 2024 to repurchase up to 3.0 million, 3.3 million, and 5.4 million shares of our common stock, respectively, and these authorizations have no expiry.Â Purchases may be made from time to time, at management’s discretion, in the open market or in privately negotiated transactions, including through the use of trading plans, as well as pursuant to accelerated share repurchase programs or other share repurchase strategies that may include derivative financial instruments.Â As of March 31, 2024, we had repurchased all of the shares in the repurchase program authorized in October 2022.Â During the three and nine months ended September 30, 2024, we repurchased 0.6 million and 3.6 million shares of our common stock at an average price per share of \$163.23 and \$158.62, respectively.Â As of September 30, 2024, there were a total of 5.9 million shares available for repurchase under our share repurchase programs.DebtThe following table presents the carrying value of our outstanding indebtedness.Â The weighted average maturity of our outstanding debt is 21 years, with approximately 87% of debt maturing in 2030 and beyond.Â Our nearest term maturity relates to our \$350.0 million senior notes due August 2025 (the “2025 senior notes”).Â See Note 7 of our Consolidated Financial Statements. (in millions)December 31, 2023September 30, 2024Senior bank debt\$350.0\$350.0Senior notes1,099.41,097.3Junior subordinated notes765.91,216.0Junior convertible securities341.7341.7Total carrying value of our debt differs from the amount reported in the notes to our Consolidated Financial Statements, as the carrying value of our debt in the table above is not reduced for debt issuance costs.Â Senior Bank DebtDuring the nine months ended September 30, 2024, we repaid the \$350.0 million outstanding under the term loan.As of September 30, 2024, we had a \$1.25 billion revolver.Â The revolver matures on October 25, 2027 and the term loan terminated upon payment in full.Â Subject to certain conditions, we may increase the commitments under the revolver by up to an additional \$500.0 million.Â As of September 30, 2024, we had no outstanding borrowings under the revolver, and could borrow all capacity and remain in compliance with the revolver. Senior NotesIn the first quarter of 2024, our \$400.0 million 2024 senior notes matured and were fully repaid.As of September 30, 2024, we had senior notes outstanding, the respective principal terms of which are presented and described below:

2025Senior Notes2030Senior Notes2034Senior NotesIssue dateFebruary 15, 2020June 20, 2024August 2024Maturity dateAugust 2025June 2030August 2034Par value (in millions)\$350.0\$350.0\$400.0Stated coupon3.50%3.30%5.50%Coupon frequencySemi-annuallySemi-annuallySemi-annuallyOn August 20, 2024, we issued \$400.0A million of 2034 senior unsecured notes with a maturity date of August 20, 2034.Â Interest is payable beginning February 20, 2025.Â In addition to customary event of default provisions, the indenture governing the 2034 senior notes limits our ability to consolidate, merge or sell all or substantially all of its assets and requires us to make an offer to repurchase the 2034 senior notes upon certain change of control triggering events.The senior notes may be redeemed, in whole or in part, at a make-whole redemption price (plus accrued and unpaid interest), at any time, in the case of the 2025 senior notes, at any time prior to March 15, 2030, in the case of the 2030 senior notes, and at any time prior to May 20, 2034, in the case of the 2034 senior notes.Â In addition, the 2030 and 2034 senior notes may be redeemed at par, in whole or in part, at any time, on or after March 15, 2030 and May 20, 2034, respectively.Â We may also repurchase senior notes in the open market or in privately negotiated transactions from time to time at management’s discretion.40Table of ContentsWe have used a majority of the net proceeds from the 2034 senior notes for the repayment of the term loan, and in the future intend to use the remaining net proceeds for further repayment or refinancing of indebtedness, as well for other general corporate purposes, which may include share repurchases and investments in new and existing Affiliates.Junior Subordinated NotesAs of September 30, 2024, we had junior subordinated notes outstanding, the respective principal terms of which are presented and described below:

2059 Junior Subordinated Notes2060 Junior Subordinated Notes2061 Junior Subordinated Notes2061 Junior Subordinated NotesIssue dateMarch 2019September 2020July 2021March 2024Maturity dateMarch 2059September 2060September 2061March 2064Par value (in millions)\$300.0\$275.0\$200.0\$450.0Stated coupon5.875%4.75%4.20%6.75%Coupon frequencyQuarterlyQuarterlyQuarterlyQuarterlyNYSE SymbolMGRMRBMBGMDMGREON March 20, 2024, we issued \$450.0 million of 2064 junior subordinated notes with a maturity date of March 30, 2064.Â Interest was payable commencing on June 30, 2024, and we have the right to defer interest payments in accordance with the terms of the notes.Â The 2064 junior subordinated notes were issued at 100% of the principal amount and rank junior and subordinate in right of payment and upon liquidation to all of our current and future senior indebtedness.Â As of September 30, 2024, the 2059 junior subordinated notes could be redeemed at any time, in whole or in part.Â The other junior subordinated notes may be redeemed at any time, in whole or in part, on or after September 30, 2025, in the case of the 2060 junior subordinated notes, on or after September 30, 2026, in the case of the 2061 junior subordinated notes, and on or after March 30, 2029, in the case of the 2064 junior subordinated notes.Â In each case, the junior subordinated notes may be redeemed at 100% of the principal amount of the notes being redeemed, plus any accrued and unpaid interest thereon.Â Prior to the applicable redemption date,Â at our option, the applicable junior subordinated notes may also be redeemed, in whole but not in part, at 100% of the principal amount, plus any accrued and unpaid interest, if certain changes in tax laws, regulations, or interpretations occur; or at 102% of the principal amount, plus any accrued and unpaid interest, if a rating agency makes certain changes relating to the equity credit criteria for securities with features similar to the applicable notes. We have used, and in the future intend to use, the net proceeds from the 2064 junior subordinated notes for general corporate purposes, which may include the repayment or refinancing of indebtedness, share repurchases, and investments in new and existing Affiliates.Junior Convertible SecuritiesAs of September 30, 2024, we had \$341.7 million of principal outstanding in our 5.15% junior convertible trust preferred securities (the “junior convertible securities”), maturing in 2037.Â The junior convertible securities were issued by AMG Capital Trust II, a Delaware statutory trust, in October 2007.Â Each of the junior convertible securities represents an undivided beneficial interest in the assets of the trust.Â The trust’s only assets are junior subordinated convertible debentures issued to it by us, and have substantially the same payment terms as the junior convertible securities.Â We own all of the trust’s common securities, and have fully and unconditionally guaranteed, on a subordinated basis, the payment obligations on the junior convertible securities.Â We do not consolidate the trust’s financial results into our Consolidated Financial Statements.Holders of the junior convertible securities have no rights to put these securities to us.Â Upon conversion, holders will receive cash or shares of our common stock, or a combination thereof, at our election.Â We may redeem the junior convertible securities, subject to

to time, at management's discretion, in the open market or in privately negotiated transactions, including through the use of trading plans, as well as pursuant to accelerated share repurchase programs or other share repurchase strategies that may include derivative financial instruments. As of March 31, 2024, we had repurchased all of the shares in the repurchase program authorized in October 2022. As of September 30, 2024, there were a total of 5.9 million shares available for repurchase under our share repurchase programs. The exhibits are listed on the Exhibit Index below.

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EXHIBIT INDEX

Exhibit No. Description

1 Second Supplemental Indenture, dated as of August 20, 2024, between the Registrant, as issuer, and U.S. Bank Trust Company, National Association, as trustee, including the form of Global Note attached as Annex A thereto (incorporated by reference to Exhibit 4.2 to the Registrant's Current Report on Form 8-K (No. 001-13459), filed August 20, 2024)

31.1 Certification of Registrant's Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

31.2 Certification of Registrant's Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

32.1 Certification of Registrant's Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

32.2 Certification of Registrant's Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

101 The following financial statements from the Registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2024 are filed herewith, formatted in XBRL (Inline eXtensible Business Reporting Language): (i) the Consolidated Statements of Income for the three- and nine-month periods ended September 30, 2024 and 2023, (ii) the Consolidated Statements of Comprehensive Income for the three- and nine-month periods ended September 30, 2024 and 2023, (iii) the Consolidated Balance Sheets at September 30, 2024 and December 31, 2023, (iv) the Consolidated Statements of Changes in Equity for the three- and nine-month periods ended September 30, 2024 and 2023, (v) the Consolidated Statements of Cash Flows for the nine-month periods ended September 30, 2024 and 2023, and (vi) the Notes to the Consolidated Financial Statements

104 The cover page from the Registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2024, formatted in XBRL (Inline eXtensible Business Reporting Language) and contained in Exhibit 101A

101A 101B 101C 101D 101E 101F 101G 101H 101I 101J 101K 101L 101M 101N 101O 101P 101Q 101R 101S 101T 101U 101V 101W 101X 101Y 101Z 101AA 101AB 101AC 101AD 101AE 101AF 101AG 101AH 101AI 101AJ 101AK 101AL 101AM 101AN 101AO 101AP 101AQ 101AR 101AS 101AT 101AU 101AV 101AW 101AX 101AY 101AZ 101BA 101BB 101BC 101BD 101BE 101BF 101BG 101BH 101BI 101BJ 101BK 101BL 101BM 101BN 101BO 101BP 101BQ 101BR 101BS 101BT 101BU 101BV 101BW 101BX 101BY 101BZ 101CA 101CB 101CC 101CD 101CE 101CF 101CG 101CH 101CI 101CJ 101CK 101CL 101CM 101CN 101CO 101CP 101CQ 101CR 101CS 101CT 101CU 101CV 101CW 101CX 101CY 101CZ 101DA 101DB 101DC 101DD 101DE 101DF 101DG 101DH 101DI 101DJ 101DK 101DL 101DM 101DN 101DO 101DP 101DQ 101DR 101DS 101DT 101DU 101DV 101DW 101DX 101DY 101DZ 101EA 101EB 101EC 101ED 101EE 101EF 101EG 101EH 101EI 101EJ 101EK 101EL 101EM 101EN 101EO 101EP 101EQ 101ER 101ES 101ET 101EU 101EV 101EW 101EX 101EY 101EZ 101FA 101FB 101FC 101FD 101FE 101FF 101FG 101FH 101FI 101FJ 101FK 101FL 101FM 101FN 101FO 101FP 101FQ 101FR 101FS 101FT 101FU 101FV 101FW 101FX 101FY 101FZ 101GA 101GB 101GC 101GD 101GE 101GF 101GG 101GH 101GI 101GJ 101GK 101GL 101GM 101GN 101GO 101GP 101GQ 101GR 101GS 101GT 101GU 101GV 101GW 101GX 101GY 101GZ 101HA 101HB 101HC 101HD 101HE 101HF 101HG 101HH 101HI 101HJ 101HK 101HL 101HM 101HN 101HO 101HP 101HQ 101HR 101HS 101HT 101HU 101HV 101HW 101HX 101HY 101HZ 101IA 101IB 101IC 101ID 101IE 101IF 101IG 101IH 101II 101IJ 101IK 101IL 101IM 101IN 101IO 101IP 101IQ 101IR 101IS 101IT 101IU 101IV 101IW 101IX 101IY 101IZ 101JA 101JB 101JC 101JD 101JE 101JF 101JG 101JH 101JI 101JJ 101JK 101JL 101JM 101JN 101JO 101JP 101JQ 101JR 101JS 101JT 101JU 101JV 101JW 101JX 101JY 101JZ 101KA 101KB 101KC 101KD 101KE 101KF 101KG 101KH 101KI 101KJ 101KK 101KL 101KM 101KN 101KO 101KP 101KQ 101KR 101KS 101KT 101KU 101KV 101KW 101KX 101KY 101KZ 101LA 101LB 101LC 101LD 101LE 101LF 101LG 101LH 101LI 101LJ 101LK 101LL 101LM 101LN 101LO 101LP 101LQ 101LR 101LS 101LT 101LU 101LV 101LW 101LX 101LY 101LZ 101MA 101MB 101MC 101MD 101ME 101MF 101MG 101MH 101MI 101MJ 101MK 101ML 101MN 101MO 101MP 101MQ 101MR 101MS 101MT 101MU 101MV 101MW 101MX 101MY 101MZ 101NA 101NB 101NC 101ND 101NE 101NF 101NG 101NH 101NI 101NJ 101NK 101NL 101NM 101NO 101NP 101NQ 101NR 101NS 101NT 101NU 101NV 101NW 101NX 101NY 101NZ 101OA 101OB 101OC 101OD 101OE 101OF 101OG 101OH 101OI 101OJ 101OK 101OL 101OM 101ON 101OO 101OP 101OQ 101OR 101OS 101OT 101OU 101OV 101OW 101OX 101OY 101OZ 101PA 101PB 101PC 101PD 101PE 101PF 101PG 101PH 101PI 101PJ 101PK 101PL 101PM 101PN 101PO 101PP 101PQ 101PR 101PS 101PT 101PU 101PV 101PW 101PX 101PY 101PZ 101QA 101QB 101QC 101QD 101QE 101QF 101QG 101QH 101QI 101QJ 101QK 101QL 101QM 101QN 101QO 101QP 101QQ 101QR 101QS 101QT 101QU 101QV 101QW 101QX 101QY 101QZ 101RA 101RB 101RC 101RD 101RE 101RF 101RG 101RH 101RI 101RJ 101RK 101RL 101RM 101RN 101RO 101RP 101RQ 101RR 101RS 101RT 101RU 101RV 101RW 101RX 101RY 101RZ 101SA 101SB 101SC 101SD 101SE 101SF 101SG 101SH 101SI 101SJ 101SK 101SL 101SM 101SN 101SO 101SP 101SQ 101SR 101SS 101ST 101SU 101SV 101SW 101SX 101SY 101SZ 101TA 101TB 101TC 101TD 101TE 101TF 101TG 101TH 101TI 101TJ 101TK 101TL 101TM 101TN 101TO 101TP 101TQ 101TR 101TS 101TT 101TU 101TV 101TW 101TX 101TY 101TZ 101UA 101UB 101UC 101UD 101UE 101UF 101UG 101UH 101UI 101UJ 101UK 101UL 101UM 101UN 101UO 101UP 101UQ 101UR 101US 101UT 101UU 101UV 101UW 101UX 101UY 101UZ 101VA 101VB 101VC 101VD 101VE 101VF 101VG 101VH 101VI 101VJ 101VK 101VL 101VM 101VN 101VO 101VP 101VQ 101VR 101VS 101VT 101VU 101VV 101VW 101VX 101VY 101VZ 101WA 101WB 101WC 101WD 101WE 101WF 101WG 101WH 101WI 101WJ 101WK 101WL 101WM 101WN 101WO 101WP 101WQ 101WR 101WS 101WT 101WU 101WV 101WW 101WX 101WY 101WZ 101XA 101XB 101XC 101XD 101XE 101XF 101XG 101XH 101XI 101XJ 101XK 101XL 101XM 101XN 101XO 101XP 101XQ 101XR 101XS 101XT 101XU 101XV 101XW 101XX 101XY 101XZ 101YA 101YB 101YC 101YD 101YE 101YF 1

link:definitionLink 9954510 - Disclosure - Equity Method Investments in Affiliates - Change in Equity Method Investments (Details) link:presentationLink link:calculationLink link:definitionLink 9954511 - Disclosure - Equity Method Investments in Affiliates - Additional Information (Details) link:presentationLink link:calculationLink link:definitionLink 9954512 - Disclosure - Related Party Transactions (Details) link:presentationLink link:calculationLink link:definitionLink 9954513 - Disclosure - Share-Based Compensation - Share-Based Compensation Expense (Details) link:presentationLink link:calculationLink link:definitionLink 9954514 - Disclosure - Share-Based Compensation - Narrative (Details) link:presentationLink link:calculationLink link:definitionLink 9954515 - Disclosure - Share-Based Compensation - Restricted Stock Units Transactions (Details) link:presentationLink link:calculationLink link:definitionLink 9954516 - Disclosure - Share-Based Compensation - Schedule of the Transactions of the Company's Stock Options (Details) link:presentationLink link:calculationLink link:definitionLink 9954517 - Disclosure - Redeemable Non-Controlling Interests (Details) link:presentationLink link:calculationLink link:definitionLink 9954518 - Disclosure - Affiliate Equity - Additional Information (Details) link:presentationLink link:calculationLink link:definitionLink 9954519 - Disclosure - Affiliate Equity - Summary of Affiliate Recognized and Unrecognized Expense (Details) link:presentationLink link:calculationLink link:definitionLink 9954520 - Disclosure - Affiliate Equity - Changes in the Company's Interest in its Affiliates on the Controlling Interest's Equity (Details) link:presentationLink link:calculationLink link:definitionLink 9954521 - Disclosure - Income Taxes - Schedule of Consolidated Provision for Income Taxes (Details) link:presentationLink link:calculationLink link:definitionLink 9954522 - Disclosure - Earnings Per Share - Schedule of Basic and Diluted Earnings (Loss) Per Share (Details) link:presentationLink link:calculationLink link:definitionLink 9954523 - Disclosure - Earnings Per Share - Schedule of Shares Excluded from Calculation of Basic and Diluted Earnings (Loss) Per Share (Details) link:presentationLink link:calculationLink link:definitionLink 9954524 - Disclosure - Earnings Per Share - Additional Information (Details) link:presentationLink link:calculationLink link:definitionLink 9954525 - Disclosure - Comprehensive Income - Summary of the Tax Effects Allocated to Each Component of Other Comprehensive Income (Loss) (Details) link:presentationLink link:calculationLink link:definitionLink 9954526 - Disclosure - Comprehensive Income - Components of AOCL (Details) link:presentationLink link:calculationLink link:definitionLink EX-101.CAL 7 amg-20240930_cal.xml XBRL TAXONOMY EXTENSION CALCULATION LINKBASE DOCUMENT EX-101.DEF 8 amg-20240930_def.xml XBRL TAXONOMY EXTENSION DEFINITION LINKBASE DOCUMENT EX-101.LAB 9 amg-20240930_lab.xml XBRL TAXONOMY EXTENSION LABEL LINKBASE DOCUMENT Increase (decrease) in controlling interest paid-in capital from Affiliate equity purchases Adjustments to Additional Paid in Capital Increase (Decrease) in Carrying Amount of Redeemable Noncontrolling Interests, Purchases The increase (decrease) in additional paid-in capital of the reporting entity from purchases and sales of Affiliate equity. Fair Value, Liabilities Measured on Recurring Basis, Unobservable Input Reconciliation [Line Items] Fair Value, Liabilities Measured on Recurring Basis, Unobservable Input Reconciliation [Line Items] Redeemable Noncontrolling Interest [Roll Forward] Redeemable Noncontrolling Interest [Roll Forward] -- None. No documentation exists for this element. -- Adjustments to reconcile Net income to cash flow from (used in) operating activities: Adjustments to Reconcile Net Income (Loss) to Cash Provided by (Used in) Operating Activities [Abstract] Statistical Measurement [Domain] Statistical Measurement [Domain] Related Party Transactions Related Party Transactions Disclosure [Text Block] Repayments of senior bank debt and senior notes Repayments of long-term debt Repayments of Long-Term Debt Unrealized losses Debt Securities, Available-for-Sale, Accumulated Gross Unrealized Loss, before Tax Cover [Abstract] Cover [Abstract] Net increase in cash and cash equivalents Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Period Increase (Decrease), Including Exchange Rate Effect Affiliate equity purchase obligations, measurement input Obligations to Related Parties, Measurement Input Obligations to Related Parties, Measurement Input Affiliate equity purchases (net) Proceeds from (Payments for) Affiliate Equity Issuances and Repurchases The net cash inflow (outflow) resulting from the affiliate share transaction. Investments in Affiliates Obligations And Payments To Acquire Interest In Subsidiaries And Affiliates Obligations And Payments To Acquire Interest In Subsidiaries And Affiliates Discount rates Measurement Input, Discount Rate [Member] Schedule of Convertible Securities Schedule of Convertible Securities [Table Text Block] Schedule of Convertible Securities Term of conditional right to put interest Term Of Conditional Right to Put Interest Term Of Conditional Right to Put Interest Trading Symbol Trading Symbol Comprehensive income Comprehensive Income (Loss), Net of Tax, Including Portion Attributable to Noncontrolling Interest Debt Instrument, Redemption, Period [Axis] Debt Instrument, Redemption, Period [Axis] Schedule of Basic and Diluted Earnings (Loss) Per Share Schedule of Earnings Per Share, Basic and Diluted [Table Text Block] Stock options, vesting period Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Period Tax benefit Share-Based Payment Arrangement, Expense, Tax Benefit Variable Interest Entity, Primary Beneficiary Variable Interest Entity, Primary Beneficiary [Member] 4.750% Junior Subordinated Notes due 2060 2060 Junior Subordinated Notes Four Point Seventy Five Junior Subordinated Notes Due 2060 [Member] Four Point Seventy Five Junior Subordinated Notes Due 2060 Conversion ratio per share of common stock Debt Instrument, Convertible, Conversion Ratio Schedule of Share-Based Compensation Share-Based Payment Arrangement, Cost by Plan [Table Text Block] Distributions to non-controlling interests Noncontrolling Interest, Decrease from Distributions to Noncontrolling Interest Holders Carrying amount and maximum exposure to loss equity method investments considered VREs Equity Method Investments Redeemable non-controlling interests Balance, beginning balance Balance, ending balance Redeemable Noncontrolling Interest, Equity, Carrying Amount Debt Instrument, Redemption, Period [Domain] Debt Instrument, Redemption, Period [Domain] Basis of Presentation and Use of Estimates Organization, Consolidation and Presentation of Financial Statements Disclosure [Text Block] Fair Value Measurements Fair Value Disclosures [Text Block] Pre-Tax Other Comprehensive Income (Loss), before Tax Depreciation and other amortization Depreciation and Other Amortization The aggregate expense charged against earnings to allocate the cost of tangible assets to periods in which the assets are used and held and to allocate the cost of issuing debt to periods in which the debt is outstanding. As a noncash expense, this element is added back to net income when calculating cash provided by (used in) operations using the indirect method. Finite-lived intangible, future amortization expense in year three Finite-Lived Intangible Asset, Expected Amortization, Year Three Carrying Value and Maximum Exposure to Loss Variable Interest Entity, Nonconsolidated, Comparison of Carrying Amount of Assets and Liabilities to Maximum Loss Exposure Portion at Fair Value Measurement Portion at Fair Value Measurement [Member] Other Investments [Roll Forward] Other Investments [Roll Forward] Other Investments Change in Equity Method Investments in Affiliates [Roll Forward] Change in Equity Method Investments in Affiliates [Roll Forward] Change in Equity Method Investments in Affiliates Purchases Noncontrolling Interest, Increase (Decrease) from Purchase of Interests Noncontrolling Interest, Increase (Decrease) from Purchase of Interests Quantitative information for Level 3 Fair Value Measurements Liabilities Fair Value Measurement Inputs and Valuation Techniques [Line Items] Investments, All Other Investments [Abstract] Entity Tax Identification Number Entity Tax Identification Number Impairment expense Equity Method Investment, Other-than-Temporary Impairment Controlling Interest Unrecognized Compensation Expenses Related to Affiliate Equity Attributable to Controlling Interest Unrecognized Compensation Expenses Related to Affiliate Equity Attributable to Controlling Interest Beginning balance, Gross Book Value Ending balance, Gross Book Value Finite-Lived Intangible Assets, Gross Schedule of Debt Schedule of Long-Term Debt Instruments [Table Text Block] Number or shares repurchased during period (in shares) Treasury Stock, Shares, Acquired Antidilutive Securities, Name [Domain] Antidilutive Securities, Name [Domain] Total AOCI Including Portion Attributable to Noncontrolling Interest [Member] Junior Convertible Trust Preferred Securities Junior Convertible Trust Preferred Securities [Member] Represents the junior convertible trust preferred securities. Interest expense on junior convertible securities, net of taxes Interest on Convertible Debt, Net of Tax If changes in tax laws and interpretations occur Debt Instrument, Redemption, Period Two [Member] Cash flow from operating activities Net Cash Provided by (Used in) Operating Activities Cash flow from (used in) operating activities: Net Cash Provided by (Used in) Operating Activities [Abstract] Treasury Stock at Cost Treasury Stock, Common [Member] NAV of investments at fair value Fair Value, Investments, Entities that Calculate Net Asset Value Per Share [Line Items] Investments in debt securities Debt Securities, Trading and Available-for-Sale Schedule of Components of Accumulated Other Comprehensive Loss Schedule of Accumulated Other Comprehensive Income (Loss) [Table Text Block] Debt Instrument, Adjustment Rate Debt Instrument, Adjustment Rate [Member] Debt Instrument, Adjustment Rate Schedule of Other Financial Assets and Liabilities Not Carried at Fair Value Summary of Other Financial Liabilities Not Carried at Fair Value [Table Text Block] Summary of Other Financial Liabilities Not Carried at Fair Value [Table Text Block] Equity Components [Axis] Equity Components [Axis] Fair value Debt Securities, Available-for-Sale Noncontrolling Interest [Line Items] Noncontrolling Interest [Line Items] Monte Carlo Simulation Monte Carlo Simulation [Member] Monte Carlo Simulation Measurement Frequency [Axis] Measurement Frequency [Axis] Entity Common Stock, Shares Outstanding Equity Common Stock, Shares Outstanding Changes in redemption value of Redeemable non-controlling interests Changes in redemption value Redeemable Noncontrolling Interest, Equity, Change In Redemption Value Increase (decrease) in redeemable non-controlling interests during the period as a result of a change in the redemption value. Use of Estimates Use of Estimates, Policy [Policy Text Block] Affiliate Equity Purchase Obligations Affiliate equity purchase obligations Obligations to Related Parties [Member] Represents the obligations of the entity towards related parties. Investment Type Categorization [Domain] Investments [Domain] Additional paid-in capital Additional Paid in Capital, Common Stock Entity Small Business Entity Small Business Cost Debt Securities, Trading, Amortized Cost Proceeds from maturity of AFS securities Proceeds from Maturities, Prepayments and Calls of Debt Securities, Available-for-Sale Increase attributable to consolidated Affiliate sponsored investment products Noncontrolling Interest, Increase (decrease) Attributable to Consolidated Partnerships Noncontrolling Interest, Increase (decrease) Attributable to Consolidated Partnerships Significant Unobservable Inputs (Level A 3) Fair Value, Inputs, Level 3 [Member] Affiliate Transaction gain Affiliate Transaction gain Gain (Loss) on Disposition of Business Share-based Compensation Share-Based Compensation Arrangement by Share-Based Payment Award [Line Items] Weighted Average Weighted Average [Member] Fair Value Measurement Inputs and Valuation Techniques [Table] Fair Value Measurement Inputs and Valuation Techniques [Table] Antidilutive securities excluded from computation of earnings per share (in shares) Antidilutive Securities Excluded from Computation of Earnings Per Share, Amount Settlements and reductions Fair Value Measurement With Unobservable Inputs Reconciliation Recurring Basis Liability Settlements And Reductions Fair Value Measurement With Unobservable Inputs Reconciliation Recurring Basis Liability Settlements And Reductions Non-controlling interests Other Noncontrolling Interests Schedule of Changes in the Company's Interest in its Affiliates on the Controlling Interest's Equity Schedule of Net Income (Loss) Attributable to Entity and Net Transfers with Noncontrolling Interest [Table Text Block] Represents a schedule of net income (loss) attributable to the entity and net transfers to non-controlling interest. Cash and cash equivalents at beginning of period Cash and cash equivalents at end of period Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents Equity Securities Without Readily Determinable Fair Value [Roll Forward] Equity Securities Without Readily Determinable Fair Value [Roll Forward] Equity Securities Without Readily Determinable Fair Value Unrecognized share-based compensation expense Share-Based Payment Arrangement, Nonvested Award, Cost Not yet Recognized, Amount Goodwill Beginning balance Ending balance Goodwill Transfers to Other liabilities Noncontrolling Interest, Decrease from Transfers to Other Liabilities Noncontrolling Interest, Decrease from Transfers to Other Liabilities Earnings Income (Loss) from Equity Method Investments Before Amortization of Intangibles Income (Loss) from Equity Method Investments Before Amortization of Intangibles Income (Loss) from Equity Method Investments Before Amortization of Intangibles Indefinite-lived Intangible Assets, Major Class Name [Domain] Indefinite-Lived Intangible Assets, Major Class Name [Domain] Third Party Third Party [Member] Third Party Other Comprehensive Income (Loss), Net of Tax [Abstract] Other Comprehensive Income (Loss), Net of Tax [Abstract] Treasury stock, at cost (in shares) Treasury Stock, Common, Shares Commitment and Contingencies [Table] Commitment and Contingencies [Table] Represents commitments and contingencies of the entity. Stock Options Share-Based Payment Arrangement, Option [Member] Units vested (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Vested in Period, Weighted Average Grant Date Fair Value Goodwill [Roll Forward] Goodwill [Roll Forward] Fair Value, Investments, Entities that Calculate Net Asset Value Per Share [Table] Fair Value, Investments, Entities that Calculate Net Asset Value Per Share [Table] Fair Value Disclosures [Abstract] Fair Value Disclosures [Abstract] Other financing items Proceeds from (Payments for) Other Financing Activities Schedule of Antidilutive Securities Excluded from Computation of Earnings Per Share [Table] Antidilutive Security, Excluded EPS Calculation [Table] Foreign currency translation Indefinite-Lived Intangible Assets, Foreign Currency Translation Gain (Loss) Comprehensive income (controlling interest) Comprehensive Income (Loss), Net of Tax, Attributable to Parent Security Exchange Name Security Exchange Name Basis spread on debt variable rate Debt Instrument, Basis Spread on Variable Rate Award Type [Axis] Award Type [Axis] Related Party Transaction [Domain] Related Party Transaction [Domain] Foreign currency translation Goodwill, Foreign Currency Translation Gain (Loss) Commitments and Contingencies Commitment and Contingencies [Line Items] -- None. No documentation exists for this element. -- Options exercised (in dollars per share) Share-Based Compensation Arrangements by Share-Based Payment Award, Options, Exercises in Period, Weighted Average Exercise Price Restricted Stock Units Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Nonvested, Number of Shares [Roll Forward] Fixed assets (net) Property, Plant and Equipment, Net Total liabilities Liabilities Affiliate Equity [Table] Affiliate Equity [Table] Affiliate Equity [Table] Dividends (in dollars per share) Common Stock, Dividends, Per Share, Cash Paid Compensation and related expenses Labor and Related Expense Weighted Average Exercise Price, Exercisable at the end of the period (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Exercisable, Weighted Average Exercise Price Common stock, par value (in dollars per share) Common Stock, Par or Stated Value Per Share Total contingent payments Other Commitment Schedule of Share-based Compensation Arrangements by Share-based Payment Award [Table] Schedule of Share-Based Compensation Arrangements by Share-Based Payment Award [Table] Cash flow from (used in) investing activities: Net Cash Provided by (Used in) Investing Activities [Abstract] Goodwill and Intangible Assets Disclosure [Abstract] Goodwill and Intangible Assets Disclosure [Abstract] Foreign currency translation, Gross Book Value Finite Lived Intangible Assets, Foreign Currency Translation Gain (Loss), Before Adjustment On Accumulated Amortization Finite Lived Intangible Assets, Foreign Currency Translation Gain (Loss), Before Adjustment On Accumulated Amortization Equity Method Investee Equity Method Investee [Member] 2030 Senior Notes Senior Notes Three Point Three Zero Percent Due 2030 [Member] Senior Notes Three Point Three Zero Percent Due 2030 Common stock, shares issued (in shares) Common Stock, Shares, Issued Measurement Input, Long-Term Growth Rate Measurement Input, Long-Term Growth Rate [Member] Measurement Input, Long-Term Growth Rate Convertible debt, threshold consecutive trading days Debt Instrument, Convertible, Threshold Consecutive Trading Days Entity [Domain] Entity [Domain] Available borrowing Line of Credit Facility, Maximum Borrowing Capacity Sales and distributions Other Investments, Sales Other Investments, Sales Purchases and commitments Equity Securities Without Readily Determinable Fair Value, Purchases And Commitments Equity Securities Without Readily Determinable Fair Value, Purchases And Commitments Unrealized losses Debt Securities, Trading, Accumulated Gross Unrealized Loss, Before Tax Debt Securities, Trading, Accumulated Gross Unrealized Loss, Before Tax Options exercised (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Exercises in Period Indefinite-lived Indefinite-Lived Intangible Assets [Roll Forward] Receivables Accounts Receivable, after Allowance for Credit Loss Debt Instrument [Line Items] Debt Instrument [Line Items] Weighted Average Exercise Price Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Outstanding, Weighted Average Exercise Price [Abstract] Other assets Other Assets Trading Debt Securities, Trading, and Equity Securities, FV-NI [Abstract] Common stock, shares authorized (in shares) Common Stock, Shares Authorized Schedule of Intangible Assets, by Major Class [Table] Schedule of Intangible Assets, by Major Class [Table] Tabular disclosure of the major classes of acquired finite-lived and indefinite-lived intangible assets showing the amount, any significant residual value, weighted average amortization period, and other characteristics. A major class is composed of intangible assets that can be grouped together because they are similar, either by nature or by their use in the operations of the company. Basis of Presentation Basis of Accounting, Policy [Policy Text Block] Change in net unrealized gain (loss) on available-for-sale debt securities OCI, Debt Securities, Available-for-Sale, Gain (Loss), after Adjustment and Tax Average shares outstanding (diluted) (in shares) Average shares outstanding (diluted) (in shares) Weighted Average Number of Shares Outstanding, Diluted Measurement Input, Market Participant Tax Rates Measurement Input, Market Participant Tax Rates [Member] Measurement Input, Market Participant Tax Rates Variable Interest Entities Variable Interest Entities [Abstract] -- None. No documentation exists for this element. -- Finite-lived intangible, future amortization expense, remainder of fiscal year Finite-Lived Intangible Asset, Expected Amortization, Remainder of Fiscal Year Components of Accumulated other comprehensive income, net of taxes AOCI Attributable to Parent, Net of Tax [Roll Forward] Numerator Net Income (Loss) Available to Common Stockholders, Basic [Abstract] Long-term Debt, Type [Axis] Long-Term Debt, Type [Axis] Total stockholders' equity Equity, Attributable to Parent Related Party Related Party [Member] Deferred income tax expense Deferred Income Tax Expense (Benefit) Schedule of Changes in Goodwill Schedule of Goodwill [Table Text Block] Unrecognized Affiliate Equity Expense [Abstract] Unrecognized Affiliate Equity Expense [Abstract] Unrecognized Affiliate Equity Expense [Abstract] Income Tax Provision Income Tax [Line Items] -- None. No documentation exists for this element. -- Net realized and unrealized (gains) losses Fair Value, Measurement with Unobservable Inputs Reconciliation, Recurring Basis, Liability, Gain (Loss) Included in Earnings and Other Comprehensive Income (Loss) Fair Value, Measurement with Unobservable Inputs Reconciliation, Recurring Basis, Liability, Gain (Loss) Included in Earnings and Other Comprehensive Income (Loss) Selling, general and administrative Selling, General and Administrative Expense Deferred payment obligations Deferred Payment Obligations, Liability,

Due [Abstract] Deferred Payment Obligations, Liability, Due Downward adjustments Equity Securities without Readily Determinable Fair Value, Downward Price Adjustment, Annual Amount Debt securities, net unrealized gain Debt Securities, Trading, Unrealized Gain (Loss) Fair Value Measured on a Recurring Basis Fair Value, Recurring [Member] Adjusted conversion price (in dollars per share) Debt Instrument, Convertible, Conversion Price Options granted (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Grants in Period, Gross Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items] Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items] Debt Long-Term Debt Document Fiscal Period Focus Document Fiscal Period Focus Stock options and restricted stock units (in shares) Incremental Common Shares Attributable to Dilutive Effect of Share-Based Payment Arrangements Junior convertible securities Convertible Debt Securities [Member] Finite-lived intangible, future amortization expense in year two Finite-Lived Intangible Asset, Expected Amortization, Year Two Unexercised options outstanding at the end of the period Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Outstanding, Weighted Average Remaining Contractual Term Assets Assets [Abstract] Fair Value, by Balance Sheet Grouping [Table] Fair Value, by Balance Sheet Grouping [Table] Other comprehensive income (loss), net of tax Other comprehensive income (loss), net of tax Other Comprehensive Income (Loss), Net of Tax Document Type Document Type Contingent Payment Obligations Contingent payment obligations Contingent Payment Arrangements [Member] Contingent Payment Arrangements If a rating agency makes certain changes relating to the equity credit criteria for securities Debt Instrument, Redemption, Period Three [Member] Estimated Future Amortization Expense of Finite-Lived Intangibles Finite-Lived Intangible Assets, Net, Amortization Expense, Rolling Maturity [Abstract] Average price of shares repurchased during period (in dollars per share) Shares Acquired, Average Cost Per Share Contractual interest expense Interest Expense, Debt, Excluding Amortization Equity method investments in Affiliates (net) Carrying value of equity method investment in affiliate Equity method investments in Affiliates (net) Balance, as of December 31, 2023 Balance, as of September 30, 2024 Investments in and Advance to Affiliates, Subsidiaries, Associates, and Joint Ventures Purchase of investment securities Payments to Acquire Marketable Securities Exercisable at the end of the period Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Exercisable, Weighted Average Remaining Contractual Term Units vested (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Vested in Period Cost Debt Securities, Available-for-Sale, Amortized Cost Stock options and restricted stock units Employee Stock Options and Restricted Stock [Member] Employee Stock Options and Restricted Stock [Member] Controlling Interest Parent [Member] Measurement Input, Growth Rate Period Measurement Input, Growth Rate Period [Member] Measurement Input, Growth Rate Period Beginning balance, Net Book Value Ending balance, Net Book Value Indefinite-lived acquired client relationships (net) Indefinite-Lived Intangible Assets (Excluding Goodwill) Controlling Interest Parent Company [Member] Maximum Maximum [Member] Intangible amortization and impairments Amortization and impairment expenses of intangible assets Amortization of intangible assets Amortization of Intangible Assets Available-for-Sale Debt Securities, Available-for-Sale [Abstract] Beginning balance, Net Book Value Ending balance, Net Book Value Definite-lived acquired client relationships (net) Finite-Lived Intangible Assets, Net Schedule of Business Acquisitions by Acquisition, Contingent Consideration Schedule of Business Acquisitions by Acquisition, Contingent Consideration [Table Text Block] Antidilutive Securities [Axis] Antidilutive Securities [Axis] Investment Type [Axis] Investment Type [Axis] Accounting Policies [Abstract] Accounting Policies [Abstract] 2025 Senior Notes 2025 Senior Notes Senior Notes Three Point Five Zero Percent Due 2025 [Member] Senior Notes 3.50% Due 2025 Fair Value, Liabilities Measured on Recurring Basis, Unobservable Input Reconciliation [Table] Fair Value, Liabilities Measured on Recurring Basis, Unobservable Input Reconciliation [Table] Foreign currency translation Intangible Assets Net Excluding Goodwill Translation Adjustments Represents the amount of increase (decrease) to assets, excluding financial assets and goodwill, for foreign currency translation adjustments. Foreign currency translation, Accumulated Amortization Finite Lived Intangible Asset, Accumulated Amortization, Foreign Currency Translation Finite Lived Intangible Asset, Accumulated Amortization, Foreign Currency Translation Gain (Loss) Schedule of Investments without Readily Determinable Fair Value Equity Securities without Readily Determinable Fair Value [Table Text Block] Options expired (in dollars per share) Share-Based Compensation Arrangements by Share-Based Payment Award, Options, Expirations in Period, Weighted Average Exercise Price Current Fiscal Year End Date Current Fiscal Year End Date Effect of dilutive instruments: Weighted Average Number of Shares Outstanding, Diluted, Adjustment [Abstract] Statistical Measurement [Axis] Statistical Measurement [Axis] Income before income taxes Income (Loss) from Continuing Operations before Income Taxes, Noncontrolling Interest Award Type [Domain] Award Type [Domain] Co-investment commitments in partnership Investment Commitment, Amount The amount that the entity agreed to co-invest in certain investment partnerships where the entity serves as the general partner. Term Loan Senior Unsecured Term Loan [Member] Senior Unsecured Term Loan Subsidiary, ownership percentage, sold Subsidiary, Ownership Percentage, Sold Subsidiary, Ownership Percentage, Sold Other comprehensive income (loss), net of tax: Comprehensive Income (Loss), Net of Tax, Including Portion Attributable to Noncontrolling Interest [Abstract] Income before income taxes (controlling interest) Income (Loss) from Continuing Operations before Income Taxes Attributable to Parent This element represents the income or loss from continuing operations, before income taxes, which is attributable to the controlling interest. Proceeds from Affiliate Transaction Proceeds from Divestiture of Interest in Subsidiaries and Affiliates Goodwill impairment Goodwill, Impairment Loss Schedule of Shares Excluded from Calculation of Basic and Diluted Earnings (Loss) Per Share Schedule of Antidilutive Securities Excluded from Computation of Earnings Per Share [Table Text Block] Fair value Debt Securities, Trading Additional Paid-In Capital Additional Paid-in Capital [Member] Dividends paid on common stock Payments of Ordinary Dividends, Common Stock Redemption price percentage Debt Instrument, Redemption Price, Percentage Acquired Client Relationships Customer Relationships [Member] Recently Adopted Accounting Standards and Recent Accounting Developments New Accounting Pronouncements, Policy [Policy Text Block] Earnings per share (diluted) (in dollars per share) Earnings Per Share, Diluted Class of Stock [Axis] Class of Stock [Axis] Finite-Lived Intangible Assets by Major Class [Axis] Finite-Lived Intangible Assets by Major Class [Axis] Counterparty Name [Domain] Counterparty Name [Domain] Beginning balance, Accumulated Amortization Ending balance, Accumulated Amortization Finite-Lived Intangible Assets, Accumulated Amortization Entity Interactive Data Current Entity Interactive Data Current Change in net realized and unrealized gain (loss) on derivative financial instruments Realized and Unrealized Gains (Losses) on Derivative Financial Instruments Accumulated Gain (Loss), Cash Flow Hedge, Including Noncontrolling Interest [Member] 5.875% Junior Subordinated Notes due 2059 2059 Junior Subordinated Notes Five Point Eight Seventy Five Junior Subordinated Notes Due 2059 [Member] Five Point Eight Seventy Five Junior Subordinated Notes Due 2059 Payment contingent on not meeting financial targets Other Commitment, Contingent Consideration, Asset Other Commitment, Contingent Consideration, Asset Schedule of Fair Value of Assets and Liabilities Measured on a Recurring Basis Schedule of Fair Value, Assets and Liabilities Measured on Recurring Basis [Table Text Block] Statement of Financial Position [Abstract] Statement of Financial Position [Abstract] Investments in Affiliates and Affiliate Sponsored Investment Products Variable Interest Entities Disclosure [Text Block] This element represents the disclosure of variable interest entities (VIE), including, but not limited to the nature, purpose, size, and activities of the VIE, the carrying amount and classification of consolidated assets that are collateral for the VIE's obligations, lack of recourse if creditors (or beneficial interest holders) of a consolidated VIE have no recourse to the general credit of the primary beneficiary. Which also include information related to Sponsored Investment Funds and Trust Preferred Vehicles related to variable interest entities (VIE). Affiliate equity purchase obligations Due to Related Parties, Fair Value Disclosure Due to Related Parties, Fair Value Disclosure Increase in receivables Increase (Decrease) in Receivables Share-based compensation and Affiliate equity compensation expense Share-Based Payment Arrangement, Noncash Expense Schedule of Company Stock Option Transactions Share-Based Payment Arrangement, Activity [Table Text Block] Payment contingent on exercise of option to reduce ownership percentage Other Commitment, Contingent Consideration, Option To Reduce Ownership Interest, Asset Other Commitment, Contingent Consideration, Option To Reduce Ownership Interest, Asset Fair Value Measured at NAV Fair Value Measured at Net Asset Value Per Share [Member] Shares issuable to settle Redeemable non-controlling interests Shares Issuable to Settle Redeemable Non-Controlling Interests [Member] Shares Issuable to Settle Redeemable Non-Controlling Interests Restricted stocks granted, fair value Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Vested in Period, Fair Value Net income Net income Net income Net Income (Loss), Including Portion Attributable to Noncontrolling Interest Net realized and unrealized gains Other Investments, Gain (Loss), Net Other Investments, Gain (Loss), Net Income tax expense Income Tax Expense (Benefit) Stated coupon Debt interest rate Debt Instrument, Interest Rate, Stated Percentage Fair value Equity Securities, FV-NI 6.750% Junior Subordinated Notes due 2064 2064 Junior Subordinated Notes Six Point Seventy Five Junior Subordinated Notes Due 2064 [Member] Six Point Seventy Five Junior Subordinated Notes Due 2064 Net income (controlling interest), as adjusted Net Income (Loss) Available to Common Stockholders, Diluted Unrecognized share-based compensation expense, period for recognition Share-Based Payment Arrangement, Nonvested Award, Cost Not yet Recognized, Period for Recognition Consolidated revenue Revenue from Contract with Customer, Excluding Assessed Tax Redemptions of consolidated Affiliate sponsored investment products (net) Subscriptions to Consolidated Affiliate Sponsored Investment Products, Net of Redemptions Subscriptions to Consolidated Affiliate Sponsored Investment Products, Net of Redemptions Statement of Comprehensive Income [Abstract] Statement of Comprehensive Income [Abstract] Performance condition changes (in dollars per share) Share-based Compensation Arrangements by Share-based Payment Award, Options, Performance Condition Changes, Weighted Average Exercise Price Share-based Compensation Arrangements by Share-based Payment Award, Options, Performance Condition Changes, Weighted Average Exercise Price Issuance of interest in affiliates Proceeds from Divestiture of Businesses and Interests in Affiliates Effective tax rate (controlling interests) Effective Income Tax Rate Reconciliation, Percent Cash flow from investing activities Net Cash Provided by (Used in) Investing Activities Variable Rate [Domain] Variable Rate [Domain] Total liabilities and equity Liabilities and Equity Decrease in payables, accrued liabilities, and other liabilities Increase (Decrease) in Operating Liabilities Measurement Input, Growth Rate Measurement Input, Growth Rate [Member] Measurement Input, Growth Rate Fair Value Hierarchy and NAV [Axis] Fair Value Hierarchy and NAV [Axis] Schedule of Changes in Equity Method Investments in Affiliates Equity Method Investments [Table Text Block] Measurement Input, Discount Rate, Performance Based Fees Measurement Input, Discount Rate, Performance Based Fees [Member] Measurement Input, Discount Rate, Performance Based Fees Issuances Noncontrolling Interest, Increase (Decrease) from Subsidiary Equity Issuance Noncontrolling Interest, Increase (Decrease) from Subsidiary Equity Issuance Accumulated Other Comprehensive Income (Loss) Accumulated Other Comprehensive Income (Loss) [Line Items] Noncontrolling Interest [Table] Noncontrolling Interest [Table] Commitments and Contingencies Disclosure [Abstract] Commitments and Contingencies Disclosure [Abstract] Legal Entity [Axis] Legal Entity [Axis] Finite-Lived Intangible Assets, Major Class Name [Domain] Finite-Lived Intangible Assets, Major Class Name [Domain] Schedule of Principal Terms of Senior and Junior Subordinated Notes Schedule of Maturities of Long-Term Debt [Table Text Block] Face amount of convertible security (in dollars per share) Debt Instrument, Individual Security, Face Amount Debt Instrument, Individual Security, Face Amount Measurement Input Type [Axis] Measurement Input Type [Axis] Related Party Transaction [Axis] Related Party Transaction [Axis] Accumulated Other Comprehensive Loss AOCI Attributable to Parent [Member] Options forfeited (in dollars per share) Share-Based Compensation Arrangements by Share-Based Payment Award, Options, Forfeitures in Period, Weighted Average Exercise Price Long-term Debt, Type [Domain] Long-Term Debt, Type [Domain] Entity Address, State or Province Entity Address, State or Province Statement Statement [Line Items] Measurement Input Type [Domain] Measurement Input Type [Domain] Schedule of Equity Method Investments [Line Items] Schedule of Equity Method Investments [Line Items] Junior subordinated notes Subordinated Debt Obligations, Fair Value Disclosure Deferred payment obligation Total Deferred Payment Obligations, Liability Deferred Payment Obligations, Liability Revolver Senior Unsecured Credit Facility Revolver [Member] Senior Unsecured Credit Facility Revolver Consolidated expenses: Operating Expenses [Abstract] Unvested units - beginning balance (in dollars per share) Unvested units - ending balance (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Nonvested, Weighted Average Grant Date Fair Value Liabilities and Equity Liabilities and Equity [Abstract] Weighted Average Remaining Contractual Life (Years) Share-based Compensation Arrangement by Share-based Payment Award, Options, Weighted Average Remaining Contractual Life [Abstract] -- None. No documentation exists for this element. -- Payments For Contingent Financing Payments For Contingent Financing [Member] Payments For Contingent Financing Balance, beginning of period Balance, end of period Fair Value, Measurement with Unobservable Inputs Reconciliation, Recurring Basis, Liability Value Fair Value Alternative Investment Junior subordinated notes Junior Subordinated Debt [Member] Minimum Minimum [Member] Fair Value Estimate of Fair Value Measurement [Member] Unamortized debt issuance costs Unamortized Debt Issuance Expense Senior notes Notes Payable, Fair Value Disclosure Affiliate equity activity: Affiliate Equity [Abstract] Affiliate Equity [Abstract] Related Party Transactions [Abstract] Related Party Transactions [Abstract] Unexercised options outstanding - beginning balance (in dollars per share) Unexercised options outstanding - ending balance (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Outstanding, Weighted Average Exercise Price Unexercised options outstanding - beginning balance (in shares) Unexercised options outstanding - ending balance (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Outstanding, Number Variable Interest Entities Variable Interest Entity [Line Items] Earnings Per Share Earnings Per Share [Text Block] Schedule of Tax Effects Allocated to Each Component of Other Comprehensive Income (Loss) Comprehensive Income (Loss) [Table Text Block] Goodwill and Acquired Client Relationships Goodwill and Intangible Assets Disclosure [Text Block] Schedule of Variable Interest Entities [Table] Variable Interest Entity [Table] Sales of securities by consolidated Affiliate sponsored investment products Sale of Securities by Affiliate Sponsored Consolidated Products Sale of Securities by Affiliate Sponsored Consolidated Products Units granted (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Grants in Period, Weighted Average Grant Date Fair Value Net realized and unrealized gains on investment securities Gain (Loss) on Investments Marketable Securities [Table] Marketable Securities [Table] Cash received in Veritable Transaction Proceeds from Divestiture of Interest in Subsidiaries and Affiliates, Net of Transaction Costs Proceeds from Divestiture of Interest in Subsidiaries and Affiliates, Net of Transaction Costs Life of funds (generally up to) Fair Value, Investments, Entities That Calculate NAVs, Life of Fund Fair Value, Investments, Entities That Calculate NAVs, Life of Fund Tax (Expense) Benefit Other Comprehensive Income (Loss), Tax Net realized and unrealized gains Equity Securities Without Readily Determinable Fair Value, Net Gain (Loss) Equity Securities Without Readily Determinable Fair Value, Net Gain (Loss) Finite-lived intangible, future amortization expense in year four Finite-Lived Intangible Asset, Expected Amortization, Year Four Affiliate equity compensation Affiliate Equity Compensation Expense, Including Adjustments and Portion Attributable to Noncontrolling Interest Affiliate Equity Compensation Expense, Including Adjustments and Portion Attributable to Noncontrolling Interest Purchases of securities by consolidated Affiliate sponsored investment products Purchases of Securities by Affiliate Sponsored Consolidated Products Purchases of Securities by Affiliate Sponsored Consolidated Products Intangible amortization and impairments Equity Method Investment, Intangible Asset Amortization and Impairments Equity Method Investment, Intangible Asset Amortization and Impairments Variable Rate [Axis] Variable Rate [Axis] Income Tax Disclosure [Abstract] Income Tax Disclosure [Abstract] Other investments Balance, beginning of period Balance, end of period Other Investments Statement of Stockholders' Equity [Abstract] Statement of Stockholders' Equity [Abstract] Acquired client relationships (net) Beginning balance, Net Book Value Ending balance, Net Book Value Intangible Assets, Net (Excluding Goodwill) Unrealized gains Debt Securities, Available-for-Sale, Accumulated Gross Unrealized Gain, before Tax Less: Treasury stock, at cost (25.3 shares and 28.4 shares as of December 31, 2023 and September 30, 2024, respectively) Treasury Stock, Common, Value Equity method income (net) Equity method income (net) Income (Loss) from Equity Method Investments Additional borrowing amount Line of Credit Facility, Maximum Borrowing Capacity, Additional Amount Line of Credit Facility, Maximum Borrowing Capacity, Additional Amount Other Commitments [Domain] Other Commitments [Domain] Unrealized gains Debt Securities, Trading, Accumulated Gross Unrealized Gain Before Tax Debt Securities, Trading, Accumulated Gross Unrealized Gain Before Tax Financial Assets Assets, Fair Value Disclosure [Abstract] Volatility Measurement Input, Price Volatility [Member] Related Party [Domain] Related and Nonrelated Parties [Domain] Transfers from Non-controlling interests Noncontrolling Interest, Increase from Transfers to Noncontrolling Interest Holders Noncontrolling Interest, Increase from Transfers to Noncontrolling Interest Holders Hypothetical issuance of shares to settle Redeemable non-controlling interests (in shares) Settlement of Redeemable Non-Controlling Interests, Shares Issued Settlement of Redeemable Non-Controlling Interests, Shares Issued Purchases and commitments Other Investments, Purchases Other Investments, Purchases Local Phone Number Local Phone Number Performance condition changes (in shares) Share-based Compensation Arrangement By Share-based Payment Award, Equity Instruments Other Than Options, Period Increase (Decrease), Performance Condition Changes Share-based Compensation Arrangement By Share-based Payment Award, Equity Instruments Other Than Options, Period Increase (Decrease), Performance Condition Changes Liability Class [Axis] Liability Class [Axis] Investments in Affiliates, net of cash acquired Payments to Acquire Interest in Subsidiaries and Affiliates Total consolidated expenses Operating Expenses Intangible Assets Intangible Asset [Line Items] -- None. No documentation exists for this element. -- Deferred income tax liability (net) Deferred Income Tax Liabilities, Net Schedule of Equity Method Investments [Table] Equity Method Investment [Table] Schedule of Other Investments and Unfunded Commitments Fair Value Measurement, Inputs Based on Net Assets [Table Text Block] Tabular disclosure of

investments that rely on net asset value as their fair value, including the nature of the investment and any related liquidation restrictions. Valuation Approach and Technique [Axis] Valuation Approach and Technique [Axis] Decrease in other assets Increase (Decrease) in Other Operating Assets Changes in assets and liabilities: Increase (Decrease) in Operating Capital [Abstract] Secured Overnight Financing Rate (SOFR) Secured Overnight Financing Rate (SOFR) [Member] Fair Value, Liabilities Measured on Recurring Basis, Unobservable Input Reconciliation, Calculation [Roll Forward] Fair Value, Liabilities Measured on Recurring Basis, Unobservable Input Reconciliation, Calculation [Roll Forward] Undistributed earnings and tangible capital Investment Company, Distributable Earnings (Loss), Accumulated Long-Term Capital Gain (Loss) Cost Equity Securities, FV-NI, Cost Commitments and Contingencies Commitments and Contingencies Disclosure [Text Block] Debt Disclosure [Abstract] Debt Disclosure [Abstract] Common Stock (\$0.01 par value) Common Stock Common Stock [Member] Number of affiliates Number Of Affiliates, Equity Method Investment Number Of Affiliates, Equity Method Investment Common stock issued under share-based incentive plans Shares Issued, Value, Share-Based Payment Arrangement, after Forfeiture Measurement Input, Discount Rate, Asset Based Fees Measurement Input, Discount Rate, Asset Based Fees [Member] Measurement Input, Discount Rate, Asset Based Fees Schedule of Changes in Level 3 Assets and Liabilities for Affiliate Equity Repurchase Obligation Fair Value, Liabilities Measured on Recurring Basis, Unobservable Input Reconciliation [Table Text Block] On or after March 30, 2029 Debt Instrument, Redemption, Period One [Member] Change in net unrealized gain (loss) on available-for-sale debt securities Unrealized Gains (Losses) on Investment Available-for-Sale Debt Securities AOCI, Accumulated Gain (Loss), Debt Securities, Available-for-Sale, Including Noncontrolling Interest [Member] Unfunded Commitments Fair Value, Investments, Entities that Calculate Net Asset Value Per Share, Unfunded Commitments Entity Emerging Growth Company Entity Emerging Growth Company Indefinite-lived Intangible Assets [Axis] Indefinite-Lived Intangible Assets [Axis] Purchases and issuances Fair Value Measurement With Unobservable Inputs Reconciliation Recurring Basis Liability Purchases And Issuances Fair Value Measurement With Unobservable Inputs Reconciliation Recurring Basis Liability Purchases And Issuances Fair Value Liabilities, Fair Value Disclosure Entity Central Index Key Entity Central Index Key Entity Method Investments and Joint Ventures [Abstract] Equity Method Investments and Joint Ventures [Abstract] Foreign currency translation Equity Method Investment, Realized Gain (Loss) on Foreign Currency Translation Equity Method Investment, Realized Gain (Loss) on Foreign Currency Translation Schedule of Changes in the Components of Acquired Client Relationships Schedule of Intangible Assets by Major Class [Table Text Block] Tabular disclosure of intangible assets, in total and by major class, including the gross carrying amount and accumulated amortization. A major class is composed of intangible assets that can be grouped together because they are similar, either by their nature or by their use in the operations of a company. Equity Component [Domain] Equity Component [Domain] Total Intangible Assets [Roll Forward] -- None. No documentation exists for this element. -- Controlling interest Compensation Expenses Related to Affiliate Equity Represents the compensation expenses related to Affiliate equity. Amounts reclassified Reclassification from Accumulated Other Comprehensive Income, Current Period, Net of Tax Accounting Standards and Policies Accounting Standards Update and Change in Accounting Principle [Text Block] Share-based compensation APIC, Share-Based Payment Arrangement, Increase for Cost Recognition Entity Shell Company Entity Shell Company Measurement Basis [Axis] Measurement Basis [Axis] Entity Incorporation, State or Country Code Entity Incorporation, State or Country Code Senior bank debt Unsecured Debt [Member] Consolidated Entities [Axis] Consolidated Entities [Axis] Statement [Table] Statement [Table] Total Interest Expense, Debt Foreign currency translation gain (loss) Foreign Currency Translation Adjustment Accumulated Foreign Currency Adjustment Including Portion Attributable to Noncontrolling Interest [Member] Payables and accrued liabilities Accounts Payable and Accrued Liabilities Counterparty Name [Axis] Counterparty Name [Axis] Measurement Frequency [Domain] Measurement Frequency [Domain] Schedule of Unconsolidated Assets and Liabilities of Equity Method Investments and Company's Risk of Loss Schedule of Variable Interest Entities [Table Text Block] Comprehensive income (non-controlling interests) Comprehensive Income (Loss), Net of Tax, Attributable to Noncontrolling Interest City Area Code City Area Code Fair value of deconsolidated investment in affiliate, equity securities Equity Securities, Fair Value, Consolidation Equity Securities, Fair Value, Consolidation Definite-lived Finite-Lived Intangible Assets [Roll Forward] Contingent payment obligations Business Combination, Contingent Consideration, Liability Cumulative unrealized gains Equity Securities without Readily Determinable Fair Value, Upward Price Adjustment, Cumulative Amount Schedule of Affiliate Equity Unrecognized Compensation Expense Summary of Affiliate Equity Unrecognized Compensation Expense [Table Text Block] Summary of Affiliate Equity Unrecognized Compensation Expense [Table Text Block] 4.25% senior notes Senior Notes Four Point Two Five Percent Due 2024 [Member] Senior Notes Four Point Two Five Percent Due 2024 Quoted Prices in Active Markets for Identical Assets (Level1 1) Fair Value, Inputs, Level 1 [Member] Foreign currency translation gain (loss) Other Comprehensive Income (Loss), Foreign Currency Transaction and Translation Adjustment, Net of Tax Statement of Cash Flows [Abstract] Statement of Cash Flows [Abstract] Senior notes Senior Notes [Member] Repurchases of common stock (net) Payments for Repurchase of Common Stock Tax Options, Exercisable at the end of the period (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Exercisable, Number Document Information [Line Items] Document Information [Line Items] Schedule of Long-term Debt Instruments [Table] Schedule of Long-Term Debt Instruments [Table] Investments in marketable securities Marketable Securities Schedule of Quantitative Information used in Valuing Level 3 Liabilities Fair Value Measurement Inputs and Valuation Techniques [Table Text Block] Weighted Average Grant Date Value Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Nonvested, Weighted Average Grant Date Fair Value [Abstract] Accumulated Other Comprehensive Income (Loss) [Table] Accumulated Other Comprehensive Income (Loss) [Table] 2025 Contingent Consideration, Liability, to be Paid, Year One Contingent Consideration, Liability, to be Paid, Year One Other Commitments [Axis] Other Commitments [Axis] Carrying amount Balance, beginning of period Balance, end of period Equity Securities without Readily Determinable Fair Value, Amount Income Taxes Income Tax Disclosure [Text Block] Other Investments Investment [Text Block] Schedule of Income Tax Provisions by Controlling and Noncontrolling Interests Schedule of Components of Income Tax (Expense) Benefit by Controlling and Noncontrolling interests [Table Text Block] Tabular disclosure of the components of income tax expense attributable to controlling and non-controlling interests for each year presented including, income before income taxes and effective tax rate attributable to controlling interests. Earnings Per Share [Abstract] Earnings Per Share [Abstract] Retained earnings Retained Earnings (Accumulated Deficit) 2025 Deferred Payment Obligations, Liability, to be Paid, Year One Deferred Payment Obligations, Liability, to be Paid, Year One Schedule of Company Restricted Stock Units Transactions Schedule of Nonvested Share Activity [Table Text Block] Class of Stock [Domain] Class of Stock [Domain] Related Party Transactions Related Party Transaction [Line Items] Contingent payments in remainder of fiscal year Other Commitment, to be Paid, Remainder of Fiscal Year Discounted cash flow Valuation Technique, Discounted Cash Flow [Member] Net unrealized gain (loss) Equity Securities, FV-NI, Unrealized Gain (Loss) Organization, Consolidation and Presentation of Financial Statements [Abstract] Organization, Consolidation and Presentation of Financial Statements [Abstract] Cash flow used in financing activities Net Cash Provided by (Used in) Financing Activities Investments in Marketable Securities Investments in Debt and Marketable Equity Securities (and Certain Trading Assets) Disclosure [Text Block] 2024 Deferred Payment Obligations, Liability, to be Paid, Remainder Of Fiscal Year Deferred Payment Obligations, Liability, to be Paid, Remainder Of Fiscal Year Non-controlling Interests Affiliate Equity Unrecognized Compensation Expense, Attributable to Noncontrolling Interest Affiliate Equity Unrecognized Compensation Expense, Attributable to Noncontrolling Interest Intangible amortization and impairments Intangible amortization and impairments Amortization and Impairments of Intangible Assets Amortization and Impairments of Intangible Assets Dividends Dividends, Common Stock, Cash Growth rates Measurement Input, Long-Term Revenue Growth Rate [Member] Amendment Flag Amendment Flag Carrying Value Reported Value Measurement [Member] Entity Registrant Name Entity Registrant Name Affiliated Entity Affiliated Entity [Member] Other comprehensive income before reclassifications Other Comprehensive Income (Loss), before Reclassifications, Net of Tax Significant Other Observable Inputs (LevelA 2) Level 2 Fair Value, Inputs, Level 2 [Member] Debt Debt Disclosure [Text Block] Fair Value Hierarchy and NAV [Domain] Fair Value Hierarchy and NAV [Domain] Equity: Equity, Including Portion Attributable to Noncontrolling Interest [Abstract] Affiliate equity compensation expense Affiliate Equity Compensation Expense, Including Portion Attributable to Noncontrolling Interest Affiliate Equity Compensation Expense, Including Portion Attributable to Noncontrolling Interest Par value Face amount Debt Instrument, Face Amount Investments in other strategies Other Funds [Member] Investments held in other funds. Entity Address, Postal Zip Code Entity Address, Postal Zip Code Investments in Affiliates and Affiliate Sponsored Investments Products Consolidation, Policy [Policy Text Block] Unrealized losses Equity Securities, FV-NI, Unrealized Loss Distributions to non-controlling interests Distributions paid to affiliate partners Payments of Ordinary Dividends, Noncontrolling Interest Title of 12(b) Security Title of 12(b) Security Common stock (\$0.01 par value, 153.0 shares authorized; 58.5 shares issued as of DecemberA 31, 2023 and SeptemberA 30, 2024) Common Stock, Value, Issued Investments in equity securities Marketable Securities, Fair Value Disclosure Marketable Securities, Fair Value Disclosure Share-based Payment Arrangement [Abstract] Share-Based Payment Arrangement [Abstract] Effective interest rate Debt Instrument, Interest Rate During Period Cash and cash equivalents Cash and Cash Equivalents, at Carrying Value Net change in unrealized (gains) losses relating to instruments still held at the reporting date Fair Value, Liability, Recurring Basis, Still Held, Unrealized Gain (Loss) Performance condition changes (in shares) Share-Based Compensation Arrangement By Share-based Payment Award, Options, Period Increase (Decrease), Performance Condition Changes Share-Based Compensation Arrangement By Share-based Payment Award, Options, Period Increase (Decrease), Performance Condition Changes 4.200% Junior Subordinated Notes due 2061 2061 Junior Subordinated Notes Four Point Two Junior Subordinated Notes Due 2061 [Member] Four Point Two Junior Subordinated Notes Due 2061 Convertible debt, threshold trading days Debt Instrument, Convertible, Threshold Trading Days Units forfeited (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Forfeitures, Weighted Average Grant Date Fair Value Applicable basis spread over redemption price percentage Debt Instrument, Make Whole Premium, Discount Rate, Basis Spread on Variable Rate Debt Instrument, Make Whole Premium, Discount Rate, Basis Spread on Variable Rate Fair Value by Liability Class [Domain] Fair Value by Liability Class [Domain] Cash flow from (used in) financing activities: Net Cash Provided by (Used in) Financing Activities [Abstract] 2024 Contingent Consideration, Liability, to be Paid, Remainder Of Fiscal Year Contingent Consideration, Liability, to be Paid, Remainder Of Fiscal Year Unrealized gains Equity Securities, FV-NI, Unrealized Gain Maturities and sales of investment securities Proceeds from Sale, Maturity and Collection of Investments Variable Interest Entity, Not Primary Beneficiary Variable Interest Entity, Not Primary Beneficiary [Member] Stock Options Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Outstanding [Roll Forward] Redeemable Non-Controlling Interests Noncontrolling Interest Disclosure [Text Block] Fair Value Measurement [Domain] Fair Value Measurement [Domain] Valuation Approach and Technique [Domain] Valuation Approach and Technique [Domain] Transfers to Redeemable non-controlling interests Noncontrolling Interest, Decrease from Transfers to Noncontrolling Interest Holders Noncontrolling Interest, Decrease from Transfers to Noncontrolling Interest Holders Earnings per share (basic) (in dollars per share) Earnings Per Share, Basic Stock options, expiration period Share-Based Compensation Arrangement by Share-Based Payment Award, Expiration Period Equity method investment, measurement input Equity Method Investment, Measurement Input Equity Method Investment, Measurement Input Common stock, voting rights, percent Common Stock, Voting Rights, Percent Common Stock, Voting Rights, Percent 2034 Senior Notes Senior Notes Five Point Five Zero Percent Due 2034 [Member] Senior Notes Five Point Five Zero Percent Due 2034 Net income (controlling interest) Net Income (Loss) Available to Common Stockholders, Basic Net income (controlling interest) including the net impact of Affiliate equity transactions Increase (Decrease) in Equity Due to Profit (Loss) and Net Transfers with Noncontrolling Interests Increase (decrease) in equity during the period due to net income attributable to the parent company and net transfers with non-controlling interests. Schedule of Affiliate Equity Compensation Summary of Affiliate Equity Compensation [Table Text Block] Summary of Affiliate Equity Compensation [Table Text Block] Denominator Weighted Average Number of Shares Outstanding, Diluted [Abstract] Total assets Assets Distributions received from equity method investments Distributions of earnings Proceeds from Equity Method Investment, Distribution Finite-lived intangible, future amortization expense in year one Finite-Lived Intangible Asset, Expected Amortization, Year One Borrowings outstanding Long-Term Line of Credit Units granted (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Grants in Period Investment and other income Investment and Other Income (Loss) The amount of income from cost method investments, foreign currency transaction gain or loss and other income recognized during the period. Purchase of fixed assets Payments to Acquire Property, Plant, and Equipment Accumulated other comprehensive loss Accumulated Other Comprehensive Income (Loss) Attributable to Parent, Net of Tax Accumulated change in equity applicable to the parent entity from transactions and other events and circumstances from non-owner sources, net of tax effect, at period end. Excludes Net Income (Loss), and accumulated changes in equity from transactions resulting from investments by owners and distributions to owners. Includes foreign currency translation items, certain pension adjustments, unrealized gains and losses on certain investments in debt and equity securities, other than temporary impairment (OTTI) losses related to factors other than credit losses on available-for-sale and held-to-maturity debt securities that an entity does not intend to sell and it is not more likely than not that the entity will be required to sell before recovery of the amortized cost basis, as well as changes in the fair value of derivatives related to the effective portion of a designated cash flow hedge. Commitments and contingencies (Note 8) Commitments and Contingencies Payments to acquire interest in affiliates Payments to Acquire Businesses and Interest in Affiliates Equity Method Investments in Affiliates Equity Method Investments and Joint Ventures Disclosure [Text Block] Cost Equity Securities Without Readily Determinable Fair Value, Cost Equity Securities Without Readily Determinable Fair Value, Cost Private equity funds Private Equity Funds [Member] Schedule of Related Party Transactions, by Related Party [Table] Related Party Transaction [Table] Fair value of financial assets and liabilities Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items] Capital contributions and other Noncontrolling Interest, Increase (Decrease) from Contributions from Affiliate and Other Noncontrolling Interest, Increase (Decrease) from Contributions from Affiliate and Other Effect of deconsolidation of Affiliates Noncontrolling Interest, Decrease from Deconsolidation Share-Based Compensation Share-Based Payment Arrangement [Text Block] Other liabilities Other Liabilities Entity Address, City or Town Entity Address, City or Town Non-controlling interests Affiliate Equity Compensation Expense, Attributable to Noncontrolling Interest Affiliate Equity Compensation Expense, Attributable to Noncontrolling Interest Borrowings of senior bank debt, senior notes, and junior subordinated notes Proceeds from Issuance of Long-Term Debt Performance condition changes (in dollars per share) Share-based Compensation Arrangement By Share-based Payment Award, Equity Instruments Other Than Options, Performance Condition Changes, Weighted Average Grant Date Fair Value Share-based Compensation Arrangement By Share-based Payment Award, Equity Instruments Other Than Options, Performance Condition Changes, Weighted Average Grant Date Fair Value Debt instrument, convertible, threshold percentage Debt Instrument, Convertible, Threshold Percentage Debt Instrument, Convertible, Threshold Percentage Debt Instrument [Axis] Debt Instrument [Axis] Noncontrolling Interest [Abstract] Noncontrolling Interest [Abstract] Share-based compensation expense Share-Based Payment Arrangement, Expense Junior convertible securities Convertible Debt, Fair Value Disclosures Net income (controlling interest) Net income (controlling interest) Net Income (Loss) Attributable to Parent Other expenses (net) Other Operating Income (Expense), Net Investments, Debt and Equity Securities [Abstract] Investments, Debt and Equity Securities [Abstract] Options granted (in dollars per share) Share-Based Compensation Arrangements by Share-Based Payment Award, Options, Grants in Period, Weighted Average Exercise Price Comprehensive Income Comprehensive Income (Loss) Note [Text Block] Units forfeited (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Forfeited in Period Remaining Life Affiliate Equity, Unrecognized Compensation Expense, Remaining Life Affiliate Equity, Unrecognized Compensation Expense, Remaining Life Co-Investor Coinvestor [Member] Coinvestor Entity File Number Entity File Number Financial Liabilities Liabilities, Fair Value Disclosure [Abstract] Change in net realized and unrealized gain (loss) on derivative financial instruments Other Comprehensive Income (Loss), Cash Flow Hedge, Gain (Loss), after Reclassification and Tax Consolidated Entities [Domain] Consolidated Entities [Domain] Document Fiscal Year Focus Document Fiscal Year Focus Non-controlling Interests Noncontrolling Interest [Member] Income Statement [Abstract] Income Statement [Abstract] Entity Address, Address Line One Entity Address, Address Line One Share repurchases Treasury Stock, Value, Acquired, Cost Method Debt Instrument, Name [Domain] Debt Instrument, Name [Domain] Effect of foreign currency exchange rate changes on cash and cash equivalents Effect of Exchange Rate on Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Continuing Operations Finite-lived intangible, future amortization expense in year five Finite-Lived Intangible Asset, Expected Amortization, Year Five Document Period End Date Document Period End Date Private Equity Investment Partnerships of Affiliate Private Equity Investment Partnerships of Affiliate [Member] Private Equity Investment Partnerships of Affiliate [Member] Total stockholders' equity before treasury stock Stockholders' Equity before Treasury Stock Other non-cash items Other Noncash Income (Expense) Unvested units - beginning balance (in shares) Unvested units - ending balance (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Nonvested, Number Effect of (deconsolidation) consolidation of Affiliates and Affiliate sponsored investment products Reduction To Cash Due To Deconsolidation Affiliates and Affiliate Sponsored Investment Products Reduction To Cash Due To Deconsolidation Affiliates and Affiliate Sponsored Investment Products Options expired (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options,

Expirations in Period Affiliate Equity [Line Items] Contingent Payment Obligations Business Combination, Contingent Consideration, Liability, Due [Abstract] Business Combination, Contingent Consideration, Liability, Due Contingent payments, 2025 through 2028 Other Commitment, To Be Paid, Year One Through Four Other Commitment, To Be Paid, Year One Through Four Fair Value, Balance Sheet Grouping, Financial Statement Captions Fair Value, Balance Sheet Grouping, Financial Statement Captions [Line Items] Schedule of Investments in Marketable Securities Marketable Securities [Table Text Block] Net income (non-controlling interests) Net Income (Loss) Attributable to Noncontrolling Interest Deferred income tax (benefit) expense related to intangibles Deferred Income Tax (Benefit) Expense Related to Intangibles The component of income tax expense for the period representing the tax effect of the difference between amortization of intangibles for book purposes and amortization of intangibles for tax purposes. Carrying Value and Maximum Exposure to Loss Variable Interest Entity, Reporting Entity Involvement, Maximum Loss Exposure, Amount Document Transition Report Document Transition Report Document Quarterly Report Document Quarterly Report Upward adjustments Equity Securities without Readily Determinable Fair Value, Upward Price Adjustment, Annual Amount Interest expense Interest Expense, Operating Decrease in controlling interest paid-in capital from Affiliate equity issuances Adjustments to Additional Paid in Capital Increase (Decrease) in Carrying Amount of Redeemable Noncontrolling Interests, Issuances Adjustments to Additional Paid in Capital Increase (Decrease) in Carrying Amount of Redeemable Noncontrolling Interests, Issuances Schedule of Changes in Redeemable Non-Controlling Interests Redeemable Noncontrolling Interest [Table Text Block] Fair Value, Recurring and Nonrecurring [Table] Fair Value, Recurring and Nonrecurring [Table] Entity Current Reporting Status Entity Current Reporting Status Income from hypothetical settlement of Redeemable non-controlling interests, net of taxes Net Income (Loss) Other Noncontrolling Interests, Redeemable Net Income (Loss) Other Noncontrolling Interests, Redeemable Retained Earnings Retained Earnings [Member] Amortization of debt issuance costs Amortization of Debt Issuance Costs Total Contingent Consideration, Liability Contingent Consideration, Liability Sales and Distributions Equity Securities Without Readily Determinable Fair Value, Sales And Distributions Equity Securities Without Readily Determinable Fair Value, Sales And Distributions Income Tax Provision [Table] Income Tax Provision [Table] Schedule reflecting information of income tax attributable to controlling and noncontrolling interests. Related Party [Axis] Related and Nonrelated Parties [Axis] Average shares outstanding (basic) (in shares) Weighted Average Number of Shares Outstanding, Basic Marketable Securities [Line Items] Marketable Securities [Line Items] Document Information [Table] Document Information [Table] Affiliate Equity Affiliate Equity [Text Block] Disclosures related to the conditional rights and obligations the company has to acquire Affiliate equity and the redeemable non-controlling interests on the consolidated balance sheets. Disclosure of the impact on the controlling interest's equity of changes in ownership at its Affiliates. Total equity Beginning balance Ending balance Equity, Including Portion Attributable to Noncontrolling Interest Restricted Stock Units Restricted Stock Units (RSUs) [Member] Increase (Decrease) in Stockholders' Equity Increase (Decrease) in Stockholders' Equity [Roll Forward] Options forfeited (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Forfeitures in Period Foreign currency translation, Net Book Value Finite-Lived Intangible Assets, Foreign Currency Translation Gain (Loss) Entity Filer Category Entity Filer Category Stock options granted, fair value Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Vested in Period, Fair Value Junior convertible securities (in shares) Incremental Common Shares Attributable to Dilutive Effect of Conversion of Debt Securities Unconsolidated VW Net Assets Net Assets Purchase of available-for-sale securities Payments to Acquire Debt Securities, Available-for-Sale Payments for Achievement of Financial Targets Payments For Achievement Of Financial Targets [Member] Payments For Achievement Of Financial Targets [Member] EX-101.PRE 10 amg-20240930_pre.xml XBRL TAXONOMY EXTENSION PRESENTATION LINKBASE DOCUMENT GRAPHIC 11 amg-20240930_1.gif begin 644 amg-20240930_1.gif MITeE.#EA<@D!="" Y1 \$+ 1R!1H\$K <2<0 ~P&P~90! M20!# P!91 ! ,0X?B I60&&-0%QSP!O!(P<-0%J4@!..@!<2%R6 IE M3@+! 0 5!8^6.RL&F> M:*N; N^<"S!<W>* [O? .P!P2"P(CBD\$PNFM HM^K-KO?A+!A3J] B?L O'M ~8*#A(B&AB)BHN,C8D MD)&DY2D5E1<8F9J,G4V>GZ^AHJ.DI:]G*JF JNLK:ZOL+&R6L[2UMK>XNJ.J] MO+V^O~!PL\$Q<R,*G*R\$S-L0 ~T=+3+76UJCVMMO;G MZ.GJZ~SMJN P(?!S7)VJ CY^O~Q? _.*\$BPH.&#!.J7,BPH< "S'DC M2IQ(L!.%BQ<MS.SM(L!CR!BAQ)L3J)DRA3JESJLJ7+ESICRIQ)LR6FS9LX M<K^CO H.M,*ANVK-F5-.J7+FRYS+FSY^ @XL>3J3JTZ=Hk.U.K7LVZ MM>O7L&+/GDV[MNVN;'N/KWLVM[M^ ? PIjM^Q].O+<CQXB3X_U_O+GSYL[C2Y].MO:KUZZQ78LV0?SKVLJ^ @.PKXL3ZIZ^HTZTM\$SQB~?OWU^+GT~ OOVI^/K MW^<O 88*." !!9HX(SJ(O)<@PVZ."##\$8HX804&69HX8489JCAAQV MZ.&(8HXH)<DEFCBB1224PVZ>234859145FGEE5AFJZ>66715VZ>678(8I MYIADEFGGFFBF]>;+++84Z>; <.8IYYQUFUFGGG7CFJ]>>>/84Z>>?@ 8JZM^M^PFKH8@FJNBBC#83ZNBC8JZ.245FKI9AFJNFFGI-VZNFGB(8JZ)BJDFEKJ MJ:BFIJNJ\$JRJVNZKL,8JZZRTUFKKK;CFJA+KKKS SVZNNO P 8KJ+%%\$FOILL<@1 MJLOLLLPVZ~RST\$BKJ;345FLJ;789JOMMMOVZ~VWX(K[KCD959K[GKGJUN MNNRVZ L2,K8K\$>^J-9KJ[WXYJOOOOSVZ^< \$+/#!=:LQZSPPP0 M-~SPPQ!+/=\$%-L<489P L<8<~<SQRR^+/(+)(<0!>LALHLM~SR MRS#+ SS\$37/[...L]XU(P~!) RWTTS07;?31Z>M# 3232M^0 M1RWUUU~0! U[UUSAGK?767? M]=~@APMJMADEVVWBGK?;+<.!>;<689Z X?>.<=<["YYZ">@OKHI Z7?OKJ]>~N~JLM^<ZVPVPOVJ[+37 M;OOMN~N~?ONO?N^<~ IR \O,0%<@GK SR?>?OSO\$S_O[_]^~P M#~!TC AKP@,AH (-%VC ICKP6!,"H OG2 W!"EKP M@AC,H 8WR,\$~*KFP R,HOA^2,(2F@NPJA,HOI7R,(6NO~"!M,HOOG2,~ MVO=<,&SA#P+ PQJZ)= **([OA]<0QKT.421\$3* (ZEAS[AOIBOHIAZ2,4J M6GA&6+2+Z?)(QZXV,MGM<(<7OTQC&,B8I.80HM(89UC&@<(QC7\$SAAOG2,-2%??(1S?F8<N?Z*,@!/'F!T AHRZ3*OBV(U Z 3CRDR9,'IOGZAIS M<~W,9SG6J^<^E2!&+Q?>1 Q?>!!RO-P+<?>+TH1%9D 12E&!>J2B M\$WEY^+~!>#@2DJY+1DH9RS-R.2M6(22EF,RH2J,J4PM^1!5VA29 M=M+F13A?)N(GZ)(P~.E08UK3G1UII14YJE)F,BA MOD3HVJ2_RU^H*ULNT@WUC)4M;~ M[4CW,=O(DK2WP+6BW3K3JP2)[BAY\$=P!RO7Y3JWEF]\$~.CZ~*JWJOEO?S[WK M9/+7<?>KLVZ(10)>.=+TWQTZ=L?JZL:@V(V).Z.+U+H-NUZRBK>~^<7B MV->1K3O\$R!TS6js12>@ B'C,QAMJWP3K^X^WB6GRPA)=(^S8&Q8D%M @R>J4WIP^< K#<+&KXGA8,WPB"]J3QZS,@<LWSUBOPQG^6+XA.;@!XVSXS9R MM3C;?772DSQ2NAXOW(XA& F^0E<@LCL K.3C>OC(&^TR&EJSJM F?5[N]QB4L,OU+3A+>~HKOO=M%OCOGFM MLWJ3DMJ^JHZHEU,A N2?73G.\$.(LYTFIN MY;~>); OP9WSGE<W D>W>3F&OIE,W +<4+NZCN\$GN>E>370,6VS0[W~NLK?7=RVA^ C8YI7 M8O=WR? +.R61+OC.OOWOLL0&X&@/LL/N)~.?A9%X 885+>4(BBPGG-JY M@)KZI4INCW^+.1Y(BH(K;\$ 1M&SG402 U(R(N+Z OC\$ 7T?ZQYC.~<+OOO1NXOM MOSQCV+^<^J6L? >+5X FI_QD[V?7>W+G+BIB_T?BIB\$(NY OS#HJU;M+ ^<~< V01 W=@>ZB2?FB=X^<B?>09LB?5Y:&?>@<AR;LB>VB(APA-M-Z@BTAS 7.CSPB)>~9Q=B(E6GB),(ZAY2HFH.W\$B6JN) (=SH\$B@EIBF MB^TB;MBZ.E8B^>B/A2>~>B/MJ02O=D SEWIF6018&0 RAWJ[(@HJD>X^CA) MD0EY^EHED2SIDNQ"D@1ADB? ID1^9^2N)>~WID@,.IDS\$?~E)DS7Y=SSKOHO MJ9.G)>~>SDMY8JCI(0Y293GYG<!.0E)27GH@!:-Z9359GL02E3297G8I4 M@95J7BS?5=294V?5~15RF6%<~Z6QD)9PEZY<*18WEYXP*3? PF8>+D>QS@<IAN^B MDXEJF/F(T)"9CY>M]"E)IF9J?;!*"-FMYFB0<FLFEFJO9**WFCS; M@16Q9LO1YN#R9JWB9O9HIO (P)NJO"/SI^9S6(!:19R;A)SB9G+B7O: M9J^9W1V7W3JC0527P/P^<~>=VXE^T4B=WVF=56F7XTF>4Y<+[(ZOF)> MXZF= "]SE JYB=VTFY?P 8(F8P?>?>XD OEJ]/IRF MIGV?>7 GWE?J(6ZAE7JIXDJIH\$J];@J/+""BYIY?-J 7H")>?J YMGF^PJOTX^NC2HDWR0?#2JP NZJBQJXJOZ>LP7H1 WD+EYDKIJMR\$JMWJF M5!<@Q.@<KJ[L]MONJMARJL,@<%0>@<K2P7JILLEB32JF8J][WVRKO(K,Z MK 2^PIJXIO.ZURZK^&BCUJ)OHR";P4\$; S(K)BL~J]]>+ABI@<9J1 WL+R8E16+I,BZ~SWNHJPS^+<^<JJT ~*?*(?)<K#OS+<22XXK?>6?"F0A*2R\$ M6K(FIUX32;],BY9D-RPY^[(X)]PF^Q29B~/RBT0~L.,INSF-F52(N6F\$ MQX!1~NFT GMT.LM-KZ M<F@BQ N@J,EJFYBUKX^<N.N%;~>EAW>~VRLNZSVONVN)JBA@14FY;] MS^NHE+N1+O];<RHB;IHRB(JUF/U M#NJI(QO^9FO+/,AG/H7/YO5,Y4QFPNKJOL6S)*21%<NVTYG&,%3^%15 MF< (<,<?<S^('!GU1B+(<=),RHP (&,%AI F<~? TOZO,X2L,ACR? 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Cover Page - shares	9 Months Ended	
	Sep. 30, 2024	Nov. 05, 2024
<u>Document Information [Line Items]</u>		
Document Type	10-Q	
Document Quarterly Report	true	
Document Period End Date	Sep. 30, 2024	
Document Transition Report	false	
Entity File Number	001-13459	
Entity Registrant Name	AFFILIATED MANAGERS GROUP, INC.	
Entity Incorporation, State or Country Code	DE	
Entity Tax Identification Number	04-3218510	
Entity Address, Address Line One	777 South Flagler Drive	
Entity Address, City or Town	West Palm Beach	
Entity Address, State or Province	FL	
Entity Address, Postal Zip Code	33401	
City Area Code	800	
Local Phone Number	345-1100	
Entity Current Reporting Status	Yes	
Entity Interactive Data Current	Yes	
Entity Filer Category	Large Accelerated Filer	
Entity Small Business	false	
Entity Emerging Growth Company	false	
Entity Shell Company	false	
Entity Common Stock, Shares Outstanding		30,225,132
Entity Central Index Key	0001004434	
Amendment Flag	false	
Current Fiscal Year End Date	--12-31	
Document Fiscal Year Focus	2024	
Document Fiscal Period Focus	Q3	
Common Stock (\$0.01 par value)		
<u>Document Information [Line Items]</u>		
Title of 12(b) Security	Common Stock (\$0.01 par value)	
Trading Symbol	AMG	
Security Exchange Name	NYSE	
5.875% Junior Subordinated Notes due 2059		
<u>Document Information [Line Items]</u>		
Title of 12(b) Security	5.875% Junior Subordinated Notes due 2059	
Trading Symbol	MGR	
Security Exchange Name	NYSE	

4.750% Junior Subordinated Notes due 2060

Document Information [Line Items]

Title of 12(b) Security	4.750% Junior Subordinated Notes due 2060
Trading Symbol	MGRB
Security Exchange Name	NYSE

4.200% Junior Subordinated Notes due 2061

Document Information [Line Items]

Title of 12(b) Security	4.200% Junior Subordinated Notes due 2061
Trading Symbol	MGRD
Security Exchange Name	NYSE

6.750% Junior Subordinated Notes due 2064

Document Information [Line Items]

Title of 12(b) Security	6.750% Junior Subordinated Notes due 2064
Trading Symbol	MGRE
Security Exchange Name	NYSE

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CONSOLIDATED STATEMENTS OF INCOME - USD (\$) shares in Millions, \$ in Millions	3 Months Ended		9 Months Ended	
	Sep. 30, 2024	Sep. 30, 2023	Sep. 30, 2024	Sep. 30, 2023

Income Statement [Abstract]

Consolidated revenue	\$ 516.4	\$ 525.2	\$ 1,516.6	\$ 1,555.2
Consolidated expenses:				
Compensation and related expenses	220.8	211.8	676.5	663.0
Selling, general and administrative	97.0	91.1	278.1	273.4
Intangible amortization and impairments	7.3	12.5	21.8	37.5
Interest expense	34.7	31.1	98.1	92.4
Depreciation and other amortization	3.3	3.0	9.4	10.0
Other expenses (net)	11.6	7.9	31.5	36.2
Total consolidated expenses	374.7	357.4	1,115.4	1,112.5
Equity method income (net)	52.6	39.8	188.3	154.3
Affiliate Transaction gain	0.0	133.1	0.0	133.1
Investment and other income	22.8	23.0	60.0	87.2
Income before income taxes	217.1	363.7	649.5	817.3
Income tax expense	31.3	77.7	130.0	155.4
Net income	185.8	286.0	519.5	661.9
Net income (non-controlling interests)	(62.2)	(69.0)	(170.0)	(185.1)
Net income (controlling interest)	\$ 123.6	\$ 217.0	\$ 349.5	\$ 476.8
Average shares outstanding (basic) (in shares)	30.1	34.9	31.4	35.6
Average shares outstanding (diluted) (in shares)	35.0	43.4	35.2	42.9
Earnings per share (basic) (in dollars per share)	\$ 4.11	\$ 6.22	\$ 11.11	\$ 13.41
Earnings per share (diluted) (in dollars per share)	\$ 3.78	\$ 5.48	\$ 10.25	\$ 12.28

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CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME - USD (\$) \$ in Millions	3 Months Ended		9 Months Ended	
	Sep. 30, 2024	Sep. 30, 2023	Sep. 30, 2024	Sep. 30, 2023

Statement of Comprehensive Income [Abstract]

Net income	\$ 185.8	\$ 286.0	\$ 519.5	\$ 661.9
Other comprehensive income (loss), net of tax:				
Foreign currency translation gain (loss)	39.2	(30.6)	42.6	20.6
Change in net realized and unrealized gain (loss) on derivative financial instruments	1.0	(0.3)	1.4	0.5
Change in net unrealized gain (loss) on available-for-sale debt securities	0.0	0.6	0.4	0.4
Other comprehensive income (loss), net of tax	40.2	(30.3)	44.4	21.5
Comprehensive income	226.0	255.7	563.9	683.4
Comprehensive income (non-controlling interests)	(77.9)	(57.4)	(186.0)	(183.1)
Comprehensive income (controlling interest)	\$ 148.1	\$ 198.3	\$ 377.9	\$ 500.3

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CONSOLIDATED BALANCE SHEETS - USD (\$) \$ in Millions	Sep. 30, 2024		Dec. 31, 2023	

Assets

Cash and cash equivalents	\$ 1,010.7	\$ 813.6
Receivables	457.1	368.4
Investments in marketable securities	66.1	461.0
Goodwill	2,532.0	2,523.6
Acquired client relationships (net)	1,807.1	1,812.4
Equity method investments in Affiliates (net)	2,148.4	2,288.5
Fixed assets (net)	61.0	67.3
Other investments	532.8	480.9
Other assets	287.8	243.9
Total assets	8,903.0	9,059.6

Liabilities and Equity

Payables and accrued liabilities	625.7	628.5
Debt	2,619.7	2,537.5
Deferred income tax liability (net)	522.0	463.8
Other liabilities	464.5	466.3
Total liabilities	4,231.9	4,096.1
Commitments and contingencies (Note 8)		
Redeemable non-controlling interests	397.1	393.4

Equity:

Common stock (\$0.01 par value, 153.0 shares authorized; 58.5 shares issued as of December 31, 2023 and September 30, 2024)	0.6	0.6
Additional paid-in capital	711.3	741.4
Accumulated other comprehensive loss	(139.2)	(167.6)
Retained earnings	6,738.1	6,389.6
Total stockholders' equity before treasury stock	7,310.8	6,964.0
Less: Treasury stock, at cost (25.3 shares and 28.4 shares as of December 31, 2023 and September 30, 2024, respectively)	(3,994.5)	(3,376.1)
Total stockholders' equity	3,316.3	3,587.9
Non-controlling interests	957.7	982.2
Total equity	4,274.0	4,570.1
Total liabilities and equity	\$ 8,903.0	\$ 9,059.6

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CONSOLIDATED BALANCE SHEETS (Parenthetical) - \$ / shares shares in Millions	Sep. 30, 2024		Dec. 31, 2023	

Statement of Financial Position [Abstract]		
Common stock, par value (in dollars per share)	\$ 0.01	\$ 0.01
Common stock, shares authorized (in shares)	153.0	153.0
Common stock, shares issued (in shares)	58.5	58.5
Treasury stock, at cost (in shares)	28.4	25.3

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CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY - USD (\$) \$ in Millions	Total	Common Stock	Additional Paid-In Capital	Accumulated Other Comprehensive Loss	Retained Earnings	Treasury Stock at Cost	Non- controlling Interests
Beginning balance at Dec. 31, 2022	\$ 4,175.6	\$ 0.6	\$ 695.5	\$ (203.4)	\$ 5,718.2	\$ (2,980.6)	\$ 945.3
Increase (Decrease) in Stockholders' Equity							
Net income	661.9				476.8		185.1
Other comprehensive income (loss), net of tax	21.5			23.5			(2.0)
Share-based compensation	43.9		43.9				
Common stock issued under share-based incentive plans	(31.3)		(47.2)			15.9	
Share repurchases	(218.0)		59.1			(277.1)	
Dividends	(1.2)				(1.2)		
Affiliate equity activity:							
Affiliate equity compensation	41.1		7.7				33.4
Issuances	16.3		(13.3)				29.6
Purchases	3.8		6.7				(2.9)
Changes in redemption value of Redeemable non-controlling interests	(46.9)		(46.9)				
Transfers to Redeemable non-controlling interests	(0.1)						(0.1)
Capital contributions and other	14.4						14.4
Distributions to non-controlling interests	(216.4)						(216.4)
Effect of deconsolidation of Affiliates	(0.4)		16.8				(17.2)
Ending balance at Sep. 30, 2023	4,464.2	0.6	722.3	(179.9)	6,193.8	(3,241.8)	969.2
Beginning balance at Jun. 30, 2023	4,368.4	0.6	651.9	(161.2)	5,977.2	(3,070.5)	970.4
Increase (Decrease) in Stockholders' Equity							
Net income	286.0				217.0		69.0
Other comprehensive income (loss), net of tax	(30.3)			(18.7)			(11.6)
Share-based compensation	14.5		14.5				
Common stock issued under share-based incentive plans	(6.1)		(7.9)			1.8	
Share repurchases	(173.1)					(173.1)	
Dividends	(0.4)				(0.4)		
Affiliate equity activity:							
Affiliate equity compensation	12.5		1.0				11.5
Issuances	1.6		(5.0)				6.6
Purchases	(0.6)		0.7				(1.3)
Changes in redemption value of Redeemable non-controlling interests	50.3		50.3				
Capital contributions and other	1.8						1.8
Distributions to non-controlling interests	(60.0)						(60.0)
Effect of deconsolidation of Affiliates	(0.4)		16.8				(17.2)
Ending balance at Sep. 30, 2023	4,464.2	0.6	722.3	(179.9)	6,193.8	(3,241.8)	969.2
Beginning balance at Dec. 31, 2023	4,570.1	0.6	741.4	(167.6)	6,389.6	(3,376.1)	982.2
Increase (Decrease) in Stockholders' Equity							
Net income	519.5				349.5		170.0
Other comprehensive income (loss), net of tax	44.4			28.4			16.0
Share-based compensation	42.1		42.1				
Common stock issued under share-based incentive plans	(77.0)		(43.5)			(33.5)	
Share repurchases	(584.9)					(584.9)	
Dividends	(1.0)				(1.0)		
Affiliate equity activity:							
Affiliate equity compensation	42.6		11.7				30.9
Issuances	7.5		(3.8)				11.3
Purchases	(14.8)		6.1				(20.9)
Changes in redemption value of Redeemable non-controlling interests	(42.7)		(42.7)				
Transfers to Redeemable non-controlling interests	(1.7)						(1.7)
Capital contributions and other	(23.6)						(23.6)
Distributions to non-controlling interests	(206.5)						(206.5)
Ending balance at Sep. 30, 2024	4,274.0	0.6	711.3	(139.2)	6,738.1	(3,994.5)	957.7
Beginning balance at Jun. 30, 2024	4,262.7	0.6	712.8	(163.7)	6,614.7	(3,833.5)	931.8
Increase (Decrease) in Stockholders' Equity							
Net income	185.8				123.6		62.2
Other comprehensive income (loss), net of tax	40.2			24.5			15.7
Share-based compensation	10.2		10.2				
Common stock issued under share-based incentive plans	(58.2)		(0.8)			(57.4)	
Share repurchases	(103.6)					(103.6)	
Dividends	(0.2)				(0.2)		
Affiliate equity activity:							
Affiliate equity compensation	11.3		1.6				9.7
Purchases	(1.2)		(0.5)				(0.7)
Changes in redemption value of Redeemable non-controlling interests	(12.0)		(12.0)				
Capital contributions and other	(2.1)						(2.1)
Distributions to non-controlling interests	(58.9)						(58.9)
Ending balance at Sep. 30, 2024	\$ 4,274.0	\$ 0.6	\$ 711.3	\$ (139.2)	\$ 6,738.1	\$ (3,994.5)	\$ 957.7

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CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (Parentetical) - \$ / shares	3 Months Ended Sep. 30, 2024	9 Months Ended Sep. 30, 2023	Sep. 30, 2024	Sep. 30, 2023
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Statement of Stockholders' Equity [Abstract]				
Dividends (in dollars per share)	\$ 0.01	\$ 0.01	\$ 0.03	\$ 0.03

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CONSOLIDATED STATEMENTS OF CASH FLOWS - USD (\$)	9 Months Ended Sep. 30, 2024	Sep. 30, 2023
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\$ in Millions

Cash flow from (used in) operating activities:

Net income	\$ 519.5	\$ 661.9
Adjustments to reconcile Net income to cash flow from (used in) operating activities:		
Intangible amortization and impairments	21.8	37.5
Depreciation and other amortization	9.4	10.0
Deferred income tax expense	59.5	13.0
Equity method income (net)	(188.3)	(154.3)
Affiliate Transaction gain	0.0	(133.1)
Distributions received from equity method investments	357.3	421.7
Share-based compensation and Affiliate equity compensation expense	88.6	83.4
Net realized and unrealized gains on investment securities	(30.7)	(68.7)
Other non-cash items	(3.8)	(3.7)

Changes in assets and liabilities:

Purchases of securities by consolidated Affiliate sponsored investment products	(61.8)	(32.6)
Sales of securities by consolidated Affiliate sponsored investment products	48.1	38.9
Increase in receivables	(76.5)	(116.4)
Decrease in other assets	13.8	23.3
Decrease in payables, accrued liabilities, and other liabilities	(37.3)	(161.5)
Cash flow from operating activities	719.6	619.4
Cash flow from (used in) investing activities:		
Investments in Affiliates, net of cash acquired	(5.9)	(93.8)
Proceeds from Affiliate Transaction	0.0	294.0
Purchase of fixed assets	(2.3)	(6.6)
Purchase of investment securities	(496.4)	(477.6)
Maturities and sales of investment securities	875.2	761.9
Cash flow from investing activities	370.6	477.9
Cash flow from (used in) financing activities:		
Borrowings of senior bank debt, senior notes, and junior subordinated notes	847.6	25.0
Repayments of senior bank debt and senior notes	(750.0)	(25.0)
Repurchases of common stock (net)	(589.5)	(213.6)
Dividends paid on common stock	(1.0)	(1.2)
Distributions to non-controlling interests	(206.5)	(216.4)
Affiliate equity purchases (net)	(54.1)	(28.3)
Redemptions of consolidated Affiliate sponsored investment products (net)	(6.3)	(9.7)
Other financing items	(144.3)	(54.8)
Cash flow used in financing activities	(904.1)	(524.0)
Effect of foreign currency exchange rate changes on cash and cash equivalents	5.7	(0.2)
Net increase in cash and cash equivalents	191.8	573.1
Cash and cash equivalents at beginning of period	813.6	429.2
Effect of (deconsolidation) consolidation of Affiliates and Affiliate sponsored investment products	5.3	(3.1)
Cash and cash equivalents at end of period	\$ 1,010.7	\$ 999.2

Cash flow from (used in) financing activities:

Investments in Affiliates, net of cash acquired	(5.9)	(93.8)
Proceeds from Affiliate Transaction	0.0	294.0
Purchase of fixed assets	(2.3)	(6.6)
Purchase of investment securities	(496.4)	(477.6)
Maturities and sales of investment securities	875.2	761.9
Cash flow from investing activities	370.6	477.9
Cash flow from (used in) financing activities:		
Borrowings of senior bank debt, senior notes, and junior subordinated notes	847.6	25.0
Repayments of senior bank debt and senior notes	(750.0)	(25.0)
Repurchases of common stock (net)	(589.5)	(213.6)
Dividends paid on common stock	(1.0)	(1.2)
Distributions to non-controlling interests	(206.5)	(216.4)
Affiliate equity purchases (net)	(54.1)	(28.3)
Redemptions of consolidated Affiliate sponsored investment products (net)	(6.3)	(9.7)
Other financing items	(144.3)	(54.8)
Cash flow used in financing activities	(904.1)	(524.0)
Effect of foreign currency exchange rate changes on cash and cash equivalents	5.7	(0.2)
Net increase in cash and cash equivalents	191.8	573.1
Cash and cash equivalents at beginning of period	813.6	429.2
Effect of (deconsolidation) consolidation of Affiliates and Affiliate sponsored investment products	5.3	(3.1)
Cash and cash equivalents at end of period	\$ 1,010.7	\$ 999.2

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Basis of Presentation and Use of Estimates

Organization, Consolidation and Presentation of Financial Statements [Abstract]

Basis of Presentation and Use of Estimates

9 Months Ended Sep. 30, 2024

Basis of Presentation and Use of Estimates

The Consolidated Financial Statements of Affiliated Managers Group, Inc. ("AMG" or the "Company") have been prepared in accordance with accounting principles generally accepted in the U.S. ("GAAP") for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for full year financial statements. In the opinion of management, all normal and recurring adjustments considered necessary for a fair statement of the Company's interim financial position and results of operations have been included and all intercompany balances and transactions have been eliminated. Operating results for interim periods are not necessarily indicative of the results that may be expected for any other period or for the full year. The Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2023 includes additional information about its operations, financial position, and accounting policies, and should be read in conjunction with this Quarterly Report on Form 10-Q. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts and disclosures in the financial statements. Actual results could differ from those estimates. All amounts in these notes, except per share data in the text and tables herein, are stated in millions unless otherwise indicated.

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Accounting Standards and Policies

Accounting Policies [Abstract]

Accounting Standards and Policies

9 Months Ended Sep. 30, 2024

Accounting Standards and Policies

Recently Adopted Accounting Standards

Effective January 1, 2024, the Company adopted Accounting Standard Update ("ASU") 2022-03, Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions. The adoption of this standard did not have a material impact on the Company's Consolidated Financial Statements.

Recent Accounting Developments

In November 2023, the Financial Accounting Standards Board ("FASB") issued ASU 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures, which requires disclosure of incremental segment information on an annual and interim basis for all public entities to enable investors to develop more decision-useful financial analyses. The standard is effective for annual periods beginning after December 15, 2023 and for interim periods beginning after December 15, 2024. The Company currently does not expect the adoption to have a material impact on its Consolidated Financial Statements.

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures, which requires greater disaggregation of income tax disclosures related to the income tax rate reconciliation and income taxes paid. The standard is effective for annual periods beginning after December 15, 2024. The Company currently does not expect the adoption to have a material impact on its Consolidated Financial Statements.

In March 2024, the FASB issued ASU 2024-01, Compensation—Stock Compensation (Topic 718): Scope Application of Profits Interest and Similar Awards, which clarifies how an entity should apply the scope guidance to determine whether profits interest and similar awards should be accounted for in accordance with Topic 718. The standard is effective for interim and annual periods beginning after December 15, 2024 for the Company, and is effective for interim and annual periods beginning after December 15, 2025 for the Company's Affiliates. The Company currently does not expect the adoption to have a material impact on its Consolidated Financial Statements.

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Investments in Marketable Securities

Investments, Debt and Equity Securities [Abstract]

Investments in Marketable Securities

9 Months Ended Sep. 30, 2024

Investments in Marketable Securities

Equity Securities

The following table summarizes the cost, gross unrealized gains, gross unrealized losses, and fair value of investments in equity securities:

	December 31, 2023	September 30, 2024
Cost	\$ 35.3	\$ 37.6
Unrealized gains	2.6	4.7
Unrealized losses	(0.0)	(0.3)
Fair value	\$ 37.9	\$ 42.0

As of December 31, 2023 and September 30, 2024, investments in equity securities include consolidated Affiliate sponsored investment products with fair values of \$15.8 million and \$11.9 million, respectively.

For the three months ended September 30, 2023, the Company recognized net unrealized losses on equity securities still held as of September 30, 2023 of \$2.1 million. For the nine months ended September 30, 2023, the Company recognized net unrealized gains on equity securities still held as of September 30, 2023 of \$1.3 million. For the three and nine months ended September 30, 2024, the Company recognized net unrealized gains on equity securities still held as of September 30, 2024 of \$2.0 million and \$3.5 million, respectively.

Debt Securities

The following table summarizes the cost, gross unrealized gains, gross unrealized losses, and fair value of investments in U.S. Treasury securities classified as available-for-sale, all of which matured during the nine months ended September 30, 2024, and consolidated Affiliate sponsored investment products classified as trading:

	Available-for-Sale		Trading	
	December 31, 2023	September 30, 2024	December 31, 2023	September 30, 2024
Cost	\$ 405.4	\$ —	\$ 17.9	\$ 23.3
Unrealized gains	0.0	—	—	0.8
Unrealized losses	(0.1)	—	(0.1)	—
Fair value	\$ 405.3	\$ —	\$ 17.8	\$ 24.1

For the three and nine months ended September 30, 2023, the Company received \$178.4 million and \$280.1 million of proceeds from the maturity of available-for-sale securities, respectively, and purchased \$245.3 million and \$420.3 million of available-for-sale securities, respectively. For the three months ended September 30, 2024, the Company received \$100.0 million of proceeds from the maturity of available-for-sale securities and purchased no available-for-sale securities. For the nine months ended September 30, 2024, the Company received \$825.2 million of proceeds from the maturity of available-for-sale securities and purchased \$413.9 million of available-for-sale securities. For the three and nine months ended September 30, 2023, the Company recognized net unrealized gains on debt securities

Other Investments

Investments, All Other Investments [Abstract]
Other Investments

Other Investments

Other investments consists primarily of investments in funds advised by the Company's Affiliates that are carried at net asset value ("NAV") as a practical expedient and other investments without readily determinable fair values. Any gain or loss related to these investments is recorded in investment and other income in the Consolidated Statements of Income.

Investments Measured at NAV as a Practical Expedient

The Company's Affiliates sponsor funds in which the Company and its Affiliates may make general partner and seed capital investments. These funds generally operate in partnership form and apply the specialized fair value accounting for investment companies. The Company accounts for its interests in these funds using the equity method of accounting and is required to retain the specialized fair value accounting of the investment companies. Because the funds' investments do not have readily determinable fair values, the Company uses the NAV of these investments as a practical expedient for their fair values. The following table summarizes the fair values of these investments and any related unfunded commitments:

	December 31, 2023		September 30, 2024	
	Fair Value	Unfunded Commitments	Fair Value	Unfunded Commitments
Private equity funds ⁽¹⁾	\$ 424.4	\$ 187.2	\$ 477.5	\$ 215.7
Investments in other strategies ⁽²⁾	6.1	—	4.9	—
Total ⁽³⁾	\$ 430.5	\$ 187.2	\$ 482.4	\$ 215.7

⁽¹⁾The Company accounts for the majority of its interests in private equity funds one quarter in arrears (adjusted for current period calls and distributions). These funds primarily invest in a broad range of third-party funds and direct investments. Distributions will be received as the underlying assets are liquidated over the life of the funds, which is generally up to 15 years.

⁽²⁾These are multi-disciplinary funds that invest across various asset classes and strategies, including equity and credit. Investments are generally redeemable on a daily, monthly, or quarterly basis.

⁽³⁾Fair value attributable to the controlling interest was \$324.9 million and \$363.4 million as of December 31, 2023 and September 30, 2024, respectively.

Investments Without Readily Determinable Fair Values

The Company made an investment in a private corporation where it does not exercise significant influence. Because this investment does not have a readily determinable fair value, the Company has elected to measure this investment at its cost minus impairments, if any, plus or minus changes resulting from observable price changes in orderly transactions for identical or similar investments in the private corporation. The following table summarizes the cost, cumulative unrealized gains, and carrying amount of investments without readily determinable fair values:

	December 31, 2023		September 30, 2024	
	Cost	Cumulative unrealized gains	Carrying amount	
Cost	\$ 8.5	\$ 8.5		
Cumulative unrealized gains	41.9	41.9		
Carrying amount	\$ 50.4	\$ 50.4		

For the three and nine months ended September 30, 2024, the Company recorded no gains or losses on the underlying investment.

The following table presents the changes in Other investments:

	For the Three Months Ended September 30, 2023			2024		
	Measured at NAV as a Practical Expedient	Without Readily Determinable Fair Values	Total	Measured at NAV as a Practical Expedient	Without Readily Determinable Fair Values	Total
Balance, beginning of period	\$ 406.6	\$ 50.4	\$ 457.0	\$ 479.9	\$ 50.4	\$ 530.3
Purchases and commitments	16.0	—	16.0	13.6	—	13.6
Sales and distributions	(20.5)	—	(20.5)	(20.4)	—	(20.4)
Net realized and unrealized gains	5.4	—	5.4	9.3	—	9.3
Balance, end of period	\$ 407.5	\$ 50.4	\$ 457.9	\$ 482.4	\$ 50.4	\$ 532.8

	For the Nine Months Ended September 30, 2023			2024		
	Measured at NAV as a Practical Expedient	Without Readily Determinable Fair Values	Total	Measured at NAV as a Practical Expedient	Without Readily Determinable Fair Values	Total
Balance, beginning of period	\$ 371.2	\$ 50.4	\$ 421.6	\$ 430.5	\$ 50.4	\$ 480.9
Purchases and commitments	62.0	—	62.0	78.1	—	78.1
Sales and distributions	(49.4)	—	(49.4)	(47.1)	—	(47.1)
Net realized and unrealized gains	23.7	—	23.7	20.9	—	20.9
Balance, end of period	\$ 407.5	\$ 50.4	\$ 457.9	\$ 482.4	\$ 50.4	\$ 532.8

Fair Value Measurements

Fair Value Disclosures [Abstract]
Fair Value Measurements

9 Months Ended
Sep. 30, 2024

Fair Value Measurements

The following tables summarize financial assets and liabilities that are measured at fair value on a recurring basis:

	Fair Value Measurements December 31, 2023			
	Quoted Prices for Identical Assets (Level 1)	Prices of Similar Assets (Level 2)	Significant Unobservable Inputs (Level 3)	
Financial Assets				
Investments in equity securities ⁽¹⁾	\$ 37.9	\$ 37.9	\$ —	\$ —
Investments in debt securities ⁽¹⁾	423.1	—	423.1	—
Financial Liabilities ⁽²⁾				
Contingent payment obligations	\$ 14.7	\$ —	\$ —	\$ 14.7
Affiliate equity purchase obligations	53.9	—	—	53.9

	Fair Value Measurements September 30, 2024			
	Quoted Prices for Identical Assets (Level 1)	Prices of Similar Assets (Level 2)	Significant Unobservable Inputs (Level 3)	
Financial Assets				
Investments in equity securities ⁽¹⁾	\$ 42.0	\$ 42.0	\$ —	\$ —
Investments in debt securities ⁽¹⁾	24.1	—	24.1	—
Financial Liabilities ⁽²⁾				
Contingent payment obligations	\$ 6.5	\$ —	\$ —	\$ 6.5
Affiliate equity purchase obligations	58.9	—	—	58.9

⁽¹⁾Amounts are recorded in Investments in marketable securities on the Consolidated Balance Sheets.

⁽²⁾Amounts are recorded in Other liabilities on the Consolidated Balance Sheets.

Level 3 Financial Liabilities

The following table presents the changes in Level 3 liabilities:

	For the Three Months Ended September 30, 2023			
	Contingent Payment Obligations	Affiliate Equity Purchase Obligations	Contingent Payment Obligations	Affiliate Equity Purchase Obligations
Balance, beginning of period	\$ 23.4	\$ 68.4	\$ 7.9	\$ 53.9
Purchases and issuances ⁽¹⁾	—	4.7	—	10.1
Settlements and reductions	—	(25.4)	—	(5.0)
Net realized and unrealized gains ⁽²⁾	(5.2)	(2.5)	(1.4)	(0.1)
Balance, end of period	\$ 18.2	\$ 45.2	\$ 6.5	\$ 58.9

	For the Nine Months Ended September 30, 2023			
	Contingent Payment Obligations	Affiliate Equity Purchase Obligations	Contingent Payment Obligations	Affiliate Equity Purchase Obligations
Balance, beginning of period	\$ 21.0	\$ 24.5	\$ 14.7	\$ 53.9
Purchases and issuances ⁽¹⁾	—	75.7	—	66.3
Settlements and reductions	—	(49.7)	—	(62.1)
Net realized and unrealized (gains) losses ⁽²⁾	(2.8)	(5.3)	(8.2)	0.8
Balance, end of period	\$ 18.2	\$ 45.2	\$ 6.5	\$ 58.9

	For the Three Months Ended September 30, 2024			
	Contingent Payment Obligations	Affiliate Equity Purchase Obligations	Contingent Payment Obligations	Affiliate Equity Purchase Obligations
Balance, beginning of period	\$ 18.2	\$ 45.2	\$ 6.5	\$ 58.9
Net change in unrealized (gains) losses relating to instruments still held at the reporting date ⁽¹⁾	\$ (2.8)	\$ (4.5)	\$ (8.2)	\$ 0.4

⁽¹⁾Affiliate equity purchase obligation activity includes transfers from Redeemable non-controlling interests.

⁽²⁾Gains and losses resulting from changes to expected payments are included in Other expenses (net) in the Consolidated Statements of Income and the accretion of these obligations is included in Interest expense in the Consolidated Statements of Income. The following table presents certain quantitative information about the significant unobservable inputs used in valuing the Company's Level 3 fair value measurements:

Quantitative Information About Level 3 Fair Value Measurements							
Valuation Techniques	Unobservable Input	December 31, 2023			September 30, 2024		
		Fair Value	Range	Weighted Average ⁽¹⁾	Fair Value	Range	Weighted Average ⁽¹⁾
Contingent payment obligations	Monte Carlo Simulation	\$ 14.7	19% - 25%	21 %	\$ 6.5	10% - 18%	11 %
	Discount rates		6%	6 %		5%	5 %
Affiliate equity purchase obligations	Discounted cash flow	\$ 53.9	(6)% - 7%	1 %	\$ 58.9	(5)% - 8%	0 %
	Discount rates		14% - 17%	14 %		14% - 18%	15 %

⁽¹⁾Calculated by comparing the relative fair value of an obligation to its respective total.

⁽²⁾Represents growth rates of asset- and performance-based fees.

Contingent payment obligations represent the fair value of the expected future settlement amounts related to the Company's investments in its consolidated Affiliates. Changes to assumed volatility and discount rates change the fair value of contingent payment obligations. Increases to the volatility rates used would result in higher fair values, while increases to the discount rates used would result in lower fair values. Affiliate equity purchase obligations include agreements to purchase Affiliate equity and represent the fair value of the expected future settlement amounts. Changes to assumed growth rates and discount rates change the fair value of the Affiliate equity purchase obligations. Increases to the assumed growth rates would result in higher fair values, while increases to the discount rates used would result in lower fair values.

Other Financial Assets and Liabilities Not Carried at Fair Value

The following table summarizes the Company's other financial liabilities not carried at fair value:

	December 31, 2023		September 30, 2024		Fair Value Hierarchy
	Carrying Value	Fair Value	Carrying Value	Fair Value	
Senior notes	\$ 1,099.4	\$ 1,049.8	\$ 1,097.3	\$ 1,075.8	Level 2
Junior subordinated notes	765.9	612.0	1,216.0	1,129.6	Level 2
Junior convertible securities	341.7	340.9	341.7	375.9	Level 2

The Company has other financial assets and liabilities that are not required to be carried at fair value, but are required to be disclosed at fair value. The carrying amount of Cash and cash equivalents, Receivables, Payables and accrued liabilities, and certain Other liabilities approximates fair value because of the short-term nature of these instruments. The carrying value of the credit facilities (as defined in Note 7) approximates fair value because the credit facilities have variable interest based on selected short-term rates.

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Investments in
Affiliates and Affiliate
Sponsored
Investment Products
Variable Interest Entities [Abstract]

Investments in Affiliates and Affiliate Sponsored Investment Products

9 Months Ended

Sep. 30, 2024

Investments in Affiliates and Affiliate Sponsored Investment Products

In evaluating whether an investment must be consolidated, the Company evaluates the risk, rewards, and significant terms of each of its Affiliates and other investments to determine if an investment is considered a voting rights entity ("VRE") or a variable interest entity ("VIE"). An entity is a VRE when the total equity investment at risk is sufficient to enable the entity to finance its activities independently, and when the equity holders have the obligation to absorb losses, the right to receive residual returns, and the right to direct the activities of the entity that most significantly impact its economic performance. An entity is a VIE when it lacks one or more of the characteristics of a VRE, which, for the Company, are Affiliate investments structured as partnerships (or similar entities) where the Company is a limited partner and lacks substantive kick-out or substantive participation rights over the general partner. Assessing whether an entity is a VRE or VIE involves judgment. Upon the occurrence of certain events, management reviews and reconsiders its previous conclusion regarding the status of an entity as a VRE or a VIE.

The Company consolidates VREs when it has control over significant operating, financial, and investing decisions of the entity. When the Company lacks such control, but is deemed to have significant influence, the Company accounts for the VRE under the equity method. Investments with readily determinable fair values in which the Company does not have rights to exercise significant influence are recorded at fair value on the Consolidated Balance Sheets, with changes in fair value included in Investment and other income.

The Company consolidates VIEs when it is the primary beneficiary of the entity, which is defined as having the power to direct the activities that most significantly impact the VIE's economic performance and the obligation to absorb losses of, or the right to receive benefits from, the entity that could potentially be significant to the VIE. Substantially all of the Company's consolidated Affiliates considered VIEs are controlled because the Company holds a majority of the voting interests or it is the managing member or general partner. Furthermore, an Affiliate's assets can be used for purposes other than the settlement of the respective Affiliate's obligations. The Company applies the equity method of accounting to VIEs where the Company is not the primary beneficiary, but has the ability to exercise significant influence over operating and financial matters of the VIE.

Investments in Affiliates

Substantially all of the Company's Affiliates are considered VIEs and are either consolidated or accounted for under the equity method. A limited number of the Company's Affiliates are considered VREs and most of these are accounted for under the equity method.

When an Affiliate is consolidated, the portion of the earnings attributable to Affiliate management's and any co-investor's equity ownership is included in Net income (non-controlling interests) in the Consolidated Statements of Income. Undistributed earnings attributable to Affiliate management's and any co-investor's equity ownership, along with their share of any tangible or intangible net assets, are included in non-controlling interests on the Consolidated Balance Sheets. Affiliate equity interests where the holder has certain rights to demand settlement are presented, at their current redemption values, as Redeemable non-controlling interests or Other liabilities on the Consolidated Balance Sheets. The Company periodically issues, sells, and purchases the equity of its consolidated Affiliates. Because these transactions take place between entities that are under common control, any gains or losses attributable to these transactions are required to be included in Additional paid-in capital in the Consolidated Balance Sheets, net of any related income tax effects in the period the transaction occurs.

When an Affiliate is accounted for under the equity method, the Company's share of an Affiliate's earnings or losses, net of amortization and impairments, is included in Equity method income (net) in the Consolidated Statements of Income and the carrying value of the Affiliate is recorded in Equity method investments in Affiliates (net) in the Consolidated Balance Sheets. The Company periodically performs assessments to determine if the fair value of an investment may have declined below its related carrying value for its Affiliates accounted for under the equity method for a period that the Company considers to be other-than-temporary. The Company performs these assessments if certain triggering events occur or annually during the fourth quarter. The Company first considers whether certain qualitative factors indicate an increased likelihood of a decline in the fair value of an Affiliate during the reporting period. If such a decline is identified, and it is likely that an investment's fair value may have declined below its carrying value, the Company performs a quantitative assessment to determine if an impairment exists. Impairments are recorded as an expense in Equity method income (net) to reduce the carrying value of the Affiliate to fair value.

The unconsolidated assets, net of liabilities and non-controlling interests of Affiliates accounted for under the equity method considered VIEs, and the Company's carrying value and maximum exposure to loss, were as follows:

	December 31, 2023		September 30, 2024	
	Unconsolidated Carrying Value and VIE Net Assets	Maximum Exposure to Loss	Unconsolidated Carrying Value and VIE Net Assets	Maximum Exposure to Loss
Affiliates accounted for under the equity method	\$ 1,492.4	\$ 2,198.2	\$ 1,173.6	\$ 2,042.7

As of December 31, 2023 and September 30, 2024, the carrying value and maximum exposure to loss for all of the Company's Affiliates accounted for under the equity method was \$2,288.5 million and \$2,148.4 million, respectively, including Affiliates accounted for under the equity method considered VREs of \$90.3 million and \$105.7 million, respectively.

Affiliate Sponsored Investment Products

The Company's Affiliates sponsor various investment products where the Affiliate also acts as the investment adviser. These investment products are typically owned primarily by third-party investors; however, certain products are funded with general partner and seed capital investments from the Company and its Affiliates.

Third-party investors in Affiliate sponsored investment products are generally entitled to substantially all of the economics of these products, except for the asset- and performance-based fees earned by the Company's Affiliates or any gains or losses attributable to the Company's or its Affiliates' investments in these products. As a result, the Company generally does not consolidate these products. However, for certain products, the Company's consolidated Affiliates, as the investment manager, have the power to direct the activities of the investment product and have an exposure to the economics of the VIE that is more than insignificant, though generally only for a short period while the product is established and has yet to attract significant third-party investors. When the products are consolidated, the Company retains the specialized investment company accounting principles of the underlying products, and all of the underlying investments are carried at fair value in Investments in marketable securities, with corresponding changes in the investments' fair values included in Investment and other income. Purchases and sales of securities are included in purchases and sales by consolidated Affiliate sponsored investment products in the Consolidated Statements of Cash Flows, respectively, and the third-party investors' interests are recorded in Redeemable non-controlling interests. When the Company or its consolidated Affiliates no longer control these products, due to a reduction in ownership or other reasons, the products are deconsolidated with only the Company's or its consolidated Affiliate's investment in the product reported from the date of deconsolidation.

The Company's carrying value and maximum exposure to loss from unconsolidated Affiliate sponsored investment products, is its or its consolidated Affiliates' interests in the unconsolidated net assets of the respective products. The net assets of unconsolidated VIEs attributable to Affiliate sponsored investment products, and the Company's carrying value and maximum exposure to loss, were as follows:

	December 31, 2023		September 30, 2024	
	Unconsolidated Carrying Value and VIE Net Assets	Maximum Exposure to Loss	Unconsolidated Carrying Value and VIE Net Assets	Maximum Exposure to Loss
Affiliate sponsored investment products	\$ 5,788.3	\$ 29.8	\$ 5,332.2	\$ 24.4

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Debt

Debt Disclosure [Abstract]

Debt

Debt

The following table summarizes the Company's Debt:

	December 31, 2023	September 30, 2024
Senior bank debt	\$ 349.9	\$ —
Senior notes	1,096.9	1,091.7
Junior subordinated notes	751.8	1,189.0
Junior convertible securities	338.9	339.0
Debt	\$ 2,537.5	\$ 2,619.7

The Company's senior bank debt, senior notes, junior subordinated notes, and junior convertible securities are carried at amortized cost. Unamortized discounts and debt issuance costs associated with the Company's debt instruments, with the exception of its senior unsecured multicurrency revolving credit facility (the "revolver"), are presented on the Consolidated Balance Sheets as an adjustment to the carrying value of the associated debt.

Senior Bank Debt

During the nine months ended September 30, 2024, the Company repaid the \$350.0 million outstanding under its senior unsecured term loan facility (the "term loan").

As of September 30, 2024, the Company had a \$1.25 billion revolver (together with the term loan, the "credit facilities"). The revolver matures on October 25, 2027 and the term loan terminated upon payment in full. Subject to certain conditions, the Company may increase the commitments under the revolver by up to an additional \$500.0 million. The Company pays interest on any outstanding obligations under the revolver at a specified rate, currently based either on an applicable term-SOFR plus a SOFR adjustment of 0.10%, or prime rate, plus a marginal rate determined based on its credit rating. Through the repayment dates, the interest rate for the Company's outstanding borrowings under the term loan was term-SOFR plus a SOFR adjustment of 0.10%, plus the marginal rate of 0.85%. As of December 31, 2023 and September 30, 2024, the Company had no outstanding borrowings under the revolver.

Senior Notes

In the first quarter of 2024, the Company's \$400.0 million 4.25% senior notes matured and were fully repaid. As of September 30, 2024, the Company had senior notes outstanding. The carrying values of the senior notes are accreted to their principal amount at maturity over the remaining life of the underlying instrument. The principal terms of the senior notes outstanding as of September 30, 2024 are presented and described below:

	2025 Senior Notes	2030 Senior Notes	2034 Senior Notes
Issue date	February 2015	June 2020	August 2024
Maturity date	August 2025	June 2030	August 2034
Par value (in millions)	\$ 350.0	\$ 350.0	\$ 400.0
Stated coupon	3.50 %	3.30 %	5.50 %
Coupon frequency	Semi-annually	Semi-annually	Semi-annually
Call price	As defined	As defined	As defined

On August 20, 2024, the Company issued \$400.0 million aggregate principal amount of senior unsecured notes with a maturity date of August 20, 2034 (the "2034 senior notes"). Interest is payable beginning February 20, 2025. In addition to customary event of default provisions, the indenture governing the 2034 senior notes limits the Company's ability to consolidate, merge, or sell all or substantially all of its assets and requires the Company to make an offer to repurchase the 2034 senior notes upon certain change of control triggering events.

The senior notes may be redeemed, in whole or in part, at a make-whole redemption price (plus accrued and unpaid interest), at any time, in the case of the 2025 senior notes, at any time prior to March 15, 2030, in the case of the 2030 senior notes, and at any time prior to May 20, 2034, in the case of the 2034 senior notes. The make-whole redemption price, in each case, is equal to the greater of 100% of the principal amount of the notes to be redeemed and the remaining principal and interest payments on the notes being redeemed (excluding accrued but unpaid interest to, but not including, the redemption date) discounted to their present value as of the redemption date at the applicable treasury rate plus 0.25%, in the case of the 2025 and 2034 senior notes, and to their present value as of the redemption date on a semi-annual basis at the applicable treasury rate plus 0.40%, in the case of the 2030 senior notes. In addition, the 2030 and 2034 senior notes may be redeemed, in whole or in part, at any time, on or after March 15, 2030 and May 20, 2034, respectively, at a redemption price equal to 100% of the principal amount of the notes to be redeemed plus accrued and unpaid interest thereon to, but not including, the redemption date.

Junior Subordinated Notes

As of September 30, 2024, the Company had junior subordinated notes outstanding, the respective principal terms of which are presented and described below:

	2059 Junior Subordinated Notes	2060 Junior Subordinated Notes	2061 Junior Subordinated Notes	2064 Junior Subordinated Notes
Issue date	March 2019	September 2020	July 2021	March 2024
Maturity date	March 2059	September 2060	September 2061	March 2064
Par value (in millions)	\$ 300.0	\$ 275.0	\$ 200.0	\$ 450.0
Stated coupon	5.875 %	4.75 %	4.20 %	6.75 %
Coupon frequency	Quarterly	Quarterly	Quarterly	Quarterly
Call price	As defined	As defined	As defined	As defined
NYSE Symbol	MGR	MGRB	MGRD	MGRE

On March 20, 2024, the Company issued \$450.0 million of junior subordinated notes with a maturity date of March 30, 2064 (the "2064 junior subordinated notes"). Interest was payable beginning June 30, 2024. The 2064 junior subordinated notes were issued at 100% of the principal amount and rank junior and subordinate in right of payment and upon liquidation to all of the Company's current and future senior indebtedness. As of September 30, 2024, the 2059 junior subordinated notes could be redeemed at any time, in whole or in part. The other junior subordinated notes may be redeemed at any time, in whole or in part, on or after September 30, 2025, in the case of the 2060 junior subordinated notes, on or after September 30, 2026, in the case of the 2061 junior subordinated notes, and on or after March 30, 2029, in the case of the 2064 junior subordinated notes. In each case, the junior subordinated notes may be redeemed at 100% of the principal amount of the notes being redeemed, plus any accrued and unpaid interest thereon. Prior to the applicable redemption date, at the Company's option, the applicable junior subordinated notes may also be redeemed, in whole but not in part, at 100% of the principal amount, plus any accrued and unpaid interest, if certain changes in tax laws, regulations, or interpretations occur; or at 102% of the principal amount, plus any accrued and unpaid interest, if a rating agency makes certain changes relating to the equity credit criteria for securities with features similar to the applicable notes.

The Company may, at its option, and subject to certain conditions and restrictions, defer interest payments subject to the terms of the junior subordinated notes.

Junior Convertible Securities

As of September 30, 2024, the Company had \$341.7 million of principal outstanding in its 5.15% junior convertible trust preferred securities (the "junior convertible securities"), maturing in 2037. The junior convertible securities bear interest at a rate of 5.15% per annum, payable quarterly in cash.

As of December 31, 2023 and September 30, 2024, the unamortized issuance costs related to the junior convertible securities were \$2.9 million and \$2.7 million, respectively.

The following table presents interest expense recorded in connection with the junior convertible securities:

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2023	2024	2023	2024
Contractual interest expense	\$ 4.4	\$ 4.4	\$ 13.2	\$ 13.2
Amortization of debt issuance costs	0.1	0.1	0.2	0.2
Total	\$ 4.5	\$ 4.5	\$ 13.4	\$ 13.4
Effective interest rate	5.21 %	5.21 %	5.21 %	5.21 %

Holders of the junior convertible securities have no rights to put these securities to the Company. The holder may convert the securities to 0.2558 shares of common stock per \$50.00 junior convertible security, equivalent to an adjusted conversion price of \$195.47 per share. The conversion rate is subject to adjustments as described in the Amended and Restated Declaration of Trust of AMG Capital Trust II and the related indenture, both dated October 17, 2007 and filed as exhibits to the Company's most recent Annual Report on Form 10-K. Upon conversion, holders will receive cash or shares of the Company's common stock, or a combination thereof, at the Company's election. The Company may redeem the junior convertible securities if the closing price of its common stock for 20 trading days in a period of 30 consecutive trading days exceeds 130% of the then prevailing conversion price, and may also repurchase junior convertible securities in the open market or in privately negotiated transactions from time to time at management's discretion. The Company did not repurchase any of its junior convertible securities during the nine months ended September 30, 2023 and 2024.

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Commitments and Contingencies

[Commitments and Contingencies Disclosure \[Abstract\]](#)
[Commitments and Contingencies](#)

**9 Months Ended
Sep. 30, 2024**

Commitments and Contingencies

From time to time, the Company and its Affiliates may be subject to claims, legal proceedings, and other contingencies in the ordinary course of their business activities. Any such matters are subject to various uncertainties, and it is possible that some of these matters may be resolved in a manner unfavorable to the Company or its Affiliates. The Company and its Affiliates establish accruals, as necessary, for matters for which the outcome is probable and the amount of the liability can be reasonably estimated.

The Company has committed to co-invest in certain Affiliate sponsored investment products. As of September 30, 2024, these unfunded commitments were \$215.7 million and may be called in future periods.

As of September 30, 2024, the Company was obligated to make deferred payments and was contingently liable to make payments in connection with certain of its consolidated Affiliates, which are included in Other liabilities, as follows:

	Controlling Interest	Co-Investor Total	Earliest Payable	
			2024	2025
Deferred payment obligations	\$ 43.3	—	\$ 43.3	\$ 21.7
Contingent payment obligations ⁽¹⁾	6.4	0.1	6.5	—

⁽¹⁾ Fair value as of September 30, 2024. The Company is contingently liable to make maximum contingent payments of up to \$110.0 million (\$24.9 million attributable to the co-investor) that may become payable in 2025.

As of September 30, 2024, the Company was obligated to make deferred payments of \$5.1 million related to certain of its investments in Affiliates accounted for under the equity method, all of which is payable during the remainder of 2024. Deferred payment obligations are included in Other liabilities.

As of September 30, 2024, the Company was contingently liable to make payments of \$243.1 million related to the achievement of specified financial targets by certain of its Affiliates accounted for under the equity method, of which \$4.0 million may become payable during the remainder of 2024 and \$239.1 million may become payable from 2025 through 2028.

As of September 30, 2024, the Company has agreed to provide one of its Affiliates accounted for under the equity method up to \$50.0 million of co-investment financing.

In the event that certain financial targets are not met, the Company may receive payments from one of its Affiliates accounted for under the equity method of up to \$12.5 million and also has the option to reduce its ownership interest and receive an incremental payment of \$25.0 million.

Affiliate equity interests provide holders at consolidated Affiliates with a conditional right to put their interests to the Company over time. See Note 14.

The Company and certain of its consolidated Affiliates operate under regulatory authorities that require the maintenance of minimum financial or capital requirements. The Company's management is not aware of any significant violations of such requirements.

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Goodwill and Acquired Client Relationships

[Goodwill and Intangible Assets Disclosure \[Abstract\]](#)
[Goodwill and Acquired Client Relationships](#)

**9 Months Ended
Sep. 30, 2024**

Goodwill and Acquired Client Relationships

The following table presents the changes in the Company's consolidated Goodwill:

	Goodwill
Balance, as of December 31, 2023	\$ 2,523.6
Foreign currency translation	8.4
Balance, as of September 30, 2024	\$ 2,532.0

As of September 30, 2024 the Company completed its annual impairment assessment on goodwill and no impairment was indicated.

The following table presents the changes in the Company's components of Acquired client relationships (net):

Acquired Client Relationships (Net)					
Definite-lived			Indefinite-lived		Total
Gross Book Value	Accumulated Amortization	Net Book Value	Net Book Value	Net Book Value	
Balance, as of December 31, 2023	\$ 1,260.5	\$ (1,051.2)	\$ 209.3	\$ 1,603.1	\$ 1,812.4
Intangible amortization and impairments	—	(21.8)	(21.8)	—	(21.8)
Foreign currency translation	4.0	(4.0)	—	16.5	16.5
Balance, as of September 30, 2024	\$ 1,264.5	\$ (1,077.0)	\$ 187.5	\$ 1,619.6	\$ 1,807.1

Definite-lived acquired client relationships at the Company's consolidated Affiliates are amortized over their expected period of economic benefit. The Company recorded amortization expense in Intangible amortization and impairments in the Consolidated Statements of Income for these relationships of \$12.5 million and \$37.5 million for the three and nine months ended September 30, 2023, respectively, and \$21.8 million and \$21.8 million for the three and nine months ended September 30, 2024, respectively. Based on relationships existing as of September 30, 2024, the Company estimates that its consolidated amortization expense will be approximately \$7 million for the remainder of 2024, approximately \$25 million in each of 2025, 2026, 2027, and 2028, and approximately \$15 million in 2029.

Veritable Transaction
In the third quarter of 2023, the Company completed the sale of its equity interest in Veritable, LP (“Veritable”), one of the Company’s consolidated Affiliates. Pursuant to the terms of the agreement, under which a third party acquired 100% of the outstanding equity interests in Veritable, the Company received \$287.4 million in cash, net of transaction costs. Veritable was included in the Company’s results through the closing date, and the Company’s gain on the transaction was \$133.1 million, which was recorded in Affiliate Transaction gain in the Consolidated Statements of Income.

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Equity Method Investments in Affiliates
Equity Method Investments and Joint Ventures [Abstract]
[Equity Method Investments in Affiliates](#)

9 Months Ended
Sep. 30, 2024

Equity Method Investments in Affiliates

In the second quarter of 2024, the Company completed its minority investment in Suma Capital (“Suma”), a pan-European private markets firm that invests in the transition to a lower carbon economy. Following the close of the transaction, Suma partners continue to hold a significant majority of the equity of the firm and direct its day-to-day operations. The financial results of certain Affiliates accounted for under the equity method are recognized in the Consolidated Financial Statements one quarter in arrears. Equity method investments in Affiliates (net) consisted of the following:

	December 31, 2023	September 30, 2024
Goodwill	\$ 1,323.3	\$ 1,348.1
Definite-lived acquired client relationships (net)	652.5	568.1
Indefinite-lived acquired client relationships (net)	122.6	122.4
Undistributed earnings and tangible capital	190.1	109.8
Equity method investments in Affiliates (net)	\$ 2,288.5	\$ 2,148.4

The following table presents the changes in Equity method investments in Affiliates (net):

	Equity Method Investments in Affiliates (Net)
Balance, as of December 31, 2023	\$ 2,288.5
Investments in Affiliates	12.3
Earnings	292.6
Intangible amortization and impairments	(104.3)
Distributions of earnings	(357.3)
Foreign currency translation	16.6
Balance, as of September 30, 2024	\$ 2,148.4

Definite-lived acquired client relationships at the Company’s Affiliates accounted for under the equity method are amortized over their expected period of economic benefit. The Company recorded amortization expense for these relationships of \$21.2 million and \$63.0 million for the three and nine months ended September 30, 2023, respectively, and \$22.7 million and \$64.4 million for the three and nine months ended September 30, 2024, respectively. Based on relationships existing as of September 30, 2024, the Company estimates the amortization expense attributable to its Affiliates will be approximately \$23 million for the remainder of 2024, approximately \$75 million in 2025, approximately \$45 million in 2026 and 2027, approximately \$60 million in 2028, and approximately \$45 million in 2029. In the second quarter of 2024, the Company recorded a \$39.9 million expense to reduce the carrying value of an Affiliate to fair value. The decline in the fair value was a result of an anticipated decline in assets under management, which decreased the forecasted income associated with the investment. The fair value of the investment was determined using a discounted cash flow analysis, a Level 3 fair value measurement that included a projected compounded growth in assets under management over the next ten years of (2.5)%, long-term growth rate of 3%, discount rates of 12% and 20% for asset- and performance-based fees, respectively, and a market participant tax rate of 21%. Based on the discounted cash flow analysis, the Company concluded that the fair value of its investment had declined below its carrying value and that the decline was other-than-temporary.

The Company had 22 Affiliates accounted for under the equity method as of December 31, 2023 and September 30, 2024. The majority of these Affiliates are partnerships with structured interests that define how the Company will participate in Affiliate earnings, typically based upon a fixed percentage of revenue reduced by, in some cases, certain agreed-upon expenses. The partnership agreements do not define a fixed percentage for the Company’s ownership of the equity of the Affiliate. These percentages would be subject to a separate future negotiation if an Affiliate were to be sold or liquidated.

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Related Party Transactions
Related Party Transactions [Abstract]
[Related Party Transactions](#)

9 Months Ended
Sep. 30, 2024

Related Party Transactions

A prior owner of one of the Company’s consolidated Affiliates retains interests in certain of the Affiliate’s private equity partnerships and, as a result, is a related party of the Company. The prior owner’s interests are included in Other liabilities and were \$18.5 million and \$15.0 million as of December 31, 2023 and September 30, 2024, respectively.

The Company may invest from time to time in funds or products advised by its Affiliates. The Company’s executive officers and directors may invest from time to time in funds advised or products offered by its Affiliates, or receive other investment services provided by its Affiliates, on substantially the same terms as other participating investors. In addition, the Company and its Affiliates earn asset- and performance-based fees and incur distribution and other expenses for services provided to Affiliate sponsored investment products. Affiliate management owners and the Company’s officers may serve as trustees or directors of certain investment vehicles from which the Company or an Affiliate earns fees. Also, from time to time, the Company may enter into ordinary course engagements for capital markets, banking, brokerage, and other services with beneficial owners of 5% or more of the Company’s voting securities. The Company has related party transactions in association with its deferred and contingent payment obligations, and Affiliate equity transactions, as more fully described in Notes 8, 13, and 14.

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Share-Based Compensation
Share-Based Payment Arrangement [Abstract]
[Share-Based Compensation](#)

9 Months Ended
Sep. 30, 2024

Share-Based Compensation

The following table presents share-based compensation expense:

	For the Three Months Ended September 30, 2023		For the Nine Months Ended September 30, 2023		For the Nine Months Ended September 30, 2024	
	2023	2024	2023	2024	2023	2024
Share-based compensation expense	\$ 14.5	\$ 10.2	\$ 43.9	\$ 42.1		
Tax benefit	1.9	1.2	5.5	5.2		

As of December 31, 2023, the Company had unrecognized share-based compensation expense of \$54.4 million. As of September 30, 2024, the Company had unrecognized share-based compensation expense of \$48.7 million, which will be recognized over a weighted average period of approximately two years (assuming no forfeitures).

Restricted Stock

The following table summarizes transactions in the Company’s restricted stock units:

	Restricted Stock Units	Weighted Average Grant Date Value
Unvested units—December 31, 2023	0.9	\$ 138.51
Units granted	0.2	159.32
Units vested	(0.3)	129.72
Units forfeited	(0.0)	149.00
Performance condition changes	0.0	154.72
Unvested units—September 30, 2024	0.8	147.40

For the nine months ended September 30, 2023 and 2024, the Company granted restricted stock units with fair values of \$49.2 million and \$31.3 million, respectively. These restricted stock units were valued based on the closing price of the Company’s common stock on the grant date and the number of shares expected to vest. Restricted stock units containing vesting conditions generally require service over a period of three years to four years and may also require the satisfaction of certain performance conditions. For awards with performance conditions, the number of restricted stock units expected to vest may change over time depending upon the performance level achieved.

Stock Options

The following table summarizes transactions in the Company’s stock options:

	Stock Options	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (Years)
Unexercised options outstanding—December 31, 2023	3.2	\$ 76.74	
Options granted	—	—	
Options exercised	(1.3)	74.82	
Options forfeited	(0.0)	185.98	
Options expired	(0.0)	152.36	
Performance condition changes	0.0	129.17	
Unexercised options outstanding—September 30, 2024	1.9	78.02	2.1
Exercisable at September 30, 2024	1.5	75.89	1.9

The Company did not grant any stock options during the nine months ended September 30, 2023 and 2024. Stock options generally vest over a period of three years to five years and expire seven years after the grant date. All stock options have been granted with exercise prices equal to the closing price of the Company’s common stock on the grant date. Substantially all of the Company’s outstanding stock options contain both service and performance conditions. For awards with performance conditions, the number of stock options expected to vest may change over time depending upon the performance level achieved.

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Redeemable Non-Controlling Interests
Noncontrolling Interest [Abstract]
[Redeemable Non-Controlling Interests](#)

9 Months Ended
Sep. 30, 2024

Redeemable Non-Controlling Interests

Affiliate equity interests provide holders with an equity interest in one of the Company’s Affiliates, consistent with the structured partnership interests in place at the respective Affiliate. Affiliate equity holders generally have a conditional right to put their interests to the Company at certain intervals (between five years and 15 years from the date the equity interest is received by the Affiliate equity holder or on an annual basis following an Affiliate equity holder’s departure). Prior to becoming redeemable, the Company’s Affiliate equity is included in Non-controlling interests. Upon becoming redeemable, these interests are reclassified to Redeemable non-controlling interests at their current redemption values. Changes in the current redemption value are recorded to Additional paid-in capital. When the Company has an unconditional obligation to purchase Affiliate equity interests, the interests are reclassified from Redeemable non-controlling interests to Other liabilities at current fair value. Changes in fair value are recorded to Other expenses (net). The following table presents the changes in Redeemable non-controlling interests:

	Redeemable Non-controlling Interests
Balance, as of December 31, 2023 ⁽¹⁾	\$ 393.4
Increase attributable to consolidated Affiliate sponsored investment products	1.5
Transfers to Other liabilities	(42.2)
Transfers from Non-controlling interests	1.7
Changes in redemption value	42.7
Balance, as of September 30, 2024 ⁽¹⁾	\$ 397.1

⁽¹⁾As of December 31, 2023 and September 30, 2024, Redeemable non-controlling interests include consolidated Affiliate sponsored investment products primarily attributable to third-party investors of \$11.8 million and \$13.3 million, respectively.

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Affiliate Equity

[Affiliate Equity \[Abstract\]](#)
[Affiliate Equity](#)

9 Months Ended
Sep. 30, 2024

Affiliate Equity

Affiliate equity interests are allocated income in a manner that is consistent with the structured partnership interests in place at the respective Affiliate. The Company's Affiliates generally pay quarterly distributions to Affiliate equity holders. Distributions paid to non-controlling interest Affiliate equity holders were \$216.4 million and \$206.5 million for the nine months ended September 30, 2023 and 2024, respectively.

The Company periodically purchases Affiliate equity from and issues Affiliate equity to the Company's consolidated Affiliate partners and other parties under agreements that provide the Company a conditional right to call and Affiliate equity holders the conditional right to put their Affiliate equity interests to the Company at certain intervals. The Company has the right to settle a portion of these purchases in shares of its common stock. For Affiliates accounted for under the equity method, the Company does not typically have such put and call arrangements. For the nine months ended September 30, 2023 and 2024, the amount of cash paid for purchases was \$41.7 million and \$60.4 million, respectively. For the nine months ended September 30, 2023 and 2024, the total amount of cash received for issuances was \$13.4 million and \$6.3 million, respectively. Sales and purchases of Affiliate equity generally occur at fair value; however, the Company also grants Affiliate equity to its consolidated Affiliate partners and other parties as a form of compensation. If the equity is issued for consideration below the fair value of the equity, or purchased for consideration above the fair value of the equity, the difference is recorded as compensation expense in Compensation and related expenses in the Consolidated Statements of Income over the requisite service period.

The following table presents Affiliate equity compensation expense:

	For the Three Months Ended September 30, 2023		For the Nine Months Ended September 30, 2023		For the Three Months Ended September 30, 2024		For the Nine Months Ended September 30, 2024	
Controlling interest	\$	0.0	\$	2.4	\$	6.1	\$	15.6
Non-controlling interests		11.5		9.7		33.4		30.9
Total	\$	11.5	\$	12.1	\$	39.5	\$	46.5

The following table presents unrecognized Affiliate equity compensation expense:

	Controlling Interest	Remaining Life	Non-controlling Interests	Remaining Life
December 31, 2023	\$ 30.6	5 years	\$ 235.7	6 years
September 30, 2024	39.0	4 years	217.6	6 years

The Company records amounts receivable from, and payable to, Affiliate equity holders in connection with the transfer of Affiliate equity interests that have not settled at the end of the period. The total receivable was \$5.9 million and \$4.5 million as of December 31, 2023 and September 30, 2024, respectively, and was included in Other assets in the Consolidated Balance Sheets. The total payable was \$53.9 million and \$58.9 million as of December 31, 2023 and September 30, 2024, respectively, and was included in Other liabilities.

Effects of Changes in the Company's Ownership in Affiliates

The Company periodically acquires interests from, and transfers interests to, Affiliate equity holders. Because these transactions do not result in a change of control, any gain or loss related to these transactions is recorded to Additional paid-in capital, which increases or decreases the controlling interest's equity. No gain or loss related to these transactions is recorded in the Consolidated Statements of Income or the Consolidated Statements of Comprehensive Income.

While the Company presents the current redemption value of Affiliate equity within Redeemable non-controlling interests, with changes in the current redemption value increasing or decreasing the controlling interest's equity over time, the following table presents the cumulative effect that ownership changes had on the controlling interest's equity related only to Affiliate equity transactions that occurred during the applicable periods:

	For the Three Months Ended September 30, 2023		For the Nine Months Ended September 30, 2023		For the Three Months Ended September 30, 2024		For the Nine Months Ended September 30, 2024	
Net income (controlling interest)	\$	217.0	\$	123.6	\$	476.8	\$	349.5
Decrease in controlling interest paid-in capital from Affiliate equity issuances		(4.5)		—		(13.1)		(2.6)
Increase (decrease) in controlling interest paid-in capital from Affiliate equity purchases	1.9		(0.5)		(36.1)		(22.9)	
Net income (controlling interest) including the net impact of Affiliate equity transactions	\$	214.4	\$	123.1	\$	427.6	\$	324.0

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Income Taxes

[Income Tax Disclosure \[Abstract\]](#)
[Income Taxes](#)

9 Months Ended
Sep. 30, 2024

Income Taxes

The Company's consolidated income tax provision includes taxes attributable to the controlling interest and, to a lesser extent, taxes attributable to the non-controlling interests.

The following table presents the consolidated provision for income taxes:

	For the Three Months Ended September 30, 2023		For the Nine Months Ended September 30, 2023		For the Three Months Ended September 30, 2024		For the Nine Months Ended September 30, 2024	
Controlling interest ⁽¹⁾	\$	75.9	\$	29.5	\$	149.9	\$	123.7
Non-controlling interests		1.8		1.8		5.5		6.3
Income tax expense	\$	77.7	\$	31.3	\$	155.4	\$	130.0
Income before income taxes (controlling interest)	\$	292.9	\$	153.1	\$	626.7	\$	473.2
Effective tax rate (controlling interest) ⁽²⁾		25.9 %		19.3 %		23.9 %		26.1 %

⁽¹⁾For the three months ended September 30, 2023 and 2024, income tax expense (controlling interest) included intangible-related deferred tax (benefit) expense of \$(13.5) million and \$16.4 million, respectively. For the nine months ended September 30, 2023 and 2024, income tax expense (controlling interest) included intangible-related deferred tax expense of \$16.4 million and \$50.6 million, respectively.

⁽²⁾Taxes attributable to the controlling interest divided by income before income taxes (controlling interest).

The Company's effective tax rate (controlling interest) for the three months ended September 30, 2023 was higher than the marginal tax rate of 24.5%, primarily due to the increase in the UK corporate tax rate in 2023. The Company's effective tax rate (controlling interest) for the nine months ended September 30, 2023 was lower than the marginal tax rate primarily due to discrete foreign tax benefits and tax windfalls attributable to share-based compensation.

The Company's effective tax rate (controlling interest) for the three months ended September 30, 2024 was lower than the marginal tax rate of 24.5%, primarily due to tax windfalls attributable to share-based compensation. The Company's effective tax rate (controlling interest) for the nine months ended September 30, 2024 was higher than the marginal tax rate of 24.5%, primarily due to an expense to reduce the carrying value of an Affiliate to fair value for which no tax benefit was recorded.

The Company's effective tax rate reflects the relative contributions of earnings in the jurisdictions in which the Company and its Affiliates operate and is impacted by changes in the jurisdictional mix of income before taxes.

The Company continues to monitor and evaluate legislative developments related to the Organization for Economic Co-operation and Development's Pillar Two directive ("Pillar Two"), which establishes a framework for a global minimum corporate tax rate of 15%. Several countries in which the Company or its Affiliates operate have adopted legislation to implement Pillar Two and several others are expected to enact similar rules in the future. The Company currently does not expect Pillar Two to have a material impact on its Consolidated Financial Statements.

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Earnings Per Share

[Earnings Per Share \[Abstract\]](#)
[Earnings Per Share](#)

9 Months Ended
Sep. 30, 2024

Earnings Per Share

The calculation of Earnings per share (basic) is based on the weighted average number of shares of the Company's common stock outstanding during the period. Earnings per share (diluted) is similar to Earnings per share (basic), but adjusts for the dilutive effect of the potential issuance of incremental shares of the Company's common stock.

The following is a reconciliation of the numerator and denominator used in the calculation of basic and diluted earnings per share available to common stockholders:

	For the Three Months Ended September 30, 2023		For the Nine Months Ended September 30, 2023		For the Three Months Ended September 30, 2024		For the Nine Months Ended September 30, 2024	
Numerator								
Net income (controlling interest)	\$	217.0	\$	123.6	\$	476.8	\$	349.5
Income from hypothetical settlement of Redeemable non-controlling interests, net of taxes				5.2		39.4		1.0
Interest expense on junior convertible securities, net of taxes		3.4		3.4		10.1		10.1
Net income (controlling interest), as adjusted	\$	237.5	\$	132.2	\$	526.3	\$	360.6
Denominator								
Average shares outstanding (basic)		34.9		30.1		35.6		31.4
Effect of dilutive instruments:								
Stock options and restricted stock units		1.7		1.7		1.7		1.9
Hypothetical issuance of shares to settle Redeemable non-controlling interests				1.5		3.9		0.2
Junior convertible securities		1.7		1.7		1.7		1.7
Average shares outstanding (diluted)		43.4		35.0		42.9		35.2
Average shares outstanding (diluted) in the table above excludes stock options and restricted stock units that have not met certain performance conditions and instruments that have an anti-dilutive effect on Earnings per share (diluted). The following is a summary of items excluded from the denominator in the table above:								
Stock options and restricted stock units		0.2		0.2		0.3		0.2
Shares issuable to settle Redeemable non-controlling interests		0.1		2.3		0.7		3.6

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Comprehensive Income
Other Comprehensive Income (Loss), Net of Tax [Abstract]
Comprehensive Income

9 Months Ended Sep. 30, 2024							
Comprehensive Income							
The following table presents the tax effects allocated to each component of Other comprehensive income (loss):							
For the Three Months Ended September 30,							
2023		2024					
Pre-Tax	Tax (Expense)	Pre-Tax	Tax (Expense)	Pre-Tax	Tax Benefit	Net of Tax	Net of Tax
Foreign currency translation gain (loss)	\$ (27.6)	\$ (3.0)	\$ (30.6)	\$ 38.6	\$ 0.6	\$ 39.2	
Change in net realized and unrealized gain (loss) on derivative financial instruments	(0.3)	0.0	(0.3)	1.0	—	1.0	
Change in net unrealized gain (loss) on available-for-sale debt securities	0.6	0.0	0.6	0.0	—	0.0	
Other comprehensive income (loss)	\$ (27.3)	\$ (3.0)	\$ (30.3)	\$ 39.6	\$ 0.6	\$ 40.2	
For the Nine Months Ended September 30,							
2023		2024					
Pre-Tax	Tax (Expense)	Pre-Tax	Tax (Expense)	Pre-Tax	Tax Expense	Net of Tax	Net of Tax
Foreign currency translation gain	\$ 27.5	\$ (6.9)	\$ 20.6	\$ 44.8	\$ (2.2)	\$ 42.6	
Change in net realized and unrealized gain (loss) on derivative financial instruments	0.5	0.0	0.5	1.4	—	1.4	
Change in net unrealized gain (loss) on available-for-sale debt securities	0.3	0.1	0.4	0.5	(0.1)	0.4	
Other comprehensive income	\$ 28.3	\$ (6.8)	\$ 21.5	\$ 46.7	\$ (2.3)	\$ 44.4	
The components of accumulated other comprehensive loss, net of taxes, were as follows:							
		Foreign Currency Translation Adjustments	Realized and Unrealized Gains (Losses) on Derivative Financial Instruments	Unrealized Gains (Losses) on Available-for-Sale Debt Securities	Total		
Balance, as of December 31, 2023	\$ (255.3)	\$ (0.1)	\$ (0.5)	\$ (255.9)			
Other comprehensive income before reclassifications	42.6	0.8	0.4	43.8			
Amounts reclassified	—	0.6	—	0.6			
Net other comprehensive income	42.6	1.4	0.4	44.4			
Balance, as of September 30, 2024	\$ (212.7)	\$ 1.3	\$ (0.1)	\$ (211.5)			

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Accounting Standards and Policies (Policies)
Accounting Policies [Abstract]
Basis of Presentation

The Consolidated Financial Statements of Affiliated Managers Group, Inc. (“AMG” or the “Company”) have been prepared in accordance with accounting principles generally accepted in the U.S. (“GAAP”) for interim financial information and with the instructions to Form 10-Q and Rule 10-Q1 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for full year financial statements. In the opinion of management, all normal and recurring adjustments considered necessary for a fair statement of the Company’s interim financial position and results of operations have been included and all intercompany balances and transactions have been eliminated. Operating results for interim periods are not necessarily indicative of the results that may be expected for any other period or for the full year. The Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2023 includes additional information about its operations, financial position, and accounting policies, and should be read in conjunction with this Quarterly Report on Form 10-Q.

All amounts in these notes, except per share data in the text and tables herein, are stated in millions unless otherwise indicated.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts and disclosures in the financial statements. Actual results could differ from those estimates.

Recently Adopted Accounting Standards and Recent Accounting Developments

Recently Adopted Accounting Standards
Effective January 1, 2024, the Company adopted Accounting Standard Update (“ASU”) 2022-03, Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions. The adoption of this standard did not have a material impact on the Company’s Consolidated Financial Statements.

Recent Accounting Developments
In November 2023, the Financial Accounting Standards Board (“FASB”) issued ASU 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures, which requires disclosure of incremental segment information on an annual and interim basis for all public entities to enable investors to develop more decision-useful financial analyses. The standard is effective for annual periods beginning after December 15, 2023 and for interim periods beginning after December 15, 2024. The Company currently does not expect the adoption to have a material impact on its Consolidated Financial Statements.

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures, which requires greater disaggregation of income tax disclosures related to the income tax rate reconciliation and income taxes paid. The standard is effective for annual periods beginning after December 15, 2024. The Company currently does not expect the adoption to have a material impact on its Consolidated Financial Statements.

In March 2024, the FASB issued ASU 2024-01, Compensation—Stock Compensation (Topic 718): Scope Application of Profits Interest and Similar Awards, which clarifies how an entity should apply the scope guidance to determine whether profits interest and similar awards should be accounted for in accordance with Topic 718. The standard is effective for interim and annual periods beginning after December 15, 2024 for the Company, and is effective for interim and annual periods beginning after December 15, 2025 for the Company’s Affiliates. The Company currently does not expect the adoption to have a material impact on its Consolidated Financial Statements.

Investments in Affiliates and Affiliate Sponsored Investments Products

Investments in Affiliates and Affiliate Sponsored Investment Products
In evaluating whether an investment must be consolidated, the Company evaluates the risk, rewards, and significant terms of each of its Affiliates and other investments to determine if an investment is considered a voting rights entity (“VRE”) or a variable interest entity (“VIE”). An entity is a VRE when the total equity investment at risk is sufficient to enable the entity to finance its activities independently, and when the equity holder has the obligation to absorb losses, the right to receive residual returns, and the right to direct the activities of the entity that most significantly impact its economic performance. An entity is a VIE when it lacks one or more of the characteristics of a VRE, which, for the Company, are Affiliate investments structured as partnerships (or similar entities) where the Company is a limited partner and lacks substantive kick-out or substantive participation rights over the general partner. Assessing whether an entity is a VRE or VIE involves judgment. Upon the occurrence of certain events, management reviews and reconsiders its previous conclusion regarding the status of an entity as a VRE or a VIE.

The Company consolidates VREs when it has control over significant operating, financial, and investing decisions of the entity. When the Company lacks such control, but is deemed to have significant influence, the Company accounts for the VRE under the equity method. Investments with readily determinable fair values in which the Company does not have rights to exercise significant influence are recorded at fair value on the Consolidated Balance Sheets, with changes in fair value included in Investment and other income.

The Company consolidates VIEs when it is the primary beneficiary of the entity, which is defined as having the power to direct the activities that most significantly impact the VIE’s economic performance, and the obligation to absorb losses of, or the right to receive benefits from, the entity that could potentially be significant to the VIE. Substantially all of the Company’s consolidated Affiliates considered VIEs are controlled because the Company holds a majority of the voting interests or it is the managing member or general partner. Furthermore, an Affiliate’s assets can be used for purposes other than the settlement of the respective Affiliate’s obligations. The Company applies the equity method of accounting to VIEs where the Company is not the primary beneficiary, but has the ability to exercise significant influence over operating and financial matters of the VIE.

Investments in Affiliates
Substantially all of the Company’s Affiliates are considered VIEs and are either consolidated or accounted for under the equity method. A limited number of the Company’s Affiliates are considered VREs and most of these are accounted for under the equity method.

When an Affiliate is consolidated, the portion of the earnings attributable to Affiliate management’s and any co-investor’s equity ownership is included in Net income (non-controlling interests) in the Consolidated Statements of Income. Undistributed earnings attributable to Affiliate management’s and any co-investor’s equity ownership, along with their share of any tangible or intangible net assets, are included in Non-controlling interests on the Consolidated Balance Sheets. Affiliate equity interests where the holder has certain rights to demand settlement are presented, at their current redemption values, as Redeemable non-controlling interests or Other liabilities on the Consolidated Balance Sheets. The Company periodically issues, sells, and purchases the equity of its consolidated Affiliates. Because these transactions take place between entities that are under common control, any gains or losses attributable to these transactions are required to be included in Additional paid-in capital in the Consolidated Balance Sheets, net of any related income tax effects in the period the transaction occurs.

When an Affiliate is accounted for under the equity method, the Company’s share of an Affiliate’s earnings or losses, net of amortization and impairments, is included in Equity method income (net) in the Consolidated Statements of Income and the carrying value of the Affiliate is recorded in Equity method investments in Affiliates (net) in the Consolidated Balance Sheets. The Company periodically performs assessments to determine if the fair value of an investment may have declined below its related carrying value for its Affiliates accounted for under the equity method for a period that the Company considers to be other-than-temporary. The Company performs these assessments if certain triggering events occur or annually during the fourth quarter. The Company first considers whether certain qualitative factors indicate an increased likelihood of a decline in the fair value of an Affiliate during the reporting period. If such a decline is identified, and it is likely that an investment’s fair value may have declined below its carrying value, the Company performs a quantitative assessment to determine if an impairment exists. Impairments are recorded as an expense in Equity method income (net) to reduce the carrying value of the Affiliate to fair value.

Affiliate Sponsored Investment Products
The Company’s Affiliates sponsor various investment products where the Affiliate also acts as the investment adviser. These investment products are typically owned primarily by third-party investors; however, certain products are funded with general partner and seed capital investments from the Company and its Affiliates.

Third-party investors in Affiliate sponsored investment products are generally entitled to substantially all of the economics of these products, except for the asset- and performance-based fees earned by the Company’s Affiliates or any gains or losses attributable to the Company’s or its Affiliates’ investments in these products. As a result, the Company generally does not consolidate these products. However, for certain products, the Company’s consolidated Affiliates, as the investment manager, have the power to direct the activities of the investment product and have an exposure to the economics of the VIE that is more than insignificant, though generally only for a short period while the product is established and has yet to attract significant third-party investors. When the products are consolidated, the Company retains the specialized investment company accounting principles of the underlying products, and all of the underlying investments are carried at fair value in Investments in marketable securities, with corresponding changes in the investments included in Investment and other income. Purchases and sales of securities are included in purchases and sales by consolidated Affiliate sponsored investment products in the Consolidated Statements of Cash Flows, respectively, and the third-party investors’ interests are recorded in Redeemable non-controlling interests. When the Company or its consolidated Affiliates no longer control these products, due to a reduction in ownership or other reasons, the products are deconsolidated with only the Company’s or its consolidated Affiliate’s investment in the product reported from the date of deconsolidation.

The Company’s carrying value and maximum exposure to loss from unconsolidated Affiliate sponsored investment products, is its or its consolidated Affiliates’ interests in the unconsolidated net assets of the respective products.

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Investments in 9 Months Ended

Marketable Securities
(Tables)

Investments, Debt and Equity Securities [Abstract]
Schedule of Investments in Marketable Securities

Sep. 30, 2024

The following table summarizes the cost, gross unrealized gains, gross unrealized losses, and fair value of investments in equity securities:

	December 31, 2023	September 30, 2024
Cost	\$ 35.3	\$ 37.6
Unrealized gains	2.6	4.7
Unrealized losses	(0.0)	(0.3)
Fair value	\$ 37.9	\$ 42.0

The following table summarizes the cost, gross unrealized gains, gross unrealized losses, and fair value of investments in U.S. Treasury securities classified as available-for-sale, all of which matured during the nine months ended September 30, 2024, and consolidated Affiliate sponsored investment products classified as trading:

	Available-for-Sale		Trading	
	December 31, 2023	September 30, 2024	December 31, 2023	September 30, 2024
Cost	\$ 405.4	\$ —	\$ 17.9	\$ 23.3
Unrealized gains	0.0	—	—	0.8
Unrealized losses	(0.1)	—	(0.1)	—
Fair value	\$ 405.3	\$ —	\$ 17.8	\$ 24.1

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Other Investments
(Tables)

Investments, All Other Investments [Abstract]
Schedule of Other Investments and Unfunded Commitments

9 Months Ended
Sep. 30, 2024

The following table summarizes the fair values of these investments and any related unfunded commitments:

	December 31, 2023		September 30, 2024	
	Fair Value	Unfunded Commitments	Fair Value	Unfunded Commitments
Private equity funds ⁽¹⁾	\$ 424.4	\$ 187.2	\$ 477.5	\$ 215.7
Investments in other strategies ⁽²⁾	6.1	—	4.9	—
Total ⁽³⁾	\$ 430.5	\$ 187.2	\$ 482.4	\$ 215.7

⁽¹⁾The Company accounts for the majority of its interests in private equity funds one quarter in arrears (adjusted for current period calls and distributions). These funds primarily invest in a broad range of third-party funds and direct investments. Distributions will be received as the underlying assets are liquidated over the life of the funds, which is generally up to 15 years.

⁽²⁾These are multi-disciplinary funds that invest across various asset classes and strategies, including equity and credit. Investments are generally redeemable on a daily, monthly, or quarterly basis.

⁽³⁾Fair value attributable to the controlling interest was \$324.9 million and \$363.4 million as of December 31, 2023 and September 30, 2024, respectively.

Schedule of Investments without Readily Determinable Fair Value

The following table summarizes the cost, cumulative unrealized gains, and carrying amount of investments without readily determinable fair values:

	December 31, 2023	September 30, 2024
Cost	\$ 8.5	\$ 8.5
Cumulative unrealized gains	41.9	41.9
Carrying amount	\$ 50.4	\$ 50.4

The following table presents the changes in Other investments:

For the Three Months Ended September 30,						
	2023			2024		
	Measured at NAV as a Practical Expedient	Without Readily Determinable Fair Values	Total	Measured at NAV as a Practical Expedient	Without Readily Determinable Fair Values	Total
Balance, beginning of period	\$ 406.6	\$ 50.4	\$ 457.0	\$ 479.9	\$ 50.4	\$ 530.3
Purchases and commitments	16.0	—	16.0	13.6	—	13.6
Sales and distributions	(20.5)	—	(20.5)	(20.4)	—	(20.4)
Net realized and unrealized gains	5.4	—	5.4	9.3	—	9.3
Balance, end of period	\$ 407.5	\$ 50.4	\$ 457.9	\$ 482.4	\$ 50.4	\$ 532.8
For the Nine Months Ended September 30,						
	2023			2024		
	Measured at NAV as a Practical Expedient	Without Readily Determinable Fair Values	Total	Measured at NAV as a Practical Expedient	Without Readily Determinable Fair Values	Total
Balance, beginning of period	\$ 371.2	\$ 50.4	\$ 421.6	\$ 430.5	\$ 50.4	\$ 480.9
Purchases and commitments	62.0	—	62.0	78.1	—	78.1
Sales and distributions	(49.4)	—	(49.4)	(47.1)	—	(47.1)
Net realized and unrealized gains	23.7	—	23.7	20.9	—	20.9
Balance, end of period	\$ 407.5	\$ 50.4	\$ 457.9	\$ 482.4	\$ 50.4	\$ 532.8

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Fair Value
Measurements
(Tables)
Fair Value Disclosures [Abstract]
Schedule of Fair Value of Assets and Liabilities Measured on a Recurring Basis

9 Months Ended
Sep. 30, 2024

The following tables summarize financial assets and liabilities that are measured at fair value on a recurring basis:

	Fair Value Measurements			
	December 31, 2023	Quoted Prices for Identical Assets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Financial Assets				
Investments in equity securities ⁽¹⁾	\$ 37.9	\$ 37.9	\$ —	\$ —
Investments in debt securities ⁽¹⁾	423.1	—	423.1	—
Financial Liabilities ⁽²⁾				
Contingent payment obligations	\$ 14.7	\$ —	\$ —	\$ 14.7
Affiliate equity purchase obligations	53.9	—	—	53.9
	Fair Value Measurements			
	September 30, 2024	Quoted Prices for Identical Assets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Financial Assets				
Investments in equity securities ⁽¹⁾	\$ 42.0	\$ 42.0	\$ —	\$ —
Investments in debt securities ⁽¹⁾	24.1	—	24.1	—
Financial Liabilities ⁽²⁾				
Contingent payment obligations	\$ 6.5	\$ —	\$ —	\$ 6.5
Affiliate equity purchase obligations	58.9	—	—	58.9

⁽¹⁾Amounts are recorded in Investments in marketable securities on the Consolidated Balance Sheets.

⁽²⁾Amounts are recorded in Other liabilities on the Consolidated Balance Sheets.

The following table presents the changes in Level 3 liabilities:

For the Three Months Ended September 30,				
	2023	2024		
	Contingent Payment Obligations	Affiliate Equity Purchase Obligations	Contingent Payment Obligations	Affiliate Equity Purchase Obligations
Balance, beginning of period	\$ 23.4	\$ 68.4	\$ 7.9	\$ 53.9
Purchases and issuances ⁽¹⁾	—	4.7	—	10.1
Settlements and reductions	—	(25.4)	—	(5.0)
Net realized and unrealized gains ⁽²⁾	(5.2)	(2.5)	(1.4)	(0.1)
Balance, end of period	\$ 18.2	\$ 45.2	\$ 6.5	\$ 58.9
Net change in unrealized (gains) losses relating to instruments still held at the reporting date ⁽¹⁾	\$ (5.2)	\$ (2.4)	\$ (1.4)	\$ (0.5)

Schedule of Changes in Level 3 Assets and Liabilities for Affiliate Equity Repurchase Obligation

For the Nine Months Ended September 30,					
	2023		2024		
	Contingent Payment Obligations	Affiliate Equity Purchase Obligations	Contingent Payment Obligations	Affiliate Equity Purchase Obligations	
Balance, beginning of period	\$ 21.0	\$ 24.5	\$ 14.7	\$ 53.9	
Purchases and issuances ⁽¹⁾	—	75.7	—	66.3	
Settlements and reductions	—	(49.7)	—	(62.1)	
Net realized and unrealized (gains) losses ⁽²⁾	(2.8)	(5.3)	(8.2)	0.8	
Balance, end of period	\$ 18.2	\$ 45.2	\$ 6.5	\$ 58.9	
Net change in unrealized (gains) losses relating to instruments still held at the reporting date ⁽¹⁾	\$ (2.8)	\$ (4.5)	\$ (8.2)	\$ 0.4	

⁽¹⁾Affiliate equity purchase obligation activity includes transfers from Redeemable non-controlling interests.

⁽²⁾Gains and losses resulting from changes to expected payments are included in Other expenses (net) in the Consolidated Statements of Income and the accretion of these obligations is included in Interest expense in the Consolidated Statements of Income.

The following table presents certain quantitative information about the significant unobservable inputs used in valuing the Company's Level 3 fair value measurements:

Quantitative Information About Level 3 Fair Value Measurements									
	Valuation Techniques	Unobservable Input	December 31, 2023			September 30, 2024			Weighted Average ⁽¹⁾
			Fair Value	Range	Weighted Average ⁽¹⁾	Fair Value	Range	Weighted Average ⁽¹⁾	
Contingent payment obligations	Monte Carlo Simulation	Volatility	\$ 14.7	19% - 25%	21 %	\$ 6.5	10% - 18%	11 %	
		Discount rates		6%	6 %		5%	5 %	
Affiliate equity purchase obligations	Discounted cash flow	Growth rates ⁽²⁾	\$ 53.9	(6)% - 7%	1 %	\$ 58.9	(5)% - 8%	0 %	
		Discount rates		14% - 17%	14 %		14% - 18%	15 %	

⁽¹⁾Calculated by comparing the relative fair value of an obligation to its respective total.

⁽²⁾Represents growth rates of asset- and performance-based fees.

The following table summarizes the Company's other financial liabilities not carried at fair value:

	December 31, 2023		September 30, 2024		Fair Value Hierarchy
	Carrying Value	Fair Value	Carrying Value	Fair Value	
Senior notes	\$ 1,099.4	\$ 1,049.8	\$ 1,097.3	\$ 1,075.8	Level 2
Junior subordinated notes	765.9	612.0	1,216.0	1,129.6	Level 2
Junior convertible securities	341.7	340.9	341.7	375.9	Level 2

9 Months Ended

Sep. 30, 2024

The unconsolidated assets, net of liabilities and non-controlling interests of Affiliates accounted for under the equity method considered VIEs, and the Company's carrying value and maximum exposure to loss, were as follows:

	December 31, 2023		September 30, 2024	
	Unconsolidated VIE Net Assets	Carrying Value and Maximum Exposure to Loss	Unconsolidated VIE Net Assets	Carrying Value and Maximum Exposure to Loss
Affiliates accounted for under the equity method	\$ 1,492.4	\$ 2,198.2	\$ 1,173.6	\$ 2,042.7

The net assets of unconsolidated VIEs attributable to Affiliate sponsored investment products, and the Company's carrying value and maximum exposure to loss, were as follows:

	December 31, 2023		September 30, 2024	
	Unconsolidated VIE Net Assets	Carrying Value and Maximum Exposure to Loss	Unconsolidated VIE Net Assets	Carrying Value and Maximum Exposure to Loss
Affiliate sponsored investment products	\$ 5,788.3	\$ 29.8	\$ 5,332.2	\$ 24.4

9 Months Ended

Sep. 30, 2024

The following table summarizes the Company's Debt:

	December 31, 2023	September 30, 2024
Senior bank debt	\$ 349.9	\$ —
Senior notes	1,096.9	1,091.7
Junior subordinated notes	751.8	1,189.0
Junior convertible securities	338.9	339.0
Debt	\$ 2,537.5	\$ 2,619.7

The principal terms of the senior

notes outstanding as of September 30, 2024 are presented and described below:

	2025 Senior Notes	2030 Senior Notes	2034 Senior Notes
Issue date	February 2015	June 2020	August 2024
Maturity date	August 2025	June 2030	August 2034
Par value (in millions)	\$ 350.0	\$ 350.0	\$ 400.0
Stated coupon	3.50 %	3.30 %	5.50 %
Coupon frequency	Semi-annually	Semi-annually	Semi-annually
Call price	As defined	As defined	As defined

As of September 30, 2024, the Company had junior subordinated notes outstanding, the respective principal terms of which are presented and described below:

	2059 Junior Subordinated Notes	2060 Junior Subordinated Notes	2061 Junior Subordinated Notes	2064 Junior Subordinated Notes
Issue date	March 2019	September 2020	July 2021	March 2024
Maturity date	March 2059	September 2060	September 2061	March 2064
Par value (in millions)	\$ 300.0	\$ 275.0	\$ 200.0	\$ 450.0
Stated coupon	5.875 %	4.75 %	4.20 %	6.75 %
Coupon frequency	Quarterly	Quarterly	Quarterly	Quarterly
Call price	As defined	As defined	As defined	As defined
NYSE Symbol	MGR	MGRB	MGRD	MGRE

The following table presents interest expense recorded in connection with the junior convertible securities:

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2023	2024	2023	2024
Contractual interest expense	\$ 4.4	\$ 4.4	\$ 13.2	\$ 13.2
Amortization of debt issuance costs	0.1	0.1	0.2	0.2
Total	\$ 4.5	\$ 4.5	\$ 13.4	\$ 13.4
Effective interest rate	5.21 %	5.21 %	5.21 %	5.21 %

9 Months Ended

Sep. 30, 2024

As of September 30, 2024, the Company was obligated to make deferred payments and was contingently liable to make payments in connection with certain of its consolidated Affiliates, which are included in Other liabilities, as follows:

	Controlling Interest	Co-Investor	Total	Earliest Payable	
				2024	2025
Deferred payment obligations	\$ 43.3	\$ —	\$ 43.3	\$ 21.7	\$ 21.6
Contingent payment obligations ⁽¹⁾	6.4	0.1	6.5	—	6.5

⁽¹⁾Fair value as of September 30, 2024. The Company is contingently liable to make maximum contingent payments of up to \$110.0 million (\$24.9 million attributable to the co-investor), all of which may become payable in 2025.

9 Months Ended

Sep. 30, 2024

Schedule of Quantitative Information used in Valuing Level 3 Liabilities

XML 43 R30.htm IDEA: XBRL DOCUMENT

Investments in Affiliates and Affiliate Sponsored Investment Products (Tables)

Variable Interest Entities [Abstract]

Schedule of Unconsolidated Assets and Liabilities of Equity Method Investments and Company's Risk of Loss

XML 44 R31.htm IDEA: XBRL DOCUMENT

Debt (Tables)

Debt Disclosure [Abstract]

Schedule of Debt

Schedule of Principal Terms of Senior and Junior Subordinated Notes

Schedule of Convertible Securities

XML 45 R32.htm IDEA: XBRL DOCUMENT

Commitments and Contingencies (Tables)

Commitments and Contingencies Disclosure [Abstract]

Schedule of Business Acquisitions by Acquisition, Contingent Consideration

XML 46 R33.htm IDEA: XBRL DOCUMENT

Goodwill and Acquired Client Relationships (Tables)

Goodwill and Intangible Assets Disclosure [Abstract]
Schedule of Changes in Goodwill

The following table presents the changes in the Company's consolidated Goodwill:	
	Goodwill
Balance, as of December 31, 2023	\$ 2,523.6
Foreign currency translation	8.4
Balance, as of September 30, 2024	\$ 2,532.0
As of September 30, 2024 the Company completed its annual impairment assessment on goodwill and no impairment was indicated.	

Schedule of Changes in the Components of Acquired Client Relationships

The following table presents the changes in the Company's components of Acquired client relationships (net):

	Acquired Client Relationships (Net)			Indefinite-lived		Total
	Gross Book Value	Accumulated Amortization	Net Book Value	Net Book Value	Net Book Value	
Balance, as of December 31, 2023	\$ 1,260.5	\$ (1,051.2)	\$ 209.3	\$ 1,603.1	\$	1,812.4
Intangible amortization and impairments	—	(21.8)	(21.8)			(21.8)
Foreign currency translation	4.0	(4.0)	—	16.5		16.5
Balance, as of September 30, 2024	\$ 1,264.5	\$ (1,077.0)	\$ 187.5	\$ 1,619.6	\$	1,807.1

9 Months Ended
Sep. 30, 2024

XML 47 R34.htm IDEA: XBRL DOCUMENT

Equity Method Investments in Affiliates (Tables)

Equity Method Investments and Joint Ventures [Abstract]
Schedule of Changes in Equity Method Investments in Affiliates

Equity method investments in Affiliates (net) consisted of the following:

	December 31, 2023	September 30, 2024
Goodwill	\$ 1,323.3	\$ 1,348.1
Definite-lived acquired client relationships (net)	652.5	568.1
Indefinite-lived acquired client relationships (net)	122.6	122.4
Undistributed earnings and tangible capital	190.1	109.8
Equity method investments in Affiliates (net)	\$ 2,288.5	\$ 2,148.4

The following table presents the changes in Equity method investments in Affiliates (net):	
	Equity Method Investments in Affiliates (Net)
Balance, as of December 31, 2023	\$ 2,288.5
Investments in Affiliates	12.3
Earnings	292.6
Intangible amortization and impairments	(104.3)
Distributions of earnings	(357.3)
Foreign currency translation	16.6
Balance, as of September 30, 2024	\$ 2,148.4

9 Months Ended
Sep. 30, 2024

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Share-Based Compensation (Tables)

Share-Based Payment Arrangement [Abstract]
Schedule of Share-Based Compensation

The following table presents share-based compensation expense:		For the Three Months Ended September 30, 2023		For the Three Months Ended September 30, 2024	
		2023	2024	2023	2024
Share-based compensation expense		\$ 14.5	\$ 10.2	\$ 43.9	\$ 42.1
Tax benefit		1.9	1.2	5.5	5.2

[Schedule of Company Restricted Stock Units Transactions](#)

The following table summarizes transactions in the Company's restricted stock units:

	Restricted Stock Units	Weighted Average Grant Date Value
Unvested units—December 31, 2023	0.9	\$ 138.51
Units granted	0.2	159.32
Units vested	(0.3)	129.72
Units forfeited	(0.0)	149.00
Performance condition changes	0.0	154.72
Unvested units—September 30, 2024	0.8	147.40

[Schedule of Company Stock Option Transactions](#)

The following table summarizes transactions in the Company's stock options:

	Stock Options	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (Years)
Unexercised options outstanding—December 31, 2023	3.2	\$ 76.74	
Options granted	—	—	
Options exercised	(1.3)	74.82	
Options forfeited	(0.0)	185.98	
Options expired	(0.0)	152.36	
Performance condition changes	0.0	129.17	
Unexercised options outstanding—September 30, 2024	1.9	78.02	2.1
Exercisable at September 30, 2024	1.5	75.89	1.9

9 Months Ended
Sep. 30, 2024

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Redeemable Non-Controlling Interests (Tables)

Noncontrolling Interest [Abstract]
Schedule of Changes in Redeemable Non-Controlling Interests

The following table presents the changes in Redeemable non-controlling interests:	
	Redeemable Non-controlling Interests
Balance, as of December 31, 2023 ⁽¹⁾	\$ 393.4
Increase attributable to consolidated Affiliate sponsored investment products	1.5
Transfers to Other liabilities	(42.2)
Transfers from Non-controlling interests	1.7
Changes in redemption value	42.7
Balance, as of September 30, 2024 ⁽¹⁾	\$ 397.1

⁽¹⁾As of December 31, 2023 and September 30, 2024, Redeemable non-controlling interests include consolidated Affiliate sponsored investment products primarily attributable to third-party investors of \$11.8 million and \$13.3 million, respectively.

9 Months Ended
Sep. 30, 2024

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Affiliate Equity (Tables)

Affiliate Equity [Abstract]
Schedule of Affiliate Equity Compensation

The following table presents Affiliate equity compensation expense:				
	For the Three Months Ended September 30, 2023		For the Nine Months Ended September 30, 2023	
	2023	2024	2023	2024
Controlling interest	\$ 0.0	\$ 2.4	\$ 6.1	\$ 15.6
Non-controlling interests	11.5	9.7	33.4	30.9
Total	\$ 11.5	\$ 12.1	\$ 39.5	\$ 46.5

The following table presents unrecognized Affiliate equity compensation expense:				
	Controlling Interest	Remaining Life	Non-controlling Interests	Remaining Life
December 31, 2023	\$ 30.6	5 years	\$ 235.7	6 years
September 30, 2024	39.0	4 years	217.6	6 years

While the Company presents the current redemption value of Affiliate equity within Redeemable non-controlling interests, with changes in the current redemption value increasing or decreasing the controlling interest's equity over time, the following table presents the cumulative effect that ownership changes had on the controlling interest's equity related only to Affiliate equity transactions that occurred during the applicable periods:

	For the Three Months Ended September 30, 2023	For the Three Months Ended September 30, 2024	For the Nine Months Ended September 30, 2023	For the Nine Months Ended September 30, 2024
Net income (controlling interest)	\$ 217.0	\$ 123.6	\$ 476.8	\$ 349.5
Decrease in controlling interest paid-in capital from Affiliate equity issuances	(4.5)	—	(13.1)	(2.6)
Increase (decrease) in controlling interest paid-in capital from Affiliate equity purchases	1.9	(0.5)	(36.1)	(22.9)
Net income (controlling interest) including the net impact of Affiliate equity transactions	\$ 214.4	\$ 123.1	\$ 427.6	\$ 324.0

Fair value of deconsolidated investment in affiliate, equity securities

\$ 11.9

\$ 11.9

\$ 15.8

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Investments in
Marketable Securities
- Debt Securities,
Available-for-Sale
(Details) - USD (\$)
\$ in Millions

Sep. 30, 2024Dec. 31, 2023

Available-for-Sale		
Cost	\$ 0.0	\$ 405.4
Unrealized gains	0.0	0.0
Unrealized losses	0.0	(0.1)
Fair value	0.0	405.3
Trading		
Cost	23.3	17.9
Unrealized gains	0.8	0.0
Unrealized losses	0.0	(0.1)
Fair value	\$ 24.1	\$ 17.8

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Other Investments -
Investments
Measured at NAV as a
Practical Expedient
(Details) - USD (\$)
\$ in Millions

9 Months Ended

Sep. 30, 2024Dec. 31, 2023

NAV of investments at fair value		
Unfunded Commitments	\$ 215.7	\$ 187.2
Life of funds (generally up to)	15 years	
Private equity funds		
NAV of investments at fair value		
Unfunded Commitments	\$ 215.7	187.2
Investments in other strategies		
NAV of investments at fair value		
Unfunded Commitments	0.0	0.0
Fair Value Measured at NAV		
NAV of investments at fair value		
Fair Value	482.4	430.5
Fair Value Measured at NAV Controlling Interest		
NAV of investments at fair value		
Fair Value	363.4	324.9
Fair Value Measured at NAV Private equity funds		
NAV of investments at fair value		
Fair Value	477.5	424.4
Fair Value Measured at NAV Investments in other strategies		
NAV of investments at fair value		
Fair Value	\$ 4.9	\$ 6.1

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Other Investments -
Investments without
Readily Determinable
Fair Value (Details) -
USD (\$)

3 Months Ended9 Months Ended

Sep. 30, 2024Sep. 30, 2024Jun. 30, 2024Dec. 31, 2023Sep. 30, 2023Jun. 30, 2023Dec. 31, 2022

Investments, All Other Investments [Abstract]							
Cost	\$ 8,500,000	\$ 8,500,000		\$ 8,500,000			
Cumulative unrealized gains	41,900,000	41,900,000		41,900,000			
Carrying amount	50,400,000	50,400,000	\$ 50,400,000	\$ 50,400,000	\$ 50,400,000	\$ 50,400,000	\$ 50,400,000
Upward adjustments	0	0					
Downward adjustments	\$ 0	\$ 0					

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Other Investments -
Schedule of Changes
in Other Investments
(Details) - USD (\$)
\$ in Millions

3 Months Ended9 Months Ended

Sep. 30, 2024Sep. 30, 2023Sep. 30, 2024Sep. 30, 2023

Other Investments [Roll Forward]				
Balance, beginning of period	\$ 530.3	\$ 457.0	\$ 480.9	\$ 421.6
Purchases and commitments	13.6	16.0	78.1	62.0
Sales and distributions	(20.4)	(20.5)	(47.1)	(49.4)
Net realized and unrealized gains	9.3	5.4	20.9	23.7
Balance, end of period	532.8	457.9	532.8	457.9
Equity Securities Without Readily Determinable Fair Value [Roll Forward]				
Balance, beginning of period	50.4	50.4	50.4	50.4
Purchases and commitments	0.0	0.0	0.0	0.0
Sales and distributions	0.0	0.0	0.0	0.0
Net realized and unrealized gains	0.0	0.0	0.0	0.0
Balance, end of period	50.4	50.4	50.4	50.4
Fair Value Measured at NAV				
Other Investments [Roll Forward]				
Balance, beginning of period	479.9	406.6	430.5	371.2
Purchases and commitments	13.6	16.0	78.1	62.0
Sales and distributions	(20.4)	(20.5)	(47.1)	(49.4)
Net realized and unrealized gains	9.3	5.4	20.9	23.7
Balance, end of period	\$ 482.4	\$ 407.5	\$ 482.4	\$ 407.5

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Fair Value
Measurements -
Assets and Liabilities
Measured on a
Recurring Basis
(Details) - Fair Value
Measured on a
Recurring Basis -
USD (\$)
\$ in Millions

Sep. 30, 2024Dec. 31, 2023

Financial Assets		
Investments in equity securities	\$ 42.0	\$ 37.9
Investments in debt securities	24.1	423.1
Financial Liabilities		
Contingent payment obligations	6.5	14.7
Affiliate equity purchase obligations	58.9	53.9
Quoted Prices in Active Markets for Identical Assets (Level 1)		
Financial Assets		

Investments in equity securities	42.0	37.9
Investments in debt securities	0.0	0.0
Financial Liabilities		
Contingent payment obligations	0.0	0.0
Affiliate equity purchase obligations	0.0	0.0
Significant Other Observable Inputs (Level 2)		
Financial Assets		
Investments in equity securities	0.0	0.0
Investments in debt securities	24.1	423.1
Financial Liabilities		
Contingent payment obligations	0.0	0.0
Affiliate equity purchase obligations	0.0	0.0
Significant Unobservable Inputs (Level 3)		
Financial Assets		
Investments in equity securities	0.0	0.0
Investments in debt securities	0.0	0.0
Financial Liabilities		
Contingent payment obligations	6.5	14.7
Affiliate equity purchase obligations	\$ 58.9	\$ 53.9

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Fair Value	3 Months Ended		9 Months Ended	
Measurements -				
Changes in Level 3				
Liabilities (Details) -				
Significant	Sep. 30, 2024 Sep. 30, 2023 Sep. 30, 2024 Sep. 30, 2023			
Unobservable Inputs				
(Level 3) - USD (\$)				
\$ in Millions				

[Contingent Payment Obligations](#)

[Fair Value, Liabilities Measured on Recurring Basis, Unobservable Input Reconciliation, Calculation \[Roll Forward\]](#)

Balance, beginning of period	\$ 7.9	\$ 23.4	\$ 14.7	\$ 21.0
Purchases and issuances	0.0	0.0	0.0	0.0
Settlements and reductions	0.0	0.0	0.0	0.0
Net realized and unrealized (gains) losses	(1.4)	(5.2)	(8.2)	(2.8)
Balance, end of period	6.5	18.2	6.5	18.2
Net change in unrealized (gains) losses relating to instruments still held at the reporting date	(1.4)	(5.2)	(8.2)	(2.8)

[Affiliate Equity Purchase Obligations](#)

[Fair Value, Liabilities Measured on Recurring Basis, Unobservable Input Reconciliation, Calculation \[Roll Forward\]](#)

Balance, beginning of period	53.9	68.4	53.9	24.5
Purchases and issuances	10.1	4.7	66.3	75.7
Settlements and reductions	(5.0)	(25.4)	(62.1)	(49.7)
Net realized and unrealized (gains) losses	(0.1)	(2.5)	0.8	(5.3)
Balance, end of period	58.9	45.2	58.9	45.2
Net change in unrealized (gains) losses relating to instruments still held at the reporting date	\$ (0.5)	\$ (2.4)	\$ 0.4	\$ (4.5)

XML 62 R49.htm IDEA: XBRL DOCUMENT

Fair Value	Sep. 30, 2024 Dec. 31, 2023	
Measurements -		
Quantitative		
Information used in		
Valuing Level 3	USD (\$)	USD (\$)
Liabilities (Details) -		
Significant		
Unobservable Inputs		
(Level 3)		
\$ in Millions		

[Contingent payment obligations | Monte Carlo Simulation](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Fair Value	\$ 6.5	\$ 14.7
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[Contingent payment obligations | Monte Carlo Simulation | Volatility | Minimum](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Affiliate equity purchase obligations, measurement input	0.10	0.19
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[Contingent payment obligations | Monte Carlo Simulation | Volatility | Maximum](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Affiliate equity purchase obligations, measurement input	0.18	0.25
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[Contingent payment obligations | Monte Carlo Simulation | Volatility | Weighted Average](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Affiliate equity purchase obligations, measurement input	0.11	0.21
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[Contingent payment obligations | Monte Carlo Simulation | Discount rates](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Affiliate equity purchase obligations, measurement input	0.05	0.06
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[Contingent payment obligations | Monte Carlo Simulation | Discount rates | Weighted Average](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Affiliate equity purchase obligations, measurement input	0.05	0.06
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[Affiliate equity purchase obligations | Discounted cash flow](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Fair Value	\$ 58.9	\$ 53.9
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[Affiliate equity purchase obligations | Discounted cash flow | Discount rates | Minimum](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Affiliate equity purchase obligations, measurement input	0.14	0.14
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[Affiliate equity purchase obligations | Discounted cash flow | Discount rates | Maximum](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Affiliate equity purchase obligations, measurement input	0.18	0.17
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[Affiliate equity purchase obligations | Discounted cash flow | Discount rates | Weighted Average](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Affiliate equity purchase obligations, measurement input	0.15	0.14
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[Affiliate equity purchase obligations | Discounted cash flow | Growth rates | Minimum](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Affiliate equity purchase obligations, measurement input	(0.05)	(0.06)
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[Affiliate equity purchase obligations | Discounted cash flow | Growth rates | Maximum](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Affiliate equity purchase obligations, measurement input	0.08	0.07
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[Affiliate equity purchase obligations | Discounted cash flow | Growth rates | Weighted Average](#)

[Quantitative information for Level 3 Fair Value Measurements Liabilities](#)

Affiliate equity purchase obligations, measurement input	0	0.01
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Fair Value	Sep. 30, 2024 Dec. 31, 2023	
Measurements -		
Other Financial		
Assets and Liabilities		
Not Carried at Fair		

Value (Details) - Level			
2 - USD (\$)			
\$ in Millions			
Carrying Value			
Fair Value, Balance Sheet Grouping, Financial Statement Captions			
Senior notes	\$ 1,097.3	\$ 1,099.4	
Junior subordinated notes	1,216.0	765.9	
Junior convertible securities	341.7	341.7	
Fair Value			
Fair Value, Balance Sheet Grouping, Financial Statement Captions			
Senior notes	1,075.8	1,049.8	
Junior subordinated notes	1,129.6	612.0	
Junior convertible securities	\$ 375.9	\$ 340.9	
XML 64 R51.htm IDEA: XBRL DOCUMENT			
Investments in			
Affiliates and Affiliate			
Sponsored			
Investment Products -			
Affiliated Accounted		Sep. 30, 2024 Dec. 31, 2023	
For Under Equity			
Method (Details) -			
USD (\$)			
\$ in Millions			
Variable Interest Entities			
Carrying value of equity method investment in affiliate		\$ 2,148.4	\$ 2,288.5
Carrying amount and maximum exposure to loss equity method investments considered VREs	105.7	90.3	
Variable Interest Entity, Not Primary Beneficiary			
Variable Interest Entities			
Unconsolidated VIE Net Assets		1,173.6	1,492.4
Carrying Value and Maximum Exposure to Loss		\$ 2,042.7	\$ 2,198.2
XML 65 R52.htm IDEA: XBRL DOCUMENT			
Investments in			
Affiliates and Affiliate			
Sponsored			
Investment Products -			
Affiliated Sponsored		Sep. 30, 2024 Dec. 31, 2023	
Investment Products			
(Details) - Variable			
Interest Entity,			
Primary Beneficiary -			
USD (\$)			
\$ in Millions			
Variable Interest Entities			
Unconsolidated VIE Net Assets	\$ 5,332.2	\$ 5,788.3	
Carrying Value and Maximum Exposure to Loss	\$ 24.4	\$ 29.8	
XML 66 R53.htm IDEA: XBRL DOCUMENT			
Debt - Schedule of			
Debt (Details) - USD		Sep. 30, 2024 Dec. 31, 2023	
(\$)			
\$ in Millions			
Debt Instrument [Line Items]			
Debt	\$ 2,619.7	\$ 2,537.5	
Senior bank debt			
Debt Instrument [Line Items]			
Debt	0.0	349.9	
Senior notes			
Debt Instrument [Line Items]			
Debt	1,091.7	1,096.9	
Junior subordinated notes			
Debt Instrument [Line Items]			
Debt	1,189.0	751.8	
Junior convertible securities			
Debt Instrument [Line Items]			
Debt	\$ 339.0	\$ 338.9	
XML 67 R54.htm IDEA: XBRL DOCUMENT			
Debt - Senior Bank		9 Months Ended	
Debt (Details) - USD		Sep. 30, 2024 Sep. 30, 2023 Dec. 31, 2023	
(\$)			
Debt Instrument [Line Items]			
Repayments of long-term debt		\$ 750,000,000.0 \$ 25,000,000.0	
Term Loan Senior bank debt			
Debt Instrument [Line Items]			
Repayments of long-term debt		\$ 350,000,000	
Basis spread on debt variable rate		0.10%	
Term Loan Senior bank debt Debt Instrument, Adjustment Rate			
Debt Instrument [Line Items]			
Basis spread on debt variable rate		0.10%	
Term Loan Senior bank debt Secured Overnight Financing Rate (SOFR)			
Debt Instrument [Line Items]			
Basis spread on debt variable rate		0.85%	
Revolver Senior bank debt			
Debt Instrument [Line Items]			
Available borrowing		\$ 1,250,000,000	
Additional borrowing amount		500,000,000.0	
Borrowings outstanding		\$ 0 \$ 0	
XML 68 R55.htm IDEA: XBRL DOCUMENT			
Debt - Schedule of			
Principal Terms of			
Senior and Junior			
Subordinated Notes		Sep. 30, 2024 Aug. 20, 2024 Mar. 20, 2024	
(Details) - USD (\$)			
\$ in Millions			
Senior notes 2025 Senior Notes			
Debt Instrument [Line Items]			
Par value	\$ 350.0		
Stated coupon	3.50%		
Senior notes 2030 Senior Notes			
Debt Instrument [Line Items]			
Par value	\$ 350.0		
Stated coupon	3.30%		
Senior notes 2034 Senior Notes			
Debt Instrument [Line Items]			

Par value	\$ 400.0	\$ 400.0
Stated coupon	5.50%	
Junior subordinated notes 2059 Junior Subordinated Notes		
Debt Instrument [Line Items]		
Par value	\$ 300.0	
Stated coupon	5.875%	
Junior subordinated notes 2060 Junior Subordinated Notes		
Debt Instrument [Line Items]		
Par value	\$ 275.0	
Stated coupon	4.75%	
Junior subordinated notes 2061 Junior Subordinated Notes		
Debt Instrument [Line Items]		
Par value	\$ 200.0	
Stated coupon	4.20%	
Junior subordinated notes 2064 Junior Subordinated Notes		
Debt Instrument [Line Items]		
Par value	\$ 450.0	\$ 450.0
Stated coupon	6.75%	

XML 69 R56.htm IDEA: XBRL DOCUMENT

Debt - Senior Notes and Junior Subordinated Notes (Details) - USD (\$) \$ in Millions	3 Months Ended	9 Months Ended		Aug. 20, 2024	Mar. 20, 2024
	Mar. 31, 2024	Sep. 30, 2024	Sep. 30, 2023		
Debt Instrument [Line Items]					
Repayments of long-term debt		\$ 750.0	\$ 25.0		
Junior subordinated notes On or after March 30, 2029					
Debt Instrument [Line Items]					
Redemption price percentage		100.00%			
Junior subordinated notes If changes in tax laws and interpretations occur					
Debt Instrument [Line Items]					
Redemption price percentage		100.00%			
Junior subordinated notes If a rating agency makes certain changes relating to the equity credit criteria for securities					
Debt Instrument [Line Items]					
Redemption price percentage		102.00%			
4.25% senior notes Senior notes					
Debt Instrument [Line Items]					
Repayments of long-term debt	\$ 400.0				
Debt interest rate	4.25%				
2034 Senior Notes Senior notes					
Debt Instrument [Line Items]					
Debt interest rate		5.50%			
Face amount		\$ 400.0		\$ 400.0	
Redemption price percentage		100.00%			
2025 Senior Notes Senior notes					
Debt Instrument [Line Items]					
Debt interest rate		3.50%			
Face amount		\$ 350.0			
Redemption price percentage		100.00%			
Applicable basis spread over redemption price percentage		0.25%			
2030 Senior Notes Senior notes					
Debt Instrument [Line Items]					
Debt interest rate		3.30%			
Face amount		\$ 350.0			
Redemption price percentage		100.00%			
Applicable basis spread over redemption price percentage		0.40%			
6.750% Junior Subordinated Notes due 2064 Junior subordinated notes					
Debt Instrument [Line Items]					
Debt interest rate		6.75%			
Face amount		\$ 450.0			\$ 450.0
6.750% Junior Subordinated Notes due 2064 Junior subordinated notes On or after March 30, 2029					
Debt Instrument [Line Items]					
Redemption price percentage		100.00%			

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Debt - Junior Convertible Securities (Details) \$ / shares in Units, \$ in Millions	9 Months Ended	
	Sep. 30, 2024 USD (\$) d \$ / shares	Dec. 31, 2023 USD (\$)
Debt Instrument [Line Items]		
Debt	\$ 2,619.7	\$ 2,537.5
Junior convertible securities		
Debt Instrument [Line Items]		
Debt	339.0	338.9
Junior Convertible Trust Preferred Securities Junior convertible securities		
Debt Instrument [Line Items]		
Debt	\$ 341.7	
Debt interest rate	5.15%	
Unamortized debt issuance costs	\$ 2.7	\$ 2.9
Conversion ratio per share of common stock	0.2558	
Face amount of convertible security (in dollars per share) \$ / shares	\$ 50.00	
Adjusted conversion price (in dollars per share) \$ / shares	\$ 195.47	
Convertible debt, threshold trading days d	20	
Convertible debt, threshold consecutive trading days d	30	
Debt instrument, convertible, threshold percentage	1.30	

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Debt - Schedule of Convertible Securities (Details) - Junior Convertible Trust Preferred Securities - Junior convertible securities - USD (\$) \$ in Millions	3 Months Ended		9 Months Ended	
	Sep. 30, 2024	Sep. 30, 2023	Sep. 30, 2024	Sep. 30, 2023
Debt Instrument [Line Items]				
Contractual interest expense	\$ 4.4	\$ 4.4	\$ 13.2	\$ 13.2
Amortization of debt issuance costs	0.1	0.1	0.2	0.2
Total	\$ 4.5	\$ 4.5	\$ 13.4	\$ 13.4
Effective interest rate	5.21%	5.21%	5.21%	5.21%

Commitments and Contingencies - Additional Information (Details) \$ in Millions	Sep. 30, 2024 USD (\$)
Commitments and Contingencies	
Co-investment commitments in partnership	\$ 215.7
Deferred payment obligation	43.3
Equity Method Investee	
Commitments and Contingencies	
Deferred payment obligation	5.1
Payments for Achievement of Financial Targets	
Commitments and Contingencies	
Payment contingent on not meeting financial targets	12.5
Payment contingent on exercise of option to reduce ownership percentage	25.0
Payments for Achievement of Financial Targets Equity Method Investee	
Commitments and Contingencies	
Total contingent payments	243.1
Contingent payments in remainder of fiscal year	4.0
Contingent payments, 2025 through 2028	239.1
Payments For Contingent Financing	
Commitments and Contingencies	
Total contingent payments	\$ 50.0

Commitments and Contingencies - Schedule of Contingent Consideration (Details) \$ in Millions	Sep. 30, 2024 USD (\$)
Deferred payment obligations	
Total	\$ 43.3
2024	21.7
2025	21.6
Contingent payment obligations	
Total	6.5
2024	0.0
2025	6.5
Co-Investor	
Deferred payment obligations	
Total	0.0
Contingent payment obligations	
Total	0.1
Co-Investor Maximum	
Contingent payment obligations	
Total	24.9
Controlling Interest	
Deferred payment obligations	
Total	43.3
Contingent payment obligations	
Total	6.4
Controlling Interest Maximum	
Contingent payment obligations	
Total	\$ 110.0

Goodwill and Acquired Client Relationships - Schedule of Changes in Goodwill (Details)	9 Months Ended Sep. 30, 2024 USD (\$)
Goodwill [Roll Forward]	
Beginning balance	\$ 2,523,600,000
Foreign currency translation	8,400,000
Ending balance	2,532,000,000
Goodwill impairment	\$ 0

Goodwill and Acquired Client Relationships - Schedule of Changes in the Components of Acquired Client Relationships (Details) - USD (\$)	3 Months Ended Sep. 30, 2024	9 Months Ended Sep. 30, 2023
Total		
Beginning balance, Net Book Value		\$ 1,812.4
Intangible amortization and impairments	\$ (7.3)	(21.8)
Ending balance, Net Book Value	1,807.1	\$ (37.5)
Acquired Client Relationships		
Indefinite-lived		
Beginning balance, Net Book Value		1,603.1
Foreign currency translation		16.5
Ending balance, Net Book Value	1,619.6	1,619.6
Total		
Beginning balance, Net Book Value		1,812.4
Intangible amortization and impairments		21.8
Foreign currency translation		16.5
Ending balance, Net Book Value	1,807.1	1,807.1
Acquired Client Relationships		
Definite-lived		
Beginning balance, Gross Book Value		1,260.5
Beginning balance, Accumulated Amortization		(1,051.2)
Beginning balance, Net Book Value		209.3
Intangible amortization and impairments	(7.3)	(21.8)
Foreign currency translation, Gross Book Value		4.0
Foreign currency translation, Accumulated Amortization		(4.0)
Foreign currency translation, Net Book Value		0.0
Ending balance, Gross Book Value	1,264.5	1,264.5

Ending balance, Accumulated Amortization	(1,077.0)	(1,077.0)
Ending balance, Net Book Value	\$ 187.5	\$ 187.5

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Goodwill and Acquired Client Relationships - Additional Information (Details) \$ in Millions	3 Months Ended		9 Months Ended	
	Sep. 30, 2024	Sep. 30, 2023	Sep. 30, 2024	Sep. 30, 2023
	USD (\$)	USD (\$)	USD (\$)	USD (\$)

[Estimated Future Amortization Expense of Finite-Lived Intangibles](#)

Cash received in Veritable Transaction		\$ 287.4		
Affiliate Transaction gain	\$ 0.0	\$ 133.1	\$ 0.0	\$ 133.1
Third Party				

[Estimated Future Amortization Expense of Finite-Lived Intangibles](#)

Subsidiary, ownership percentage, sold		1		1
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[Acquired Client Relationships](#)

[Intangible Assets](#)

Amortization and impairment expenses of intangible assets	7.3	\$ 12.5	21.8	\$ 37.5
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[Estimated Future Amortization Expense of Finite-Lived Intangibles](#)

Finite-lived intangible, future amortization expense, remainder of fiscal year	7.0		7.0	
Finite-lived intangible, future amortization expense in year one	25.0		25.0	
Finite-lived intangible, future amortization expense in year two	25.0		25.0	
Finite-lived intangible, future amortization expense in year three	25.0		25.0	
Finite-lived intangible, future amortization expense in year four	25.0		25.0	
Finite-lived intangible, future amortization expense in year five	\$ 15.0		\$ 15.0	

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Equity Method Investments in Affiliates - Schedule of Equity Method Investments in Affiliates (Details) - USD (\$) \$ in Millions	Sep. 30, 2024	Dec. 31, 2023
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[Schedule of Equity Method Investments \[Line Items\]](#)

Goodwill	\$ 2,532.0	\$ 2,523.6
Equity method investments in Affiliates (net)	2,148.4	2,288.5
Equity Method Investee		

[Schedule of Equity Method Investments \[Line Items\]](#)

Goodwill	1,348.1	1,323.3
Definite-lived acquired client relationships (net)	568.1	652.5
Indefinite-lived acquired client relationships (net)	122.4	122.6
Undistributed earnings and tangible capital	109.8	190.1
Equity method investments in Affiliates (net)	\$ 2,148.4	\$ 2,288.5

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Equity Method Investments in Affiliates - Change in Equity Method Investments (Details) - USD (\$) \$ in Millions	9 Months Ended	
	Sep. 30, 2024	Sep. 30, 2023

[Change in Equity Method Investments in Affiliates \[Roll Forward\]](#)

Balance, as of December 31, 2023	\$ 2,288.5	
Distributions of earnings	(357.3)	\$ (421.7)
Balance, as of September 30, 2024	2,148.4	
Equity Method Investee		

[Change in Equity Method Investments in Affiliates \[Roll Forward\]](#)

Balance, as of December 31, 2023	2,288.5
Investments in Affiliates	12.3
Earnings	292.6
Intangible amortization and impairments	(104.3)
Distributions of earnings	(357.3)
Foreign currency translation	16.6
Balance, as of September 30, 2024	\$ 2,148.4

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Equity Method Investments in Affiliates - Additional Information (Details) \$ in Millions	3 Months Ended			9 Months Ended		
	Sep. 30, 2024			Sep. 30, 2024		
	USD (\$) yr affiliate	Jun. 30, 2024 USD (\$)	Sep. 30, 2023 USD (\$)	USD (\$) yr affiliate	Sep. 30, 2023 USD (\$)	Dec. 31, 2023 affiliate

[Estimated Future Amortization Expense of Finite-Lived Intangibles](#)

Number of affiliates affiliate	22			22		22
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[Acquired Client Relationships](#)

[Schedule of Equity Method Investments \[Line Items\]](#)

Amortization of intangible assets	\$ 7.3		\$ 12.5	\$ 21.8	\$ 37.5
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[Estimated Future Amortization Expense of Finite-Lived Intangibles](#)

Finite-lived intangible, future amortization expense, remainder of fiscal year	7.0			7.0	
Finite-lived intangible, future amortization expense in year one	25.0			25.0	
Finite-lived intangible, future amortization expense in year two	25.0			25.0	
Finite-lived intangible, future amortization expense in year three	25.0			25.0	
Finite-lived intangible, future amortization expense in year four	25.0			25.0	
Finite-lived intangible, future amortization expense in year five	\$ 15.0			\$ 15.0	

[Equity Method Investee](#)

[Estimated Future Amortization Expense of Finite-Lived Intangibles](#)

Impairment expense		\$ 39.9			
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[Equity Method Investee | Measurement Input, Growth Rate Period](#)

[Estimated Future Amortization Expense of Finite-Lived Intangibles](#)

Equity method investment, measurement input yr	10			10	
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[Equity Method Investee | Measurement Input, Growth Rate](#)

[Estimated Future Amortization Expense of Finite-Lived Intangibles](#)

Equity method investment, measurement input	(0.025)			(0.025)	
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[Equity Method Investee | Measurement Input, Long-Term Growth Rate](#)

[Estimated Future Amortization Expense of Finite-Lived Intangibles](#)

Equity method investment, measurement input	0.03			0.03	
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[Equity Method Investee | Measurement Input, Discount Rate, Asset Based Fees](#)

[Estimated Future Amortization Expense of Finite-Lived Intangibles](#)

Equity method investment, measurement input	0.12			0.12	
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[Equity Method Investee | Measurement Input, Discount Rate, Performance Based Fees](#)

[Estimated Future Amortization Expense of Finite-Lived Intangibles](#)

Equity method investment, measurement input	0.20			0.20	
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Equity Method Investee | Measurement Input, Market Participant Tax Rates

Estimated Future Amortization Expense of Finite-Lived Intangibles

Equity method investment, measurement input	0.21		0.21	
Equity Method Investee Acquired Client Relationships				
Schedule of Equity Method Investments [Line Items]				
Amortization of intangible assets	\$ 22.7	\$ 21.2	\$ 64.4	\$ 63.0
Estimated Future Amortization Expense of Finite-Lived Intangibles				
Finite-lived intangible, future amortization expense, remainder of fiscal year	23.0		23.0	
Finite-lived intangible, future amortization expense in year one	75.0		75.0	
Finite-lived intangible, future amortization expense in year two	70.0		70.0	
Finite-lived intangible, future amortization expense in year three	70.0		70.0	
Finite-lived intangible, future amortization expense in year four	60.0		60.0	
Finite-lived intangible, future amortization expense in year five	\$ 45.0		\$ 45.0	

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Related Party Transactions (Details) \$ in Millions	Sep. 30, 2024 USD (\$)	Dec. 31, 2023 USD (\$)
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Related Party Transactions

Other liabilities	\$ 464.5	\$ 466.3
Common stock, voting rights, percent	0.05	

Related Party

Related Party Transactions

Other liabilities	\$ 58.9	53.9
Related Party Private Equity Investment Partnerships of Affiliate		

Related Party Transactions

Other liabilities	\$ 15.0	\$ 18.5
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Share-Based Compensation - Share-Based Compensation Expense (Details) - USD (\$)	3 Months Ended Sep. 30, 2024	9 Months Ended Sep. 30, 2023	Sep. 30, 2024	Sep. 30, 2023
\$ in Millions				

Share-Based Payment Arrangement [Abstract]

Share-based compensation expense	\$ 10.2	\$ 14.5	\$ 42.1	\$ 43.9
Tax benefit	\$ 1.2	\$ 1.9	\$ 5.2	\$ 5.5

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Share-Based Compensation - Narrative (Details) - USD (\$)	9 Months Ended Sep. 30, 2024	Sep. 30, 2023	Dec. 31, 2023
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Share-based Compensation

Unrecognized share-based compensation expense	\$ 48,700,000	\$ 54,400,000
Unrecognized share-based compensation expense, period for recognition	2 years	
Stock options granted, fair value	\$ 0	\$ 0

Restricted Stock Units

Share-based Compensation

Restricted stocks granted, fair value	\$ 31,300,000	\$ 49,200,000
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Restricted Stock Units | Minimum

Share-based Compensation

Stock options, vesting period	3 years
Restricted Stock Units Maximum	

Share-based Compensation

Stock options, vesting period	4 years
Stock Options	

Share-based Compensation

Stock options, expiration period	7 years
Stock Options Minimum	

Share-based Compensation

Stock options, vesting period	3 years
Stock Options Maximum	

Share-based Compensation

Stock options, vesting period	5 years
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Share-Based Compensation - Restricted Stock Units Transactions (Details) - Restricted Stock Units shares in Millions	9 Months Ended Sep. 30, 2024 \$ / shares shares
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Restricted Stock Units

Unvested units - beginning balance (in shares) shares	0.9
Units granted (in shares) shares	0.2
Units vested (in shares) shares	(0.3)
Units forfeited (in shares) shares	(0.0)
Performance condition changes (in shares) shares	(0.0)
Unvested units - ending balance (in shares) shares	0.8

Weighted Average Grant Date Value

Unvested units - beginning balance (in dollars per share) \$ / shares	\$ 138.51
Units granted (in dollars per share) \$ / shares	159.32
Units vested (in dollars per share) \$ / shares	129.72
Units forfeited (in dollars per share) \$ / shares	149.00
Performance condition changes (in dollars per share) \$ / shares	154.72
Unvested units - ending balance (in dollars per share) \$ / shares	\$ 147.40

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Share-Based Compensation - Schedule of the Transactions of the Company's Stock Options (Details) shares in Millions	9 Months Ended Sep. 30, 2024 \$ / shares shares
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Stock Options

Unexercised options outstanding - beginning balance (in shares) shares	3.2
Options granted (in shares) shares	0.0
Options exercised (in shares) shares	(1.3)
Options forfeited (in shares) shares	(0.0)
Options expired (in shares) shares	(0.0)
Performance condition changes (in shares) shares	0.0

Unexercised options outstanding - ending balance (in shares) shares	1.9
Stock Options, Exercisable at the end of the period (in shares) shares	1.5
Weighted Average Exercise Price	
Unexercised options outstanding - beginning balance (in dollars per share) \$ / shares	\$ 76.74
Options granted (in dollars per share) \$ / shares	0
Options exercised (in dollars per share) \$ / shares	74.82
Options forfeited (in dollars per share) \$ / shares	185.98
Options expired (in dollars per share) \$ / shares	152.36
Performance condition changes (in dollars per share) \$ / shares	129.17
Unexercised options outstanding - ending balance (in dollars per share) \$ / shares	78.02
Weighted Average Exercise Price, Exercisable at the end of the period (in dollars per share) \$ / shares	\$ 75.89
Weighted Average Remaining Contractual Life (Years)	
Unexercised options outstanding at the end of the period	2 years 1 month 6 days
Exercisable at the end of the period	1 year 10 months 24 days

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Redeemable Non-Controlling Interests (Details) - USD (\$)	3 Months Ended		9 Months Ended	
\$ in Millions	Sep. 30, 2024	Sep. 30, 2023	Sep. 30, 2024	Sep. 30, 2023

[Redeemable Noncontrolling Interest \[Roll Forward\]](#)

Balance, beginning balance			\$ 393.4	
Increase attributable to consolidated Affiliate sponsored investment products			1.5	
Transfers to Other liabilities			(42.2)	
Transfers from Non-controlling interests			1.7	
Changes in redemption value	\$ 12.0	\$ (50.3)	42.7	\$ 46.9
Balance, ending balance	397.1		\$ 397.1	

[Minimum](#)

[Noncontrolling Interest \[Line Items\]](#)

Term of conditional right to put interest	5 years
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[Maximum](#)

[Noncontrolling Interest \[Line Items\]](#)

Term of conditional right to put interest	15 years
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[Variable Interest Entity, Primary Beneficiary](#)

[Redeemable Noncontrolling Interest \[Roll Forward\]](#)

Balance, beginning balance		\$ 11.8
Balance, ending balance	\$ 13.3	\$ 13.3

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Affiliate Equity - Additional Information (Details) - USD (\$)	9 Months Ended		
\$ in Millions	Sep. 30, 2024	Sep. 30, 2023	Dec. 31, 2023

[Affiliate Equity \[Line Items\]](#)

Distributions paid to affiliate partners	\$ 206.5	\$ 216.4	
Payments to acquire interest in affiliates	60.4	41.7	
Issuance of interest in affiliates	6.3	\$ 13.4	
Other assets	287.8		\$ 243.9
Other liabilities	464.5		466.3

[Related Party](#)

[Affiliate Equity \[Line Items\]](#)

Other assets	4.5	5.9
Other liabilities	\$ 58.9	\$ 53.9

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Affiliate Equity - Summary of Affiliate Recognized and Unrecognized Expense (Details) - USD (\$)	3 Months Ended		9 Months Ended		12 Months Ended
\$ in Millions	Sep. 30, 2024	Sep. 30, 2023	Sep. 30, 2024	Sep. 30, 2023	Dec. 31, 2023

[Affiliate Equity \[Line Items\]](#)

Affiliate equity compensation expense	\$ 12.1	\$ 11.5	\$ 46.5	\$ 39.5
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[Non- controlling Interests](#)

[Affiliate Equity \[Line Items\]](#)

Non-controlling interests	9.7	11.5	\$ 30.9	33.4
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[Unrecognized Affiliate Equity Expense \[Abstract\]](#)

Remaining Life		6 years		6 years
Non-controlling Interests	217.6		\$ 217.6	\$ 235.7

[Affiliated Entity](#)

[Affiliate Equity \[Line Items\]](#)

Controlling interest	2.4	\$ 0.0	15.6	\$ 6.1
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[Unrecognized Affiliate Equity Expense \[Abstract\]](#)

Controlling Interest	\$ 39.0		\$ 39.0	\$ 30.6
Remaining Life		4 years		5 years

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Affiliate Equity - Changes in the Company's Interest in its Affiliates on the Controlling Interest's Equity (Details) - USD (\$)	3 Months Ended		9 Months Ended	
\$ in Millions	Sep. 30, 2024	Sep. 30, 2023	Sep. 30, 2024	Sep. 30, 2023

[Affiliate Equity \[Abstract\]](#)

Net income (controlling interest)		\$ 123.6	\$ 217.0	\$ 349.5	\$ 476.8
Decrease in controlling interest paid-in capital from Affiliate equity issuances		0.0	(4.5)	(2.6)	(13.1)
Increase (decrease) in controlling interest paid-in capital from Affiliate equity purchases		(0.5)	1.9	(22.9)	(36.1)
Net income (controlling interest) including the net impact of Affiliate equity transactions	\$ 123.1		\$ 214.4	\$ 324.0	\$ 427.6

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Income Taxes - Schedule of Consolidated Provision for Income Taxes (Details) - USD (\$)	3 Months Ended		9 Months Ended	
\$ in Millions	Sep. 30, 2024	Sep. 30, 2023	Sep. 30, 2024	Sep. 30, 2023

Income tax expense	\$ 31.3	\$ 77.7	\$ 130.0	\$ 155.4
Deferred income tax (benefit) expense related to intangibles	16.4	(13.5)	50.6	16.4

[Non- controlling Interests](#)

[Income Tax Provision](#)

Income tax expense	1.8	1.8	6.3	5.5
Controlling Interest				
Income Tax Provision				
Income tax expense	29.5	75.9	123.7	149.9
Income before income taxes (controlling interest)	\$ 153.1	\$ 292.9	\$ 473.2	\$ 626.7
Effective tax rate (controlling interests)	19.30%	25.90%	26.10%	23.90%

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Earnings Per Share - Schedule of Basic and Diluted Earnings (Loss) Per Share (Details) - USD (\$) shares in Millions, \$ in Millions	3 Months Ended	9 Months Ended
	Sep. 30, 2024	Sep. 30, 2023
	Sep. 30, 2024	Sep. 30, 2023

Numerator				
Net income (controlling interest)	\$ 123.6	\$ 217.0	\$ 349.5	\$ 476.8
Income from hypothetical settlement of Redeemable non-controlling interests, net of taxes	5.2	17.1	1.0	39.4
Interest expense on junior convertible securities, net of taxes	3.4	3.4	10.1	10.1
Net income (controlling interest), as adjusted	\$ 132.2	\$ 237.5	\$ 360.6	\$ 526.3
Denominator				
Average shares outstanding (basic) (in shares)	30.1	34.9	31.4	35.6
Effect of dilutive instruments:				
Stock options and restricted stock units (in shares)	1.7	1.7	1.9	1.7
Hypothetical issuance of shares to settle Redeemable non-controlling interests (in shares)	1.5	5.1	0.2	3.9
Junior convertible securities (in shares)	1.7	1.7	1.7	1.7
Average shares outstanding (diluted) (in shares)	35.0	43.4	35.2	42.9

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Earnings Per Share - Schedule of Shares Excluded from Calculation of Basic and Diluted Earnings (Loss) Per Share (Details) - shares shares in Millions	3 Months Ended	9 Months Ended
	Sep. 30, 2024	Sep. 30, 2023
	Sep. 30, 2024	Sep. 30, 2023

Stock options and restricted stock units				
Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items]				
Antidilutive securities excluded from computation of earnings per share (in shares)	0.2	0.2	0.2	0.3
Shares issuable to settle Redeemable non-controlling interests				
Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items]				
Antidilutive securities excluded from computation of earnings per share (in shares)	2.3	0.1	3.6	0.7

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Earnings Per Share - Additional Information (Details) - \$ / shares shares in Millions	3 Months Ended	9 Months Ended
	Sep. 30, 2024	Sep. 30, 2024

Earnings Per Share [Abstract]		
Number or shares repurchased during period (in shares)	0.6	3.6
Average price of shares repurchased during period (in dollars per share)	\$ 163.23	\$ 158.62

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Comprehensive Income - Summary of the Tax Effects Allocated to Each Component of Other Comprehensive Income (Loss) (Details) - USD (\$) \$ in Millions	3 Months Ended	9 Months Ended
	Sep. 30, 2024	Sep. 30, 2023
	Sep. 30, 2024	Sep. 30, 2023

Accumulated Other Comprehensive Income (Loss)				
Pre-Tax	\$ 39.6	\$ (27.3)	\$ 46.7	\$ 28.3
Tax (Expense) Benefit	0.6	(3.0)	(2.3)	(6.8)
Other comprehensive income (loss), net of tax	40.2	(30.3)	44.4	21.5
Foreign currency translation gain (loss)				
Accumulated Other Comprehensive Income (Loss)				
Pre-Tax	38.6	(27.6)	44.8	27.5
Tax (Expense) Benefit	0.6	(3.0)	(2.2)	(6.9)
Other comprehensive income (loss), net of tax	39.2	(30.6)	42.6	20.6
Change in net realized and unrealized gain (loss) on derivative financial instruments				
Accumulated Other Comprehensive Income (Loss)				
Pre-Tax	1.0	(0.3)	1.4	0.5
Tax (Expense) Benefit	0.0	(0.0)	0.0	(0.0)
Other comprehensive income (loss), net of tax	1.0	(0.3)	1.4	0.5
Change in net unrealized gain (loss) on available-for-sale debt securities				
Accumulated Other Comprehensive Income (Loss)				
Pre-Tax	0.0	0.6	0.5	0.3
Tax (Expense) Benefit	0.0	(0.0)	(0.1)	0.1
Other comprehensive income (loss), net of tax	\$ 0.0	\$ 0.6	\$ 0.4	\$ 0.4

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Comprehensive Income - Components of AOCL (Details) - USD (\$) \$ in Millions	3 Months Ended	9 Months Ended
	Sep. 30, 2024	Sep. 30, 2023
	Sep. 30, 2024	Sep. 30, 2023

Components of Accumulated other comprehensive income, net of taxes				
Beginning balance	\$ 4,262.7	\$ 4,368.4	\$ 4,570.1	\$ 4,175.6
Other comprehensive income before reclassifications			43.8	
Amounts reclassified			0.6	
Other comprehensive income (loss), net of tax	40.2	(30.3)	44.4	21.5
Ending balance	4,274.0	4,464.2	4,274.0	4,464.2
Total				
Components of Accumulated other comprehensive income, net of taxes				
Beginning balance			(255.9)	
Ending balance	(211.5)		(211.5)	
Foreign Currency Translation Adjustment				
Components of Accumulated other comprehensive income, net of taxes				
Beginning balance			(255.3)	
Other comprehensive income before reclassifications			42.6	
Amounts reclassified			0.0	
Other comprehensive income (loss), net of tax	39.2	(30.6)	42.6	20.6
Ending balance	(212.7)		(212.7)	

Realized and Unrealized Gains (Losses) on Derivative Financial Instruments

Components of Accumulated other comprehensive income, net of taxes

Beginning balance				(0.1)
Other comprehensive income before reclassifications				0.8
Amounts reclassified				0.6
Other comprehensive income (loss), net of tax	1.0	(0.3)	1.4	0.5
Ending balance	1.3		1.3	
Unrealized Gains (Losses) on Investment Available-for-Sale Debt Securities				(0.5)
Components of Accumulated other comprehensive income, net of taxes				0.4
Beginning balance				0.0
Other comprehensive income before reclassifications				0.4
Amounts reclassified				0.0
Other comprehensive income (loss), net of tax	0.0	\$ 0.6	0.4	\$ 0.4
Ending balance		\$ (0.1)		\$ (0.1)

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K @ \$0 &108U!R;W!S+V-O&UL3P+& M2LOP\$?=&?17)O< @GZ!T,W%63@N""XBTDLO!@G)2!&OQ;MWNX&^@.?. /+- M-S*"MB=*\$A,I!1\$SD,%,@ONNS-"JD11 F2S1Z!S/27ZJ;D-R6N:GFD'49L/ MO4-H,+&CZ2M)@TSL(H+D-G6&FD2;@K!B+=FPNPI@Z@%,#5/ MC(>Q:~\$F&&S?>O M]6*P1 8DLV#&\$Y9K>DAF&HAU7)33L(>MZ?"GK5J|/ M!N^N!T|TBKME!NI@J[GSP\$3#F*M*B(K?;|HA&RZ0;M]GQ|&9V\$K-NZ M?VQ|EOM,+H+!&052P,,\$% @18)G69&EUL!5!;<|HX%[OK]X9 9M"8V@;:T\$W-I=MNTF83M M3A^&5%5B-;EED81 OTV23J;/ OLZ?>0.14?GZ&AY<^XN8NB&B)3R M>+!06N!|3+ MUES=6QHO!|J;M-O=5H1!;*\$81V+@75XL;.\$%05%;U@M.4?., @5RU2-9!; M\$U-I!)KF(M+;Y,7VMX"9< I.ATR@6XP&U@&?Y0I^1.6HCA5,+SP&IG/U9Q!PQ!22("7V4!;I)|J|3%0|R#3ZLG5C.=GSVQ,V?C,K;=#1M&N^C7@XMLE2 MBW A(5M>5 TR M6!IVULS2 Y9>*?IUE!K;0;=05SP6.XYB1^~QL4\$UFG2&98T1G=&D 4. #?# MT4Q0?"|MHKK M!+27)!6SRFU4!H(FLB|J4>?(<7K;YH) M5Z%82=j\$~!&N^<~<9ST6S!|Z5&T?95O-RCU@=5 9<8WS2J-25\$UGB5P!&M MG#P=&Q+&E L&80?7"82J3E^34@3 BNEVOZKR2F.FJW"\$2M"/F(9 M-A!RM1!|MG&IA&!:S!L;1>\$[2M!|'6:PUDSY@R.S-D77.U!\$.9\$)>-T^(&8LZ+ MD!& 'H8X2IKMHG#8!V/>7L-!P>B^RV;JN^Z&U3-L+L(W!1072N0)/J< Z3T M!Z..60F!A%9GZJ?~ZH'C!C(*?&Y'Y'&O%N^N@GL! J!;~A^K^(+ M.7N?<^E[|GT;?2MSAD6R4)RU3393>* M\$!Y'&V!4 _5*E=? EK|DHN^Q;Y.FOH70^+ ,Y% CM,T+T.T.WF!&Y M-M2D& ~#>G%>+KB.=D\$N7V85VWGV-1^<^?14;"C|SR6<>@J(A|J&F_# M0X=Y>U>89Y7&4#04;6RL)"Q&M^VXU \$!%!.ID8^V@!X.O40+R4E5@.5O& RN0 MHGQ,C\$7H<~>.77% CT9+CVZ9EM6ZO?<9;2J2.<@JF!-G|K>9;!'51W/550R ML+YJ|;053L ^6;W!GPP13A8+SDACE!>F2|&S&5.^YRM)Q%4XOT4SMA*7&+SC MYL=Q3E.X\$G;V#P(RN;LJ|7J!E,6>F4M/M# DL6XA9\$N;7>W5Y!NTB42J(P# 4A M%W+&C[~<?>G;G;@ U_HL@6V\$5#)DU1?7*0XG|J-3|R0A4)?..NVB8+A=OB5,V|&KXF M8\$O>#>FZ=&+2? VU|4/07/4;SHYG@K' MYA,LOZ1^P7V^BH 1J^V^&N|J/^26<1.[!|8\$@F.S6VZ3VW> ,? -2K6J5D?Q_ M2P=|Y(&8XQ;|!#?CQ1BK;QK<~;..QQY@%CS**F.^~!19H;.J6+K#F~"FJ| MU4#E|JQ4#6CV#30,9FVJ/D3@H|W|O#;#"Q|C4,8ZS N!+ P04 M" E@F=9/2U"K8\$' 4-& ^AL+V=OYL_V#@&PS^@!S(= M7X\$=Y*3B0 AL;F=UWJ(E (%F,"QK|G^TH%>HS"~GIK818?0P,V\$!Y(Y, MV)K&LR"8@N^H>+&V6=\$!%E 6,R|UAH>@(\$8V3/6,T(T5) M;VQ<~!T"BO^<#&G.-LJLW^V|=N9^B<|RL1#~DG,DBO^Z!ZL,P4Y+E M^~G&S! M8V&2?2?;S6VV4>F@&6;8~H; @WGR3QVU!; @D@&^!#<^O LRR7!V 59N M=%RW-8!6!TS-DXMG54BW,R;LFCY9N@CAKQK@F@P@X3(9?>4HYEL=1' MR8!PFAP|A13.3@^|KH L8P!A JN^AKAP^&QH!R#*#786 ^V(55)5ZUDE>?J.2V7|C2-QTG2T). M+&55;"IHE|RCJ!^!FV7\$KGQV1-/K2DJTOH?R>JDF8 _#N&#J|_+J_8D|J! M7,BW(77E_O!9I375.X733?2. 660C^K&E!R'DM,4N?4(|Y=>3N|N?J67.'BPE M^&?J%K!>..FAO@!W7!>C^*5FW1!TT#8+K|QJ- *~.8WJ?E0^RHF9F> MR!M+WBW+V'G'661 PT38D&~0JX&A!| LU!D& O&SSH.OHNLN|<9PS6, RS M;|UVC<==>UZKB?QA|C,F/S>H>F@O931^C MR&5!+B3 _J!U55*A?GJFZEY;E=(6G8 M^O@N;AXY!>P4WJ8N47U _S|J|G|VGNP|Z<~&#%["G:%@0_#M!6U!TQA!)!0O17 ML^X?K6!R|(-4^NT"XHR4>9;/WD.3N6L^R8|& H:\$?E|J _E-1DPFCSB7S M9^O-5BR&J^*!1%)WS1+ ^7!3~")K;6-;DIYQD<@H|PB|>YETSU!UM8)9MV M5N\$44U!^GXRP4'4)8SF,UR2\$;YY-FXUB>L6..S"U3"15P+53**G^B'D!Q5 MEXP Z=Q5ZP?P2OJ1H!E4"DD9?R.175 H@I2P(B53K1YFV% M3NFDI|HYKZD^!\$Y1F<1Y.1QB))7|O.2?751/0!F9(+&E^VKJ9Q20"S MK8>F!K9407JW/+P-@Q+7P!O~Y5+B+&~&~*+4+F^~|TJBG<^@J|F&6J MQ@!3L89Q1&8_7TW)IA9;=!!>9)V>J3M8X0Z>2>69 YZ#M?>..Y!P~\$6LQJ|?>7TNJ^G4J(>~#%<^L1RVZ1<^M3?F^QT!7W|H+@M^*~!;*&|KA=X2QW"N^<2 _&..!7|!G"~?OG!&@F6LNFQ@=A2C|H M6SG6TA^O:APU=P(^EX,<^/E4|2FZ8J6,2PPOKKOVNH"E^P% M2A8,ZL4KX>O!16Y32D;V|ONCVZU!R M~?6G(F;"R>89^!XXZ/?TSA@ M'.W3!9E_9&SK&L) WZ?478T^Z\$F,~;^Z!76^4!3#^VN|J! M7,BW(77E_O!9I375.X733?2. 660C^K&E!R'DM,4N?4(|Y=>3N|N?J67.'BPE M^&?J%K!>..FAO@!W7!>C^*5FW1!TT#8+K|QJ- M!QDQ6D&PMM9DU4NK-VT%AA2V>@%LGH!9^!=GUUP62V8C^!+2&K\$H=R|@,D'E|K(F%),Y'3^9TRJ3M:7V!@84DSFM,5F%TGNR MRH6U@J?."8C+G0406(2!F,U|A!..^E)YK3%9!5"92,9/96? _&=|JRZJ!JG MZR@|K4+ ^FV>P2B.J%~C|/78;JL|WJ,EQ>#H N9^@A<|..!_85E,V.M8.O+&XJ|>2+L75|3|EV07R^+!J-W!N9#J00 @T^>@!02P,.\$% @18)G69&EUL!5!;<|HX%[OK]X9 9M"8V@;:T\$W-I=MNTF83M M3A^&5%5B-;EED81 OTV23J;/ OLZ?>0.14?GZ&AY<^XN8NB&B)3R M>+!06N!|3+ MUES=6QHO!|J;M-O=5H1!;*\$81V+@75XL;.\$%05%;U@M.4?., @5RU2-9!; M\$U-I!)KF(M+;Y,7VMX"9< I.ATR@6XP&U@&?Y0I^1.6HCA5,+SP&IG/U9Q!PQ!22("7V4!;I)|J|3%0|R#3ZLG5C.=GSVQ,V?C,K;=#1M&N^C7@XMLE2 MBW A(5M>5 TR M6!IVULS2 Y9>*?IUE!K;0;=05SP6.XYB1^~QL4\$UFG2&98T1G=&D 4. #?# MT4Q0?"|MHKK M!+27)!6SRFU4!H(FLB|J4>?(<7K;YH) M5Z%82=j\$~!&N^<~<9ST6S!|Z5&T?95O-RCU@=5 9<8WS2J-25\$UGB5P!&M MG#P=&Q+&E L&80?7"82J3E^34@3 BNEVOZKR2F.FJW"\$2M"/F(9 M-A!RM1!|MG&IA&!:S!L;1>\$[2M!|'6:PUDSY@R.S-D77.U!\$.9\$)>-T^(&8LZ+ MD!& 'H8X2IKMHG#8!V/>7L-!P>B^RV;JN^Z&U3-L+L(W!1072N0)/J< Z3T M!Z..60F!A%9GZJ?~ZH'C!C(*?&Y'Y'&O%N^N@GL! J!;~A^K^(+ M.7N?<^E[|GT;?2MSAD6R4)RU3393>* M\$!Y'&V!4 _5*E=? EK|DHN^Q;Y.FOH70^+ ,Y% CM,T+T.T.WF!&Y M-M2D& ~#>G%>+KB.=D\$N7V85VWGV-1^<^?14;"C|SR6<>@J(A|J&F_# M0X=Y>U>89Y7&4#04;6RL)"Q&M^VXU \$!%!.ID8^V@!X.O40+R4E5@.5O& RN0 MHGQ,C\$7H<~>.77% CT9+CVZ9EM6ZO?<9;2J2.<@JF!-G|K>9;!'51W/550R ML+YJ|;053L ^6;W!GPP13A8+SDACE!>F2|&S&5.^YRM)Q%4XOT4SMA*7&+SC MYL=Q3E.X\$G;V#P(RN;LJ|7J!E,6>F4M/M# DL6XA9\$N;7>W5Y!NTB42J(P# 4A M%W+&C[~<?>G;G;@ U_HL@6V\$5#)DU1?7*0XG|J-3|R0A4)?..NVB8+A=OB5,V|&KXF M8\$O>#>FZ=&+2? VU|4/07/4;SHYG@K' MYA,LOZ1^P7V^BH 1J^V^&N|J/^26<1.[!|8\$@F.S6VZ3VW> ,? -2K6J5D?Q_ M2P=|Y(&8XQ;|!#?CQ1BK;QK<~;..QQY@%CS**F.^~!19H;.J6+K#F~"FJ| MU4#E|JQ4#6CV#30,9FVJ/D3@H|W|O#;#"Q|C4,8ZS N!+ P04 M" E@F=9/2U"K8\$' 4-& ^AL+V=OYL_V#@&PS^@!S(= M7X\$=Y*3B0 AL;F=UWJ(E (%F,"QK|G^TH%>HS"~GIK818?0P,V\$!Y(Y, MV)K&LR"8@N^H>+&V6=\$!%E 6,R|UAH>@(\$8V3/6,T(T5) M;VQ<~!T"BO^<#&G.-LJLW^V|=N9^B<|RL1#~DG,DBO^Z!ZL,P4Y+E M^~G&S! M8V&2?2?;S6VV4>F@&6;8~H; @WGR3QVU!; @D@&^!#<^O LRR7!V 59N M=%RW-8!6!TS-DXMG54BW,R;LFCY9N@CAKQK@F@P@X3(9?>4HYEL=1' MR8!PFAP|A13.3@^|KH L8P!A JN^AKAP^&QH!R#*#786 ^V(55)5ZUDE>?J.2V7|C2-QTG2T). M+&55;"IHE|RCJ!^!FV7\$KGQV1-/K2DJTOH?R>JDF8 _#N&#J|_+J_8D|J! M7,BW(77E_O!9I375.X733?2. 660C^K&E!R'DM,4N?4(|Y=>3N|N?J67.'BPE M^&?J%K!>..FAO@!W7!>C^*5FW1!TT#8+K|QJ- *~.8WJ?E0^RHF9F> MR!M+WBW+V'G'661 PT38D&~0JX&A!| LU!D& O&SSH.OHNLN|<9PS6, RS M;|UVC<==>UZKB?QA|C,F/S>H>F@O931^C MR&5!+B3 _J!U55*A?GJFZEY;E=(6G8 M^O@N;AXY!>P4WJ8N47U _S|J|G|VGNP|Z<~&#%["G:%@0_#M!6U!TQA!)!0O17 ML^X?K6!R|(-4^NT"XHR4>9;/WD.3N6L^R8|& H:\$?E|J _E-1DPFCSB7S M9^O-5BR&J^*!1%)WS1+ ^7!3~")K;6-;DIYQD<@H|PB|>YETSU!UM8)9MV M5N\$44U!^GXRP4'4)8SF,UR2\$;YY-FXUB>L6..S"U3"15P+53**G^B'D!Q5 MEXP Z=Q5ZP?P2OJ1H!E4"DD9?R.175 H@I2P(B53K1YFV% M3NFDI|HYKZD^!\$Y1F<1Y.1QB))7|O.2?751/0!F9(+&E^VKJ9Q20"S MK8>F!K9407JW/+P-@Q+7P!O~Y5+B+&~&~*+4+F^~|TJBG<^@J|F&6J MQ@!3L89Q1&8_7TW)IA9;=!!>9)V>J3M8X0Z>2>69 YZ#M?>..Y!P~\$6LQJ|?>7TNJ^G4J(>~#%<^L1RVZ1<^M3?F^QT!7W|H+@M^*~!;*&|KA=X2QW"N^<2 _&..!7|!G"~?OG!&@F6LNFQ@=A2C|H M6SG6TA^O:APU=P(^EX,<^/E4|2FZ8J6,2PPOKKOVNH"E^P% M2A8,ZL4KX>O!16Y32D;V|ONCVZU!R M~?6G(F;"R>89^!XXZ/?TSA@ M'.W3!9E_9&SK&L) WZ?478T^Z\$F,~;^Z!76^4!3#^VN|J! M7,BW(77E_O!9I375.X733?2. 660C^K&E!R'DM,4N?4(|Y=>3N|N?J67.'BPE M^&?J%K!>..FAO@!W7!>C^*5FW1!TT#8+K|QJ- M!QDQ6D&PMM9DU4NK-VT%AA2V>@%LGH!9^!=GUUP62V8C^!+2&K\$H=R|@,D'E|K(F%),Y'3^9TRJ3M:7V!@84DSFM,5F%TGNR MRH6U@J?."8C+G0406(2!F,U|A!..^E)YK3%9!5"92,9/96? _&=|JRZJ!JG MZR@|K4+ ^FV>P2B.J%~C|/78;JL|WJ,EQ>#H N9^@A<|..!_85E,V.M8.O+&XJ|>2+L75|3|EV07R^+!J-W!N9#J00 @T^>@!02P,.\$% @18)G69&EUL!5!;<|HX%[OK]X9 9M"8V@;:T\$W-I=MNTF83M M3A^&5%5B-;EED81 OTV23J;/ OLZ?>0.14?GZ&AY<^XN8NB&B)3R M>+!06N!|3+ MUES=6QHO!|J;M-O=5H1!;*\$81V+@75XL;.\$%05%;U@M.4?., @5RU2-9!; M\$U-I!)KF(M+;Y,7VMX"9< I.ATR@6XP&U@&?Y0I^1.6HCA5,+SP&IG/U9Q!PQ!22("7V4!;I)|J|3%0|R#3ZLG5C.=GSVQ,V?C,K;=#1M&N^C7@XMLE2 MBW A(5M>5 TR M6!IVULS2 Y9>*?IUE!K;0;=05SP6.XYB1^~QL4\$UFG2&98T1G=&D 4. #?# MT4Q0?"|MHKK M!+27)!6SRFU4!H(FLB|J4>?(<7K;YH) M5Z%82=j\$~!&N^<~<9ST6S!|Z5&T?95O-RCU@=5 9<8WS2J-25\$UGB5P!&M MG#P=&Q+&E L&80?7"82J3E^34@3 BNEVOZKR2F.FJW"\$2M"/F(9 M-A!RM1!|MG&IA&!:S!L;1>\$[2M!|'6:PUDSY@R.S-D77.U!\$.9\$)>-T^(&8LZ+ MD!& 'H8X2IKMHG#8!V/>7L-!P>B^RV;JN^Z&U3-L+L(W!1072N0)/J< Z3T M!Z..60F!A%9GZJ?~ZH'C!C(*?&Y'Y'&O%N^N@GL! J!;~A^K^(+ M.7N?<^E[|GT;?2MSAD6R4)RU3393>* M\$!Y'&V!4 _5*E=? EK|DHN^Q;Y.FOH70^+ ,Y% CM,T+T.T.WF!&Y M-M2D& ~#>G%>+KB.=D\$N7V85VWGV-1^<^?14;"C|SR6<>@J(A|J&F_# M0X=Y>U>89Y7&4#04;6RL)"Q&M^VXU \$!%!.ID8^V@!X.O40+R4E5@.5O& RN0 MHGQ,C\$7H<~>.77% CT9+CVZ9EM6ZO?<9;2J2.<@JF!-G|K>9;!'51W/550R ML+YJ|;053L ^6;W!GPP13A8+SDACE!>F2|&S&5.^YRM)Q%4XOT4SMA*7&+SC MYL=Q3E.X\$G;V#P(RN;LJ|7J!E,6>F4M/M# DL6XA9\$N;7>W5Y!NTB42J(P# 4A M%W+&C[~<?>G;G;@ U_HL@6V\$5#)DU1?7*0XG|J-3|R0A4)?..NVB8+A=OB5,V|&KXF M8\$O>#>FZ=&+2? VU|4/07/4;SHYG@K' MYA,LOZ1^P7V^BH 1J^V^&N|J/^26<1.[!|8\$@F.S6VZ3VW> ,? -2K6J5D?Q_ M2P=|Y(&8XQ;|!#?CQ1BK;QK<~;..QQY@%CS**F.^~!19H;.J6+K#F~"FJ| MU4#E|JQ4#6CV#30,9FVJ/D3@H|W|O#;#"Q|C4,8ZS N!+ P04 M" E@F=9/2U"K8\$' 4-& ^AL+V=OYL_V#@&PS^@!S(= M7X\$=Y*3B0 AL;F=UWJ(E (%F,"QK|G^TH%>HS"~GIK818?0P,V\$!Y(Y, MV)K&LR"8@N^H>+&V6=\$!%E 6,R|UAH>@(\$8V3/6,T(T5) M;VQ<~!T"BO^<#&G.-LJLW^V|=N9^B<|RL1#~DG,DBO^Z!ZL,P4Y+E M^~G&S! M8V&2?2?;S6VV4>F@&6;8~H; @WGR3QVU!; @D@&^!#<^O LRR7!V 59N M=%RW-8!6!TS-DXMG54BW,R;LFCY9N@CAKQK@F@P@X3(9?>4HYEL=1' MR8!PFAP|A13.3@^|KH L8P!A JN^AKAP^&QH!R#*#786 ^V(55)5ZUDE>?J.2V7|C2-QTG2T). M+&55;"IHE|RCJ!^!FV7\$KGQV1-/K2DJTOH?R>JDF8 _#N&#J|_+J_8D|J! M7,BW(77E_O!9I375.X733?2. 660C^K&E!R'DM,4N?4(|Y=>3N|N?J67.'BPE M^&?J%K!>..FAO@!W7!>C^*5FW1!TT#8+K|QJ- *~.8WJ?E0^RHF9F> MR!M+WBW+V'G'661 PT38D&~0JX&A!| LU!D& O&SSH.OHNLN|<9PS6, RS M;|UVC<==>UZKB?QA|C,F/S>H>F@O931^C MR&5!+B3 _J!U55*A?GJFZEY;E=(6G8 M^O@N;AXY!>P4WJ8N47U _S|J|G|VGNP|Z<~&#%["G:%@0_#M!6U!TQA!)!0O17 ML^X?K6!R|(-4^NT"XHR4>9;/WD.3N6L^R8|& H:\$?E|J _E-1DPFCSB7S M9^O-5BR&J^*!1%)WS1+ ^7!3~")K;6-;DIYQD<@H|PB|>YETSU!UM8)9MV M5N\$44U!^GXRP4'4)8SF,UR2\$;YY-FXUB>L6..S"U3"15P+53**G^B'D!Q5 MEXP Z=Q5ZP?P2OJ1H!E4"DD9?R.175 H@I2P(B53K1YFV% M3NFDI|HYKZD^!\$Y1F<1Y.1QB))7|O.2?751/0!F9(+&E^VKJ9Q20"S MK8>F!K9407JW/+P-@Q+7P!O~Y5+B+&~&~*+4+F^~|TJBG<^@J|F&6J MQ@!3L89Q1&8_7TW)IA9;=!!>9)V>J3M8X0Z>2>69 YZ#M?>..Y!P~\$6LQJ|?>7TNJ^G4J(>~#%<^L1RVZ1<^M3?F^QT!7W|H+@M^*~!;*&|KA=X2QW"N^<2 _&..!7|!G"~?OG!&@F6LNFQ@=A2C|H M6SG6TA^O:APU=P(^EX,<^/E4|2FZ8J6,2PPOKKOVNH"E^P% M2A8,ZL4KX>O!16Y32D;V|ONCVZU!R M~?6G(F;"R>89^!XXZ/?TSA@ M'.W3!9E_9&SK&L) WZ?478T^Z\$F,~;^Z!76^4!3#^VN|J! M7,BW(77E_O!9I375.X733?2. 660C^K&E!R'DM,4N?4(|Y=>3N|N?J67.'BPE M^&?J%K!>..FAO@!W7!>C^*5FW1!TT#8+K|QJ- M!QDQ6D&PMM9DU4NK-VT%AA2V>@%LGH!9^!=GUUP62V8C^!+2&K\$H=R|@,D'E|K(F%),Y'3^9TRJ3M:7V!@84DSFM,5F%TGNR MRH6U@J?."8C+G0406(2!F,U|A!..^E)YK3%9!5"92,9/96? _&=|JRZJ!JG MZR@|K4+ ^FV>P2B.J%~C|/78;JL|WJ,EQ>#H N9^@A<|..!_85E,V.M8.O+&XJ|>2+L75|3|EV07R^+!J-W!N9#J00 @T^>@!02P,.\$% @18)G69&EUL!5!;<|HX%[OK]X9 9M"8V@;:T\$W-I=MNTF83M M3A^&5%5B-;EED81 OTV23J;/ OLZ?>0.14?GZ&AY<^XN8NB&B)3R M>+!06N!|3+ MUES=6QHO!|J;M-O=5H1!;*\$81V+@75XL;.\$%05%;U@M.4?., @5RU2-9!; M\$U-I!)KF(M+;Y,7VMX"9< I.ATR@6XP&U@&?Y0I^1.6HCA5,+SP&IG/U9Q!PQ!22("7V4!;I)|J|3%0|R#3ZLG5C.=GSVQ,V?C,K;=#1M&N^C7@XMLE2 MBW A(5M>5 TR M6!IVULS2 Y9>*?IUE!K;0;=05SP6.XYB1^~QL4\$UFG2&98T1G=&D 4. #?# MT4Q0?"|MHKK M!+27)!6SRFU4!H(FLB|J4>?(<7K;YH) M5Z%82=j\$~!&N^<~<9ST6S!|Z5&T?95O-RCU@=5 9<8WS2J-25\$UGB5P!&M MG#P=&Q+&E L&80?7"82J3E^34@3 BNEVOZKR2F.FJW"\$2M"/F(9 M-A!RM1!|MG&IA&!:S!L;1>\$[2M!|'6:PUDSY@R.S-D77.U!\$.9\$)>-T^(&8LZ+ MD!& 'H8X2IKMHG#8!V/>7L-!P>B^RV;JN^Z&U3-L+L(W!1072N0)/J< Z3T M!Z..60F!A%9GZJ?~ZH'C!C(*?&Y'Y'&O%N^N@GL! J!;~A^K^(+ M.7N?<^E[|GT;?2MSAD6R4)RU3393>* M\$!Y'&V!4 _5*E=? EK|DHN^Q;Y.FOH70^+ ,Y% CM,T+T.T.WF!&Y M-M2D& ~#>G%>+KB.=D\$N7V85VWGV-1^<^?14;"C|SR6<>@J(A|J&F_# M0X=Y>U>89Y7&4#04;6RL)"Q&M^VXU \$!%!.ID8^V@!X.O40+R4E5@.5O& RN0 MHGQ,C\$7H<~>.77% CT9+CVZ9EM6ZO?<9;2J2.<@JF!-G|K>9;!'51W/550R ML+YJ|;053L ^6;W!GPP13A8+SDACE!>F2|&S&5.^YRM)Q%4XOT4SMA*7&+SC MYL=Q3E.X\$G;V#P(RN;LJ|7J!E,6>F4M/M# DL6XA9\$N;7>W5Y!NTB42J(P# 4A M%W+&C[~<?>G;G;@ U_HL@6V\$5#)DU1?7*0XG|J-3|R0A4)?..NVB8+A=OB5,V|&KXF M8\$O>#>FZ=&+2? VU|4/07/4;SHYG@K' MYA,LOZ1^P7V^BH 1J^V^&N|J/^26<1.[!|8\$@F.S6VZ3VW> ,? -2K6J5D?Q_ M2P=|Y(&8XQ;|!#?CQ1BK;QK<~;..QQY@%CS**F.^~!19H;.J6+K#F~"FJ| MU4#E|JQ4#6CV#30,9FVJ/D3@H|W|O#;#"Q|C4,8ZS N!+ P04 M" E@F=9/2U"K8\$' 4-& ^AL+V=OYL_V#@&PS^@!S(= M7X\$=Y*3B0 AL;F=UWJ(E (%F,"QK|G^TH%>HS"~GIK818?0P,V\$!Y(Y, MV)K&LR"8@N^H>+&V6=\$!%E 6,R|UAH>@(\$8V3/6,T(T5) M;VQ<~!T"BO^<#&G.-LJLW^V|=N9^B<|RL1#~DG,DBO^Z!ZL,P4Y+E M^~G&S! M8V&2?2?;S6VV4>F@&6;8~H; @WGR3QVU!; @D@&^!#<^O LRR7!V 59N M=%RW-8!6!TS-DXMG54BW,R;LFCY9N@CAKQK@F@P@X3(9?>4HYEL=1' MR8!PFAP|A13.3@^|KH L8P!A JN^AKAP^&QH!R#*#786 ^V(55)5ZUDE>?J.2V7|C2-QTG2T). M+&55;"IHE|RCJ!^!FV7\$KGQV1-/K2DJTOH?R>JDF8 _#N&#J|_+J_8D|J! M7,BW(77E_O!9I375.X733?2. 660C^K&E!R'DM,4N?4(|Y=>3N|N?J67.'BPE M^&?J%K!>..FAO@!W7!>C^*5FW1!TT#8+K|QJ- *~.8WJ?E0^RHF9F> MR!M+WBW+V'G'661 PT38D&~0JX&A!| LU!D& O&SSH.OHNLN|<9PS6, RS M;|UVC<==>UZKB?QA|C,F/S>H>F@O931^C MR&5!+B3 _J!U55*A?GJFZEY;E=(6G8 M^O@N;AXY!>P4WJ8N47U _S|J|G|VGNP|Z<~&#%["G:%@0_#M!6U!TQA!)!0O17 ML^X?K6!R|(-4^NT"XHR4>9;/WD.3N6L^R8|& H:\$?E|J _E-1DPFCSB7S M9^O-5BR&J^*!1%)WS1+ ^7!3~")K;6-;DIYQD<@H|PB|>YETSU!UM8)9MV M5N\$44U!^GXRP4'4)8SF,UR2\$;YY-FXUB>L6..S"U3"15P+53**G^B'D!Q5 MEXP Z=Q5ZP?P2OJ1H!E4"DD9?R.175 H@I2P(B53K1YFV% M3NFDI|HYKZD^!\$Y1F<1Y.1QB))7|O.2?751/0!F9(+&E^VKJ9Q20"S MK8>F!K9407JW/+P-@Q+7P!O~Y5+B+&~&~*+4+F^~|TJBG<^@J|F&6J MQ@!3L89Q1&8_7TW)IA9;=!!>9)V>J3M8X0Z>2>69 YZ#M?>..Y!P~\$6LQJ|?>7TNJ^G4J(>~#%<^L1RVZ1<^M3?F^QT!7W|H+@M^*~!;*&|KA=X2QW"N^<2 _&..!7|!G"~?OG!&@F6LNFQ@=A2C|H M6SG6TA^O:APU=P(^EX,<^/E4|2FZ8J6,2PPOKKOVNH"E^P% M2A8,ZL4KX>O!16Y32D;V|ONCVZU!R M~?6G(F;"R>89^!XXZ/?TSA@ M'.W3!9E_9&SK&L) WZ?478T^Z\$F,~;^Z!76^4!3#^VN|J! M7,BW(77E_O!9I375.X733?2. 660C^K&E!R'DM,4N?4(|Y=>3N|N?J67.'BPE M^&?J%K!>..FAO@!W7!>C^*5FW1!TT#8+K|QJ- M!QDQ6D&PMM9DU4NK-VT%AA2V>@%LGH!9^!=GUUP62V8C^!+2&K\$H=R|@,D'E|K(F%),Y'3^9TRJ3M:7V!@84DSFM,5F

[illegible]

[illegible]

1\$ACE**Q<17/L(+.M7#R)S\$EH6" M&?C(IP6"U11N- K* *H)MU0DJV!EK ?(- RMM M %*K(H6 !IG!MGU:5RU75*A=JNWZ* -Z"?2) &A^N\I>:C4>MOQJ-(H& M> _E5>A2-6WXU2L@U=CG6(UMW@V1-O1A)+N.Q.R'Cl:(?2IBV%4N4 _E9!ZD9 M@DZ, G9SV2?IATSD2A^M&L:~M:ITM'CU:4DS#N!Q:X=\$7=ZM^ZB&Y511:R&W&6*Z M!>Z0~1 DMON"39!"AKM4F2L @Z~1/L?>#WQ&W8120S"/ECSLM*G7G:0179E MU5&354=1917W&#).X\$)4.%ZJ<+>~1610V(42E/L:U3F:M1+L1>~Y>g>6?VS, X MM"O1TH8D61X3?1>6VKK"~I@:(16@- K8"!V6%U1V-Z-("K4!716K MT1>OC53ZC>O _9.\$130. "I^O+97X4J(C/BVKVXM<Z:R&XU5QHQH)36S! M\$8)XOU"? *0I>>~1N<2,U%OM%*0.^3YH>),501<+>0T0%IP9+A 3(T.Z@X^*Y3 M9SPY8%*UTJ4"E93,H"M:-Cl@(^S%*4-LJBN9:O&H1<:MDLW1>IB/Z)N64GM M>IIR&:~LJ3JUQ1B(A^O)M@GTGBH Q12G^K~.E! 4KX2>(WR^~"RXSVB8% M-IMG&:F8J1TN"Z3OMX(T?~")B<~7S \$4T1!=~E=PF&L(MKZ.15MADD^P MIP0/IAIO&IB5GEIUV(YFP/L+~"55;R"P)P/SG2!~"WVT0&~%N-M8> MN8D1=J^~B2R:FQ:L:~IUHF^A&F76I0BRI:(UDBYWBI42:MIOA(43KXV!~T M'G2& (HWOI+G4IGCT?1J133L3C^GLOCW!)431Z/ILS^"~\$X1L.B8.TOK > MI'V44SV268U>~Y~15JWQK68A4!31BJ6 17KTUOOUZ^ASOL~P0* MZA/F+&4?C8>9L(IN7O:F?7.5WXQR7P' P- P.ISC?MOO="S67~V110 M2P.\$% @.18)G692&UDAG P.V@:(1D.IX:~MIV7K&U15>~N.V\$V5U>:8MH KR9(3.UG.O)~T?:(HAWTX>B~M10T MMHE0)07M \$% [88"5<:~K&4/+RMA+\$7:M.7&U1E"&I4DF6I)=):2.YM.P=F?G41.0DAKO M++BFJH11N41EMK-H&T.&IN5Z0WX@F4J)KL<8%TI?ZSG(OZ5%*6%VTFBPN)I% M%&/SRY&/#P\$/\$K? NH.U>R="811~1^6=1Z@FAPH(0N")IQ?13P0T.C:8491 M29IXV-Z4.ORTLY.E@^AEU&^R.LTFLD10XDHTBNI-IA7L1)QXO.(H'W&YAV6F M512-U-URS6 T\$SKB5284L?L%:B65! O("IW7541CMCL811)M09458M@N IP62P5NA^G?3\$G(C&P474W+MGIV1OTS#6:~@12N=8GEM.D)~C'D%93MIEI1 MP.76>3I+&(TQ&WR L%R@> @~(0~?2BV)=A):5.U.2)F?F7K.L8^K^X M37<+>.WH=UI+U +F<1.R!@FC?MWP/TP0?2HYITZCZ2.%GMV8M%6! M%UUXZYO1LV4>VU#FDMU+/ (SM5HX(K?D%~1SVYM&F-OC\$5+70+1YN)2N MT<= L.ZI)OPXM<A:9.2B)0&H#F.XAQU0\$M7UD:1/D\$6?P~135LC.NG# M#5L4IM\$>D.JKE&B!>)JV.JJ6EV^LN01&GNXN>:JOHO/ZP2^?S?)AN,/#@IA M18NOIR14@R&SYVLF@KPN3:NLOAD0/\$J#&#+&*R*RN^YMPY7,0"JR4SR(=A M^*: &Y.ZHGYW_M4Y@~.JAIT^GEWM"~\$T1&X M1<P.R-2'OUOIIV X&UE M8A;Y61X-HFS.#81?C337)+JRV5 XZ2.XDD8R/LFB-XE>OT.3@Q:G0 MKL.KRDOM=TOI1/2C<- IT.Y7^ ~YVU:15=BYU X4K3DWC4D&MGU)VP19.KO> M2TA(H&FAC^AT/L HE901N+1L SLS _!%+ P04 ""E@F=9"&W^R+P\$ M"Q& #0^&A!+W=O+&C19L.W MX1WUO=Z?S?"2D-Y4!>0Y%PMG\$SK-QH4E"%G.:>G-WY(Y7.&8<~2515%0^GD.N=@O'=IJ#61;-M#D8 M+.&WS+!SF"GIM;\$>I+!)"

P@CPWBM,IXU.II02".Z06^T?K> _H2TP5K\$3^ITMU.MMG.F#DEA0ZM\$2)JX\$UYDBESR!6!+G! \$WII.E>I>Z#7H5K M^?S;X.EV12L?F Q312Z?HJ3!>V:2>" /3Y61:(9C D4.DH2^?B08!AT M<I3\$ HX\$R8%>#>S/>IJ3R0<3MTISE9=<R~R*Q.O.\$FXZ0>?9.OE261 M^A8R99OJ2I.O>~2!S^3S)U7>_D2P>1T.F:=@~223/D<~&~)Z@Q#PWE16Q<& M1.'8C>OJY\$ =<A!PHB8X1:N#<2.93UA)H.'6'PS:(@~# C/0J3.0M7WR M10E%OGOC35R\$J03?%&1616TC83O?%#D\$?TIV.^4XKF?P1NA:.)28*F^U/M 1.6PB3R/OCH3C93SV2T91?1307F)BV\$?21"7KF&H&4LR5Z7ZVC.E:1!>Z.MR7X >=>A#1D%~95%N+!E)NO=0%<2JMS@*/IG@P(3HN)?>@IYITC#IA9-7 MPR@81_7<I(1 G1P3R~\$S\$E#MYD"@ZM103N.UZ~8\$QBA.+16_Q<I>Z+S.E4 M6316.38+SYNS>.<#I=FN.PJ2.N^>U>7?06>V5XW97A816M7^>P@Q?#0.6448 MXA:7\$!L# _IO?@~YI!\$&O&#A\$!~FA=LQG=FD^~KWC9@1I+4/(>GNLWOW#^IH3&2XRVI1M1V:~>C>C>ID1TADB3.)&+Z23VZ.O.MH.I-K(N:7. LC(YP?7=47:G731^5K>A3^OU,X9N&5&ULG5?M.M:MLX\$V/5+1H4^9!~LRND:6H!L76FX=B@R!P2B^@I+&A"\$5.E17/_1#BE. MIBXO-Q.F2Z:@1*WQ\$^JMYL+Q^>112UJB=-. !H!+B2!1."IWGY"/WQ+4IF/(M)M?#FV2 NRTF4>H=084\$5?#P#M4R0A.Q&I^VF%OTBI>SG^2HGT/L\$N"Z.M^B9+BP;1300E+D6KZ^M9_X>*>X17F&4^W18= !+OKR(H6D>FWBJ\$174W2A^M.-.PH"30I!0.16RX=G^AYITA.OI:LP7I10.3&K09N>DJ10DN53R7HT M79BZL19)@="EI PFJ1>H2XD.KA \$KE\$=S7\$B.BUYC:38XLUV.P5W_PA9\$!MYITB>6!1/VL74.23J)TNTPIA~.S! M!&#>I^*~>7JL7EMK+Z>V17DNJH\$!+W(&3Y(C#~"EL"J:~+F4\$#7H+F%>R: ("MP:1^7.B62L.C!&I11_V<5IC>#I@59YF.MBON3K-OZ0&9/L.WC^1<@PS2.6>OGED1A+!O!% JU(+&R:VD!^N!J._D.M- L473)2?JVCMI8:R+P=BSL.3\$N3^QVY:B.N2^NYF%?2.U@OP~(8 MBVBI@Y!GOX\$4\$!N!>("6^9UG5!\$8UG@._")_9>>P=VIR M:W-H965T1J0"@PLX"H1W7*.0 MSA#1~!JT&30NG6)I++<~1S1=.16RPB.42?+<~1N?I)(U.M"N7F4~RRQ4RK M V@G3>:V\$6@N9Y\$EQTXRHY.5K631 4G5_112;LWJO.,7^N^O^IG5Z MOKU^PW>8QE?~YI&J>~#GGO!@M!J_Z_FBOUD!):'=886D.6.WW&I^F4HC M^>1Z>*&N)2W^~22T/M9D?>B^N^QJ2E9AO.&LB@_H:IXNV:911?>0P.&(&8=E? M0W\$.YAG15EM8IR~.EG\$(!I?2.X>8:LSM2V7."I.N^I.Q2TDI<4+9.R8@CI(XM^>N-9@Q.QC)@L-KD:HM>+& N03G/7IK" MCCH/FSH_TN=3^~516A\$;K_PGYGP64U.WJ)H+Z2.=AYI(B&B MS99+;0%70>I:1I!<~&#LE2YIUH9 RNZ.\$Q\$5U=195124.Y>Y?TI;4L) MC+;ENJ>0#22T=Q.311=>*+ATF87CHNOE=AO3N^P^B1Y.D2:W3A_6QN68 M140K SZOZ350\$!ZXOO2:Q^GOD M>L>E.8%4HW#;.%9UU=U/R;&I!J~2@1EFZ5/UP3Z8USZ JK=>V=/\$.6C>18L? M4\$!#!10 ("6^9UG^AD%50./H'_9>>P=VIR:W-H965TU!L M.A8F2YXD~M^M_2C<~.M#>=J71+)%PT>_DIIME/YJ2D0+WR1AS=PKK:VG06^R M\$BMP? %6C1!>~)TA65M-7K.P-0.6=>X:52^PW<5(O!>=\$KSVIT8JB:~\$&C&PVE MJ2F^Y8HU&C;N1=1VX)O2^L@L6L9FN0_NIOM&T^P:4G%&G) (N1)2ZJO:7.5\$+W\$4&E!F^O^COWL1R\$<+>XUF-Z^ITMG MN+O>HO_30DZQCI<~L6R7HVIHVMGP+>=I0 M6VL0Z43Y~631PI)&M M1K66#J1L- LMI~10.L0^Q^?A%Z5M^612YEC JM10&P^R0&6C("B^M0I) M>)Q\$<~&!)A14F+EP1X45F%YQ>=>S\$1M->2C_&6LIEKZB(3M:G-TOR7 M7U-3LPSG^C6007V/WN+OOZ)Q^/9 &D01GH^?7%.9HW D\$5<~XRN-96VP<~* MO^C^P.YZX^H^YDI7CD1#)BF/C8613(OB-GZD55>+>:XILP:M.PI29\$1:YJ7(33M NOJO M12GUH&U=PR =%I2^ZC~2?P.MR^ KBDW@R(=IN%5^D^7S<324Y4W)Y53.N.Z2C^\$SIY!@NMDHXO1R508Z9C/3&W!~Q3L^TGC5 M&F7V_30TGO^050FGI%LZ>3H>I;R: MYX_7NU? QFNDUIS@%F0:>^FI&^NCNI>DV5M7M%>I2V1%NRSI<4+M+M>W0BF1 MW3@.PW_~^E02P.\$% @H)G62=>=7TA P BPH ID IX:"IW:WJK M0KUS9M;ILV\$AKIWAH\$F43N_R2V_!M!LVLIV MTQ:~L M^T+>:(2*17?27(C12N18KL9!"F1E^XIIY@W^RCG53WND0T\$A7 MOH^ITIC-51^HO.2:~5IN4-#_2J!&? I4ZT10%+>=>55\$=(A+Z@9%IYDY-F.M.\$*26U.O@.7%>E073#W-L)~I1L~>Y^X5;OB&-70@FHPU:XP+!JU.WTP!WN2193WJN.W8NR\$EA!6F!N+P&AXP!N! M^@M\$- /YL.TN!4G_1!2W9GILF<8?7WAA2^GWL"N.E=L6YE;N2L5V-D M\$6~7E7!_LJ&MLLY^586?Q@F^HAG98W1/PZ#(11W#K\$C<3R+&!OQR: MC)3<@+&A&8G!JC.FAQ89.R(IY^?F9R:)D^G^T:D\$N\$UY5HS=UT7=VQ9 MH:X\HSSID326HFNZ M^FAN6XIBCZ1+!W>? LFFZ7Y9YBG?FAD06^RV%8<~&66G.G+>AWG4NQA)M2M2GURIP=P@R.OC.MPB0=P/FQ0@AHYW@%#K \$>_1=J1~R3U0Y@S62U0N^M2?0W^RG<3M^<~&R3!~?<~& HZF=V^/V8AG3QIADW(0CNYN_14~"~&X&AH M+2+&CPS/SZ3E^Q+20;JL\$A~\$SMT@~XKFQ9S.ROX(=M-EWT^/U2!+ MT F+E+&4%~%368 W#@PEUUR~? MFT\$<~&E&W.M!H:7U2F^7U0IHR7L M.RHT?+Q3!E0A.ZNVY2Z\$H6!L%&B_78=YF.VIS&ID1.G.SZ6<~YVA MR^&F^U\$? A&W&RW@>1@>@E0^60!<~WZ_H7U7R=C.D573HAR:4E_JY\$C:4.4 MW.DC+&YUHO0\$G!H!A?P!>D_~!+OOI<~9>20Z>73^LSR~.YCXXA<3Q3G MXA^431^D(X- >~&0W!\$)O^!\$E7-Z<7.2#+!1JH3<~!WGR=1%90 M=0?Q-WN^T4-GX^#>5DKK7T&_#5+&BUH^O4U23>O3?~BY>>W&4AH7MRTI&X1E36@_9649O1A W3!MY^174\$!&#!10+! 65^9UE(XD<P(4^>9>P=VIR:W-H965T1 M6EF&I#3%>N!>D&2+1P^&M8:EDT64C7R%#3~?D@=4UKS6-HKY@T4>IY^I^AYYG&V->1J1(+&C=)N^M5\$ M16Y2N1+&1K68M^AYI3>V<13NTE<~U&4&A123.97>~D#1\$<~1MP2YTFB.M-V3B<~&0W3^N2QF6VARB=H9^N.G)&Y^K44\$>ZM7VP&M&E@Y^ITF&BQ6 MVB9BVPVFWVCX_~9QZ_&X&61C2GDQ>*~>33Q4%IA01Y%<~%IUS!H0!0T_AXP_MHS&E@IP2H!&V^L92V92918B41HHG^A<~>X17&7^/V0I MW~M!&57GR#1.#.#- HLZ_XO.P^W!LM<~LB\$@~!SIH(C^T&B~.F^I9LYH? M!&DALE!H0R1)97)RU@O^T^C!<G^2W1%>=MS!+BE^XP^O:X50^?8%~"Q9L7.PHRZQ_&RPE!OMF.IRH!~?B\$;0SYV^R M2381@9/>~Q.O-EO_!B!<~AC3WZ.IUXH^YQ%?%Y(M^>I?%H^EUV_73C>~CHRGH_73WPORXIK92JXKX7>H_!X5!>4C^Z63/+4+M&K@2C !TV.CP7QB&0068<~&H!<~PSN0N1Y!<~&C02N1+&1^>N<~&FNT MD!<~A!F#F!<~VUK)5^!JUZ_14^61FY9M66^H=(HT_~2-!HEK!<~M^~ G1F=I^N>CY9+&W74&8&KMZC0!<~KF20_39H_!<~<~R@TH1WR=SZOC+OK^7_MZ1X_4!<~W4CM0&~H9YVYBH^VS?IPD^F8UW;8C=AC6_&ZBI0Z7AE#NXE/M+&ZBW 4\$!&H+X<~&6^9UF@Y69E7^M^0_>9>P=VIR:W-H M965TIY&KF M^%K?79VZGT@HIEQ1+>=7.B^IS^I=I^32S2E7IA:Z?>ISEW!E=IHG\$1% MHTO&H50Z505E^M+&5JY@3.9N&1+0MM%K\$YM^9+>3IM.Z7!>Z^QFK@~!F.MJ&0SYR+V@B.P29)6X!&S^48\$W.2A1&?S>0VESF<~00E!H8H/CS#%>=0E!80 MPOC1V71ZET9Q_Y8_16>~<~<~RH JN1/F-9;J8<2.R2^G3:D?Q.HWZ.XS.792_M42KD:M.0SY=V@B/MJD\$X\$52.MI_TI80#(0!AIO!W^TCB_~#>CJ?2K\$BTFDBC M-3.P1H7^" (Y00)CEK&+4\$ /4^6EG MZK(U%YGI11\$5P7BMSP#+W^A!ZK&K&SVR75XZ3C^LW!D^P2B^1Y147_6 MR-J!<~#CWKGQ>+I24FOF<~I3MLB@W<~&5RHF!PL\$E@&G&9? -H0)/IY!AQ M^M\$7>9WW^L6.67-240D9.MV%>BPH4U^3U+N!M13350)18C4R0K7&G!UW!>A6 M.U^O^DH@&B^F&=&42P(HM_4R\$!WM!&B#0-U0^D96X&@<~<~HJADY&E>3^Z M0G&0^U_064H>H2U^&M^U1ANZ.7X3_Y0_&3!>O^WMY;4F<~CNY0&=&5Q2P\$TYNEWU.6U&_!<~D^UHW:0^A^GI2@ZFFZJ@?D^<~&F MK<~&A04OZC4.N.&Y:* FV:ANP.L561HWD:BD?<~&0!B%~\$S6+&2(03?T\$ M\$J+!W\$M9CHRKE^YQ72INH0!KDQZ<~?JYDC\$T5MWW^XUQQC^38\$RIC>L^<~MGUFM^0X^?3A!_L15!HX1HXU/09^5N7=> &Y15\$U)S5M.C_Q<=<=5JHE8<9^J M8^6/NJ#9A15#\$A JV14RC718CM<~&@&C=AF0G4^4QN2C&2-WIR7UG7)TA8V M2^8RI3!<~E=W@&+YD3R@P.W.R^B(W&G-1Z^9CK(W_MUZA+&QC_H!<~U^Q^Y^A6X^0%>O&G\$B1+69>B>C@<~&Z63:~ADAPYK^!L55M^M!8?3&OC@R:9V)K7) Z8^8R&C_1714<~C~!H^VY1J\$#>#>=O!<~M!<~W01 M=GVOXFWO_(7^3)4!>2HZK0^&3(MAIM)UK4M<~&@<~(T=HT6V.*#>XGPNM.A0/CWHJ3A^4\$!&#!10+! ("6^90F9P+VD_~D(9>P=VIR M:W-H965T1M^A19!%>B2DQU772FEFS>9@H!&0?7NVD^J8K1.O_MM6C^FVN~.#0<~&5UD\$1L6&5DJH.F9H!+&A6RPC65(HC#9N7F M^M1F3)3LC> F^G17P0R1W^0N147>=&CJHG0\$.MA+!_1.O:8W.FB=>M+&2^B6G:1D3.>~>OPEIKH!&B06^2_51G!&091A MKN52/<~&N1YV0<~9YXV61H9Z-9.W!721P^" I^\$PIOWB^VO/N^_L\$+&~M2LD=&M^+&C!HIO(L<~>RB/1M\$J\$&S^N6IR62.L174^EBF4_1706&H^U!M.DA:GN8^3.\$C!<~OE0:/C8%&F_1Z^RHH^7K^Q66L^<~ (IK9\$&G_&S^J^O^NDV%69U^D^<~<~<~10IG."Z\$A^X41BKf2@GRWPX! MODBBR_#YUWQ@D9D87\$W=>~&Z^<~H208N~_QJ8>~&6-T6HD7>140~&2QH9<~&M^!P3PGJQ^74 =>P2/TE^?23ZF)9GGLW+.\$71AXO<~&N^H!<~"OW33^?3^15\$ KUG3A<~!^<~S1\$26BZIO.F7OU14V.SZV^3=3%1 MH8XWGIW+3JG)U78D^U+~3 &L\$K:Z1.PYWYRTH+&W4^<~<~8DS_Y@R!M^PZ>F0K5U^CJVFH.O&M_!<~L^&P!_5=>^/T^U)93.1-8DFOH+U(5/7^0 M!<~C6_X9=>+04^BZ%7WW0&4~ +V4T@P^N^X.Y.S^&P^&A^<~P04_~"E@F=9 M\$<~&M^<~&0^&A!+W=O^P^R1R:7W2L1VY+&C:UZF9P9.E M^1R69M6U!B^TYET8U!O5&W%)<EXIV!F\$UVYOB!<~&2KLA3FRO47>CN-M^M^NO~^E+KL7UP-07TP<~\$WR MUNXIDXIDH?6S7!QETZCG^7!J2.(K<~7W-1>~#0^<~ Q@1N9V60U>~>8^4X@=<~ML2RSY6M=>~XSET^C!Q@EO15X1HUI@.W02^J2Y!~5M81N+~\$VTFV7C^E.M5\$>=0#1Y> (M#W#&C<~7>146I;YGR388>?DO60/!(13>3^&7)2>+&G<~?7^3W MNQ5&2.6RL^GYKDP3>=8E&P9UT3.P9MYT_NJP>~3NGCQJYW^MRCAL M^%L99=0&~ W^1LW6/G1Q7GOC>~>#B^E13!>0>7^NTUPUNK\$.00Y^<~XJWA MHK4?_1JARR-4>4SH_KCWH^BS!L.D.CJ^ATC^K!8D^N^A)H M^971C2PJQFOFH9H\$H1T_1KH13^>24.RU@?X\$&(E+&NV6:17^H0K.Y^#M^2BHDHUP@OF&Z12-189U94%)H^58B^MBM9OQT5+&N^NHHX&90NH(#9^REYV MY#2ENBSA^<~VGSIDN.C.V@M^#? ?TI^RO=>90B>~R 3 OE9WA:!(9@=>)4%7 M>T_W:8#WF=(2@OGZ_EPIOD)V5&.461W2NH!H!V!>S!<=<~(9X3X8CSKO<4& MYTTAW=>7>2Z+ RK<~L^3@YB=RO9>>~<~QFIS/CV/G#&FK!<~?7^H:W!&2D.OBZ.ML^5LVZ=AZ:D0M.@/CC<~<~9\$>+YC6B!)1^E2\$H\$<~&L2>1^9C6H^4K! 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Document - Cover PageSheethttp://www.amg.com/role/CoverPageCoverPageCover1falsefalseR2.htm9952151 - Statement - CONSOLIDATED STATEMENTS OF INCOMESheethttp://www.amg.com/role/CONSOLIDATEDSTATEMENTSOFINCOMECONSOLIDATED STATEMENTS OF INCOMESStatements2falsefalseR3.htm9952152 - Statement - CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOMESheethttp://www.amg.com/role/CONSOLIDATEDSTATEMENTSOFCOMPREHENSIVEINCOMECONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOMESStatements3falsefalseR4.htm9952153 - Statement - CONSOLIDATED BALANCE SHEETSsheethttp://www.amg.com/role/CONSOLIDATEDBALANCESHEETSConsolidated Balance SheetStatements4falsefalseR5.htm9952154 - Statement - Consolidated Balance Sheets (Parenthetical)sheetsheethttp://www.amg.com/role/CONSOLIDATEDBALANCESHEETSParentheticalCONSOLIDATED BALANCE SHEETS (Parenthetical)Statements5falsefalseR6.htm9952155 - Statement - Consolidated Statements of Changes in EquitySheethttp://www.amg.com/role/CONSOLIDATEDSTATEMENTSOFGANGESINEQUITYCONSOLIDATED STATEMENTS OF CHANGES IN EQUITYStatements6falsefalseR7.htm9952156 - 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liabilities incurred and payable to vendors for goods and services received, taxes, interest, rent and utilities, compensation costs, payroll taxes and fringe benefits (other than pension and postretirement obligations), contractual rights and obligations, and statutory obligations." } }, "auth_ref": { "r122", "r123" }, "us-gaap:AccountsReceivableNet": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccountsReceivableNet", "crdr": "debit", "calculation": { "http://www.amg.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap:Assets", "weight": 1.0, "order": 2.0 }, "presentation": { "http://www.amg.com/role/CONSOLIDATEDBALANCESHEETS": { "lang": "en-us", "role": { "terseLabel": "Receivables", "label": "Accounts Receivable, after Allowance for Credit Loss", "documentation": "Amount, after allowance for credit loss, of right to consideration from customer for product sold and service rendered in normal course of business." } }, "auth_ref": { 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Excludes Net Income (Loss), and accumulated changes in equity from transactions resulting from investments by owners and distributions to owners. Includes foreign currency translation items, certain pension adjustments, unrealized gains and losses on certain investments in debt and equity securities, other than temporary impairment (OTTI) losses related to factors other than credit losses on available-for-sale and held-to-maturity debt securities that an entity does not intend to sell and it is not more likely than not that the entity will be required to sell before recovery of the amortized cost basis, as well as changes in the fair value of derivatives related to the effective portion of a designated cash flow hedge." } }, "auth_ref": { "us-gaap:AccumulatedOtherComprehensiveIncomeLossLineItems": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccumulatedOtherComprehensiveIncomeLossLineItems", "presentation": { "http://www.amg.com/role/ComprehensiveIncomeComponentsofAOCLDetails": { "lang": "en-us", "role": { "terseLabel": "Accumulated Other Comprehensive Income (Loss)", "label": "Accumulated Other Comprehensive Income (Loss) [Line Items]", "documentation": "Line items represent financial concepts included in a table. 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Excludes net income (loss) and accumulated changes in equity from transactions resulting from investments by owners and distributions to owners." } } } , "auth_ref": { "r1", "r12", "r18", "r450", "r453", "r504", "r572", "r573", "r772", "r773", "r774", "r784", "r785", "r786", "r787" } } , "us-gaap": { "AdditionalPaidInCapitalCommonStock": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AdditionalPaidInCapitalCommonStock", "crdr": "credit", "calculation": { "http://www.amg.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap:StockholdersEquityBeforeTreasuryStock", "weight": 1.0, "order": 2.0 } } , "presentation": { "http://www.amg.com/role/CONSOLIDATEDBALANCESHEETS": { "lang": { "en-us": { "role": { "terseLabel": "Additional paid-in capital", "label": "Additional Paid-in Capital, Common Stock", "documentation": "Value received from shareholders in common stock-related transactions that are in excess of par value or stated value and amounts received from other stock-related transactions. Includes only common stock transactions (excludes preferred stock transactions). May be called contributed capital, capital in excess of par, capital surplus, or paid-in capital." } } } , "auth_ref": { "r79" } } , "us-gaap": { "AdditionalPaidInCapitalMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AdditionalPaidInCapitalMember", "presentation": { "http://www.amg.com/role/CONSOLIDATEDSTATEMENTSOFCANGESINEQUITY": { "lang": { "en-us": { "role": { "terseLabel": "Additional Paid-In Capital", "label": "Additional Paid-in Capital [Member]", "documentation": "Excess of issue price over par or stated value of the entity's capital stock and amounts received from other transactions involving the entity's stock or stockholders." } } } , "auth_ref": { "r596", "r784", "r785", "r786", "r787", "r844", "r876" } } , "amg": { "AdjustmentsToAdditionalPaidInCapitalIncreaseDecreaseInCarryingAmountOfRedeemableNoncontrollingInterestsIssuances": { "xbrltype": "monetaryItemType", "nsuri": "http://www.amg.com/20240930", "localname": 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Disclosure of the impact on the controlling interest's equity of changes in ownership at its Affiliates." } } } , "auth_ref": { } } , "amg": { "AffiliateEquityUnrecognizedCompensationExpenseAttributabletoNoncontrollingInterest": { "xbrltype": "monetaryItemType", "nsuri": "http://www.amg.com/20240930", "localname": "AffiliateEquityUnrecognizedCompensationExpenseAttributabletoNoncontrollingInterest", "crdr": "debit", "presentation": { "http://www.amg.com/role/AffiliateEquitySummaryofAffiliateRecognizedandUnrecognizedExpenseDetails": { "lang": { "en-us": { "role": { "terseLabel": "Non-controlling interests", "label": "Affiliate Equity Unrecognized Compensation Expense, Attributable to Noncontrolling Interest", "documentation": "Affiliate Equity Unrecognized Compensation Expense, Attributable to Noncontrolling Interest" } } } , "auth_ref": { } } , "amg": { "AffiliateEquityUnrecognizedCompensationExpenseRemainingLife": { "xbrltype": "durationItemType", "nsuri": "http://www.amg.com/20240930", "localname": "AffiliateEquityUnrecognizedCompensationExpenseRemainingLife", "presentation": { "http://www.amg.com/role/AffiliateEquitySummaryofAffiliateRecognizedandUnrecognizedExpenseDetails": { "lang": { "en-us": { "role": { "terseLabel": "Remaining Life", "label": "Affiliate Equity, Unrecognized Compensation Expense, Remaining Life", "documentation": "Affiliate Equity, Unrecognized Compensation Expense, Remaining Life" } } } , "auth_ref": { } } , "amg": { "AffiliatedEntityMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/srt/2024", "localname": "AffiliatedEntityMember", "presentation": { "http://www.amg.com/role/AffiliateEquitySummaryofAffiliateRecognizedandUnrecognizedExpenseDetails": { "lang": { "en-us": { "role": { "terseLabel": "Affiliated Entity", "label": "Affiliated Entity [Member]" } } } , "auth_ref": { "r643", "r697", "r748", "r842", "r858", "r859", "r860" } } } , "us-gaap": { "AllocatedShareBasedCompensationExpense": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AllocatedShareBasedCompensationExpense", "crdr": "debit", "presentation": { "http://www.amg.com/role/ShareBasedCompensationShareBasedCompensationExpenseDetails": { "lang": { "en-us": { "role": { "terseLabel": "Share-based compensation expense", "label": "Share-Based Payment Arrangement, Expense", "documentation": "Amount of expense for award under share-based payment arrangement. Excludes amount capitalized." } } } , "auth_ref": { "r404", "r409" } } } , "us-gaap": { "AlternativeInvestment": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AlternativeInvestment", "crdr": "debit", "presentation": { "http://www.amg.com/role/OtherInvestmentsInvestmentsMeasuredatNAVasaPracticalExpedientDetails": { "lang": { "en-us": { "role": { "terseLabel": "Fair Value", "label": "Alternative Investment", "documentation": "Fair value of investment other than investment in equity security, investment in debt security and equity method investment. Includes, but is not limited to, investment in certain entities that calculate net asset value per share. Example includes, but is not limited to, investment in hedge fund, venture capital fund, private equity fund, and real estate partnership or fund." } } } , "auth_ref": { "r460", "r477", "r730", "r733", "r734", "r845", "r847", "r848", "r849" } } , "dei": { "AmendmentFlag": { "xbrltype": "booleanItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname":

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Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates." } } } , "auth_ref": { "r0": "r99" } } } , "amg_ChangeInEquityMethodInvestmentsInAffiliatesRollForward": { "xbrltype": "stringItemType", "nsuri": "http://www.amg.com/20240930", "localname": "ChangeInEquityMethodInvestmentsInAffiliatesRollForward", "presentation": { "http://www.amg.com/role/EquityMethodInvestmentsInAffiliatesChangeInEquityMethodInvestmentsDetails": { "lang": { "en-us": { "role": { "terseLabel": "Change in Equity Method Investments in Affiliates [Roll Forward]", "label": "Change in Equity Method Investments in Affiliates [Roll Forward]", "documentation": "Change in Equity Method Investments in Affiliates" } } } , "auth_ref": { "r1": "del_CityAreaCode", "xbrltype": "normalizedStringItemType", "nsuri": "http://xbrl.sec.gov/del/2024", "localname": "CityAreaCode", "presentation": { "http://www.amg.com/role/CoverPage": { "lang": { "en-us": { "role": { "terseLabel": "City Area Code", "label": "City Area Code", "documentation": "Area code of city" } } } , "auth_ref": { "r1": "us-gaap_ClassOfStockDomain": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ClassOfStockDomain", "presentation": { "http://www.amg.com/role/CoverPage": { "lang": { "en-us": { "role": { "terseLabel": "Class of Stock [Domain]", "label": "Class of Stock [Domain]", "documentation": "Share of stock differentiated by the voting rights the holder receives. 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The accounting policy may also address the accounting treatment for intercompany accounts and transactions, noncontrolling interest, and the income statement treatment in consolidation for issuances of stock by a subsidiary." } } }, "auth_ref": { "r48", "r706" } }, "amg-ContingentConsiderationLiability": { "xbrltype": "monetaryItemType", "nsuri": "http://www.amg.com/20240930", "localname": "ContingentConsiderationLiability", "crdr": "credit", "calculation": { "http://www.amg.com/role/CommitmentsandContingenciesScheduleofContingentConsiderationDetails": { "parentTag": null, "weight": null, "order": null, "root": true } }, "presentation": { "http://www.amg.com/role/CommitmentsandContingenciesScheduleofContingentConsiderationDetails": { "lang": { "en-us": { "role": { "totalLabel": "Total", "label": "Contingent Consideration, Liability", "documentation": "Contingent Consideration, Liability" } } }, "auth_ref": { "r11" } }, "amg-ContingentConsiderationLiabilityToBePaidRemainderOfFiscalYear": { "xbrltype": "monetaryItemType", "nsuri": "http://www.amg.com/20240930", "localname": "ContingentConsiderationLiabilityToBePaidRemainderOfFiscalYear", "crdr": "credit", "calculation": { "http://www.amg.com/role/CommitmentsandContingenciesScheduleofContingentConsiderationDetails": { "parentTag": "amg-ContingentConsiderationLiability", "weight": 1.0, "order": 2.0 } }, "presentation": { "http://www.amg.com/role/CommitmentsandContingenciesScheduleofContingentConsiderationDetails": { "lang": { "en-us": { "role": { "terseLabel": "2024", "label": "Contingent Consideration, Liability, to be Paid, Remainder Of Fiscal Year", "documentation": "Contingent Consideration, Liability, to be Paid, Remainder Of Fiscal Year" } } }, "auth_ref": { "r11" } }, "amg-ContingentConsiderationLiabilityToBePaidYearOne": { "xbrltype": "monetaryItemType", "nsuri": "http://www.amg.com/20240930", "localname": "ContingentConsiderationLiabilityToBePaidYearOne", "crdr": "credit", "calculation": { "http://www.amg.com/role/CommitmentsandContingenciesScheduleofContingentConsiderationDetails": { "parentTag": "amg-ContingentConsiderationLiability", "weight": 1.0, "order": 2.0 } }, "presentation": { "http://www.amg.com/role/CommitmentsandContingenciesScheduleofContingentConsiderationDetails": { "lang": { "en-us": { "role": { "terseLabel": "2025", "label": "Contingent Consideration, Liability, to be Paid, Year One", "documentation": "Contingent Consideration, Liability, to be Paid, Year One" } } }, "auth_ref": { "r11" } }, "amg-ContingentPaymentArrangementsMember": { "xbrltype": "domainItemType", "nsuri": "http://www.amg.com/20240930", "localname": "ContingentPaymentArrangementsMember", "presentation": { "http://www.amg.com/role/FairValueMeasurementsChangesinLevel3LiabilitiesDetails"; 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For a 2006 annual report, which may also provide financial information from prior periods, fiscal 2006 should be given as the fiscal year focus. Example: 2006." } } }, "auth_ref": "r111", "dei:DocumentInformationLineItems": { "xbrltype": "stringItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "DocumentInformationLineItems", "presentation": "http://www.amg.com/role/CoverPage", "lang": "en-us", "role": "terseLabel", "Document Information Line Items", "label": "Document Information Line Items", "documentation": "Line items represent financial concepts included in a table. 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Excludes amounts for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates." } } }, "auth_ref": "r489" } } }, "us-gaap:EffectiveIncomeTaxRateContinuingOperations": { "xbrltype": "percentItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EffectiveIncomeTaxRateContinuingOperations", "presentation": "http://www.amg.com/role/IncomeTaxesScheduleofConsolidatedProvisionforIncomeTaxesDetails", "lang": "en-us", "role": "terseLabel", "Effective tax rate (controlling interests)", "label": "Effective Income Tax Rate Reconciliation, Percent", "documentation": "Percentage of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations." } } }, "auth_ref": "r415", "r727" } } }, "us-gaap:EmployeeServiceShareBasedCompensationNonvestedAwardsTotalCompensationCostNotYetRecognized": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeServiceShareBasedCompensationNonvestedAwardsTotalCompensationCostNotYetRecognized", "crdr": "debit", "presentation": "http://www.amg.com/role/ShareBasedCompensationNarrativeDetails", "lang": "en-us", "role": "terseLabel", "Unrecognized share-based compensation expense", "label": "Share-Based Payment Arrangement, Nonvested Award, Cost Not yet Recognized, Amount", "documentation": "Amount of cost not yet recognized for nonvested award under share-based payment arrangement." } } }, "auth_ref": "r407" } } }, "us-gaap:EmployeeServiceShareBasedCompensationNonvestedAwardsTotalCompensationCostNotYetRecognizedPeriodForRecognition1": { "xbrltype": "durationItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeServiceShareBasedCompensationNonvestedAwardsTotalCompensationCostNotYetRecognizedPeriodForRecognition1", "presentation": "http://www.amg.com/role/ShareBasedCompensationNarrativeDetails", "lang": "en-us", "role": "terseLabel", "Unrecognized share-based compensation expense, period for recognition", "label": "Share-Based Payment Arrangement, Nonvested Award, Cost Not yet Recognized, Period for Recognition", "documentation": "Weighted-average period over which cost not yet recognized is expected to be recognized for award under share-based payment arrangement, in 'PnYnMnDnHnMnS' format, for example, 'PY5M13D' represents reported fact of one year, five months, and thirteen days." } } }, "auth_ref": "r407" } } }, "us-gaap:EmployeeServiceShareBasedCompensationTaxBenefitFromCompensationExpense": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeServiceShareBasedCompensationTaxBenefitFromCompensationExpense", "crdr": "credit", "presentation": "http://www.amg.com/role/ShareBasedCompensationShareBasedCompensationExpenseDetails", "lang": "en-us", "role": "terseLabel", "Tax benefit", "label": "Share-Based Payment Arrangement, Expense, Tax Benefit", "documentation": "Amount of tax benefit for recognition of expense of award under share-based payment arrangement." } } }, "auth_ref": "r404" } } }, "us-gaap:EmployeeStockOptionMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeStockOptionMember", "presentation": "http://www.amg.com/role/ShareBasedCompensationNarrativeDetails", "lang": "en-us", "role": "terseLabel", "Stock Options", "label": "Share-Based Payment Arrangement, Option [Member]", "documentation": "Share-based payment arrangement granting right, subject to vesting and other restrictions, to purchase or sell certain number of shares at predetermined price for specified period of time." } } }, "auth_ref": "r111", "amg:EmployeeStockOptionsandRestrictedStockMember": { "xbrltype": "domainItemType", "nsuri": "http://www.amg.com/20240930", "localname": "EmployeeStockOptionsandRestrictedStockMember", "presentation": "http://www.amg.com/role/EarningsPerShareScheduleofSharesExcludedfromCalculationofBasicandDilutedEarningsLossPerShareDetails", "lang": "en-us", "role": "terseLabel", "Stock options and restricted stock units", "label": "Employee Stock Options and Restricted Stock [Member]",

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Such disclosures about the financial instruments, assets, and liabilities would include: (1) the fair value of the required items together with their carrying amounts (as appropriate); (2) for items for which it is not practicable to estimate fair value, disclosure would include: (a) information pertinent to estimating fair value (including, carrying amount, effective interest rate, and maturity, and (b) the reasons why it is not practicable to estimate fair value; (3) significant concentrations of credit risk including: (a) information about the activity, region, or economic characteristics identifying a concentration; (b) the maximum amount of loss the entity is exposed to based on the gross fair value of the related item; (c) policy for requiring collateral or other security and information as to accessing such collateral or security; and (d) the nature and brief description of such collateral or security; (4) quantitative information about market risks and how such risks are managed; (5) for items measured on both a recurring and nonrecurring basis information regarding the inputs used to develop the fair value measurement; and (6) for items presented in the financial statement for which fair value measurement is elected: (a) information necessary to understand the reasons for the election; (b) discussion of the effect of fair value changes on earnings; (c) a description of [similar groups] items for which the election is made and the relation thereof to the balance sheet; the aggregate carrying value of items included in the balance sheet that are not eligible for the election; (7) all other required (as defined) and desired information." } } }, "auth_ref": { "r470", "r472", "r473", "r474", "r477", "r479", "r480", "r481", "r482", "r532", "r730", "r734" } }, "us-gaap_FairValueInputsLevel1Member": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueInputsLevel1Member", "presentation": { "http://www.amg.com/role/FairValueMeasurementsAssetsandLiabilitiesMeasuredonaRecurringBasisDetails", "lang": { "en-us": { "role": { "terseLabel": "Quoted Prices in Active Markets for Identical Assets (Level#00a01)", "label": "Fair Value, Inputs, Level 1 [Member]", "documentation": "Quoted prices in active markets for identical assets or liabilities that the reporting entity can access at the measurement date." } } }, "auth_ref": { "r339", "r364", "r369", "r462", "r475", "r516", "r721", "r722", "r723", "r730" } }, "us-gaap_FairValueInputsLevel2Member": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueInputsLevel2Member", "presentation": { "http://www.amg.com/role/FairValueMeasurementsOtherFinancialAssetsandLiabilitiesNotCarriedatFairValueDetails", "lang": { "en-us": { "role": { "terseLabel": "Significant Other Observable Inputs (Level#00a02)", "label": "Fair Value, Inputs, Level 2 [Member]", "documentation": "Inputs other than quoted prices included within level 1 that are observable for an asset or liability, either directly or indirectly, including, but not limited to, quoted prices for similar assets or liabilities in active markets, or quoted prices for identical or similar assets or liabilities in inactive markets." } } }, "auth_ref": { "r339", "r364", "r369", "r462", "r463", "r475", "r517", "r716", "r717", "r721", "r722", "r723", "r730" } }, "us-gaap_FairValueInputsLevel3Member": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueInputsLevel3Member", "presentation": { "http://www.amg.com/role/FairValueMeasurementsAssetsandLiabilitiesMeasuredonaRecurringBasisDetails", "lang": { "en-us": { "role": { "terseLabel": "Fair Value Measurements Changes in Level 3 Liabilities Details", "label": "Fair Value, Inputs, Level 3 [Member]", "documentation": "Unobservable inputs that reflect the entity's own assumption about the assumptions market participants would use in pricing." } } }, "auth_ref": { "r339", "r364", "r365", "r366", "r367", "r368", "r369", "r462", "r463", "r464", "r465", "r475", "r518", "r716", "r717", "r721", "r722", "r723", "r730", "r733" } }, "amg_FairValueInvestmentsEntitiesThatCalculateNAVsLifeofFund": { "xbrltype": "durationItemType", "nsuri": "http://www.amg.com/20240930", "localname": "FairValueInvestmentsEntitiesThatCalculateNAVsLifeofFund", "presentation": { "http://www.amg.com/role/OtherInvestmentsInvestmentsMeasuredatNAVasaPracticalExpedientDetails", "lang": { "en-us": { "role": { "terseLabel": "Life of funds (generally up to)", "label": "Fair Value, Investments, Entities That Calculate NAVs, Life of Fund", "documentation": "Fair Value, Investments, Entities That Calculate NAVs, Life of Fund" } } }, "auth_ref": { "r339", "r364", "r369", "r462", "r463", "r464", "r465", "r475", "r518", "r716", "r717", "r721", "r722", "r723", "r730", "r733" } }, "us-gaap_FairValueInvestmentsEntitiesThatCalculateNetAssetValuePerShareLineItems": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FairValueInvestmentsEntitiesThatCalculateNetAssetValuePerShareLineItems", "presentation": { "http://www.amg.com/role/OtherInvestmentsInvestmentsMeasuredatNAVasaPracticalExpedientDetails", "lang": { "en-us": { "role": { "terseLabel": "NAV of investments at fair value", "label": "Fair Value, Investments, Entities That Calculate Net Asset Value Per Share [Line Items]", "documentation": "Line items represent financial concepts included in a table. 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Examples of items that might be included in the application of this element may consist of letters of credit, standby letters of credit, and revolving credit arrangements under which borrowings can be made up to a maximum amount as of any point in time conditional on satisfaction of specified terms before, as of and after the date of drawdowns on the line. Includes short-term obligations that would normally be classified as current liabilities but for which (a) postbalance sheet date issuance of a long-term obligation to refinance the short-term obligation on a long-term basis, or (b) the enterprise has entered into a financing agreement that clearly permits the enterprise to refinance the short-term obligation on a long-term basis and the following conditions are met (1) the agreement does not expire within 1 year and is not cancelable by the lender except for violation of an objectively determinable provision, (2) no violation exists at the BS date, and (3) the lender has entered into the financing agreement is expected to be financially capable of honoring the agreement.", "auth_ref": "r17", "r125", "r870", "us-gaap_LineOfCreditFacilityMaximumBorrowingCapacity", "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LineOfCreditFacilityMaximumBorrowingCapacity", "crdr": "credit", "presentation": "http://www.amg.com/role/DebtSeniorBankDebtDetails", "lang": "en-us", "role": "terseLabel", "Available borrowing", "label": "Line of Credit Facility, Maximum Borrowing Capacity", "documentation": "Maximum borrowing capacity under the credit facility without consideration of any current restrictions on the amount that could be borrowed or the amounts currently outstanding under the facility.", "auth_ref": "r66", "r72", "amg_LineOfCreditFacilityMaximumBorrowingCapacityAdditionalAmount", "xbrltype": "monetaryItemType", "nsuri": "http://www.amg.com/20240930", "localname": "LineOfCreditFacilityMaximumBorrowingCapacityAdditionalAmount", "crdr": "credit", "presentation": "http://www.amg.com/role/DebtSeniorBankDebtDetails", "lang": "en-us", "role": "terseLabel", "Additional borrowing amount", "label": "Line of Credit Facility, Maximum Borrowing Capacity, Additional Amount", "documentation": "Line of Credit Facility, Maximum Borrowing Capacity, Additional Amount", "auth_ref": "dei_LocalPhoneNumber", "xbrltype": "normalizedStringItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "LocalPhoneNumber", "presentation": "http://www.amg.com/role/CoverPage", "lang": "en-us", "role": "terseLabel", "Local Phone Number", "label": "Local Phone Number", "documentation": "Local phone number for entity.", "auth_ref": "us-gaap_LongTermDebt", "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LongTermDebt", "crdr": "credit", "calculation": "http://www.amg.com/role/CONSOLIDATEDBALANCESHEETS", "parentTag": "us-gaap_Liabilities", "weight": 1.0, "order": 1.0, "presentation": "http://www.amg.com/role/CONSOLIDATEDBALANCESHEETS", "http://www.amg.com/role/DebtJuniorConvertibleSecuritiesDetails", "http://www.amg.com/role/DebtScheduleofDebtDetails", "lang": "en-us", "role": "terseLabel", "Debt", "label": "Long-Term Debt", "documentation": "Amount, after deduction of unamortized premium (discount) and debt-issuance cost, of long-term debt. Excludes lease obligation.", "auth_ref": "r17", "r125", "r338", "r352", "r716", "r717", "r740", "r870", "us-gaap_LongtermDebtTypeAxis", "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LongtermDebtTypeAxis", "presentation": "http://www.amg.com/role/DebtJuniorConvertibleSecuritiesDetails", "http://www.amg.com/role/DebtScheduleofDebtDetails", "http://www.amg.com/role/DebtScheduleofPrincipalTermsOfSeniorandJuniorSubordinatedNotesDetails", "http://www.amg.com/role/DebtSeniorBankDebtDetails", "http://www.amg.com/role/DebtSeniorNotesandJuniorSubordinatedNotesDetails", "lang": "en-us", "role": "terseLabel", "Long-term Debt, Type [Axis]", "label": "Long-Term Debt, Type [Axis]", "documentation": "Information by type of long-term debt.", "auth_ref": "r17", "r830", "r831", "r832", "us-gaap_LongtermDebtTypeDomain", "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LongtermDebtTypeDomain", "presentation": "http://www.amg.com/role/DebtJuniorConvertibleSecuritiesDetails", "http://www.amg.com/role/DebtScheduleofConvertibleSecuritiesDetails", "http://www.amg.com/role/DebtScheduleofPrincipalTermsOfSeniorandJuniorSubordinatedNotesDetails", "http://www.amg.com/role/DebtSeniorBankDebtDetails", "http://www.amg.com/role/DebtSeniorNotesandJuniorSubordinatedNotesDetails", "lang": "en-us", "role": "terseLabel", "Long-term Debt, Type [Domain]", "label": "Long-Term Debt, Type [Domain]", "documentation": "Type of long-term debt arrangement, such as notes, line of credit, commercial paper, asset-based financing, project financing, letter of credit financing. These are debt arrangements that originally required repayment more than twelve months after issuance or greater than the normal operating cycle of the company, if longer.", "auth_ref": "r17", "r30", "r830", "r831", "r832", "us-gaap_MarketableSecurities", "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "MarketableSecurities", "crdr": "debit", "calculation": "http://www.amg.com/role/CONSOLIDATEDBALANCESHEETS", "parentTag": "us-gaap_Assets", "weight": 1.0, "order": 1.0, "presentation": "http://www.amg.com/role/CONSOLIDATEDBALANCESHEETS", "lang": "en-us", "role": "terseLabel", "Investments in marketable securities", "label": "Marketable Securities", "documentation": "Amount of investment in marketable security.", "auth_ref": "r128", "r771", "amg_MarketableSecuritiesFairValueDisclosure", "xbrltype": "monetaryItemType", "nsuri": "http://www.amg.com/20240930", "localname": "MarketableSecuritiesFairValueDisclosure", "crdr": "debit", "presentation": "http://www.amg.com/role/FairValueMeasurementsAssetsandLiabilitiesMeasuredonaRecurringBasisDetails", "lang": "en-us", "role": "terseLabel", "Investments in equity securities", "label": "Marketable Securities, Fair Value Disclosure", "documentation": "Marketable Securities, Fair Value Disclosure", "auth_ref": "us-gaap_MarketableSecuritiesLineItems", "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "MarketableSecuritiesLineItems", "presentation": "http://www.amg.com/role/InvestmentsinMarketableSecuritiesAdditionalInformationDetails", "lang": "en-us", "role": "terseLabel", "Marketable Securities [Line Items]", "label": "Marketable Securities [Line Items]", "documentation": "Line items represent financial concepts included in a table. 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This may consist of investments in certain debt and equity securities, short-term investments and other assets.", "auth_ref": "srt_MaximumMember", "xbrltype": "domainItemType", "nsuri": "http://fasb.org/srt/2024", "localname": "MaximumMember", "presentation": "http://www.amg.com/role/CommitmentsandContingenciesScheduleofContingentConsiderationDetails", "http://www.amg.com/role/FairValueMeasurementsQuantitativeInformationusedinValuingLevel3LiabilitiesDetails", "http://www.amg.com/role/FairValueMeasurementsQuantitativeInformationusedinValuingLevel3LiabilitiesDetails", "http://www.amg.com/role/EquityMethodInvestmentsinAffiliatesAdditionalInformationDetails", "lang": "en-us", "role": "terseLabel", "Maximum", "label": "Maximum [Member]", "auth_ref": "r310", "r311", "r312", "r313", "r371", "r410", "r465", "r525", "r570", "r571", "r580", "r613", "r614", "r674", "r676", "r678", "r679", "r683", "r698", "r699", "r712", "r720", "r724", "r733", "r734", "r738", "r739", "r742", "r840", "r863", 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"r868" : 1 }, "us-gaap_MinorityInterestDecreaseFromDistributionsToNoncontrollingInterestHolders" : { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "MinorityInterestDecreaseFromDistributionsToNoncontrollingInterestHolders", "crdr": "debit", "presentation": { "http://www.amg.com/role/CONSOLIDATEDSTATEMENTSOFCHANGESINEQUITY" : 1, "lang": "en-us", "role": "negatedLabel", "Distributions to non-controlling interests" : "label", "Noncontrolling Interest, Decrease from Distributions to Noncontrolling Interest Holders", "documentation": "Decrease in noncontrolling interest balance from payment of dividends or other distributions by the non-wholly owned subsidiary or partially owned entity, included in the consolidation of the parent entity to the noncontrolling interest holders." } } }, "auth_ref": { "r111" : 1 }, "us-gaap_MinorityInterestDisclosureTextBlock" : { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "MinorityInterestDisclosureTextBlock", "presentation": { "http://www.amg.com/role/RedeemableNonControllingInterests" : 1, "lang": "en-us", "role": "role", "terseLabel": "Redeemable Non-Controlling Interests", "label": "Noncontrolling Interest Disclosure [Text Block]", "documentation": "The entire disclosure for noncontrolling interest in consolidated subsidiaries, which could include the name of the subsidiary, the ownership percentage held by the parent, the ownership percentage held by the noncontrolling owners, the amount of the noncontrolling interest, the location of this amount on the balance sheet (when not reported separately), an explanation of the increase or decrease in the amount of the noncontrolling interest, the noncontrolling interest share of the net income or loss of the subsidiary, the location of this amount on the income statement (when not reported separately), the nature of the noncontrolling interest such as background information and terms, the amount of the noncontrolling interest represented by preferred stock, a description of the preferred stock, and the dividend requirements of the preferred stock." } } }, "auth_ref": { "r115" : 1 }, "us-gaap_MinorityInterestLineItems" : { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "MinorityInterestLineItems", "presentation": { "http://www.amg.com/role/RedeemableNonControllingInterestsDetails" : 1, "lang": "en-us", "role": "role", "terseLabel": "Noncontrolling Interest [Line Items]", "label": "Noncontrolling Interest [Line Items]", "documentation": "Line items represent financial concepts included in a table. 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Financing activity cash flows include obtaining resources from owners and providing them with a return on, and a return of, their investment; borrowing money and repaying amounts borrowed, or settling the obligation; and obtaining and paying for other resources obtained from creditors on long-term credit." } } }, "auth_ref": { "r185" : 1 }, "us-gaap_NetCashProvidedByUsedInFinancingActivitiesAbstract" : { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "NetCashProvidedByUsedInFinancingActivitiesAbstract", "presentation": { "http://www.amg.com/role/CONSOLIDATEDSTATEMENTSOF CASH FLOWS" : 1, "lang": "en-us", "role": "role", "terseLabel": "Cash flow from (used in) financing activities", "label": "Net Cash Provided by (Used in) Financing Activities [Abstract]" } } }, "auth_ref": { "r11", "us-gaap_NetCashProvidedByUsedInInvestingActivities" : { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "NetCashProvidedByUsedInInvestingActivities", "crdr": "debit", "calculation": { "http://www.amg.com/role/CONSOLIDATEDSTATEMENTSOF CASH FLOWS" : { "parentTag": "us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalentsPeriodIncreaseDecreaseIncludingExchangeRateEffect", "weight": 1.0, "order": 2.0 } }, "presentation": { "http://www.amg.com/role/CONSOLIDATEDSTATEMENTSOF CASH FLOWS" : 1, "lang": "en-us", "role": "totalLabel", "Cash flow from investing activities", "label": "Net Cash Provided by (Used in) Investing Activities", "documentation": "Amount of cash inflow (outflow) from investing activities, including discontinued operations. 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The disclosures contemplated herein include the fair value measurements at the reporting date by the level within the fair value hierarchy in which the fair value measurements in their entirety fall, segregating fair value measurements using quoted prices in active markets for identical assets (Level 1), significant other observable inputs (Level 2), and significant unobservable inputs (Level 3)." } }, {"auth_ref": "r845", "r846" }, {"us-gaap_ScheduleOfGoodwillTextBlock": {"xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfGoodwillTextBlock", "presentation": {"http://www.amg.com/role/GoodwillAndAcquiredClientRelationshipsTables" }, {"lang": "en-us", "role": "role": "terseLabel": "Schedule of Changes in Goodwill", "label": "Schedule of Goodwill [Table Text Block]", "documentation": "Tabular disclosure of goodwill by reportable segment and in total which includes a rollforward schedule." } }, {"auth_ref": "r713", "r808", "r809", "r810", "r811", "r812", "r813", "r814", "r815", "r816", "r817", "r818" }, {"amg_ScheduleOfIntangibleAssetsByMajorClassTable": {"xbrltype": "stringItemType", "nsuri": "http://www.amg.com/20240930", "localname": "ScheduleOfIntangibleAssetsByMajorClassTable", "presentation": {"http://www.amg.com/role/GoodwillAndAcquiredClientRelationshipsAdditionalInformationDetails", "http://www.amg.com/role/GoodwillAndAcquiredClientRelationshipsScheduleOfChangesInTheComponentsOfAcquiredClientRelationshipsDetails" }, {"lang": "en-us", "role": "role": "terseLabel": "Schedule of Intangible Assets, by Major Class [Table]", "label": "Schedule of Intangible Assets, by Major Class [Table]", "documentation": "Tabular disclosure of the major classes of acquired finite-lived and indefinite-lived intangible assets showing the amount, any significant residual value, weighted average amortization period, and other characteristics. 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the nature of restrictions, if any, on the consolidated VIE's assets and on the settlement of its liabilities reported by an entity in its statement of financial position, including the carrying amounts of such assets and liabilities; the nature of, and changes in, the risks associated with involvement in the VIE; how involvement with the VIE affects the entity's financial position, financial performance, and cash flows; the lack of recourse if creditors (or beneficial interest holders) of the consolidated VIE have no recourse to the general credit of the primary beneficiary (if applicable); the terms of arrangements, giving consideration to both explicit arrangements and implicit variable interests, if any, that could require the entity to provide financial support to the VIE, including events or circumstances that could expose the entity to a loss; the methodology used by the entity for determining whether or not it is the primary beneficiary of the variable interest entity; the significant factors considered and judgments made in determining that the power to direct the activities of a VIE that most significantly impact the VIE's economic performance are shared (as defined); the carrying amounts and classification of assets and liabilities of the VIE included in the statement of financial position; the entity's maximum exposure to loss, if any, as a result of its involvement with the VIE, including how the maximum exposure is determined and significant sources of the entity's exposure to the VIE; a comparison of the carrying amounts of the assets and liabilities and the entity's maximum exposure to loss; information about any liquidity arrangements, guarantees, and (or) other commitments by third parties that may affect the fair value or risk of the entity's variable interest in the VIE; whether or not the entity has provided financial support or other support (explicitly or implicitly) to the VIE that it was not previously contractually required to provide or whether the entity intends to provide that support, including the type and amount of the support and the primary reasons for providing the support; and supplemental information the entity determines necessary to provide."}}},"auth_ref":{"r50","r51","r53","r54","r56"}}},"us-gaap":{"SecuredOvernightFinancingRateSofrMember":{"xbrltype":"domainItemType","nsuri":"http://fasb.org/us-gaap/2024","localname":"SecuredOvernightFinancingRateSofrMember","presentation":1},"http://www.amg.com/role/DebtSeniorBankDebtDetails"},"lang":{"en-us":{"role":{"terseLabel":"Secured Overnight Financing Rate (SOFR) [Member]","label":"Secured Overnight Financing Rate (SOFR) [Member]","documentation":"Interest rate at which bank can borrow U.S. dollar overnight while posting U.S. Treasury bond as collateral."}}},"auth_ref":{"r433}}},"dei":{"Security12bTitle":{"xbrltype":"securityTitleItemType","nsuri":"http://xbrl.sec.gov/dei/2024","localname":"Security12bTitle","presentation":1},"http://www.amg.com/role/CoverPage"},"lang":{"en-us":{"role":{"terseLabel":"Title of 12(b) Security","label":"Title of 12(b) Security","documentation":"Title of a 12(b) registered security."}}},"auth_ref":{"r756}}},"dei":{"SecurityExchangeName":{"xbrltype":"edgarExchangeCodeItemType","nsuri":"http://xbrl.sec.gov/dei/2024","localname":"SecurityExchangeName","presentation":1},"http://www.amg.com/role/CoverPage"},"lang":{"en-us":{"role":{"terseLabel":"Security Exchange Name","label":"Security Exchange Name","documentation":"Name of the Exchange on which a security is registered."}}},"auth_ref":{"r758}}},"us-gaap":{"SellingGeneralAndAdministrativeExpense":{"xbrltype":"monetaryItemType","nsuri":"http://fasb.org/us-gaap/2024","localname":"SellingGeneralAndAdministrativeExpense","crdr":"debit","calculation":{"http://www.amg.com/role/CONSOLIDATEDSTATEMENTSOFINCOME":{"parentTag":{"us-gaap":{"OperatingExpenses":{"weight":1.0,"order":3.0},"presentation":{"http://www.amg.com/role/CONSOLIDATEDSTATEMENTSOFINCOME"},"lang":{"en-us":{"role":{"terseLabel":"Selling, general and administrative","label":"Selling, General and Administrative Expense","documentation":"The aggregate total costs related to selling a firm's product and services, as well as all other general and administrative expenses. Direct selling expenses (for example, credit, warranty, and advertising) are expenses that can be directly linked to the sale of specific products. Indirect selling expenses are expenses that cannot be directly linked to the sale of specific products, for example telephone expenses, Internet, and postal charges. 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A controlling financial interest is determined based on both: (a) the entity's power to direct activities of the VIE that most significantly impact the VIE's economic performance and (b) the entity's obligation to absorb losses of the VIE that could potentially be significant to the VIE or the right to receive benefits from the VIE that could potentially be significant to the VIE. 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X1ZQ8P(0)-BWFX10-4!XQ0!<36W1W% X+>F-M;DR0<61G>+>R&R-M5UPP2V51CR3<(T+3!D &+V>+> &&4L4D-E-M0-AL&[RLN!&+VY?RZBFRFV1I9Y3-PXIM+LX!B"?
QR5!<=A-VZAD!T?W-M?G<@>S!J*!MH;LSHPR-G<E>DCVTYMNS-VH#<5!SKNP"H-M 3AVUW1!H!R;E;U&EXKZ*+>MHJ35;SWQ<+>4!F$F0B18N!~VJK<?
G8HD!#%<84B5N7J4!G*MP<@>R+1+1F5H5W;R+9H!6+>R!<=A!3M-BTHH!4S+L!D!9%KZ%~KM4-M!MVMS(MO<F79NU7-P0<+3!F7E!O-C7N3!>N1=+
@ROF?<HPCPY(EG-MTA*!T!<7M>+>BR!H2L!BY=>R+>F!JZZK4%L~VJ62!M!MNG>%7WXJNQQV-MHJZ.A+UFUYD>Y-W2N0&WNNW-E!A6-1!#842L!XFT"?
#BC=<3P02L!P-QMMP5R0+RM(4!W+M5PS#5%<K@<TGW<2-W0(!V!B4M!G!<M!<+?2P!6%<+?&M!MOX+!PH7KT8!<Z!18HPB~PX0P035!?!<5@>>30CY0CE!X!H!F!T!!
M*!L!<=<+>08BYX0D-M<#<X!YU-OC0A0VU!RU4Y6G00.S4-YJM<+>7C-M!W>AQ-W!>W!>8V<+>KLQ662W!X6EM8!A0@B-J&00Q035!>Y?WZ+>V7Q
M7>QQ1V/5ZFS6JQ>>3RF<@>+>X F&DA&F!4&4W!N<ACQ07!VPA7C!G!T!Q!L7Q0-YGAL-2.#!S@TZG!L%~!M!0M-1!<0X4H2&+>0Q3V7YN!9BY<3M-!Y
9HJ+7#3<2N2V!B!A0>>0Q1!<V:Q&G!0!7!P-M!4+7!T8!R!V!<H600!T00VP!Z!G&G&MKH!~P$A=-H60<P!<S*~5S00MP2M!1NHPN7!G+>+>C!V!A9!1UT=
!05!HAZFY!HUR!HPOCZ!U!K!<L&@<JAP-M!A-0BAU-X-082!>+>Y!BQ-32XDA2P!U+!6D4@<C&S!M9*~0O!XK!+!G!1AG5Z!SA-D=7MQ25U-0!B!V!UQ@>+!8$!(-@##?
W!P!H!~CP2G7UK!~R!A!S!L!~8P!LX+>M3!1!0!<!0CETH!PQ!<E-E!<C05$H!<W&S-R!T(H!H!>0V!01Q!H!Z!<M-Z!>H!Q!33B!C-0BG!<~RQ<0-VV=DIW72P61#Y+!+L
MK><~F!<JSDOR!N72!2!>2MZ!00N!<PLAY=<@>V!9GS>R-PRVY-MH!0!<!POBLA-KP!<~B4!1C65~430!BDV3?X80L357!G'V~_Y!<(K!T!M>H!X<@>H!Y>50!V!7!G!7
6-5FD6SM*G6!~S7MJM-CO>>T(NOL!0H=4OR?R-MM4$%C<@>-HAP@H>YWN#~E/F(9X1RA"K&518C$Y-7K!QX8+!3)+0FU!
M!<A!H!<~TRB!~%S&!>+>E$R$F6G<3!>+!>EV!$-NBE0K<37D+>?R0D!J0-M!<A!S!>S=>QTS^?>+>OKE!8!<D-2!<A!N<3<395>>>M?S6K7WF?MG<?>M!R7DD!B!~!HO!CF
-O8,(<!$K&S<0-B!Y91Y93?2^KT<3>+>G&M$?7!<M0-V!E!<1(PCG2+<D-G6.7!<H!VH2!Y@<H!E!C!<JQ-6D!>1!7$&0!<0!D!F~X
M9!N!N~N<0U~!6H!~!<+>~T3~%5!E!U!~!<OKF!$Y@<N4!H53-M!<U!H&JRN443U!<SZM-G!6W!5P!2!A7K!Z0?<0OX!5!Z!<0-U!<O6#>BD7-M!27!MP-WTK!T<~%<KN
U&S!WP!<@<J!<L!L!<4=A0AG9N#<@>-M53!<5!7-2JE04<Q!9>+>52R8TEEYN#<@>H!<J!<G!T&G&ZH-2!<A0-M!<S!<G!<Q!<W!R0!<A!<ICCP!4FO5!<N52!E0!
H!<5358!GK>~T64<~%<L$Z%<MQV9V!E!F!#<5Y!665?>72Q!Y!7N!<G!M!<F!T~UW!Y~!T!TAKH5!W!<+6-MDD+EFF!TQ~K!F!<L!<M!H!T?~!>
M!SR!E!<Q32+>+>H#<S&E!<Q!<2M!7F0!<OY3!0!3H6Z!K!M!<E!<+>W04C@<A!X<~?<M-AQR9#<0!>DBP!~7$~799<0=+>T!<+>+>S!<I-V!<W-P6B!<E!X?<?<L!<M!X<~B!<P6K!CP!6X-
!2!J!<E!<H!N!F!<GS@<~!<2G~!ZP!42GBU<~!XZA>S!M!<#<@<C@<0.38AB;TH!6#<Q!LK!<R!G!<S!MM<~<YU!<V!<H!<G!<W!<V!<F!<G!<M!<1N!<D!<F-D9#<6=NMT1~!4!VANV
~50!<@<C!M!<PDZW~#1UBT!7!L!A0G>>X9-M#<BXM35-Z5SVG?<F423!<A=>=QOQ!<P!<8A09K!<B!<~<T!<Z!<H!<L!X-7Z!Z!SVS69!<T6RY!<LKK-M!<M!<T2W~5!D7!<A=
=05%WPHG>~TH6Q8E!T!D4M!<~>~>RRW=M-M9;R!<=!F5SD!<P!Q!<J!X!6V!<M!<W!R>~!02=<@>T?<O47Z!<0<~X!~?<+>KR!<D!<VH!<=MNY!<~PRARV!<#<S0SHU!<H!DMS8!>
!8P!<@<XOZ!<3!>+>H0M~9K!Y~CJN0!9K-M8E!T!<1!<+>K5ZK!68!L!M!<V-G!M!<8#<M0!<B!D4ZVE!<+2<@<U-D-G8QR#W=7!<5QJNF!P2!35Z!<MA!<F04V!<+O!H!<0!<P-M42
02!K!<=JQ!<!DG<@<2Q1N3&+!<P!<R!<E!<T!<FV0!<G!A=7!~93!<(<S-AN!M-V-M8G!<LV~%~3!<~2!MEX-0V!G-4G!<H!<B0E!<A!X!18?<R-ECX-98C-2G-8G-M0!<H!<M!<W!T!<SP<
~9!GB!<~>VOY!F!W313!<M!<V!<Y&E!<K!<X!<M!<A!<=>=>188!<L7!<Q!<8V!<A!<+>@!<+!<1!<L!<1!<4!<P!<B!<E!<H!<MDV!<P!<GSC!<E!Z!<DVU!<0V<~<+>S!<X!<6T!<G&L!<K!<U!<@<6~!<19Z?<2-8!<47#<K0
M!<~!<5H-H4P7!<@<A!<S!<ZW+<V!<2!<TKM15>=>~<V!<T8!<9PA!<V!<?<@<G!<M!<S!<A!<1=>KH!$!<Z!<D9A=KK-A?<C7<U!X70B8~!<#U!<V~Z!<H!K!<9E8GK!<H!<@<
M!<Y!<1SO!D9#<CL!<E!<=S34!<I9A2B!<J!<X!<K!<E!<5!<1-Q35U!<3!<4!<2!<XPKS!<Q!<H!<+<S!<M!<=!<+>S!<6V+<?<?<U!<F!<W!<B
```

41N3Z.T53S.VIII.ON2G:7/7JICWYA#GKILAHWV%I% MS1WY=RHK=Y5%6IA?H""/>=>Q(I#P7-1&O)KDSI+7.LM.X:R2U05S<<)C%<@U2U76IA7%75-Y
MSS:&KZDY8S=A6W6HT/BKEL/S8MSJ:T79ZVF.N..F3:F3LVO+053-E0-M_K_1S<Q=FJF*<+15V75.I.&.&P.3:/S7XJ4-9M9L>0*9K>@6CO.M.QYM4MC&
=55DMPH76Y&A=E6SA%<L139^>U/G:202-I0|BBZ?>IY6 MM56+EV=-f8V9S=EQMF.FXB0J20D3+&K-L&B-J4%<X>@<CN7ZVJ<@>.M:IG175@IP0LUX)H?L.BL:4&
21M(C~8SHHG/A006YD414YE6L+K-T+PIYO/ZIE-T6K.AL@S55MFI/NCDP3KY7->=>B-(FKHB Z5K MJ.-@/#1P@EUSX/GU)
MFASDP3T.FO.-LF#YSVDRI.JHR.=HT-PHV0.9XUI<1MMW:X5KK6UN5#4/LIR 46F-HW7/1NGI:6K#BS(MBBQVFG94UBBX.ZE=F)(UIC_PD-BO<
M3IORW(G:VA)P<EX-86ZG3AY4L9W2GI-X-VULT.GWGRZWT7T>/+ S.+...# M4753MK8F2DEO@0.S-(W2613).%5NC.YBNJC<VJ-L&Y5XIR64X7G.SEMU8D
MU315KZJY-FR:6R3SF1:QNJ7=0-A-H&U+)+5_-<(6:@M4C>+>=>B=IAZO=>OIU.V?S./=>8H(NRROHD)IM""S P3/P3BPPI*8TFDF4:=MJG:(B7B?>C."36TG&"9K.1%A@
G4PQ56ZPPY NZ(-BX\$7?S OZ"><%P MI+JH)P6JZR-Z.0SD.CP<9DIJSUN+T3K M-%6KZ?Y?6XHW1656C.%BTUFS(L&XS\$XWY)=SZ4H(R(SNO9/6?52IR#G3
M9.51=7&L=1#?L"FL% MOISMT9N2.U5IN>..FF#HR:L1AZ2KM.B1RB-QOOQ?>Y?18L.RV:=WW=HU MQ&OR GD1+EQG5Q6U4XG-6)>Df-OH.M51.LTL+L.H3/1
<@>J/JL(CRXA M-9CXN<-+1/V/O.D.454 RD.Z85N.MRLZTB/BIUD41<E%M5O23CR=.#.#Q5951/0<1-2ALY0/<1.(6&2SC XZF=>M.M.10AP+JLN.M5/04/P.10/P.13X<+<
\$@"/P:TA%<9.NKM2U0/CM2.%X<5+Z4S.AIS"GILN.G.T8IAHZ+1+03I.@="M/M. BW&6Z<52MAQOE3?ROKH L4E.S1Y<@ETC9G<1QV&2HU&#Q# HH.M.D/T@@=>X:
Y:G-H31HL\$O-.L'N+>+JLYC@>@HM:M.M.+9KLS1-HP1M-MZ?9..NIW U+X<7=>+<JGY+Z+WB2W&C4MU2UR E<7C%QSE5M(3XXKI+Y M6..WYD(AZE\$E\$F+E+D?JA)-
L P6L9 /F09BFQR&60G 74Y5DR6?6U03590? M27PN.VTU)%>IV:NOYN B/OML:HD+ABZL22FD#?+L+ZBK+131Z
PM(B0KJ4(VV.P.XZKG)7139>?>DVGXIEFYCTZ/U MCG615-RWB?6FMLE2?M7UAH CYRR+MNIO M9(A8V)>=>V/E.M-PPV2PE=KM5174L\$2-8"H)
<1R3&9&8? 5YOJYVN A3 M4W&C% JHQLYV:S-NP80ODM =>?>CSK17 HM74 .N.3SD5+IU+U%<X:CTA M+B7J)ZG VOA4DJZ<(<.)VMHY GYUF?Z9G+^FJ(9NT&JV
M.MR7C) G28WL2**P3E1A9K?PD.H@Y75?CQ0A&XML&XBY(OBV#P%4-4 M.L.) (RD&W#N?3300H?J4(1+P=2?X.XWA3MAA.ITOM.SJ00@Y70-KD.2DAUYT.35%<Z/
MI(WF)=V%ZEJO4W6M&?J- MIZOND+K6K6V=C04NKTP9GBVV/YV1A1+VK+ED/HWA7H5A.1F7?6PN+HH MS1G6?71Q.1<3>.>8W>X2VR.ISD44?IGIB=-GE0Q?
83Z=83W-XCJ?/@EN.M/OINHUL"N T6%"X5%46"VS9EG%> DVO570?6#O+>100 6C+>W=>#N5ELL%54W98MV09JAF?
L51VM6M0.OU\$4M7(ZVSO046?>1+IO\$3VP&@<LKF6059 M+1<1 R+W=>C%R(HBVB/E<V%ISN.A ZIRM5H.Y+@> HYY<8?>JL?)JM@(*
MF=>#SD&L+@Z5H1?>D&Q042?>0AH\$* >@LK8@<@.IWA?T1?>?"P844O M1B64+@G13>?>PL*ZRMU?U AHE/OG3.L2?78V19R Z&L+K+V<F(9D) MU-
%IQEL%8B5V5\$<0&XL12?YK&1Q0?>=>15L CM LU>@>QY780?P830G?MR>.&+C<.<S>.<S>.<S>.<S>.<S>.<S>.<S>.<S>.<S>.<S>.<S>.<S>.<S>.<S>.<S>.<S>.<S>.
&1C84S8PIC&ACHPW<+<@>#ABX7GFR.WK513?T).DWM79-20ZZ.M3JC6GJS#>.I85 MLX<?>?>W6PP?WY#>O=>FB+ZW1KN\$<DKMF4 %BM+CXXKH MJDU?X8:ZE/-
Z778ZED=>(2.D.A MG4IHMBXJRYLA 7A+H?XM(XMP-O&C.(#0QP>15L) M%->PB74V A15 @>(@.A. AS. H.-O.C3F155.RBCBN?FQHF:TT+J M?9V\$44IB7)=32;
N6Z?B%&S@>ADQXC6GBU89@7Z:900U@>QV7&V YD- ML"(OJZS12)?WU8WHHWS8N2=1.AITKC=>135+>GF8HL<6R&6530.?H-=M+6JNV&X+>+1#0K
H&BTHL+>18WL>+>DPI%QS I9.-8@<N=(+>M.WYC=ML10?B2<9 PL<?>+1+>X7.GN026V1..88>8-Y.T5ROXH0?BKIK4IEBHUEH<L M+=C9Y8A).X.
LUAE2K<Z4S<0(C<G<.<S>DEK05?4L5(K%Y.) BB2VLZZ\$<1 M+1(JGLW).Df>JFE5K5?>Z5?Q69H+?PIAN?>H6 ISF5WP<2IF?SMPK8&0D72ZY.A1("YXO UDBBA
MU<R7Q.9&9 D#0)<?>TK1<4F9.H2 Q\$1+8B08/AGI(R:LISVM.P:HE8B2L.MLIDB-OAIY<=>IG'B3+>+27TO).WDON?M3>4.@YGIA/L>L+I GZ7NIS MNH:BXP=@2+/?
NOGHI(UPO30)>#35TSY UYA@HLO).N@22 =K1%>6YV/ MB2B?0?>HIX0IOL+1 W+JD\$0?>KE 2D2?Y?>#RNQZ XS&NM?>+OY C.J MR?2 DIV A+Z&BC"+E G>7+>V?U
UP6&P:8H9EF UM MKN180.-\$YO.H0RPT@<1 "SNLTB.KN"WXR53WH45199ZJN4A:IKQZMG6 M3S=:ZX>GZ00ES=7OWA=NH.NWN1 GF4+>VNJE+LR?>
W.Y>3HO?7? MEFWFQWUH.#Q2GJXDZIO.N OMH(?>Z>VZO.ZYJNS+>1 WSY>MP+IU+ M5UX?>X>?>VMYQOHSIS1P6&4% X52+R+L+2&S%>H05>UJJ>fBBD
MHL>T OFE&K". "6?290KFS3?#9UW<=>OBMMNP:M,D+S MZ<6D?ETM:FD6.O:Q(X=>E&K<B&SX=>=%>8?YKJSO(DB-1872.CAJA.OV%
MIDB?2LX.6=7JKV#D)D4=454DJ8HFMZI2F#.4."YJCTGD8H L 9I+EQ<T JH MH17&8F1+>E?>WRV?QJN># M9TE=EJ7 M#F0KL:G6756FM?3J3V.GQ5 MY?KT+9.G. S4?
C<+>T0?YUGISU@=>4.F FZWMVCLYEXQG1=R@IAT8IFU9.M-9AQ>AGL?I(XIKM->G7HJWIQVQSP=B1 0%>@>Y2YQ4CZG=82ZF%<%A\>
M%>HQ<+>124 9C%>YNH5X918<+>YZ C&P:66BYB50194Y3:IG MKC=ZF M+T4?>7131?CWX0XSP=0<+>X9NS&CJ CJ=3K09Y@B4514?EJ+8FOQBUB
M+M0/8?703#ZYF5&1=X>7+MHFOH?>HJH2BFZY MU0T.4?9WANP ML25.X-38&=>L FYJ8LLX MT-/P76(FBOK&E MCC23?>R3X@>9JZ.=
FNXPYH17FT4U@>U579DN526E2U?#H346D(RHB M&51WY.DF)L402.D\$:(2)-JW)?PIXY."?(OX&F14PGIE!>=JW1PT.M."M8S>>X\$U1+\$?3B>?EP>(-MUV?
32QOIP/9K<01U6GF#O.U14WNV.SMEVD."BM(H?0^>N19N&IEJU V M 91<#N/XAA4PY70#1C?0"?Q1H7+X3:1QFP1<1455&7R:
<F?7JHUB50A?>TPI+>F=WQ03M818JBH=>+FCGS.2RJOL=>LLE SJRM4N?H&C@J&S&04R1?>5?JF(CP2)>S&E49=>\$44T35A\$>040.0A\$>4U/E
M9.2W90TN9K2TB."AD+A1C% 40<E&G&A\$G4 M+ W/LAS SG065 SELLP6 MD.Z57578)D?>O/>=>4=>3%?>5+14%(OR=XGDT5&SDWC?70)EIND=>1..QW JK1 PP+
(2=1F+W.B1..M.H6CFWJ2FTC)\$CXG<+>L73?> OE-Q.OUFQ2W7X5.L?SFNN1=>+>1YK

E^M^H^H^I^C^G^S^&O^Y^S^H^I^B^Q^O^J^I^O^2^E^T^N^I^Q^1^8^E^H^I^R^2^X^H^I^C^W^G^F^C^J^A^S^2^H^H^I^L^6^P^U^I^>(^K^T^2^L^T^G^_M^_%D@<^46^W^2^N^W^N^M^+Q^U^T^@>?2
6?/5^H^K^C^I^L^M^N>Z^W^N^H^8^V^Y^S^L^7^R>P^%G^2^#^P^X^Y^I>#>K^F^A^D>5^R^R^I^O^L^M^>T^I@<^C^<^&^D^O^V^I^2^Y^H^H^R^O^R^Y^R^I^S^>3^>N^9^W^4^B^E^U^I^N^W^L^6^O^<#?
2^J^S^J^C^V^5^S^T^>O>Y^G^S^>S^K^Y^I^>5^D^_M^O^C^4^<^<Q^I^F^P^T^>#>+>N^C^U^P^R^I^1^9>A^O^G^1^1^&C^U^D^I^5^M^_V^R^J^M^+S^G^3^F^B^I^O^I^C^
E^Y^>9^3^F^4^C^>@<L^E^L^3^E^6^W^B^?>_M^>2^Y^S^W^+>1^3^W^M^1^9^H^L^P^N^>C^I^R^P^A^N^3^2^S^I^K^Q^I^Z^W^7^K^D^A^2^2^>E^I^S^F^W^Y^T^O^+>I^T^K^?7^B^P^>6^_M^0^>0^H^Y^N^D^E^I^4^T^I^U^H^H^G^?>
O^B^Q^>O^8^B^?>R^X^H^+<B^R^O^>D^L^K^J^1^A^M^Y^E^H^>10^>O^P^U^+>H^I^U^B^J^>J^+>B^Q^1^M^G^D^I^U^I^N^>?>Q^R^O^T^F^S^2^H^C^R^I^>U^I^R^>P^M^S^>2^O^I^R^?B^T^4^<^<N^6^K^Y^>U^I^W^3^W
M^G^I^>H^>5^7^>H^>E^>I^O^Q^O^G^6^X^I^5^R^Y^I^>T^M^Y^B^H^4^<^<U^O^I^R^>26^V^Y^E^>><5^1^R^M^G^U^2^W^1^D^>0^>Z^B^>I^B^N^D^5^6^7^I^3^W^B^4^3^R^P^M^P^I^>^>Z^N^P^I^>G^O^>7^T^M^X^>M^I^X^F^>G^5^Y^X^D^>Z^I^
+>D^Y^R^>O^>H^<+>1^+>X^5^4^4^S^>6^Z^5^L^<^<A^M^U^T^>C^S^G^9^D^>3^M^W^>5^Z^S^8^1^>8^>I^>J^>K^P^U^X^>S^>N^>X^B^E^2^O^X^A^P^>=>I^V^Z^C^M^>8^A^I^E^&&M^>H^>T^H^C^U^D^R^>@<^*O^+O^O^C^8^8^B^>C^<
K^I^O^>+>J^O^>6^7^0^>7^S^P^V^4^>P^P^M^L^N^8^T^I^7^L^5^P^9^I^S^>I^T^W^K^&U^<C^>H^%?7^6?>5^+>1^>O<?7^J^<M^G^&^H^4^I^F^5^J^H^A^6^M^>M^_W^S^L^<+>1^F^<I^X^O^<^+>@P^>#0^9^C^Z^I^
O^P^R^T^>#^O^J^S^>7^N^I^R^O^>3^9>A^W^>A^V^L^B^8^>I^K^G^I^>I^>M^>V^6^Z^<^<G^O^S^?3^R^Y^I^O^D^M^I^9>I^H^T^W^>A^W^>A^E^Z^<C^M^R^>=>+>Y^6^I^2^+>1^8^M^_D^7^P^Z^X^E^P^S^Q^W^T^G^I^>9^>5^N^?>7^I^>A^<
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[illegible]

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[illegible]

[illegible]

[The following text contains extremely dense, nonsensical characters and symbols, likely representing corrupted or encrypted data. It is not readable as meaningful text.]

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[illegible]

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53000009992000001010700000Basis of Presentation and Use of Estimates<div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 104pt; width: 612pt;">The Consolidated Financial Statements of Affiliated Managers Group, Inc. ("AMG" or the "Company") have been</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 116pt; width: 612pt;">prepared in accordance with accounting principles generally accepted in the U.S. ("GAAP") for interim financial information</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 128pt; width: 612pt;">and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 140pt; width: 612pt;">information and footnotes required by GAAP for full year financial statements. In the opinion of management, all normal and</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 152pt; width: 612pt;">recurring adjustments considered necessary for a fair statement of the Company's interim financial position and results of</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 164pt; width: 612pt;">operations have been included and all intercompany balances and transactions have been eliminated. Operating results for</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 176pt; width: 612pt;">interim periods are not necessarily indicative of the results that may be expected for any other period or for the full year. The</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 188pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position);

sans-serif; font-size: 10pt; font-style: normal; font-weight: bold; left: 67.5pt; position: var(--position); text-decoration: none; white-space: pre;">>Accounting Standards and Policies </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 316pt; width: 612pt;">Recently Adopted Accounting Standards</div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 336pt; width: 612pt;">Effective January 1, 2024, the Company adopted Accounting Standard Update ("ASU") 2022-03, Fair Value Measurement </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 348pt; width: 612pt;">(Topic 820), Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions. The adoption of this </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 360pt; width: 612pt;">standard did not have a material impact on the Company's Consolidated Financial Statements.</div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 380pt; width: 612pt;">Recent Accounting Developments</div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 400pt; width: 612pt;">In November 2023, the Financial Accounting Standards Board ("FASB") issued ASU 2023-07, Segment Reporting (Topic </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 412pt; width: 612pt;">2800), Improvements to Reportable Segment Disclosures, which requires disclosure of incremental segment information on an </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 424pt; width: 612pt;">annual and interim basis for all public entities to enable investors to develop more decision-useful financial analyses. The </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 436pt; width: 612pt;">standard is effective for annual periods beginning after December 15, 2023 and for interim periods beginning after December </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 448pt; width: 612pt;">15, 2024. </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 460pt; width: 612pt;">The Company currently does not expect the adoption to have a material impact on its Consolidated Financial </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 460pt; width: 612pt;">Statements.</div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 480pt; width: 612pt;">In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740), Improvements to Income Tax Disclosures. </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 492pt; width: 612pt;">which requires greater disaggregation of income tax disclosures related to the income tax rate reconciliation and income taxes </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 504pt; width: 612pt;">paid. The standard is effective for annual periods beginning after December 15, 2024. </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 516pt; width: 612pt;">the adoption to have a material impact on its Consolidated Financial Statements.</div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 528pt; width: 612pt;">interest and similar awards should be accounted for in accordance with Topic 718. The standard is effective for interim and </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 540pt; width: 612pt;">profits Interest and Similar Awards, which clarifies how an entity should apply the scope guidance to determine whether profits </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 552pt; width: 612pt;">beginning after December 15, 2024 for the Company, and is effective for interim and annual periods beginning </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 564pt; width: 612pt;">after December 15, 2023 for the Company's Affiliates. The Company currently does not expect the adoption to have a material </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 576pt; width: 612pt;">impact on its Consolidated Financial Statements.</div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 588pt; width: 612pt;">Recently Adopted Accounting Standards</div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 600pt; width: 612pt;">Effective January 1, 2024, the Company adopted Accounting Standard Update ("ASU") 2022-03, Fair Value Measurement </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 612pt; width: 612pt;">(Topic 820), Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions. The adoption of this </div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 624pt; width: 612pt;">standard did not have a material impact on

position: top: 560pt; width: 612pt;">interest and similar awards should be accounted for in accordance with Topic 718. The standard is effective for interim and </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 572pt; width: 612pt;">annual periods beginning after December 15, 2024 for the Company, and is effective for interim and annual periods beginning </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 584pt; width: 612pt;">after December 15, 2025 for the Company's Affiliates. The Company currently does not expect the adoption to have a material </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 596pt; width: 612pt;">impact on its Consolidated Financial Statements.</div>Investments in Marketable Securities</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 636pt; width: 612pt;">Equity Securities</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 656pt; width: 612pt;">The following table summarizes the cost, gross unrealized gains, gross unrealized losses, and fair value of investments in </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 668pt; width: 612pt;">equity securities.</div><div style="position: var(-position); top: 72pt; width: 612pt;"><div style="font-size: 0pt; left: 49.5pt; position: var(-position); top: 0pt; width: 513pt;"><div><table style="border-collapse: collapse; display: inline-table; width: 100%;"><tbody><tr style="height: 0;"><td colspan="1" rowspan="1" style="padding: 0; width: 399.75pt;"><td><td colspan="1" rowspan="1" style="padding: 0; width: 54.75pt;"><td><td colspan="1" rowspan="1" style="padding: 0; width: 3.75pt;"><td><td colspan="1" rowspan="1" style="padding: 0; width: 54.75pt;"><td><tr><tr style="height: 21pt;"><td colspan="1" rowspan="1" style="font-size: 0; text-align: left; vertical-align: top;"><div style="left: 0pt; position: var(-position); top: 0pt; width: 399.75pt;"><div><div style="line-height: 8pt; position: var(-position); top: 12.37pt; width: 399.75pt;"></div><div style="line-height: 8pt; position: var(-position); top: 12.37pt; width: 54.75pt;"><div><div style="border-bottom: 1pt solid #000000; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 399.75pt; position: var(-position); top: 0pt; width: 54.75pt;"><div><div style="line-height: 8pt; position: var(-position); top: 4.37pt; width: 54.75pt;">December 31,</div><div style="line-height: 8pt; position: var(-position); top: 12.37pt; width: 54.75pt;">2023</div></div></div></div><td colspan="1" rowspan="1" style="font-size: 0; text-align: left; vertical-align: top;"><td><td colspan="1" rowspan="1" style="border-bottom: 1pt solid #000000; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 458.25pt; position: var(-position); top: 0pt; width: 54.75pt;"><div><div style="line-height: 8pt; position: var(-position); top: 4.37pt; width: 54.75pt;">September 30,</div><div style="line-height: 8pt; position: var(-position); top: 12.37pt; width: 54.75pt;">2024</div></div></div><td colspan="1" rowspan="1" style="font-size: 0; text-align: left; vertical-align: top;"><div style="left: 0pt; position: var(-position); top: 21pt; width: 399.75pt;"><div><div style="line-height: 10pt; position: var(-position); top: 4.42pt; width: 399.75pt;">Cost</div></div></div><td colspan="1" rowspan="1" style="font-size: 0; text-align: left; vertical-align: top;"><div style="left: 399.75pt; position: var(-position); top: 21pt; width: 54.75pt;"><div><div style="line-height: 10pt; position: var(-position); top: 4.42pt; width: 54.75pt;"></div><div style="left: 2.63pt; position: var(-position); top: 4.42pt; width: 54.75pt;"><div style="background-color: #ceefff; border-top: 1pt solid #000000; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 458.25pt; position: var(-position); top: 21pt; width: 54.75pt;"><div><div style="line-height: 10pt; position: var(-position); top: 4.42pt; width: 54.75pt;"></div></div></div><td colspan="1" rowspan="1" style="font-size: 0; text-align: left; vertical-align: top;"><div style="left: 33.17pt; position: var(-position); top: 37.6" style="display: inline-block; height: 6.93pt; width: 3.33pt;"></div></div></div></div><td colspan="1" rowspan="1" style="font-size: 0; text-align: left; vertical-align: top;"><div style="left: 0pt; position: var(-position); top: 36pt; width: 399.75pt;"><div><div style="line-height: 10pt; position: var(-position); top: 4.42pt; width: 54.75pt;"></div></div></div><td colspan="1" rowspan="1" style="font-size: 0; text-align: left; vertical-align: top;"><div style="left: 38.17pt; position: var(-position); top: 4.7" style="display: inline-block; height: 6.93pt; width: 3.33pt;"></div></div></div></div><td colspan="1" rowspan="1" style="font-size: 0; text-align: left; vertical-align: top;"><div style="left: 399.75pt; position: var(-position); top: 51pt; width: 399.75pt;"><div><div style="line-height: 10pt; position: var(-position); top: 4.42pt; width: 399.75pt;">Unrealized losses</div></div></div><td colspan="1" rowspan="1" style="font-size: 0; text-align: left; vertical-align: top;"><div style="left: 51pt; width: 54.75pt;"><

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none; white-space: pre;">entity, as a VRE or a VIE.</p></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 536.75pt; width: 612pt;">The Company consolidates VREs when it has control over significant operating, financial, and investing decisions of the</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 548.75pt; width: 612pt;">entity. When the Company lacks such control, but is deemed to have significant influence, the Company accounts for the VRE</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 560.75pt; width: 612pt;">under the equity method. Investments with readily determinable fair values in which the Company does not have rights to</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 572.75pt; width: 612pt;">exercise significant influence are recorded at fair value on the Consolidated Balance Sheets, with changes in fair value included</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 584.75pt; width: 612pt;">in Investment and other income.</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 604.75pt; width: 612pt;">The Company consolidates VIEs when it is the primary beneficiary of the entity, which is defined as having the power to</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 616.75pt; width: 612pt;">direct the activities that most significantly impact the VIE's economic performance and the obligation to absorb losses of, or the</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 628.75pt; width: 612pt;">right to receive benefits from, the entity that could potentially be significant to the VIE. Substantially all of the Company's</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 640.75pt; width: 612pt;">consolidated Affiliates considered VIEs are controlled because the Company holds a majority of the voting interests or it is the</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 652.75pt; width: 612pt;">managing member or general partner. Furthermore, an Affiliate's assets can be used for purposes other than the settlement of</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 664.75pt; width: 612pt;">the respective Affiliate's obligations. The Company applies the equity method of accounting to VIEs where the Company is</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 676.75pt; width: 612pt;">not the primary beneficiary, but has the ability to exercise significant influence over operating and financial matters of the VIE.</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 72pt; width: 612pt;">Investments in Affiliates</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 92pt; width: 612pt;">Substantially all of the Company's Affiliates are considered VIEs and are either consolidated or accounted for under the</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 104pt; width: 612pt;">equity method. A limited number of the Company's Affiliates are considered VREs and most of these are accounted for under</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 116pt; width: 612pt;">the equity method.</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 136pt; width: 612pt;">any tangible or intangible net assets, are included in Non-controlling interests on the Consolidated Balance Sheets. Affiliate</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 184pt; width: 612pt;">equity interests where the holder has certain rights to demand settlement are presented, at their current redemption values, as</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 196pt; width: 612pt;">Redeemable non-controlling interests or other liabilities on the Consolidated Balance Sheets. The Company periodically</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 208pt; width: 612pt;">issues, sells, and purchases the equity of its consolidated Affiliates. Because these transactions take place between entities that</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 220pt; width: 612pt;">are under common control, any gains or losses attributable to these transactions are required to be included in Additional paid</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 232pt; width: 612pt;">in capital in the Consolidated Balance Sheets, net of any related income tax effects in the period the transaction occurs.</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 252pt; width: 612pt;">When an Affiliate is accounted for under the equity method, the Company's share of an Affiliate's earnings or losses, net</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 264pt; width: 612pt;">of amortization and impairments, is included in Equity method income (net) in the Consolidated Statements of Income and the</div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 276pt; width:

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<div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 632.5pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">o of these products, except for the asset- and performance-based fees earned by the Company's Affiliates or any gains or losses </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 644.5pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">attributable to the Company's or its Affiliates' investments in these products. As a result, the Company generally does not </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 656.5pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">consolidate these products. However, for certain products, the Company's consolidated Affiliates, as the investment manager, </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 668.5pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">have the power to direct the activities of the investment product and have an exposure to the economics of the VIE that is more </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 680.5pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">than insignificant, though generally only for a short period while the product is established and has yet to attract significant </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 692.5pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">third-party investors. When the products are consolidated, the Company retains the specialized investment company accounting </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 704.5pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">principles of the underlying products, and all of the underlying investments are carried at fair value in Investments in </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 716.5pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">marketable securities, with corresponding changes in the investments' fair values included in Investment and other income. </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 728.5pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">Purchases and sales of securities are included in purchases and sales by consolidated Affiliate sponsored investment products in </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 72pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">the Consolidated Statements of Cash Flows, respectively, and the third-party investors' interests are recorded in Redeemable </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 84pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">non-controlling interests. When the Company or its consolidated Affiliates no longer control these products, due to a reduction </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 96pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">in ownership or other reasons, the products are deconsolidated with only the Company's or its consolidated Affiliate's </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 108pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">investment in the product reported from the date of deconsolidation </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 120pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">The Company's carrying value and maximum exposure to loss from unconsolidated Affiliate sponsored investment </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 140pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">products, is its or its consolidated Affiliates' interests in the unconsolidated net assets of the respective products </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 148pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">of unconsolidated VIEs attributable to Affiliate sponsored investment products, and the Company's carrying value and </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 164pt; width: 612pt;"><span style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 49.5pt; position: var(-position); text-decoration: none; white-space: pre;">maximum exposure to loss, were as follows </span></div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 176pt; width: 612pt;"><div style="font-size: 0pt; left: 49.5pt; position: var(-position); top: 0pt; width: 513pt;"><div><table style="border-collapse: collapse; display: inline-table; width: 100%;"><tbody><tr style="height: 0;"><td colspan="1" rowspan="1" style="padding: 0; width: 198.75pt;"><td colspan="1" rowspan="1" style="padding: 0; width: 69.75pt;"><td colspan="1" rowspan="1" style="padding: 0; width: 3.75pt;"><td colspan="1" rowspan="1" style="padding: 0; width: 81.75pt;"><td colspan="1" rowspan="1" style="padding: 0; width: 3.75pt;"><td colspan="1" rowspan="1" style="padding: 0; width: 81.75pt;"></td></tr><tr style="height: 12.75pt;"><td colspan="1" rowspan="1" style="font-size: 0; text-align: left; vertical-align: top;"><div style="left: 0pt; position: var(-position); top: 0pt; width: 198.75pt;"><div><div style="line-height: 8pt; position: var(-position); top: 4.12pt; width: 198.75pt;"><span style="color: #000000; font-family: Times New Roman, sans-serif; font-size: 8pt; font-style: normal; font-weight: bold; left: 2.63pt; position: var(-position); text-decoration: none; white-space: pre;">September 30, 2024</span></div><div style="display: inline-block; height: 5.41pt;"></div></div></div><div style="border-bottom: 1pt solid #000000; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 198.75pt; position: var(-position); top: 0pt; width: 155.25pt;"><div><div style="line-height: 8pt; position: var(-position); top: 4.12pt; width: 155.25pt;"><span style="color: #000000; font-family: Times New Roman, sans-serif; font-size: 8pt; font-style: normal; font-weight: bold; left: 44.2pt; position: var(-position); text-decoration: none; white-space: pre;">September 30, 2024</span></div><div style="display: inline-block; height: 5.41pt;"></div></div></div><div style="border-bottom: 1pt solid #000000; border-top: 1pt solid #000000; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 198.75pt; position: var(-position); top: 0pt; width: 155.25pt;"><div><div style="line-height: 8pt; position: var(-position); top: 4.12pt; width: 155.25pt;"><span style="color: #000000; font-family: Times New Roman, sans-serif; font-size: 8pt; font-style: normal; font-weight: bold; left: 44.2pt; position: var(-position); text-decoration: none; white-space: pre;">September 30, 2024</span></div><div style="display: inline-block; height: 5.41pt;"></div></div></div><div style="border-bottom: 1pt solid #000000; border-top: 1pt solid #000000; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 198.75pt; position: var(-position); top: 0pt; width: 155.25pt;"><div><div style="line-height: 8pt; position: var(-position); top: 4.12pt; width: 155.25pt;"><span style="color: #000000; font-family: Times New Roman, sans-serif; font-size: 8pt; font-style: normal; font-weight: bold; left: 44.2pt; position: var(-position); text-decoration: none; white-space: pre;">September 30, 2024</span></div><div style="display: inline-block; height: 5.41pt;"></div></div></div><div style="border-bottom: 1pt solid #000000; border-top: 1pt solid #000000; font size: 0; text-align: left; vertical-align: top;"><div style="left: 198.75pt; position: var(-position); top: 0pt; width: 155.25pt;"><div><div style="line-height: 8pt; position: var(-position); top: 4.12pt; width: 155.25pt;"><span style="color: #000000; font-family: Times New Roman, sans-serif; font-size: 8pt; font-style: normal; font-weight: bold; left: 44.2pt; position: var(-position); text-decoration: none; white-space: pre;">September 30, 2024</span></div><div style="display: inline-block; height: 5.41pt;"></div></div></div><div style="border-bottom: 1pt solid #000000; border-top: 1pt solid #000000; font size: 0; text-align: left; vertical-align: top;"><div style="left
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transaction occurs. </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 252pt; width: 612pt;">When an Affiliate is accounted for under the equity method, the Company's share of an Affiliate's earnings or losses, net </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 264pt; width: 612pt;">of amortization and impairments, is included in Equity method income (net) in the Consolidated Statements of Income and the </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 276pt; width: 612pt;">carrying value of the Affiliate is recorded in Equity method investments in Affiliates (net) in the Consolidated Balance Sheets. </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 296pt; width: 612pt;">The Company periodically performs assessments to determine if the fair value of an investment may have declined below </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 308pt; width: 612pt;">its related carrying value for its Affiliates accounted for under the equity method for a period that the Company considers to be </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 320pt; width: 612pt;">other-than-temporary. The Company performs these assessments if certain triggering events occur or annually during the </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 332pt; width: 612pt;">fourth quarter. The Company first considers whether certain qualitative factors indicate an increased likelihood of a decline in </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 344pt; width: 612pt;">the fair value of an Affiliate during the reporting period. If such a decline is identified, and it is likely that an investment's fair </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 356pt; width: 612pt;">value may have declined below its carrying value, the Company performs a quantitative assessment to determine if an </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 368pt; width: 612pt;">impairment exists. Impairments are recorded as an expense in Equity method income (net) to reduce the carrying value of the </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 380pt; width: 612pt;">Affiliate to fair value. </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 392pt; width: 612pt;">Affiliate Sponsored Investment Products </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 404pt; width: 612pt;">The Company's Affiliates sponsor various investment products where the Affiliate also acts as the investment adviser. </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 416pt; width: 612pt;">These investment products are typically owned primarily by third-party investors; however, certain products are funded with </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 428pt; width: 612pt;">general partner and seed capital investments from the Company and its Affiliates. </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 440pt; width: 612pt;">Third-party investors in Affiliate sponsored investment products are generally entitled to substantially all of the economics </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 452pt; width: 612pt;">of these products, except for the asset- and performance-based fees earned by the Company's Affiliates or any gains or losses </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 464pt; width: 612pt;">attributable to the Company's or its Affiliates' investments in these products. As a result, the Company generally does not </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 476pt; width: 612pt;">consolidate these products. However, for certain products, the Company's consolidated Affiliates, as the investment manager, </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 488pt; width: 612pt;">principles of the underlying products, and all of the underlying investments are carried at fair value in Investments in </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 500pt; width: 612pt;">marketable securities, with corresponding changes in the investments' fair values included in Investment and other income. </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 512pt; width: 612pt;">Purchases and sales of securities are included in purchases and sales by consolidated Affiliate sponsored investment products in </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 524pt; width: 612pt;">the Consolidated Statements of Cash Flows, respectively, and the third-party investors' interests are recorded in Redeemable </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 536pt; width: 612pt;">non-controlling interests. When the Company or its consolidated Affiliates no longer control these products, due to a reduction </div><div style="font-size: 12pt; line-height: 10pt; position: var(-position); top: 548pt; width: 612pt;">in ownership or other reasons, the products are deconsolidated with only the Company's or its consolidated Affiliate's </div><div style="font-size: 12pt; line

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font-size: 12pt; line-height: 10pt; position: var(-position); top: 724pt; width: 612pt;">applicable junior subordinated notes may also be redeemed in whole but not in part at 100%of the principal amount, plus anyaccrued and unpaid interest, if certain changes in tax laws, regulations, or interpretations occur; or at102%of the principalamount, plus any accrued and unpaid interest, if a rating agency makes certain changes relating to the equity credit criteria forsecurities with features similar to the applicable notes.The Company may, at its option, and subject to certain conditions and restrictions, defer interest payments subject toterms of the junior subordinated notes.Junior Convertible SecuritiesAs ofSeptember 30, 2024, the Company had\$341.7 millionof principal outstanding in its5.15%junior convertible trustpreferred securities (the "junior convertible securities"), maturing in 2037. The junior convertible securities bear interest at arate of5.15%As ofDecember 31, 2023andSeptember 30, 2024the unamortized issuance costs related to the junior convertiblesecurities were\$2.9 millionand\$2.7 million, respectively.The following table presents interest expense recorded in connection with the junior convertible securities:<div style="position: var(-position); top: 252pt; width: 612pt;"><div style="font-size: 0pt; left: 49.5pt; position: var(-position); top: 0pt; width: 513pt;"><table style="border-collapse: collapse; display: inline-table; width: 100%;"><tbody><tr style="height: 0;"><td colspan="1" rowspan="1" style="padding: 0; width: 279.75pt;"><td colspan="1" rowspan="1" style="padding: 0; width: 3pt;"><td colspan="1" rowspan="1" style="padding: 0; width: 54.75pt;"><td colspan="1" rowspan="1" style="padding: 0; width: 3.75pt;"><td colspan="1" rowspan="1" style="padding: 0; width: 54.75pt;"><td colspan="1" rowspan="1" style="padding: 0; width: 3.75pt;"><td colspan="1" rowspan="

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sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 259.3pt; position: var(--position); text-decoration: none; white-space: pre;">\$50.00
style="display: inline-block; height: 6.93pt;"></div><div style="font-size: 10pt; font-style: normal; font-weight: normal; font-weight: normal; left: 286.8pt; position: var(--position); text-decoration: none; white-space: pre;">Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 286.8pt; position: var(--position); text-decoration: none; white-space: pre;"> junior convertible security, equivalent to an adjusted conversion
style="display: inline-block; height: 6.93pt;"></div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 386.5pt; width: 612pt;">
price of style="display: inline-block; height: 6.93pt;"></div><div style="font-size: 10pt; font-style: normal; font-weight: normal; left: 82.78999999999999pt; position: var(--position); text-decoration: none; white-space: pre;">\$195.47
style="display: inline-block; height: 6.93pt;"></div><div style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 115.29pt; position: var(--position); text-decoration: none; white-space: pre;">per share. The conversion rate is subject to adjustments as described in the Amended and Restated Declaration style="display: inline-block; height: 6.93pt;"></div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 398.5pt; width: 612pt;">of Trust of AMG Capital Trust II and the related indenture, both dated October 17, 2007 and filed as exhibits to the Company's style="display: inline-block; height: 6.93pt;"></div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 410.5pt; width: 612pt;">most recent Annual Report on Form 10-K. Upon conversion, holders will receive cash or shares of the Company's common style="display: inline-block; height: 6.93pt;"></div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 422.5pt; width: 612pt;">stock, or a combination thereof, at the Company's election. The Company may redeem the junior convertible securities if the style="display: inline-block; height: 6.93pt;"></div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 434.5pt; width: 612pt;">closing price of its common stock for style="display: inline-block; height: 6.93pt;"></div><div style="font-size: 10pt; font-style: normal; font-weight: normal; left: 201.3pt; position: var(--position); text-decoration: none; white-space: pre;">20style="display: inline-block; height: 6.93pt;"></div><div style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 211.3pt; position: var(--position); text-decoration: none; white-space: pre;">trading days in a period of style="display: inline-block; height: 6.93pt;"></div><div style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 321.48pt; position: var(--position); text-decoration: none; white-space: pre;">30style="display: inline-block; height: 6.93pt;"></div><div style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 331.48pt; position: var(--position); text-decoration: none; white-space: pre;">consecutive trading days exceeds style="display: inline-block; height: 6.93pt;"></div><div style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 469.36pt; position: var(--position); text-decoration: none; white-space: pre;">130%style="display: inline-block; height: 6.93pt;"></div><div style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 492.69pt; position: var(--position); text-decoration: none; white-space: pre;">of the then style="display: inline-block; height: 6.93pt;"></div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 446.5pt; width: 612pt;">prevailing conversion price, and may also repurchase junior convertible securities in the open market or in privately negotiated style="display: inline-block; height: 6.93pt;"></div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 458.5pt; width: 612pt;">transactions from time to time at management's discretion. The Company did style="display: inline-block; height: 6.93pt;"></div><div style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 364.39pt; position: var(--position); text-decoration: none; white-space: pre;">notstyle="display: inline-block; height: 6.93pt;"></div><div style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 377.16pt; position: var(--position); text-decoration: none; white-space: pre;">repurchase any of its junior convertible style="display: inline-block; height: 6.93pt;"></div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 470.5pt; width: 612pt;">securities during the style="display: inline-block; height: 6.93pt;"></div><div style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 291.22pt; position: var(--position); text-decoration: none; white-space: pre;">September 30, 2023style="display: inline-block; height: 6.93pt;"></div><div style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 310.65pt; position: var(--position); text-decoration: none; white-space: pre;">2024style="display: inline-block; height: 6.93pt;"></div><div style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 330.65pt; position: var(--position); text-decoration: none; white-space: pre;">the following table summarizes the Company's style="display: inline-block; height: 6.93pt;"></div><div style="font-family: Times New Roman, sans-serif; font-size: 10pt; font-style: normal; font-weight: normal; left: 262.28pt; position: var(--position); text-decoration: none; white-space: pre;">Debtstyle="display: inline-block; height: 6.93pt;"></div><div style="font-size: 12pt; line-height: 10pt; position: var(--position); top: 290pt; width: 612pt;"><div style="font-size: 0pt; left: 49.5pt; position: var(--position); top: 0pt; width: 513pt;"><div style="border-collapse: collapse; display: inline-table; width: 100%;">
<tbody><tr style="height: 0;"><td colspan="1" rowspan="1" style="padding: 0; width: 399.75pt;"><td colspan="1" rowspan="1" style="padding: 0; width: 54.75pt;"></td><td colspan="1" rowspan="1" style="padding: 0; width: 3.75pt;"><td colspan="1" rowspan="1" style="padding: 0; width: 54.75pt;"></td></tr><tr style="height: 21pt;"><td colspan="1" rowspan="1" style="font-size: 0; text-align: left; vertical-align: top;"><td colspan="1" rowspan="1" style="border-bottom: 1pt solid #000000; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 399.75pt; position: var(--position); top: 0pt; width: 54.75pt;"><div style="line-height: 8pt; position: var(--position); top: 4.37pt; width: 54.75pt;">December 31,style="display: inline-block; height: 5.41pt;"></div><div style="line-height: 8pt; position: var(--position); top: 12.37pt; width: 54.75pt;">2023style="display: inline-block; height: 5.41pt;"></div><div style="line-height: 8pt; position: var(--position); top: 19.37pt; width: 54.75pt;">2024style="display: inline-block; height: 5.41pt;"></div><div style="line-height: 8pt; position: var(--position); top: 26.37pt; width: 54.75pt;">2024style="display: inline-block; height: 5.41pt;"></div><div style="background-color: #cfeeff; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 0pt; position: var(--position); top: 21pt; width: 399.75pt;"><div

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612pt; font-size: 10pt; font-style: normal; font-weight: normal; font-size: 5.2pt; font-style: normal; font-weight: normal; left: 54pt; position: var(-position); text-decoration: none; top: 2.4254999999999995pt; vertical-align: super; white-space: pre;"/> (1) Fair value as of September 30, 2024 \$24.9 million \$5.1 million related to certain of its

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24.54pt;">44.4</div></div></div></td></tr><tr style="height: 15pt;"><td colspan="1" rowspan="1" style="background-color: #cceeef; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 0pt; position: var(--position); top: 113.25pt; width: 287.25pt;"><div><div style="line-height: 10pt; position: var(--position); top: 4.42pt; width: 287.25pt;">Balance, as of September 30, 2024</div></div></td><td colspan="1" rowspan="1" style="background-color: #cceeef; border-bottom: 3pt double #000000; border-top: 1pt solid #000000; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 287.25pt; position: var(--position); top: 113.25pt; width: 48.75pt;"><div><div style="line-height: 10pt; position: var(--position); top: 4.42pt; width: 48.75pt;">\$(212.7)</div></div></td><td colspan="1" rowspan="1" style="background-color: #cceeef; font-size: 0; text-align: left; vertical-align: top;"></td><td colspan="1" rowspan="1" style="background-color: #cceeef; border-bottom: 3pt double #000000; border-top: 1pt solid #000000; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 339.75pt; position: var(--position); top: 113.25pt; width: 56.25pt;"><div><div style="line-height: 10pt; position: var(--position); top: 4.42pt; width: 56.25pt;">\$1.3</div></div></div></td><td colspan="1" rowspan="1" style="background-color: #cceeef; border-bottom: 3pt double #000000; border-top: 1pt solid #000000; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 399.75pt; position: var(--position); top: 113.25pt; width: 60pt;"><div><div style="line-height: 10pt; position: var(--position); top: 4.42pt; width: 60pt;">\$(0.1)</div></div></td><td colspan="1" rowspan="1" style="background-color: #cceeef; border-bottom: 3pt double #000000; border-top: 1pt solid #000000; font-size: 0; text-align: left; vertical-align: top;"><div style="left: 463.5pt; position: var(--position); top: 113.25pt; width: 48.75pt;"><div><div style="line-height: 10pt; position: var(--position); top: 4.42pt; width: 48.75pt;">\$(211.5)</div></div></td></tr></tbody></table></div></div></div>255300000-100000-500000-25590000042600000800000400000438000000-6000000-60000042600000140000040000044400000-2127000001300000-100000-211500000