

REFINITIV

DELTA REPORT

10-K

ESQ - ESQUIRE FINANCIAL HOLDING
10-K - DECEMBER 31, 2023 COMPARED TO 10-K - DECEMBER 31, 2022

The following comparison report has been automatically generated

TOTAL DELTAS	2512
CHANGES	504
DELETIONS	839
ADDITIONS	1169

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-K

☒ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Fiscal Year Ended December 31, 2022 2023

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number: 001-38131

Esquire Financial Holdings, Inc.
(Exact Name of Registrant as Specified in its Charter)

Maryland

(State or other jurisdiction of incorporation or organization)

27-5107901

(I.R.S. Employer Identification Number)

100 Jericho Quadrangle, Suite 100, Jericho, New York

(Address of principal executive offices)

11753

(Zip code)

(516) 535-2002

(Registrant's telephone number including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 par value	ESQ	The Nasdaq Stock Market LLC

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes ☐ No ☒

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Act. Yes ☐ No ☒

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐ Accelerated filer ☐ Non-accelerated filer ☒ Smaller reporting company ☒ Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the Registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report. ☐

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements. ☐

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to § 240.10D-1(b). ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The aggregate value of the voting and non-voting common stock held by non-affiliates of the registrant, computed by reference to the closing price of the common stock of \$33.30 \$45.74 as of June 30, 2022 June 30, 2023, was \$228.8 million \$310.9 million.

As of March 1, 2023 March 1, 2024, there were 8,198,258 8,281,789 shares outstanding of the registrant's common stock.

DOCUMENTS INCORPORATED BY REFERENCE

1. Portions of the Proxy Statement for the 2023 Annual Meeting of Stockholders. (Part III)

[Table of Contents](#)

TABLE OF CONTENTS

	PAGE
PART I	2
ITEM 1. Business	2
ITEM 1A. Risk Factors	25
ITEM 1B. Unresolved Staff Comments	39
ITEM 1C. Cybersecurity	40
ITEM 2. Properties	40 41
ITEM 3. Legal Proceedings	40 41
ITEM 4. Mine Safety Disclosures	40 41
PART II	41 42
ITEM 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities	41 42
ITEM 6. [Reserved]	43
ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations	43 44
ITEM 7A. Quantitative and Qualitative Disclosures About Market Risk	64 65
ITEM 8. Financial Statements and Supplementary Data	65 66
ITEM 9. Changes In and Disagreements With Accountants on Accounting and Financial Disclosure	101 105
ITEM 9A. Controls and Procedures	101 105
ITEM 9B. Other Information	101 105
ITEM 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections	101 105
PART III	102 106
ITEM 10. Directors, Executive Officers and Corporate Governance	102 106
ITEM 11. Executive Compensation	102 106
ITEM 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	102 106
ITEM 13. Certain Relationships and Related Transactions, and Director Independence	102 106
ITEM 14. Principal Accountant Fees and Services	102 106
PART IV	103 107
ITEM 15. Exhibits and Financial Statement Schedules	103 107
ITEM 16. Form 10-K Summary	104 108
SIGNATURES	105 109

[Table of Contents](#)**PART I****ITEM 1. Business****Forward-Looking Statements**

This annual report contains forward-looking statements within the meaning of the federal securities laws. These forward-looking statements reflect our current views with respect to, among other things, future events and our financial performance. These statements are often, but not always, made through the use of words or phrases such as "may," "might," "should," "could," "predict," "potential," "believe," "expect," "attribute," "continue," "will," "anticipate," "seek," "estimate," "intend," "plan," "projection," "goal," "target," "outlook," "aim," "would," "annualized" and "outlook," or the negative version of those words or other comparable words or phrases of a future or forward-looking nature. These forward-looking statements are not historical facts, and are based on current expectations, estimates and projections about our industry, management's beliefs and certain assumptions made by management, many of which, by their nature, are inherently uncertain and beyond our control. Accordingly, we caution you that any such forward-looking statements are not guarantees of future performance and are subject to risks, assumptions, estimates and uncertainties that are difficult to predict. Although we believe that the expectations reflected in these forward-looking statements are reasonable as of the date made, actual results may prove to be materially different from the results expressed or implied by the forward-looking statements.

The following factors, among others, could cause actual results to differ materially from the anticipated results or other expectations expressed in the forward-looking statements:

- our ability to manage our operations under the current economic conditions nationally and in our market area;
- adverse changes in the financial industry, securities, credit and national local real estate markets (including real estate values);
- risks related to a high concentration of loans secured by real estate located in our market area;
- risks related to a high concentration of loans and deposits dependent upon the legal and "litigation" market;
- the impact of any potential strategic transactions;
- the continuing impact unexpected outflows of the COVID-19 pandemic on our business and results of operation; uninsured deposits could require us to sell investment securities at a loss;
- our ability to enter new markets successfully and capitalize on growth opportunities;
- significant increases in our loan credit losses, including as a result of our inability to resolve classified and nonperforming assets or reduce risks associated with our loans, and management's assumptions in determining the adequacy of the allowance for loan credit losses;
- interest rate fluctuations, which could have an adverse effect on our profitability;

- external economic and/or market factors, such as changes in monetary and fiscal policies and laws, including the interest rate policies of the Board of Governors of the Federal Reserve System ("FRB"), inflation or deflation, changes in the demand for loans, and fluctuations in consumer spending, borrowing and savings habits, which may have an adverse impact on our financial condition;
- continued or increasing competition from other financial institutions, credit unions, and non-bank financial services companies, many of which are subject to different regulations than we are;

[Table of Contents](#)

- credit risks of lending activities, including changes in the level and trend of loan delinquencies and write-offs and in our allowance for **loan credit** losses and provision for **loan credit** losses;
- our success in increasing our legal and "litigation" market lending;
- our ability to attract and maintain deposits and our success in introducing new financial products;
- losses suffered by merchants or Independent Sales Organizations ("ISOs") with whom we do business;
- our ability to effectively manage risks related to our payment processing business;
- **our ability to leverage the professional and personal relationships of our board members and advisory board members;**
- changes in interest rates generally, including changes in the relative differences between short-term and long-term interest rates and in deposit interest rates, that may affect our net interest margin and funding sources;
- fluctuations in the demand for loans;
- technological changes that may be more difficult or expensive than expected;
- changes in consumer spending, borrowing and savings habits;
- declines in our payment processing income as a result of reduced demand, competition and changes in laws or government regulations or policies affecting financial institutions, which could result in, among other things, increased deposit insurance premiums and assessments, capital requirements, regulatory fees and compliance **costs, particularly the new capital regulations, and the resources we have available to address such changes; costs;**
- changes in accounting policies and practices, as may be adopted by the bank regulatory agencies, the Financial Accounting Standards Board ("FASB"), the Securities and Exchange Commission or the Public Company Accounting Oversight Board;
- loan delinquencies and changes in the underlying cash flows of our borrowers;
- the impairment of our investment securities;
- our ability to control costs and **expenses, particularly those associated with operating as a publicly traded company; expenses;**
- the failure or security breaches of computer systems on which we depend;
- **political instability;**
- acts of war, terrorism, natural disasters, **or global market disruptions, including global pandemics; pandemics or political instability;**
- **the effects of any federal government shutdown;**
- competition and innovation with respect to financial products and services by banks, financial institutions and non-traditional providers, including retail businesses and technology companies;
- changes in our organization and management and our ability to retain or expand our management team and our board of directors, as necessary;

[Table of Contents](#)

- the costs and effects of legal, compliance and regulatory actions, changes and developments, including the initiation and resolution of legal proceedings, regulatory or other governmental inquiries or investigations, and/or the results of regulatory examinations and reviews;

3

[Table of Contents](#)

- the ability of key third-party service providers to perform their obligations to us; and
- other economic, competitive, governmental, regulatory and operational factors affecting our operations, pricing, products and services described elsewhere in this Annual Report on Form 10-K.

The foregoing factors should not be construed as exhaustive and should be read in conjunction with other cautionary statements that are included in this annual report. If one or more events related to these or other risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may differ materially from what we anticipate. Accordingly, you should not place undue reliance on any such forward-looking statements. Any forward-looking statement speaks only as of the date on which it is made, and we do not undertake any obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise. New risks and uncertainties arise from time to time, and it is not possible for us to predict those events or how they may affect us. In addition, we cannot assess the impact of each factor on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements.

Esquire Financial Holdings, Inc.'s electronic filings with the SEC, including the Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and amendments to these reports filed or furnished pursuant to Sections 13(a) or 15(d) of the Exchange Act, as amended, are made available at no cost in the Investor Relations section of the Company's website, www.esquirebank.com, as soon as reasonably practicable after the Company files such material with, or furnishes it to, the SEC. The Company's SEC filings are also available through the SEC's website at www.sec.gov.

Our Company

Esquire Financial Holdings, Inc. ("Esquire Financial" or the "Company") is a financial holding company headquartered in Jericho, New York and registered under the Bank Holding Company Act ("BHCA") of 1956, as amended (the "BHC Act"). Through our wholly owned bank subsidiary, Esquire Bank, National Association ("Esquire Bank" or the "Bank"), we are a full service commercial bank dedicated to serving the financial needs of the legal and small business communities on a national basis, as well as commercial and retail customers in the New York metropolitan market. We offer tailored products and solutions to the legal community and their clients as well as dynamic and flexible payment processing solutions to small business owners, both on a national basis. We also offer traditional banking products for businesses and consumers in our local market area (a subset of the New York metropolitan market). We believe these activities, anchored by our legal community focus, generate a stable source of low cost core deposits and a diverse asset base to support our overall operations. Our commercial loans tailored to the litigation market ("Litigation-Related Loans") come with low cost core operating and escrow deposits, enhancing our overall yield on our loan portfolio, and enabling us to earn attractive risk-adjusted net interest margins. Additionally, our payment processing activities to small businesses nationally generate a relatively stable source of fee income. We believe our unique and dynamic business model distinguishes us from other banks and non-bank financial services companies in the markets we operate as demonstrated by comparing our performance metrics for the years ended **2022** **2023** and **2021**, **2022**.

For the year ended **December 31, 2022** **December 31, 2023**:

- Our net income was **\$28.5 million** **\$41.0 million** or **\$3.47** **\$4.91** per diluted share while our return on average assets and equity were **2.31%** **2.89%** and **19.44%** **23.20%**, respectively.

- We had a net interest margin of ~~4.99%~~ 6.09%, primarily driven by growth in higher yielding variable rate commercial loans and a low cost of funds of ~~0.15%~~ 0.66% on our deposits (including demand deposits).
- Our loans held for investment increased 27.5%, or \$260.1 million, to \$1.2 billion, primarily driven by growth in higher yielding variable rate commercial loans.

[Table of Contents](#)

- Our loans held for investment increased 20.7%, or \$162.8 million, to \$947.3 million, driven by growth in higher yielding variable rate commercial loans.
- Our noninterest income increased 18.6%, or \$3.9 million, to \$24.9 million \$29.8 million, which represented 29.6% 26.2% of our total revenue (net interest income plus noninterest income) at ~~December 31, 2022~~ December 31, 2023, driven by our payment processing platform and administrative service payment ("ASP") fee income.
- As of ~~December 31, 2022~~ December 31, 2023, our total assets, loans, deposits and stockholders' equity totaled \$1.4 billion \$1.6 billion, \$947.3 million, \$1.2 billion \$1.2 billion, \$1.4 billion and \$158.2 \$198.6 million, respectively.

We remain true to our commitment to serve the litigation community and our commercial customers through our tailored and innovative products and solutions including our digital platform. In ~~October~~ 2020, we launched a suite of best-in-class digital technologies including our customer centric Customer Relationship Management ("CRM") application coupled with our digital marketing and industry thought leadership resources, newly designed and highly functional website, and new premium and well recognized brand image to support future growth. We have created a website named "Lawyer IQ", a digital marketing content hub that includes business insights (or content) to assist law firms' with growth, finance, marketing, technology, intake, and accounting, among other items. These digital technologies support our business development team's seamless communication to the communities we serve, provide best-in-class multimedia digital marketing capabilities, streamline our online functionality and associated application processes, and will continue to support our industry leading performance metrics in the future. In 2023, we enhanced our commitment to the litigation community in key regions nationwide through the hiring of six Managing Directors and senior business development officers ("BDOs"). These BDOs have decades of experience servicing the litigation market and deep industry connections to support Esquire's continued expansion. Coupling these talented and seasoned senior BDOs with our proprietary CRM platform, digital marketing capabilities, and Lawyer IQ website should enhance our current national footprint and future growth prospects. Additionally, we have also hired resources within our commercial underwriting/lending, sales support, and operational areas to support these regional BDOs and our future growth potential.

Our unique products and services coupled with our thought-leadership thought leadership digital marketing and business development team creates deep relationships within the litigation community, driving our commercial loan growth, strong loan yields, and low cost core deposits. The litigation community represented more than 71% 75% of our deposit base at ~~December 31, 2022~~ December 31, 2023, with \$564.0 million \$684.2 million, or 46% 49%, of total deposits in longer duration escrow or claimant trust settlement deposit accounts where the law firm is trustee for the claimant settlement funds. In addition to our lending activities, we have also remained steadfast in growing continued to expand our payment processing platform. platform with dollar volume increasing 18% compared to 2022 while maintaining a stable fee-based revenue stream. We provide dynamic and flexible payment processing solutions to small business owners. Our payment processing platform has grown to approximately 76,000 84,000 small businesses at ~~December 31, 2022~~ December 31, 2023, generating 26% 20% of our revenue for the year ended ~~December 31, 2022~~ December 31, 2023. We believe that both our litigation and payment processing platforms represent a significant opportunity for future growth in lending, fee income, core deposits and enhanced lending opportunities.

Our low cost core deposits (total deposits, excluding time deposits), representing our primary funding source for loan growth, totaled \$1.2 billion \$1.4 billion at ~~December 31, 2022~~ December 31, 2023, a key driver of our total cost of deposits of 0.15% 0.66%. These stable low cost funds are driven by our litigation related operating and escrow commercial deposits. We intend to continue to prudently manage growth in deposits, utilizing customer sweep programs for our mass tort and class action business banking programs. We do not have traditional "brick and mortar" branches to support our Our deposit growth. Instead, we rely on growth is supported by our robust commercial online cash management technology to manage our customers' operating, escrow, and money market accounts as well as their business banking needs across the country.

Litigation Market Commercial Banking. The litigation market has been and will continue to be a significant growth opportunity for our Company as we offer focused and tailored products and services to law firms nationally. U.S. tort actions alone are estimated to consume 1.85%-2.13% of U.S. GDP annually according to the U.S. Chamber of Commerce Institute for Legal Reform ("Tort Costs in America – An Empirical Analysis of Costs and Compensation of U.S. Tort System") published in November 2022 with a total addressable market ("TAM") of \$443 billion for 2020. We do not compete directly with non-bank finance companies, the primary funders in this market, and believe there are various and significant barriers to entry including, but not limited to, our clear industry track record for 1617 years, extensive in-house experience, deep relationships with respected firms nationally, and unique products tailored to commercial law firms' needs and wants.

5

[Table of Contents](#)

We currently have clients in 2829 states and our larger markets include the New York metro area, Texas, California, Texas, Florida, Pennsylvania, South Carolina, New Jersey and New Jersey, Michigan. Our success is tied to our unique ability to couple traditional commercial underwriting with non-traditional asset-based underwriting. Our team understands law firms' contingent case inventory valuation process (as well as traditional hourly billing firms). Typically, these inventories of claims for injured consumers or claimants have a duration of 2-32 to 3 years, significantly longer than traditional accounts receivables or inventories of goods that can have a duration of 30-6030 to 60 days or 120 days, respectively. These factors (the unique industry, contingent collateral, longer durations of the law firms' inventories, atypical revenue streams of the law firms and more)

5

[Table of Contents](#)

coupled with the TAM create a unique and valuable opportunity for the Company with minimal incumbent competition. This unique risk profile translates approximately into a blended 9%10% variable rate asset yield on these commercial loans for the year ended December 31, 2022December 31, 2023. More importantly, since our commercial banking platform is focused on full service relationship banking, for every \$1.00 we advance on these loans we receive on average \$1.85\$1.75 of low-cost (our cost of funds for the year ended December 31, 2022December 31, 2023 is 1566 basis points) core operating and escrow deposits from these law firms through our branchless platform, fueling and funding additional growth in our other asset classes. Our extremely low historic delinquency rates and low charge-off rates clearly demonstrate our strong underwriting process and expertise in this vertical. Our longer duration escrow or claimant trust settlement deposits represent accounts where the law firm is trustee for the claimant settlement funds and represent \$564.0 million\$684.2 million, or 46%49%, of total deposits. These law firm escrow accounts as well as other fiduciary deposit accounts are for the benefit of the law firm's customers (or claimants) and are titled in a manner to ensure that the maximum amount of FDIC insurance coverage passes through the account to the beneficial owner of the funds held in the account. Therefore, these law firm escrow accounts carry FDIC insurance at the claimant settlement level, not at the deposit account level. Coupling these types of commercial relationships with our off-balance sheet commercial litigation funds of \$432.1 million\$278.0 million at December 31, 2022December 31, 2023, makes this litigation vertical a highly desirable core low-cost funding platform fueling growth in other lending areas.

Payment Processing. The payment processing (merchant acquiring) market has also been and will continue to be a significant growth opportunity for our company, Company, as we offer focused and tailored products and services to small businesses nationally. The payment industry grew 9.7%8.7% from 2019 to 20212022 with payment volumes or TAM of \$9.5 trillion\$10.3 trillion according to company records on U.S. payment industry trends. Couple this with the fact that there are less than 85100 acquiring financial institutions in the U.S. and, this vertical clearly represents a significant growth opportunity for our company, Company. We believe there are various and significant barriers to entry to this market including, but not limited to, our clear industry track record for 10 years, extensive in-house experience, deep relationships with non-bank acquirers, and our unique approach to servicing these small business merchants and their respective verticals. We use

proprietary and industry leading technology to ensure card brand and regulatory compliance, support multiple processing platforms, manage daily risk across approximately 76,000 84,000 small business merchants in all 50 states, and perform commercial treasury clearing services for approximately \$28 billion \$33 billion in processing volume across 536 million 613 million transactions in for the year ended December 31, 2022 December 31, 2023.

Proprietary Technology. We are currently a branchless digital first company, with best-in-class technology to fuel future growth with industry leading client retention rates. We have built a customized and fully integrated customer relationship management ("CRM") platform, integrated into our digital marketing cloud and our nCino loan platform (all built on Salesforce for excellence in client service and operational efficiency) and have begun to invest in artificial intelligence ("AI") to facilitate precision marketing and client acquisition across both national verticals with an initial focus on the litigation vertical.

The success of our national litigation and payment processing verticals coupled with our focus on the New York metro market and branchless technology has led to industry leading performance. For the year ended 2022, December 31, 2023, we have produced industry leading returns including, but not limited to, an average return on assets and equity of 2.31% 2.89% and 19.44% 23.20%, respectively; industry leading net interest margin of 4.99% (5.81% 6.09% (6.12% for the fourth quarter of 2022) 2023); strong efficiency ratio of 49.8% 46.8%; and a diversified revenue stream as demonstrated by a strong net interest margin and stable fee income representing 30% 23% of total revenue (our payment processing vertical has a compound annual growth rate of 46% 22% since 2017) 2019). Coupling these performance metrics with strong balance sheet management including, but not limited to, loan portfolio diversification, an asset sensitive balance sheet with 58% approximately 60% of our loans being variable rate, tied to prime, interest rate floors in place on 80% of our variable rate loan portfolio, solid credit metrics with no non-performing assets, one nonperforming asset, a stable low cost deposit base, and strong available liquidity of \$417.1 million \$657.8 million with no outstanding borrowings, ensures that positions our Company is poised for future growth and success.

6

[Table of Contents](#)

Market Area

We define the market area for our legal community products and services as law firms practicing within the United States, United States territories and United States commonwealths, and we serve the litigation market on a nationwide basis. For traditional community banking products and services, our primary market area is the New York metropolitan area, specifically Nassau County and New York City boroughs (Manhattan, Brooklyn, Bronx, and Queens) of New York State and secondarily throughout the rest of New York State. As a Visa, MasterCard, American Express and

6

[Table of Contents](#)

Discover member, we provide payment processing for small businesses located throughout the United States primarily through relationships with third party ISOs.

We have established ourselves in the litigation market through the strategic development of a business model that understands this market's unique needs and provides tailored banking products and services to our target customers. We have designed unique, value added products and services for our current and potential customers and created a distribution network with direct access to the market through the experience and networks of our management team, board, attorney customers, state and national trial associations, and the investment in our CRM and related digital platforms. Our attorney customers and network of non-customer attorneys are well-known, influential market figures and active members of some of the leading litigation law firms in the nation, national and state bar associations and other industry leading

companies. In addition, we have established informal affiliations or relationships with key industry organizations such as National Trial Lawyer Association, American Association of Justice, New York State Trial Lawyers Association, Consumer Attorneys of California, and a number of other state and national trial attorney associations. Through our current law firm clients and other relationships, we believe we have access to tens of thousands of plaintiff law firms as we leverage our CRM, digital marketing and other proprietary technologies.

Our traditional community banking market area has a diversified economy typical of most urban population centers, with the majority including significant industries of employment provided by professional, scientific and technical services, wholesale/retail trade, finance/insurance/real estate ("FIRE") educational services, health care services, and construction. financial activities. As of December 31, 2022 December 31, 2023, New York County's \$2.8 trillion \$2.7 trillion deposit market was much larger than the \$126 \$113 billion deposit market in Nassau County, according to data sourced from S&P Global Market Intelligence.

We have established an extensive market for our payment processing business as an acquiring bank throughout the United States and its territories. We have a senior product management team that has developed in excess of 28 27 active ISO relationships servicing approximately 76,000 84,000 merchants. The ISO model insulates the bank's capital from merchant losses through merchant reserves, ISO reserves, ISO monthly residuals and ISO portfolio values. In addition to mitigating risk, the ISO business model allows the Bank to solicit merchants nationwide using numerous independent sales agents employed by our ISOs.

Competition

The bank and non-bank financial services industries in our markets and surrounding areas is are highly competitive. We compete with a wide range of regional and national banks located in our market areas as well as non-bank commercial finance companies on a nationwide basis. We experience competition in both lending and attracting deposit funds as well as payment processing services from commercial banks, savings associations, credit unions, consumer finance companies, pension trusts, mutual funds, insurance companies, mortgage bankers and brokers, brokerage and investment banking firms, non-bank lenders, government agencies and certain other non-financial institutions. Many of these competitors have more assets, capital and lending limits, and resources than we do and may be able to conduct more intensive and broader-based promotional efforts to reach both commercial and individual customers. Competition for deposit products can depend on pricing because of the ease with which customers can transfer deposits from one institution to another as well as the expertise necessary to manage specialized accounts (i.e. interest on lawyer accounts ("IOLA") and interest on lawyer trust accounts ("IOLTA")) which are specifically designed for designating law firm customer funds.

Competition for Litigation-Related Loans is derived primarily from a small number of nationally-oriented financial companies that specialize in this market. Some of these companies are focused exclusively on loans to law firms, while others offer loans to plaintiffs as well. While some overlap exists between the litigation market loan products offered by

7

[Table of Contents](#)

Esquire Bank and these companies (primarily lines of credit, case-cost and post-settlement commercial loans), there are a number of critical differences that we believe gives our Bank a competitive advantage including, but not limited to:

- Esquire Bank can offer more competitive terms (i.e. -rates) rates on loans compared to specialty finance companies because its cost of funds is much lower than the funding costs for these non-bank competitors;
- the non-bank companies are not able to offer commercial cash management services on deposit products (i.e. -commercial commercial on-line banking, remote deposit capture technology), letters of credit, debit cards, or other business services; and

7

[Table of Contents](#)

- non-banks cannot offer products uniformly across the country because they are not national banks.

The Bank provides payment processing services as an acquiring bank primarily through the third-party or ISO business model in which we process and clear credit card, debit card, and ACH transactions on behalf of merchants. We are one of less than **eighty-five US 100 U.S.** acquiring banks and face competition from many larger institutions, including large commercial banks and third party processors, that operate in the payment processing business. We believe we have a competitive advantage to continue to attract and retain ISOs and merchants when considering our history of successful operations, flexibility to settle through multiple payment processing platforms, superior customer relationship management, and an ability to tailor our contractual arrangements to our customers' needs.

Lending Activities

Our strategy is to maintain a loan portfolio that is broadly diversified by type and location. Within this general strategy, we intend to focus our growth in Litigation-Related Loans, which include commercial loans to law firms and, to a much lesser extent, consumer lending to attorneys and plaintiffs/claimants where we have expertise and market insights. As of **December 31, 2022** **December 31, 2023**, these product lines in aggregate totaled **\$467.4 \$614.9** million (or **49.3% 50.9%** of our loan portfolio). As of **December 31, 2022** **December 31, 2023**, our commercial Litigation-Related Loans, which consist of working capital lines of credit, case cost lines of credit, term loans and other commercial Litigation-Related Loans ("Commercial Litigation-Related Loans"), totaled **\$464.7 \$612.5** million, or **99.4% 99.6%** of our total Litigation-Related Loan portfolio and **49.0% 50.7%** of our loan portfolio. As of **December 31, 2022** **December 31, 2023**, our consumer Litigation-Related Loans, which consist of held for investment post-settlement consumer loans and structured settlement loans ("Consumer Litigation-Related Loans"), totaled **\$2.7 \$2.4** million, or **0.6% 0.4%** of our total Litigation-Related Loan portfolio and **0.3% 0.2%** of our loan portfolio. With respect to our Litigation-Related Loan portfolio, we seek out customers on a nationwide basis.

At **December 31, 2022** **December 31, 2023**, approximately **23.8% 23.6%**, **19.4%**, and **17.5% 18.5%** of the Commercial Litigation-Related Loans outstanding had been extended to customers in New York, **California Texas** and **Texas, California**, respectively. There were **three two** other states with loan balance concentrations of at least 5.0% each of total Commercial Litigation-Related Loans.

As of **December 31, 2022** **December 31, 2023**, our total real estate loans, which consist of multifamily loans, commercial real estate loans and 1–4 family loans, totaled **\$379.9 \$455.7** million (or **40.1% 37.7%** of our loan portfolio). The majority of our real estate secured loans are in the areas surrounding the New York metropolitan area. **Our real estate portfolio is managed as a stable and reliable asset class and is conservatively underwritten.** We anticipate continuing to focus on the commercial and personal credit needs of businesses and individuals in these markets.

The following is a discussion of our major types of lending activity:

Commercial Loans and Lines of Credit ("Commercial"). Generally, commercial loans are originated to local small to mid-size businesses to provide short-term financing for inventory, receivables, the purchase of supplies, or other operating needs arising during the normal course of business and loans made to our qualified ISO customers. In addition, specialized and tailored commercial loans are offered to attorneys and law firms nationally. At **December 31, 2022** **December 31, 2023**, commercial loans (excluding Commercial Litigation-Related Loans of **\$464.7 \$612.5** million) totaled **\$87.4 million \$125.5 million** (or **9.2% 10.4%** of total loans). All commercial loans totaled **\$552.1 million \$737.9 million** (or **58.2% 61.1%** of our total loans) at **December 31, 2022** **December 31, 2023**.

[Table of Contents](#)

Commercial Litigation-Related Loans. The following is a summary of the specialized commercial loan products we offer to meet the needs of the litigation community. Commercial Litigation-Related Loans are made to law firms and the outstanding loan balances are included in the loan balance for commercial loans as noted above. A unique aspect of our underwriting involves advances of loan proceeds against a "borrowing base", which typically consists of the total inventory of litigation cases for the firm. We complement this with traditional commercial underwriting (See "— Credit Risk Management" below). Generally, the maximum amount a customer may borrow at any time is fixed as a percentage of the borrowing base outstanding at any time and takes into account the firm's operating performance and related debt service

coverage, coverage ratio ("DSCR"). In addition, on an opportunistic basis, we lend to law firms that may exhibit fluctuating earnings, cumulative deficits, and negative cash flows. In such cases, we employ an asset based lending model to the deal structure. We consider such financing opportunities where the terms and structure present manageable risks and the opportunity to achieve above average risk adjusted returns.

- **Working Capital Lines of Credit ("WC LOC").** WC LOCs are unsecured business lines of credit offered to law firms for general corporate purposes, including meeting cash flow needs, advertising, financing the purchase of fixed assets, or other reasons. The balance of such loans was \$255.0 \$373.3 million at December 31, 2022 December 31, 2023 (or 54.6% 60.7% of total Litigation-Related Loans).
- **Case Cost Lines of Credit.** Case Cost Lines of Credit ("Case Cost LOC") are unsecured business lines of credit that are tied to the costs of contingency cases and totaled \$130.3 \$152.2 million at December 31, 2022 December 31, 2023 (or 27.9% 24.8% of total Litigation-Related Loans). Contingency case costs include court filing fees, investigative costs, expert witness fees, deposition costs, medical record costs, and other costs. Recovery of case costs is derived from gross settlement proceeds from the settled case. In our experience, an average case can take two to four years to litigate and law firms are prevented from charging their clients any interest for the out-of-pocket litigation costs, which amounts to an interest-free loan provided to the client from the law firm. Thus, instead of using the law firm's cash flow, law firms use Case Cost LOCs to finance litigation cash flows because the finance charges can generally be charged against the settlement proceeds. Case Cost LOCs are not contingent loans, meaning that their repayment is not dependent on a favorable case settlement. In the event of an unfavorable outcome for the borrower, the loans are repaid from the cash flows of the law firm.
- **Term Loans.** Term loans are short-term unsecured business loans originated to law firms for general corporate purposes. These loans are offered to law firms at the same terms as those offered to other types of businesses. Term loans to law firms totaled \$59.4 \$87.0 million at December 31, 2022 December 31, 2023 (or 12.7% 14.1% of total Litigation-Related Loans).
- **Post-Settlement Commercial and Other Commercial Litigation-Related Loans.** Post-settlement commercial loans are bridge loans secured by proceeds from non-appealable, settled cases. Other commercial litigation-related loans consist of both secured and unsecured loans to law firms and attorneys. At December 31, 2022 post-settlement commercial loans totaled \$20.0 million (or 4.3% of total Litigation-Related Loans) and are classified as term December 31, 2023, we had no such loans.

Consumer Loans. Consumer loans are primarily personal loans and, to a lesser extent, post-settlement consumer loans made to plaintiffs and claimants as described below. Personal loans are purchased or originated for debt consolidation, medical expenses, living expenses, payment of outstanding bills, or other consumer needs on both a secured and unsecured basis. At December 31, 2022 December 31, 2023, total consumer loans held for investment (excluding Consumer Litigation-Related Loans of \$2.7 million \$2.4 million) totaled \$13.9 million \$12.1 million (or 1.5% 1.0% of total loans).

Post-settlement consumer loans are generally bridge loans to individuals secured by proceeds from settled cases. These loans generally meet the "life needs" of claimants in various litigation matters due to the delay between the time of settlement and actual payment of the settlement. These delays are primarily due to various administrative matters in the case. The balance of held for investment post-settlement consumer loans to individuals was \$2.7 \$2.4 million at December 31, 2022 December 31, 2023.

Real Estate Loans. The majority of our real estate secured loans are in the New York metropolitan area.

9

[Table of Contents](#)

Multifamily. Multifamily loans are the largest component of the real estate loan portfolio and totaled \$262.5 \$348.2 million (or 27.7% 28.8% of total loans) as of December 31, 2022 December 31, 2023. The multifamily loan portfolio primarily consists of nonrecourse loans

9

[Table of Contents](#)

secured by nonowner occupied apartment buildings in the New York Metropolitan area (i.e. Brooklyn, the Bronx, Manhattan.). All of our multifamily loans are underwritten on a fully amortizing basis (monthly principal and mixed-use buildings (predominantly residential income producing) in our primary market area. We originate interest payments) and purchase multifamily loans. Whether originated are predominately five or purchased, all seven year fixed interest loans with a 25 to 30 year principal amortization and subject to springing guarantees or "bad boy" protections from the principals. All loans are independently underwritten by us utilizing the same underwriting criteria per our Board established credit policy.

Commercial Real Estate ("CRE"). CRE loans totaled \$91.8 \$89.5 million (or 9.7% 7.4% of total loans) as of December 31, 2022 December 31, 2023 and consisted primarily of loans secured by mixed use properties (56.6% warehouses (53.5% of the CRE portfolio), warehouses (18.4% mixed use (18.2% of the CRE portfolio), hospitality properties (17.7% (17.3% of the CRE portfolio), with the remainder comprised of condo associations and office/retail properties (7.3% (11.0% of the CRE portfolio). We have no office exposure in our CRE portfolio as of December 31, 2023. Owner-occupied loans represented 8.0% 6.3% of the CRE portfolio at December 31, 2022 December 31, 2023. We both originate and, purchase on a limited basis, participate in CRE loans. All loans are independently underwritten by us utilizing the same underwriting criteria per our Board established credit policy.

1 – 4 Family. Mortgage loans are primarily secured by 1 – 4 family cash flowing investment properties (\$25.6 17.9 million, or 2.7% 1.5% of total loans, as of December 31, 2022 December 31, 2023) in our market area. The residential mortgage loan portfolio includes 1 – 4 family income producing investment properties, primary and secondary owner occupied residences, investor coops and condos. The majority of residential mortgages are originated internally, although we do purchase residential mortgages from time to time. Purchased loans are subject to all the asset quality and documentary precautions normally used when originating a loan.

Construction Loans. Construction loans are originated on an opportunistic basis. At December 31, 2022 December 31, 2023, there were no construction loans.

Payment Processing Activities

We provide payment processing as an acquiring bank primarily through the third-party or ISO business model in which we process and clear credit and debit card transactions on behalf of merchants. This model is designed to mitigate the risks associated with merchant losses resulting from chargebacks, fraud, non-compliance issues or even ISO or merchant insolvency. In an ISO model, the bank and the ISO jointly enter into the merchant agreement with each merchant. We believe this model provides an added layer of protection against losses from merchants since losses that are not absorbed by a merchant would be the liability of the ISO payable from reserves posted by the ISO or other funds the bank owes to the ISO. Even with this recourse, Esquire Bank is ultimately liable for losses from actions of merchants and those of ISOs. To date, Esquire Bank has not incurred any losses from its payment processing activities.

We entered into the payment processing business as an acquiring bank in 2012 in an effort to increase our noninterest income revenue and to provide cross selling opportunities for other business banking products and services. For the year ended December 31, 2022 December 31, 2023, payment processing revenues were approximately \$21.9 \$22.3 million, which was 26.0% 20.0% of our total revenue. At December 31, 2022 December 31, 2023, we had 28 27 active ISOs, servicing approximately 76,000 84,000 merchants, and for the year ended December 31, 2022 December 31, 2023, we processed \$28.0 \$33.0 billion in card volume. We intend to continue to expand our payment processing business.

Under the ISO model, Esquire Bank and the ISO determine the appropriate amount of merchant reserves, which is generally based on the nature of the merchant's business, product delivery timeframe, its chargeback and refund history, processing volumes and the merchant's financial health. The ISO performs an underwriting and risk management review, although Esquire Bank itself also reviews and underwrites applications and performs separate risk monitoring and management to ensure compliance with Esquire Bank's internal underwriting policies. As of December 31, 2022 December 31, 2023, we had contractual arrangements with three payment processors or clearing agents, TSYS, Repay and Fiserv, which are utilized by Esquire Bank and our ISOs to authorize, clear and settle card transactions.

We have implemented a comprehensive risk mitigation program for our payment processing business which includes detailed policies and procedures applicable to both ISOs and merchants pertaining to due diligence, risk and underwriting and Bank Secrecy Act and card brand network (i.e. Visa and Mastercard) compliance, among other objectives. Our Merchant Acquiring and Risk Policy establishes authorities and guidelines for the Bank to acquire payment processing

arrangements with ISOs, agent banks, payment facilitators, direct merchants and through merchant portfolio acquisitions.

Such guidelines include initial and ongoing due diligence requirements and approval authorities. All merchants, regardless of how the merchant is acquired, must meet our Merchant Credit/Underwriting Policy requirements. In addition, credit approval requirements and authorities for approving merchants and ISOs are clearly defined in our Merchant Acquiring and Risk Policy.

Our Merchant Acquiring and Risk Policy establishes stringent requirements related to the due diligence conducted initially and on an ongoing basis, requirements for the ISO contract, our responsibilities and the ISO's responsibilities in connection with the sponsorship and other matters. In the event of a potential loss and in accordance with the terms of the ISO Merchant Agreement, we can take the following actions to collect: charge the merchant account; charge the merchant reserve account; charge the ISO reserve account; deduct from the ISO monthly residual on an ongoing basis until fully recovered; and liquidate all or a portion of the ISO merchant portfolio.

In exchange for the liabilities and costs assumed by ISOs, we receive reduced revenue on our payment processing portfolio as compared to direct payment processing providers that do not obtain such indemnification and administrative support. For the year ended **December 31, 2022** **December 31, 2023**, we received a blended rate of approximately **eight seven** basis points for payment processing, compared to direct payment processing providers that may receive two to three times that rate for a portfolio with similar risk characteristics. However, we believe that our acquiring bank ISO business model represents less risk for Esquire Bank and we are compensated for the risk assumed.

Deposit Funding

Deposits are our primary source of funds to support our earning assets and growth. We offer depository products, including checking, savings, money market and certificates of deposit with a variety of rates. Deposits are insured by the FDIC up to statutory limits. Our unique low cost core deposit model is primarily driven by escrow and operating accounts from law firms and other litigation settlements on a national basis, representing **71%** **76%** of the **\$1.2** **\$1.4** billion in total deposits at **December 31, 2022** **December 31, 2023**. Our core deposits (excluding time deposits) represent **98.4%** **99.4%** of our total deposits at **December 31, 2022** **December 31, 2023**. Our total cost of deposits is **0.15%** **0.66%** for the year ended **December 31, 2022** **December 31, 2023**, anchored by our noninterest bearing demand deposits and litigation related escrow funds representing **36.2%** **33.6%** and **47.6%** **48.6%**, respectively, of total deposits. We do not use a traditional "brick and mortar" branch network to support our deposit growth and have only one branch, located in Jericho, New York, **York and one planned branch in Los Angeles, California**. The vast majority of our commercial loan customers utilize our cash management platform for their commercial deposit balances including, but not limited to, their commercial operating accounts, escrow accounts, and commercial money market accounts.

Deposits have traditionally been our primary source of funds for use in lending and investment activities and we do not utilize borrowings currently or traditionally as a source of funding for asset growth. Besides generating deposits from law firms and litigation settlements, we also generate deposits from our payment processing platform and other local businesses, individuals through client referrals, other relationships and through our single retail branch. We believe we have a stable core deposit base due primarily to the litigation market strategy as we strongly encourage and are successful in having law firm borrowers maintain their operating and escrow banking relationship with us. Our low cost of funds is due to our deposit composition consisting of approximately **98.4%** **99.4%** in core deposit accounts at **December 31, 2022** **December 31, 2023**. Our deposit strategy primarily focuses on developing lending and other service orientated relationships with customers rather than competing with other institutions on rate. Our longer duration escrow or claimant trust settlement deposits represent accounts where the law firm is trustee for the claimant settlement funds and represent **\$564.0 million** **\$684.2 million**, or **46%** **49%**, of total deposits. These law firm escrow accounts as well as other fiduciary deposit accounts are for the benefit of the law firm's customers (or claimants) and are titled in a manner to ensure that the maximum amount of FDIC insurance coverage passes through the account to the beneficial owner of the funds held in the account. Therefore, these law firm escrow accounts carry FDIC insurance at the claimant settlement level, not at the deposit account level. Further, the majority of our uninsured deposits represent customers with full relationship banking (loans

and associated deposits) including, but not limited to, law firm operating accounts, law firm escrow accounts, merchant reserves, ISO reserves, ACH processing, and custodial accounts.

The Bank participates in sweep programs to provide our customers FDIC insured deposit products and access to treasury secured money market funds. In order to participate in these programs, the Bank places, or sweeps, deposits to

11

[Table of Contents](#)

these programs where a portion of which may be utilized as a source of liquidity. Access to these sweep programs is not

11

[Table of Contents](#)

considered when assessing liquidity, which is further discussed in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources." The litigation market provides unique opportunities for the Bank to access funds due to the significant deposit sources such as mass tort and class action settlements and escrow deposits. As of **December 31, 2022** **December 31, 2023**, off-balance sheet sweep funds totaled approximately **\$432.1 million** **\$278.0 million**, of which approximately **\$216.1 million** **\$132.9 million**, or **50.0%** **47.8%**, was available to be swept back onto the Bank's balance sheet.

Credit Risk Management

We control credit risk both through a Board approved Credit Policy, disciplined underwriting of each loan, as well as active credit management processes and procedures to manage risk and minimize loss throughout the life of a transaction. We seek to maintain a broadly diversified loan portfolio in terms of type of customer, type of loan product, geographic area and industries in which our business customers are engaged. We have developed tailored underwriting criteria and credit management processes for each of the various loan product types we offer our customers.

Underwriting. In evaluating each potential loan relationship, we adhere to a disciplined underwriting evaluation process including but not limited to the following:

- understanding the customer's financial condition and ability to repay the **loan**; **loan, including DSCR and global DSCR**;
- verifying that the primary and secondary sources of repayment are adequate in relation to the amount and structure of the loan;
- observing appropriate loan to value guidelines for collateral secured loans;
- maintaining our targeted levels of diversification for the loan portfolio, both as to type of borrower and geographic location of collateral;
- ensuring that each loan is properly documented with perfected liens on collateral; and
- applying **customized** risk rating **models** **criteria** tailored to our lending activities.

Commercial Loans. These loans are typically made on the basis of the borrower's ability to make repayments from the cash flow of the borrower's business and the collateral securing these loans **which that** may fluctuate in value. Our commercial loans are originated based on the identified cash flow of the borrower and on the underlying collateral provided by the borrower. Most often, for our Litigation-Related Loans, this collateral consists of the case inventory of the law firm (borrowing base) and, to a lesser extent, accounts receivable or equipment.

- **Commercial Litigation-Related Loans (working capital lines of credit, case cost lines of credit, and term loans).** We perform the underwriting criteria typical for commercial business loans (generally, but not limited to, three years of tax returns, three years of financial data, cash flows, partner guarantees, partner personal financials, credit history, background checks, etc.). We also review the firm's case inventory to ascertain the value of their future receivables. Typically, at least three years of successful experience in plaintiff (or contingency fee) practice are required, required for a law firm. Working capital lines of credit and case cost lines of credit are floating rate, prime-based loans. The proceeds of a Case Cost loan can only be used against case expenses. These loans are subject to a general security agreement evidenced by UCC-1 filing on all assets of the borrower, including but not limited to, the full case inventory, accounts receivable, fixtures and deposits where applicable. A key component of the underwriting process is an evaluation of the pending cases of an applicant law firm to determine the probability and amount of future settlements. These loans are based on a borrowing base that was developed by us whereby a law firm's case inventory is segmented into various stages and evaluated taking into account the firm's operating performance and related debt service coverage, DSCR. In connection with these loans, the Bank generally requires personal guarantees of key partners in most circumstances and, in certain circumstances an assignment of life insurance of partners, in accordance with our Board approved Lending Policy.

[Table of Contents](#)

From time to time we will have the opportunity to provide financing to a law firm that, through its existence or its partners' professional work histories have demonstrated long-term success with large, complex, and profitable litigations, litigation matters. Firms of this nature are structured in such a way that their business model and legal talent profile has been positioned to manage such activity. These are typically firms specializing in Mass Tort or Class Action claims which often exhibit cumulative deficits, fluctuating earnings, and extended periods of negative cash flow. When structured properly, with sufficient due diligence and the application of loan structuring concepts typically associated with asset based lending, such facilities can present manageable risks and above average returns. We will entertain such financing opportunities where the terms, structure, borrower willingness and ability to cooperate with our underwriting requirements will provide an appropriate risk adjusted return. These types of asset based loans are limited to 35% of our total attorney litigation related commercial loan portfolio (based on total credit facility level) as per our Board approved Lending Policy.

Consumer Loans. Consumer loans primarily consist of our personal loans and, to a lesser extent, Consumer Litigation-Related Loans, which include post-settlement consumer loans. Personal loans are purchased or originated to individuals for debt consolidation, medical expenses, living expenses, payment of outstanding bills, or other consumer needs, are generally dependent on the credit quality of the individual borrower and may be secured or unsecured. Post-settlement consumer loans are generally for two year terms with extensions granted based on acceptable supporting documentation regarding case status and viability, at Esquire Bank's discretion. To ensure the value of the settlement amount and likelihood and timeframe of payout, we require an executed settlement agreement or an affidavit of attorney attesting to the existence of an accepted offer. As the settlements are court ordered, the risks of settlements being renegotiated after we have made the loans are minimal. The loan-to-value ("LTV") ratio is generally limited to 50% of the net settlement amount due to the borrower.

1-4 Family Loans. Residential mortgage loans are originated or purchased primarily for investment purposes, generally with fixed rates and 30-year or 15-year terms. Adjustable-rate mortgages ("ARMs") are purchased or originated as 1 year ARMs, 5/1 ARMs, or 7/1 ARMs. We perform an extensive credit history review for each borrower. Second homes or investment properties are subject to additional requirements. Debt-to-income ("DTI") and debt service coverage, DSCR, if applicable, ratios generally conform to industry standards for conforming loans. Flood insurance, title insurance and fire/hazard insurance are mandatory for all applications, as appropriate.

Commercial Real Estate and Multifamily Loans. Loans secured by commercial and multifamily real estate generally have larger balances and involve a greater degree of different risk considerations than 1-4 family mortgage loans. Of primary concern consideration in commercial and multifamily real estate lending is the borrower's creditworthiness and the feasibility and cash flow potential of the project. Payments on loans secured by income properties often depend on successful operation and management of the properties. As a result, repayment of such loans may be subject to a greater extent than 1-4 family real estate loans, to adverse conditions in the real estate market or the economy.

In approving a commercial or multifamily real estate loan, we consider and review (i) a global cash flow analysis of the borrower, and consider (ii) the net operating income of the property, (iii) the borrower's expertise, credit history and profitability and (iv) the value of the underlying collateral property. Maximum LTV ratios are 80% of appraised value and we generally require that the properties securing these real estate loans have minimum debt service ratios (the ratio of earnings before debt service net operating income to debt service) of 115%. Loan

terms are fifteen years or less with the option to extend another five years and amortization is based on a 25 – 30 year 25-to-30-year schedule or less. An environmental phase one report is obtained when the possibility exists that hazardous materials may have existed on the site, or the site may have been impacted by adjoining properties that handled hazardous materials. To monitor cash flows on income producing properties, we require borrowers and loan guarantors if any, to provide annual personal and business financial statements on commercial and multifamily real estate loans, an annual basis for loans with a principal balance in excess of \$1.5 million.

Construction Loans. Construction lending involves additional risks when compared with permanent 1 – 4 family lending because funds are advanced upon the security of the project, which is of uncertain value prior to its completion. This type of lending also typically involves higher loan principal amounts and is often concentrated with a small number of builders. In addition, generally during the term of a construction loan, interest may be funded by the borrower or disbursed from an interest reserve set aside from the construction loan budget. These loans often involve the disbursement of substantial funds with repayment substantially dependent on the success of the ultimate project and the ability of the

13

[Table of Contents](#)

borrower to sell or lease the property or obtain permanent take-out financing, rather than the ability of the borrower or

13

[Table of Contents](#)

guarantor to repay principal and interest. Construction loans are based upon estimates of costs and values associated with the completed project. Underwriting is focused on the borrowers' financial strength, credit history and demonstrated ability to produce a quality product and effectively market and manage their operations.

Loan Approval Authority. Our lending activities follow written, non-discriminatory, underwriting standards and loan origination procedures established by our Board of Directors and management. We have established several levels of lending authority that have been delegated by the Board of Directors to the Directors Loan Committee, the Chief Lending Officer and other personnel in accordance with the Lending Authority in the Loan Policy. Authority limits are based on the total exposure of the borrower and are conditioned on the loan conforming to the policies contained in the Loan Policy. Any Loan Policy exceptions are fully disclosed to the approving authority.

Loans to One Borrower. In accordance with loans-to-one-borrower regulations, the Bank is generally limited to lending no more than 15% of its unimpaired capital and unimpaired surplus to any one borrower or borrowing entity. This limit may be increased by an additional 10% for loans secured by readily marketable collateral having a market value, as determined by reliable and continuously available price quotations, at least equal to the amount of funds outstanding. To qualify for this additional 10% the bank must perfect a security interest in the collateral and the collateral must have a market value at all times of at least 100% of the loan amount that exceeds the 15% general limit. At December 31, 2022 December 31, 2023, our regulatory limit on loans-to-one borrower was \$23.0 \$29.6 million.

Management understands the importance of concentration risk and continuously monitors to ensure that portfolio risk is balanced between such factors as loan type, industry, geography, collateral, structure, maturity and risk rating, among other things. Our Loan Policy establishes detailed concentration limits and sub limits by loan type and geography.

Ongoing Credit Risk Management. In addition to the tailored underwriting process described above, we perform ongoing risk monitoring and review processes for all credit exposures. Although we grade and classify our loans internally, we have an independent third party professional firm perform regular loan reviews to confirm loan classifications. We strive to identify potential problem loans early in an effort to

aggressively seek resolution of these situations before the loans create a loss, record any necessary charge-offs promptly and maintain adequate allowance levels for probable **loan credit** losses incurred in the loan portfolio.

In general, whenever a particular loan or overall borrower relationship is downgraded to pass-watch, special mention or substandard based on one or more standard loan grading factors, our credit officers engage in active evaluation of the asset to determine the appropriate resolution strategy. Management regularly reviews the status of the watch list and classified assets portfolio as well as the larger credits in the portfolio.

In addition to our general credit risk management processes, we employ incremental risk management processes for our commercial loans to law firms. We require borrowing base updates at least annually and also engage in active review and monitoring of the borrowing base collateral, including assessments of the underlying litigation status and quality of the legal work. Where a relationship is considered to be structured similar to an asset based lending facility, the ongoing credit risk management of the relationship is conducted at least semiannually.

Commercial Real Estate Lending Credit Risk Management Considerations in the Current Environment. Due to increases in interest rates since March 2022, the current inflationary environment, as well as the pandemic driven change to working and living arrangement dynamics, management has enhanced its ongoing credit risk management of the commercial real estate loan portfolio in response to the inherent risk associated with the current economic environment. Specifically, management has further analyzed the multifamily and CRE loan portfolios which comprise \$348.2 million, or 28.8%, and \$89.5 million, or 7.4%, respectively, of total loans, as of December 31, 2023. We have no exposure to office and construction loans, minimal exposure to hospitality (\$15.5 million as of December 31, 2023), and a regulatory CRE concentration exposure at both the consolidated and Bank level that is less than 225% of total capital plus the allowance for credit losses. The following enhancements were made to our credit risk management monitoring processes to address the current environment and reviewed with our Board of Directors:

14

[Table of Contents](#)

- Management stratified the multifamily and CRE portfolios, respectively, by LTV (i.e. less than 50% LTV, 50%-60% LTV, 60%-70% LTV, etc.) and evaluated several sub-portfolio characteristics, including, but not limited to, the original loan balance, current loan balance, loan count, maturity, LTV, and DSCR. The overall multifamily portfolio's weighted average DSCR and LTV was 1.66 and 54%, respectively, and the CRE portfolio weighted average DSCR and LTV was 1.57 and 60%, respectively.
- Multifamily loans maturing in 2024 totaled \$29.1 million and had a weighted average DSCR and a weighted average LTV of approximately 1.46 and 57%, respectively. CRE loans maturing in 2024 totaled \$5.6 million and had a weighted average DSCR and weighted average LTV of approximately 3.79 and 53%, respectively.
- Multifamily loans maturing in 2025 totaled \$51.7 million and had a weighted average DSCR and weighted average LTV of approximately 1.40 and 58%, respectively. CRE loans maturing in 2025 totaled \$1.8 million and had a weighted average DSCR and weighted average LTV of approximately 1.71 and 68%, respectively.
- Semiannual stress testing of multifamily and CRE DSCR and LTV at both the individual loan and portfolio level was performed by adjusting the current loan interest rate and the property capitalization rate to current market rates to evaluate the pro forma DSCR and LTV levels. For illustrative purposes, assuming a 6.25% current market interest rate (DSCR) and a 6.50% capitalization rate (LTV), weighted average DSCR and LTV ratios for the multifamily portfolio were 1.37 and 70%, respectively, and the CRE portfolio were 1.35 and 73%, respectively, which are well within our Loan Policy guidelines.
- The multifamily portfolio was segregated into rent regulated, free market, and mixed (both rent regulated and free market) to assess exposure to each type of property when performing the above analysis. Each category represented approximately 33% of the overall multifamily portfolio totaling \$348.2 million at December 31, 2023.

Investments

We manage our investments primarily for liquidity purposes, with a secondary focus on returns. All of our debt securities are classified as available-for-sale or held-to-maturity and can be used to collateralize Federal Home Loan Bank of New York ("FHLB") borrowings, FRB borrowings, or other borrowings. At **December 31, 2022** **December 31, 2023**, our securities had a fair value of **\$187.6** **\$191.2** million, and consisted of U.S. Government Agency collateralized mortgage obligations and mortgage-backed securities.

Our investment objectives are primarily to provide and maintain liquidity, establish an acceptable level of interest rate risk, to provide a use of funds when demand for loans is weak and to generate a favorable return. Our board of directors has the overall responsibility for the investment portfolio, including approval of our investment policy. The Asset Liability Committee ("ALCO") and management are responsible for implementation of the investment policy and monitoring our investment performance. The **Board board of Directors directors** reviews the status of our investment portfolio monthly.

14

[Table of Contents](#)

We are required to maintain an investment in FHLB stock, which is based on our level of mortgage related assets ("MRA") and adjusted for any FHLB borrowings, for which we had none at **December 31, 2022** **December 31, 2023**. Additionally, we are required to maintain an investment in Federal Reserve Bank ("FRB") of New York stock equal to six percent of our capital and surplus. While we have the authority under applicable law to invest in derivative instruments, we had no investments in derivative instruments at **December 31, 2022** **December 31, 2023**.

The Company enters into purchases of securities under agreements to resell identical securities which consist of mortgage loans that meet the Ginnie Mae ("GNMA") pooling qualifications. The cash advanced to the counterparty are reflected as assets on the Statement of Financial Condition and are accounted for at cost. The Company obtains possession of securities collateral with a market value equal to or in excess of the principal amount loaned under the resell agreement and has the right to request additional collateral, based on its daily monitoring of the fair value of the securities. As of **December 31, 2022** **December 31, 2023**, there **is one** **were no** open **contract with one counterparty that is** **scheduled to mature within thirty days with a carrying amount** **contracts**.

15

[Table of \\$49.6 million. Contents](#)

Borrowings

We maintain diverse funding sources including borrowing lines at the FHLB, the FRB discount window and other financial institutions. Traditionally, we have not utilized borrowings to fund our operations. The FHLB functions as a central reserve bank providing credit for its member financial institutions. As a member, we are required to own capital stock in the FHLB and are authorized to apply for advances on the security of such stock and certain of our **whole first mortgage multifamily** loans and **other assets securities portfolio** (principally securities which are obligations of, or guaranteed by, the United States), provided certain standards related to creditworthiness have been met. Advances are made under several different programs, each having its own interest rate and range of maturities. Depending on the program, limitations on the amount of advances are based either on a fixed percentage of an institution's net worth or on the FHLB assessment of the institution's creditworthiness. As of **December 31, 2022** **December 31, 2023**, we had **\$149.4** **\$284.2** million of available borrowing capacity with the FHLB. We also had a borrowing capacity with the FRB of New York discount window of **\$36.1 million** **\$58.0 million**. The other borrowing lines are maintained primarily for contingency funding sources and totaled **\$67.5** **\$17.5** million. No amounts were outstanding on any of the aforementioned lines as of **December 31, 2022** **December 31, 2023**.

Human Capital Resources

At **December 31, 2022** **December 31, 2023**, we employed **116** **140 full time equivalent** individuals, **nearly all of whom are full-time and** of which approximately 60% are either minorities or women. None of our employees are represented by a collective bargaining agreement. The Company's national platform employs a business model that combines high-touch service, technology and a relationship-based focus of a

community bank with an extensive suite of banking and innovative financial services to businesses and individuals embracing the new digital banking era. We seek to hire well-qualified employees who also fit our corporate culture.

Training, Development, and Retention. We encourage and support the growth and development of our employees and, wherever possible, seek to fill positions by promotion and transfer from within the organization. The Company provides a collaborative environment where opportunities are provided through on the job skills training, firm sponsored training, informal peer mentoring, and interaction with senior leaders. This collaborative environment offers internal mobility as well as competitive compensation and benefits packages allowing for significant employee retention.

Safety, Health and Welfare. The safety, health and wellness of our employees is a top priority. During the COVID-19 pandemic, we continued to responsibly serve the needs of our customers while prioritizing the health and safety of our employees and their families. The Bank requires certain health protocols to be followed when deemed necessary by state and local authorities, which has previously included, but not limited to, reduced corporate travel, office cleaning measures, social distancing practices and the use of face coverings. While COVID-19 has resulted in widespread disruption to the lives and businesses of the Bank's customers and employees, the Bank's response has enabled the Bank to remain focused on assisting customers and ensuring that the Bank remains fully operational. Management continues to monitor updates from the relevant authorities to assess whether adjustments to our existing health protocols are necessary.

15

[Table of Contents](#)

Benefits. On an ongoing basis, we further promote the health and wellness of our employees by strongly encouraging work-life balance. Our benefits package includes health care coverage, retirement benefits, life and disability insurance, paid time off and leave policies.

Community Involvement. As part of our Community Reinvestment Act obligations as a community bank, Esquire Bank supports a multitude of diverse, worthy, community-based organizations through a comprehensive grant and lending program. Additionally, the Bank donates to a variety of local and national charitable organizations.

Subsidiaries

Esquire Bank, National Association is the sole subsidiary of Esquire Financial Holdings, Inc. and there are no subsidiaries of Esquire Bank, National Association.

Supervision and Regulation

General. Esquire Bank is a national bank organized under the laws of the United States of America and its deposits are insured to applicable limits by the Deposit Insurance Fund (the "DIF"). The lending, investment, deposit-taking, and other business authority of Esquire Bank is governed primarily by federal law and regulations and Esquire Bank is prohibited from engaging in any operations not authorized by such laws and regulations. Esquire Bank is subject to extensive regulation, supervision and examination by, and the enforcement authority of, the Office of the Comptroller of the Currency (the "OCC"), and to a lesser extent through certain back-up authority by the FDIC, as its deposit insurer, as well as by the FRB, insurer. Esquire Bank is also subject to federal financial consumer protection and fair lending laws and regulations of the Consumer Financial Protection Bureau, though the OCC is responsible for examining, supervising, and supervising enforcing the bank's Bank's compliance with these laws. The regulatory structure establishes a comprehensive framework of activities in which a national bank may engage and is primarily intended for the protection of depositors, customers and the DIF. The regulatory

16

[Table of Contents](#)

structure gives the regulatory agencies extensive discretion in connection with their supervisory and enforcement activities and examination policies, including policies with respect to the classification of assets and the establishment of adequate **loan credit** loss reserves for regulatory purposes.

Esquire Financial Holdings, Inc. is a bank holding company, due to its control of Esquire Bank, and is therefore subject to the requirements of the **BHC Act** **BHCA** and regulation and supervision by the FRB. The Company files reports with and is subject to periodic examination by the FRB.

Any change in the applicable laws and regulations, whether by the OCC, the FDIC, the FRB or through legislation, could have a material adverse impact on Esquire Bank, the Company and their operations and the Company's stockholders.

The Dodd-Frank Act made extensive changes in the regulation of insured depository institutions. Among other things, the Dodd-Frank Act (i) created the Consumer Financial Protection Bureau as an independent bureau to assume responsibility for the implementation of the federal financial consumer protection and fair lending laws and regulations, a function previously assigned to prudential regulators; (although institutions of less than \$10 billion in assets, such as Esquire Bank, continue to be examined for compliance with consumer protection and fair lending laws and regulations by, and be subject to the primary enforcement authority of their primary federal bank regulator rather than the Consumer Financial Protection Bureau); (ii) directed changes in the way that institutions are assessed for deposit insurance; (iii) mandated the revision of regulatory capital requirements; (iv) codified the FRB's long-standing policy that a bank holding company must serve as a source of financial and managerial strength for its subsidiary banks; (v) required regulations requiring originators of certain securitized loans to retain a percentage of the risk for the transferred loans; (vi) stipulated regulatory rate-setting for certain debit card interchange fees; (vii) repealed restrictions on the payment of interest on commercial demand deposits; (viii) enacted the so-called Volcker Rule, which generally prohibits banking organizations from engaging in proprietary trading and from investing in, sponsoring or having certain relationships with hedge funds and (ix) contained a number of reforms related to mortgage originations.

Many of the provisions of the Dodd-Frank Act had delayed effective dates and/or required the issuance of implementing regulations. However, the Dodd-Frank Act has, and will likely continue to cause increased regulatory burden, compliance costs and interest expense for the Company and Esquire Bank.

[Table of Contents](#)

What follows is a summary of some of the laws and regulations applicable to Esquire Bank and Esquire Financial **Holdings, Holdings, Inc.** The summary is not intended to be exhaustive and is qualified in its entirety by reference to the actual laws and regulations.

Esquire Bank, National Association

Loans and Investments

National banks have authority to originate and purchase any type of loan, including commercial, commercial real estate, 1–4 family mortgages or consumer loans. Aggregate loans by a national bank to any single borrower or group of related borrowers are generally limited to 15% of Esquire Bank's capital and surplus, plus an additional 10% if secured by specified readily marketable collateral.

Federal law and OCC regulations limit Esquire Bank's investment authority. Generally, a national bank is prohibited from investing in corporate equity securities for its own account other than companies through which the bank conducts its business. Under OCC regulations, a national bank may invest in investment securities up to specified limits depending upon the type of security. "Investment securities" are generally defined as marketable obligations that are investment grade and not predominantly speculative in nature. The OCC classifies investment securities into five different types and, depending on its type, a national bank may have the authority to deal in and underwrite the security. The OCC has also permitted national banks to purchase certain noninvestment grade securities that can be reclassified and underwritten as loans.

Lending Standards

The federal banking agencies adopted uniform regulations prescribing standards for extensions of credit that are secured by liens or interests in real estate or made for the purpose of financing permanent improvements to real estate. Under these regulations, all insured depository institutions, such as Esquire Bank, must adopt and maintain written policies establishing appropriate limits and standards for extensions of credit that are secured by liens or interests in real estate or are made for the purpose of financing permanent improvements to real estate. These policies must establish loan portfolio diversification standards, prudent underwriting standards (including loan-to-value limits) that are clear and measurable, loan administration procedures, and documentation, approval and reporting requirements. The real estate lending policies must reflect consideration of the federal bank regulators' Interagency Guidelines for Real Estate Lending Policies that have been adopted.

Federal Deposit Insurance

Deposit accounts at Esquire Bank are insured by the FDIC's Deposit Insurance Fund ("DIF").

The FDIC adopted a final rule in 2022, applicable to all insured depository institutions, to increase initial base deposit insurance assessment rate schedules uniformly by two basis points, beginning in the first quarterly assessment period of 2023. The FDIC also concurrently maintained the DIF reserve ratio at 2.0% for 2023. The increase in assessment rate schedules is intended to increase the likelihood that the reserve ratio reaches the statutory minimum of 1.35% by the statutory deadline of September 30, 2028.

17

[Table of Contents](#)

The FDIC may terminate deposit insurance upon a finding that an institution has engaged in unsafe or unsound practices, is in an unsafe or unsound condition to continue operations or has violated any applicable law, regulation, rule, order or condition imposed by the FDIC. We do not know of any practice, condition or violation that might lead to termination of Esquire Bank's deposit insurance.

Capitalization

Federal regulations require FDIC insured depository institutions, including national banks, to meet several minimum capital standards: a common equity Tier 1 capital to risk-based assets ratio, a Tier 1 capital to risk-based assets ratio, a total capital to risk-based assets ratio and a Tier 1 capital to total assets leverage ratio. The existing capital requirements were

17

[Table of Contents](#)

effective January 1, 2015 and are the result of a final rule implementing regulatory amendments based on recommendations of the Basel Committee on Banking Supervision and certain requirements of the Dodd-Frank Act.

The capital standards require the maintenance of common equity Tier 1 capital, Tier 1 capital and total capital to risk-weighted assets of at least 4.5%, 6% and 8%, respectively, and a leverage ratio of at least 4% Tier 1 capital. Common equity Tier 1 capital is generally defined as common stockholders' equity and retained earnings. Tier 1 capital is generally defined as common equity Tier 1 and Additional Tier 1 capital. Additional Tier 1 capital generally includes certain noncumulative perpetual preferred stock and related surplus and minority interests in equity accounts of consolidated subsidiaries. Total capital includes Tier 1 capital (common equity Tier 1 capital plus Additional Tier 1 capital) and Tier 2 capital. Tier 2 capital is comprised of capital instruments and related surplus meeting specified requirements, and may include cumulative preferred stock and long-term perpetual preferred stock, mandatory convertible securities, intermediate preferred stock and subordinated debt.

Also included in Tier 2 capital is the allowance for **loan and lease credit** losses limited to a maximum of 1.25% of risk-weighted assets and, for institutions that have exercised an opt-out election regarding the treatment of Accumulated Other Comprehensive Income ("AOCI"), up to 45% of net unrealized gains on available-for-sale equity securities with readily determinable fair market values. Institutions that have not exercised the AOCI opt-out have AOCI incorporated into common equity Tier 1 capital (including unrealized gains and losses on available-for-sale securities). We exercised the opt-out election regarding the treatment of AOCI. Calculation of all types of regulatory capital is subject to deductions and adjustments specified in the regulations.

In determining the amount of risk-weighted assets for purposes of calculating risk-based capital ratios, a bank's assets, including certain off-balance sheet assets (e.g., recourse obligations, direct credit substitutes, residual interests), are multiplied by a risk weight factor assigned by the regulations based on perceived risks inherent in the type of asset. Higher levels of capital are required for asset categories believed to present greater risk. For example, a risk weight of 0% is assigned to cash and U.S. government securities, a risk weight of 50% is generally assigned to prudently underwritten first lien 1–4 family mortgages, a risk weight of 100% is assigned to commercial and consumer loans, a risk weight of 150% is assigned to certain past due loans and a risk weight of between 0% to 600% is assigned to permissible equity interests, depending on certain specified factors.

In addition to establishing the minimum regulatory capital requirements, the regulations limit capital distributions and certain discretionary bonus payments to management if the institution does not hold a "capital conservation buffer" consisting of 2.5% of common equity Tier 1 capital to risk-weighted assets above the amount necessary to meet its minimum risk-based capital requirements.

Legislation enacted in 2018 required the federal banking agencies, including the **Federal Reserve, FRB**, to establish a "community bank leverage ratio" of between 8-10% of average total consolidated assets for qualifying institutions with less than \$10 billion of assets. Banks meeting the specified **requirement requirements** and electing to follow the alternative framework would be deemed to comply with the regulatory capital requirements, including the risk-based requirements. The federal agencies final rule issued in 2019 set the community bank leverage ratio at 9%. The Bank has not elected to utilize this alternative framework as of **December 31, 2022 December 31, 2023**.

Safety and Soundness Standards

Each federal banking agency, including the OCC, has adopted guidelines establishing general standards relating to internal controls, information and internal audit systems, loan documentation, credit underwriting, interest rate exposure, asset growth, asset quality, earnings, compensation, fees and benefits and information security standards. In general, the guidelines require appropriate systems and practices to identify and manage the risks and exposures specified in the

18

[Table of Contents](#)

guidelines. The guidelines prohibit excessive compensation as an unsafe and unsound practice and describe compensation as excessive when the amounts paid are unreasonable or disproportionate to the services performed by an executive officer, employee, director, or principal stockholder. **The In 2023, the OCC issued guidance along with the FDIC also has issued guidance and FRB** on risks banks may face from third party relationships (e.g. relationships under which the third party provides services to the bank). The guidance **generally requires outlines the bank agencies' views on sound risk management principles related to perform third party relationships, including as related to the performance of adequate due diligence on the third party, appropriately document appropriate documentation of the relationship, and perform performance of adequate oversight and auditing in order to the limit the risks to the bank.**

18

[Table of Contents](#)

Prompt Corrective Regulatory Action

Federal law requires that the federal bank regulatory authorities regulators take "prompt corrective action" with respect to institutions that do not meet minimum capital requirements. For these purposes, the statute establishes five capital tiers: well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized and critically undercapitalized.

National banks that have insufficient capital are subject to certain mandatory and discretionary supervisory measures. For example, a bank that is "undercapitalized" (i.e. fails to comply with any meet certain specified regulatory capital requirement measures) is subject to growth limitations and is required to submit a capital restoration plan; a holding company that controls such a bank is required to guarantee that the bank complies with the capital restoration plan. A "significantly undercapitalized" bank is subject to additional restrictions. National banks deemed by the OCC to be "critically undercapitalized" are subject to the appointment of a receiver or conservator.

Under the prompt corrective action requirements, insured depository institutions are required to meet the following in order to qualify as "well capitalized:" (1) a common equity Tier 1 risk-based capital ratio of 6.5%; (2) a Tier 1 risk-based capital ratio of 8%; (3) a total risk-based capital ratio of 10% and (4) a Tier 1 leverage ratio of 5%. The Bank was well capitalized under the prompt corrective action requirements at December 31, 2022 December 31, 2023.

Dividends

Under federal law and applicable regulations, a national bank may generally declare a cash dividend, without approval from the OCC, in an amount equal to its year-to-date net income plus the prior two years' net income that is still available for cash dividend. Cash dividends exceeding those amounts require application to and approval by the OCC. To pay a cash dividend, a national bank must also maintain an adequate capital conservation buffer under the capital rules discussed above.

Transactions with Affiliates and Loans to Insiders

Sections 23A and 23B of the Federal Reserve Act govern transactions between a national bank and its affiliates, which includes the Company. The FRB has adopted Regulation W, which implements and interprets Sections 23A and 23B, in part by codifying prior FRB interpretations.

An Under Sections 23A and 23B of the Federal Reserve Act and Regulation W, an affiliate of a bank is includes any company or entity that controls, is controlled by or is under common control with the bank. A subsidiary of a bank that is not also a depository institution or a "financial subsidiary" under federal law is generally not treated as an affiliate of the bank for the purposes of Sections 23A and 23B; 23B and Regulation W; however, the OCC has the discretion to treat subsidiaries of a bank as affiliates on a case-by-case basis. Section 23A limits the extent to which a bank or its subsidiaries may engage in "covered transactions" with any one affiliate to 10% of the bank's capital stock and surplus. There is an aggregate limit of 20% of the bank's capital stock and surplus for such covered transactions with all affiliates. The term "covered transaction" includes, among other things, the making of a loan to an affiliate, a purchase of assets from an affiliate, the issuance of a guarantee on behalf of an affiliate, and the acceptance of securities of an affiliate as collateral for a loan. All such covered transactions are required to be on terms and conditions that are consistent with safe and sound banking practices and no transaction may not involve the acquisition of any "low quality asset" from an affiliate. Certain covered transactions, such as loans to or guarantees on behalf of an affiliate, must be secured by collateral in amounts ranging from 100 to 130 percent of the loan amount, depending upon the type of collateral. In addition, Section 23B requires that any covered transaction (and specified other transactions) between a bank and an affiliate must be on terms and conditions that

[Table of Contents](#)

are substantially the same, or at least as favorable, to the bank, as those that would be provided to prevailing at the time for comparable transactions with or involving a non-affiliate.

In September 2021, Esquire Bank sold its legacy consumer NFL portfolio to its parent company, Esquire Financial Holdings, Inc., at a fair value of approximately \$14.6 million, in compliance with Regulation W. On April 1, 2022, the Company finalized the sale of its legacy NFL

consumer post settlement loan portfolio to a third party sponsored entity (or "Fund") in exchange for a nonvoting economic interest in the Fund valued at \$13.5 million.

A bank's loans to its **and its affiliates**, executive officers, directors, any owner of more than 10% of its stock (each, an "insider") and certain entities **affiliated with controlled by** any such person (an insider's "related interest") are subject to the conditions and limitations

[Table of Contents](#)

imposed by Section 22(h) of the Federal Reserve Act and the FRB's Regulation O. The aggregate amount of a bank's loans to any insider and the insider's related interests may not exceed the loans-to-one-borrower limit applicable to national banks. Aggregate loans by a bank to its insiders and insiders' related interests may not exceed the bank's unimpaired capital and unimpaired surplus. **With certain exceptions, such as education loans and certain 1–4 family mortgages a bank's loans to its executive officers, may not exceed the greater of \$25,000 or 2.5% of the bank's unimpaired capital and unimpaired surplus, but in no event more than \$100,000.** Regulation O also requires that any loan to an insider or a related interest of an insider be approved in advance by a majority of the board of directors of the bank, with any interested director not participating in the voting, if the loan, when aggregated with any existing loans to that insider or the insider's related interests, would exceed the **lesser of \$500,000 greater of \$25,000 or 5% of the bank's unimpaired capital and surplus, surplus, or \$500,000.** Generally, such loans must be made on substantially the same terms as, and follow credit underwriting procedures that are no less stringent than, those that are prevailing at the time for comparable transactions with other persons and must not **present involve** more than a normal risk of **collectability, repayment or present other unfavorable features.** An exception is made for extensions of credit made pursuant to a benefit or compensation plan of a bank that is widely available to employees of the bank and that does not give any preference to insiders of the bank over other employees of the bank. **In addition, with certain exceptions, such as education loans and certain 1–4 family mortgages, a bank's loans to its executive officers may not exceed the greater of \$25,000 or 2.5% of the bank's unimpaired capital and unimpaired surplus, and in no event may exceed \$100,000.** As of April 29, 2021, as a matter of policy, the Bank ceased making new loans and extension of credit available to its insiders of the Bank and their related interests.

Enforcement

The OCC has extensive enforcement authority over national banks to correct unsafe or unsound practices and violations of law or regulation. Such authority includes the issuance of cease and desist orders, assessment of civil money penalties and removal of officers and directors. The OCC may also appoint a conservator or receiver for a national bank under specified circumstances, such as where (i) the bank's assets are less than its obligations to creditors, (ii) the bank is likely to be unable to pay its obligations or meet depositors' demands in the normal course of business, or (iii) a substantial dissipation of bank assets or earnings has occurred due to a violation of law of regulation or unsafe or unsound practices.

Federal Reserve System

Under federal law and regulations, the Bank is required to maintain sufficient liquidity to ensure safe and sound banking practices. Regulation D, promulgated by the FRB, imposes reserve requirements on all depository institutions, including **the Esquire Bank**, which maintain transaction accounts or non-personal time deposits. In March 2020, due to a change in its approach to monetary policy due to the COVID-19 pandemic, the FRB implemented a final rule to amend Regulation D requirements and reduce reserve requirement ratios to zero. The FRB has indicated that it has no plans to re-impose reserve requirements, but may do so in the future if conditions warrant.

Examinations and Assessments

Esquire Bank is required to file periodic reports with and is subject to periodic examination by the OCC. Federal regulations generally require periodic on-site examinations for all depository institutions. Esquire Bank is required to pay an annual assessment to the OCC to fund the agency's operations.

Community Reinvestment Act and Fair Lending Laws

Under the **CRA, Community Reinvestment Act ("CRA")**, Esquire Bank has a continuing and affirmative obligation consistent with its safe and sound operation to help meet the credit needs of its entire community, including low and moderate income neighborhoods. The CRA does not establish specific lending requirements or programs for financial institutions nor does it limit an institution's discretion to develop the types of products and services that it believes are best suited to its particular community. The CRA requires the OCC to assess **its Esquire Bank's** record of meeting the credit needs of its community and to take that record into account in its evaluation of certain applications by Esquire Bank. For example,

20

[Table of Contents](#)

the regulations specify that a bank's CRA performance will be considered in its expansion (e.g., branching or merger) proposals and may be the basis for approving, denying or conditioning the approval of an application. As of the date of its most recent OCC evaluation, Esquire Bank was rated "outstanding" with respect to its CRA compliance.

20

[Table](#) On October 24, 2023, the FDIC, the FRB, and the OCC issued a final rule to strengthen and modernize the CRA regulations. Under the final rule, banks with assets of **Contents** at least \$2 billion as of December 31 in both of the prior two calendar years will be a "large bank". The agencies will evaluate large banks under four performance tests: the Retail Lending Test, the Retail Services and Products Test, the Community Development Financing Test, and the Community Development Services Test. The applicability date for the majority of the provisions in the CRA regulations is January 1, 2026, and additional requirements will be applicable on January 1, 2027.

Bank Secrecy Act, USA PATRIOT Act, and Money Anti-Money Laundering Regulations

Esquire Bank is subject to **federal anti-money laundering and anti-terrorist financing laws**, including the **federal** Bank Secrecy Act (the "BSA"), which incorporates several laws, including **and** the Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 **or** (the "USA PATRIOT Act"), and those laws' implementing regulations issued by the **USA PATRIOT Act and related regulations**, **Financial Crimes Enforcement Network ("FinCEN")**. The USA PATRIOT Act gives the federal government powers to address money laundering and terrorist threats through enhanced domestic security measures, expanded surveillance powers, increased information sharing, and broadened anti-money laundering requirements. By way of amendments to the **Bank Secrecy Act, BSA**, Title III of the USA PATRIOT Act implemented measures intended to encourage information sharing among bank regulatory agencies and law enforcement bodies. **Further, certain provisions of Title III**

Together, the BSA and USA PATRIOT Act impose affirmative obligations on a broad range of financial institutions, including banks, thrifts, brokers, dealers, credit unions, money transfer agents and parties registered under the Commodity Exchange Act.

Among other things, **Title III of the BSA and the USA PATRIOT Act**, and **the related their implementing regulations** **require; require banks to:**

- **Establishment of Establish** anti-money laundering compliance programs that **includes include** policies, procedures, and internal controls; the appointment of an anti-money laundering compliance officer; a training program; **and** independent testing; **and customer due diligence;**
- **Filing of File** certain reports **to with** FinCEN and law enforcement that are **designated designed** to assist in the detection and prevention of money laundering and terrorist financing activities;
- **Establishment of a program Establish programs** specifying procedures for obtaining and maintaining certain records from customers seeking to open new accounts, including verifying the identity of customers;

- In certain circumstances, **compliance comply** with enhanced due diligence policies, procedures and controls designed to detect and report money-laundering, terrorist financing and other suspicious activity;
- **Monitoring Monitor** account activity for suspicious transactions; and
- **A Conduct** heightened level of review for certain high risk customers or accounts.

The USA PATRIOT Act also includes prohibitions on correspondent accounts for foreign shell banks and requires compliance with record keeping obligations with respect to correspondent accounts of foreign banks.

The bank regulatory agencies have increased the regulatory scrutiny of **compliance with the Bank Secrecy BSA and the USA PATRIOT Act, and of those institutions' anti-money laundering programs maintained by financial institutions, and anti-terrorist financing compliance programs**. Significant penalties and fines, as well as other supervisory orders may be imposed on a financial institution for non-compliance with these requirements. In addition, the federal bank regulatory agencies must consider the effectiveness **of in combating money laundering activities for** financial institutions engaging in a merger **transaction in combating money laundering activities. transaction.**

21

[Table of Contents](#)

Esquire Bank has adopted policies and procedures to comply with these requirements.

Privacy and Cybersecurity Laws

Esquire Bank is subject to a variety of federal and state privacy laws, which govern the collection, safeguarding, sharing and use of customer information. For example, the Gramm-Leach-Bliley Act requires all financial institutions offering financial products or services to retail customers to provide such customers with the financial institution's privacy policy and provide such customers the opportunity to "opt out" of the sharing of certain personal financial information with unaffiliated third parties. It also requires banks to safeguard personal information of consumer customers. Some state laws also protect the privacy of information of state residents and require adequate security for such data.

In November 2021, the federal bank regulatory agencies issued a final rule requiring banking organizations to notify their primary federal regulator as soon as possible and no later than 36 hours of determining that a "computer-security

21

[Table of Contents](#)

incident" that rises to the level of a "notification incident," as those terms are defined in the final rule, has occurred. A notification incident is a "computer-security incident" that has materially disrupted or degraded, or is reasonably likely to materially disrupt or degrade, the banking organization's ability to deliver services to a material portion of its customer base, jeopardize the viability of key operations of the banking organization, or impact the stability of the financial sector. The final rule also requires bank service providers to notify any affected bank to or on behalf of which the service provider provides services "as soon as possible" after determining that it has experienced an incident that materially disrupts or degrades, or is reasonably likely to materially disrupt or degrade, covered services provided to such bank for four or more hours. The rule was effective April 1, 2022, with compliance required by May 1, 2022.

In March 2022, On July 26, 2023, the SEC **proposed new rules issued a final rule that would require requires** registrants, such as the Company, to (i) report material cybersecurity incidents on Form 8-K, (ii) include updated disclosure in Forms 10-K and 10-Q of previously disclosed cybersecurity incidents and disclose previously undisclosed individually immaterial incidents when a determination is made that they

have become material on an aggregated basis, (iii) disclose cybersecurity policies and procedures and governance practices, including at the board and management levels in Form 10-K, and (iv) disclose the board of directors' cybersecurity expertise.

Payment Processing

Esquire Bank is also subject to the rules of Visa, MasterCard and other payment networks in which it participates. If Esquire Bank fails to comply with such rules, the networks could impose fines or require us to stop providing payment processing for cards under such network's brand or routed through such network.

Other Regulations

Esquire Bank's operations are also subject to federal laws applicable to credit transactions, such as:

- The Truth-In-Lending Act, governing disclosures of credit terms to consumer borrowers;
- The Real Estate Settlement Procedures Act, requiring that borrowers for mortgage loans for 1 – 4 family real estate receive various disclosures, including good faith estimates of settlement costs, lender servicing and escrow account practices, and prohibiting certain practices that increase the cost of settlement services;
- The Home Mortgage Disclosure Act, requiring financial institutions to provide information to enable the public and public officials to determine whether a financial institution is fulfilling its obligation to help meet the housing needs of the community it serves;
- The Equal Credit Opportunity Act and other fair lending laws, prohibiting discrimination on the basis of race, religion, sex and other prohibited factors in extending credit;

22

[Table of Contents](#)

- The Fair Credit Reporting Act, governing the use of credit reports on consumers and the provision of information to credit reporting agencies;
- Unfair or Deceptive Acts or Practices laws and regulations;
- The Coronavirus Aid, Relief and Economic Security Act;
- The Fair Debt Collection Practices Act, governing the manner in which consumer debts may be collected by collection agencies; collected; and
- The rules and regulations of the various federal agencies charged with the responsibility of implementing such federal laws.

22

[Table of Contents](#)

The operations of Esquire Bank are further subject to the:

- The Truth in Savings Act, which specifies disclosure requirements with respect to deposit accounts;
- The Right to Financial Privacy Act, which imposes a duty to maintain confidentiality of consumer financial records and prescribes procedures for complying with administrative subpoenas of financial records;

- The Electronic Funds Transfer Act and Regulation E promulgated thereunder, which govern automatic deposits to and withdrawals from deposit accounts and customers' rights and liabilities arising from the use of automated teller machines and other electronic banking services; and
- The Check Clearing for the 21st Century Act (also known as "Check 21"), which gives "substitute checks," such as digital check images and copies made from that image, the same legal standing as the original paper check.

Holding Company Regulation

The Company, as a bank holding company controlling Esquire Bank, is subject to regulation and supervision by the FRB under the BHCA. The Company is periodically examined by **and is** required to submit reports to the FRB and is required to comply with the FRB's rules and regulations. Among other things, the FRB has authority to restrict activities by a bank holding company that are deemed to pose a serious risk to **the its** subsidiary **bank. banks.** The FRB has historically imposed consolidated capital adequacy guidelines for bank holding **companies** structured **similar, similarly,** but not **identical, identically,** to those of the OCC for national banks. The Dodd-Frank Act directed the FRB to issue consolidated capital requirements for depository institution holding companies that are no less stringent, both quantitatively and in terms of components of capital, than those applicable to **the depository** institutions themselves. The previously discussed final rule regarding regulatory capital requirements implemented the Dodd-Frank Act as to bank holding company capital standards. Consolidated regulatory capital requirements identical to those applicable to the subsidiary banks applied to bank holding companies as of January 1, 2015. However, the FRB exempts from the consolidated capital requirements bank holding companies that are below a specified asset size, unless otherwise directed in specific cases. Legislation in 2018 raised the asset threshold for the exemption from \$1 billion to \$3 billion. Consequently, the Company is not currently subject to the consolidated holding company capital requirements.

The Gramm-Leach-Bliley Act of 1999 authorizes a bank holding company that meets specified conditions, including depository institutions subsidiaries that are "well capitalized" and "well managed," to **opt elect** to become a "financial holding company." A "financial holding company" may engage in a broader array of financial activities than permitted a typical bank holding company. Such activities can include insurance underwriting and investment banking. The Company has elected to be a "financial holding company."

The policy of the FRB is that a bank holding company must serve as a source of financial and managerial strength to its subsidiary banks by providing capital and other support in times of distress. The Dodd-Frank Act codified the source of strength policy.

23

[Table of Contents](#)

Under the prompt corrective action provisions of federal law, a bank holding company parent of an undercapitalized subsidiary bank is required to guarantee, within specified limits, the capital restoration plan that is required of an undercapitalized bank. If an undercapitalized bank fails to file an acceptable capital restoration plan or fails to implement an accepted plan, the FRB may prohibit the bank holding company parent of the undercapitalized bank from paying dividends or making any other capital distribution.

As a bank holding company, the Company is required to obtain the prior approval of the FRB to acquire more than 5% of a class of voting securities of any additional bank or bank holding company or to acquire all or substantially all, the assets of any additional bank or bank holding company. In evaluating **an** acquisition application, the FRB evaluates factors such as the financial condition, management resources and future prospects of the parties, the convenience and needs of the communities involved and competitive factors. In addition, bank holding companies may generally only engage in activities that are closely related to banking as determined by the FRB. Bank holding companies that meet certain criteria

23

[Table of Contents](#)

may opt to become a financial holding company and thereby engage in a broader array of financial activities, which the Company has elected to do.

FRB policy is that a bank holding company should pay cash dividends only to the extent that the holding company's net income for the past two years is sufficient to fund the dividends and the prospective rate of earnings retention is consistent with the holding company's capital needs, asset quality and overall financial condition. In addition, FRB guidance sets forth the supervisory expectation that bank holding companies will inform and consult with FRB staff in advance of issuing a cash dividend that exceeds earnings for the quarter and should inform the FRB and should eliminate, defer or significantly reduce dividends if (i) net income available to stockholders for the past four quarters, net of dividends previously paid during that period, is not sufficient to fully fund the dividends, (ii) prospective rate of earnings retention is not consistent with the bank holding company's capital needs and overall current and prospective financial condition, or (iii) the bank holding company will not meet, or is in danger of not meeting, its minimum regulatory capital adequacy ratios.

A bank holding company is required to give the FRB prior written notice of any repurchase or redemption of its outstanding equity securities if the gross consideration for repurchase or redemption, when combined with the net consideration paid for all such repurchases or redemptions during the preceding 12 months, will be equal to 10% or more of the holding company's consolidated net worth. The FRB may disapprove such a repurchase or redemption if it determines that the proposal would constitute an unsafe and unsound practice or violate a law or regulation. Such notice and approval is not required for a bank holding company that meets certain qualitative criteria. However, FRB guidance generally provides for bank holding company consultation with FRB staff prior to engaging in a repurchase or redemption of a bank holding company's stock, regardless of whether a formal written notice is required. Moreover, the Federal Reserve FRB staff is interpreting the capital regulations as requiring a bank holding company to secure Federal Reserve FRB approval prior to redeeming or repurchasing any capital stock that is included in regulatory capital.

The As a bank holding company, the above FRB requirements may restrict a bank holding company's the Company's ability to pay dividends to stockholders or engage in repurchases or redemptions of its shares.

Acquisition of Control of the Company. Under the Change in Bank Control Act, no person may acquire control of a bank holding company such as the Company unless the FRB has been given prior written notice and has not issued a notice disapproving the proposed acquisition. In evaluating such notices, the FRB takes into consideration such factors as the financial resources, competence, experience and integrity of the acquirer, the future prospects of the bank holding company involved and its subsidiary bank and the competitive effects of the acquisition. Control, as defined under federal law, the Change in Bank Control Act, means ownership, control of power to vote 25% or holding irrevocable proxies representing more than 25% of any class of voting stock control in any manner of the election of a majority of the company's directors, or a determination by the regulator that the acquiror has the power to direct, or directly or indirectly to exercise a controlling influence over, the management or policies of the an institution. Acquisition of more than 10% of any class of a bank holding company's voting stock constitutes a rebuttable presumption of control under the Change in Bank Control Act regulations under certain circumstances including where, as is the case with the Company, the issuer has registered securities under Section 12 of the Securities Exchange Act of 1934.

[Table of Contents](#)

Federal Securities Laws

Esquire Financial Holdings, Inc.'s common stock is registered with the Securities and Exchange Commission. SEC. Consequently, Esquire Financial Holdings, Inc. is subject to the information, proxy solicitation, insider trading and other restrictions and requirements of the SEC under the Securities Exchange Act of 1934.

Emerging Growth Company Status

Esquire Financial Holdings, Inc. no longer qualifies as an emerging growth company under the JOBS Act effective December 31, 2022 since that is the last day of the fiscal year of the Company following the fifth anniversary of the date of the first sale of the common equity securities of the Company pursuant to an effective registration statement under the Securities Act of 1933.

[Table of Contents](#)

The Company will now be required to hold stockholder votes to approve annual executive compensation (more frequently referred to as "say-on-pay" votes) or executive compensation payable in connection with a merger (more frequently referred to as "say-on-golden parachute" votes).

Sarbanes-Oxley Act of 2002

The Sarbanes-Oxley Act of 2002 is intended to improve corporate responsibility, to provide for enhanced penalties for accounting and auditing improprieties at publicly traded companies and to protect investors by improving the accuracy and reliability of corporate disclosures pursuant to the securities laws. We have policies, procedures and systems designed to comply with ~~these~~ this Act and its implementing regulations, and we review and document such policies, procedures and systems to ensure continued compliance with ~~these~~ this Act and its implementing regulations.

Inflation Reduction Act

The Inflation Reduction Act, which was signed into law on August 16, 2022, among other things, implements a new alternative minimum tax of 15% on corporations with profits in excess of \$1 billion, a 1% excise tax on stock repurchases, and several tax incentives to promote clean energy and climate initiatives. These provisions ~~are~~ were effective beginning January 1, 2023.

ITEM 1A. Risk Factors

The material risks that management believes affect the Company are described below. You should carefully consider the risks as described below, together with all of the information included herein. The risks described below are not the only risks the Company faces. Additional risks not presently known also may have a material adverse effect on the Company's results of operations and financial condition.

Risks Related to Our Lending Activities

Because we intend to continue to increase our commercial loans, our credit risk may increase.

At ~~December 31, 2022~~ December 31, 2023, our commercial loans totaled ~~\$552.1~~ \$737.9 million, or ~~58.2%~~ 61.1% of our total loans, including ~~\$464.7~~ \$612.5 million of Commercial Litigation-Related Loans, which represented ~~84.2%~~ 83.0% of our commercial loans. We intend to increase our originations of commercial loans, including our Commercial Litigation-Related Loans, which consist of working capital lines of credit, case cost lines of credit, term loans to law firms, and other commercial litigation-related loans. These loans generally have more risk than 1–4 family mortgage loans and commercial loans secured by real estate. Since repayment of commercial loans, including our Commercial Litigation-Related Loans, depends on the successful receipt of settlement proceeds or the successful management and operation of the borrower's businesses, repayment of such loans can be affected by adverse court decisions and adverse conditions in the local and national economy. Commercial Litigation-Related Loans present unique credit risks in that attorney or law firm revenues can be volatile depending on the number of cases, the timing of court decisions, the timing of the overall judicial process, and the timing of those settlements as well as related payments on those settlements. In our experience, an average case can take two to four years to litigate and settle. Determining the value of an attorney's or law firm's case inventory (borrowing base) is also inherently an imprecise exercise. Though repayment of case lines is not dependent on a favorable case settlement, unfavorable outcomes can ultimately impact the cash flows of the borrower. An adverse development with respect to one loan or one Commercial Litigation-Related Loan credit relationship can expose us to significantly greater risk of loss compared to an adverse development with respect to a 1–4 family mortgage loan or a commercial real estate loan. Because we plan to continue to increase our originations of these loans, commercial loans generally have a larger average size as compared with other loans such as commercial real estate loans, and the collateral for commercial loans is generally less readily-marketable, losses incurred on a small number of commercial loans could have a disproportionate and material adverse impact on our financial condition and results of operations.

A substantial portion of our loan portfolio consists of multifamily real estate loans and commercial real estate loans, which have a higher degree of risk than other types of loans.

At **December 31, 2022** **December 31, 2023**, we had **\$262.5** **\$348.2** million of multifamily loans and **\$91.8** **\$89.5** million of commercial real estate loans. Multifamily and commercial real estate loans represented **37.4%** **36.2%** of our total loan portfolio at **December 31, 2022** **December 31, 2023**. Multifamily and commercial real estate loans are often larger and involve greater risks than other types of lending because payments on such loans are often dependent on the successful operation or development of the property or business involved. Repayment of such loans is often more sensitive than other types of loans to adverse conditions in the real estate market or the general business climate and economy. Accordingly, a downturn in the real estate market and a challenging business and economic environment may increase our risk related to multifamily and commercial real estate loans. Unlike 1–4 family mortgage loans, which generally are made on the basis of the borrower's ability to make repayment from their employment and other income and which are secured by real property whose value tends to be more easily ascertainable, multifamily and commercial real estate loans typically are made on the basis of the borrower's ability to make repayment from the cash flow of the commercial venture. If the cash flow from business operations is reduced, the borrower's ability to repay the loan may be impaired. Due to the larger average size of each multifamily and commercial real estate loan as compared with other loans such as 1–4 family loans, as well as collateral that is generally less readily-marketable, losses incurred on a small number of multifamily and commercial real estate loans could have a material adverse impact on our financial condition and results of operations.

We expect to increase our purchases or originations of consumer loans, and such loans generally carry greater risk than loans secured by owner-occupied, 1–4 family real estate, and these risks will increase as we continue to increase originations of these types of loans.

At **December 31, 2022** **December 31, 2023**, our consumer held for investment loans totaled **\$16.6** **\$14.5** million, or **1.7%** **1.2%** of our total loan portfolio, of which **\$2.7** **\$2.4** million, or **16.0%** **16.6%**, were post-settlement consumer loans. Consumer loan collections are dependent on the borrower's continuing financial stability and are therefore more likely to be affected by adverse personal circumstances, such as a loss of employment or unexpected medical costs. While our Consumer Litigation-Related Loans, which consist of post-settlement consumer loans, are typically well secured by the settlement amount, we can still be exposed to the financial stability of the borrower as a result of unforeseen rulings or administrative legal anomalies with a particular borrower's settlement that eliminate or greatly reduce their settlement amount. Furthermore, the application of various federal and state laws, including bankruptcy and insolvency laws, may limit our ability to recover on such loans. As we increase our purchases or originations of consumer loans, it may become necessary to increase our provision for **loan credit** losses in the event our losses on these loans increase, which would reduce our profits.

A substantial majority of our loans and operations are in New York, and therefore our business is particularly vulnerable to a downturn in the New York City economy.

Unlike larger financial institutions that are more geographically diversified, a large portion of our business is concentrated primarily in the state of New York, and in New York City in particular. As of **December 31, 2022** **December 31, 2023**, **50.8%** **35.5%** of our loan portfolio was in New York and our loan portfolio had concentrations of **40.2%** **26.0%** in New York City. If the local economy, and particularly the real estate market, declines, the rates of delinquencies, defaults, foreclosures, bankruptcies and losses in our loan portfolio would likely increase. As a result of this lack of diversification in our loan portfolio, a downturn in the local economy generally and real estate market specifically could significantly reduce our profitability and growth and adversely affect our financial condition.

If the allowance for **loan credit** losses is not sufficient to cover actual **loan credit** losses, earnings could decrease.

Loan customers may not repay their loans according to the terms of their loans, and the collateral securing the payment of their loans may be insufficient to assure repayment. We may experience significant credit losses, which could have a material adverse effect on our operating results. Various assumptions and judgments about the collectability of the loan portfolio are made, including the creditworthiness of borrowers and the value of the real estate and other assets serving as collateral for the repayment of many loans. In determining the amount of the allowance for **loan credit** losses, management reviews the loans and the loss and delinquency experience and evaluates economic conditions. At **December 31, 2022** **December 31, 2023**, our allowance for **loan credit** losses as a percentage of total loans, net of unearned income, was **1.29%** **1.38%**. The determination of the

appropriate level of allowance is subject to judgment and requires us to make significant estimates of current credit risks and trends, all of which are subject to material changes. If assumptions prove to be incorrect, the allowance for **loan credit** losses may not cover probable incurred losses in the loan portfolio at the date of the financial statements. Significant additions to the allowance would materially decrease net income. We had **\$4 thousand in one** nonperforming **loans multifamily loan totaling \$10.9 million** at **December 31, 2022** **December 31, 2023**. Nonperforming loans may increase and nonperforming or delinquent loans may adversely affect future performance. In addition, federal and state regulators periodically review the allowance for **loan credit** losses and may require an increase in the allowance for **loan credit** losses or recognize further loan charge-offs. Any significant increase in our allowance for **loan credit** losses or loan charge-offs as required by these regulatory agencies could have a material adverse effect on our results of operations and financial condition. Bank regulators periodically review our allowance for **loan credit** losses and may require an increase to the provision for **loan credit** losses or further loan charge-offs. Any increase in our allowance for **loan credit** losses or loan charge-offs as required by these regulatory authorities may have a material adverse effect on our results of operations or financial condition.

The FASB issued an accounting standard update that will result estimation of expected credit losses under current US GAAP may create volatility in a significant change in how the Company recognizes credit losses, earnings as compared to previous models which may have a material impact on its financial condition or results of operations.

In June 2016, the FASB issued an accounting standard update, "Financial Instruments – Credit Losses (Topic 326), Measurement of Credit Losses on Financial Instruments," which **replaces** **replaced** the current "incurred loss" model for recognizing credit losses with an "expected loss" model referred to as the CECL model. Under the CECL model, the Company **will be is** required to present certain financial assets carried at amortized cost, such as loans held for investment and **HTM held-to-maturity** debt securities, at the net amount expected to be collected. The measurement of expected credit losses is **to be** based on information about past events, including historical experience, current conditions, and reasonable and supportable forecasts that affect the collectability of the reported amount. This measurement **will take takes** place at the time the financial asset is first entered into and periodically thereafter. This differs significantly from the "incurred loss" model **previously** required under current GAAP, which delays recognition until it is probable a loss has been incurred. The CECL model may create more volatility in the level of the **ALLL allowance for credit losses ("ACL")**. If the Company is required to materially increase its level of the **ALLL ACL** for any reason, such increase could adversely affect its business, financial condition and results of operations.

Our loan portfolio is unseasoned.

With a growing and generally unseasoned loan portfolio, our credit risk may continue to increase and our future performance could be adversely affected. While we believe we have underwriting standards designed to manage normal lending risks, it is difficult to assess the future performance of our loan portfolio due to the recent origination of many of these loans. As a result, it is difficult to predict whether any of our loans will become nonperforming or delinquent loans, or whether we will have any nonperforming or delinquent loans that will adversely affect our future performance. At **December 31, 2022** **December 31, 2023**, the weighted average age of our loans was **5.55** **6.62** years, **2.69** **2.64** years, **1.45** **2.33** years, **2.97** **3.30** years and **1.02** **1.07** years for our 1 – 4 family loans, multifamily loans, commercial real estate loans, commercial loans and consumer loans, respectively. At **December 31, 2022** **December 31, 2023**, the weighted average age of our loan portfolio was **2.78** **3.06** years, however, the average customer relationship is of a longer term.

We may not be able to adequately measure and limit the credit risk associated with our loan portfolio, which could adversely affect our profitability.

As a part of the products and services that we offer, we make commercial, consumer and commercial real estate loans. The principal economic risk associated with each class of loans is the creditworthiness of the borrower, which is affected by the strength of the relevant business market segment, local market conditions, and general economic conditions. Additional factors related to the credit quality of commercial loans include the quality of the management of the business and the borrower's ability both to properly evaluate changes in the supply and demand characteristics affecting their market for products and services, and to effectively respond to those changes. Additional factors related to the credit quality of consumer loans, particularly consumer post-settlement loans, include the quality of the post-settlement claim and unforeseen court rulings or administrative legal anomalies which could impact the final settlement amount. Additional factors related to the credit quality of commercial real estate loans include tenant vacancy rates and the quality of management of the property. A failure to effectively measure and limit the credit risk associated with our loan portfolio could have an adverse effect on our business, financial condition, and results of operations.

Risks Related to our Business

We have a limited operating history and have recently experienced significant growth, which makes it difficult to forecast our revenue and evaluate our business and future prospects.

We have only been in existence since 2006, and from 2016 through 2022, 2023, we experienced significant growth following our initial public offering, a capital raise and the conversion from a savings and loan holding company with a savings bank subsidiary to a bank holding company with a national bank subsidiary. As a result of our limited operating history and recent accelerated growth, in particular in our payment processing business, our ability to forecast our future results of operations and plan for and model future growth is limited and subject to a number of uncertainties. We have encountered and will continue to encounter risks and uncertainties frequently experienced by growing companies in the financial services industry, such as the risks and uncertainties described herein. Accordingly, we may be unable to prepare accurate internal financial forecasts and our results of operations in future reporting periods may be below the expectations of investors. If we do not address these risks successfully, our results of operations could differ materially from our estimates and forecasts or the expectations of our stockholders, causing our business to suffer and our stock price to decline.

A substantial portion of our business is dependent on the prospects of the legal industry and changes in the legal industry may adversely affect our growth and profitability.

We depend on our relationships within the legal community and our products and services tailored to the legal industry account for a significant source of our revenue. As we intend to focus our growth on our Litigation-Related Loan products, changes in the legal industry, including a significant decrease in the number of litigation cases in the United States, reform of the tort industry that reduces the ability of plaintiffs to bring cases or reduces the damages plaintiffs can receive, or a significant increase in the unemployment rate for attorneys, could, individually or in the aggregate, have a material adverse effect on our profitability, financial condition and growth of our business.

A lack of liquidity could adversely affect the Company's financial condition and results of operations.

Liquidity is essential to the Company's business. The Company relies on its ability to generate deposits and effectively manage the repayment of its liabilities to ensure that there is adequate liquidity to fund operations. An inability to raise funds through deposits, borrowings, the sale and maturities of loans and securities and other sources could have a substantial negative effect on liquidity. The Company's most important source of funds is its deposits. Deposit balances can decrease when customers perceive alternative investments as providing a better risk adjusted return, which are strongly influenced by such external factors as the direction of interest rates, local and national economic conditions and the availability and attractiveness of alternative investments. Further, the demand for deposits may be reduced due to a variety of factors such as current negative trends in the banking sector, the level of and/or composition of our uninsured deposits, demographic patterns, changes in customer preferences, reductions in consumers' disposable income, the monetary policy of the FRB or regulatory actions that decrease customer access to particular products. If customers move money out of bank deposits and into other investments such as money market funds, the Company would lose a relatively low-cost source of funds, which would increase its funding costs and reduce net interest income. Any changes made to the rates offered on deposits to remain competitive with other financial institutions may also adversely affect profitability and liquidity. Other primary sources of funds consist of cash flows from operations, maturities and sales of investment securities and/or loans, brokered deposits, borrowings from the FHLB of New York and/or FRB discount window, and unsecured borrowings. The Company also may borrow funds from third-party lenders, such as other financial institutions. The Company's access to funding sources in amounts adequate to finance or capitalize its activities, or on terms that are acceptable, could be impaired by factors that affect the Company directly or the financial services industry or economy in general, such as disruptions in the financial markets or negative views and expectations about the prospects for the financial services industry, a decrease in the level of the Company's business activity as a result of a downturn in markets or by one or more adverse regulatory actions against the Company or the financial sector in general. Any decline in available funding could adversely impact the Company's ability to originate loans, invest in securities, meet expenses, or to fulfill obligations such as meeting deposit withdrawal demands, any of which could have a material adverse impact on its liquidity, business, financial condition and results of operations.

The loss of our deposit clients or substantial reduction of our deposit balances could force us to fund our business with more expensive and less stable funding sources.

As of ~~December 31, 2022~~ December 31, 2023, approximately ~~\$310.4 million~~ \$381.6 million, or ~~25.3%~~ 27.1%, of our total Bank deposits of ~~\$1.2 billion~~ \$1.4 billion, were not FDIC insured. This excludes ~~\$10.5 million~~ \$5.5 million of the Company's deposits held by the Bank. We have traditionally obtained funds through deposits for use in lending and investment activities. The interest rates stated for borrowings typically exceed the interest rates paid on deposits. Deposit outflows can occur for a number of reasons, including; clients may seek investments with higher yields, clients with uninsured deposits may seek greater financial security during prolonged periods of volatile and unstable market conditions or clients may simply prefer to do business with our competitors, or for other reasons. If a significant portion of our deposits were withdrawn, we may need to rely more heavily on more expensive borrowings and other sources of funding to fund our business and meet withdrawal demands, adversely affecting our net interest margin. The occurrence of any of these events could materially and adversely affect our business, results of operations or financial condition.

The Bank has deposit accounts whose ownership is based on a fiduciary relationship, which management evaluates to identify an appropriate estimate of FDIC insurance coverage, and such estimates may underreport the amount of the Bank's uninsured deposits.

The Bank has deposit accounts whose ownership is based on a fiduciary relationship. Part 330 of the FDIC's regulations generally states that the titling of the deposit account (together with the underlying records) must indicate the existence of the fiduciary relationship in order for insurance coverage to be available on a "pass-through" basis. Fiduciary relationships include, but are not limited to, relationships involving a trustee, agent, nominee, guardian, executor, or custodian. A bank with fiduciary deposit accounts with balances of more than \$250,000 must diligently use the available data on these deposit accounts, including data indicating the existence of different principal and income beneficiaries to determine its best estimate of the uninsured portion of these accounts. As of ~~December 31, 2022~~ December 31, 2023, the Company had approximately ~~\$564.0 million~~ \$684.2 million of law firm escrow (or trust) deposits that were evaluated by management to identify an appropriate estimate of FDIC insurance coverage that passes through each deposit account to the beneficial owner of the funds held in the account. To a lesser extent, the Bank maintains fiduciary accounts for our qualified settlement fund relationships as well as bankruptcy trustee relationships where management estimates are also employed to determine FDIC coverage. Management's uninsured balance estimate may understate the amount of the Bank's uninsured deposits and may not reflect the assessment of the FDIC if the Bank is placed into receivership. Such understated amounts of uninsured deposits would result in less deposit insurance coverage available to our depositors and could materially and adversely affect our business, results of operations or financial condition.

Reputational risk and social factors may impact our results and damage our brand.

Our ability to attract and retain customers is highly dependent upon the perceptions of borrower customers and deposit holders and other external perceptions of our products, services, trustworthiness, business practices, workplace culture, compliance practices or our financial health. In addition, our brand is very important to us. Maintaining and enhancing our brand depends largely on our ability to continue to provide high-quality products and services. Adverse perceptions regarding our reputation could lead to difficulties in generating and maintaining customers as well as in financing their needs. In particular, negative public perceptions regarding our reputation, including negative perceptions regarding our ability to maintain the security of our technology systems and protect customer data or our compliance programs, could lead to decreases in the levels of deposits that customers and potential customers choose to maintain with us or significantly increase the costs of attracting and retaining customers. Negative public opinion or damage to our brand could also result from actual or alleged conduct in any number of activities or circumstances, including lending practices, regulatory compliance (including compliance with anti-money laundering statutes and regulations), security breaches (including the use and protection of customer data), corporate governance, resolution of conflicts of interest and ethical issues, sales and marketing, and from actions taken by regulators or other persons in response to such conduct. Such conduct could fall short of our customers' and the public's heightened expectations of financial institutions with rigorous privacy, data protection, data security and compliance practices, and could further harm our reputation. In addition, third parties with whom we have relationships may take actions over which we have limited control that could negatively impact perceptions about us or the financial services industry. The proliferation of social media may increase the likelihood that negative information about the Bank, whether or not the information is accurate, could impact our reputation and business. Once

[Table of Contents](#)

information has spread through social media, it can be difficult to address it effectively, either by correcting inaccuracies or communicating remedial steps taken to address actual issues.

We may incur losses related to our exposure to NFL consumer post-settlement loans through our equity method investment in a third party sponsored variable interest entity.

On April 1, 2022, the Company finalized the sale of its legacy NFL consumer post settlement loan portfolio to a third party sponsored entity (or "Fund") in exchange for a nonvoting economic interest in the Fund as the loan portfolio's duration has extended over several years as a result of revisions to various claims administration protocols, the ongoing effects of the pandemic, revisions to qualifying physician requirements and the controversial use of race-based norms on former NFL players' concussion claims. The following summarizes the chronology of related events and its impact to our risk:

On December 10, 2018, the United States District Court for the Eastern District of Pennsylvania (the "Court") appointed a special investigator in the NFL Concussion Injury Litigation (Case No. 12-md-2323) to ensure the integrity of the NFL Concussion Settlement Program, the efficient processing of valid claims, and impose appropriate sanctions if wrongdoing is found in response to allegations of fraudulent claims. Additionally, on May 8, 2019, the Court modified the rules regarding qualifying physicians by limiting NFL claimants to utilizing doctors in their immediate area (a range of 150 miles from the claimant's home address). We believe that these Court rulings, including other administrative processes enacted by the claims administrator, have extended the duration of the Fund's assets which may increase its credit risk and our risk of loss of our investment. Although we have not encountered any such fraud at this time within our portfolio, if it is determined that any of the Fund's NFL loan borrowers or others committed fraud when filing their application to the NFL Concussion Settlement Program or to Esquire Bank as originator for the related loan, we may experience a loss on our investment, which could have an adverse effect on our operating results. Additionally, the continuing COVID-19 health crisis may also extend the duration of the Fund's loan portfolio. Specifically, the uncertainty related to our borrowers' ("claimants") access to qualified testing, doctors, their attorneys and other administrative support, has introduced incremental duration risk which may further extend the settlement of claims and payoff of the NFL loans beyond the contractual maturity. Moreover, in August 2020, certain former NFL players filed lawsuits with the Court challenging the use of "race norming" to systematically disfavor Black players who submitted claims in the NFL Concussion Settlement Program. In general, the lawsuits alleged that "race-norming" was being used in the claims administration process to artificially reduce estimates of Black players' pre-concussion cognitive functioning levels thereby concluding that Black players suffered lesser impairments from their concussions than their medical diagnoses and tests otherwise indicated. As a result, the plaintiffs allege that Black claimants were determined not to qualify for settlement payments despite sustaining incapacitating injuries comparable to their white counterparts. In March 2021, the Court dismissed one of the lawsuits on procedural grounds. On June 2, 2021, the NFL and class counsel voluntarily pledged to abandon "race-norming" in the assessment of all settlement claims both prospectively and retrospectively. On October 23, 2021, there was further agreement that no race norms or race demographic estimates shall be used in the settlement program going forward and the NFL will not be able to appeal to settlement administrators to require race norms be applied. On March 4, 2022, the Court formally approved an agreement to eliminate any consideration of race in the Settlement Program and modified the neuropsychological testing protocol. Overall, we believe this may represent a positive development for NFL claimants but may again further extend the NFL portfolio duration as the claim settlement process is re-calibrated and new claims protocols are developed for retrospective and prospective claims. If the processing of claims for the Fund's loan portfolio continues to extend beyond our maturity for these loans due to the aforementioned fraud, revisions to qualifying physician requirements, effects of the pandemic, revised protocols due to "race-norming" claims, or the additional administrative processes, portfolio delinquencies, credit downgrades and further losses as the result of possible charge-offs of these loans could occur or increase in the future, which would negatively impact our investment. As of December 31, 2022, December 31, 2023, the carrying amount of our investment in the fund Fund and our total exposure is \$12.6 million \$10.6 million.

As a business operating in the financial services industry, our business and operations may be adversely affected in numerous and complex ways by weak economic conditions.

Our business and operations, which primarily consist of lending money to customers in the form of loans, borrowing money from customers in the form of deposits and investing in securities, are sensitive to general business and economic

[Table of Contents](#)

conditions in the United States. If the U.S. economy weakens, our growth and profitability from our lending, deposit and investment operations could be constrained. Uncertainty about the federal fiscal policymaking process, the medium and

30

[Table of Contents](#)

long-term fiscal outlook of the federal government, and future tax rates is a concern for businesses, consumers and investors in the United States. In addition, economic conditions in foreign countries could affect the stability of global financial markets, which could hinder U.S. economic growth. Weak economic conditions are characterized by deflation, fluctuations in debt and equity capital markets, a lack of liquidity and/or depressed prices in the secondary market for mortgage loans, increased delinquencies on mortgage, consumer and commercial loans, 1 – 4 family and commercial real estate price declines and lower home sales and commercial activity. All of these factors are detrimental to our business, and the interplay between these factors can be complex and unpredictable. Our business is also significantly affected by monetary and related policies of the U.S. federal government and its agencies. Changes in any of these policies are influenced by macroeconomic conditions and other factors that are beyond our control. Inflation could also negatively impact us through rising costs and interest rates. Adverse economic conditions and government policy responses to such conditions could have a material adverse effect on our business, financial condition, results of operations and prospects.

We may not be able to grow, and if we do we may have difficulty managing that growth.

Our business strategy is to continue to grow our assets and expand our operations, including through potential strategic acquisitions. Our ability to grow depends, in part, upon our ability to expand our market share, successfully attract core deposits, and to identify loan and investment opportunities as well as opportunities to generate fee-based income. We can provide no assurance that we will be successful in increasing the volume of our loans and deposits at acceptable levels and upon terms acceptable to us. We also can provide no assurance that we will be successful in expanding our operations organically or through strategic acquisition while managing the costs and implementation risks associated with this growth strategy. We expect to continue to experience growth in the number of our employees and customers and the scope of our operations. Our success will depend upon the ability of our officers and key employees to continue to implement and improve our operational and other systems, to manage multiple, concurrent customer relationships, and to hire, train and manage our employees. In the event that we are unable to perform all these tasks and meet these challenges effectively, including continuing to attract core deposits, our operations, and consequently our earnings, could be adversely impacted.

Our ten largest deposit clients account for 19.3% 26.2% of our total deposits.

As of December 31, 2022 December 31, 2023, our ten largest bank depositors accounted for, in the aggregate, 19.3% 26.2% of our total deposits. As a result, a material decrease in the volume of those deposits by a relatively small number of our depositors could reduce our liquidity, in which event it could become necessary for us to replace those deposits with higher-cost deposits or FHLB borrowings, which would adversely affect our net interest income and, therefore, our results of operations.

Risks Related to Market Interest Rates

Interest rate shifts may reduce net interest income and otherwise negatively impact our financial condition and results of operations.

The FRB decreased benchmark interest rates significantly, to near zero, in response to the COVID-19 pandemic. The FRB has reversed its policy of near zero interest rates given its concerns over inflation. Market interest rates have risen in response to the FRB's rate increases. These policies can thus affect the activities and results of operations of financial institutions. The actions of the FRB influence the rates of interest that we charge on loans and that we pay on borrowings and interest-bearing deposits. Rates of interest can also affect the value of our

on-balance sheet and off-balance sheet financial instruments. Thus, the increase in market interest rates may have an adverse effect on our net interest income and profitability.

Interest rate shifts may reduce net interest income and otherwise negatively impact our financial condition and results of operations.

The majority of our banking assets are monetary in nature and subject to risk from changes in interest rates. Like most financial institutions, our earnings and cash flows depend to a great extent upon the level of our net interest income, or the difference between the interest income we earn on loans, investments and other interest earning assets, and the interest we

31

[Table of Contents](#)

pay on interest bearing liabilities, such as deposits and borrowings. Changes in interest rates can increase or decrease our net interest income, because different types of assets and liabilities may react differently, and at different times, to market interest rate changes. When interest bearing liabilities mature or reprice more quickly, or to a greater degree than interest earning assets in a period, an increase in interest rates could reduce net interest income. Similarly, when interest earning assets mature or reprice more quickly, or to a greater degree than interest bearing liabilities, falling interest rates could reduce net interest income. Additionally, an increase in interest rates may, among other things, reduce the demand for loans and our ability to originate loans and decrease loan repayment rates. A decrease in the general level of interest rates may affect us through, among other things, increased prepayments on our loan portfolio and increased competition for deposits. Accordingly, changes in the level of market interest rates affect our net yield on interest earning assets, loan origination volume and our overall results. Although our asset-liability management strategy is designed to control and mitigate exposure to the risks related to changes in market interest rates, those rates are affected by many factors outside of our control, including governmental monetary policies, inflation, deflation, recession, changes in unemployment, the money supply, international disorder and instability in domestic and foreign financial markets.

31

[Table of Contents](#)

Risks Related to Operations

Inflation can have an adverse impact on our business and on our customers.

Inflation risk is the risk that the value of assets or income from investments will be worth less in the future as inflation decreases the value of money. Over the past year, in response to a pronounced rise in inflation, the FRB has raised certain benchmark interest rates to combat inflation. As discussed above under "Risks Related to Market Interest Rates – Interest rate shifts may reduce net interest income and otherwise negatively impact our financial condition and results of operations," as inflation increases and market interest rates rise the value of our investment securities, particularly those with longer maturities, would decrease, although this effect can be less pronounced for floating rate instruments. In addition, inflation generally increases the cost of goods and services we use in our business operations, such as electricity and other utilities, which increases our non-interest expenses. Furthermore, our customers are also affected by inflation and the rising costs of goods and services used in their households and businesses, which could have a negative impact on their ability to repay their loans with us. Sustained higher interest rates by the FRB to tame persistent inflationary price pressures could also push down asset prices and weaken economic activity. A deterioration in economic conditions in the United States and our markets could result in an increase in loan delinquencies and non-performing assets, decreases in loan collateral values and a decrease in demand for our products and services, all of which, in turn, would adversely affect our business, financial condition and results of operations.

We are exposed to the risks of natural disasters and global market disruptions.

We handle a substantial volume of customer and other financial transactions every day. Our financial, accounting, data processing, check processing, electronic funds transfer, loan processing, online and mobile banking, automated teller machines, backup or other operating or security systems and infrastructure may fail to operate properly or become disabled or damaged as a result of a number of factors including events that are wholly or partially beyond our control. This could adversely affect our ability to process these transactions or provide these services. There could be a sudden change in customer transaction volume, electrical, telecommunications or other major physical infrastructure outages, natural disasters, events arising from local or larger scale political or social matters, including terrorist acts, pandemics, and cyber- attacks. We continuously update these systems to support our operations and growth. This updating entails significant costs and creates risks associated with implementing new systems and integrating them with existing ones. Operational risk exposures could adversely impact our results of operations, liquidity and financial condition, and cause reputational harm. Additionally, global markets may be adversely affected by natural disasters, inflation, the emergence of widespread health emergencies or pandemics, cyber-attacks or campaigns, military conflict, including the war in Ukraine, terrorism or other geopolitical events. Global market disruptions may affect our business liquidity. Also, any sudden or prolonged market downturn in the United States or abroad, as a result of the above factors or otherwise could result in a decline in revenue and adversely affect our results of operations and financial condition, including capital and liquidity levels.

32

[Table of Contents](#)

We rely heavily on our management team and our business could be adversely affected by the unexpected loss of one or more of our officers.

We are led by a management team with substantial experience in the markets that we serve and the financial products that we offer. Our operating strategy focuses on providing products and services through long-term relationship managers. Accordingly, our success depends in large part on the performance of our key officers, as well as on our ability to attract, motivate and retain highly qualified senior and middle management. Competition for employees is intense, and the process of identifying key personnel with the combination of skills and attributes required to execute our business plan may be lengthy. We may not be successful in retaining our key employees and the unexpected loss of services of one or more of our officers could have a material adverse effect on our business because of their skills, knowledge of our market and financial products, years of industry experience, long-term business and customer relationships and the difficulty of finding qualified replacement personnel. If the services of any of our key personnel should become unavailable for any reason, we may not be able to identify and hire qualified persons on terms acceptable to us, which could have an adverse effect on our business, financial condition and results of operations.

32

[Table of Contents](#)

We are subject to certain operational risks, including, but not limited to, customer or employee fraud and data processing system failures and errors.

Employee errors and employee and customer misconduct could subject us to financial losses or regulatory sanctions and seriously harm our reputation. Misconduct by our employees could include hiding unauthorized activities from us, improper or unauthorized activities on behalf of our customers or improper use of confidential information. It is not always possible to prevent employee errors and misconduct, and the precautions we take to prevent and detect this activity may not be effective in all cases. Employee errors could also subject us to financial claims for negligence. We maintain a system of internal controls and insurance coverage to mitigate against operational risks, including data

processing system failures and errors and customer or employee fraud. If our internal controls fail to prevent or detect an occurrence, or if any resulting loss is not insured or exceeds applicable insurance limits, it could have a material adverse effect on our business, financial condition and results of operations.

The Company's controls and procedures may fail or be circumvented.

Our management and board review and update the Company's internal controls over financial reporting, disclosure controls and procedures, and corporate governance policies and procedures. Any system of controls, however well designed and operated, is based in part on certain assumptions and can provide only reasonable, not absolute, assurances that the objectives of the system are met. Any failure to follow or circumvention of these controls, policies and procedures could have a material adverse impact on our financial condition and results of operations.

We face risks related to our operational, technological and organizational infrastructure.

Our ability to grow and compete is dependent on our ability to build or acquire the necessary operational and technological infrastructure and to manage the cost of that infrastructure as we expand. Similar to other large corporations, operational risk can manifest itself in many ways, such as errors related to failed or inadequate processes, faulty or disabled computer systems, fraud by employees or outside persons and exposure to external events. As discussed below, we are dependent on our operational infrastructure to help manage these risks. In addition, we are heavily dependent on the strength and capability of our technology systems which we use both to interface with our customers and to manage our internal financial and other systems. Our ability to develop and deliver new products that meet the needs of our existing customers and attract new ones depends on the functionality of our technology systems. Additionally, our ability to run our business in compliance with applicable laws and regulations is dependent on these infrastructures. We continuously monitor our operational and technological capabilities and make modifications and improvements when we believe it will be cost effective to do so. In some instances, we may build and maintain these capabilities ourselves. We also outsource some of these functions to third parties. Specifically, we depend on third parties to provide our core systems processing, essential web hosting and other internet systems, deposit processing and other processing services. In connection with our payment processing business, we (and our ISOs) rely on various third parties to provide processing and clearing and settlement services to us in connection with card transactions. If these third-party service providers experience difficulties, fail to comply with banking regulations or terminate their services and we are unable to replace them with other service

33

[Table of Contents](#)

providers, our operations could be interrupted. If an interruption were to continue for a significant period of time, our business, financial condition and results of operations could be adversely affected, perhaps materially. Even if we are able to replace them, it may be at a higher cost to us, which could adversely affect our business, financial condition and results of operations. We also face risk from the integration of new infrastructure platforms and/or new third party providers of such platforms into its existing businesses.

A failure in our operational systems or infrastructure, or those of third parties, could impair our liquidity, disrupt our businesses, result in the unauthorized disclosure of confidential information, damage our reputation and cause financial losses.

Our business, and in particular, our payment processing business, is partially dependent on our ability to process and monitor, on a daily basis, a large number of transactions, many of which are highly complex, across numerous and diverse markets. These transactions, as well as the information technology services we provide to clients, often must adhere to client-specific guidelines, as well as legal and regulatory standards. Due to the breadth of our client base and our geographical reach, developing and maintaining our operational systems and infrastructure is challenging, particularly as

33

a result of rapidly evolving legal and regulatory requirements and technological shifts. Our financial, accounting, data processing or other operating systems and facilities, and, as discussed above, those the third-party service providers upon which we depend, may fail to operate properly or become disabled as a result of events that are wholly or partially beyond our control, such as a spike in transaction volume, cyber-attack or other unforeseen catastrophic events, which may adversely affect our ability to process these transactions or provide services.

The occurrence of fraudulent activity, breaches or failures of our information security controls or cybersecurity-related incidents could have a material adverse effect on our business, financial condition and results of operations.

Our operations rely on the secure processing, storage and transmission of confidential and other sensitive business and consumer information on our computer systems and networks, as well as those of our ISOs and processors. Under the card network rules and various federal and state laws, we are responsible for safeguarding such information. Although we take protective measures to maintain the confidentiality, integrity and availability of information across all geographic and product lines, and endeavor to modify these protective measures as circumstances warrant, the nature of the threats continues to evolve. As a result, our computer systems, software and networks are vulnerable to unauthorized access, loss or destruction of data (including confidential client information), account takeovers, unavailability of service, computer viruses or other malicious code, cyber-attacks and other events that could have an adverse security impact. Despite the defensive measures we take to manage our internal technological and operational infrastructure, these threats have in the past and may in the future originate externally from third parties such as foreign governments, organized crime and other hackers, and outsource or infrastructure-support providers and application developers, or may originate internally from within our organization. Given the increasingly high volume of our transactions, certain errors may be repeated or compounded before they can be discovered and rectified. In addition, security breaches or failures could result in the bank incurring liability to ISOs, members of the card network and card issuers in relation to our payment processing business.

In particular, information pertaining to us and our customers is maintained, and transactions are executed, on the networks and systems of us, our customers and certain of our third-party partners, such as our online banking or reporting systems, ISO's customers and merchants who are part of our payment processing business. The secure maintenance and transmission of confidential information, as well as execution of transactions over these systems, are essential to protect us and our customers against fraud and security breaches and to maintain our clients' confidence. Breaches of information security also may occur, and in infrequent cases have occurred, through intentional or unintentional acts by those having access or gaining access to our systems or our customers' or counterparties' confidential information, including employees. In addition, increases in criminal activity levels and sophistication, advances in computer capabilities, new discoveries, vulnerabilities in third-party technologies (including browsers and operating systems) or other developments could result in a compromise or breach of the technology, processes and controls that we use to prevent fraudulent transactions and to protect data about us, our customers and underlying transactions, as well as the technology used by our customers to access our systems. We cannot be certain that the security measures we or our ISOs or processors have in place to protect this sensitive data will be successful or sufficient to protect against all current and emerging threats designed to breach our systems or those of our ISOs or processors. Although we have developed, and continue to invest in, systems and processes that are designed to detect and prevent security breaches and cyber-attacks and periodically test our security, a breach of

our systems, or those of our ISOs or processors, could result in losses to us or our customers; loss of business and/or customers; damage to our reputation; the incurrance of additional expenses (including the cost of notification to consumers, credit monitoring and forensics, and fees and fines imposed by the card networks); disruption to our business; our inability to grow our online services or other businesses; additional regulatory scrutiny or penalties; or our exposure to civil litigation and possible financial liability — any of which could have a material adverse effect on our business, financial condition and results of operations.

If our enterprise risk management framework is not effective at mitigating risk and loss to us, we could suffer unexpected losses and our results of operations could be materially adversely affected.

Our enterprise risk management framework seeks to achieve an appropriate balance between risk and return, which is critical to optimizing stockholder value. We have established processes and procedures intended to identify, measure, monitor, report and analyze the types of risk to which we are subject, including credit, liquidity, operational, regulatory compliance and reputational. However, as with any risk management framework, there are inherent limitations to our risk management strategies as there may exist, or develop in the future, risks that we have not appropriately anticipated or identified. If our

34

[Table of Contents](#)

risk management framework proves ineffective, we could suffer unexpected losses and our business and results of operations could be materially adversely affected.

Risks Related to the COVID-19 Pandemic

The ongoing COVID-19 pandemic and measures intended to prevent its spread could adversely affect the Company's business activities, financial condition, and results of operations.

Global health concerns relating to the COVID-19 pandemic and related government actions taken to reduce the spread of the virus have affected the macroeconomic environment, both nationally and in the Company's market area. Federal and state agencies may pass measures to address the economic and social consequences of the pandemic that could impact the Company's financial results and have a destabilizing effect on financial markets, key market indices, and overall economic activity. Prolonged measures by public health or other governmental authorities encouraging or requiring significant restrictions on travel, assembly or other core business practices could harm the Bank's business and that of its customers, in particular small to medium-sized business customers. Although the Company has business continuity plans and other safeguards in place, there is no assurance that they will be effective. A decline in economic conditions generally and a prolonged negative impact on small to medium-sized businesses, in particular, due to the COVID-19 pandemic, could result in a material adverse effect on the Company's business, financial condition, and results of operations and may heighten many of the known risks described herein and in other filings with the SEC.

Risks Related to Competitive Matters

We operate in a highly competitive industry and face significant competition from other financial institutions and financial services providers, which may decrease our growth or profits.

Consumer and commercial banking as well as payment processing are highly competitive industries. Our market area contains not only a large number of community and regional banks, but also a significant presence of the country's largest commercial banks. We compete with other state and national financial institutions, as well as savings and loan associations, savings banks, and credit unions, for deposits and loans. In addition, we compete with financial intermediaries, such as consumer finance companies, specialty finance companies, commercial finance companies, mortgage banking companies, insurance companies, securities firms, mutual funds, and several government agencies, as well as major retailers, all actively engaged in providing various types of loans and other financial services, including payment processing. Competition for Litigation-Related Loans is derived primarily from a small number of nationally-oriented financial companies that specialize in this market as well as local community banks. Some of these companies are focused exclusively on loans to law firms, while others offer loans to plaintiffs as well. We also face significant competition from many larger institutions, including large commercial banks and third party processors that operate in the payment processing business, and our ability to grow that portion of our business depends on us being able to continue to attract and retain ISOs and merchants. Some of these competitors may have a long history of successful operations nationally as

35

[Table of Contents](#)

well as in our market area and greater ties to businesses or the legal community and more expansive banking relationships, as well as more established depositor bases, fewer regulatory constraints, and lower cost structures than we do. Competitors with greater resources may possess an advantage through their ability to maintain numerous banking locations in more convenient sites, to conduct more extensive promotional and advertising campaigns, or to operate a more developed technology platform. Due to their size, many competitors may offer a broader range of products and services, as well as better pricing for certain products and services than we can offer. For example, competitors with lower costs of capital may solicit our customers to refinance their loans with a lower interest rate. Further, increased competition among financial services companies due to the recent consolidation of certain competing financial institutions may adversely affect our ability to market our products and services. Technology has lowered barriers to entry and made it possible for banks and specifically finance companies to compete in our market area and for non-banks to offer products and services traditionally provided by banks.

The financial services industry could become even more competitive as a result of legislative, regulatory, and technological changes and continued consolidation. Banks, securities firms, and insurance companies can merge under the umbrella of a financial holding company, which can offer virtually any type of financial service, including banking, securities underwriting, insurance (both agency and underwriting), and payment processing. Our ability to compete successfully depends on a number of factors, including: (i) our ability to develop, maintain, and build upon long-term customer relationships based on quality service and high ethical standards; (ii) our ability to attract and retain qualified employees to operate our business effectively; (iii) our ability to expand our market position; (iv) the scope, relevance, and pricing of products and services that we offer to meet customer needs and demands; (v) the rate at which we introduce new products and services relative to our competitors; (vi) customer satisfaction with our level of service; and (vii) industry and general economic trends. Failure to perform in any of these areas could weaken our competitive position, which could adversely affect our growth and profitability, which, in turn, could harm our business, financial condition, and results of operations.

Risks Related to our Payment Processing Business

Our merchants or ISOs may be unable to satisfy obligations for which we may ultimately be liable.

We are subject to the risk of our merchants or ISOs being unable to satisfy obligations for which we may ultimately be liable. If we are unable to collect amounts due from a merchant or ISO because of insolvency or other reasons, we may bear the loss for those full amounts. We manage our credit risk and attempt to mitigate our risk by obtaining cash reserves, both from merchants and ISOs, and through other contractual remedies. It is possible, however, that a default on such

[Table of Contents](#)

obligations by one or more of our ISOs or merchants, could, individually or in the aggregate, have a material adverse effect on our business, financial condition and results of operations.

Fraud by merchants or others could have a material adverse effect on our business and financial condition.

We may be subject to liability for fraudulent transactions initiated by merchants or others. Examples of such fraud include when a merchant or other party knowingly uses a stolen or counterfeit card to make a transaction, or if a merchant intentionally fails to deliver the merchandise or services sold in an otherwise valid transaction. Criminals are using increasingly sophisticated methods to engage in illegal activities such as counterfeiting and fraud. It is possible that incidents of fraud could increase in the future. Failure to effectively manage risk and prevent fraud would increase our chargeback liability or other liability. Increases in chargebacks or other liability could have a material adverse effect on our business, financial condition, and results of operations.

Changes in card network rules, standards or fees could adversely affect our business or operations.

In order to provide our payment processing services, we are members of the Visa and MasterCard networks. As such, we are subject to card network rules that could subject us or our ISOs and merchants to a variety of fines or penalties that may be assessed on us, our ISOs, and our merchants. The termination of our membership, or the revocation of registration of any of our ISOs, or any changes in card network rules or standards could increase the cost of operating our payment processor business or limit our ability to provide payment processing to or through our customers, and could have a material adverse effect on our business, financial condition and results of operations. From time to time, the card networks

[Table of Contents](#)

increase the fees that they charge to acquirers and we charge to our merchants. It is possible that competitive pressures will result in us absorbing a portion of such increases in the future, which would increase our costs, reduce our profit margin and adversely affect our business and financial condition. In addition, the card networks require certain capital requirements. An increase in the required capital level would further limit our use of capital for other purposes.

Risks Related to Laws and Regulation and Their Enforcement

As a bank holding company, the sources of funds available to us are limited.

Any future constraints on liquidity at the holding company level could impair our ability to declare and pay dividends or repurchase our common stock. In some instances, notice to, or approval from, the FRB may be required prior to our declaration or payment of dividends or repurchase of common stock. Further, our operations are primarily conducted by our subsidiary, Esquire Bank, which is subject to significant regulation. Federal banking laws restrict the payment of dividends by banks to their holding companies, and Esquire Bank will be subject to these restrictions in paying dividends to us. Because our ability to receive dividends or loans from Esquire Bank is restricted, our ability to pay dividends to our stockholders and repurchase our common stock is also restricted. Additionally, the right of a bank holding company to participate in the assets of its subsidiary bank in the event of a bank-level liquidation or reorganization is subject to the claims of the bank's creditors, including depositors, which take priority, except to the extent that the holding company may be a creditor with a recognized claim.

Our business, financial condition, results of operations and future prospects could be adversely affected by the highly regulated environment and the laws and regulations that govern our operations, corporate governance, executive compensation and accounting principles, or changes in any of them.

As a bank holding company, we are subject to extensive examination, supervision and comprehensive regulation by various federal and state agencies that govern almost all aspects of our operations. These laws and regulations are not intended to protect our stockholders. Rather, these laws and regulations are intended to protect customers, depositors, the DIF and the overall financial stability of the U.S. These laws and regulations, among other matters, prescribe minimum capital requirements, impose limitations on the business activities in which we can engage, limit the dividend or distributions that Esquire Bank can pay to us, restrict the ability of institutions to guarantee our debt, and impose certain specific accounting requirements on us that may be more restrictive and may result in greater or earlier charges to earnings or reductions in our capital than generally accepted accounting principles would require. Compliance with these laws and regulations is difficult and costly, and changes to these laws and regulations often impose additional compliance costs.

[Table of Contents](#)

Our failure to comply with these laws and regulations, even if the failure follows good faith effort or reflects a difference in interpretation, could subject us to restrictions on our business activities, fines and other penalties, any of which could adversely affect our results of operations, capital base and the price of our securities. Further, any new laws, rules and regulations could make compliance more difficult or expensive. Likewise, the Company operates in an environment that imposes income taxes on its operations at both the federal and state levels to varying degrees. Strategies and operating routines have been implemented to minimize the impact of these taxes. Consequently, any change in tax legislation could significantly alter the effectiveness of these strategies. The net deferred tax asset reported on the Company's balance sheet generally represents the tax benefit of future deductions from taxable income for items that have already been recognized for financial reporting purposes. The bulk of these deferred tax assets consists of deferred **loan credit** loss deductions and deferred compensation deductions. The net deferred tax asset is measured by applying currently-enacted income tax rates to the accounting period during which the tax benefit is expected to be realized.

Federal regulators periodically examine our business, and we may be required to remediate adverse examination findings.

The FRB, the OCC and the FDIC, periodically examine our business, including our compliance with laws and regulations. If, as a result of an examination, a federal banking agency were to determine that our financial condition, capital resources, asset quality, earnings prospects, management, liquidity or other aspects of any of our operations had become unsatisfactory, or that we were in violation of any law or regulation, it may take a number of different remedial actions as it deems appropriate. These actions include the power to enjoin "unsafe or unsound" practices, to require affirmative action to correct any conditions resulting from any violation or practice, to issue an administrative order that

37

[Table of Contents](#)

can be judicially enforced, to direct an increase in our capital, to restrict our growth, to assess civil monetary penalties against our officers or directors, to remove officers and directors and, if it is concluded that such conditions cannot be corrected or there is an imminent risk of loss to depositors, to terminate our deposit insurance and place us into receivership or conservatorship. If we become subject to any regulatory actions, it could have a material adverse effect on our business, results of operations, financial condition and growth prospects.

We are subject to the Community Reinvestment Act and fair lending laws, and failure to comply with these laws could lead to material penalties.

The Community Reinvestment Act ("CRA"), the Equal Credit Opportunity Act, the Fair Housing Act and other fair lending laws and regulations impose nondiscriminatory lending requirements on financial institutions. A successful challenge to an institution's performance under the CRA or fair lending laws and regulations could result in a wide variety of sanctions, including the required payment of damages and civil money penalties, injunctive relief, imposition of restrictions on mergers and acquisitions activity and restrictions on expansion activity. Private parties may also have the ability to challenge an institution's performance under fair lending laws in private class action litigation.

Monetary policies and regulations of the Federal Reserve could adversely affect our business, financial condition and results of operations.

In addition to being affected by general economic conditions, our earnings and growth are affected by the policies of the FRB. An important function of the FRB is to regulate the money supply and credit conditions. Among the instruments used by the FRB to implement these objectives are open market purchases and sales of U.S. government securities, adjustments of the discount rate and changes in banks' reserve requirements against bank deposits. These instruments are used in varying combinations to influence overall economic growth and the distribution of credit, bank loans, investments and deposits. Their use also affects interest rates charged on loans or paid on deposits. The monetary policies and regulations of the FRB have had a significant effect on the operating results of commercial banks in the past and are expected to continue to do so in the future. The effects of such policies upon our business, financial condition and results of operations cannot be predicted.

37

[Table of Contents](#)

We face a risk of noncompliance and enforcement action with the Bank Secrecy Act and other anti-money laundering statutes and regulations.

The Bank Secrecy Act, the USA Patriot Act and other laws and regulations require financial institutions, among other duties, to institute and maintain an effective anti-money laundering program and to file reports such as suspicious activity reports and currency transaction reports. We are required to comply with these and other anti-money laundering requirements. The federal banking agencies and Financial Crimes Enforcement Network are authorized to impose significant civil money penalties for violations of those requirements and have recently engaged in coordinated enforcement efforts against banks and other financial services providers with the U.S. Department of Justice, Drug Enforcement Administration and Internal Revenue Service. We are also subject to increased scrutiny of compliance with the rules enforced by the Office of Foreign Assets Control. If our policies, procedures and systems are deemed deficient, we would be subject to liability, including fines and regulatory actions, which may include restrictions on our ability to pay dividends and the necessity to obtain regulatory approvals to proceed with certain aspects of our business plan, including our acquisition plans. Failure to maintain and implement adequate programs to combat money laundering and terrorist financing could also have serious reputational consequences for us. Any of these results could have a material adverse effect on our business, financial condition, results of operations and growth prospects.

We could be adversely affected by the soundness of other financial institutions and other third parties we rely on.

Financial services institutions are interrelated as a result of trading, clearing, counterparty or other relationships. We have exposure to many different industries and counterparties, and routinely execute transactions with counterparties in the financial services industry, including commercial banks, brokers and dealers, investment banks and other institutional customers. Many of these transactions expose us to credit risk in the event of a default by a counterparty or client. In addition, our credit risk may be exacerbated when our collateral cannot be foreclosed upon or is liquidated at prices not sufficient to recover the full amount of the credit or derivative exposure due. Furthermore, successful operation of our

[Table of Contents](#)

payment processing business depends on the soundness of ISOs, third party processors, payment facilitators, clearing agents and others that we rely on to conduct our payment processing business. Any losses resulting from such third parties could adversely affect our business, financial condition and results of operations.

Risks Related to Accounting Matters

Changes in accounting standards could materially impact our financial statements.

From time to time, the FASB or the SEC may change the financial accounting and reporting standards that govern the preparation of our financial statements. Such changes may result in us being subject to new or changing accounting and reporting standards. In addition, the bodies that interpret the accounting standards may change their interpretations or positions on how these standards should be applied. These changes may be beyond our control, can be hard to predict, and can materially impact how we record and report our financial condition and results of operations. In some cases, we could be required to apply a new or revised standard retrospectively, or apply an existing standard differently, also retrospectively, in each case resulting in our needing to revise or restate prior period financial statements.

Our accounting estimates rely on analytics, models and assumptions, which may not accurately predict events.

Our accounting policies and methods are fundamental to how we record and report our financial condition and results of operations. Our management must exercise judgment in selecting and applying many of these accounting policies and methods so they comply with GAAP and

reflect management's judgment of the most appropriate manner to report our financial condition and results. In some cases, management must select the accounting policy or method to apply from two or more alternatives, any of which may be reasonable under the circumstances, yet which may result in our reporting materially different results than would have been reported under a different alternative. Certain accounting policies are critical to presenting our financial condition and results of operations. They require management to make difficult, subjective or complex judgments about matters that are uncertain. Materially different amounts could be reported under different conditions or using different assumptions or estimates. Management considers the accounting policy relating to the allowance for **loan credit** losses to be a critical accounting policy. Because of the uncertainty of estimates involved in these matters, we may be required to do one or more of the following: significantly increase the allowance for **loan credit** losses or

[Table of Contents](#)

sustain **loan credit** losses that are significantly higher than the reserve provided. These could have a material adverse effect on our business, financial condition or results of operations.

Risks Related to Our Common Stock

The Company's stock price can be volatile.

The Company's stock price can fluctuate in response to a variety of factors, some of which are not under our control. The factors that could cause the Company's stock price to decrease include, but are not limited to: (i) our past and future dividend practice; (ii) our financial condition, performance, creditworthiness and prospects; (iii) variations in our operating results or the quality of our assets; (iv) operating results that vary from the expectations of management, securities analysts and investors; (v) changes in expectations as to our future financial performance; (vi) changes in financial markets related to market valuations of financial industry companies; (vii) current or future financial institutional illiquidity and/or seizures by federal regulators; (viii) the operating and securities price performance of other companies that investors believe are comparable to us; (ix) future sales of our equity or equity-related securities; (x) the credit, mortgage and housing markets, the markets for securities relating to mortgages or housing, and developments with respect to financial institutions generally; and (xi) changes in global financial markets and global economies and general market conditions, such as interest or foreign exchange rates, inflation, recessionary conditions, stock, commodity or real estate valuations or volatility and other geopolitical, regulatory or judicial events.

[Table of Contents](#)

The limited liquidity of our common stock may limit your ability to trade our shares and may impact the value of our common stock.

While the Company's common stock is traded on the NASDAQ Capital Market, the trading volume has historically been less than that of larger financial services companies. A public trading market having the desired characteristics of depth, liquidity and orderliness depends on the presence in the marketplace of willing buyers and sellers of our common stock at any given time. Given the relatively low trading volume of our common stock, significant sales of our common stock in the public market, or the perception that those sales may occur, could cause the trading price of our common stock to decline or to be lower than it otherwise might be in the absence of those sales or perceptions.

Anti-takeover provisions could negatively impact our shareholders.

Certain provisions in the Company's Articles of Incorporation and Bylaws, as well as federal banking laws, regulatory approval requirements, and Maryland law, could make it more difficult for a third party to acquire the Company, even if doing so would be perceived to

be beneficial to the Company's stockholders.

Our New York City multifamily loan portfolio could be adversely impacted by changes in legislation or regulation which, in turn, could have a material adverse effect on our financial condition and results of operations.

On June 14, 2019, the New York State legislature passed the New York Housing Stability and Tenant Protection Act of 2019. This legislation represents the most extensive reform of New York State's rent laws in several decades and generally limits a landlord's ability to increase rents on rent regulated apartments and makes it more difficult to convert rent regulated apartments to market rate apartments. As a result, the value of the collateral located in New York State securing the Company's multifamily loans or the future net operating income of such properties could potentially become impaired which, in turn, could have a material adverse effect on our financial condition and results of operations.

ITEM 1B. Unresolved Staff Comments

None.

39

[Table of Contents](#)

ITEM 1C. Cybersecurity

Cybersecurity Risk, Management and Strategy

Cybersecurity is a significant and integrated component of the Company's risk management strategy, designed to protect the confidentiality, integrity, and availability of sensitive information contained within the Company's information systems. As a financial services company, cybersecurity threats are present and growing, and the potential exists for a cybersecurity incident to disrupt business operations, compromise sensitive data or both. To date, the Company has not, to its knowledge, experienced an incident materially affecting or reasonably likely to materially affect the Company.

To prepare and respond to incidents, the Company has implemented a multi-layered "defense-in-depth" cybersecurity strategy, integrating people, technology, and processes. This strategy includes employee training, innovative technologies, and policies and procedures in the areas of information security, data governance, business continuity and disaster recovery, privacy, third-party risk management, and incident response.

The Company leverages a variety of industry frameworks and regulatory guidance to develop and maintain its information systems and cybersecurity program, including but not limited to Interagency Guidelines Establishing Information Security Standards, Federal Financial Institutions Examination Council ("FFIEC") Information Technology Examination Handbook (with particular emphasis on the FFIEC's Information Security and Business Continuity Management Handbooks), FFIEC Cybersecurity Assessment Tool, Gramm-Leach-Bliley Act ("GLBA") 501(b), and the Center for Internet Security ("CIS") Critical Controls Framework. In addition, the program leverages certain, third-party benchmarking, audits, and third-party threat intelligence sources to facilitate and enhance the effectiveness of the program.

Core activities supporting the Company's strategy include cybersecurity training, technology optimization, threat intelligence, vulnerability and patch management and the testing of incident response, business continuity and disaster recovery capabilities.

Employees play a significant role in the defense against cybersecurity threats. Every employee is responsible for protecting the Company and client information. Accordingly, employees complete formal training and acknowledge security policies annually. In addition, employees are subjected to regular simulated phishing assessments, designed to sharpen threat detection and reporting capabilities.

Employees are supported with solutions designed to identify, prevent, detect, respond to, and recover from incidents. Notable technologies include firewalls, intrusion detection systems, security automation and response capabilities, user behavior analytics, multi-factor

authentication, data backups stored at off-site locations and business continuity applications. Notable services include 24/7 security monitoring and response, continuous vulnerability scanning, third-party monitoring, and threat intelligence.

Like many other companies, the Company relies on third-party vendor solutions to support its operations, and these third-party vendors continue to be a source of operational and informational risk. Accordingly, the Company has implemented a third-party risk management program, which includes a detailed onboarding process and periodic reviews of vendors with access to sensitive company data.

As indicated above, supporting the operations are incident response, business continuity, and disaster recovery programs. These programs identify and assess threats and evaluate risk. Further, these programs support a coordinated response when responding to incidents. Periodic exercises and tests verify these programs' effectiveness.

Validating solution and program effectiveness in relation to regulatory compliance and industry standards is important. As such, the Company engages third-party consultants and independent auditors to conduct penetration tests, cybersecurity risk assessments, external audits, and program development and enhancement where applicable.

[Table of Contents](#)

Cybersecurity Governance

Management Oversight. The Chief Technology Officer oversees the Information Technology Department which, among other things, is responsible for identifying, assessing and managing material risks from cybersecurity threats and has more than thirty years of experience in the information technology field. The Chief Technology Officer is a member of various management committees and participates in Board of Directors' meetings as well as Audit Committee meetings where the overall status of information technology and security is discussed including the related policies and risk assessments. Any material findings related to the risk assessment, risk management and control decisions, service provider arrangements, results of testing, security breaches or violations are discussed as are management's responses and any recommendations for policy and program enhancements.

Further, the Chief Technology Officer is a member of the Compliance Committee chaired by the Chief Compliance Officer, which consists of members of senior and executive management, as is it charged with maintaining Bank-wide compliance with relevant statutes, regulations, and interpretations as well as consumer protection.

Board Oversight. The Board of Directors is responsible for reviewing the overall policies and practices for risk management, including delegation of oversight for particular areas of risk to the appropriate subcommittees. Collectively, the Board of Directors and its subcommittees are responsible for discussing with management major financial risk exposures as well as significant operational, compliance, reputational, strategic and cybersecurity risks, and the steps management has taken to monitor and manage such exposures to be within the Company's risk tolerance.

ITEM 2. Properties

At **December 31, 2022** **December 31, 2023**, we conducted business through our corporate headquarters and full service branch in Jericho, New York (Nassau County) and one administrative office in Boca Raton, Florida. All the current locations are leased properties. At **December 31, 2022** **December 31, 2023**, the total net book value of our leasehold improvements, furniture, fixtures and equipment was approximately **\$2.7** **\$2.6** million.

ITEM 3. Legal Proceedings

Periodically, we are involved in claims and lawsuits, such as claims to enforce liens, condemnation proceedings on properties in which we hold security interests, claims involving the making and servicing of real property loans and other issues incident to our business. At **December**

31, 2022 December 31, 2023, we are not a party to any pending legal proceedings that we believe would have a material adverse effect on our financial condition, results of operations or cash flows.

ITEM 4. Mine Safety Disclosures

Not applicable.

40 41

[Table of Contents](#)

PART II

ITEM 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Our shares of common stock are traded on the NASDAQ Capital Market under the symbol "ESQ". The approximate number of holders of record of Esquire Financial Holding, Inc.'s common stock as of March 1, 2023 March 1, 2024 was 4,148,4670. The Company's common stock began trading on the NASDAQ Capital Market on June 27, 2017.

In 2022, we initiated a regular quarterly dividend on our common stock. Any determination to pay cash dividends on our common stock is made by our board of directors and depends on a number of factors, including:

- our historical and projected financial condition, liquidity and results of operations;
- our capital levels and requirements;
- statutory and regulatory prohibitions and other limitations;
- any contractual restriction on our ability to pay cash dividends, including pursuant to the terms of any of our credit agreements or other borrowing arrangements;
- our business strategy;
- tax considerations;
- any acquisitions or potential acquisitions that we may examine;
- general economic conditions; and
- other factors deemed relevant by our board of directors.

The following table summarizes information as of December 31, 2022 December 31, 2023 relating to equity compensation plans of the Company pursuant to which grants of options, restricted stock awards or other rights to acquire shares may be granted from time to time.

Plan Category	Number of securities			Number of securities		
	to be issued upon		Weighted-average exercise price of outstanding options, warrants and rights reflected in column (a)	to be issued upon		Weighted-average exercise price of outstanding options, warrants and rights reflected in column (a)
	exercise of			exercise of		
	outstanding options, warrants and rights			outstanding options, warrants and rights		
	(a)			(b)		
	(a)	(b)	(c)	(a)	(b)	(c)

Equity Compensation Plans Approved by Security Holders	633,984	\$	18.61	164,565	639,519	\$	20.76	24,744
Equity Compensation Plans Not Approved by Security Holders	—		—	—	—		—	—
Total Equity Compensation Plans	633,984	\$	18.61	164,565	639,519	\$	20.76	24,744

On January 9, 2019, the Company's board of directors approved a stock repurchase program which authorized the repurchase of up to 300,000 shares of the Company's common stock, or approximately 4.0% of its outstanding shares. There is no expiration for the stock repurchase plan. As of December 31, 2022, 34,306 shares have been repurchased under the plan.

41 42

Table of Contents

The following table presents information regarding purchase of our common stock during the quarter ended December 31, 2022 December 31, 2023 and the stock repurchase program approved by our Board of Directors.

Period	Total number of shares purchased	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs	Maximum number of shares that may yet be purchased under the plans or programs (1)
October 1, 2022 2023 through October 31, 2022 October 31, 2023	—	\$ —	—	265,694 257,694
November 1, 2022 2023 through November 30, 2022 November 30, 2023	—	—	—	265,694 257,694
December 1, 2022 2023 through December 31, 2022 December 31, 2023	—	—	—	265,694 257,694

42

- (1) On January 9, 2019, the Company announced a share repurchase program, which authorized the purchase of up to 300,000 shares of common stock. There is no expiration date for the stock repurchase program.

Table Participants in the Company's stock-based incentive plans may have shares withheld to cover income taxes upon the vesting of restricted stock awards and may use a stock swap to exercise stock options. Shares withheld to cover income taxes upon the vesting of restricted stock awards and stock swaps to exercise stock options are repurchased pursuant to the terms of the applicable plan and not under the Company's share repurchase program. Shares repurchased pursuant to these plans during the three months ended December 31, 2023 were as follows:

Period	Total number of shares purchased	Average price paid per share
October 1, 2023 through October 31, 2023	—	\$ —
November 1, 2023 through November 30, 2023	—	—
December 1, 2023 through December 31, 2023	18,923	48.77

ITEM 6. **[Reserved]**

[Table of Contents](#)

ITEM 7. **Management's Discussion and Analysis of Financial Condition and Results of Operations**

This discussion and analysis reflects our financial statements and other relevant statistical data, and is intended to enhance your understanding of our financial condition and results of operations. The information in this section has been derived from the financial statements, which appear elsewhere in this Annual Report. You should read the information in this section in conjunction with the other business and financial information provided in this annual report.

Overview

We are a financial holding company headquartered in Jericho, New York and registered under the BHC Act. Through our wholly owned bank subsidiary, Esquire Bank, National Association, we are a full service commercial bank dedicated to serving the financial needs of the legal and small business communities on a national basis, as well as commercial and retail customers in the New York metropolitan market. We offer tailored products and solutions to the legal community and their clients as well as dynamic and flexible payment processing solutions to small business owners, both on a national basis. We also offer traditional banking products for businesses and consumers in our local market area.

Our results of operations depend primarily on our net interest income which is the difference between the interest income we earn on our interest-earning assets and the interest we pay on our interest-bearing liabilities. Our results of operations also are affected by our provisions for **loan credit** losses, noninterest income and noninterest expense. Noninterest income currently consists primarily of payment processing income, ASP fee income and customer related fees and charges. Noninterest expense currently consists primarily of employee compensation and benefits, data processing costs, occupancy and equipment costs and professional and consulting services. Our results of operations also may be affected significantly by general and local economic and competitive conditions, changes in market interest rates, governmental policies, the litigation market and actions of regulatory authorities.

Critical Accounting Policies Estimates

A summary of our accounting policies is described in Note 1 to the Consolidated Financial Statements included in this annual report. Critical accounting estimates are necessary in the application of certain accounting policies and procedures and are particularly susceptible to significant change. Critical accounting policies are defined as those involving significant judgments and assumptions by management that could have a material impact on the carrying value of certain assets or on income under different assumptions or conditions. Management believes that the most critical accounting policies, which involve the most complex or subjective decisions or assessments, are as follows:

Allowance for **Loan Credit Losses.** Management considers the accounting policy relating to the allowance for **loan credit** losses to be a critical accounting policy given the inherent subjectivity and uncertainty in estimating the levels of the allowance required to cover credit losses in the portfolio and the material effect that such judgments can have on the results of **operations**. See Note 1 "Business and Summary of Significant Accounting Policies" for discussion of our allowance for credit losses policy.

On January 1, 2023, we adopted the CECL Standard. The determination Company is required under the CECL Standard to estimate and record lifetime credit losses expected to be incurred on such financial instruments over the entire contractual term at the time they are recorded in the financial statements, such as with the funding or purchasing of a loan, or a commitment to lend unless the commitment is unconditionally cancellable. Because this allowance methodology follows a forward-looking lifetime expected loss approach, it is not necessary for a loss event to have been incurred before a credit loss is recognized. The estimation process in determining an appropriate level of allowance is subject to judgment and requires us to make significant estimates of current credit risks and trends, all of which are subject to material changes. In particular, because of a low charge off history, a significant portion of the general component of the allowance for loan losses is determined using qualitative factors on loans with similar risk characteristics, which involve significant judgment and subjective measurement on part of management. For loans that do not share risk characteristics, the Company evaluates the loan on an individual basis based on various factors. Factors that may be considered are borrower delinquency trends and nonaccrual status, probability of foreclosure or note sale, changes in the borrower's circumstances or cash collections, borrower's industry, or other facts and circumstances of the loan or collateral.

If such judgments and/or assumptions prove to be incorrect, the allowance for loan losses may not cover probable incurred losses in the loan portfolio at the date of the financial statements. In addition, various regulatory agencies, as an integral part of the examination process, periodically review the allowance for credit losses. Such agencies may require the Bank to recognize adjustments to losses requires consideration of past events, current conditions, and reasonable and supportable forecasts, and involves a significant degree of management judgment. The Company determines the allowance based on their judgments for credit losses using methods it believes are appropriate given the characteristics of each loan portfolio and applies these methods consistently over time.

The Company employs a static pool methodology for all loan segments. In a static pool approach, statistical information about a pool of loans originated during a specified period is tracked over its life (including losses, delinquencies, and prepayments). In general, this methodology operates by calculating a rate representing the information available to them at the time of their examination. Significant additions to the allowance would materially decrease net income. Additional information can be found in Note 1 of the Notes to the Consolidated Financial Statements. current

43 44

[Table of Contents](#)

balance expected to not be collected for each pool. This loss rate is then applied against the current portfolio loans with similar characteristics of those established in the pool.

In accordance with the CECL Standard, the Company must estimate expected credit losses over the contractual term of a loan, adjusted for expected prepayments. In estimating the life of a loan, the Company cannot extend the contractual term of a loan for expected extensions, renewals, and modifications, unless there is a borrower-held extension or renewal option that is not unconditionally cancelable. In developing the estimate of expected credit losses, the Company must reflect information about past events, current conditions, and reasonable and supportable forecasts. This information should include what is reasonably available without undue cost and effort and may include information sourced internally, externally, or a combination of both.

The estimation of expected credit losses requires the use of forward-looking information that is both reasonable and supportable, including information that relates to economic forecasts and how those forecasts are expected to impact expected future losses. The Company incorporates reasonable and supportable forecasts as qualitative adjustments applied to the historical loss rates over the reasonable and supportable forecast period. The CECL Standard does not require a specific method for developing economic forecasts, nor does it require a specific timeframe over which a reasonable and supportable forecast should be employed in the Company's CECL model. While the Company is not precluded from utilizing economic forecasts over the entire contractual term of a loan, the Company utilizes forecasts it believes are reasonable and supportable. The Company considers its methodologies to determine reasonable and supportable forecasts and reversion techniques to be accounting estimates rather than accounting policies or principles. For periods beyond which the Company is unable to determine a reasonable and supportable forecast, it will revert to unadjusted historical loss information in accordance with the CECL Standard. Management assesses the sensitivity of key assumptions by stressing the quantitative inputs utilized in its economic forecasts. This sensitivity analysis provides management with a hypothetical result to assess the sensitivity of our allowance for credit losses to a change in a key quantitative input.

Qualitative factors are used to supplement the static pool methodology to determine total estimated expected credit losses during a given period. Because the static pool methodology estimates losses based on historical loss information, management utilizes qualitative factors to measure expected credit losses which are not sufficiently captured within the static pool model during a given period.

On a quarterly basis, management determines the extent to which qualitative factors are used to bring the allowance for credit losses to a level deemed appropriate. These adjustments to the allowance for credit losses may be positive or negative to the quantitatively modeled results from the static pool methodology. Final qualitative adjustments to the allowance for credit losses are subject to management judgment.

The Company measures the allowance for credit losses on a collective basis by pooling loans according to similar risk characteristics. When a loan is deemed to no longer share risk characteristics similar to others in the portfolio, the Company evaluates such loans on an individual basis. Management may consider changes to a borrower's circumstances impacting cash collections, delinquency and non-accrual status, probability of default, industry, or other facts and circumstances when determining whether a loan shares risk characteristics with other loans in a pool. For a loan that does not share risk characteristics with other loans in a pool and is not collateral dependent, expected credit loss is measured based on the discounted value of the expected future cash flows and the amortized cost of the loan. If an entity determines that foreclosure of the collateral is probable, the CECL Standard requires the entity to measure expected credit losses of collateral dependent loans based on the difference between the current fair value of the collateral and the amortized cost basis of the financial asset. As of December 31, 2023, there was one multifamily loan totaling \$10.9 million that was individually analyzed and collateral dependent on the Consolidated Statements of Financial Condition.

When applying this critical accounting estimate, management's inputs and estimates of the timing and amounts of future losses are subject to significant judgment as these projected cash flows rely upon factors that depend on current or expected future conditions. Management expects there to be differences between actual and estimated results.

Future changes to the allowance for credit losses may be necessary based on changes in economic, market, or other conditions. Changes to estimates could result in a material change in the allowance for credit losses and charges to

[Table of Contents](#)

provision for credit losses would materially decrease the Company's net income. The Company's loan portfolio may experience significant credit losses, which could have a material adverse effect on our operating results.

Selected Financial Data

The following information is derived in part from the consolidated financial statements of Esquire Financial Holdings, Inc.

At or For the Years Ended December 31,					At or For the Years Ended December 31,				
2022	2021	2020	2019	2018	2023	2022	2021	2020	2019

	(Dollars in thousands, except share and per share data)					(Dollars in thousands, except share and per share data)				
Balance Sheet Data:										
Total assets	\$1,395,639	\$1,178,770	\$936,714	\$798,008	\$663,899	\$1,616,876	\$1,395,639	\$1,178,770	\$936,714	\$798,008
Cash and cash equivalents	164,122	149,156	65,185	61,806	30,562	165,209	164,122	149,156	65,185	61,806
Securities available-for-sale, at fair value	109,269	148,384	117,655	146,419	145,698	122,107	109,269	148,384	117,655	146,419
Securities held-to-maturity, at cost	78,377	—	—	—	—	77,001	78,377	—	—	—
Loans, held for investment	947,295	784,517	672,421	565,369	468,101	1,207,413	947,295	784,517	672,421	565,369
Total deposits	1,228,236	1,028,409	804,054	680,620	568,421	1,407,299	1,228,236	1,028,409	804,054	680,620
Total stockholders' equity	158,158	143,735	126,076	111,062	92,774	198,555	158,158	143,735	126,076	111,062
Income Statement Data:										
Interest income	\$ 60,993	\$ 44,531	\$ 38,630	\$ 36,659	\$ 28,951	\$ 91,888	\$ 60,993	\$ 44,531	\$ 38,630	\$ 36,659
Interest expense	1,647	828	1,190	2,548	1,212	8,115	1,647	828	1,190	2,548
Net interest income	59,346	43,703	37,440	34,111	27,739	83,773	59,346	43,703	37,440	34,111
Provision for loan losses	3,490	6,955	6,250	1,850	1,375					
Net interest income after provision for loan losses	55,856	36,748	31,190	32,261	26,364					
Provision for credit losses						4,525	3,490	6,955	6,250	1,850
Net interest income after provision for credit losses						79,248	55,856	36,748	31,190	32,261
Payment processing income	21,944	20,856	14,099	10,976	4,961	22,316	21,944	20,856	14,099	10,976
Other noninterest income	2,981	168	548	835	2,894	7,435	2,981	168	548	835
Total noninterest income	24,925	21,024	14,647	11,811	7,855	29,751	24,925	21,024	14,647	11,811

Employee compensation and benefits	25,774	21,741	16,873	14,677	13,039	32,481	25,774	21,741	16,873	14,677
Other expenses	16,206	13,323	11,797	10,257	9,256	20,636	16,206	13,323	11,797	10,257
Total noninterest expense	41,980	35,064	28,670	24,934	22,295	53,117	41,980	35,064	28,670	24,934
Net income before income taxes	38,801	22,708	17,167	19,138	11,924	55,882	38,801	22,708	17,167	19,138
Income tax expense	10,283	4,783	4,549	4,995	3,190	14,871	10,283	4,783	4,549	4,995
Net income	\$ 28,518	\$ 17,925	\$ 12,618	\$ 14,143	\$ 8,734	\$ 41,011	\$ 28,518	\$ 17,925	\$ 12,618	\$ 14,143
Per Share Data:										
Earnings per share:										
Basic	\$ 3.73	\$ 2.40	\$ 1.70	\$ 1.91	\$ 1.18	\$ 5.31	\$ 3.73	\$ 2.40	\$ 1.70	\$ 1.91
Diluted	3.47	2.26	1.65	1.82	1.13	4.91	3.47	2.26	1.65	1.82
Book value per share(1)	19.30	17.77	16.18	14.51	12.32	23.96	19.30	17.77	16.18	14.51
Tangible book value per share(2)	19.30	17.77	16.18	14.51	12.32	23.96	19.30	17.77	16.18	14.51
Selected Performance Ratios:										
Return on average assets	2.31 %	1.77 %	1.45 %	1.93 %	1.45 %	2.89 %	2.31 %	1.77 %	1.45 %	1.93 %
Return on average equity	19.44	13.42	10.69	13.95	10.12	23.20	19.44	13.42	10.69	13.95
Interest rate spread	4.85	4.40	4.34	4.56	4.56	5.57	4.85	4.40	4.34	4.56
Net interest margin	4.99	4.49	4.47	4.86	4.73	6.09	4.99	4.49	4.47	4.86
Efficiency ratio(3)	49.82	54.17	55.04	54.30	59.34	46.79	49.82	54.17	55.04	54.30
Loan to deposit ratio	77.13	76.28	83.63	83.07	82.35	85.80	77.13	76.28	83.63	83.07
Average interest earning assets to average interest bearing liabilities	201.47	215.72	191.12	181.71	182.23	188.86	201.47	215.72	191.12	181.71
Average equity to average assets	11.89	13.22	13.61	13.83	14.37	12.44	11.89	13.22	13.61	13.83

[Table of Contents](#)

	At or For the Years Ended December 31,					At or For the Years Ended December 31,				
	2022	2021	2020	2019	2018	2023	2022	2021	2020	2019
Asset Quality Ratios (Loans Held for Investment):										
Allowance for loan losses to total loans	1.29 %	1.16 %	1.70 %	1.24 %	1.20 %					
Allowance for loan losses to nonperforming loans ⁽⁴⁾	NM	NM	495 %	474 %	NM					
Allowance for credit losses to total loans						1.38 %	1.29 %	1.16 %	1.70 %	1.24 %
Allowance for credit losses to nonperforming loans ⁽⁴⁾						152 %	NM	NM	495 %	474 %
Net charge-offs (recoveries) to average outstanding loans	0.04 %	1.29 %	0.30 %	0.10 %	0.00 %	0.04 %	0.04 %	1.29 %	0.30 %	0.10 %
Nonperforming loans to total loans ⁽⁴⁾	0.00 %	0.0 %	0.34 %	0.26 %	0.00 %	0.91 %	0.00 %	0.00 %	0.34 %	0.26 %
Nonperforming loans to total assets ⁽⁴⁾	0.00 %	0.0 %	0.25 %	0.18 %	0.00 %	0.68 %	0.00 %	0.00 %	0.25 %	0.18 %
Nonperforming assets to total assets ⁽⁵⁾	0.00 %	0.0 %	0.25 %	0.18 %	0.00 %	0.68 %	0.00 %	0.00 %	0.25 %	0.18 %
Capital Ratios (Esquire Bank):										
Total capital to risk weighted assets	15.44 %	15.89 %	16.69 %	17.83 %	18.70 %	15.38 %	15.44 %	15.89 %	16.69 %	17.83 %
Tier 1 capital to risk weighted assets	14.21 %	14.79 %	15.44 %	16.68 %	17.54 %	14.13 %	14.21 %	14.79 %	15.44 %	16.68 %
Tier 1 common equity to risk weighted assets	14.21 %	14.79 %	15.44 %	16.68 %	17.54 %	14.13 %	14.21 %	14.79 %	15.44 %	16.68 %
Tier 1 leverage capital ratio	10.98 %	11.46 %	12.51 %	13.50 %	13.26 %	12.07 %	10.98 %	11.46 %	12.51 %	13.50 %
Other:										
Number of offices	3	3	3	3	3	3	3	3	3	3
Number of full-time equivalent employees	115	110	99	86	74	140	115	110	99	86

(1) For purposes of computing book value per share, book value equals total common stockholders' equity divided by total number of shares of common stock outstanding. Total common stockholders' equity equals total stockholders' equity, less preferred equity. Preferred equity was \$0 as of the dates indicated.

(2) The Company had no intangible assets as of the dates indicated. Thus, tangible book value per share is the same as book value per share for each of the periods indicated.

(3) See "Non-GAAP Financial Measure Reconciliation" below for the computation of the efficiency ratio.

(4) Nonperforming loans include nonaccrual loans, loans past due 90 days and still accruing interest and loans modified under troubled debt restructurings, for borrowers experiencing financial difficulty.

(5) Nonperforming assets include nonperforming loans, other real estate owned and other foreclosed assets.

The efficiency ratio is a non-GAAP measure of expense control relative to recurring revenue. We calculate the efficiency ratio by dividing total noninterest expenses excluding non-recurring items by the sum of total net interest income and total noninterest income as determined under GAAP, but excluding net gains on securities from this calculation and other non-recurring income sources, if applicable, which we refer to below as recurring revenue. We believe that this provides one reasonable measure of recurring expenses relative to recurring revenue.

We believe that this non-GAAP financial measure provides information that is important to investors and that is useful in understanding our financial position, results and ratios. However, this non-GAAP financial measure is supplemental and is not a substitute for an analysis based on GAAP measures. As other companies may use different calculations for this measure, this presentation may not be comparable to other similarly titled measures by other companies.

Table of Contents

Discussion and Analysis of Financial Condition for the Years Ended December 31, 2022 December 31, 2023 and 2021 2022

Loan Portfolio Analysis. At December 31, 2022 December 31, 2023, loans were \$1.2 billion, or 74.7% of total assets, compared to \$947.3 million, or 67.9% of total assets, compared to \$784.5 million, or 66.6% of total assets, at December 31, 2021 December 31, 2022. Commercial loans increased \$120.0 \$185.8 million, or 27.8% 33.7%, to \$552.1 \$737.9 million at December 31, 2022 December 31, 2023 from \$432.1 million \$552.1 million at December 31, 2021 December 31, 2022. Commercial real estate loans increased \$43.2 decreased \$2.3 million, or 89.0% 2.5%, to \$89.5 million at December 31, 2023 from \$91.8 million at December 31, 2022 from \$48.6 million at December 31, 2021. Multifamily loans increased \$7.6 \$85.8 million, or 3.0% 32.7%, to \$348.2 million at December 31, 2023 from \$262.5 million at December 31, 2022 from \$254.9 million at December 31, 2021. Consumer loans increased \$7.9 decreased \$2.1 million or 91.0% 12.6%, to \$16.6 \$14.5 million at December 31, 2022 December 31, 2023 from \$8.7 million \$16.6 million at December 31, 2021 December 31, 2022. 1–4 family loans decreased \$15.2 \$7.6 million, or 37.3% 29.8%, to \$17.9 million at December 31, 2023 from \$25.6 million at December 31, 2022 from \$40.8 million at December 31, 2021. We had no construction loans as of December 31, 2022 and 2021. On April 1, 2022, the Company finalized the sale of its legacy NFL consumer post settlement loan portfolio to a Fund in exchange for a nonvoting economic interest in the Fund valued at \$13.5 million. As of December 31, 2022, the carrying amount of our investment in the fund, classified in Other assets, is \$12.6 million as loan payoffs were received and distributed by the Fund to its investors.

Loan Portfolio Composition. The following table sets forth the composition of our loan portfolio by type of loan at the dates indicated.

				At December 31,				December 31,							
				2022		2021		2023		2022					
				Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent				
				(Dollars in thousands)											
Real estate:				(Dollars in thousands)											
Multifamily				\$	262,489	27.7 %	\$	254,852	32.5 %	\$	348,241	28.8 %	\$262,489	27.7 %	
Commercial real estate					91,837	9.7		48,589	6.1		89,498	7.4		91,837	9.7
1 – 4 family					25,565	2.7		40,753	5.2		17,937	1.5		25,565	2.7
Construction					—	—		—	—		—	—		—	—
Total real estate					379,891	40.1		344,194	43.8		455,676	37.7		379,891	40.1
Commercial					552,082	58.2		432,108	55.1		737,914	61.1		552,082	58.2
Consumer					16,580	1.7		8,681	1.1		14,491	1.2		16,580	1.7
Total loans held for investment				\$	948,553	100.0 %	\$	784,983	100.0 %	\$	1,208,081	100.0 %	\$948,553	100.0 %	

Litigation-Related post-settlement consumer loans held for investment **increased \$202** decreased **\$280** thousand to **\$2.4 million** as of **December 31, 2023**, from **\$2.7 million** as of **December 31, 2022**, **from \$2.5 million** as of **December 31, 2021**.

Table of Contents

[illegible]

Troubled debt restructurings include loans for economic or legal reasons related. At December 31, 2023, we had one multifamily loan classified as substandard and placed on nonaccrual totaling \$10.9 million, primarily due to the borrower's financial difficulties, for which we grant a concession to property owners decisions resulting in excessive vacancy in an area where the borrower average vacancy is minimal. Management recently had these properties appraised and noted that we would not consider otherwise. Troubled debt restructurings are separately identified for impairment disclosures and are measured no specific reserve was necessary. There were no loans on nonaccrual at the present value of estimated future cash flows using the loan's effective rate at inception. If a troubled debt restructuring is considered to be a collateral dependent loan, the loan is reported, net, at the fair value of the collateral. For troubled debt restructurings that subsequently default, we determine the amount of reserve in accordance with the accounting policy for the allowance for loan losses. December 31, 2022.

Table of Contents

The following table sets forth information regarding our nonperforming assets at the dates indicated.

	At December 31,		December 31,	
	2022	2021	2023	2022
	(Dollars in thousands)			
			(Dollars in thousands)	
Nonaccrual loans:				
Multifamily	\$ —	\$ —	\$ 10,940	\$ —
Commercial real estate	—	—	—	—
1 – 4 family	—	—	—	—
Construction	—	—		
Commercial	—	—	—	—
Consumer	4	6	—	4
Total nonaccrual loans	4	6	10,940	4
Other real estate owned	—	—	—	—
Loans past due 90 days and still accruing	—	—	69	—
Troubled debt restructurings	—	—		
Total nonperforming assets	\$ 4	\$ 6	\$ 11,009	\$ 4
Total loans held for investment ⁽¹⁾	\$ 947,295	\$ 784,517	\$1,207,413	\$ 947,295
Total assets	\$ 1,395,639	\$ 1,178,770	\$1,616,876	\$1,395,639
Allowance for loan losses	\$ 12,223	\$ 9,076		
Allowance for credit losses			\$ 16,631	\$ 12,223
Total nonaccrual loans to total loans	0.00 %	0.00 %	0.91 %	0.00 %
Total nonperforming assets to total assets	0.00 %	0.00 %	0.68 %	0.00 %
Allowance for loan losses to nonaccrual loans	NM	NM		

Allowance for loan losses to nonperforming loans	NM	NM		
Allowance for loan losses to total loans at end of the period ⁽¹⁾	1.29 %	1.16 %		
Allowance for credit losses to nonaccrual loans			152 %	NM
Allowance for credit losses to nonperforming loans			152 %	NM
Allowance for credit losses to total loans at end of the period ⁽¹⁾			1.38 %	1.29 %

(1) Loans are presented before the allowance for loan credit losses and include net deferred loan fees and unearned premiums.

Allowance for Loan Credit Losses

Please see “— Critical Accounting Policies — Allowance for Loan Losses” Credit losses” for additional discussion of our allowance policy.

The allowance for loan credit losses is maintained at levels considered adequate by management to provide for probable loan credit losses inherent in the loan portfolio as of the Consolidated Statements of Financial Condition reporting dates. The allowance for loan credit losses is based on management's assessment of various factors affecting the loan portfolio, including portfolio composition, delinquent and nonaccrual loans, national and local business conditions and loss experience and an overall evaluation of the quality of the underlying collateral.

49 51

[Table of Contents](#)

The following table sets forth activity in our allowance for loan credit losses for the periods indicated.

	For the Years Ended December 31,			Years Ended December 31,		
	2022	2021	2020	2023	2022	2021
	(In thousands)					
				(In thousands)		
Allowance at beginning of year	\$ 9,076	\$ 11,402	\$ 6,989	\$12,223	\$ 9,076	\$11,402
Provision for loan losses	3,490	6,955	6,250			
Impact of CECL adoption				283	—	—
Provision for credit losses				4,525	3,490	6,955
Charge-offs:						
Multifamily	178	—	—	—	178	—
Commercial real estate	—	—	—	—	—	—
1 – 4 family	—	—	—	—	—	—
Construction	—	—	—	—	—	—
Commercial	64	111	2	5	64	111
Consumer	150	9,170	1,835	439	150	9,170
Total charge-offs	392	9,281	1,837	444	392	9,281
Recoveries:						
Multifamily	17	—	—	—	17	—
Commercial real estate	—	—	—	—	—	—

Net charge-offs to average outstanding loans decreased to 0.04% for the year ended December 31, 2022 as compared to 1.29% in 2021, primarily due to the reclassification of the NFL consumer post settlement loan portfolio in 2021 from held for investment to held for sale, which resulted in a \$9.0 million charge-off. On April 1, 2022, the Company finalized the sale of its legacy NFL consumer post settlement loan portfolio to a Fund in exchange for a nonvoting economic interest

[Table of Contents](#)

in the Fund valued at \$13.5 million. As of December 31, 2022, the carrying amount of our investment in the fund is \$12.6 million as loans payoffs were received and distributed by the Fund to its investors.

Allocation of Allowance for Loan Losses. Credit losses. The following tables set forth the allowance for loan credit losses allocated by loan category and the percent of the allowance in each category to the total allocated allowance at the dates indicated. The

[Table of Contents](#)

allowance for loan credit losses allocated to each category is not necessarily indicative of future losses in any particular category and does not restrict the use of the allowance to absorb losses in other categories.

At December 31,						December 31,					
2022			2021			2023			2022		
Percent of	Percent of		Percent of	Percent of		Percent of	Percent of		Percent of	Percent of	
Allowance	Loans in		Allowance	Loans in		Allowance	Loans in		Allowance	Loans in	
for Loan	Each		for Loan	Each		for Credit	Each		for Credit	Each	
Allowance	Losses to	Category	Allowance	Losses to	Category	Allowance	Losses to	Category	Allowance	Losses to	Category
for Loan	Total	to Total	for Loan	Total	to Total	for Credit	Total	to Total	for Credit	Total	to Total
Losses	Allowance	Loans	Losses	Allowance	Loans	Losses	Allowance	Loans	Losses	Allowance	Loans
(Dollars in thousands)											

	(Dollars in thousands)											
Multifamily	\$ 2,017	16.5 %	27.7 %	\$ 1,789	19.7 %	32.5 %	\$ 3,236	19.5 %	28.8 %	\$ 2,017	16.5 %	27.7 %
Commercial real estate	1,022	8.4	9.7	552	6.1	6.1	823	4.9	7.4	1,022	8.4	9.7
1 – 4 family	192	1.6	2.7	285	3.2	5.2	58	0.3	1.5	192	1.6	2.7
Construction	—	—	—	—	—	—	—	—	—	—	—	—
Commercial	8,645	70.7	58.2	6,319	69.6	55.1	12,056	72.5	61.1	8,645	70.7	58.2
Consumer	347	2.8	1.7	131	1.4	1.1	458	2.8	1.2	347	2.8	1.7
Total allocated allowance	\$12,223	100.0 %	100.0 %	\$ 9,076	100.0 %	100.0 %	\$16,631	100.0 %	100.0 %	\$12,223	100.0 %	100.0 %

Loans rated special mention decreased \$11.1 million \$9.7 million to \$4.0 million as of December 31, 2023 from \$13.7 million as of December 31, 2022 from \$24.8 million as, due primarily to performance improvements and repayments of December 31, 2021, the balance was driven by our commercial CRE, multifamily and consumer loan portfolios. Loans rated substandard decreased \$3.6 million increased \$10.2 million to \$10.9 million as of December 31, 2023, from \$721 thousand as of at December 31, 2022, from \$4.3 million at December 31, 2021, driven by one nonaccrual multifamily loan. Our special mention and substandard loans as a percentage of loans was 0.3% and 0.9% as of December 31, 2023, respectively, and 1.4% and 0.1% as of December 31, 2022, respectively and 3.2% and 0.5% as of December 31, 2021, respectively. The allowance for loan credit losses as a percentage of loans was 1.29% 1.38% and 1.16% 1.29% as of December 31, 2022 December 31, 2023 and 2021, 2022, respectively. The increase in the allowance as a percentage of loans was general reserve driven considering loan growth and the qualitative factors associated with the current uncertain economic environment. environment including, but not limited to, its potential impact on the New York metro commercial real estate market.

Although we believe that we use the best information available to establish the allowance for loan credit losses, future adjustments to the allowance for loan credit losses may be necessary and our results of operations could be adversely affected if circumstances differ substantially from the assumptions used in making the determinations. Furthermore, while we believe we have established our allowance for loan credit losses in conformity with generally accepted accounting principles in the United States of America, there can be no assurance that regulators, in reviewing our loan portfolio, will not require us to increase our allowance for loan credit losses. In addition, because future events affecting borrowers and collateral cannot be predicted with certainty, there can be no assurance that the existing allowance for loan credit losses is adequate or that increases will not be necessary should the quality of any loans deteriorate as a result of the factors discussed above. Any material increase in the allowance for loan credit losses may adversely affect our financial condition and results of operations.

Payment Processing Credit Risk

From a payment processing perspective, we continuously evaluate credit exposure, primarily defined as merchant returns and chargebacks, by merchant industry type and category. We have also assessed the level and adequacy of our ISO and merchant reserves held on deposit at Esquire Bank. Currently, based on our assessments, we have not identified any elevated credit risk and our returns and chargeback ratios are within normal levels and commensurate to the merchant portfolio risk profile.

[Table of Contents](#)

Debt Securities Portfolio

At December 31, 2022 December 31, 2023 and 2021, 2022, all debt securities available-for-sale were carried at fair value and we had no investments in a single company or entity, other than government and government agency securities, which had an aggregate book value in excess of 10% of our equity. Securities available-for-sale totaled \$109.3 million \$122.1 million at December 31, 2022 December 31, 2023, as compared to \$148.4 million \$109.3 million at December 31, 2021 December 31, 2022. Commencing in the first quarter of 2022, we invested a portion of our excess liquidity in Securities held-to-maturity securities, totaling totaled \$77.0 million at December 31, 2023, as compared to \$78.4 million at December 31, 2022.

We review the investment portfolio on a quarterly basis to determine the cause, magnitude and duration 53

Table of declines in the fair value of each security. In estimating other-than-temporary impairment (OTTI), we consider many factors including: (1) the length of time and extent that fair value has been less than cost, (2) the financial condition and near term prospects of the issuer, (3) whether the market decline was affected by macroeconomic conditions, and (4) whether we have the intent to sell the security or more likely than not will be required to sell the security before its anticipated recovery. If either of the criteria regarding intent or requirement to sell is met, the entire difference between amortized cost and fair value is recognized as impairment through earnings. For Contents

Management evaluates securities that do not meet the aforementioned criteria, the amount of impairment is split into two components as follows: (1) OTTI related to credit loss, which must be recognized in the income statement and (2) OTTI related to other factors, which is recognized in other comprehensive income. The credit loss is defined as the difference between the present value of the cash flows expected to be collected and the amortized cost basis. The assessment of whether any other than temporary decline exists may involve a high degree of subjectivity and judgment and is based on the information available to management at a point in time. We evaluate securities for OTTI at least on a quarterly basis, and more frequently when economic or market conditions warrant such an evaluation.

At December 31, 2022 and December 31, 2021, securities available-for-sale in unrealized loss positions were issuances from government sponsored entities. The to determine whether the impairment is due to credit-related factors. Due to the decline in fair value is being attributable to changes in interest rates, not credit quality and because we do the Company does not have the intent to sell the securities and it is likely that we it will not be required to sell the securities before their anticipated recovery, we do the Company does not consider the securities to be other-than-temporarily impaired at December 31, 2022 December 31, 2023.

As of December 31, 2023 and 2021, December 31, 2022, none of the Company's available-for-sale securities were in an unrealized loss position due to credit, and therefore no allowance for credit losses on available-for-sale securities was required. Additionally, there was no allowance for credit losses on securities held-to-maturity due to the high credit quality composition consisting of issuances from government sponsored agencies.

No impairment charges were recorded for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021.

52

Table of Contents

Portfolio Maturities and Yields. The composition and maturities of the investment securities portfolio at December 31, 2022 December 31, 2023, are summarized in the following table. Maturities are based on the final contractual payment dates and do not reflect the impact of prepayments or early redemptions that may occur. No tax-equivalent yield adjustments have been made as we have no tax free interest earning assets.

At December 31, 2022										Dece				
One Year or Less		More Than One Year through Five Years		More Than Five Years Through Ten Years		More Than Ten Years		Total		One Year or Less		More Than One Year through Five Years		More Tha
Weighted		Weighted		Weighted		Weighted		Weighted		Weighted		Weighted		Througl
Amortized	Average	Amortized	Average	Amortized	Average	Amortized	Average	Amortized	Average	Amortized	Average	Amortized	Average	Amortize
Cost	Yield	Cost	Yield	Cost	Yield	Cost	Yield	Cost	Yield	Cost	Yield	Cost	Yield	Cost
(Dollars in thousands)														

54

The following tables set forth the distribution of average deposits by account type at the dates indicated.

As of **December 31, 2022** **December 31, 2023**, the aggregate amount of uninsured deposits (deposits in amounts greater than or equal to \$250,000) was \$381.6 million, or 27.1%, of our total Bank deposits of \$1.4 billion, excluding \$5.5 million of the Company's deposits held by the Bank. As of December 31, 2022, the aggregate amount of uninsured deposits was \$310.4 million, or 25.3%, of our total Bank deposits of \$1.2 billion, excluding \$10.5 million of the Company's deposits held by the Bank. As of **December 31, 2021**, the aggregate amount of uninsured deposits was \$254.9 million, or 24.8%, of our total Bank deposits of \$1.0 billion, excluding \$662 thousand of the Company's deposits held by the Bank. As of **December 31, 2022** **December 31, 2023**, the Company had approximately **\$564.0 million** **\$684.2 million** of law firm escrow (or

trust) deposits with the majority of these law firms also having a commercial lending relationship with the Bank. Law firm escrow accounts, as well as other fiduciary deposit accounts, are for the benefit of the law firm's customers (or claimants) and are titled in a manner to ensure that the maximum amount of FDIC insurance coverage passes through the account to the beneficial

[Table of Contents](#)

owner of the funds held in the account. Therefore, these law firm escrow accounts carry FDIC insurance at the claimant settlement level, not at the deposit account level. The FDIC insured and uninsured deposited balances reflect management's determination of settlement claims deposited as of period end. In addition, as of December 31, 2022 December 31, 2023, the aggregate amount of our uninsured certificates of deposit was \$554 \$122 thousand. We have no deposits that are uninsured for any reason other than being in excess of the maximum amount for federal deposit insurance. The following table sets forth the maturity of the uninsured certificates of deposit as of December 31, 2022 December 31, 2023.

	At December 31, 2022	December 31, 2023
	(In thousands)	(In thousands)
Maturing period:		
Three months or less	\$ 290	\$ —
Over three months through six months	—	—
Over six months through twelve months	264	16
Over twelve months	—	106
Total	\$ 554	\$ 122

Borrowings

At December 31, 2022 December 31, 2023, we had the ability to borrow a total of \$149.4 \$284.2 million from the FHLB of New York. We also had a borrowing capacity with the FRB of New York discount window of \$36.1 \$58.0 million. At December 31, 2022 December 31, 2023, we also had \$67.5 \$17.5 million in aggregate unsecured lines of credit with unaffiliated correspondent banks. No amounts were outstanding on any of the aforementioned lines as of December 31, 2022 December 31, 2023.

Stockholders' Equity

Total stockholders' equity increased \$14.4 \$40.4 million, or 10.0% 25.5%, to \$198.6 million at December 31, 2023, from \$158.2 million at December 31, 2022, from \$143.7 million at December 31, 2021. The increase for the year ended December 31, 2022 December 31, 2023 was primarily due to net income of \$28.5 million and \$41.0 million, amortization of share-based compensation of \$2.4 million \$3.2 million, and other comprehensive income of \$1.9 million, partially offset by other comprehensive losses of \$14.3 million and dividends declared to common stockholders of \$2.3 million \$3.9 million.

[Table of Contents](#)

Average Balance Sheets and Related Yields and Rates

The following tables present average balance sheet information, interest income, interest expense and the corresponding average yields earned and rates paid for the years ended **December 31, 2022**, **December 31, 2023**, **2021** and **2020**. The average balances are daily averages and, for loans, include both performing and nonperforming balances. Interest income on loans includes the effects of discount accretion and net deferred loan origination costs accounted for as yield adjustments. No tax-equivalent adjustments have been made as we have no tax exempt investments.

	For the Years Ended December 31,												
	2022			2021			2020			2023			
	Average		Average	Average		Average	Average		Average		Average		
	Balance	Interest	Yield/Cost	Balance	Interest	Yield/Cost	Balance	Interest	Yield/Cost	Balance	Interest	Yield/Cost	

NONINTEREST EARNING ASSETS	45,004			37,941			30,028			45,703		
TOTAL AVERAGE ASSETS	<u>\$1,234,377</u>			<u>\$1,010,719</u>			<u>\$867,938</u>			<u>\$1,420,978</u>		<u>\$1,420,978</u>
INTEREST BEARING LIABILITIES												
Savings, NOW, money market deposits	\$ 572,498	\$ 1,488	0.26 %	\$ 439,718	\$ 746	0.17 %	\$421,530	\$ 888	0.21 %	\$ 715,004	\$ 7,635	1.07 %
Time deposits	17,775	155	0.87 %	11,152	79	0.71 %	16,785	297	1.77 %	13,159	476	3.62 %
Total deposits	590,273	1,643	0.28 %	450,870	825	0.18 %	438,315	1,185	0.27 %	728,163	8,111	1.11 %
Borrowings	75	4	5.33 %	78	3	3.85 %	113	5	4.42 %	46	4	8.70 %
Total interest bearing liabilities	590,348	1,647	0.28 %	450,948	828	0.18 %	438,428	1,190	0.27 %	728,209	8,115	1.11 %
NONINTEREST BEARING LIABILITIES												
Demand deposits	485,277			415,662			301,359			497,795		
Other liabilities	12,043			10,491			10,066			18,210		
Total noninterest bearing liabilities	497,320			426,153			311,425			516,005		
Stockholders' equity	146,709			133,618			118,085			176,764		
TOTAL AVG. LIABILITIES AND EQUITY	<u>\$1,234,377</u>			<u>\$1,010,719</u>			<u>\$867,938</u>			<u>\$1,420,978</u>		<u>\$1,420,978</u>
Net interest income		<u>\$59,346</u>			<u>\$43,703</u>			<u>\$37,440</u>			<u>\$83,773</u>	
Net interest spread			4.85 %			4.40 %			4.34 %			5.57 %
Net interest margin			4.99 %			4.49 %			4.47 %			6.09 %
Deposits (including nonint. demand deposits)										<u>\$1,225,958</u>	<u>\$ 8,111</u>	<u>0.66 %</u>

55 56

Table of Contents

The following table presents the dollar amount of changes in interest income and interest expense for major components of interest earning assets and interest bearing liabilities for the periods indicated. The table distinguishes between: (1) changes attributable to volume (changes in volume multiplied by the prior period's rate); (2) changes attributable to rate (change in rate multiplied by the prior year's volume) and (3) total increase (decrease) (the sum of the previous columns). Changes attributable to both volume and rate are allocated ratably between the volume and rate categories.

For the Years Ended December 31, 2022 vs. 2021				Years Ended December 31, 2023 vs. 2022			
Increase (Decrease) due to		Total Increase (Decrease)		Increase (Decrease) due to		Total Increase (Decrease)	
Volume	Rate			Volume	Rate		

	(In thousands)			(In thousands)		
Interest earned on:						
Loans held for investment	\$ 7,818	\$ 4,644	\$ 12,462	\$16,455	\$10,726	\$ 27,181
Securities, includes restricted stock	1,341	646	1,987	131	728	859
Securities purchased under agreements to resell	(22)	654	632	(746)	1,021	275
Interest earning cash and other	74	1,307	1,381	(105)	2,685	2,580
Total interest income	9,211	7,251	16,462	15,735	15,160	30,895
Interest paid on:						
Savings, NOW, money market deposits	269	473	742	591	5,556	6,147
Time deposits	55	21	76	(50)	371	321
Total deposits	324	494	818	541	5,927	6,468
Borrowings	—	1	1	(2)	2	—
Total interest expense	324	495	819	539	5,929	6,468
Change in net interest income	\$ 8,887	\$ 6,756	\$ 15,643	\$15,196	\$ 9,231	\$ 24,427

	For the Years Ended			Years Ended		
	December 31,			December 31,		
	2021 vs. 2020			2022 vs. 2021		
	Increase		Total	Increase		Total
	(Decrease) due to		Increase	(Decrease) due to		Increase
	Volume	Rate	(Decrease)	Volume	Rate	(Decrease)

	(In thousands)			(In thousands)		
Interest earned on:						
Loans held for investment	\$ 6,515	\$ (558)	\$ 5,957	\$7,818	\$4,644	\$ 12,462
Securities, includes restricted stock	150	(532)	(382)	1,341	646	1,987
Securities purchased under agreements to resell	529	(4)	525	(22)	654	632
Interest earning cash and other	(97)	(102)	(199)	74	1,307	1,381
Total interest income	7,097	(1,196)	5,901	9,211	7,251	16,462
Interest paid on:						
Savings, NOW, money market deposits	37	(179)	(142)	269	473	742
Time deposits	(78)	(140)	(218)	55	21	76
Total deposits	(41)	(319)	(360)	324	494	818
Borrowings	(1)	(1)	(2)	—	1	1
Total interest expense	(42)	(320)	(362)	324	495	819
Change in net interest income	\$ 7,139	\$ (876)	\$ 6,263	\$8,887	\$6,756	\$ 15,643

[Table of Contents](#)
Comparison of Operating Results for the Years Ended December 31, 2023 and 2022

General. Net income increased \$12.5 million, or 43.8%, to \$41.0 million for the year ended December 31, 2023 from \$28.5 million for the year ended December 31, 2022. The increase resulted from a \$24.4 million increase in net interest income and a \$4.8 million increase in noninterest income, partially offset by an increase in noninterest expense of \$11.1 million.

Net Interest Income. Net interest income increased \$24.4 million, or 41.2%, to \$83.8 million for the year ended December 31, 2023 from \$59.3 million for the year ended December 31, 2022, due to a \$30.9 million increase in interest income, partially offset by a \$6.5 million increase in interest expense.

Our net interest margin increased 110 basis points to 6.09% for the year ended December 31, 2023 from 4.99% for the year ended December 31, 2022. The increase in net interest margin was due to a 155 basis point increase in interest earning asset yields, offset by an increase in the cost of interest bearing liabilities of 83 basis points, primarily due to growth in higher yielding variable rate commercial loans and increases in short-term interest rates. Growth was partially funded by a \$128.5 million, or 27.6%, increase in average law firm escrow deposits to \$593.6 million for the year ended December 31, 2023 from \$465.0 million for the year ended December 31, 2022.

Interest Income. Interest income increased \$30.9 million, or 50.7%, to \$91.9 million for the year ended December 31, 2023 from \$61.0 million for the year ended December 31, 2022 and was attributable to an increase in loan, securities, interest earning cash and other and reverse repurchase interest income.

Loan interest income increased \$27.2 million, or 50.3%, to \$81.2 million for the year ended December 31, 2023 from \$54.0 million for the year ended December 31, 2022. This increase was attributable to a \$207.5 million, or 24.6%, increase in the average loan balance, primarily driven by our commercial and multifamily loan portfolios, as well as a 132 basis point increase in loan yields, driven primarily by our higher yielding variable rate commercial loans (tied to prime) and increases in short-term interest rates. Additionally, the increase in loan income was comprised of a \$16.5 million increase as a result of the increases in average loan balances (primarily commercial) and a \$10.7 million increase due to increases in average rate (primarily commercial).

Securities interest income increased \$859 thousand, or 20.6%, to \$5.0 million for the year ended December 31, 2023 from \$4.2 million for the year ended December 31, 2022. This increase was attributable to a 35 basis point increase in yields, driven by reinvestment of portfolio cash flows into securities at current market interest rates, as well as a \$6.3 million, or 3.1%, increase in average securities balances.

Interest earning cash and other interest income increased \$2.6 million, to \$4.2 million for the year ended December 31, 2023 from \$1.6 million for the year ended December 31, 2022. This increase was attributable to a 313 basis point increase in yields driven by the movement in short-term interest rates.

Securities purchased under agreements to resell interest income increased \$275 thousand, or 22.0%, to \$1.5 million for the year ended December 31, 2023 from \$1.3 million for the year ended December 31, 2022. The movement in short-term interest rates resulted in a 308 basis point increase in yields.

Interest Expense. Interest expense increased \$6.5 million, or 392.7%, to \$8.1 million for the year ended December 31, 2023 from \$1.6 million for the year ended December 31, 2022, as expense was impacted by both increases in the volume and rate on interest bearing deposits. Interest bearing deposit rates increased 83 basis points to 1.11% for the year ended December 31, 2023 from 0.28% for the year ended December 31, 2022. Our average balance of interest bearing deposits increased \$137.9 million, or 23.4%, to \$728.2 million for the year ended December 31, 2023 from \$590.3 million for the year ended December 31, 2022, attributable primarily to core IOLTA and, to a lesser extent, money market relationship deposits.

Provision for Credit losses. Our provision for credit losses was \$4.5 million for the year ended December 31, 2023 compared to \$3.5 million for the year ended December 31, 2022. This increase was general reserve driven considering

[Table of Contents](#)

loan growth and qualitative factors associated with the current uncertain economic environment including, but not limited to, its potential impact on the New York metro commercial real estate market.

Noninterest Income. Noninterest income information is as follows:

	Years Ended		Change	
	December 31,			
	2023	2022	Amount	Percent
	(Dollars in thousands)			
Payment processing fees:				
Payment processing income	\$ 21,450	\$ 21,101	\$ 349	1.7 %
ACH income	866	843	23	2.7
Total payment processing fees	22,316	21,944	372	1.7
Customer related fees, service charges and other:				
Administrative service income	2,467	2,534	(67)	(2.6)
Net gain on equity investments	4,013	—	4,013	NA
Gain on loans held for sale	—	88	(88)	(100.0)
Other	955	359	596	166.0
Total customer related fees, service charges and other	7,435	2,981	4,454	149.4
Total noninterest income	\$ 29,751	\$ 24,925	\$ 4,826	19.4 %

Payment processing income increased due to the expansion of our sales channels through ISOs, merchants and additional fee allocation arrangements, with annual volumes increasing 17.8% to \$33.0 billion for 2023 compared to \$28.0 billion for 2022. Customer related fees and service charges increased due to increases in administrative service income which was positively impacted by movements in short-term interest rates. These administrative service fees are impacted by the volume of off-balance sheet funds, the duration of these funds and short-term interest rates. In 2023, we managed approximately \$1.5 billion in gross mass tort/class action depository funds, driving our administrative service income. In 2023, the Company's equity investment in Litify, Inc. was reorganized into a partnership and an unrelated third party acquired a majority ownership in the reorganized entity. As party to the reorganization and sale transaction, the Company's partnership interest was exchanged for cash and noncash consideration, resulting in a gain on its investment of \$5.3 million in 2023. The Company also recognized an equity method loss of \$1.3 million on its investment in a third party sponsored NFL consumer post settlement loan fund, extending the expected weighted average life of the underlying assets by approximately one year.

Noninterest Expense. Noninterest expense information is as follows:

	Years Ended		Change	
	December 31,			
	2023	2022	Amount	Percent
	(Dollars in thousands)			
Noninterest expense:				
Employee compensation and benefits	\$ 32,481	\$ 25,774	\$ 6,707	26.0 %
Occupancy and equipment	3,363	3,236	127	3.9
Professional and consulting services	5,447	3,376	2,071	61.3
FDIC and regulatory assessments	793	558	235	42.1
Advertising and marketing	1,823	1,462	361	24.7
Travel and business relations	985	566	419	74.0
Data processing	5,165	4,222	943	22.3
Other operating expenses	3,060	2,786	274	9.8
Total noninterest expense	\$ 53,117	\$ 41,980	\$ 11,137	26.5 %

Employee compensation and benefits costs increased due to increases in employees to support growth as well as the impact of year end salary, bonus and stock-based compensation increases. We have made a significant investment in people in almost all areas of our Company to support future growth, client-centric relationship banking, and overall compliance and risk management across all verticals. Professional services costs increased with \$1.0 million representing

[Table of Contents](#)

costs associated with the retention of a global executive search firm to expand our regional national sales capabilities (senior Business Development Officers ("BDOs")), senior commercial underwriting, and senior payment processing risk management. The remaining increase in professional services costs was primarily due to incremental increases in insurance, legal, accounting, risk management, and compliance costs. Data processing costs increased due to increased processing volume, primarily driven by our core banking platform, and additional costs related to our technology implementations. Travel and business relations costs increased as a result of our high touch marketing and sales efforts which complement our digital marketing efforts and additional travel related to our newly hired regional BDOs. Advertising and marketing costs increased as we continued to grow our brand and expand our thought leadership through digital marketing efforts in our national verticals and support our new regional BDOs. Occupancy and equipment costs increased due to amortization of our investments in internally developed software to support our digital platform and additional office space to support our growth.

Income Tax Expense. We recorded income tax expense of \$14.9 million for the year ended December 31, 2023, reflecting an effective tax rate of 26.6%, compared to \$10.3 million, or an effective tax rate of 26.5%, for the year ended December 31, 2022.

Comparison of Operating Results for the Years Ended December 31, 2022 and 2021

General. Net income increased \$10.6 million or 59.1%, to \$28.5 million for the year ended December 31, 2022 from \$17.9 million for the year ended December 31, 2021. The increase resulted from a \$15.6 million increase in net interest income and a \$3.9 million increase in noninterest income, partially offset by an increase in noninterest expense of \$6.9 million.

Net Interest Income. Net interest income increased \$15.6 million, or 35.8%, to \$59.3 million for the year ended December 31, 2022 from \$43.7 million for the year ended December 31, 2021, due to a \$16.5 million increase in interest income, partially offset by a \$819 thousand increase in interest expense.

Our net interest margin increased 50 basis points to 4.99% for the year ended December 31, 2022 from 4.49% for the year ended December 31, 2021. The increase in net interest margin was due to a 55 basis point increase in interest earning asset yields, offset by an increase in the cost of interest bearing liabilities of 10 basis points, primarily due to growth in higher yielding variable rate commercial loans and increases in short-term interest rates. Growth was partially funded by a \$69.6 million, or 16.7%, increase in average noninterest bearing demand deposits to \$485.3 million for the year ended December 31, 2022 from \$415.7 million for the year ended December 31, 2021.

Interest Income. Interest income increased \$16.5 million, or 37.0%, to \$61.0 million for the year ended December 31, 2022 from \$44.5 million for the year ended December 31, 2021 and was attributable to an increase in loan, securities, interest earning cash and other and reverse repurchase interest income.

Loan interest income increased \$12.5 million, or 30.0%, to \$54.0 million for the year ended December 31, 2022 from \$41.5 million for the year ended December 31, 2021. This increase was attributable to a \$137.8 million, or 23.2%, increase in the average loan balance of our commercial and multifamily loan portfolios as well as a 61 basis point increase in loan yields, driven primarily by our higher yielding variable rate commercial loans (tied to prime) and increases in short-term interest rates.

Securities interest income increased \$2.0 million, or 91.4%, to \$4.2 million for the year ended December 31, 2022 from \$2.2 million for the year ended December 31, 2021. This increase was attributable to a 41 basis point increase in yields, driven by opportunistic investment of excess liquidity into the securities portfolio, as well as a \$70.5 million, or 52.7%, increase in average securities balances at a higher rate.

Interest earning cash and other interest income increased \$1.4 million, to \$1.6 million for the year ended December 31, 2022 from \$193 thousand for the year ended December 31, 2021. This increase was attributable to a 145 basis point increase in yields driven by the movement

60

Securities purchased under agreements to resell interest income increased \$632 thousand to \$1.3 million for the year ended December 31, 2022 from \$619 thousand for the year ended December 31, 2021. The movement in short-term interest rates resulted in a 133 basis point increase in yields.

57

Noninterest Income. Noninterest income information is as follows:

REFINITIV CORPORATE DISCLOSURES | www.refinitiv.com | Contact Us

ACH income	843	816	27	3.3	843	816	27	3.3
Total payment processing fees	21,944	20,856	1,088	5.2	21,944	20,856	1,088	5.2
Customer related fees, service charges and other:								
Administrative service income	2,534	29	2,505	8,637.9	2,534	29	2,505	8,637.9
Gain (loss) on loans held for sale	88	(295)	383	(129.8)	88	(295)	383	(129.8)
Other	359	434	(75)	(17.3)	359	434	(75)	(17.3)
Total customer related fees, service charges and other	2,981	168	2,813	1,674.4	2,981	168	2,813	1,674.4
Total noninterest income	\$24,925	\$21,024	\$3,901	18.6 %	\$24,925	\$21,024	\$3,901	18.6 %

Payment processing income increased due to the expansion of our sales channels through ISOs, merchants and additional fee allocation arrangements, with annual volumes increasing 18.1% to \$28.0 billion for 2022 compared to \$23.7 billion for 2021. Customer related fees and service charges increased due to increases in administrative service income which was positively impacted by movements in short-term interest rates. These administrative service fees are impacted by the volume of off-balance sheet funds, the duration of these funds and short-term interest rates.

61

[Table of Contents](#)

Noninterest Expense. Noninterest expense information is as follows:

	For the Years Ended				Years Ended			
	December 31,		Change		December 31,		Change	
	2022	2021	Amount	Percent	2022	2021	Amount	Percent
	(Dollars in thousands)				(Dollars in thousands)			
Noninterest expense:								
Employee compensation and benefits	\$ 25,774	\$ 21,741	\$ 4,033	18.6 %	\$25,774	\$21,741	\$4,033	18.6 %
Occupancy and equipment	3,236	2,808	428	15.2	3,236	2,808	428	15.2
Professional and consulting services	3,376	2,922	454	15.5	3,376	2,922	454	15.5
FDIC and regulatory assessments	558	447	111	24.8	558	447	111	24.8
Advertising and marketing	1,462	1,174	288	24.5	1,462	1,174	288	24.5
Travel and business relations	566	327	239	73.1	566	327	239	73.1
Data processing	4,222	3,671	551	15.0	4,222	3,671	551	15.0
Other operating expenses	2,786	1,974	812	41.1	2,786	1,974	812	41.1
Total noninterest expense	\$ 41,980	\$ 35,064	\$ 6,916	19.7 %	\$41,980	\$35,064	\$6,916	19.7 %

Employee compensation and benefits costs increased due to increases in staff and officer level employees to support growth, continued investment in digital platforms and related sales/marketing divisions, and the impact of salary, bonus and stock-based compensation increases. Consulting service costs decreased, partially offsetting the increase in employee compensation and benefits as previously contracted consultants were hired, primarily in our technology development and digital marketing departments. Professional services costs increased due to continued business development and administration primarily related to our CECL implementation and the NFL consumer loan transaction. Data processing costs increased due to increased processing volume, primarily driven by our core banking platform, and additional costs related to our technology implementations. Occupancy and equipment costs increased primarily due to amortization of our investments in internally developed software to support our new digital platform and additional office space to support our continued growth. Advertising and marketing costs increased as we continued to grow our digital marketing platform and expand our thought leadership in our national verticals. Hiring related costs increased as we continue to invest in our future. Travel and business relations costs increased as we continued to re-engage in our traditional high touch marketing and sales efforts on a national basis to complement our digital marketing efforts.

[Table of Contents](#)

Income Tax Expense. We recorded income tax expense of \$10.3 million for the year ended December 31, 2022, reflecting an effective tax rate of 26.5%, compared to \$4.8 million, or an effective tax rate of 21.1%, for the year ended December 31, 2021. The increase represents a return to a historically normalized tax rate as certain discrete tax benefits related to share-based compensation were recognized in the fourth quarter of 2021, driving a decrease in the 2021 tax rate.

Comparison of Operating Results for the Years Ended December 31, 2021 and 2020

General. Net income increased \$5.3 million or 42.1%, to \$17.9 million for the year ended December 31, 2021 from \$12.6 million for the year ended December 31, 2020. The increase resulted from a \$6.4 million increase in noninterest income and a \$6.3 million increase in net interest income, partially offset by an increase in noninterest expense of \$6.4 million.

Net Interest Income. Net interest income increased \$6.3 million, or 16.7%, to \$43.7 million for the year ended December 31, 2021 from \$37.4 million for the year ended December 31, 2020, due to a \$5.9 million net increase in interest income and a \$362 thousand decrease in interest expense.

Our net interest margin increased 2 basis points to 4.49% for the year ended December 31, 2021 from 4.47% for the year ended December 31, 2020. The increase in net interest margin was due to a 9 basis point decrease in the cost of interest bearing deposits, offset by the decrease in interest earning asset yields of 3 basis points, primarily due to the historically low interest rate environment. Our asset and liability management model allows us to maintain our net interest margin at this level as the growth in our interest earning assets was primarily funded by a \$114.3 million, or 37.9%, increase in average noninterest bearing demand deposits to \$415.7 million for the year ended December 31, 2021 from \$301.4 million for the year ended December 31, 2020.

Interest Income. Interest income increased \$5.9 million or 15.3%, to \$44.5 million for the year ended December 31, 2021 from \$38.6 million for the year ended December 31, 2020 and was attributable to an increase in loan and reverse repurchase interest income offset by a decrease in interest income on securities and interest earning cash and other.

Loan interest income increased \$6.0 million, or 16.7%, to \$41.5 million for the year ended December 31, 2021 from \$35.6 million for the year ended December 31, 2020. This increase was attributable to a \$112.4 million, or 18.6%, increase in the average loan balance from our litigation-related and multifamily loan portfolios offset by a 9 basis point decrease in loan yields. The decrease in loan yields is primarily due to the impact of the historically low interest rate environment and its effect on our real estate loan portfolio pricing. The impact of the decline in loan yields on interest income was primarily offset by a 9 basis point decrease in rates on interest bearing deposits as part of the Company's overall asset/liability management strategy.

Securities interest income decreased \$382 thousand, or 14.9%, to \$2.2 million for the year ended December 31, 2021 from \$2.6 million for the year ended December 31, 2020. This decrease was attributable to a 41 basis point decrease in yields, driven by accelerated prepayments due to the current interest rate environment, offset by a \$7.8 million, or 6.2%, increase in average securities balances at a lower rate.

Securities purchased under agreements to resell interest income increased \$525 thousand to \$619 thousand for the year ended December 31, 2021 from \$94 thousand for the year ended December 31, 2020 as this program commenced in the fourth quarter of 2020.

Interest earning cash and other interest income decreased \$199 thousand, or 50.8%, to \$193 thousand for the year ended December 31, 2021 from \$392 thousand for the year ended December 31, 2020. This decrease was attributable to a 12 basis point decrease in yields driven by the current interest rate environment as well as a \$28.9 million, or 29.2%, decrease in average cash balance primarily due to the investment of cash into higher yielding loans.

Interest Expense. Interest expense decreased \$362 thousand, or 30.4%, to \$828 thousand for the year ended December 31, 2021 from \$1.2 million for the year ended December 31, 2020, primarily attributable to rate reductions on deposits. Interest rates we paid on interest bearing deposits decreased 9 basis points to 0.18% for the year ended December 31, 2021 from 0.27% for the year ended December 31, 2020. Our average balance of interest bearing deposits increased

[Table of Contents](#)

\$12.6 million, or 2.9%, to \$450.9 million for the year ended December 31, 2021 from \$438.3 million for the year ended December 31, 2020 attributable primarily to litigation related deposit growth.

Provision for Loan Losses. Our provision for loan losses was \$7.0 million for the year ended December 31, 2021 compared to \$6.3 million for the year ended December 31, 2020. The 2021 provision included approximately \$5.1 million for the NFL portfolio, which was reclassified to held for sale in the third quarter. The remaining provision of approximately \$1.9 million was primarily related to growth experienced in the loan portfolio.

Noninterest Income. Noninterest income information is as follows:

	For the Years Ended			
	December 31,		Change	
	2021	2020	Amount	Percent
	(Dollars in thousands)			
Payment processing fees:				
Payment processing income	\$ 20,040	\$ 13,403	\$ 6,637	49.5 %
ACH income	816	696	120	17.2
Customer related fees and service charges:				
Administrative service income	29	183	(154)	(84.2)
Other	434	365	69	18.9
Loss on loans held for sale	(295)	—	(295)	NA
Total noninterest income	\$ 21,024	\$ 14,647	\$ 6,377	43.5 %

Payment processing income increased due to the expansion of our sales channels through ISOs, merchants and additional fee allocation arrangements, with annual volumes increasing 59.4% to \$23.7 billion for 2021 compared to \$14.8 billion for 2020. Customer related fees and service charges have decreased due to decreases in administrative service income due to reductions in short-term rates offset by an increase in off balance sheet funds. Our off balance sheet funds increased \$157.3 million, or 41.4%, to \$537.5 million as of December 31, 2021 as compared to \$380.2 million as of December 31, 2020. These administrative service fees are impacted by the volume of off-balance sheet funds, the duration of these funds and short-term interest rates.

Noninterest Expense. Noninterest expense information is as follows:

	For the Years Ended			
	December 31,		Change	
	2021	2020	Amount	Percent

	(Dollars in thousands)			
Noninterest expense:				
Employee compensation and benefits	\$ 21,741	\$ 16,873	\$ 4,868	28.9 %
Occupancy and equipment	2,808	2,422	386	15.9
Professional and consulting services	2,922	3,229	(307)	(9.5)
FDIC and regulatory assessments	447	375	72	19.2
Advertising and marketing	1,174	584	590	101.0
Travel and business relations	327	210	117	55.7
Data processing	3,671	3,120	551	17.7
Other operating expenses	1,974	1,857	117	6.3
Total noninterest expense	\$ 35,064	\$ 28,670	\$ 6,394	22.3 %

Employee compensation and benefits costs increased due to increases in staff and officer level employees to primarily support our growth, investment in digital platforms and related sales/marketing divisions, and the impact of salary, bonus and stock-based compensation increases. Professional and consulting services costs decreased and partially offset the increase in employee compensation and benefits as previously contracted consultants were hired, primarily in our technology development and digital marketing departments. Advertising and marketing costs increased as we purposefully enhanced our brand and sales channels through our new digital marketing efforts and thought leadership in our national

60

[Table of Contents](#)

verticals. We also re-engaged in our traditional high touch marketing and sales efforts to complement our digital marketing efforts. Data processing costs increased due to increased processing volume, primarily driven by our core banking platform, and additional costs related to our technology implementations. Occupancy and equipment costs increased primarily due to amortization of our investments in internally developed software to support our new digital platforms, precautionary office cleaning costs related to COVID-19 and additional office space to support our continued growth.

Income Tax Expense. We recorded income tax expense of \$4.8 million for the year ended December 31, 2021, reflecting an effective tax rate of 21.1%, compared to \$4.5 million, or an effective tax rate of 26.5%, for the year ended December 31, 2020. The decrease in the effective tax rate is a result of certain discrete tax benefits totaling approximately \$1.4 million related to share-based compensation recognized in 2021.

Management of Market Risk

General. The principal objective of our asset and liability management function is to evaluate the interest rate risk within the balance sheet and pursue a controlled assumption of interest rate risk while maximizing net income and preserving adequate levels of liquidity and capital. The board of directors of our bank has oversight of our asset and liability management function, which is managed by our Asset/Liability Management Committee. Our Asset/Liability Management Committee meets regularly to review, among other things, the sensitivity of our assets and liabilities to market interest rate changes, local and national market conditions and market interest rates. That group also reviews our liquidity, capital, deposit mix, loan mix and investment positions.

As a financial institution, our primary component of market risk is interest rate volatility. Fluctuations in interest rates will ultimately impact both the level of income and expense recorded on most of our assets and liabilities, and the fair value of all interest earning assets and interest bearing liabilities, other than those which have a short-term to maturity. Interest rate risk is the potential of economic losses due to future interest rate changes. These economic losses can be reflected as a loss of future net interest income and/or a loss of current fair values. The objective is to measure the effect on net interest income and to adjust the balance sheet to minimize the inherent risk while at the same time maximizing income.

62

We manage our exposure to interest rates primarily by structuring our balance sheet in the ordinary course of business. We do not typically enter into derivative contracts for the purpose of managing interest rate risk, but we may do so in the future. Based upon the nature of our operations, we are not subject to foreign exchange or commodity price risk. We do not own any trading assets.

61

The following table presents the estimated changes in net interest income of Esquire Bank, National Association, calculated on a bank-only basis, which would result from changes in market interest rates over twelve-month periods beginning December 31, 2022 December 31, 2023. The tables below demonstrate that we are asset-sensitive in a rising interest rate environment.

Economic Value of Equity Simulation. We also analyze our sensitivity to changes in interest rates through an economic value of equity ("EVE") model. EVE represents the present value of the expected cash flows from our assets less the present value of the expected cash flows arising from our liabilities adjusted for the value of off-balance sheet contracts. EVE attempts to quantify our economic value using a

The following table presents the estimated changes in EVE of Esquire Bank, National Association, calculated on a bank-only basis, that would result from changes in market interest rates as of December 31, 2022 December 31, 2023.

[illegible]

Many assumptions are used to calculate the impact of interest rate fluctuations. Actual results may be significantly different than our projections due to several factors, including the timing and frequency of rate changes, market conditions and the shape of the yield curve. The computations of interest rate risk shown above do not include actions that our management may undertake to manage the risks in response to anticipated changes in interest rates, and actual results may also differ due to any actions taken in response to the changing rates.

Liquidity and Capital Resources

Liquidity is the ability to meet current and future financial obligations of a short-term nature. Our primary sources of funds consist of deposit inflows, loan repayments and maturities and sales of securities. While maturities and scheduled amortization of loans and securities are predictable sources of funds, deposit flows and mortgage prepayments are greatly influenced by general interest rates, economic conditions and competition.

We regularly review the need to adjust our investments in liquid assets based upon our assessment of: (1) expected loan demand, (2) expected deposit flows, (3) yields available on interest earning deposits and securities, and (4) the objectives of our asset/liability management program. Excess liquid assets are invested generally in interest earning deposits and short-and intermediate-term securities.

Our most liquid assets are cash and cash equivalents. The levels of these assets are dependent on our operating, financing, lending and investing activities during any given period. At **December 31, 2022** **December 31, 2023** and **2021, 2022**, cash and cash equivalents totaled **\$165.2 million** and **\$164.1 million**, and **\$149.2 million**, respectively. As of December 31, 2022, management is not aware of any events that are reasonably likely to have a material adverse impact on our liquidity, capital resources or operations. In addition, management is not aware of any regulatory recommendations regarding liquidity that would have a material adverse effect on us.

At **December 31, 2022** **December 31, 2023**, through pledging of our securities and certain loans, we had the ability to borrow a total of **\$149.4** **\$284.2** million from the FHLB of New York and had a borrowing capacity with the FRB of New York discount window of **\$36.1** **\$58.0** million. At **December 31, 2022** **December 31, 2023**, we also had **\$67.5 million** **\$17.5 million** in aggregated unsecured lines of credit with unaffiliated correspondent banks. No amounts were outstanding on any of the aforementioned lines as of **December 31, 2022** **December 31, 2023**.

At December 31, 2023, our off-balance sheet sweeps funds totaled \$278.0 million, of which, \$132.9 million was able to be swept back onto our balance sheet.

Our overall liquidity position (cash, borrowing capacity, and available reciprocal client sweep balances) totaled \$657.8 million at December 31, 2023, or 47% of total deposits, creating a highly liquid and unlevered balance sheet

We have no material commitments or demands that are likely to affect our liquidity other than set forth below. In the event loan demand were to increase faster than expected, or any unforeseen demand or commitment were to occur, we could access our borrowing capacity, capacity with the FHLB, FRB, other correspondent bank lines or obtain additional funds through reciprocal deposits.

Esquire Bank is subject to various regulatory capital requirements administered by Office of the Comptroller of the Currency (the "OCC"), and the Federal Deposit Insurance Corporation. At **December 31, 2022** **December 31, 2023** and **2021, 2022**, Esquire Bank exceeded all applicable regulatory capital requirements, and was considered "well capitalized" under regulatory guidelines.

We manage our capital to comply with our internal planning targets and regulatory capital standards administered by the OCC and review capital levels on a monthly basis. At **December 31, 2022** **December 31, 2023**, Esquire Bank was classified as well-capitalized.

[Table of Contents](#)

The following table presents our capital ratios as of the indicated dates for Esquire Bank.

	For Capital Adequacy Purposes			For Capital Adequacy Purposes		
	"Well Capitalized"	Minimum Capital with Conservation Buffer	Actual At December 31, 2022	"Well Capitalized"	Minimum Capital with Conservation Buffer	Actual At December 31, 2023
Total Risk-based Capital Ratio						
Bank	10.00 %	10.50 %	15.44 %	10.00 %	10.50 %	15.38 %
Tier 1 Risk-based Capital Ratio						

Bank	8.00 %	8.50 %	14.21 %	8.00 %	8.50 %	14.13 %
Common Equity Tier 1 Capital Ratio						
Bank	6.50 %	7.00 %	14.21 %	6.50 %	7.00 %	14.13 %
Tier 1 Leverage Ratio						
Bank	5.00 %	4.00 %	10.98 %	5.00 %	4.00 %	12.07 %

Effective January 1, 2020, the federal banking agencies adopted a rule to establish for institutions with assets of less than \$10 billion that meet other specified criteria a "community bank leverage ratio" (the ratio of a bank's tangible equity capital to average total consolidated assets) of 9% that such institutions may elect to utilize in lieu of the generally applicable leverage and risk-based capital requirements noted above. A "qualifying community bank" with capital exceeding 9% will be considered compliant with all applicable regulatory capital and leverage requirements, including the requirement to be "well capitalized". **The CARES Act and implementing rules temporarily reduced the community bank**

[Table of Contents](#)

leverage ratio to 8%, to be gradually increased back to 9% by 2022. The CARES Act also provides that, during the same time period, if a qualifying community banking organization falls no more than 1% below the community bank leverage ratio, it will have a two-quarter grace period to satisfy the community bank leverage ratio. For the current period, Esquire Bank has elected to continue to utilize the generally applicable leverage and risk based requirements and not apply the community bank leverage ratio.

Effects of Inflation. The impact of inflation, as it affects banks, differs substantially from the impact on non-financial institutions. Banks have assets which are primarily monetary in nature and which tend to move with inflation. This is especially true for banks with a high percentage of rate sensitive interest-earning assets and interest-bearing liabilities. A bank can further reduce the impact of inflation with proper management of its rate sensitivity gap. This gap represents the difference between interest rate sensitive assets and interest rate sensitive liabilities. The Company attempts to structure its assets and liabilities and manages its gap to protect against substantial changes in interest rate scenarios, in order to minimize the potential effects of inflation.

ITEM 7A. Quantitative and Qualitative Disclosures About Market Risk

The quantitative and qualitative disclosures about market risk are included under the section of this Annual Report entitled "Item 7 — Management's Discussion and Analysis of Financial Condition and Results of Operations — Management of Market Risk."

[Table of Contents](#)

ITEM 8. Financial Statements and Supplementary Data



Crowe LLP

Independent Member Crowe Global

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Shareholders and the Board of Directors of
Esquire Financial Holdings, Inc.
Jericho, New York

Opinion on the Financial Statements

We have audited the accompanying consolidated statements of financial condition of Esquire Financial Holdings, Inc. (the "Company") as of **December 31, 2022**, **December 31, 2023** and **2021, 2022**, the related consolidated statements of income, comprehensive income, changes in stockholders' equity, and cash flows for each of the years in the three-year period ended **December 31, 2022**, **December 31, 2023**, and the related notes (collectively referred to as the "financial statements"). In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as of **December 31, 2022**, **December 31, 2023** and **2021, 2022**, and the results of its operations and its cash flows for each of the three years in the period ended **December 31, 2022**, **December 31, 2023**, in conformity with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As discussed in Notes 1 and 3 to the financial statements, the Company has changed its method of accounting for credit losses effective January 1, 2023 due to the adoption of Accounting Standards Update ("ASU") No. 2016-13, Financial Instruments – Credit Losses (Topic 326). The Company adopted the new credit loss standard using the modified retrospective method such that prior period amounts are not adjusted and continue to be reported in accordance with previously applicable generally accepted accounting principles. The adoption of the new credit loss standard and its subsequent application is also communicated in the critical audit matter below.

Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current period audit of the financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of the critical audit matter does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

65

Allowance For **Loan Credit** Losses – Qualitative **Factors** Factor Adjustments

The Company identified the allowance for loan losses to be a critical accounting estimate. Refer to Note As described in Notes 1 and 3 to the consolidated financial statements and referred to in the change in accounting principle explanatory paragraph above, on January 1, 2023 ("adoption date"), the Company adopted ASU No. 2016-13, Financial Instruments – Credit Losses (Topic 326) under a modified retrospective approach, which required the Company to estimate expected credit losses for its financial assets carried at amortized cost utilizing the Company's accounting policy related to the provision and allowance for loan losses: current expected credit loss methodology.

The Company's allowance for loan losses consists of allowance for loan losses for loans collectively evaluated for impairment ("general component") and loans individually classified as impaired ("specific component"). The general Management estimates a quantitative component of the allowance for loan loss begins with credit losses for loans ("ACL") utilizing a calculation of static pool methodology in which expected credit losses are calculated by leveraging the Company's historical loss experience based rates on actual historical losses experienced by a pool of loans over a period equal to the Company weighted average remaining life of the portfolio segment. The historical loss experience is then supplemented Company incorporates reasonable and supportable forecasts and adjustments for differences in current loan-specific risk characteristics as qualitative factors factor adjustments to arrive at the Company's overall estimate of probable incurred current expected credit losses on loans collectively evaluated for impairment.

within the loan portfolio. The determination of qualitative factors related to the general component of the allowance for loan and lease losses factor adjustments involves significant professional judgment and the use of subjective measurement by management. Evaluating management's judgments in their determination

We identified auditing the qualitative factor adjustments as a critical audit matter because of the qualitative factors required a higher degree of auditor effort and judgment. Therefore, we considered judgment required to evaluate management's judgments and significant assumptions applied in the collective nature determination of the qualitative factors to be a critical audit matter due to the subjective nature of the qualitative factors, the resulting measurement uncertainty, and because a significant portion of the allowance for loan losses is determined through qualitative factors. factor adjustments.

The primary procedures we performed to address this critical audit matter included:

- Testing management's process related to the qualitative factors within the general component of the allowance for loan were comprised of testing management's process related to the determination of qualitative factor adjustments within the ACL, which included (i) testing the relevance and reliability of significant data, (ii) evaluating the reasonableness of management's judgments pertaining to the qualitative factor adjustments, including conformance with management's policies, (iii) evaluating the reasonableness of management's significant assumptions utilized in determining qualitative factor adjustments, and (iv) evaluating the overall reasonableness of the allowance for credit losses. Procedures included (i) testing the relevance and reliability of significant data, (ii) evaluating the reasonableness of significant assumptions including the directional consistency and the magnitude of the changes in the qualitative factors (assumptions) compared to changes in the trends in the internal and external data; and (iii) evaluating the overall reasonableness of the allowance for loan losses.

/s/ Crowe LLP

We have served as the Company's auditor since 2006.

Livingston, New York, New York Jersey

March 27, 2023 29, 2024

66 67

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

(Dollars in thousands, except per share data)

	December 31, 2022	December 31, 2021
ASSETS:		
Cash and cash equivalents	\$ 164,122	\$ 149,156
Securities purchased under agreements to resell, at cost	49,567	50,271
Securities available-for-sale, at fair value	109,269	148,384
Securities held-to-maturity, at cost (fair value \$69,346 at December 31, 2022)	78,377	—
Securities, restricted, at cost	2,810	2,680
Loans held for investment	947,295	784,517
Less: allowance for loan losses	(12,223)	(9,076)
Loans, net of allowance	935,072	775,441
Premises and equipment, net	2,704	3,334
Accrued interest receivable	5,768	4,197
Deferred tax assets, net	9,572	2,845
Other assets	38,378	42,462
Total assets	\$ 1,395,639	\$ 1,178,770
LIABILITIES AND STOCKHOLDERS' EQUITY:		
Deposits:		
Demand	\$ 444,324	\$ 409,350
Savings, NOW and money market	764,354	599,747
Time	19,558	19,312
Total deposits	1,228,236	1,028,409
Accrued expenses and other liabilities	9,245	6,626
Total liabilities	1,237,481	1,035,035
Commitments and contingencies	—	—

Stockholders' equity:		
Preferred stock, par value \$0.01; authorized 2,000,000 shares; none issued	—	—
Common stock, par value \$0.01; authorized 15,000,000 shares; 8,238,041 and 8,123,152 shares issued, respectively; and 8,195,333 and 8,088,846 shares outstanding, respectively	82	81
Additional paid-in capital	96,387	93,611
Retained earnings	77,712	51,460
Accumulated other comprehensive loss	(15,117)	(850)
Treasury stock at cost, 42,708 and 34,306 shares, respectively	(906)	(567)
Total stockholders' equity	158,158	143,735
Total liabilities and stockholders' equity	\$ 1,395,639	\$ 1,178,770
	December 31,	December 31,
	2023	2022
Assets:		
Cash and cash equivalents	\$ 165,209	\$ 164,122
Securities purchased under agreements to resell, at cost	—	49,567
Securities available-for-sale, at fair value	122,107	109,269
Securities held-to-maturity, at cost (fair value of \$69,116 and \$69,346, at December 31, 2023 and December 31, 2022, respectively)	77,001	78,377
Securities, restricted, at cost	2,928	2,810
Loans held for investment	1,207,413	947,295
Less: allowance for credit losses	(16,631)	(12,223)
Loans, net of allowance	1,190,782	935,072
Premises and equipment, net	2,602	2,704
Accrued interest receivable	9,130	5,768
Deferred tax assets, net	11,625	9,572
Other assets	35,492	38,378
Total assets	\$ 1,616,876	\$ 1,395,639
Liabilities:		
Deposits:		
Demand	\$ 473,274	\$ 444,324
Savings, NOW and money market	926,264	764,354
Time	7,761	19,558
Total deposits	1,407,299	1,228,236
Accrued expenses and other liabilities	11,022	9,245
Total liabilities	1,418,321	1,237,481
Commitments and contingencies	—	—
Stockholders' equity:		
Preferred stock, par value \$0.01; authorized 2,000,000 shares; none issued	—	—
Common stock, par value \$0.01; authorized 15,000,000 shares; 8,361,185 and 8,238,041 shares issued, respectively; and 8,287,848 and 8,195,333 shares outstanding, respectively	84	82
Additional paid-in capital	99,713	96,387
Retained earnings	114,261	77,712
Accumulated other comprehensive loss	(13,235)	(15,117)
Treasury stock at cost (73,337 and 42,708 shares, respectively)	(2,268)	(906)
Total stockholders' equity	198,555	158,158
Total liabilities and stockholders' equity	\$ 1,616,876	\$ 1,395,639

See accompanying notes to consolidated financial statements.

[Table of Contents](#)
ESQUIRE FINANCIAL HOLDINGS, INC.
CONSOLIDATED STATEMENTS OF INCOME
(Dollars in thousands, except per share data)

	For the Years Ended December 31,		
	2022	2021	2020
Interest income:			
Loans held for investment	\$54,007	\$41,545	\$35,588
Securities, includes restricted stock	4,161	2,174	2,556
Securities purchased under agreements to resell	1,251	619	94
Interest earning cash and other	1,574	193	392
Total interest income	60,993	44,531	38,630
Interest expense:			
Savings, NOW and money market deposits	1,488	746	888
Time deposits	155	79	297
Borrowings	4	3	5
Total interest expense	1,647	828	1,190
Net interest income	59,346	43,703	37,440
Provision for loan losses	3,490	6,955	6,250
Net interest income after provision for loan losses	55,856	36,748	31,190
Noninterest income:			
Payment processing fees	21,944	20,856	14,099
Customer related fees, service charges and other	2,893	463	548
Gain (loss) on loans held for sale	88	(295)	—
Total noninterest income	24,925	21,024	14,647
Noninterest expense:			
Employee compensation and benefits	25,774	21,741	16,873
Occupancy and equipment	3,236	2,808	2,422
Professional and consulting services	3,376	2,922	3,229
FDIC and regulatory assessments	558	447	375
Advertising and marketing	1,462	1,174	584
Travel and business relations	566	327	210
Data processing	4,222	3,671	3,120
Other operating expenses	2,786	1,974	1,857
Total noninterest expense	41,980	35,064	28,670
Net income before income taxes	38,801	22,708	17,167
Income tax expense	10,283	4,783	4,549
Net income	\$28,518	\$17,925	\$12,618

Earnings per share			
Basic	\$ 3.73	\$ 2.40	\$ 1.70
Diluted	\$ 3.47	\$ 2.26	\$ 1.65

	Years Ended December 31,		
	2023	2022	2021
Interest income:			
Loans held for investment	\$81,188	\$54,007	\$ 41,545
Securities, includes restricted stock	5,020	4,161	2,174
Securities purchased under agreements to resell	1,526	1,251	619
Interest earning cash and other	4,154	1,574	193
Total interest income	<u>91,888</u>	<u>60,993</u>	<u>44,531</u>
Interest expense:			
Savings, NOW and money market deposits	7,635	1,488	746
Time deposits	476	155	79
Borrowings	4	4	3
Total interest expense	<u>8,115</u>	<u>1,647</u>	<u>828</u>
Net interest income	83,773	59,346	43,703
Provision for credit losses	<u>4,525</u>	<u>3,490</u>	<u>6,955</u>
Net interest income after provision for credit losses	<u>79,248</u>	<u>55,856</u>	<u>36,748</u>
Noninterest income:			
Payment processing fees	22,316	21,944	20,856
Administrative service income	2,467	2,534	29
Net gain on equity investments	4,013	—	—
Customer related fees, service charges and other	955	359	434
Gain (loss) on loans held for sale	—	88	(295)
Total noninterest income	<u>29,751</u>	<u>24,925</u>	<u>21,024</u>
Noninterest expense:			
Employee compensation and benefits	32,481	25,774	21,741
Occupancy and equipment	3,363	3,236	2,808
Professional and consulting services	5,447	3,376	2,922
FDIC and regulatory assessments	793	558	447
Advertising and marketing	1,823	1,462	1,174
Travel and business relations	985	566	327
Data processing	5,165	4,222	3,671
Other operating expenses	3,060	2,786	1,974
Total noninterest expense	<u>53,117</u>	<u>41,980</u>	<u>35,064</u>
Net income before income taxes	55,882	38,801	22,708
Income tax expense	<u>14,871</u>	<u>10,283</u>	<u>4,783</u>
Net income	<u>\$41,011</u>	<u>\$28,518</u>	<u>\$ 17,925</u>
Earnings per share			
Basic	\$ 5.31	\$ 3.73	\$ 2.40
Diluted	\$ 4.91	\$ 3.47	\$ 2.26

See accompanying notes to consolidated financial statements.

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(Dollars in thousands)

	For the Years Ended December 31,			Years Ended December 31,		
	2022	2021	2020	2023	2022	2021
Net income	\$ 28,518	\$ 17,925	\$ 12,618	\$41,011	\$ 28,518	\$17,925
Other comprehensive (loss) income:						
Unrealized (losses) gains arising during the period on securities available-for-sale	(19,661)	(3,159)	1,429			
Reclassification adjustment for net (losses) gains included in net income	—	—	—			
Other comprehensive income (loss):						
Unrealized gains (losses) arising during the period on securities available-for-sale				2,595	(19,661)	(3,159)
Tax effect	5,394	901	(407)	(713)	5,394	901
Total other comprehensive (loss) income	(14,267)	(2,258)	1,022			
Total other comprehensive income (loss)				1,882	(14,267)	(2,258)
Total comprehensive income	\$ 14,251	\$ 15,667	\$ 13,640	\$42,893	\$ 14,251	\$15,667

See accompanying notes to consolidated financial statements.

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY
(Dollars in thousands) thousands, except per share data)

	Preferred shares	Common shares	Preferred stock	Common stock	Additional paid-in capital	Retained earnings	Accumulated other comprehensive (loss) income	Treasury stock	Total stockholders' equity
Balance at January 1, 2020	—	7,652,170	\$ —	\$ 77	\$ 89,682	\$ 20,917	\$ 386	\$ —	\$ 111,062
Net income	—	—	—	—	—	12,618	—	—	12,618
Other comprehensive income	—	—	—	—	—	—	1,022	—	1,022

Exercise of stock options, net of repurchases (20,224 shares)	—	53,868	—	—	401	—	—	—	401	
Restricted stock grants	—	121,750	—	1	(1)	—	—	—	—	
Stock compensation expense	—	—	—	—	1,540	—	—	—	1,540	
Purchase of common stock	—	(34,306)	—	—	—	—	—	(567)	(567)	
Balance at December 31, 2020	—	7,793,482	\$	—	\$ 78	\$ 91,622	\$ 33,535	\$ 1,408	\$ (567)	\$ 126,076
Net income	—	—	—	—	—	17,925	—	—	—	17,925
Other comprehensive loss	—	—	—	—	—	—	—	(2,258)	—	(2,258)
Exercise of stock options, net of repurchases (132,369 shares)	—	193,364	—	2	25	—	—	—	—	27
Restricted stock grants	—	102,000	—	1	(1)	—	—	—	—	—
Stock compensation expense	—	—	—	—	1,965	—	—	—	—	1,965
Balance at December 31, 2021	—	8,088,846	\$	—	\$ 81	\$ 93,611	\$ 51,460	\$ (850)	\$ (567)	\$ 143,735
Net income	—	—	—	—	—	28,518	—	—	—	28,518
Other comprehensive loss	—	—	—	—	—	—	—	(14,267)	—	(14,267)
Exercise of stock options, net of repurchases (11,912 shares)	—	39,919	—	—	333	—	—	—	—	333
Restricted stock grants, net of forfeitures (13,750 shares)	—	74,970	—	1	(1)	—	—	—	—	—
Stock compensation expense	—	—	—	—	2,444	—	—	—	—	2,444
Shares received related to tax withholding	—	(8,402)	—	—	—	—	—	—	(339)	(339)
Cash dividends declared to common stockholders (\$0.28 per share)	—	—	—	—	—	(2,266)	—	—	—	(2,266)
Balance at December 31, 2022	—	8,195,333	\$	—	\$ 82	\$ 96,387	\$ 77,712	\$ (15,117)	\$ (906)	\$ 158,158

	Accumulated									
	Preferred	Common	Preferred	Common	Additional	Retained	other	Treasury	Total	
	shares	shares	stock	stock	paid-in	earnings	comprehensive	stock	stockholders'	
					capital		(loss) income		equity	
Balance at January 1, 2021	—	7,793,482	\$	—	\$ 78	\$ 91,622	\$ 33,535	\$ 1,408	\$ (567)	\$ 126,076
Net income	—	—	—	—	—	17,925	—	—	—	17,925
Other comprehensive loss	—	—	—	—	—	—	(2,258)	—	—	(2,258)
Exercise of stock options, net of repurchases (132,369 shares)	—	193,364	—	2	25	—	—	—	—	27
Restricted stock grants	—	102,000	—	1	(1)	—	—	—	—	—
Stock compensation expense	—	—	—	—	1,965	—	—	—	—	1,965
Balance at December 31, 2021	—	8,088,846	\$	—	\$ 81	\$ 93,611	\$ 51,460	\$ (850)	\$ (567)	\$ 143,735
Net income	—	—	—	—	—	28,518	—	—	—	28,518
Other comprehensive loss	—	—	—	—	—	—	(14,267)	—	—	(14,267)
Exercise of stock options, net of repurchases (11,912 shares)	—	39,919	—	—	333	—	—	—	—	333
Restricted stock grants, net of forfeitures (13,750 shares)	—	74,970	—	1	(1)	—	—	—	—	—
Stock compensation expense	—	—	—	—	2,444	—	—	—	—	2,444
Cash dividends declared to common stockholders (\$0.28 per share)	—	—	—	—	—	(2,266)	—	—	—	(2,266)
Shares received related to tax withholding	—	(8,402)	—	—	—	—	—	(339)	—	(339)
Balance at December 31, 2022	—	8,195,333	\$	—	\$ 82	\$ 96,387	\$ 77,712	\$ (15,117)	\$ (906)	\$ 158,158
Cumulative change in accounting principle (Note 1)	—	—	—	—	—	(568)	—	—	—	(568)
Balance at January 1, 2023 (as adjusted for change in accounting principle)	—	8,195,333	—	82	96,387	77,144	(15,117)	(906)	—	157,590
Net income	—	—	—	—	—	41,011	—	—	—	41,011

Other comprehensive income	—	—	—	—	—	—	1,882	—	1,882
Exercise of stock options, net of repurchases (11,142 shares)	—	26,272	—	1	109	—	—	—	110
Restricted stock grants	—	96,872	—	1	(1)	—	—	—	—
Stock compensation expense	—	—	—	—	3,218	—	—	—	3,218
Cash dividends declared to common stockholders (\$0.475 per share)	—	—	—	—	—	(3,894)	—	—	(3,894)
Shares received related to tax withholding	—	(22,629)	—	—	—	—	—	(1,076)	(1,076)
Purchase of common stock	—	(8,000)	—	—	—	—	—	(286)	(286)
Balance at December 31, 2023	—	8,287,848	\$ —	\$ 84	\$ 99,713	\$ 114,261	\$ (13,235)	\$ (2,268)	\$ 198,555

See accompanying notes to consolidated financial statements.

70 71

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS (Dollars in thousands)

	For the Years Ended December 31,		
	2022	2021	2020
Cash flows from operating activities:			
Net income	\$ 28,518	\$ 17,925	\$ 12,618
Adjustments to reconcile net income to net cash provided by operating activities:			
Provision for loan losses	3,490	6,955	6,250
Depreciation and amortization of premises and equipment	703	687	568
Stock compensation expense	2,444	1,965	1,540
(Gain) loss on loans held for sale	(88)	295	—
Deferred tax expense (benefit)	(1,333)	653	(955)
Net amortization (accretion):			
Securities	537	776	1,079
Loans	(1,054)	(1,422)	(339)
Right of use asset	466	534	391
Software	1,380	1,014	665
Changes in other assets and liabilities:			
Accrued interest receivable	(1,571)	332	(1,287)
Other assets	3,184	322	(4,611)
Operating lease liability	(561)	(544)	(418)
Accrued expenses and other liabilities	2,682	587	89
Net cash provided by operating activities	<u>38,797</u>	<u>30,079</u>	<u>15,590</u>
Cash flows from investing activities:			
Net change in loans	(162,067)	(134,539)	(109,665)
Net change in securities purchased under agreements to resell	704	1,455	(51,726)

Purchases of securities available-for-sale	(1,739)	(86,828)	(37,975)
Purchases of securities held-to-maturity	(84,092)	—	—
Principal repayments on securities available-for-sale	20,761	52,164	67,089
Principal repayments on securities held-to-maturity	5,610	—	—
(Purchase) redemption of securities, restricted	(130)	14	(29)
Payments on loans held for sale, previously classified as held for investment	688	189	—
Purchases of premises and equipment	(73)	(1,004)	(750)
Development of capitalized software	(1,163)	(1,940)	(2,386)
Net cash used in investing activities	<u>(221,501)</u>	<u>(170,489)</u>	<u>(135,442)</u>

Cash flows from financing activities:

Net increase in deposits	199,827	224,355	123,434
Decrease in borrowings	(2)	(1)	(37)
Exercise of stock options, net of repurchases	333	27	401
Tax withholding payments for vested equity awards	(339)	—	—
Cash dividends paid to common stockholders	(2,149)	—	—
Purchase of common stock	—	—	(567)
Net cash provided by financing activities	<u>197,670</u>	<u>224,381</u>	<u>123,231</u>

Increase in cash and cash equivalents

	14,966	83,971	3,379
--	--------	--------	-------

Cash and cash equivalents at beginning of the period

	<u>149,156</u>	<u>65,185</u>	<u>61,806</u>
--	----------------	---------------	---------------

Cash and cash equivalents at end of the period

	<u>\$ 164,122</u>	<u>\$ 149,156</u>	<u>\$ 65,185</u>
--	-------------------	-------------------	------------------

Supplemental disclosures of cash flow information:

Cash paid during the period for:

Interest	\$ 1,618	\$ 828	\$ 1,202
Taxes	8,654	5,960	6,246

Noncash transactions:

Contribution of loans held for sale in exchange for an equity interest in a variable interest entity	13,500	—	—
Transfer from loans held for investment to held for sale	—	14,584	—
Right of use asset obtained in exchange for lease liability	383	—	624
Dividends declared but not paid	117	—	—

Years Ended December 31,

	<u>2023</u>	<u>2022</u>	<u>2021</u>
Cash flows from operating activities:			
Net income	\$ 41,011	\$ 28,518	\$ 17,925
Adjustments to reconcile net income to net cash provided by operating activities:			
Provision for credit losses	4,525	3,490	6,955
Depreciation and amortization of premises and equipment	707	703	687
Stock compensation expense	3,218	2,444	1,965
Net gain on equity investments	(4,013)	—	—
(Gain) loss on loans held for sale	—	(88)	295
Deferred tax (benefit) expense	(2,551)	(1,333)	653
Net amortization (accretion):			
Securities	429	537	776
Loans	(1,291)	(1,054)	(1,422)
Right of use asset	567	466	534
Software	1,263	1,380	1,014
Changes in other assets and liabilities:			
Accrued interest receivable	(3,362)	(1,571)	332
Other assets	794	3,184	322

Operating lease liability	(627)	(561)	(544)
Accrued expenses and other liabilities	1,731	2,682	587
Net cash provided by operating activities	42,401	38,797	30,079
Cash flows from investing activities:			
Net change in loans	(259,227)	(162,067)	(134,539)
Net change in securities purchased under agreements to resell	49,567	704	1,455
Purchases of securities available-for-sale	(22,820)	(1,739)	(86,828)
Purchases of securities held-to-maturity	(5,978)	(84,092)	—
Principal repayments on securities available-for-sale	12,249	20,761	52,164
Principal repayments on securities held-to-maturity	7,253	5,610	—
(Purchases) redemption of securities, restricted	(118)	(130)	14
Payoff of loans held for sale	—	688	189
Net proceeds on equity investments	6,674	—	—
Purchases of premises and equipment	(605)	(73)	(1,004)
Development of capitalized software	(2,399)	(1,163)	(1,940)
Net cash used in investing activities	(215,404)	(221,501)	(170,489)
Cash flows from financing activities:			
Net increase in deposits	179,063	199,827	224,355
Decrease in borrowings	(2)	(2)	(1)
Exercise of stock options, net of repurchases	110	333	27
Tax withholding payments for vested equity awards	(1,076)	(339)	—
Cash dividends paid to common stockholders	(3,719)	(2,149)	—
Purchase of common stock	(286)	—	—
Net cash provided by financing activities	174,090	197,670	224,381
Increase in cash and cash equivalents	1,087	14,966	83,971
Cash and cash equivalents at beginning of the period	164,122	149,156	65,185
Cash and cash equivalents at end of the period	\$ 165,209	\$ 164,122	\$ 149,156
Supplemental disclosures of cash flow information:			
Cash paid during the period for:			
Interest	\$ 8,134	\$ 1,618	\$ 828
Taxes	17,587	8,654	5,960
Noncash transactions:			
Exchange of equity investment for note receivable	1,750	—	—
Dividends declared but not paid	175	117	—
Cumulative change in accounting principle (Note 1)	(568)	—	—
Contribution of loans held for sale in exchange for an equity interest in a variable interest entity	—	13,500	—
Right of use asset obtained in exchange for lease liability	—	383	—
Transfer from loans held for investment to held for sale	—	—	14,584

See accompanying notes to consolidated financial statements.

71 72

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

NOTE 1 — Business and Summary of Significant Accounting Policies

Business

Esquire Financial Holdings, Inc. (the "Company") is a financial holding company incorporated in Maryland and headquartered in Jericho, New York, with one branch office in Jericho, New York and an administrative office in Boca Raton, Florida. Its wholly-owned subsidiary, Esquire Bank, National Association (the "Bank"), is a full service commercial bank dedicated to serving the financial needs of the legal industry and small businesses nationally, as well as commercial and retail customers in the New York metropolitan area.

The Bank offers tailored products and solutions to the legal community and their clients as well as dynamic and flexible payment processing solutions to small business owners. Banking products offered for businesses and consumers include checking, savings, money market and time deposits; a wide range of commercial and consumer loans, as well as customary banking services. These activities, primarily anchored by our legal community focus, generate a stable source of low cost deposits and a diverse asset base to support our overall operations.

The Bank operates a payment processing platform through third party Independent Sales Organizations ("ISOs"). As an acquiring bank, fees are charged to merchants for the settlement of credit card, debit card and ACH transactions. The Bank's revenue from these operational services is presented as payment processing fees on the Consolidated Statement of Income.

The Consolidated Financial Statements include Esquire Financial Holdings, Inc. and its wholly owned subsidiary, Esquire Bank, N.A. and are referred to as "the Company." Intercompany transactions and balances are eliminated in consolidation.

Risks and Uncertainties

The COVID-19 pandemic has and may continue to impact the operations and business results of the Company. The extent to which the COVID-19 crisis may impact business activity or financial results will depend on future developments, which are highly uncertain and cannot be predicted, including new information which may emerge concerning the severity of the coronavirus or new variants and the actions required to contain the coronavirus or treat its impact, among others. This uncertainty may impact the accuracy of our significant estimates, which includes the allowance for loan losses. The Company has evaluated the impact of the effects of COVID-19 and determined that there were no material or systematic adverse impacts on the Company's 2022 Consolidated Statement of Financial Condition and Consolidated Statement of Income.

Dividend Restriction

Banking regulations require maintaining certain capital levels and may limit the dividends paid by the bank to the holding company or by the holding company to shareholders.

Basis of Presentation and Use of Estimates

The accounting and financial reporting policies are in conformity with U.S. generally accepted accounting principles ("GAAP"). The preparation of financial statements requires that management make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of income and expenses during the reporting period. Such estimates are subject to change in the future as additional information becomes available or previously existing circumstances are modified. Actual results could differ from those estimates.

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 and 2021

(Dollars in thousands, except per share data)

Statement of Cash Flows

For purposes of the accompanying statements of cash flows, cash and cash equivalents are defined as the amounts included in the Consolidated Statements of Financial Condition under the captions "Cash and cash equivalents", with contractual maturities of less than

30 days. Net cash flows are primarily reported for customer loan and deposit transactions.

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2023 and 2022

(Dollars in thousands, except per share data)

Securities Purchased Under Agreements to Resell

The Company enters into purchases of securities under agreements to resell identical securities which consist of mortgage loans that meet the GNMA pooling qualifications. The cash advanced to the counterparty are reflected as assets on the Statement of Financial Condition and are accounted for at cost. The Company obtains possession of securities collateral with a market value equal to or in excess of the principal amount loaned under the resell agreement and has the right to request additional collateral, based on its daily monitoring of the fair value of the securities. **As of December 31, 2022, there is one open contract with one counterparty that is scheduled to mature within thirty days.**

Debt Securities

Securities are classified as either available-for-sale or held-to-maturity at purchase. Securities where management intends to hold to maturity are designated as held-to-maturity. All other securities are designated as available-for-sale. Securities available-for-sale are carried at fair value and unrealized gains and losses on these securities are reported, net of applicable taxes, as a separate component of accumulated other comprehensive (loss) income, a component of stockholders' equity. Securities held-to-maturity are carried at cost and gains and losses on these securities are unrecognized.

Interest income on securities, including amortization of premiums and accretion of discounts, is recognized using the level yield method without anticipating prepayments (except for mortgage-backed securities where prepayments are anticipated) over the lives of the individual securities. Realized gains and losses on sales of securities are computed using the specific identification method.

Loans

Loans that management has the intent and ability to hold for the foreseeable future until maturity or payoff are stated at **amortized cost, consisting of** the principal amount outstanding, net of deferred loan fees and costs for originated loans and net of unamortized premiums or discounts for purchased loans. Interest income is recognized using the level yield method. Net deferred loan fees, origination costs, unamortized premiums or discounts are recognized in interest income over the loan term as a yield adjustment. **The Company has made a policy election to exclude accrued interest from the amortized cost basis of loans and report accrued interest separately from the related loan balance in accrued interest receivable on the Consolidated Statements of Financial Condition.**

Nonaccrual

Interest income on mortgage and commercial loans is discontinued at the time the loan is 90 days delinquent unless the loan is well-secured and in process of collection. Consumer loans are typically charged-off no later than 120 days past due. Past due status is based on the contractual terms of the loan. In all cases, loans are placed on nonaccrual or charged-off at an earlier date if collection of principal or interest is considered doubtful. **Nonaccrual loans and loans past due 90 days still on accrual include both smaller balance homogeneous loans that are collectively evaluated for impairment and individually classified impaired loans.** A loan is moved to nonaccrual status in accordance with the Company's policy, typically after 90 days of non-payment.

All interest accrued but not received for loans placed on nonaccrual is reversed against interest income. Interest received on such loans is accounted for on the cash-basis or cost-recovery method, until qualifying for return to accrual.

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 and 2021

(Dollars in thousands, except per share data)

Loans are returned to accrual status when all the principal and interest amounts contractually due are brought current and future payments are reasonably assured.

Provision and Allowance for Loan Losses credit losses on loans held for investment

The allowance for loan credit losses on loans held for investment is a valuation allowance for probable incurred credit losses. The allowance for loan losses that is increased by provisions for loan losses charged deducted from the amortized cost basis of loans to income, present the net amount expected to be collected on the loans. Losses are charged to the allowance when all or a portion of a loan is deemed to be uncollectible. Subsequent recoveries of loans previously charged-off are credited to the allowance for loan losses when realized. Management estimates the allowance balance required using past loan loss experience, the nature and volume of the portfolio, information about specific borrower situations and estimated collateral values, economic conditions and other factors. Allocations of the allowance may be made for specific loans, but the entire allowance is available for any loan that, in management's judgment, should be charged-off.

The allowance consists of specific and general components. The specific component relates to loans that are individually classified as impaired when, based on current information and events, it is probable that the Company will be unable to collect all amounts due according to the contractual terms of the loan agreement.

Factors considered by management in determining impairment include payment status, collateral value, and the probability of collecting scheduled principal and interest payments when due. Loans that experience insignificant payment delays and payment shortfalls generally are not classified as impaired. Management determines the significance of payment delays and payment shortfalls on a case-by-case basis, taking into consideration all of the circumstances surrounding the loan and the borrower, including the length of the delay, the reasons for the delay, the borrower's prior payment record, and the amount of the shortfall in relation to the principal and interest owed.

All loans, except for smaller dollar consumer loans, are individually evaluated for impairment. If a loan is impaired, a portion of the allowance is allocated as a specific allowance. The measurement of an impaired loan is based on (i) the present value of expected future cash flows discounted at the loan's effective interest rate, (ii) the loan's observable market price or (iii) the fair value of the collateral if the loan is collateral dependent.

Loans for which the terms have been modified resulting in a concession, and for which the borrower is experiencing financial difficulties, are considered troubled debt restructurings and classified as impaired. Troubled debt restructurings are separately identified for impairment disclosures and are measured at the present value of estimated future cash flows using the loan's effective rate at inception. If a troubled debt restructuring is considered to be a collateral dependent loan, the loan is reported, net, at the fair value of the collateral. For troubled debt restructurings that subsequently default, the Company determines the amount of reserve in accordance with the accounting policy for the allowance for loan losses.

The general component is based on historical loss experience adjusted for current factors. The historical loss experience is determined by portfolio segment and is based on the actual loss history experienced by the Company. This actual loss experience is supplemented with qualitative factors based on the risks present for each portfolio segment. These qualitative factors include consideration of the following: levels of and trends in delinquencies and impaired loans; levels of and trends in charge-offs and recoveries; trends in volume and terms of loans; effects of any changes in risk selection and underwriting standards; other changes in lending policies, procedures, and practices; experience, ability, and depth of lending management and other relevant staff; national and local economic trends and conditions; industry conditions; and effects of changes in credit concentrations. The determination of the qualitative factors involves significant judgment and subjective measurement.

Management has identified the following loan segments: Commercial Real Estate, Multifamily, Construction, Commercial, 1 – 4 Family and Consumer. The risks associated with a concentration in real estate loans include potential losses from fluctuating values of land and improved properties. Commercial Real Estate and Multifamily loans are expected to be repaid from the cash flow of the underlying property so the collective amount of rents must be sufficient to cover all operating expenses, property management and maintenance, taxes and debt service. Increases in vacancy rates, against

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

interest the allowance when management believes it has confirmed the loan balance is uncollectible. Subsequent recoveries are credited to the allowance.

The methodology for determining the allowance for credit losses on loans held for investment is considered a critical accounting policy by management given the judgment required for determining assumptions used, uncertainty of economic forecasts, and subjectivity of any qualitative factors considered. The Company utilizes the Static Pool methodology to calculate the quantitative component of the allowance for credit losses for its entire loan portfolio. The Static Pool methodology leverages the historical loss rates on a similar pool of loans over a period equal to the weighted average remaining life of the portfolio segment.

The Company incorporates reasonable and supportable forecasts as qualitative adjustments applied to the historical loss rates over the reasonable and supportable forecast period, with reversion to historical loss rates thereafter. The Company has elected a one-year reasonable and supportable forecast period and straight-line reversion to the historical loss rate over a one-year period. Forecast adjustments reflect the extent to which the Company expects current conditions and reasonable and supportable forecasts to differ from the conditions that existed for the period over which historical information was evaluated. Further qualitative adjustments to historical loss information are made for differences in current loan-specific risk characteristics such as differences in underwriting standards, portfolio mix, delinquency level, or term, as well as changes in environmental conditions, such as unemployment rates, property values, or other changes in general economic conditions can all have an impact on relevant factors. Management evaluates the borrower and their ability to repay the loan. Construction loans are considered riskier than commercial financing on improved and established commercial real estate. The risk of potential loss increases if the original cost estimates or time to complete are significantly off. The remainder adequacy of the loan portfolio is comprised allowance on a quarterly basis.

The CECL Standard requires an entity to assess whether financial assets share similar risk characteristics. If similar risk characteristics exist, management must measure expected credit losses of commercial and consumer loans. The primary risks financial assets on a collective (pool) basis, considering the risk associated with the commercial designated pool. If similar risk characteristics do not exist based on various factors, management must measure the financial asset for expected credit losses on an individual basis. Management may consider changes to a borrower's circumstances impacting cash collections, delinquency and non-accrual status, probability of default, industry, or other facts and circumstances when determining whether a loan shares risk characteristics with other loans in a pool. For a loan that does not share risk characteristics with other loans in a pool and is not collateral dependent, expected credit loss is measured based on the cash flow discounted value of the business, expected future cash flows and the experience and quality amortized cost of the borrowers' management, loan. If an entity determines that foreclosure of the business climate, and the impact of economic factors. The primary risks associated with 1 – 4 Family and Consumer loans relate to collateral is probable, or that the borrower such as is experiencing financial difficulty and repayment is expected to be provided substantially through the risk operation or sale of a borrower's unemployment as a result the collateral, the CECL Standard requires the entity to measure expected credit losses of deteriorating economic conditions or collateral dependent loans based on the amount and nature of a borrower's other existing indebtedness, and difference between the current fair value of the collateral securing and the amortized cost basis of the financial asset. The fair value of the collateral is adjusted for estimated costs to sell the collateral in instances where the repayment of the loan if is dependent on the Bank must take possession sale of the collateral. As of December 31, 2023, there was one multifamily loan totaling \$10,940 that was individually analyzed and collateral dependent on the Consolidated Statements of Financial Condition.

The Company evaluates its loan pooling methodology at least annually. The Company has identified the following portfolio segments and measures the allowance for credit losses using the following methods:

Commercial Loans and Lines of Credit ("Commercial"). Loans in this classification consist primarily of commercial loans originated to law firms nationally to provide a combination of lines-of-credit and term loans for working capital, litigation case costs, marketing and growth initiatives, and other operating needs arising during the normal course of business. The credit quality of these commercial loans is largely dependent upon the valuation of the borrowers' current case inventory of claimants and cash flows from operations to service the debt. To a lesser extent, this category also includes other commercial loans to ISOs and small to mid-size businesses to provide financing for normal business operating needs. The credit quality of the ISO portfolio is largely dependent upon the overall merchant portfolio and associated revenue stream or residual generated from their merchant portfolio serviced by the bank as well as their cash flow from operations to service the debt.

[Table of Contents](#)
ESQUIRE FINANCIAL HOLDINGS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2023 and 2022
(Dollars in thousands, except per share data)

Consumer. Consumer loans are primarily personal loans and, to a lesser extent, post-settlement consumer loans made to plaintiffs and claimants. Personal loans are for debt consolidation, medical expenses, living expenses, payment of outstanding bills, or other consumer needs on both a secured and unsecured basis. Post-settlement consumer loans are also subject generally bridge loans to unforeseen rulings individuals secured by proceeds from settled cases. These loans generally meet the "life needs" of claimants in various litigation matters due to the delay between the time of settlement and actual payment of the settlement. Repayment of consumer loans is largely dependent on the credit quality of the individual borrower and/or administrative legal anomalies the claimant settlement amount, if applicable.

Multifamily. The multifamily real estate loan portfolio consists of loans secured by apartment buildings and mixed-use buildings (predominantly residential income producing) in our primary market area. Repayment of loans in this portfolio is largely dependent on the sufficiency of cash flows from the collateral property to pay operating expenses and debt service as well as the collateral valuation. Increases in interest rates, increases in vacancy rates, and other economic events such as unemployment rates could negatively impact the future net operating income of the properties.

Commercial Real Estate ("CRE"). CRE loans consist primarily of loans secured by mixed use properties, warehouses, retail properties, and, to a lesser extent, several hospitality properties. Repayment of loans in this portfolio is largely dependent on successful operation or management of collateral properties as well as the collateral valuation and is generally more sensitive to weakened economic conditions, and commercial real estate prices.

1-4 Family. Mortgage loans are primarily secured by 1-4 family cash flowing investment properties in our market area. The residential mortgage loan portfolio includes 1-4 family income producing investment properties, primary and secondary owner-occupied residences, investor coops and condos. The credit quality of this portfolio is largely dependent on economic factors, such as unemployment rates and real estate prices.

Allowance for credit losses on securities held-to-maturity

The CECL Standard requires that may eliminate securities held-to-maturity be accounted for under the CECL methodology, including historical loss experience and impact of current conditions and reasonable and supportable forecasts, with an associated allowance for credit losses. The Company pools securities held-to-maturity based on shared risk characteristics with losses estimated assuming future cash flows not expected to be collected. For securities held-to-maturity with no historical losses, the Company can rely on external data. For example, credit rating agencies' loss data and default rates can be utilized on specific bonds with associated grades. Agency rating changes can be incorporated along with current and forecasted conditions to determine the allowance for credit losses associated with securities held-to-maturity. All of the Company's securities held-to-maturity are agency backed securities and have no expected credit losses under current conditions and reasonable and supportable forecasts. Factors considered in management's expectation of no expected credit losses in the securities held-to-maturity portfolio are the explicit guarantee by a sovereign government, long history of no credit losses, and consistent high credit rating by rating agencies. The Company's securities held-to-maturity are either explicitly or greatly reduce implicitly guaranteed by the U.S. government agencies, are highly rated by major ratings agencies, and have a borrowers settlement amount. long history of no credit losses. Accordingly, there was no allowance for credit losses on securities held-to-maturity as of December 31, 2023.

Allowance for credit losses on securities available-for-sale

For securities available-for-sale in an unrealized loss position, the Company first assesses whether it intends to sell, or is more likely than not that it will be required to sell the security before recovery of its amortized cost basis. If either of the criteria regarding intent or requirement to sell is met, the security's amortized cost basis is written down to fair value through income. For securities available-for-sale that do not meet these criteria, the Company evaluates whether the decline in fair value has resulted from credit losses or other factors. In making this assessment, management considers the extent to which fair value is less than amortized cost, any changes to the rating of the security by a rating agency, and adverse

[Table of Contents](#)
ESQUIRE FINANCIAL HOLDINGS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2023 and 2022
(Dollars in thousands, except per share data)

conditions specifically related to the security, among other factors. If the assessment indicates that a credit loss exists, the present value of the expected cash flows expected to be collected from the security are compared to the amortized cost basis of the security. If the present value of the cash flows expected to be collected is less than the amortized cost basis, a credit loss exists and an allowance for credit losses is recorded for the credit loss, limited by the amount that the fair value is less than the amortized cost basis. Any impairment that has not been recorded through an allowance for credit losses is recognized in other comprehensive income. All of the Company's securities available-for-sale have no expected credit losses under current conditions and reasonable and supportable forecasts. Accordingly, there was no allowance for credit losses on securities available-for-sale as of December 31, 2023.

Changes in the allowance for credit losses are recorded as credit loss expense (or reversal). Losses are charged against the allowance when management believes the uncollectibility of an available-for-sale security is confirmed or when either of the criteria regarding intent or requirement to sell is met.

Accrued interest receivable on securities available-for-sale is excluded from the Company's estimate of credit losses.

Off-Balance Sheet Credit Exposures

The Company estimates expected credit losses over the contractual period in which the Company is exposed to credit risk via a contractual obligation to extend credit unless that obligation is unconditionally cancellable by the Company. The allowance for credit losses on off-balance sheet exposures is adjusted through provision for credit losses expense. The estimate includes consideration of the likelihood that funding will occur and an estimate of expected credit losses on commitments expected to be funded over its estimated life.

Premises and Equipment

Premises and equipment, including leasehold improvements, are stated at cost, net of accumulated depreciation and amortization. Equipment, which includes furniture and fixtures, are depreciated over the assets' estimated useful lives using the straight-line method (three to ten years). Amortization of leasehold improvements is recognized on a straight-line basis over the lesser of the expected lease term or the estimated useful life of the asset. Costs incurred to improve or extend the life of existing assets are capitalized. Repairs and maintenance are charged to expense.

Internal-Use Software

Implementation costs with respect to internal-use software ~~is~~ are capitalized once the project stage is complete. Project stage includes determining the performance requirements, strategic decisions related to allocation of resources, determining the technology needed to achieve performance requirements, selection of vendors, and other items. Costs during the project stage are expensed as incurred. Once the internal-use software is placed into operation, capitalized software costs are amortized using the straight-line method over ~~3-5~~ 3-5 years. Internal use-software assets totaled \$2.9 million and \$3.4 million, net of accumulated amortization, as of December 31, 2023 and 2022, respectively, and are included within Other assets on the Consolidated Statements of Financial Condition. The related software amortization totaled \$1.3 million and \$1.4 million, for the years ended December 31, 2023 and 2022, respectively, and are included within Occupancy and equipment on the Consolidated Statements of Income.

Securities, Restricted, at Cost

The Bank is a member of the FHLB system and the FRB of New York, and Atlantic Central Banker's Bank where members are required to own a certain number of shares of stock in order to conduct business with these institutions. FHLB stock holdings are based on the level of MRA, borrowings and other factors while FRB stock holding levels are capital based. These equity investments are carried at cost and classified as restricted securities which are periodically

[Table of Contents](#)
ESQUIRE FINANCIAL HOLDINGS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2023 and 2022
(Dollars in thousands, except per share data)

evaluated for impairment based on the ultimate recovery of par value. Dividends from these equity investments are reported as interest income on the Consolidated Statements of Income.

Loan Commitments

The Company enters into commitments to extend credit to customers to meet their financing needs which are in the form of lines of credit, letters of credit, and loan funding commitments. The face amount of these financial instruments represents the exposure to loss before considering customer collateral or ability to repay. Such financial instruments are recorded on balance sheet at cost when funded and presented as loans on the Consolidated Statements of Financial Condition.

Equity Investment Without Readily Determinable Fair Value

In April 2018, the Company purchased a 4.95% interest in Litify, Inc. ("Litify"), a technology solution to automate and manage a law firm's business and cases, for a cost of \$2,410. As Litify Inc. is a private company, the investment does not have a readily determinable fair value and management has elected to determine the recorded carrying amount based on its cost adjusted for observable price changes less impairment. At December 31, 2022, In 2023, Litify was reorganized into a partnership and an unrelated third party acquired a majority ownership in the investment's carrying amount was \$2,410. Based reorganized entity. As party to the reorganization and sale transaction, the Company's partnership interests were exchanged for cash and noncash consideration, resulting in a gain on our evaluation, we noted no significant adverse changes which would indicate its investment of \$5,313 in 2023. In addition, the asset is impaired or

ESQUIRE FINANCIAL HOLDINGS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2022 and 2021
(Dollars in thousands, except per share data)

any observable price changes Company has recorded a note receivable of \$1.8 million as of December 31, 2022. December 31, 2023. There was no gain or loss on its equity investment in 2022. The equity investment is and note receivable are presented within other Other assets on the Consolidated Statements of Financial Condition. Condition and the related income is presented within Net gain on equity investments on the Consolidated Statements of Income.

Investment in Variable Interest Entity

On April 1, 2022, the Company sold its legacy NFL National Football League ("NFL") consumer post-settlement loan portfolio to a variable interest entity ("VIE") in exchange for a nonvoting interest valued at \$13,500 where the Company will remain as servicer of the loan portfolio at the discretion of the VIE manager. The Company's investment is considered a significant variable interest, but it does not have the power to direct the activities that most significantly impact the VIE's economic performance. Therefore, the Company is not considered the primary beneficiary of this VIE and does not consolidate the entity in the Company's financial statements. The Company's maximum exposure to loss is limited to the carrying amount of its investment and accounted for under the equity method which is presented within other Other assets on the Consolidated Statement Statements of Financial Condition. The Company recognized an equity method loss of \$1,300 on its investment in 2023 and there was no loss recognized in 2022. The NFL fund's primary model assumptions were adjusted to extend the expected weighted

average life of the underlying assets by approximately one year. As of ~~December 31, 2022~~ December 31, 2023, the investment's carrying amount was ~~\$12,636~~ \$10,634 with a remaining life of 5.3 years, as compared to a carrying amount of \$12,636 as of December 31, 2022.

Transfers of Financial Assets

Transfers of financial assets are accounted for as sales, when control over the assets has been relinquished. Control over transferred assets is deemed to be surrendered when the assets have been isolated from the Company, the transferee obtains the right (free of conditions that constrain it from taking advantage of that right) to pledge or exchange the transferred assets, and the Company does not maintain effective control over the transferred assets through an agreement to repurchase them before their maturity.

78

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2023 and 2022

(Dollars in thousands, except per share data)

Income Taxes

Income taxes are provided for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred taxes of a change in tax rates is recognized in income in the period the change occurs. Deferred tax assets are reduced, through a valuation allowance, if necessary, by the amount of such benefits that are not expected to be realized based on current available evidence.

A tax position is recognized as a benefit only if it is "more likely than not" that the tax position would be sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the "more likely than not" test, no tax benefit is recorded. The Company recognizes interest and/or penalties related to income tax matters in income tax expense on the Consolidated Statements of Income.

Earnings per Share

Basic earnings per share is net earnings allocated to stock divided by the weighted average number of shares outstanding during the period. Any outstanding preferred shares are considered participating securities for computation of basic earnings per share. Diluted earnings per share include the dilutive effect of additional potential shares issuable under stock options and restricted stock awards.

Share-Based Payment

Share based payment guidance requires the Company to recognize the grant-date fair value of stock options and other equity-based compensation issued to employees and non-employees in the Consolidated Statements of Income. A Black-Scholes model is utilized to estimate the fair value of stock options. Compensation cost for stock options ~~are~~ is recognized

76

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 and 2021

(Dollars in thousands, except per share data)

as noninterest expense in the Consolidated ~~Statement~~ **Statements** of Income on a straight-line basis over the vesting period of each stock option grant.

Compensation expense for restricted stock awards is based on the fair value of the award on the measurement date, which is the date of grant, and the expense is recognized ratably over the service period of the award.

At ~~December 31, 2022~~ **December 31, 2023**, no equity-based compensation had vesting conditions linked to the performance of the Company or market conditions.

Segment Reporting

The Company's operations are exclusively in the financial services industry and include the provision of traditional banking services. Management evaluates the performance of the Company based on only one business segment, that of community banking. In the opinion of management, the Company does not have any other reportable segments as defined by Accounting Standards Codification ("ASC") Topic 280, "Disclosure about Segments of an Enterprise and Related Information."

Reclassifications

Some items in the prior year financial statements were reclassified to conform to the current presentation. The reclassifications are immaterial and had no effect on prior year net income or stockholders' equity.

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2023 and 2022

(Dollars in thousands, except per share data)

Comprehensive Income

Comprehensive income consists of net income and other comprehensive (loss) income which includes unrealized gains and losses on securities available-for-sale.

Fair Value of Financial Instruments

Fair values of financial instruments are estimated using relevant market information and other assumptions, as more fully disclosed in a separate note. Fair value estimates involve uncertainties and matters of significant judgment regarding interest rates, credit risk, prepayments, and other factors, especially in the absence of broad markets for particular items. Changes in assumptions or in market conditions could significantly affect the estimates.

Loss Contingencies

Loss contingencies, including claims and legal actions arising in the ordinary course of business, are recorded as liabilities when the likelihood of loss is probable and an amount or range of loss can be reasonably estimated. Management does not believe there now are such matters that will have a material effect on the Consolidated Financial Statements.

Adoption of New Accounting Pronouncements

In June 2016, On January 1, 2023, the FASB issued Company adopted Accounting Standards Update ("ASU") 2016-13, "Financial Instruments — Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments". This ASU, as amended, which replaces the incurred loss ~~model~~ **methodology** with an expected loss ~~model~~ **methodology**, referred to as the "current expected credit loss" ("CECL" or the "CECL Standard") ~~model~~ **methodology**. The measurement of expected credit losses under the CECL methodology is applicable to financial assets measured at amortized cost, including loan receivables and securities held-to-maturity, as well as off-balance sheet credit exposures, including loan commitments, standby letters of credit, and financial guarantees. The CECL Standard significantly ~~change~~ **made**

changes to estimates for of credit losses related to financial assets measured at amortized cost, including loans receivable and certain other contracts. This ASU In addition, the CECL Standard made changes to the accounting for available-for-sale securities. One such change is to require credit losses to be presented as an allowance rather than as a write-down on available-for-sale securities that management does not intend to sell or believes that it is more likely than not they will be effective for required to sell.

The Company adopted the Company on January 1, 2023, CECL Standard using the required modified retrospective method for all financial assets measured at amortized cost and off-balance sheet credit exposures. Results for reporting periods beginning after January 1, 2023, are presented under the CECL Standard while prior period amounts continue to be reported in accordance with previously applicable GAAP with a cumulative effect adjustment as of the beginning of the reporting period.

The Company is adoption of the CECL Standard resulted in an initial increase of \$283 thousand to the process allowance for credit losses and an increase of finalizing its \$500 thousand to the reserve for unfunded commitments in other liabilities. The after-tax cumulative effect of adopting the CECL calculation for adoption and does not expect the adoption adjustment Standard was a decrease to have a material impact to stockholders' equity or Esquire Bank's capital position. retained earnings of \$568 thousand as of January 1, 2023.

77 80

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

In March 2020, The following table illustrates the FASB issued ASU 2020-04, "Reference Rate Reform (Topic 848): Facilitation allowance for credit losses impact of the Effects of Reference Rate Reform on Financial Reporting." ASU 2020-04 provides optional expedients and exceptions for accounting related to contracts, hedging relationships and other transactions affected by reference rate reform if certain criteria are met. ASU 2020-04 applies only to contracts, hedging relationships, and other transactions that reference LIBOR or another reference rate expected to be discontinued because of reference rate reform and do not apply to contract modifications made and hedging relationships entered into or evaluated after December 31, 2022 CECL Standard:

	January 1, 2023		
	As Reported		Impact of
	Under	Pre-CECL	CECL
	CECL	Adoption	Adoption
Assets:			
Loans			
Multifamily	\$ 2,025	\$ 2,017	\$ 8
Commercial real estate	913	1,022	(109)
1 – 4 family	61	192	(131)
Commercial	9,159	8,645	514
Consumer	348	347	1
Allowance for credit losses on loans	\$ 12,506	\$ 12,223	\$ 283

Liabilities:				
Allowance for credit losses on unfunded commitments	\$	500	\$	—
			\$	500

On January 1, 2023, except for hedging relationships existing as of December 31, 2022, that an entity has elected certain optional expedients for and that are retained through the end of the hedging relationship. ASU 2020-04 was effective upon issuance and generally can be applied through December 31, 2022. Adoption of the standard did not have an impact on the Company's operating results or financial condition as there are no LIBOR based financial instruments in its portfolio.

In March 2022, the FASB issued Company adopted ASU 2022-02, "Financial Instruments — Credit Losses (Topic 326): Troubled Debt Restructuring and Vintage Disclosures". ASU 2022-02 eliminates the accounting guidance for TDRs by creditors in Subtopic 310-40, "Receivables — Troubled Debt Restructurings by Creditors", while enhancing disclosure requirements for certain loan refinancing and restructurings by creditors when a borrower is experiencing financial difficulty. Additionally, the amendments in this ASU require that public business entities disclose current-period gross write-offs by year of origination for financing receivables and net investments in leases within the scope of ASU 326-20, "Financial Instruments — Credit Losses: Measured at Amortized Cost". The Company is in the process of evaluating the ASU in conjunction with its adoption of CECL on January 1, 2023.

In March 2022, the SEC issued Staff Accounting Bulletin ("SAB") No. 121 which provides interpretive guidance for the accounting and disclosure of obligations to safeguard crypto-assets held for platform users effective the first interim or annual period ending after June 15, 2022. This guidance does standard did not have an impact on the Company's operating results or financial statements condition as there were no crypto-asset related activities TDRs on January 1, 2023.

Pursuant to this update, the allowance for credit losses does not need to consider anticipatory TDRs and a discounted cash flow methodology is no longer required for interest rate concessions and term extension modifications. Further, disclosure requirements which were previously relevant for TDRs have been amended and expanded generally for modifications to borrowers experiencing financial difficulty (explained further below). The Company has determined to adopt the ASU prospectively meaning that the previously applicable accounting requirements for specific allowance measurement of TDRs no longer applies to modifications executed after January 1, 2023. The Company has not historically identified TDRs prior to adoption of this ASU, and therefore does not need to determine the continued allowance measurement approach for TDRs that existed prior to January 1, 2023 because the Company has none.

The Company continues to apply the guidance in ASC 310-20-35-9 through 35-11 to determine whether a modification results in a new loan or continuation of an existing loan. If the terms of the new loan resulting from refinancing or restructuring are conducted by as favorable to the Company, lender as the terms for comparable loans to other customers with similar risk characteristics who are not refinancing or modifying the loan with the lender, then the modification or refinancing would be accounted for as a new loan. To meet this condition, the new loan's effective yield must be at least equal to the yield for similar loans and that the modifications of the original loan are more than minor. In this situation, any unamortized fees or costs and any prepayment penalties from the original loan are recognized in interest income.

If the characteristics of the modifications do not meet those above (thus are not considered more than minor), the unamortized fees and costs will be carried forward in the amortized cost basis of the modified loan, along with any new fees received and direct costs associated with the restructuring. A modification is considered more than minor if the present value of the cash flows under the terms of the new loan are at least 10% different from the present value of cash flows under the original terms.

78 81

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

To the extent that the allowance for credit losses on modifications is estimated through use of a discounted cash flow methodology, beginning January 1, 2023, the effective interest rate used in this measurement calculation shall be based on the post-modified contractual rate rather than the original rate of the note.

Because the TDR concept no longer applies for modifications after January 1, 2023, the second TDR criterion (that a concession be provided to the borrower) is also no longer relevant to these modifications. ASU 2022-02 amends and expands modification disclosure requirements and applies to modifications to borrowers experiencing financial difficulty.

NOTE 2 — Debt Securities

The following tables summarize the major categories of securities as of the dates indicated:

December 31, 2022				
	Amortized	Gross	Gross	Fair
	Cost	Unrealized	Unrealized	Value
		Gains	Losses	
Securities available-for-sale:				
Mortgage-backed securities – agency	\$ 111,445	\$ —	\$ (18,500)	\$ 92,945
Collateralized mortgage obligations ("CMOs") – agency	18,675	—	(2,351)	16,324
Total available-for-sale	<u>\$ 130,120</u>	<u>\$ —</u>	<u>\$ (20,851)</u>	<u>\$ 109,269</u>
	Amortized	Gross	Gross	Fair
	Cost	Unrecognized	Unrecognized	Value
		Gains	Losses	
Securities held-to-maturity:				
CMOs – agency	\$ 78,377	\$ —	\$ (9,031)	\$ 69,346
Total held-to-maturity	<u>\$ 78,377</u>	<u>\$ —</u>	<u>\$ (9,031)</u>	<u>\$ 69,346</u>
December 31, 2021				
	Amortized	Gross	Gross	Fair
	Cost	Unrealized	Unrealized	Value
		Gains	Losses	
Securities available-for-sale:				
Mortgage-backed securities – agency	\$ 122,258	\$ 673	\$ (2,050)	\$ 120,881
CMOs – agency	27,316	237	(50)	27,503
Total available-for-sale	<u>\$ 149,574</u>	<u>\$ 910</u>	<u>\$ (2,100)</u>	<u>\$ 148,384</u>
December 31, 2023				
	Amortized	Gross	Gross	Fair
	Cost	Unrealized	Unrealized	Value
		Gains	Losses	
Securities available-for-sale:				
Mortgage-backed securities – agency	\$ 107,396	\$ 6	\$ (16,392)	\$ 91,010
Collateralized mortgage obligations ("CMOs") – agency	32,966	264	(2,133)	31,097
Total available-for-sale	<u>\$ 140,362</u>	<u>\$ 270</u>	<u>\$ (18,525)</u>	<u>\$ 122,107</u>
	Amortized	Gross	Gross	Fair
	Cost	Unrecognized	Unrecognized	Value
		Gains	Losses	
Securities held-to-maturity:				
CMOs – agency	\$ 77,001	\$ 9	\$ (7,894)	\$ 69,116
Total held-to-maturity	<u>\$ 77,001</u>	<u>\$ 9</u>	<u>\$ (7,894)</u>	<u>\$ 69,116</u>
December 31, 2022				
	Amortized	Gross	Gross	Fair
	Cost	Unrealized	Unrealized	Value
		Gains	Losses	
Securities available-for-sale:				

Mortgage-backed securities – agency	\$ 111,445	\$ —	\$ (18,500)	\$ 92,945
CMOs – agency	18,675	—	(2,351)	16,324
Total available-for-sale	<u>\$ 130,120</u>	<u>\$ —</u>	<u>\$ (20,851)</u>	<u>\$ 109,269</u>
	Amortized	Gross	Gross	Fair
	Cost	Unrecognized	Unrecognized	Value
		Gains	Losses	
Securities held-to-maturity:				
CMOs – agency	\$ 78,377	\$ —	\$ (9,031)	\$ 69,346
Total held-to-maturity	<u>\$ 78,377</u>	<u>\$ —</u>	<u>\$ (9,031)</u>	<u>\$ 69,346</u>

At December 31, 2021, there were no securities held-to-maturity.

Mortgage-backed securities included all pass-through certificates guaranteed by FHLMC, FNMA, or GNMA and the CMOs are backed by government agency pass-through certificates. CMOs, by virtue of the underlying residential collateral or structure, are fixed rate current pay sequentials or planned amortization classes (“PACs”). As actual maturities may

82

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2023 and 2022

(Dollars in thousands, except per share data)

differ from contractual maturities because certain borrowers have the right to call or prepay certain obligations, these securities are not considered to have a single maturity date.

There were no sales or calls of securities in 2023, 2022, 2021 and 2020, 2021.

At December 31, 2022, December 31, 2023, securities having a carrying fair value of \$150,538, \$131,536 were pledged to the FHLB for borrowing capacity totaling \$125,709. At December 31, 2022, securities having a fair value of \$141,507 were pledged to the FHLB for borrowing capacity totaling \$135,135. At December 31, 2021, securities having a fair value of \$121,504 were pledged to the FHLB for borrowing capacity totaling \$115,364. At December 31, 2022, December 31, 2023 and 2021, 2022, the Company had no outstanding FHLB advances.

At December 31, 2023, securities having a fair value of \$59,687 were pledged to the FRB of New York for borrowing capacity totaling \$57,970. At December 31, 2022, securities having a fair value of \$37,110 were pledged to the FRB of New York for borrowing capacity totaling \$36,147. At December 31, 2021, securities having a fair value of \$26,880 were pledged to the FRB of New York for borrowing capacity totaling \$26,072. At December 31, 2022, December 31, 2023 and 2021, 2022, the Company had no outstanding FRB borrowings.

79 83

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022, 2023 and 2021, 2022

(Dollars in thousands, except per share data)

The following table provides the gross unrealized and unrecognized losses and fair value, aggregated by investment category and length of time the individual securities have been in a continuous unrealized or unrecognized loss position, as of December 31:

	December 31, 2022						December 31, 2021			
	Less Than 12 Months		12 Months or Longer		Total		Less Than 12 Months		12 Months or Longer	
	Gross		Gross		Gross		Gross		Gross	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
Securities available-for-sale:										
Mortgage-backed securities – agency	\$ 8,902	\$ (725)	\$84,043	\$ (17,775)	\$ 92,945	\$ (18,500)	\$ 3,143	\$ (17)	\$86,082	\$ (16,3
CMOs – agency	11,798	(992)	4,526	(1,359)	16,324	(2,351)	—	—	13,176	(2,1
Total temporarily impaired securities	\$ 20,700	\$ (1,717)	\$88,569	\$ (19,134)	\$109,269	\$ (20,851)				
Total available-for-sale							\$ 3,143	\$ (17)	\$99,258	\$ (18,5
	December 31, 2022						December 31, 2021			
	Less Than 12 Months		12 Months or Longer		Total		Less Than 12 Months		12 Months or Longer	
	Gross		Gross		Gross		Gross		Gross	
	Fair Value	Unrecognized Losses	Fair Value	Unrecognized Losses	Fair Value	Unrecognized Losses	Fair Value	Unrecognized Losses	Fair Value	Unrecognized Losses
Securities held-to-maturity:										
CMOs – agency	\$ 69,346	\$ (9,031)	\$ —	\$ —	\$ 69,346	\$ (9,031)	\$ —	\$ —	\$63,739	\$ (7,8
Total temporarily impaired securities	\$ 69,346	\$ (9,031)	\$ —	\$ —	\$ 69,346	\$ (9,031)				
Total held-to-maturity							\$ —	\$ —	\$63,739	\$ (7,8
	December 31, 2021						December 31, 2020			
	Less Than 12 Months		12 Months or Longer		Total		Less Than 12 Months		12 Months or Longer	
	Gross		Gross		Gross		Gross		Gross	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
Securities available-for-sale:										
Mortgage-backed securities - agency	\$101,235	\$ (1,813)	\$ 4,503	\$ (237)	\$105,738	\$ (2,050)				
CMOs - agency	7,416	(50)	—	—	7,416	(50)				
Total temporarily impaired securities	\$108,651	\$ (1,863)	\$ 4,503	\$ (237)	\$113,154	\$ (2,100)				
Mortgage-backed securities – agency							\$ 8,902	\$ (725)	\$84,043	\$ (17,7
CMOs – agency							11,798	(992)	4,526	(1,3
Total available-for-sale							\$20,700	\$ (1,717)	\$88,569	\$ (19,1
	December 31, 2021						December 31, 2020			
	Less Than 12 Months		12 Months or Longer		Total		Less Than 12 Months		12 Months or Longer	
	Gross		Gross		Gross		Gross		Gross	
	Fair Value	Unrecognized Losses	Fair Value	Unrecognized Losses	Fair Value	Unrecognized Losses	Fair Value	Unrecognized Losses	Fair Value	Unrecognized Losses
Securities held-to-maturity:										
CMOs – agency	\$69,346	\$ (9,031)	\$ —	\$ —	\$69,346	\$ (9,031)				
Total held-to-maturity	\$69,346	\$ (9,031)	\$ —	\$ —	\$69,346	\$ (9,031)				

Management reviews the investment portfolio on a quarterly basis evaluates securities available-for-sale in unrealized loss positions to determine the cause, magnitude and duration of declines in the fair value of each security. In estimating other-than-temporary impairment (OTTI), management considers many factors including: (1) the length of time and extent that fair value has been less than cost, (2) the financial condition and near term prospects of the issuer, (3) whether the market decline was affected by macroeconomic conditions, and (4) whether the Company has the intent to sell the security or more likely than not will be required to sell the security before its anticipated recovery. If either of the criteria regarding intent or requirement to sell is met, the entire difference between amortized cost and fair value is recognized as impairment through earnings. For securities that do not meet the aforementioned criteria, the amount of impairment is split into two components as follows: (1) OTTI related due to credit loss, which must be recognized in the income statement and (2) OTTI related to other

factors, which is recognized in other comprehensive income. The credit loss is defined as the difference between the present value of the cash flows expected to be collected and the amortized cost basis. The assessment of whether any other than temporary decline exists may involve a high degree of subjectivity and judgment and is based on the information available to management at a point in time. Management evaluates securities for OTTI at least on a quarterly basis, and more frequently when economic or market conditions warrant such an evaluation.

At December 31, 2022, securities in unrealized or unrecognized loss positions were issuances from government sponsored entities, credit-related factors. Due to the decline in fair value being attributable to changes in interest rates, not credit quality and because the Company does not have the intent to sell the securities and it is likely that it will not be required to sell the securities before their anticipated recovery, the Company does not consider the securities to be other-than-temporarily impaired at December 31, 2022 December 31, 2023.

As of December 31, 2023, none of the Company's available-for-sale securities were in an unrealized loss position due to credit, and therefore no allowance for credit losses on available-for-sale securities was required. Additionally, there was no allowance for credit losses on securities held-to-maturity due to the high credit quality composition consisting of issuances from government sponsored agencies.

80 84

Table of Contents

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

No impairment charges were recorded Accrued interest receivable on securities totaling \$515 thousand at December 31, 2023, was included in 2022, 2021 Accrued interest receivable in the Consolidated Statements of Financial Condition and 2020, excluded from amortized cost and estimated fair value in the tables above.

NOTE 3 — Loans

The composition of loans by class is summarized as follows at December 31:

	2022	2021	2023	2022
Real estate:				
Multifamily	\$ 262,489	\$ 254,852	\$ 348,241	\$262,489
Commercial real estate	91,837	48,589	89,498	91,837
1 – 4 family	25,565	40,753	17,937	25,565
Construction	—	—		
Total real estate	379,891	344,194	455,676	379,891
Commercial	552,082	432,108	737,914	552,082
Consumer	16,580	8,681	14,491	16,580
Total loans held for investment	948,553	784,983	1,208,081	948,553
Deferred fees and unearned premiums, net	(1,258)	(466)	(668)	(1,258)
Allowance for loan losses	(12,223)	(9,076)		
Allowance for credit losses			(16,631)	(12,223)
Loans held for investment, net	\$ 935,072	\$ 775,441	\$1,190,782	\$935,072

At December 31, 2021, commercial loan balances included \$4,249 of SBA PPP loans. There were no PPP loans outstanding at December 31, 2022.

The following tables present the activity in the allowance for loan losses by class for the years ending December 31, 2022, 2021 and 2020:

	Commercial						
	Multifamily	Real Estate	1-4 Family	Construction	Commercial	Consumer	Total
<u>December 31, 2022</u>							
Allowance for loan losses:							
Beginning balance	\$ 1,789	\$ 552	\$ 285	\$ —	\$ 6,319	\$ 131	\$ 9,076
Provision (credit) for loan losses	389	470	(93)	—	2,358	366	3,490
Recoveries	17	—	—	—	32	—	49
Loans charged-off	(178)	—	—	—	(64)	(150)	(392)
Total ending allowance balance	<u>\$ 2,017</u>	<u>\$ 1,022</u>	<u>\$ 192</u>	<u>\$ —</u>	<u>\$ 8,645</u>	<u>\$ 347</u>	<u>\$ 12,223</u>
<u>December 31, 2021</u>							
Allowance for loan losses:							
Beginning balance	\$ 1,278	\$ 597	\$ 342	\$ —	\$ 5,003	\$ 4,182	\$ 11,402
Provision (credit) for loan losses	511	(45)	(57)	—	1,427	5,119	6,955
Recoveries	—	—	—	—	—	—	—
Loans charged-off	—	—	—	—	(111)	(9,170)	(9,281)
Total ending allowance balance	<u>\$ 1,789</u>	<u>\$ 552</u>	<u>\$ 285</u>	<u>\$ —</u>	<u>\$ 6,319</u>	<u>\$ 131</u>	<u>\$ 9,076</u>
<u>December 31, 2020</u>							
Allowance for loan losses:							
Beginning balance	\$ 1,048	\$ 560	\$ 344	\$ 161	\$ 4,048	\$ 828	\$ 6,989
Provision (credit) for loan losses	230	37	(2)	(161)	957	5,189	6,250
Recoveries	—	—	—	—	—	—	—
Loans charged-off	—	—	—	—	(2)	(1,835)	(1,837)
Total ending allowance balance	<u>\$ 1,278</u>	<u>\$ 597</u>	<u>\$ 342</u>	<u>\$ —</u>	<u>\$ 5,003</u>	<u>\$ 4,182</u>	<u>\$ 11,402</u>

8185

Table of Contents

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

The following tables present the balance activity in the allowance for loan credit losses and the recorded investment in loans by class for the years ending December 31, 2023, under the CECL methodology, and based on impairment method as of December 31, 2022 2022 and 2021: 2021 under the incurred loss methodology:

	Commercial						
	Multifamily	Real Estate	1-4 Family	Construction	Commercial	Consumer	Total
<u>December 31, 2022</u>							
Allowance for loan losses:							
Ending allowance balance attributable to loans:							
Individually evaluated for impairment	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Collectively evaluated for impairment	2,017	1,022	192	—	8,645	347	12,223
Total ending allowance balance	<u>\$ 2,017</u>	<u>\$ 1,022</u>	<u>\$ 192</u>	<u>\$ —</u>	<u>\$ 8,645</u>	<u>\$ 347</u>	<u>\$ 12,223</u>
Loans:							

Loans individually evaluated for impairment	\$	—	\$	—	\$	—	\$	—	\$	—	\$	—	\$	—
Loans collectively evaluated for impairment		262,489		91,837		25,565		—		552,082		16,580		948,553
Total ending loans balance	\$	262,489	\$	91,837	\$	25,565	\$	—	\$	552,082	\$	16,580	\$	948,553

	Commercial							Commercial			
	Multifamily	Real Estate	1-4 Family	Construction	Commercial	Consumer	Total	Multifamily	Real Estate	1-4 Family	Comm
<u>December 31, 2021</u>											
Allowance for loan losses:											
Ending allowance balance attributable to loans:											
Individually evaluated for impairment	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —				
Collectively evaluated for impairment	1,789	552	285	—	6,319	131	9,076				
<u>December 31, 2023</u>											
Allowance for credit losses:											
Beginning balance, prior to adoption of CECL Standard								\$ 2,017	\$ 1,022	\$ 192	\$ 8
Impact of adopting CECL Standard								8	(109)	(131)	
Provision (credit) for credit losses								1,211	(90)	(3)	2
Recoveries								—	—	—	
Loans charged-off								—	—	—	
Total ending allowance balance	\$ 1,789	\$ 552	\$ 285	\$ —	\$ 6,319	\$ 131	\$ 9,076	\$ 3,236	\$ 823	\$ 58	\$ 12
Loans:											
Loans individually evaluated for impairment	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —				
Loans collectively evaluated for impairment	254,852	48,589	40,753	—	432,108	8,681	784,983				
<u>December 31, 2022</u>											
Allowance for credit losses:											
Beginning balance								\$ 1,789	\$ 552	\$ 285	\$ 6
Provision (credit) for credit losses								389	470	(93)	2
Recoveries								17	—	—	
Loans charged-off								(178)	—	—	
Total ending allowance balance								\$ 2,017	\$ 1,022	\$ 192	\$ 8
<u>December 31, 2021</u>											
Allowance for credit losses:											
Beginning balance								\$ 1,278	\$ 597	\$ 342	\$ 5
Provision (credit) for credit losses								511	(45)	(57)	1
Recoveries								—	—	—	
Loans charged-off								—	—	—	
Total ending allowance balance								\$ 1,789	\$ 552	\$ 285	\$ 6

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

As of December 31, 2023, there was one multifamily collateral dependent loan secured by real estate totaling \$10,940 with no associated specific reserve on the Consolidated Statement of Financial Condition.

The following table presents the balance in the allowance for loan losses and the recorded investment in loans by portfolio segment and based on impairment method, prior to the adoption of the CECL Standard, as of the date indicated. The recorded investment in loans is not adjusted for accrued interest, deferred fees and costs, and unearned premiums and discounts:

	Commercial					
	Multifamily	Real Estate	1-4 Family	Commercial	Consumer	Total
December 31, 2022						
Allowance for loan losses:						
Ending allowance balance attributable to loans:						
Individually evaluated for impairment	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Collectively evaluated for impairment	2,017	1,022	192	8,645	347	12,223
Total ending allowance balance	\$ 2,017	\$ 1,022	\$ 192	\$ 8,645	\$ 347	\$ 12,223
Loans:						
Loans individually evaluated for impairment	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Loans collectively evaluated for impairment	262,489	91,837	25,565	552,082	16,580	948,553
Total ending loans balance	\$ 262,489	\$ 91,837	\$ 25,565	\$ 552,082	\$ 16,580	\$ 948,553

There were no impaired loans as of December 31, 2022.

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2023 and 2022

(Dollars in thousands, except per share data)

The following tables provide an analysis of the impaired loans by segment as of December 31, 2022 and 2021. There was no related allowance recorded on any impaired loans as of the periods indicated:

	December 31,	December 31,
--	--------------	--------------

	2022		2021	
	Unpaid		Unpaid	
	Recorded	Principal	Recorded	Principal
	Investment	Balance	Investment	Balance
Multifamily	\$ —	\$ —	\$ —	\$ —
Commercial real estate	—	—	—	—
1 – 4 family	—	—	—	—
Construction	—	—	—	—
Commercial	—	—	—	—
Consumer	—	—	—	—
Total	\$ —	\$ —	\$ —	\$ —

The following tables provide an analysis of the recorded investment and interest income recognized on impaired loans by segment for the periods presented:

	Years Ended December 31,					
	2022		2021		2020	
	Average	Interest	Average	Interest	Average	Interest
	Recorded	Income	Recorded	Income	Recorded	Income
	Investment	Recognized	Investment	Recognized	Investment	Recognized
Multifamily	\$ 158	\$ —	\$ 111	\$ —	\$ —	\$ —
Commercial real estate	—	—	—	—	—	—
1 – 4 family	—	—	—	—	—	—
Construction	—	—	—	—	—	—
Commercial	1,363	—	—	—	—	—
Consumer	2	—	1,580	—	1,381	—
Total	\$ 1,523	\$ —	\$ 1,691	\$ —	\$ 1,381	\$ —

The following tables present the aging of the recorded investment in past due loans measured at amortized cost, excluding deferred fees and unearned premiums, net, due to immateriality, by class of loans as of December 31, 2022 December 31, 2023 and 2021: 2022:

							Total Past				
							30-59	60-89	90 Days	Nonaccrual	Due &
							Days	Days	or More	Loans	Loans
							Past Due	Past Due	Past Due		
<u>December 31, 2023</u>											
Multifamily							\$ —	\$ —	\$ —	\$ 10,940	\$ 10,940
Commercial real estate							—	—	—	—	—
1 – 4 family							—	—	—	—	—
Commercial							—	—	—	—	—
Consumer							24	41	69	—	134
Total							\$ 24	\$ 41	\$ 69	\$ 10,940	\$ 11,074

	Total Past							Total Past				
	30-59	60-89	Greater than	Nonaccrual	Nonaccrual	Loans Not	Total	30-59	60-89	90 Days	Nonaccrual	Due &
	Days	Days	90 Days	Loans	Loans	Past Due		Days	Days	or More	Loans	Loans
	Past Due	Past Due	Past Due					Past Due	Past Due	Past Due		
<u>December 31, 2022</u>												
Multifamily	\$ —	\$ —	\$ —	\$ —	\$ —	\$262,489	\$262,489	\$ —	\$ —	\$ —	\$ —	\$ —
Commercial real estate	—	—	—	—	—	91,837	91,837	—	—	—	—	—
1 – 4 family	—	—	—	—	—	25,565	25,565	—	—	—	—	—
Construction	—	—	—	—	—	—	—	—	—	—	—	—
Commercial	—	—	—	—	—	552,082	552,082	—	—	—	—	—
Consumer	36	8	—	4	48	16,532	16,580	36	8	—	4	48

Total	\$ 36	\$ 8	\$ —	\$ 4	\$ 48	\$948,505	\$948,553	\$ 36	\$ 8	\$ —	\$ 4	\$ 48	\$
-------	-------	------	------	------	-------	-----------	-----------	-------	------	------	------	-------	----

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 and 2021

(Dollars in thousands, except per share data)

	30-59 Days Past Due	60-89 Days Past Due	Greater than 90 Days Past Due	Nonaccrual Loans	Total Past Due & Nonaccrual Loans	Loans Not Past Due	Total
<u>December 31, 2021</u>							
Multifamily	\$ 1,034	\$ —	\$ —	\$ —	\$ 1,034	\$ 253,818	\$ 254,852
Commercial real estate	—	—	—	—	—	48,589	48,589
1 – 4 family	—	—	—	—	—	40,753	40,753
Construction	—	—	—	—	—	—	—
Commercial	—	—	—	—	—	432,108	432,108
Consumer	21	10	—	6	37	8,644	8,681
Total	\$ 1,055	\$ 10	\$ —	\$ 6	\$ 1,071	\$ 783,912	\$ 784,983

Credit Quality Indicators

The Company categorizes loans into risk categories based on relevant information about the ability of borrowers to service their debt such as: current financial information, historical payment experience, credit documentation, public information, and current economic trends, among other factors. The Company analyzes loans individually by classifying the loans as to credit risk. This analysis is performed whenever a credit is extended, renewed or modified, or when an observable event occurs indicating a potential decline in credit quality, and no less than annually for large balance loans.

The Company uses the following definitions for risk ratings:

Special Mention — Loans classified as special mention have a potential weakness that deserves management's close attention. If left uncorrected, these potential weaknesses may result in deterioration of the repayment prospects for the loan or of the institution's credit position at some future date.

Substandard — Loans classified as substandard are inadequately protected by the current net worth and paying capacity of the obligor or of the collateral pledged, if any. Loans so classified have a well-defined weakness or weaknesses that jeopardize the liquidation of the debt. They are characterized by the distinct possibility that the institution will sustain some loss if the deficiencies are not corrected.

Doubtful — Loans classified as doubtful have all the weaknesses inherent in those classified as substandard, with the added characteristic that the weaknesses make collection or liquidation in full, on the basis of currently existing facts, conditions, and values, highly questionable and improbable.

Loans not meeting the criteria above that are analyzed individually as part of the above described process are considered to be pass rated loans.

Based on the most recent analysis performed, the risk category of loans by class of loans is as follows:

	Pass	Special Mention	Substandard	Doubtful
<u>December 31, 2022</u>				
Multifamily	\$ 258,413	\$ 3,355	\$ 721	\$ —

Commercial real estate	88,019	3,818	—	—
1 – 4 family	25,565	—	—	—
Construction	—	—	—	—
Commercial	547,412	4,670	—	—
Consumer	14,692	1,888	—	—
Total	<u>\$ 934,101</u>	<u>\$ 13,731</u>	<u>\$ 721</u>	<u>\$ —</u>

8488

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

	Pass	Special Mention	Substandard	Doubtful
<u>December 31, 2021</u>				
Multifamily	\$ 254,131	\$ —	\$ 721	\$ —
Commercial real estate	44,771	3,818	—	—
1 – 4 family	37,738	3,015	—	—
Construction	—	—	—	—
Commercial	410,548	17,977	3,583	—
Consumer	8,681	—	—	—
Total	<u>\$ 755,869</u>	<u>\$ 24,810</u>	<u>\$ 4,304</u>	<u>\$ —</u>

Loans not meeting the criteria above that are analyzed individually as part of the above described process are considered to be pass rated loans.

The following is a summary of the credit risk profile of loans, measured at amortized cost, by internally assigned grade as of the periods indicated, the years represent the year of originations for non-revolving loans:

	December 31, 2023								
	2023	2022	2021	2020	2019	2018 and Prior	Revolving	Revolving-Term	Total
Multifamily:									
Pass	\$ 105,175	\$ 29,116	\$ 109,919	\$ 23,512	\$ 22,155	\$ 47,566	\$ —	\$ —	\$ 337,443
Special Mention	—	—	—	—	—	—	—	—	—
Substandard	—	—	—	10,940	—	—	—	—	10,940
Doubtful	—	—	—	—	—	—	—	—	—
Total	<u>105,175</u>	<u>29,116</u>	<u>109,919</u>	<u>34,452</u>	<u>22,155</u>	<u>47,566</u>	<u>—</u>	<u>—</u>	<u>348,383</u>
Current period gross charge-offs	—	—	—	—	—	—	—	—	—
Commercial real estate:									
Pass	3,401	58,552	10,560	1,757	5,651	9,515	—	—	89,436
Special Mention	—	—	—	—	—	—	—	—	—
Substandard	—	—	—	—	—	—	—	—	—
Doubtful	—	—	—	—	—	—	—	—	—
Total	<u>3,401</u>	<u>58,552</u>	<u>10,560</u>	<u>1,757</u>	<u>5,651</u>	<u>9,515</u>	<u>—</u>	<u>—</u>	<u>89,436</u>
Current period gross charge-offs	—	—	—	—	—	—	—	—	—

1-4 family:									
Pass	—	1,861	—	—	4,296	11,776	—	—	17,933
Special Mention	—	—	—	—	—	—	—	—	—
Substandard	—	—	—	—	—	—	—	—	—
Doubtful	—	—	—	—	—	—	—	—	—
Total	—	1,861	—	—	4,296	11,776	—	—	17,933
Current period gross charge-offs	—	—	—	—	—	—	—	—	—
Commercial:									
Pass	43,500	59,203	9,212	489	—	465	615,177	5,024	733,070
Special Mention	—	—	—	—	—	—	3,988	—	3,988
Substandard	—	—	—	—	—	—	—	—	—
Doubtful	—	—	—	—	—	—	—	—	—
Total	43,500	59,203	9,212	489	—	465	619,165	5,024	737,058
Current period gross charge-offs	—	—	—	—	—	5	—	—	5
Consumer:									
Pass	5,414	5,397	56	358	1,106	32	2,240	—	14,603
Special Mention	—	—	—	—	—	—	—	—	—
Substandard	—	—	—	—	—	—	—	—	—
Doubtful	—	—	—	—	—	—	—	—	—
Total	5,414	5,397	56	358	1,106	32	2,240	—	14,603
Current period gross charge-offs	—	324	25	90	—	—	—	—	439
Total:									
Pass	157,490	154,129	129,747	26,116	33,208	69,354	617,417	5,024	1,192,485
Special Mention	—	—	—	—	—	—	3,988	—	3,988
Substandard	—	—	—	10,940	—	—	—	—	10,940
Doubtful	—	—	—	—	—	—	—	—	—
Total loans	\$ 157,490	\$ 154,129	\$ 129,747	\$ 37,056	\$ 33,208	\$ 69,354	\$ 621,405	\$ 5,024	\$ 1,207,413
Total current period gross charge-offs	\$ —	\$ 324	\$ 25	\$ 90	\$ —	\$ 5	\$ —	\$ —	\$ 444

[Table of Contents](#)
ESQUIRE FINANCIAL HOLDINGS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2023 and 2022
(Dollars in thousands, except per share data)

The risk category of loans by class of loans as of December 31, 2022 is as follows:

	Pass	Special Mention	Substandard	Doubtful
December 31, 2022				
Multifamily	\$ 258,413	\$ 3,355	\$ 721	\$ —
Commercial real estate	88,019	3,818	—	—
1 – 4 family	25,565	—	—	—

Commercial	547,412	4,670	—	—
Consumer	14,692	1,888	—	—
Total	<u>\$ 934,101</u>	<u>\$ 13,731</u>	<u>\$ 721</u>	<u>\$ —</u>

The Company considers the performance of the loan portfolio and its impact on the allowance for **loan credit** losses. For smaller dollar commercial and consumer loan classes, the Company evaluates credit quality based on the aging status of the loan, which was previously presented, and by payment activity.

The Company has no loans identified as troubled debt restructurings at December 31, 2022 and 2021. Furthermore, there were no loan modifications during 2022, 2021 and 2020 that were troubled debt restructurings. **Loan Modifications**

In order to determine whether a borrower is experiencing financial difficulty, an evaluation is performed of the probability that the borrower will be in payment default on any of its debt in the foreseeable future without the modification. **During the years ended December 31, 2023, 2022 and 2021, the Company did not modify the terms of any loans or commitments to lend to borrowers experiencing financial difficulty in the form of an interest rate reduction, term extension, principal forgiveness or other-than-insignificant payment delay.**

Related Party Loans

Loans to related parties include loans to directors, their related companies and executive officers of the Company.

Loans to principal officers, directors, and their affiliates during **2022 2023** were as follows:

Beginning balance	\$ 5,583	\$ 4,030
New advances	—	—
Repayments	(1,553)	(4,030)
Ending balance	<u>\$ 4,030</u>	<u>\$ —</u>

Pledged Loans

At December 31, 2023, loans totaling \$222,398 were pledged to the FHLB of New York for borrowing capacity totaling \$158,538. At December 31, 2022, loans totaling \$20,565 were pledged to the FHLB of New York for borrowing capacity totaling \$14,245. At December 31, 2021, loans totaling \$33,861 were pledged to the FHLB of New York for borrowing capacity totaling \$26,001.

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2023 and 2022

(Dollars in thousands, except per share data)

NOTE 4 — Premises and Equipment

The following is a summary of premises and equipment at December 31:

	2022	2021	2023	2022
Leasehold improvements	\$ 2,800	\$ 2,800	\$3,073	\$2,805
Furniture, fixtures and equipment	4,633	3,912	4,973	4,636

Fixed assets in progress	8	656		
	7,441	7,368	8,046	7,441
Less: accumulated depreciation and amortization	4,737	4,034	5,444	4,737
Total premises and equipment, net	\$ 2,704	\$ 3,334	\$2,602	\$2,704

85

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 and 2021

(Dollars in thousands, except per share data)

Depreciation and amortization of premises and equipment, reflected as a component of occupancy and equipment ~~net~~ in the Consolidated Statements of Income, was \$707, \$703 ~~\$687~~ and ~~\$568~~ ~~\$687~~ for the ~~periods~~ ~~years~~ ended ~~December 31, 2022~~ ~~December 31, 2023~~, ~~2021~~ ~~2022~~ and ~~2020~~, ~~2021~~, respectively.

NOTE 5 — Deposits

As of December 31, 2022, deposits of \$1,228,236, was comprised of core deposit relationships of \$1,208,678 and certificates of deposit of \$19,558. Core deposits are defined as all deposits except certificates of deposits which include demand, savings, NOW, and money market deposit accounts. Our noninterest bearing demand deposits are presented as demand deposits and all core interest bearing deposits are presented as savings, NOW and money market deposits on the Consolidated Statements of Financial Condition. Certificates of deposit are presented as time deposits on the Consolidated Statements of Financial Condition.

The contractual maturities of certificates of deposit as of ~~December 31, 2022~~ ~~December 31, 2023~~, are as follows:

	Total	Total
2023	\$ 18,734	
2024	824	\$5,666
2025		2,095
Total	\$ 19,558	\$7,761

As of ~~December 31, 2022~~ ~~December 31, 2023~~ and ~~2021~~, ~~2022~~, certificates of ~~deposits~~ ~~deposit~~ greater than \$250 were ~~\$554~~ ~~\$872~~ and ~~\$7,616~~, ~~\$554~~, respectively. Certificates of ~~deposits~~ ~~deposit~~ include deposits insured through the ~~certificate~~ ~~certificates~~ of deposit account registry service ("CDARS") totaling ~~\$4,334~~ and ~~\$16,119~~ as of ~~December 31, 2023~~ and ~~\$8,304~~ for the year ended ~~December 31, 2022~~ and ~~2021~~, ~~2022~~, respectively.

Deposits from principal officers, directors, and their affiliates at ~~year-end~~ ~~December 31, 2023~~ and ~~2022~~ were ~~\$2,564~~ and ~~2021~~ were ~~\$11,326~~, and ~~\$9,001~~, respectively.

NOTE 6 — Borrowings

The Company had a secured borrowing of ~~\$46~~ ~~\$44~~ and ~~\$48~~ ~~\$46~~ as of ~~December 31, 2022~~ ~~December 31, 2023~~ and ~~2021~~, ~~2022~~, respectively, relating to certain loan participations sold by the Company that did not qualify for sales treatment.

At ~~December 31, 2022~~ ~~December 31, 2023~~ and ~~2021~~, ~~2022~~, we had the ability to borrow a total of ~~\$149,380~~ ~~\$284,247~~ and ~~\$141,365~~, ~~\$149,380~~, respectively, from the FHLB of New York. We also had a borrowing capacity with the FRB of New York discount window of ~~\$57,970~~ and ~~\$36,147~~ at ~~December 31, 2023~~ and ~~\$26,072~~ at ~~December 31, 2022~~ and ~~2021~~, ~~2022~~, respectively. These borrowings are collateralized by loans and securities. At ~~December 31, 2022~~ ~~December 31, 2023~~ and ~~2021~~, ~~2022~~, we also had lines of credit with other financial institutions totaling ~~\$67,500~~, ~~\$17,500~~ and ~~\$67,500~~, respectively. No amounts were outstanding on any of the aforementioned lines as of ~~December 31, 2022~~ ~~December 31, 2023~~ and ~~2021~~, ~~2022~~.

NOTE 7 — Noninterest Income

The majority of the Company's revenue-generating transactions are not subject to ASC 606, including revenue generated from financial instruments, such as loans, letters of credit, and investment securities. Descriptions of revenue-generating revenue-

91

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2023 and 2022

(Dollars in thousands, except per share data)

generating activities that are within the scope of ASC 606, and are presented in the accompanying Consolidated Statements of Income as components of noninterest income, are as follows:

86

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 and 2021

(Dollars in thousands, except per share data)

	For the Years Ended December 31,		Years Ended December 31,		
	2022	2021	2023	2022	2021
Payment processing fees:					
Payment processing income	\$ 21,101	\$ 20,040	\$21,450	\$21,101	\$20,040
ACH income	843	816	866	843	816
Total payment processing fees	21,944	20,856	22,316	21,944	20,856
Customer related fees, service charges and other:					
Administrative service income	2,534	29	2,467	2,534	29
Net gain on equity investments (1)			4,013	—	—
Gain (loss) on loans held for sale (1)	88	(295)	—	88	(295)
Other	359	434	955	359	434
Total customer related fees, service charges and other	2,981	168	7,435	2,981	168
Total noninterest income	\$ 24,925	\$ 21,024	\$29,751	\$24,925	\$21,024

(1) Represents a valuation adjustment, on loans held for sale, not within the scope of ASC 606.

The Company has made no significant judgments in applying the revenue guidance prescribed in ASC 606 that affect the determination of the amount and timing of revenue from the above-described contracts with customers.

- Payment processing income – We provide payment processing services as an acquiring bank through the third-party or ISO business model in which we process credit and debit card transactions on behalf of merchants. We enter into a tri-party merchant agreement, between the company, ISO and each merchant. The Company's performance obligation is clearing and settling credit and debit transactions on behalf of the merchants. The Company recognizes revenue monthly once it summarizes and computes all revenue and expenses applicable to each ISO, which is our performance obligation.
- ACH income – We provide ACH services for merchants and other commercial customers. Contracts are entered into with third parties that require ACH transactions processed on behalf of their customers. Fees are variable and based on the volume of transactions within a given month. Our performance obligations are processing and settling ACHs on behalf of the customers. Our obligation is satisfied within each business day when the transactions (ACH files) are sent to the FRB for clearing. Revenue is recognized based on the total volume of transactions processed that month for a given customer.
- Administrative service income – Administrative service income is derived primarily from the management of qualified settlement funds (QSFs), which are funds from settled mass torts and class action lawsuits. Our performance obligations with the QSFs are outlined in court approved orders which includes ensuring funds are invested into safe investment vehicles such as U.S. treasuries and FDIC insured products. Our fees for placing these funds in appropriate vehicles are earned over the course of a month, representing the period over which the Company satisfies the performance obligation.
- Other – The other category includes revenue from service charges on deposit accounts, debit card fees, asset management fees, and certain loan related fees where revenue is recognized as performance obligations are satisfied.

87 92

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

NOTE 8 — Income Taxes

The following summarizes components of income tax expense for the years ended December 31:

	2022	2021	2020	2023	2022	2021
Current:						
Federal expense	\$ 8,795	\$ 3,442	\$ 4,203	\$13,066	\$ 8,795	\$3,442
State and city expense	2,821	688	1,301	4,356	2,821	688
Total current tax expense	11,616	4,130	5,504	17,422	11,616	4,130
Deferred:						
Federal (benefit) expense	(807)	248	(641)	(1,874)	(807)	248
State and city (benefit) expense	(526)	405	(314)	(677)	(526)	405
Total deferred tax (benefit) expense	(1,333)	653	(955)	(2,551)	(1,333)	653
Income tax expense	\$ 10,283	\$ 4,783	\$ 4,549	\$14,871	\$10,283	\$4,783

The following is a reconciliation of the Company's statutory federal income tax rate of 21% to its effective tax rate at December 31:

	2022	2021	2020	2023	2022	2021
Federal tax expense at statutory rate	\$ 8,148	\$ 4,769	\$ 3,605	\$11,735	\$ 8,148	\$ 4,769
State and local income taxes, net of federal income tax benefit	1,948	929	974	2,867	1,948	929
Incentive stock options	63	69	53	95	63	69
Stock-based compensation excess tax benefit	(317)	(1,036)	(85)	(356)	(317)	(1,036)
Research and development tax credits	(100)	(100)	(77)	(150)	(100)	(100)

Other	541	152	79	680	541	152
Income tax expense	\$ 10,283	\$ 4,783	\$ 4,549	\$14,871	\$10,283	\$ 4,783

The following summarizes the components of the Company's deferred tax assets and deferred tax liabilities at December 31:

	2022	2021	2023	2022
Deferred tax assets:				
Net operating loss carry forwards	\$ 142	\$ 213	\$ 71	\$ 142
Stock based compensation	985	938	1,271	985
Allowance for loan loss	3,330	2,496		
Allowance for credit losses			4,535	3,330
Deferred loan fees, net	386	141	191	386
Unrealized loss on securities available-for-sale	5,733	339	5,020	5,733
Other	684	548	1,957	684
Total deferred tax assets	11,260	4,675	13,045	11,260
Deferred tax liabilities:				
Fixed assets	(1,135)	(1,272)	(1,316)	(1,135)
Investment in partnership	(553)	(558)	(104)	(553)
Total deferred tax liabilities	(1,688)	(1,830)	(1,420)	(1,688)
Deferred tax asset, net	\$ 9,572	\$ 2,845	\$11,625	\$ 9,572

The Company has New York state and city net operating loss carryforwards of \$1,790 \$895 and \$135, \$67, respectively, as of December 31, 2022 December 31, 2023. The net operating losses are available to reduce future taxable income and begin to expire in 2026.

88 93

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

Realization of deferred tax assets is dependent upon the generation of future taxable income. A valuation allowance is provided when it is more likely than not that some portion of the deferred tax asset will not be realized. Based on its evaluation, the Company has determined that it is more likely than not that the deferred tax asset as of December 31, 2022 December 31, 2023 and 2021, 2022, will be realized.

The Company does not have any unrecognized tax benefits at December 31, 2022 December 31, 2023 and 2021, 2022, and does not expect this to increase in the next twelve months. There were no interest and penalties recorded in the Consolidated Statements of Income for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021. The Company is subject to U.S. federal income tax as well as income tax in ten 10 state and local jurisdictions. The Company is no longer subject to examination by taxing authorities for years before 2019, 2020.

NOTE 9 — Employee Benefits

401(k) Plan

A savings plan is maintained under section 401(k) of the Internal Revenue Code and covers substantially all current full-time employees. Newly hired employees can elect to participate in the savings plan after completing one month of service. The Company matched 100% of employee contributions up to 2% of their salary, resulting in total expenses of \$276, \$218 and \$189 in 2023, 2022 and \$150 in 2022, 2021, and 2020, respectively.

Share Based Payment Plans

The Company issues incentive and non-statutory stock options and restricted stock awards to certain employees and directors pursuant to its equity incentive plans, which have been approved by the stockholders. Share-based awards are granted by the Compensation Committee of the Board of Directors.

The Company's 2007 Stock Option Plan allowed for a maximum of 270,000 shares of common stock to be issued. As of **December 31, 2022** **December 31, 2023**, 269,500 shares have been issued. The 2007 Stock Option Plan expired in May **of** 2017 and no new options can be granted from the plan.

The Company's 2011 Stock Compensation Plan allows for a maximum of 754,607 shares of common stock to be issued. **As of December 31, 2023, 754,295 shares have been issued.** The 2011 Stock Compensation Plan expired in May **of** 2021, and no new awards can be granted from the plan.

The Company's 2017 Equity Incentive Plan allows for a maximum of 300,000 shares of common stock to be issued. As of **December 31, 2022** **December 31, 2023**, all shares under the 2017 plan have been issued.

The Company's 2019 Equity Incentive Plan allows for a maximum of 300,000 shares of common stock to be issued. As of **December 31, 2022** **December 31, 2023**, **35** **36** shares remain available for grant.

The Company's 2021 Equity Incentive Plan allows for a maximum of 400,000 shares of common stock to be issued. A total of **164,530** **24,708** shares remain available for grant under the 2021 Equity Incentive Plan of which **127,280** **24,708** can be granted as restricted shares.

Under the plans, options are granted with an exercise price equal to the fair value of the Company's stock at the date of the grant. Options granted vest over three or five years and have ten-year contractual terms. All options provide for accelerated vesting upon a change in control (as defined in the plans). Restricted shares are granted at the fair value on the date of grant and typically vest over **6** **six** years with a third vesting after years four, five, and six. Restricted shares have the **same voting rights as common stock and nonvested restricted shareholders do not have rights to the accrued dividends until vested.**

89 **94**

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, **2022** **2023** and **2021** **2022**

(Dollars in thousands, except per share data)

same voting rights as common stock and nonvested restricted shareholders do not have rights to the accrued dividends until vested.

The fair value of each option award is estimated on the date of grant using a closed form option valuation (Black-Scholes) model that uses the assumptions noted in the table below. Expected volatilities are based on peer volatility. The Company uses peer data to estimate option exercise and post-vesting termination behavior. The expected term of options granted is based on peer data and represents the period of time that options granted are expected to be outstanding, which takes into account that the options are not transferable. The risk-free interest rate for the expected term of the option is based on the U.S. Treasury yield curve in effect at the time of the grant.

The fair value of options granted was determined using the following weighted-average assumptions as of grant date.

	For the Years Ended December 31,			Years Ended December 31,		
	2022	2021	2020	2023	2022	2021
Risk-free interest rate	3.67 %	1.43 %	0.61 %	3.94 %	3.67 %	1.43 %
Expected term	84 months	84 months	84 months	84 months	84 months	84 months
Expected stock price volatility	26.5 %	34.7 %	52.4 %	32.0 %	26.5 %	34.7 %

Dividend yield		1.01 %		0.00 %		0.00 %		1.29 %		1.01 %		0.00 %
Weighted average fair value	\$	13.63	\$	11.99	\$	10.99	\$	17.27	\$	13.63	\$	11.99

The following table presents a summary of the activity related to options for the year ended December 31, 2022 December 31, 2023:

	For the Year Ended December 31, 2022			Year Ended December 31, 2023		
	Options	Price	Weighted Average Remaining Exercise Contractual Life (Years)	Options	Price	Weighted Average Remaining Exercise Contractual Life (Years)
Outstanding at beginning of year	649,600	\$ 16.66		633,984	\$ 18.61	
Granted	52,500	42.30		46,450	48.32	
Exercised	(51,831)	16.02		(37,414)	17.01	
Forfeited	(16,285)	25.50		(3,501)	36.50	
Expired	—	—		—	—	
Outstanding at end of year	633,984	\$ 18.61	4.92	639,519	\$ 20.76	4.41
Vested or expected to vest	633,984	\$ 18.61	4.92	639,519	\$ 20.76	4.41
Exercisable at end of year	522,372	\$ 15.20	3.99			
Exercisable at period end				539,719	\$ 16.67	3.52

The Company recognized compensation expense related to options of \$658, \$463 \$483 and \$492 \$483 for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021, respectively. At December 31, 2022 December 31, 2023, unrecognized compensation cost related to non-vested options was approximately \$1,361 \$1,460 and is expected to be recognized over a weighted average period of 2.34 2.35 years. The intrinsic value for outstanding options, net of expected forfeitures was \$15,628. \$18,671. The intrinsic value for exercisable options at December 31, 2022 December 31, 2023 was \$14,659. \$17,965.

The following table presents information related to stock options exercises for the years ended December 31:

	For the Years Ended December 31,		
	2022	2021	2020
Intrinsic value of options exercised	\$ 1,312	\$ 6,313	\$ 943
Cash received from option exercises	333	27	401
Excess tax benefit from option exercises	273	1,433	107

	Years Ended December 31,		
	2023	2022	2021
Intrinsic value of options exercised	\$ 1,134	\$ 1,312	\$ 6,313
Cash received from option exercises	109	333	27
Excess tax benefit from option exercises	296	273	1,433

90 95

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

The following table presents a summary of the activity related to restricted stock for the year ended December 31, 2022 December 31, 2023:

	For the Year Ended December 31, 2022		Year Ended December 31, 2023	
	Weighted Average		Weighted Average	
	Shares	Fair Value	Shares	Fair Value
Outstanding at beginning of year	482,750	\$ 24.59	503,225	\$ 27.92
Granted	88,720	42.30	96,872	48.32
Vested	(54,495)	22.81	(85,162)	23.79
Forfeited	(13,750)	24.31	—	—
Outstanding at end of year	503,225	\$ 27.92	514,935	\$ 32.44

The Company recognized compensation expense related to restricted stock of \$2,560, \$1,981 \$1,482 and \$1,048 \$1,482 for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021, respectively. As of December 31, 2022 December 31, 2023, there was \$10,000 \$12,118 of total unrecognized compensation cost related to non-vested shares granted under the plan. The cost is expected to be recognized over a weighted-average period of 4.62 4.65 years.

NOTE 10 — Earnings per Share

The factors used in the earnings per share computation follow:

	For the Years Ended December 31,			Years Ended December 31,		
	2022	2021	2020	2023	2022	2021
Basic:						
Net income	\$ 28,518	\$ 17,925	\$ 12,618	\$ 41,011	\$ 28,518	\$ 17,925
Weighted average shares outstanding	7,638,423	7,469,907	7,412,131	7,716,367	7,638,423	7,469,907
Basic earnings per share	\$ 3.73	\$ 2.40	\$ 1.70	\$ 5.31	\$ 3.73	\$ 2.40
Diluted:						
Net income	\$ 28,518	\$ 17,925	\$ 12,618	\$ 41,011	\$ 28,518	\$ 17,925
Weighted average shares outstanding for basic earnings per share	7,638,423	7,469,907	7,412,131	7,716,367	7,638,423	7,469,907
Add: Dilutive effects of share based awards	575,271	477,077	231,692	629,219	575,271	477,077
Weighted average shares and dilutive potential shares	8,213,694	7,946,984	7,643,823	8,345,586	8,213,694	7,946,984
Diluted earnings per share	\$ 3.47	\$ 2.26	\$ 1.65	\$ 4.91	\$ 3.47	\$ 2.26

Share based awards totaling 96,450, 201,920 100,737 and 394,266 100,737 shares of stock were not considered in computing diluted earnings per share for 2023, 2022 2021 and 2020, 2021, respectively, because they were anti-dilutive.

91 96

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

NOTE 11— Commitments and Contingent Liabilities

Change-In-Control Arrangements

Certain key executive officers have arrangements that provide for the payment of a multiple of base salary, should a change-in control, as defined, occur. These payments are limited under guidelines for deductibility pursuant to the Internal Revenue Code.

Credit Related Commitments

The Company provides off-balance sheet financial products to customers in the form of commitments to extend credit which are agreements to lend to customers in accordance with contractual provisions. These commitments usually have fixed expiration dates or other termination clauses and may require the payment of a fee. Total commitments outstanding do not necessarily represent future cash flow requirements as many commitments expire without being funded.

Each customer's creditworthiness is evaluated prior to issuing these commitments and may require the customer to pledge certain collateral (i.e., inventory, income-producing property) prior to the extension of credit. Fixed rate commitments are subject to interest rate risk based on changes in prevailing rates during the commitment period. The Company is also subject to credit risk in the event that the commitments are drawn upon and the customer is unable to repay the obligation.

Letters of credit are irrevocable commitments issued at the request of customers. They authorize the beneficiary to draw drafts for payment in accordance with the stated terms and conditions. Letters of credit substitute the Company's creditworthiness for that of the customer and are issued for a fee commensurate with the risk.

The Company can issue two types of letters of credit: commercial (documentary) letters of credit and standby letters of credit. Commercial letters of credit are commonly issued to finance the purchase of goods and are typically short-term in nature. Standby letters of credit are issued to back financial or performance obligations of a Bank customer and are typically issued for periods up to one year. Due to their long-term nature, standby letters of credit require adequate collateral in the form of cash or other liquid assets. In most instances, standby letters of credit expire without being drawn upon.

The credit risk involved in issuing letters of credit is essentially the same as extending credit facilities to comparable customers. The adoption of the CECL Standard resulted in an increase of \$500 thousand to the reserve for unfunded commitments in other liabilities.

	For the Years Ended December 31,				Years Ended December 31,			
	2022		2021		2023		2022	
	Fixed Rate	Variable Rate	Fixed Rate	Variable Rate	Fixed Rate	Variable Rate	Fixed Rate	Variable Rate
Unused lines of credit	\$ 15	\$ 17,223	\$ 20	\$ 14,003	\$ 15	\$ 77,075	\$ 15	\$ 17,223
Standby letters of credit	7,945	—	4,591	—	7,284	—	7,945	—
Total credit related commitments	\$ 7,960	\$ 17,223	\$ 4,611	\$ 14,003	\$ 7,299	\$ 77,075	\$ 7,960	\$ 17,223

The fixed rate credit related loan commitments have interest rates ranging from 8.00% to 18.00% and maturities ranging from 1 month to 4 years.

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2023 and 2022

(Dollars in thousands, except per share data)

Litigation

The Company and its subsidiary are subject to certain pending and threatened legal actions that arise out of the normal course of business. In the opinion of management at the present time, the resolution of any pending or threatened litigation will not have a material adverse effect on its Consolidated Financial Statements.

92

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 and 2021

(Dollars in thousands, except per share data)

NOTE 12 — Leases

The Company recognizes the present value of its operating lease payments related to its office facilities and retail branch as operating lease assets and corresponding lease liabilities on the Consolidated Statements of Financial Condition. These operating lease assets represent the Company's right to use an underlying asset for the lease term, and the lease liability represents the Company's obligation to make lease payments over the lease term. As these leases do not provide an implicit rate, the Company used its incremental borrowing rate, the rate of interest to borrow on a collateralized basis for a similar term, at the lease commencement date in order to determine present value.

Short-term lease payments, those leases with original terms of 12 months or less, are recognized in the Consolidated Statements of Income, on a straight-line basis over the lease term. Certain leases may include one or more options to renew. The exercise of lease renewal options is typically at the Company's discretion and are included in the operating lease liability if it is reasonably certain that the renewal option will be exercised. Certain real estate leases may contain lease and non-lease components, such as common area maintenance charges, real estate taxes, and insurance, which are generally accounted for separately and are not included in the measurement of the lease liability since they are generally able to be segregated. The Company does not sublease any of its leased properties. The Company does not lease properties from any related parties.

As of December 31, 2022 December 31, 2023, right of use ("ROU") lease assets and related lease liabilities were \$1,724 and \$2,183, respectively. As of December 31, 2022, ROU lease assets and related lease liabilities were \$2,291 and \$2,810, respectively. As of December 31, 2021, ROU lease assets and related lease liabilities were \$2,374 and \$2,988, respectively. ROU assets are included within Other assets and related lease liabilities are included within Accrued expenses and other liabilities on the Consolidated Statements of Financial Condition.

As of December 31, 2022 December 31, 2023, the Company was obligated under several non-cancelable leases for certain premises and equipment. The minimum annual rental commitments, exclusive of taxes and other charges, under non-cancelable lease agreements for premises at December 31, 2022 December 31, 2023, are summarized as follows:

	Operating Lease Liabilities	Operating Lease Liabilities
2023	\$ 712	
2024	784	\$ 784
2025	803	803
2026	754	754
2027	—	—
2028	—	—

Thereafter	—	—
Total operating lease payments	3,053	2,341
Less: interest	243	158
Present value of operating lease liabilities	\$ 2,810	\$ 2,183

	As of December 31,	
	2022	2021
Weighted-average remaining lease term	3.92 years	4.88 years
Weighted-average discount rate	3.28 %	3.06 %

	December 31,	
	2023	2022
Weighted-average remaining lease term	2.92 years	3.92 years
Weighted-average discount rate	3.30 %	3.28 %

93 98

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

The components of total lease cost are as follows:

	For the Years Ended			Years Ended		
	December 31,			December 31,		
	2022	2021	2020	2023	2022	2021
Operating lease cost	\$ 560	\$ 568	\$ 563	\$630	\$560	\$568
Short-term lease cost	74	13	66	219	74	13
Total lease cost	\$ 634	\$ 581	\$ 629	\$849	\$634	\$581
Cash paid for operating leases				\$909	\$728	\$658

These leases contain periodic escalation clauses and all expiring leases are evaluated for extensions at renewal. Rent expense for the years ended December 31, 2022, 2021, and 2020 amounted to \$634, \$581 and \$629, respectively.

NOTE 13 — Fair Value Measurements

Fair value is the exchange price that would be received for an asset or paid to transfer a liability (exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. There are three levels of inputs that may be used to measure fair values.

Level 1 — Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.

Level 2 — Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3 — Significant unobservable inputs that reflect a company's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

For available-for-sale securities where quoted prices are not available, fair values are calculated based on market prices of similar securities (Level 2).

94 99

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

Assets and liabilities measured at fair value on a recurring basis are summarized below:

	Fair Value Measurements Using		
	Quoted Prices		
	In Active		
	Fair Value Measurements Using		
	Quoted Prices	Significant	Significant
	In Active	Other	Significant
	Markets For	Observable	Unobservable
	Identical Assets	Inputs	Inputs
	(Level 1)	(Level 2)	(Level 3)
<u>December 31, 2023</u>			
Assets			
Securities available-for-sale			
Mortgage-backed securities – agency	\$ —	\$ 91,010	\$ —
CMOs – agency	—	31,097	—
Total available-for-sale	\$ —	\$ 122,107	\$ —
<u>December 31, 2022</u>			
Assets			
Securities available-for-sale			
Mortgage-backed securities – agency	\$ —	\$ 92,945	\$ —
CMOs – agency	—	16,324	—
Total available-for-sale	\$ —	\$ 109,269	\$ —
<u>December 31, 2021</u>			
Assets			
Securities available-for-sale			
Mortgage-backed securities – agency	\$ —	\$ 120,881	\$ —
CMOs – agency	—	27,503	—
Total	\$ —	\$ 148,384	\$ —
There were no transfers between Level 1 and Level 2 during the year. year ended December 31, 2023.			

There were no assets or liabilities measured at fair value on a nonrecurring basis as of December 31, 2022. The legacy NFL consumer loan portfolio nonrecurring basis and assigned a Level 3 fair value of \$14.1 million as of December 31, 2021, as the loans are accounted for at the lower of cost or fair value determined using the discounted cash flow method under the income approach where the significant unobservable inputs include the cash flows and an approximately 8% discount rate applied which reflects the rate of return market participants would expect to earn on investments of equivalent risk.

Estimated Fair Value of Financial Instruments

Fair value estimates are made at specific points in time and are based on existing on-and off-balance sheet financial instruments. Such estimates are general and dependent upon a number of significant assumptions associated with each financial instrument or group of financial instruments, including estimates of associated with specific financial instruments, estimates of future cash flows, and relevant available market information. Changes in assumptions could significantly affect fair value estimates and their realizations. In addition, fair value estimates do not reflect the value of anticipated future business, premiums or discounts that could result from offering for sale at one time holdings of a particular financial instrument, or the tax consequences of realizing gains or losses on the sale of financial instruments.

The Company used the following method and assumptions in estimating the fair value of its financial instruments:

Debt Securities: The fair values for debt securities are determined by quoted market prices in active markets, if available (Level 1). For securities where quoted market prices are not available, fair values are calculated based on market prices of similar securities (Level 2), using matrix pricing. Matrix pricing is a mathematical technique commonly used for securities that are not actively traded, values debt securities without relying exclusively on quoted prices for the specific securities but rather by relying on the securities' characteristics and other benchmark quoted securities with observable transactions (Level 2 inputs).

95 100

Table of Contents

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

The following table presents the carrying amounts and fair values (represents exit price) of the Company's financial instruments not carried at fair value:

	Fair Value Measurement at December 31, 2022, Using:					Fair Value Measurement at December 31, 2021, Using:	
	Carrying	(Level 1)	(Level 2)	(Level 3)	Total	Carrying	Fair Value Measurement at December 31, 2021, Using:
	Value					Value	(Level 1)
Financial Assets:							
Cash and cash equivalents	\$ 164,122	\$ 164,122	\$ —	\$ —	\$ 164,122	\$ 165,209	\$ 165,209
Securities purchased under agreements to resell, at cost	49,567	—	—	49,567	49,567	—	—
Securities, held-to-maturity	78,377	—	69,346	—	69,346	77,001	77,001
Securities, restricted, at cost	2,810	N/A	N/A	N/A	N/A	2,928	2,928
Loans held for investment, net	935,072	—	—	927,481	927,481	1,190,782	1,190,782
Accrued interest receivable	5,768	—	449	5,319	5,768	9,130	9,130
Financial Liabilities:							
Time deposits	19,558	—	19,459	—	19,459	7,761	7,761
Demand and other deposits	1,208,678	1,208,678	—	—	1,208,678	1,399,538	1,399,538
Secured borrowings	46	—	—	46	46	44	44
Accrued interest payable	30	—	30	—	30	11	11

Financial Assets:

Cash and cash equivalents	\$ 149,156	\$ 149,156	\$ —	\$ —	\$ 149,156	\$ 164,122	\$ 164,122
Securities purchased under agreements to resell, at cost	50,271	—	—	50,271	50,271	49,567	49,567
Securities, held-to-maturity						78,377	78,377
Securities, restricted, at cost	2,680	N/A	N/A	N/A	N/A	2,810	2,810
Loans held for investment, net	775,441	—	—	774,114	774,114	935,072	935,072
Accrued interest receivable	4,197	—	252	3,945	4,197	5,768	5,768

Financial Liabilities:

Time deposits	19,312	—	19,330	—	19,330	19,558	19,558
Demand and other deposits	1,009,097	1,009,097	—	—	1,009,097	1,208,678	1,208,678
Secured borrowings	48	—	—	48	48	46	46
Accrued interest payable						30	30

NOTE 14 — Capital

Banks are subject to regulatory capital requirements administered by federal banking agencies. Capital adequacy guidelines and additional requirements for banks, prompt corrective action regulations, involve quantitative measures of assets, liabilities and certain off-balance sheet items calculated under regulatory accounting practices. Capital amounts and classifications are also subject to qualitative judgments by regulators. Failure to meet minimum capital requirements can initiate regulatory action. The final rules of implementing the Basel Committee on Banking Supervision's capital guidelines for U.S. Banks (Basel III rules) became effective for the Company on January 1, 2015, with full compliance with all of the requirements being phased in over a multi-year schedule, and fully phased in on January 1, 2019. The net unrealized gain or loss on available-for-sale securities and certain deferred tax assets are not included in computing regulatory capital. Management believes as of **December 31, 2022** and **December 31, 2023**, the Bank met all capital adequacy requirements to which it is subject.

Prompt corrective action regulations provide five classifications: well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized and critically undercapitalized, although these terms are not used to represent overall financial condition. If adequately capitalized, regulatory approval is required to accept brokered deposits. If undercapitalized, capital distributions are limited, asset growth and expansion, and capital restoration plans are required.

96 101

[Table of Contents](#)**ESQUIRE FINANCIAL HOLDINGS, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**December 31, **2022** and **2021**

(Dollars in thousands, except per share data)

If undercapitalized, capital distributions are limited, as is asset growth and expansion, and capital restoration plans are required.

As of **December 31, 2022** and **December 31, 2023**, the most recent notification from the Federal Deposit Insurance Corporation categorized the Bank as "well capitalized" under the regulatory framework for prompt corrective action. To be categorized as "well capitalized," the Bank must maintain minimum total risk-based, Tier 1 risk-based and Tier 1 leverage ratios as set forth in the table below. Since that notification, there are no conditions or events that management believes have changed the institution's category.

	For Capital	To be Well
Required	Adequacy Purposes	Capitalized Under

	Actual		For Capital Adequacy Purposes		Including Capital Conservation Buffer		Prompt Corrective Action Regulations	
	Amount	Ratio	Amount	Ratio	Amount	Ratio	Amount	Ratio
<u>December 31, 2022</u>								
Total capital to risk weighted assets	\$ 153,230	15.44 %	\$ 79,377	8.00 %	\$ 104,182	10.50 %	\$ 99,221	10.00
Tier 1 (core) capital to risk weighted assets	141,006	14.21	59,533	6.00	84,338	8.50	79,377	8.00
Tier 1 (common) capital to risk weighted assets	141,006	14.21	44,650	4.50	69,455	7.00	64,494	6.50
Tier 1 (core) capital to adjusted total assets	141,006	10.98	51,355	4.00	51,355	4.00	64,194	5.00
<u>December 31, 2021</u>								
Total capital to risk weighted assets	\$ 131,137	15.89 %	\$ 66,039	8.00 %	\$ 86,677	10.50 %	\$ 82,549	10.00
Tier 1 (core) capital to risk weighted assets	122,059	14.79	49,530	6.00	70,167	8.50	66,039	8.00
Tier 1 (common) capital to risk weighted assets	122,059	14.79	37,147	4.50	57,785	7.00	53,657	6.50
Tier 1 (core) capital to adjusted total assets	122,059	11.46	42,619	4.00	42,619	4.00	53,273	5.00

	Actual		Required For Capital Adequacy Purposes		For Capital Adequacy Purposes Including Capital Conservation Buffer		To be Well Capitalized Under Prompt Corrective Action Regulations	
	Amount	Ratio	Amount	Ratio	Amount	Ratio	Amount	Ratio
<u>December 31, 2023</u>								
Total capital to risk weighted assets	\$ 197,204	15.38 %	\$ 102,587	8.00 %	\$ 134,646	10.50 %	\$ 128,234	10.00
Tier 1 (core) capital to risk weighted assets	181,162	14.13	76,940	6.00	108,999	8.50	102,587	8.00
Tier 1 (common) capital to risk weighted assets	181,162	14.13	57,705	4.50	89,764	7.00	83,352	6.50
Tier 1 (core) capital to adjusted total assets	181,162	12.07	60,052	4.00	60,052	4.00	75,065	5.00
<u>December 31, 2022</u>								
Total capital to risk weighted assets	\$ 153,230	15.44 %	\$ 79,377	8.00 %	\$ 104,182	10.50 %	\$ 99,221	10.00
Tier 1 (core) capital to risk weighted assets	141,006	14.21	59,533	6.00	84,338	8.50	79,377	8.00
Tier 1 (common) capital to risk weighted assets	141,006	14.21	44,650	4.50	69,455	7.00	64,494	6.50
Tier 1 (core) capital to adjusted total assets	141,006	10.98	51,355	4.00	51,355	4.00	64,194	5.00

97102

[Table of Contents](#)

ESQUIRE FINANCIAL HOLDINGS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2022 2023 and 2021 2022

(Dollars in thousands, except per share data)

NOTE 15 — Parent Company Only Condensed Financial Information

Condensed financial information of Esquire Financial Holdings, Inc. follows:

CONDENSED STATEMENTS OF FINANCIAL CONDITION

	At December 31,		December 31,	
	2022	2021	2023	2022
ASSETS:				
Cash and cash equivalents	\$ 10,467	\$ 695	\$ 5,718	\$ 10,467
Investment in banking subsidiary	126,031	121,297	167,998	126,031
Loans held for sale	—	14,100	—	—
Loans held for investment	1,967	—	7,880	1,967
Equity investment without readily determinable fair value	2,410	2,410	—	2,410
Equity investment in variable interest entity	12,636	—	10,634	12,636
Other assets	4,986	5,461	6,824	4,986
Total assets	<u>\$ 158,497</u>	<u>\$ 143,963</u>	<u>\$199,054</u>	<u>\$158,497</u>
LIABILITIES AND STOCKHOLDERS' EQUITY:				
Other liabilities	\$ 339	\$ 228	\$ 499	\$ 339
Total stockholders' equity	158,158	143,735	198,555	158,158
Total liabilities and equity	<u>\$ 158,497</u>	<u>\$ 143,963</u>	<u>\$199,054</u>	<u>\$158,497</u>

CONDENSED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

	For the Years Ended December 31,			Years Ended December 31,		
	2022	2021	2020	2023	2022	2021
Net interest (expense) income	\$ (111)	\$ 167	\$ 86	\$ 600	\$ (111)	\$ 167
Net interest income (expense)				600	(111)	167
Dividends received from the Bank				—	12,000	8,000
Net gain on equity investments				4,013	—	—
Gain (loss) on loans held for sale	88	(295)	—	—	88	(295)
Other income	14	—	—	—	—	—
Dividends from subsidiaries	12,000	8,000	5,000	—	—	—
Other non-interest income				161	14	—
Other expense	3,369	2,575	2,138	(4,294)	(3,369)	(2,575)
Income before income tax and undistributed subsidiary income	8,622	5,297	2,948	480	8,622	5,297
Income tax benefit	895	635	544	—	—	—
Income tax (expense) benefit				(122)	895	635
Equity in undistributed subsidiary income	19,001	11,993	9,126	40,653	19,001	11,993
Net income	<u>\$ 28,518</u>	<u>\$ 17,925</u>	<u>\$ 12,618</u>	<u>\$41,011</u>	<u>\$28,518</u>	<u>\$17,925</u>
Comprehensive income	<u>\$ 14,251</u>	<u>\$ 15,667</u>	<u>\$ 13,640</u>	<u>\$42,893</u>	<u>\$14,251</u>	<u>\$15,667</u>

[Table of Contents](#)
ESQUIRE FINANCIAL HOLDINGS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, **2022** **2023** and **2021** **2022**

(Dollars in thousands, except per share data)

CONDENSED STATEMENTS OF CASH FLOWS

	For the Years Ended December 31,			Years Ended December 31,		
	2022	2021	2020	2023	2022	2021
Cash flows from operating activities:						
Net income	\$ 28,518	\$ 17,925	\$ 12,618	\$ 41,011	\$ 28,518	\$ 17,925
Adjustments:						
Stock compensation expense	2,444	1,965	1,540	3,218	2,444	1,965
(Gain) loss on loans held for sale	(88)	295	—	—	(88)	295
Net gain on equity investments				(4,013)	—	—
Equity in undistributed subsidiary income	(19,001)	(11,993)	(9,126)	(40,653)	(19,001)	(11,993)
Change in other assets	299	(737)	(573)	(86)	299	(737)
Change in other liabilities	(933)	(31)	(120)	(16)	(933)	(31)
Net cash provided by operating activities	11,239	7,424	4,339			
Net cash (used in) provided by operating activities				(539)	11,239	7,424
Cash flows from investing activities:						
Change in other assets				(5,913)	—	(4,584)
Investment in loans held for sale	—	(14,584)	—	—	—	(14,584)
Net change in other	—	(459)	(1,646)			
Payments on loans held for sale, previously classified as held for investment	688	189	—	—	688	189
Net proceeds on equity investments				6,674	—	—
Net cash provided by (used in) investing activities	688	(14,854)	(1,646)	761	688	(14,854)
Cash flows from financing activities:						
Exercise of stock options	333	27	401			
Exercise of stock options, net of repurchases				110	333	401
Tax withholding payments for vested equity awards	(339)	—	—	(1,076)	(339)	—
Cash dividends paid to common stockholders	(2,149)	—	—	(3,719)	(2,149)	—
Purchase of common stock	—	—	(567)	(286)	—	—
Net cash (used in) provided by financing activities	(2,155)	27	(166)	(4,971)	(2,155)	27
Net change in cash and cash equivalents	9,772	(7,403)	2,527			
Beginning cash and cash equivalents	695	8,098	5,571			
Ending cash and cash equivalents	\$ 10,467	\$ 695	\$ 8,098			
(Decrease) increase in cash and cash equivalents				(4,749)	9,772	(7,403)
Cash and cash equivalents at beginning of the period				10,467	695	8,098
Cash and cash equivalents at end of the period				\$ 5,718	\$ 10,467	\$ 695

NOTE 16 — Accumulated Other Comprehensive (Loss) Income Loss

The following is changes in accumulated other comprehensive (loss) income loss by component, net of tax, for the years ending December 31, 2022, 2023, 2021, 2022, and 2020: 2021:

For the Years Ended December 31, Years Ended December 31,

ITEM 9. Changes In and Disagreements With Accountants on Accounting and Financial Disclosure

None.

ITEM 9A. Controls and Procedures

Disclosure Controls and Procedures

An evaluation was performed under the supervision and with the participation of the Company's management, including the Principal Executive Officer and Principal Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) promulgated under the Securities and Exchange Act of 1934, as amended) as of **December 31, 2022** **December 31, 2023**. Based on that evaluation, the Company's Principal Executive Officer and Principal Financial Officer concluded that the Company's disclosure controls and procedures were effective as of the end of the period covered by the annual report.

Report by Management on Internal Control Over Financial Reporting

Management is responsible for establishing and maintaining an effective system of internal control over financial reporting. The Company's system of internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. There are inherent limitations in the effectiveness of any system of internal control over financial reporting, including the possibility of human error and circumvention or overriding of controls. Accordingly, even an effective system of internal control over financial reporting can provide only reasonable assurance with respect to financial statement preparation. Projections of any evaluation of effectiveness to future periods are subject to the risks that controls may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

Management has assessed the Company's internal control over financial reporting as of **December 31, 2022** **December 31, 2023**. This assessment was based on criteria for effective internal control over financial reporting described in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this assessment, management believes that, as of **December 31, 2022** **December 31, 2023**, the Company maintained effective internal control over financial reporting based on the criteria.

Crowe LLP, the independent registered public accounting firm, audited the consolidated financial statements of the Company included in this Annual Report on Form 10-K. Their report is included in Part II, Item 8. Financial Statements and Supplementary Data under the heading "Report of Independent Registered Public Accounting Firm." The Annual Report on Form 10-K does not include an attestation report on the Company's internal control over financial reporting from the Company's independent registered public accounting firm as the rules of the Securities and Exchange Commission permit the Company to provide only management's report in this Annual Report.

Changes in Internal Control Over Financial Reporting

There has been no change in the Company's internal control over financial reporting during the quarter ended **December 31, 2022** **December 31, 2023**, that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

ITEM 9B. Other Information

None.

ITEM 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections

Not applicable.

101 **105**

PART III

ITEM 10. Directors, Executive Officers and Corporate Governance

Esquire Financial has adopted a Code of Ethics that applies to its principal executive officer, principal financial officer and principal account officer or controller or persons performing similar functions. A copy of the Code is available on Esquire Financial's website www.esquirebank.com under "Investor Relations — Governance Documents."

The information contained under the section captioned "Proposal I — Election of Directors" in the Company's definitive Proxy Statement for the 2023 2024 Annual Meeting of Stockholders (the "Proxy Statement") is incorporated herein by reference.

ITEM 11. Executive Compensation

The information required by this item is incorporated herein by reference to the section captioned "Proposal I — Election of Directors Executive Officer Compensation" of the Proxy Statement.

ITEM 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by this item is incorporated herein by reference to the section captioned "Voting Securities and Principal Holders" of the Proxy Statement.

ITEM 13. Certain Relationships and Related Transactions, and Director Independence

The information required by this item is incorporated herein by reference to the sections captioned "Proposal I — Election of Directors Transactions with Certain Related Persons," "— Board Independence" and "— Meetings and Committees of the Board of Directors" of the Proxy Statement.

ITEM 14. Principal Accountant Fees and Services

Our independent registered public accounting firm is Crowe LLP, New York, New York, Auditor Firm ID: 173. The information required by this item is incorporated herein by reference to the section captioned "Proposal II III — Ratification of Appointment of Independent Registered Public Accounting Firm" of the Proxy Statement.

102 106

[Table of Contents](#)

PART IV

ITEM 15. Exhibits and Financial Statement Schedules

- 3.1 [Articles of Incorporation of Esquire Financial Holdings, Inc. \(incorporated by reference to Exhibit 3.1 in the Registration Statement on Form S-1 \(File No. 333-218372\) originally filed by the Company under the Securities Act of 1933 with the Commission on May 31, 2017, and all amendments or reports filed thereto\)](#)
- 3.2 [Bylaws of Esquire Financial Holdings, Inc. \(incorporated by reference to Exhibit 3.3 in the Registration Statement on Form S-1 \(File No. 333-218372\) originally filed by the Company under the Securities Act of 1933 with the Commission on June 22, 2017, and all amendments or reports filed thereto\)](#)
- 4.1 [Form of Common Stock Certificate of Esquire Financial Holdings, Inc. \(incorporated by reference to Exhibit 4 in the Registration Statement on Form S-1 \(File No. 333-218372\) originally filed by the Company under the Securities Act of 1933 with the Commission on May 31, 2017, and all amendments or reports filed thereto\)](#)
- 4.2 [Description of Esquire Financial Holdings, Inc. Common Stock \(incorporated by reference to Exhibit 4.2 in the Annual Report on Form 10-K \(File No. 001-38131\) originally filed by the Company on March 12, 2020\)](#)

10.1	Employment Agreement by and among Esquire Financial Holdings, Inc., Esquire Bank and Andrew C. Sagliocca (incorporated by reference to Exhibit 10.4 in the Registration Statement on Form S-1 (File No. 333-218372) originally filed by the Company under the Securities Act of 1933 with the Commission on May 31, 2017, and all amendments or reports filed thereto)†
10.2	Employment Agreement by and among Esquire Financial Holdings, Inc., Esquire Bank and Eric Bader (incorporated by reference to Exhibit 10.5 in the Registration Statement on Form S-1 (File No. 333-218372) originally filed by the Company under the Securities Act of 1933 with the Commission on May 31, 2017, and all amendments or reports filed thereto)†
10.3	Employment Agreement by and among Esquire Financial Holdings, Inc., Esquire Bank and Ari Kornhaber (incorporated by reference to Exhibit 10.6 in the Registration Statement on Form S-1 (File No. 333-218372) originally filed by the Company under the Securities Act of 1933 with the Commission on May 31, 2017, and all amendments or reports filed thereto)†
10.4	Esquire Financial Holdings, Inc. 2011 Stock Compensation Plan, as amended (incorporated by reference to Exhibit 10.8 in the Registration Statement on Form S-1 (File No. 333-218372) originally filed by the Company under the Securities Act of 1933 with the Commission on May 31, 2017, and all amendments or reports filed thereto)†
10.5	Esquire Financial Holdings, Inc. 2017 Equity Incentive Plan (incorporated by reference to Appendix A to the proxy statement for the Annual Meeting of Stockholders of Esquire Financial Holdings, Inc. (File No. 001-38131), filed by the Company with the Commission on Schedule 14A under the Exchange Act on October 3, 2017)†
10.6	First Amendment to the Employment Agreement by and among Esquire Financial Holdings, Inc., Esquire Bank and Eric Bader dated December 19, 2018 (incorporated by reference to Exhibit 10.10 in the Annual Report on Form 10-K (File No. 001-38131) originally filed by the Company on March 14, 2019)†
10.7	Esquire Financial Holdings, Inc. 2019 Equity Incentive Plan (incorporated by reference to Appendix A to the proxy statement for the Annual Meeting of Stockholders of Esquire Financial Holdings, Inc. (File No. 001-38131), filed by the Company with the Commission on Schedule 14A under the Exchange Act on June 6, 2019)†
10.8	Esquire Financial Holdings, Inc. 2021 Equity Incentive Plan (incorporated by reference to Appendix A to the proxy statement for the Annual Meeting of Stockholders of Esquire Financial Holdings, Inc. (File No. 001-38131), filed by the Company with the Commission on Schedule 14A under the Exchange Act on April 16, 2021)†
21	Subsidiaries of Registrant
23	Consent of Crowe LLP

103 107

[Table of Contents](#)

31.1	Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32	Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
97.1	Esquire Financial Holdings, Inc. Clawback Policy
101	The following materials from the Company's Annual Report on Form 10-K for the year ended December 31, 2022 December 31, 2023 , formatted in Inline XBRL: (i) Consolidated Statements of Financial Condition, (ii) Consolidated Statements of Income, (iii) Consolidated Statements of Comprehensive Income, (iv) Consolidated Statements of Changes in Stockholders' Equity, (v) Consolidated Statements of Cash Flows and (v) Notes to the Consolidated Financial Statements
104	The cover page from the Company's Annual Report on Form 10-K for the year ended December 31, 2022 December 31, 2023 , formatted in Inline XBRL

† Management contract or compensation plan or arrangement.

ITEM 16. [Form 10-K Summary](#)

None.

104108

[Table of Contents](#)

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to signed on its behalf by the undersigned, thereunto duly authorized.

ESQUIRE FINANCIAL HOLDINGS, INC.

Date: **March 27, 2023** March 29, 2024

By: /s/ Andrew C. Sagliocca
Andrew C. Sagliocca
President, **Vice Chairman**, Chief Executive Officer, a
Director **President**
(Duly Authorized Representative)

Pursuant to the requirements of the Securities Exchange of 1934, this report has been signed below by the following persons on behalf of 1 Registrant and in the capacities and on the dates indicated.

Signatures	Title	Date
<u>/s/ Andrew C. Sagliocca</u> Andrew C. Sagliocca	President and Vice Chairman , Chief Executive Officer, and Director President (Principal Executive Officer)	March 27, 2023 29, 2024
<u>/s/ Michael Lacapria</u> Michael Lacapria	Senior Vice President and Chief Financial Officer (Principal Financial and Accounting Officer)	March 27, 2023 29, 2024
<u>/s/ Anthony Coelho</u> Anthony Coelho	Chairman	March 27, 2023 29, 2024
<u>/s/ Todd Deutsch</u> Todd Deutsch	Director	March 27, 2023 29, 2024
<u>/s/ Marc D. Grossman</u> Marc D. Grossman	Director	March 27, 2023
<u>/s/ Russ M. Herman</u> Russ M. Herman	Director	March 27, 2023
<u>/s/ Joseph Melohn</u> Joseph Melohn	Director	March 27, 2023 29, 2024

<u>/s/ Robert J. Mitzman</u> Robert J. Mitzman	Director	March 27, 2023 29, 2024
<u>/s/ Rena Nigam</u> Rena Nigam	Director	March 29, 2024
<u>/s/ Richard T. Powers</u> Richard T. Powers	Director	March 27, 2023 29, 2024
<u>/s/ Kevin C. Waterhouse</u> Kevin C. Waterhouse	Director	March 27, 2023 29, 2024
<u>/s/ Selig Zises</u> Selig Zises	Director	March 27, 2023 29, 2024

105 109

EXHIBIT

SUBSIDIARIES OF THE REGISTRANT

<u>Name</u>	<u>State of Incorporation</u>	<u>Ownership Percentage</u>
Esquire Bank, National Association	Federal	100%

Exhibit

CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in Registration Statement Nos. 333-256679, 333-232164, 333-219252 and 333-222215 on Form S-8 and No. 333-256678 on Form S-3 of Esquire Financial Holdings, Inc. of our report dated March 27, 2023 March 29, 2024, relating to consolidated financial statements appearing in this Annual Report on Form 10-K of Esquire Financial Holdings, Inc. for the year ended December 31, 2022 December 31, 2023.

/s/ Crowe LLP

Livingston, New York, New York Jersey
March 27, 2023 29, 2024

Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Andrew C. Sagliocca, certify that:

1. I have reviewed this annual report on Form 10-K of Esquire Financial Holdings, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant is made known to us by others within the entity, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in this case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 27, 2023 March 29, 2024

/s/ Andrew C. Sagliocca

Andrew C. Sagliocca

President and Vice Chairman, Chief Executive Officer, and President

Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Michael Lacapria, certify that:

1. I have reviewed this annual report on Form 10-K of Esquire Financial Holdings, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant is made known to us by others within the entity, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in this case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **March 27, 2023** **March 29, 2024**

/s/ Michael Lacapria

Michael Lacapria

Senior Vice President and Chief Financial Officer

Exhibit

**Certification of Chief Executive Officer and Chief Financial Officer
Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

Andrew C. Sogliocca, President and **Vice Chairman**, Chief Executive Officer, **and President** of Esquire Financial Holdings, Inc., (the "Company") and Michael Lacapria, Senior Vice President and Chief Financial Officer of the Company, each certify in his capacity as an officer of the Company that they have reviewed the annual report on Form 10-K for the year ended **December 31, 2022** **December 31, 2023** (the "Report") and that to the best of their knowledge:

1. the Report fully complies with the requirements of Sections 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: **March 27, 2023** March 29, 2024

/s/ Andrew C. Sagliocca

Andrew C. Sagliocca

President and **Vice Chairman**, Chief Executive Officer, and **President**

Date: **March 27, 2023** March 29, 2024

/s/ Michael Lacapria

Michael Lacapria

Senior Vice President and Chief Financial Officer

The purpose of this statement is solely to comply with Title 18, Chapter 63, Section 1350 of the United States Code, as amended by Section 906 of the Sarbanes-Oxley Act of 2002.

A signed original of this written statement required by Section 906 has been provided to Esquire Financial Holdings, Inc. and will be retained by Esquire Financial Holdings, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

Exhibit 97.1

ESQUIRE FINANCIAL HOLDINGS, INC.
CLAWBACK POLICY

The Board of Directors (the "Board") of Esquire Financial Holdings, Inc. (the "Company") believes that it is in the best interests of the Company and its shareholders to adopt this Clawback Policy (this "Policy"), which provides for the recovery of Erroneously Awarded Compensation in the event the Company is required to prepare an Accounting Restatement.

This Policy shall be interpreted to comply with the clawback rules found in 17 C.F.R. §240.10D-1 promulgated under the Securities Exchange Act of 1934, as amended (the "Exchange Act") and the related listing rules of the national securities exchange or national securities association (the "Exchange") on which the Company has listed securities, and, to the extent this Policy is in any manner deemed inconsistent with such rules, this Policy shall be treated as retroactively amended to be compliant with such rules.

1. Definitions.

- (a) "Accounting Restatement" means an accounting restatement due to the material noncompliance of the Company with any financial reporting requirement under the securities laws, including any required accounting restatement to correct an error in previously issued financial statements that is material to the previously issued financial statements, or that would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period.
- (b) "Accounting Restatement Date" means the earlier to occur of: (i) the date the Board, a committee of the Board, or the officer or officers of the Company authorized to take such action if Board action is not required, concludes, or reasonably should have concluded, that the Company is required to prepare an Accounting Restatement or (ii) the date a court, regulatory agency, or other legally authorized body directs the Company to prepare an Accounting Restatement.

- (c) "Erroneously Awarded Compensation" means, in the event of an Accounting Restatement, the amount of Incentive-Based Compensation previously received that exceeds the amount of Incentive-Based Compensation that otherwise would have been received had it been determined based on the restated amounts in such Accounting Restatement. The amount of Erroneously Awarded Compensation shall be determined on a gross basis without regard to any taxes paid by the relevant Executive Officer; provided, however, that for Incentive-Based Compensation based on the Company's stock price or total shareholder return, where the amount of Erroneously Awarded Compensation is not subject to mathematical recalculation directly from the information in an Accounting Restatement: (i) the amount of Erroneously Awarded Compensation shall be based on a reasonable estimate of the effect of the Accounting Restatement on the stock price or total shareholder return upon which the Incentive-Based Compensation was received and (ii) the Company must maintain documentation of the determination of such reasonable estimate and provide such documentation to the Exchange.
- (d) "Executive Officer" means the Company's president, principal financial officer, principal accounting officer (or if there is no such accounting officer, the controller), any vice-president of the Company in charge of a principal business unit, division, or function (such as sales, administration, or finance), any other officer who performs a policy-making function, or any other person who performs similar policy-making

functions for the Company. An executive officer of the Company's parent or subsidiary is deemed an "Executive Officer" if the executive officer performs policy making functions for the Company.

- (e) "Financial Reporting Measure" means any measure that is determined and presented in accordance with the accounting principles used in preparing the Company's financial statements, and any measure that is derived wholly or in part from such measure; provided, however, that a Financial Reporting Measure is not required to be presented within the Company's financial statements or included in a filing with the Securities and Exchange Commission to qualify as a "Financial Reporting Measure." For purposes of this Policy, "Financial Reporting Measure" includes, but is not limited to, stock price and total shareholder return.
- (f) "Incentive-Based Compensation" means any compensation that is granted, earned, or vested based wholly or in part upon the attainment of a Financial Reporting Measure.
- (g) "Received" means incentive-based compensation received in the Company's fiscal period during which the financial reporting measure specified in the incentive-based compensation award is attained, even if the payment or grant of the incentive-based compensation occurs after the end of that period.

2. Application of the Policy. This Policy shall only apply in the event that the Company is required to prepare an Accounting Restatement and it shall apply to all Incentive-Based Compensation Received by a person: (a) after beginning service as an Executive Officer; (b) who served as an Executive Officer at any time during the performance period for such Incentive-Based Compensation; (c) while the Company had a class of securities listed on an Exchange; and (d) during the three completed fiscal years immediately preceding the Accounting Restatement Date. In addition to such last three completed fiscal years, the immediately preceding clause (d) includes any transition period that results from a change in the Company's fiscal year within or immediately following such three completed fiscal years; provided, however, that a transition period between the last day of the Company's previous fiscal year end and the first day of its new fiscal year that comprises a period of nine to twelve months shall be deemed a completed fiscal year.

3. Recovery Period. The Incentive-Based Compensation subject to clawback is the Incentive-Based Compensation Received during the three completed fiscal years immediately preceding an Accounting Restatement Date; provided that the individual served as an Executive Officer at any time during the performance period applicable to the Incentive-Based Compensation in question. Notwithstanding the foregoing, the Policy shall only apply if the Incentive-Based Compensation is Received (1) while the Company has a class of securities listed on an Exchange, and (2) on or after October 2, 2023.

4. Erroneously Awarded Compensation. The amount of Erroneously Awarded Compensation subject to this Policy is the amount of Incentive-Based Compensation Received that exceeds the amount of Incentive Based-Compensation that otherwise would have been Received had it been determined based on the restated amounts in the Company's financial statements and shall be computed without regard to any taxes paid. For Incentive-Based Compensation based on stock price or total shareholder return, where the amount of Erroneously Awarded Compensation is not subject to mathematical recalculation directly from the information in an Accounting Restatement: (1) the amount shall be based on a reasonable estimate of the effect of the Accounting Restatement on the stock price or total shareholder return upon which the Incentive-Based Compensation was received; and (2) the Company must maintain documentation of the determination of that reasonable estimate

and provide such documentation to the Exchange. The Board shall determine, in its sole discretion, the timing and method for promptly recouping Erroneously Awarded Compensation hereunder, which may include without limitation (a) seeking reimbursement of all or part of any cash or equity-based award, (b) cancelling prior cash or equity-based awards, whether vested or unvested or paid or unpaid, (c) cancelling or offsetting against any planned future cash or equity-based awards, (d) forfeiture of deferred compensation, subject to compliance with Section 409A of the Internal Revenue Code of 1986, as amended (the "Code") and the regulations promulgated thereunder and (e) any other method authorized by applicable law or contract. Subject to compliance with any applicable law, the Board may affect recovery under this Policy from any amount otherwise payable to the Executive Officer, including amounts payable to such individual under any otherwise applicable Company plan or program, including base salary, bonuses or commissions and compensation previously deferred by the Executive Officer.

5. Recovery Exceptions. The Company shall recover reasonably promptly any Erroneously Awarded Compensation except to the extent that the conditions of paragraphs (a), (b) or (c) below apply. The Compensation Committee of the Board (the "Committee") shall determine the repayment schedule for each amount of Erroneously Awarded Compensation in a manner that complies with this "reasonably promptly" requirement. Such determination shall be consistent with any applicable legal guidance by the Securities and Exchange Commission, judicial opinion, or otherwise. The determination of "reasonably promptly" may vary from case to case and the Committee is authorized to adopt additional rules to further describe what repayment schedules satisfy this requirement.

- (a) Erroneously Awarded Compensation need not be recovered if the direct expense paid to a third party to assist in enforcing the Policy would exceed the amount to be recovered and the Committee has made a determination that recovery would be impracticable. Before concluding that it would be impracticable to recover any amount of Erroneously Awarded Compensation based on expense of enforcement, the Company shall make a reasonable attempt to recover such Erroneously Awarded Compensation, document such reasonable attempt(s) to recover, and provide that documentation to the Exchange, as required.
- (b) If applicable, Erroneously Awarded Compensation need not be recovered if recovery would violate home country law where that law was adopted prior to November 28, 2022. Before concluding that it would be impracticable to recover any amount of Erroneously Awarded Compensation based on violation of home country law, the Company shall obtain an opinion of home country counsel, acceptable to the Exchange, that recovery would result in such a violation and shall provide such opinion to the Exchange.
- (c) Erroneously Awarded Compensation need not be recovered if recovery would likely cause an otherwise tax-qualified retirement plan, under which benefits are broadly available to employees of the Company, to fail to meet the requirements of Section 401(a)(13) or Section 411(a) of the Code and regulations thereunder.

6. Committee Decisions. Decisions of the Committee with respect to this Policy shall be final, conclusive and binding on all Executive Officers subject to this Policy, unless determined by a court of competent jurisdiction to be an

abuse of discretion. Any members of the Committee,

and any other members of the Board who assist in the administration of this Policy, shall not be personally liable for any action, determination or interpretation made with respect to this Policy and shall be fully indemnified by the Company to the fullest extent under applicable law and Company policy with respect to any such action, determination or interpretation. The foregoing sentence shall not limit any other rights to indemnification of the members of the Committee or Board under applicable law or Company policy.

7. No Indemnification. Notwithstanding anything to the contrary in any other policy of the Company, the governing documents of the Company or any agreement between the Company and an Executive Officer, no Executive Officer shall be indemnified by the Company against the loss of any Erroneously Awarded Compensation. Further, the Company is prohibited from paying or reimbursing an Executive Officer for purchasing insurance to cover any such loss. Nothing in this Policy prohibits any Executive Officer from purchasing, at their own expense, insurance to cover any such loss.

8. Agreement to Policy by Executive Officers. The Committee shall take reasonable steps to inform Executive Officers of this Policy and the Executive Officers shall acknowledge receipt and adherence to this Policy in writing.

9. Exhibit Filing Requirement. A copy of this Policy and any amendments thereto shall be filed as an exhibit to the Company's Annual Report on Form 10-K.

10. Amendment. The Board may amend, modify or supplement all or any portion of this Policy at any time and from time to time in its discretion.

11. Interaction with other Clawback Policies. This Policy shall be the only clawback policy applicable to an Executive Officer and this Policy shall supersede any other clawback provision or policy maintained by the Company which would otherwise apply to an Executive Officer. Notwithstanding the foregoing, to the extent that the application of this Policy would provide for the clawback of Incentive-Based Compensation that the Company has recovered pursuant to Section 304 of the Sarbanes-Oxley Act or applicable law, the amount the Executive Officer has already reimbursed the Company pursuant to Section 304 of the Sarbanes-Oxley Act or applicable law will be credited to the amount of the required clawback under this Policy.

Clawback Policy Acknowledgment

I, the undersigned, agree and acknowledge that I am fully bound by, and subject to, all of the terms and conditions of the Esquire Financial Holdings, Inc. Clawback Policy (as may be amended, restated, supplemented or otherwise modified from time to time, the "Policy") and that I have been provided a copy of the Policy and understand the Policy. In the event of any inconsistency between the Policy and the terms of any employment or similar agreement to which I am a party, or the terms of any compensation plan, program or agreement under which any compensation has been granted, awarded,

earned or paid, the terms of the Policy shall govern. If the Committee determines that any amounts granted, awarded, earned or paid to me must be forfeited or reimbursed to the Company, I will promptly take all actions necessary to effectuate such forfeiture and/or reimbursement.

Name

Date

Title

DISCLAIMER

THE INFORMATION CONTAINED IN THE REFINITIV CORPORATE DISCLOSURES DELTA REPORT™ IS A COMPARISON OF TWO FINANCIALS PERIODIC REPORTS. THERE MAY BE MATERIAL ERRORS, OMISSIONS, OR INACCURACIES IN THE REPORT INCLUDING THE TEXT AND THE COMPARISON DATA AND TABLES. IN NO WAY DOES REFINITIV OR THE APPLICABLE COMPANY ASSUME ANY RESPONSIBILITY FOR ANY INVESTMENT OR OTHER DECISIONS BASED UPON THE INFORMATION PROVIDED IN THIS REPORT. USERS ARE ADVISED TO REVIEW THE APPLICABLE COMPANY'S ACTUAL SEC FILINGS BEFORE MAKING ANY INVESTMENT OR OTHER DECISIONS.

©2024, Refinitiv. All rights reserved. Patents Pending.