

REFINITIV

DELTA REPORT

10-Q

ADUS - ADDUS HOMECARE CORP

10-Q - JUNE 30, 2024 COMPARED TO 10-Q - MARCH 31, 2024

The following comparison report has been automatically generated

TOTAL DELTAS 955

█ **CHANGES** 214

█ **DELETIONS** 253

█ **ADDITIONS** 488

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **March 31, June 30, 2024**

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 001-34504

ADDUS HOMECARE CORPORATION

(Exact name of registrant as specified in its charter)

Delaware

20-5340172

(State or other jurisdiction of
incorporation or organization)

(I.R.S. Employer
Identification No.)

6303 Cowboys Way, Suite 600

75034

Frisco, TX

(Address of principal executive offices)

(Zip Code)

(469) 535-8200

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.001 par value	ADUS	The Nasdaq Global Stock Market, LLC

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (\$232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer

Accelerated Filer

Non-Accelerated Filer

Smaller Reporting Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of April 30, 2024 July 30, 2024, Addus HomeCare Corporation had 16,370,336 18,100,285 shares of Common Stock outstanding.

Table of Contents

ADDUS HOMECARE CORPORATION	
FORM 10-Q	
INDEX	
<u>PART I. FINANCIAL INFORMATION</u>	3
<u>Item 1. Financial Statements (Unaudited)</u>	3
<u>Condensed Consolidated Balance Sheets as of March 31, 2024 June 30, 2024 and December 31, 2023</u>	3
<u>Condensed Consolidated Statements of Income For the Three and Six Months Ended March 31, 2024 June 30, 2024 and 2023</u>	4
<u>Condensed Consolidated Statement of Stockholders' Equity For the Three and Six Months Ended March 31, 2024 June 30, 2024 and 2023</u>	5
<u>Condensed Consolidated Statements of Cash Flows For the Three Six Months Ended March 31, 2024 June 30, 2024 and 2023</u>	67
<u>Notes to Condensed Consolidated Financial Statements</u>	78
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	1721
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	3037
<u>Item 4. Controls and Procedures</u>	3037
<u>PART II. OTHER INFORMATION</u>	3138
<u>Item 1. Legal Proceedings</u>	3138
<u>Item 1A. Risk Factors</u>	3138
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	3138
<u>Item 3. Defaults Upon Senior Securities</u>	3138
<u>Item 4. Mine Safety Disclosures</u>	3139

[Table of Contents](#)**PART I – FINANCIAL INFORMATION****Item 1. Financial Statements****ADDUS HOMECARE CORPORATION
AND SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS**As of **March 31, 2024** **June 30, 2024** and **December 31, 2023**

(Amounts and Shares in Thousands, Except Per Share Data)

(Unaudited)

	March 31, 2024	December 31, 2023	June 30, 2024	December 31, 2023
Assets				
Current assets				
Cash	\$ 76,719	\$ 64,791	\$ 173,305	\$ 64,791
Accounts receivable, net of allowances	104,727	115,499	109,195	115,499
Prepaid expenses and other current assets	10,401	19,714	12,488	19,714
Total current assets	191,847	200,004	294,988	200,004
Property and equipment, net of accumulated depreciation and amortization	23,872	24,011	23,381	24,011
Other assets				
Goodwill	663,391	662,995	663,851	662,995
Intangibles, net of accumulated amortization	90,191	91,983	88,398	91,983
Operating lease assets, net	44,699	45,433	44,145	45,433
Other long-term assets	1,791	—		
Total other assets	798,281	800,411	798,185	800,411
Total assets	\$ 1,014,000	\$ 1,024,426	\$ 1,116,554	\$ 1,024,426
Liabilities and stockholders' equity				
Current liabilities				
Accounts payable	\$ 22,022	\$ 26,183	\$ 20,188	\$ 26,183
Accrued payroll	44,022	56,551	55,102	56,551
Accrued expenses	38,772	33,236	35,633	33,236
Operating lease liabilities, current portion	11,307	11,339	11,224	11,339
Government stimulus advances	13,548	5,765	13,000	5,765
Accrued workers' compensation insurance	11,920	12,043	12,385	12,043
Total current liabilities	141,591	145,117	147,532	145,117
Long-term liabilities				
Long-term debt, less current portion, net of debt issuance costs	99,347	124,132		
Long-term debt, net of debt issuance costs	—	124,132		
Long-term operating lease liabilities	39,044	39,711	38,359	39,711

Other long-term liabilities	8,875	8,772	9,008	8,772
Total long-term liabilities	147,266	172,615	47,367	172,615
Total liabilities	\$ 288,857	\$ 317,732	\$ 194,899	\$ 317,732
Stockholders' equity				
Common stock—\$0.001 par value; 40,000 authorized and 16,370 and 16,227 shares issued and outstanding as of March 31, 2024 and December 31, 2023, respectively	\$ 16	\$ 16		
Common stock—\$0.001 par value; 40,000 authorized and 18,100 and 16,227 shares issued and outstanding as of June 30, 2024 and December 31, 2023, respectively	\$ 18	\$ 16		
Additional paid-in capital	406,465	403,846	584,896	403,846
Retained earnings	318,662	302,832	336,741	302,832
Total stockholders' equity	725,143	706,694	921,655	706,694
Total liabilities and stockholders' equity	\$ 1,014,000	\$ 1,024,426	\$ 1,116,554	\$ 1,024,426

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)

3

[Table of Contents](#)

**ADDUS HOMECARE CORPORATION
AND SUBSIDIARIES**
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
For the Three and Six Months Ended March 31, 2024 June 30, 2024 and 2023
(Amounts and Shares in Thousands, Except Per Share Data)
(Unaudited)

	For the Three Months		For the three months ended June 30,		For the six months ended June 30,	
	Ended March 31,		2024		2023	
	2024	2023	2024	2023	2024	2023
Net service revenues	\$ 280,746	\$ 251,599	\$ 286,922	\$ 259,980	\$ 567,668	\$ 511,579
Cost of service revenues	192,569	173,184	193,764	177,662	386,333	350,846
Gross profit	88,177	78,415	93,158	82,318	181,335	160,733
General and administrative expenses	61,063	56,360	63,576	57,397	124,639	113,757
Depreciation and amortization	3,469	3,447	3,401	3,382	6,870	6,829
Total operating expenses	64,532	59,807	66,977	60,779	131,509	120,586
Operating income	23,645	18,608	26,181	21,539	49,826	40,147
Interest income	(423)	(106)	(474)	(291)	(897)	(397)
Interest expense	2,758	2,461	2,114	2,331	4,872	4,792
Total interest expense, net	2,335	2,355	1,640	2,040	3,975	4,395
Income before income taxes	21,310	16,253	24,541	19,499	45,851	35,752
Income tax expense	5,480	3,578	6,462	4,647	11,942	8,225
Net income	\$ 15,830	\$ 12,675	\$ 18,079	\$ 14,852	\$ 33,909	\$ 27,527
Net income per common share						
Basic income per share	\$ 0.99	\$ 0.79	\$ 1.12	\$ 0.93	\$ 2.10	\$ 1.72
Diluted income per share	\$ 0.97	\$ 0.78	\$ 1.10	\$ 0.91	\$ 2.06	\$ 1.69
Weighted average number of common shares and potential common shares outstanding:						
Basic	16,063	15,949	16,177	16,002	16,120	15,975

Diluted	16,373	16,297	16,498	16,283	16,449	16,304
---------	--------	--------	--------	--------	--------	--------

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)

[Table of Contents](#)

**ADDUS HOMECARE CORPORATION
AND SUBSIDIARIES**

CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

For the Three and Six Months Ended March 31, 2024 and June 30, 2024

(Amounts and Shares in Thousands)

(Unaudited)

	For the Three Months Ended June 30, 2024						For the Six Months Ended June 30, 2024						
	Common Stock		Additional Paid-in Capital		Retained Earnings		Common Stock		Additional Paid-in Capital		Retained Earnings		
	Shares	Amount					Shares	Amount					
	16,370	\$ 16	\$ 406,465		\$ 318,662		16,227	\$ 16	\$ 403,846		\$ 302,832		
Balance at April 1, 2024													
Issuance of shares of common stock under restricted stock award agreements	8	—	—	—	—	—	143	—	—	—	—	—	
Forfeiture of shares of common stock under restricted stock award agreements	(3)	—	—	—	—	—	(3)	—	—	—	—	—	
Stock-based compensation	—	—	2,855	—	—	2,855	—	—	—	—	—	—	
Shares issued for exercise of stock options	—	—	—	—	—	—	—	—	—	—	—	—	
Shares issued in Public offering, net of offering costs	1,725	2	175,576	—	—	175,578	—	—	—	—	—	—	
Net income	—	—	—	18,079	—	18,079	—	—	—	—	—	—	
Balance at June 30, 2024	<u>18,100</u>	<u>\$ 18</u>	<u>\$ 584,896</u>	<u>\$ 336,741</u>	<u>\$ 921,655</u>		<u>16,227</u>	<u>\$ 16</u>	<u>\$ 403,846</u>	<u>\$ 302,832</u>	<u>\$ 706,694</u>		
For the Three Months Ended March 31, 2024													
Common Stock		Additional Paid-in Capital		Retained Earnings		Common Stock		Additional Paid-in Capital		Retained Earnings		Stockholders' Equity	
Shares	Amount					Shares	Amount						
Balance at January 1, 2024	16,227	\$ 16	\$ 403,846		\$ 302,832		16,227	\$ 16	\$ 403,846		\$ 302,832		\$ 706,694
Issuance of shares of common stock under restricted stock award agreements	143	—	—	—	—	—	151	—	—	—	—	—	—
Forfeiture of shares of common stock under restricted stock award agreements	(3)	—	—	—	—	—	(3)	—	—	—	—	—	—
Stock-based compensation	—	—	2,619	—	—	2,619	—	—	—	5,474	—	—	5,474
Shares issued for exercise of stock options	—	—	—	—	—	—	—	—	—	—	—	—	—
Shares issued in Public offering, net of offering costs	1,725	2	175,576	—	—	175,578	—	—	—	—	33,909	—	33,909
Net income	—	—	—	15,830	—	15,830	—	—	—	—	33,909	—	33,909
Balance at March 31, 2024	<u>16,370</u>	<u>\$ 16</u>	<u>\$ 406,465</u>	<u>\$ 318,662</u>	<u>\$ 725,143</u>		<u>16,227</u>	<u>\$ 16</u>	<u>\$ 403,846</u>	<u>\$ 302,832</u>	<u>\$ 706,694</u>		
For the Three Months Ended March 31, 2023													

	Additional					Total Stockholders' Equity
	Common Stock		Paid-in Capital	Retained Earnings		
	Shares	Amount				
Balance at January 1, 2023	16,128	\$ 16	\$ 393,208	\$ 240,316	\$ 633,540	
Issuance of shares of common stock under restricted stock award agreements	76	—	—	—	—	—
Stock-based compensation	—	—	2,646	—	2,646	
Shares issued for exercise of stock options	—	—	25	—	25	
Net income	—	—	—	12,675	12,675	
Balance at March 31, 2023	16,204	\$ 16	\$ 395,879	\$ 252,991	\$ 648,886	
Balance at June 30, 2024	18,100	\$ 18	\$ 584,896	\$ 336,741	\$ 921,655	

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)

[Table of Contents](#)

**ADDUS HOMECARE CORPORATION
AND SUBSIDIARIES**

CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

For the Three and Six Months Ended June 30, 2023

(Amounts and Shares in Thousands)

(Unaudited)

For the Three Months Ended June 30, 2023

	Additional					Total Stockholders' Equity
	Common Stock		Paid-in Capital	Retained Earnings		
	Shares	Amount				
Balance at April 1, 2023	16,204	\$ 16	\$ 395,879	\$ 252,991	\$ 648,886	
Issuance of shares of common stock under restricted stock award agreements	10	—	—	—	—	—
Forfeiture of shares of common stock under restricted stock award agreements	—	—	—	—	—	—
Stock-based compensation	—	—	—	2,613	—	2,613
Shares issued for exercise of stock options	—	—	—	—	—	—
Net income	—	—	—	—	14,852	14,852
Balance at June 30, 2023	16,214	\$ 16	\$ 398,492	\$ 267,843	\$ 666,351	

For the Six Months Ended June 30, 2023

	Additional					Total Stockholders' Equity
	Common Stock		Paid-in Capital	Retained Earnings		
	Shares	Amount				
Balance at January 1, 2023	16,128	\$ 16	\$ 393,208	\$ 240,316	\$ 633,540	
Issuance of shares of common stock under restricted stock award agreements	86	—	—	—	—	—
Forfeiture of shares of common stock under restricted stock award agreements	—	—	—	—	—	—

Stock-based compensation	—	—	5,259	—	5,259
Shares issued for exercise of stock options	—	—	25	—	25
Net income	—	—	—	27,527	27,527
Balance at June 30, 2023	<u>16,214</u>	<u>\$ 16</u>	<u>\$ 398,492</u>	<u>\$ 267,843</u>	<u>\$ 666,351</u>

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)

[Table of Contents](#)

ADDUS HOMECARE CORPORATION
AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
For the **Three Six Months Ended March 31, 2024 June 30, 2024** and **2023**

(Amounts in Thousands)
(Unaudited)

	For the Three Months		For the Six Months	
	Ended March 31,		Ended June 30,	
	2024	2023	2024	2023
Cash flows from operating activities:				
Net income	\$ 15,830	\$ 12,675	\$ 33,909	\$ 27,527
Adjustments to reconcile net income to net cash provided by (used in) operating activities, net of acquisitions:				
Depreciation and amortization	3,469	3,447	6,870	6,829
Deferred income taxes	131	(72)	264	165
Stock-based compensation	2,619	2,646	5,474	5,259
Amortization of debt issuance costs under the credit facility	215	215	430	430
Provision for credit losses	224	144	486	313
Gain on disposal of assets	(5)	—		
Loss on termination of operating leases	10	—		
Changes in operating assets and liabilities, net of acquisitions:				
Accounts receivable	10,552	85	5,362	21,395
Prepaid expenses and other current assets	9,331	7,030	7,127	(4,018)
Government stimulus advances	7,783	(2,345)	7,235	(3,382)
Accounts payable	(4,332)	(494)	(6,333)	(597)
Accrued payroll	(12,529)	(10,901)	(1,449)	2,788
Accrued expenses and other long-term liabilities	5,385	6,369	(1,889)	3,704
Net cash provided by operating activities	<u>38,678</u>	<u>18,799</u>	<u>57,491</u>	<u>60,413</u>
Cash flows from investing activities:				
Acquisitions of businesses, net of cash acquired	(400)	(965)	(400)	(940)
Purchases of property and equipment	(1,350)	(777)	(2,421)	(1,771)
Net cash used in investing activities	<u>(1,750)</u>	<u>(1,742)</u>		
Proceeds received from disposal of assets	19	—		
Proceeds received from divestiture of business	4,600	—		
Net cash provided by (used in) investing activities	<u>1,798</u>	<u>(2,711)</u>		
Cash flows from financing activities:				
Payments on revolver — credit facility	(25,000)	(23,500)		

Payments on revolver loan — credit facility	(126,353)	(53,500)		
Proceeds from Public offering	175,578	—		
Cash received from exercise of stock options	—	25	—	25
Net cash (used in) provided by financing activities	(25,000)	(23,475)		
Net cash provided by (used in) financing activities	49,225	(53,475)		
Net change in cash	11,928	(6,418)	108,514	4,227
Cash, at beginning of period	64,791	79,961	64,791	79,961
Cash, at end of period	\$ 76,719	\$ 73,543	\$ 173,305	\$ 84,188
Supplemental disclosures of cash flow information:				
Cash paid for interest	\$ 2,527	\$ 2,310	\$ 4,491	\$ 4,416
Cash paid (refunded) for income taxes	\$ 13	\$ (39)		
Cash paid for income taxes	13,986	6,767		

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)

67

Table of Contents

ADDUS HOMECARE CORPORATION AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements (Unaudited)

1. Nature of Operations, Consolidation and Presentation of Financial Statements

Addus HomeCare Corporation ("Holdings") and its subsidiaries (together with Holdings, the "Company", "we", "us" or "our") operate as a multi-state provider of three distinct but related business segments providing in-home services. In its personal care services segment, the Company provides non-medical assistance with activities of daily living, primarily to persons who are at increased risk of hospitalization or institutionalization, such as the elderly, chronically ill or disabled. In its hospice segment, the Company provides physical, emotional and spiritual care for people who are terminally ill as well as related services for their families. In its home health segment, the Company provides services that are primarily medical in nature to individuals who may require assistance during an illness or after hospitalization and include skilled nursing and physical, occupational and speech therapy. The Company's payors include federal, state and local governmental agencies, managed care organizations, commercial insurers and private individuals.

Basis of Presentation

The accompanying Unaudited Condensed Consolidated Financial Statements and related notes have been prepared in accordance with the rules and regulations of the U.S. Securities and Exchange Commission ("SEC") for Quarterly Reports on Form 10-Q. The accompanying balance sheet as of December 31, 2023 has been derived from the Company's audited financial statements for the year ended December 31, 2023 previously filed with the SEC. Accordingly, these financial statements do not include all of the information and note disclosures required by accounting principles generally accepted in the United States of America ("GAAP") for annual financial statements and should be read in conjunction with our consolidated financial statements and notes thereto for the year ended December 31, 2023 included in our Annual Report on Form 10-K, which includes information and disclosures not included herein.

In the opinion of management, these financial statements reflect all adjustments of a normal, recurring nature necessary for the fair statement of our financial position, results of operations and cash flows for the interim periods presented in conformity with GAAP. Our results for any interim period are not necessarily indicative of results for a full year or any other interim period.

Principles of Consolidation

These Unaudited Condensed Consolidated Financial Statements include the accounts of Addus HomeCare Corporation, and its subsidiaries. All intercompany balances and transactions have been eliminated in consolidation.

2. Summary of Significant Accounting Policies

Estimates

The financial statements are prepared by management in conformity with GAAP and include estimated amounts and certain disclosures based on assumptions about future events. The Company's critical accounting estimates include the following areas: revenue recognition, goodwill and intangibles in business combinations and when required, the quantitative assessment of goodwill. Actual results could differ from those estimates.

Table of Contents

Computation of Weighted Average Shares

The following table sets forth the computation of basic and diluted common shares:

	For the Three Months Ended March 31, (Amounts in thousands)		For the Three Months Ended June 30, (Amounts in thousands)		For the Six Months Ended June 30, (Amounts in thousands)	
	2024	2023	2024	2023	2024	2023
Weighted average number of shares outstanding for basic per share calculation	16,063	15,949	16,177	16,002	16,120	15,975
Effect of dilutive potential shares:						
Stock options	227	251	251	237	239	245
Restricted stock awards	83	97	70	44	90	84
Adjusted weighted average shares for diluted per share calculation	<u>16,373</u>	<u>16,297</u>				
Adjusted weighted average shares outstanding for diluted per share calculation	16,498	16,283	16,449	16,304		
Anti-dilutive shares:						
Stock options	61	61	19	61	42	61
Restricted stock awards	—	—	8	77	8	1

Recently Adopted Accounting Pronouncements

In October 2021, the Financial Accounting Standards Board ("FASB") issued ASU No. 2021-08, *Accounting for Contract Assets and Contract Liabilities from Contracts with Customers (Topic 805)*. This ASU requires an acquirer in a business combination to recognize and measure contract assets and contract liabilities (deferred revenue) from acquired contracts using the revenue recognition guidance in Topic 606. At the acquisition date, the acquirer applies the revenue model as if it had originated the acquired contracts. The ASU was adopted prospectively on January 1, 2023. The additional disclosures required did not have a material impact on our consolidated financial statements.

Recently Issued Accounting Pronouncements

In November 2023, the FASB issued ASU 2023-07, *Improvements to Reportable Segment Disclosures*, which expands reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses. The amendments in the ASU require, among other things, disclosure of significant segment expenses that are regularly provided to an entity's chief operating decision maker ("CODM") and a description of other segment items (the difference between segment revenue less the segment expenses disclosed under the significant expense principle and each reported measure of segment profit or loss) by reportable segment, as well as disclosure of the title and position of the CODM, and an explanation of how the CODM uses the reported measure(s) of segment profit or loss in assessing segment performance and deciding how to allocate resources. Annual disclosures are required for fiscal years beginning after December 15, 2023 and interim disclosures are required for periods within fiscal years beginning after December 15, 2024. Retrospective application is required, and early adoption is permitted. These requirements will result in expanded disclosures.

In December 2023, the FASB issued ASU 2023-09, *Improvement to Income Tax Disclosures*, which requires disclosure of disaggregated income taxes paid, prescribes standard categories for the components of the effective tax rate reconciliation, and modifies other income tax-related disclosures. ASU 2023-09 is effective for fiscal years beginning after December 15, 2024, may be applied prospectively or retrospectively, and allows for early adoption. These requirements are not expected to have an impact on the Company's financial statements and will expand income tax disclosures.

3. Public Offering

On June 28, 2024, the Company completed a public offering of an aggregate 1,725,000 shares of common stock, par value \$0.001 per share, including 225,000 shares of common stock sold pursuant to the exercise in full by the underwriters of their option to purchase additional shares, at a public offering price of \$108.00 per share (the "Public Offering"). The Company received net proceeds of approximately \$175.6 million, after deducting underwriting discounts and estimated offering expenses of approximately \$10.7 million. The Company used approximately \$81.4 million from the net proceeds of the Public Offering for the repayment of indebtedness outstanding under its credit facility and may use any remaining net proceeds of the Public Offering for general corporate purposes, including the Company's previously announced planned acquisition of the personal care assets of Gentiva and any future acquisitions or investments. The Public Offering resulted in an increase to additional paid in capital of approximately \$175.6 million on the Company's Unaudited Condensed Consolidated Balance Sheets at June 30, 2024.

[Table of Contents](#)

4. Acquisition and Divestiture

Acquisition

On June 8, 2024, the Company entered into a definitive stock and asset purchase agreement (the "Gentiva Purchase Agreement") to acquire the personal care operations of Curo Health Services, LLC, a Delaware limited liability company which does business as Gentiva ("Gentiva"), consisting of equity interests and certain assets and liabilities, for a purchase price of approximately \$350.0 million, payable in full in cash at the closing, subject to typical adjustments for working capital and other customary items (collectively, the "Gentiva Acquisition"). The acquired business operates in Arizona, Arkansas, California, Missouri, North Carolina, Tennessee and Texas, and serves approximately 16,000 patients. The Company expects to close this acquisition following completion of regulatory approvals and subject to customary closing conditions and fund it through the Company's existing revolving credit facility and a portion of the net proceeds from the Public Offering.

Divestiture

On May 21, 2024, the Company entered into a definitive asset purchase agreement to sell all of the Company's New York operations for a purchase price of up to \$23.0 million in cash, subject to certain adjustments, including adjustments for future operating requirements (the "New York Asset Sale"). The Company entered into a consulting agreement with the purchaser on May 21, 2024, as the transfer of clients and caregivers and payment for assets pursuant to the New York Asset Sale is occurring over time as regulatory approvals are received, coordination of the transfer of clients and caregivers occurs, and the change of control takes place. In connection with this transaction, the Company will cease operations in New York. During the three months ended June 30, 2024, the Company recorded \$0.7 million in consulting fees and received a \$4.6 million initial payment on the acquisition.

The New York Asset Sale did not qualify as a discontinued operation because it did not represent a strategic shift that has or will have a major effect on the Company's operation or financial results.

As of May 21, 2024, the Company's New York personal care operations met the criteria to be classified as held for sale. The carrying value does not exceed the fair market value and will result in a gain on divestiture once the transaction closes.

The carrying amounts of the assets and liabilities associated with our New York personal care operations included in our Unaudited Condensed Consolidated Balance Sheets as of June 30, 2024 were as follows (amounts in thousands):

	June 30, 2024
Assets	
Current assets	
Accounts receivable, net of allowances	\$ 7,712
Prepaid expenses and other current assets	3
Total current assets	7,715
Property and equipment, net of accumulated depreciation and amortization	34
Other assets	
Goodwill	3,801
Intangibles, net of accumulated amortization	4,841
Operating lease assets, net	3,727
Total other assets	12,369

Total assets		\$ 20,118
Liabilities		
Current liabilities		
Accounts payable		\$ 6,340
Accrued payroll		3,531
Accrued expenses		753
Operating lease liabilities, current portion		790
Total current liabilities		11,414
Long-term liabilities		
Other long-term liabilities		2,829
Total liabilities		\$ 14,243

10

[Table of Contents](#)

5. Leases

Amounts reported on the Company's Unaudited Condensed Consolidated Balance Sheets for operating leases were as follows:

	March 31, 2024	December 31, 2023
	(Amounts in Thousands)	
Operating lease assets, net	\$ 44,699	\$ 45,433
Short-term operating lease liabilities (in accrued expenses)	11,307	11,339
Long-term operating lease liabilities	39,044	39,711
Total operating lease liabilities	\$ 50,351	\$ 51,050

8

[Table of Contents](#)

	June 30, 2024	December 31, 2023
	(Amounts in Thousands)	
Operating lease assets, net	\$ 44,145	\$ 45,433
Short-term operating lease liabilities (in accrued expenses)	11,224	11,339
Long-term operating lease liabilities	38,359	39,711
Total operating lease liabilities	\$ 49,583	\$ 51,050

Lease Costs

Components of lease costs were reported in general and administrative expenses in the Company's Unaudited Condensed Consolidated Statements of Income as follows:

	For the Three Months Ended March 31, (Amounts in Thousands)		For the Three Months Ended June 30, (Amounts in Thousands)		For the Six Months Ended June 30, (Amounts in Thousands)	
	2024	2023	2024	2023	2024	2023

Operating lease costs	\$ 3,296	\$ 3,042	\$ 3,373	\$ 3,292	\$ 6,669	\$ 6,334
Short-term lease costs	201	416	179	284	380	700
Total lease costs	3,497	3,458	3,552	3,576	7,049	7,034
Less: sublease income	(598)	(700)	(491)	(700)	(1,089)	(1,399)
Total lease costs, net	<u>\$ 2,899</u>	<u>\$ 2,758</u>	<u>\$ 3,061</u>	<u>\$ 2,876</u>	<u>\$ 5,960</u>	<u>\$ 5,635</u>

Lease Term and Discount Rate

Weighted average remaining lease terms and discount rates were as follows:

	March 31, 2024	December 31, 2023	June 30, 2024	December 31, 2023
Operating leases:				
Weighted average remaining lease term	6.11	6.26		
Weighted average remaining lease term (years)	5.98	6.26		
Weighted average discount rate	5.64 %	5.47 %	5.80 %	5.47 %

Maturity of Lease Liabilities

Remaining operating lease payments as of **March 31, 2024** **June 30, 2024** were as follows:

	Operating Leases (Amounts in Thousands)	
Due in the 12-month period ended March 31,		
2025	\$ 10,663	
2026	11,299	
2027	8,959	
2028	6,493	
2029	5,496	
Thereafter	17,390	
Total future minimum rental commitments	60,300	
Less: Imputed interest	(9,949)	
Total lease liabilities	\$ 50,351	

Supplemental cash flows information

	For the Three Months Ended March 31, (Amounts in Thousands)	
	2024	2023
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows from operating leases	\$ 3,589	\$ 3,374
Right-of-use assets obtained in exchange for lease obligations:		
Operating leases	\$ 2,137	\$ 10,836
	Operating Leases (Amounts in Thousands)	
Due in the 12-month period ended June 30,		
2025	\$ 7,368	
2026	11,955	
2027	9,534	
2028	6,974	
2029	5,707	
Thereafter	17,799	
Total future minimum rental commitments	59,337	

Less: Imputed interest		(9,754)
Total lease liabilities		\$ 49,583

9.11

[Table of Contents](#)

Supplemental Cash Flows Information

	For the Six Months Ended June 30, (Amounts in Thousands)	
	2024	2023
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows from operating leases	\$ 7,224	\$ 7,010
Right-of-use assets obtained in exchange for lease obligations:		
Operating leases	\$ 4,509	\$ 14,415

4.6. Goodwill and Intangible Assets

A summary of the goodwill and related adjustments is provided below:

	Home				Home			
	Hospice	Personal Care	Health	Total	Hospice	Personal Care	Home Health	Total
	(Amounts in Thousands)				(Amounts in Thousands)			
Goodwill as of December 31, 2023	\$ 432,799	\$ 153,276	\$ 76,920	\$ 662,995	\$ 432,799	\$ 153,276	\$ 76,920	\$ 662,995
Additions for acquisition	—	400	—	400				
Additions for acquisitions	—	400	—	400				
Adjustments to previously recorded goodwill	(54)	—	50	(4)	38	—	418	456
Goodwill as of March 31, 2024	\$ 432,745	\$ 153,676	\$ 76,970	\$ 663,391				
Goodwill as of June 30, 2024	\$ 432,837	\$ 153,676	\$ 77,338	\$ 663,851				

On March 9, 2024, the Company completed its acquisition of the operations of Upstate Home Care Solutions ("Upstate") for \$0.4 million. With the purchase of Upstate, the Company expanded its personal care services segment in South Carolina. In connection with the Upstate acquisition, the Company recognized goodwill in its personal care segment of \$0.4 million during the ~~three~~ six months ended ~~March 31, 2024~~ June 30, 2024.

The Company's identifiable intangible assets consist of customer and referral relationships, trade names and trademarks, non-competition agreements and state licenses. Amortization is computed using straight-line and accelerated methods based upon the estimated useful lives of the respective assets, which range from one to twenty years. Customer and referral relationships are amortized systematically over the periods of expected economic benefit, which range from five to ten years.

The carrying amount and accumulated amortization of each identifiable intangible asset category consisted of the following:

	March 31, 2024				December 31, 2023				June 30, 2024				December 31, 2023			
	(Amounts in Thousands)				(Amounts in Thousands)				(Amounts in Thousands)				(Amounts in Thousands)			
	Gross		Net		Gross		Net		Gross		Net		Gross		Net	
	Estimated carrying	Accumulated amortization	Carrying value	Net	Estimated carrying	Accumulated amortization	Carrying value	Net	Estimated carrying	Accumulated amortization	Carrying value	Net	Estimated carrying	Accumulated amortization	Carrying value	Net
Customer and referral relationships	Useful Life	5-10 years	\$ 44,672	\$ (39,907)	\$ 4,765	\$ 44,672	\$ (39,566)	\$ 5,106	5-10 years	\$ 44,672	\$ (40,248)	\$ 4,424	\$ 44,672	\$ (39,566)	\$ 5,106	

Trade names and trademarks	1-20 years	59,566	(24,608)	34,958	59,566	(23,857)	35,709	1-20 years	59,566	(25,360)	34,206	59,566	(23,857)	35,709
Non-competition agreement	3-5 years	6,785	(5,805)	980	6,785	(5,601)	1,184	3-5 years	6,785	(6,009)	776	6,785	(5,601)	1,184
State Licenses	6-10 years	12,671	(9,511)	3,160	12,671	(9,015)	3,656	6-10 years	12,671	(10,007)	2,664	12,671	(9,015)	3,656
State Licenses	Indefinite	46,328	—	46,328	46,328	—	46,328	Indefinite	46,328	—	46,328	46,328	—	46,328
Total intangible assets		<u>\$ 170,022</u>	<u>\$ (79,831)</u>	<u>\$ 90,191</u>	<u>\$ 170,022</u>	<u>\$ (78,039)</u>	<u>\$ 91,983</u>		<u>\$ 170,022</u>	<u>\$ (81,624)</u>	<u>\$ 88,398</u>	<u>\$ 170,022</u>	<u>\$ (78,039)</u>	<u>\$ 91,983</u>

Amortization expense related to the intangible assets was \$1.8 million and \$1.7 million for the three and six months ended March 31, 2024 June 30, 2024, respectively, and \$1.7 million and \$3.6 million for the three and six months ended June 30, 2023, respectively. The weighted average remaining useful lives of identifiable intangible assets as of March 31, 2024 June 30, 2024 was 10.14 10.1 years.

12

Table of Contents

5.7. Details of Certain Balance Sheet Accounts

Prepaid expenses and other current assets consisted of the following:

	March 31, 2024	December 31, 2023	June 30, 2024	December 31, 2023
	(Amounts in Thousands)		(Amounts in Thousands)	
Prepaid payroll	\$ —	\$ 8,735	\$ —	\$ 8,735
Prepaid workers' compensation and liability insurance	2,329	3,696	4,411	3,696
Prepaid licensing fees	5,651	4,481	4,874	4,481
Workers' compensation insurance receivable	699	577	623	577
Other	1,722	2,225	2,580	2,225
Total prepaid expenses and other current assets	<u>\$ 10,401</u>	<u>\$ 19,714</u>	<u>\$ 12,488</u>	<u>\$ 19,714</u>

10

Table of Contents

Accrued expenses consisted of the following:

	March 31, 2024	December 31, 2023	June 30, 2024	December 31, 2023
	(Amounts in Thousands)		(Amounts in Thousands)	
Accrued health benefits	7,297	7,400	7,061	7,400
Payor advances (1)	429	1,218	—	1,218
Accrued professional fees	9,112	7,304	8,389	7,304

Accrued payroll and other taxes	13,013	8,572	6,256	8,572
Other (2)	8,921	8,742	13,927	8,742
Total accrued expenses	\$ 38,772	\$ 33,236	\$ 35,633	\$ 33,236

(1) Represents the deferred portion of payments received from payors for COVID-19 reimbursements which will be recognized as we incur specific COVID-19 related expenses (including expenses related to securing and maintaining adequate personnel) or will be returned to.

(2) Includes a \$4.6 million initial payment received for the extent such related expenses are not incurred. New York Asset Sale as of June 30, 2024.

6.8. Government Actions to Mitigate COVID-19's Impact

The While the acute phase of the COVID-19 pandemic has faded, but the future course of COVID-19 remains uncertain. We will continue to closely monitor the impact of COVID-19 on all aspects of our business, including the impacts to our employees, patients and suppliers.

In recognition of the significant threat to the liquidity of financial markets posed by the COVID-19 pandemic, the Federal Reserve and Congress took dramatic actions to provide liquidity to businesses and the banking system in the United States, including relief for healthcare providers in the Coronavirus Aid, Relief, and Economic Stability Act ("CARES Act"), which was expanded by the Paycheck Protection Program and Health Care Enhancement ("PPHCE" Act, and the Consolidated Appropriations Act, 2021 ("CAA"), as well as the American Rescue Plan Act of 2021 ("ARPA").

ARPA Spending Plans

The ARPA provides for \$350 billion in relief funding for eligible state, local, territorial, and Tribal governments to mitigate the fiscal effects of the COVID-19 public health emergency. Additionally, the law provided for a 10 percentage point increase in federal matching funds for Medicaid home and community-based services ("HCBS") from April 1, 2021, through March 31, 2022, provided the state satisfied certain conditions. States are permitted to use the state funds equivalent to the additional federal funds through March 31, 2025. States must use the monies attributable to this matching fund increase to supplement, not supplant, their level of state spending for the implementation of activities enhanced under the Medicaid HCBS in effect as of April 1, 2021.

HCBS spending plans for the additional matching funds vary by state, but common initiatives in which the Company is participating include those aimed at strengthening the provider workforce (e.g., efforts to recruit, retain, and train direct service providers). The Company is required to properly and fully document the use of such funds in reports to the state in which the funds originated. Funds may be subject to recoupment if not expended or if they are expended on non-approved uses.

Table of Contents

During the three and six months ended March 31, 2024 June 30, 2024, the Company received additional state funding provided by the ARPA in an aggregate amount of \$10.2 million and \$12.2 million, respectively. The Company did not record revenue and related costs of service revenue during the three and six months ended March 31, 2024, June 30, 2024 because revenue recognition criteria were not met. Instead, the Company deferred recognition of the entire \$10.2 million, which was received from states with specific spending plans and reporting requirements. Of the total state funding received by the Company pursuant to the ARPA through March 31, 2024, June 30, 2024, the Company utilized \$2.4 million and \$4.9 million during the three and six months ended March 31, 2024 June 30, 2024, respectively, primarily for caregivers and adding support to recruiting and retention efforts, included as a reduction of cost of service revenues in the Company's Unaudited Condensed Consolidated Statements of Income. As of March 31, 2024 June 30, 2024, the deferred portion of ARPA funding of \$13.5 million is included within Government stimulus advances on the Company's Unaudited Condensed Consolidated Balance Sheets.

Medicare Sequester

The CARES Act and related legislation also include other provisions offering financial relief, including, for example, temporarily suspending the Medicare sequester, which would have otherwise reduced payments to Medicare providers by 2% as required by the Budget Control Act of 2011. The sequestration adjustment resumed with a 1% reduction beginning April 1, 2022, and a 2% reduction beginning July 1, 2022. These sequestration cuts have been extended through April 2032.

[Table of Contents](#)

The ARPA increased the federal budget deficit in a manner that triggers an additional statutorily mandated sequestration under the PAYGO Act. As a result, an additional Medicare payment reduction of up to 4% was required to take effect in January 2022. However, Congress has delayed implementation of this payment reduction until 2025.

7.9. Long-Term Debt

Long-term debt consisted of the following:

	March 31, 2024	December 31, 2023
	(Amounts in Thousands)	
Revolving loan under the credit facility	\$ 101,353	\$ 126,353
Less unamortized issuance costs	(2,006)	(2,221)
Long-term debt	\$ 99,347	\$ 124,132

	June 30, 2024	December 31, 2023
	(Amounts in Thousands)	
Revolving loan under the credit facility	\$ —	\$ 126,353
Less unamortized issuance costs ⁽¹⁾	—	(2,221)
Long-term debt	\$ —	\$ 124,132

⁽¹⁾ As of June 30, 2024, unamortized issuance costs \$1.8 million are recorded in Other long-term assets on the Company's Unaudited Condensed Consolidated Balance Sheets.

Amended and Restated Senior Secured Credit Facility

On October 31, 2018, the Company entered into the Amended and Restated Credit Agreement, with certain lenders and Capital One, National Association, as a lender and as agent for all lenders, as amended by the First Amendment to Amended and Restated Credit Agreement, dated as of September 12, 2019, as further amended by the Second Amendment to Amended and Restated Credit Agreement, dated as of July 30, 2021, and as further amended by the Third Amendment to Amended and Restated Credit Agreement, dated as of April 26, 2023 (as described below, the "Third Amendment") (as amended, the "Credit Agreement", as used throughout this Quarterly Report on Form 10-Q, "credit facility" shall mean the credit facility evidenced by the Credit Agreement). The credit facility consists of a \$600.0 million revolving credit facility and a \$125.0 million incremental loan facility, which incremental loan facility may be for term loans or an increase to the revolving loan commitments. The maturity of this credit facility is July 30, 2026.

On April 26, 2023, the Company entered into the Third Amendment to replace LIBOR with the Secured Overnight Financing Rate ("SOFR") as the benchmark reference rate for loans under its credit facility. The Third Amendment did not amend any other terms of the Credit Agreement. The transition to SOFR did not and is not expected to have a material impact on the Company's results of operations or liquidity.

Interest on the credit facility may be payable at (x) the sum of (i) an applicable margin ranging from 0.75% to 1.50% based on the applicable senior net leverage ratio plus (ii) a base rate equal to the greatest of (a) the rate of interest last quoted by The Wall Street Journal as the "prime rate," (b) the sum of the federal funds rate plus a margin of 0.50% and (c) the sum of Term SOFR (as published by the CME Group Benchmark Administrative Limited) for an interest period of one month for such applicable day plus 0.10% (not to be less than 0.00%), plus a margin of 1.00% or (y) the sum of (i) an applicable margin ranging from 1.75% to 2.50% based on the applicable senior net leverage ratio plus (ii) the rate per annum equal to the sum of Term SOFR (as published by the CME Group Benchmark Administrative Limited) for the applicable interest period plus 0.10% (not to be less than zero). Swing loans may not be SOFR loans.

14

[Table of Contents](#)

Addus HealthCare, Inc. ("Addus HealthCare") is the borrower, and its parent, Holdings, and substantially all of Holdings' subsidiaries are guarantors under this credit facility, and it is collateralized by a first priority security interest in all of the Company's and the other credit parties' current and future tangible and intangible assets, including the shares of stock of the borrower and subsidiaries. The Credit Agreement contains affirmative and negative covenants customary for credit facilities of this type, including limitations on the Company with respect to liens, indebtedness, guaranties, investments, distributions, mergers and acquisitions and dispositions of assets. The availability of additional draws under this credit facility is conditioned, among other things, upon (after giving effect to such draws) the Total Net Leverage Ratio (as defined in the Credit Agreement) not exceeding 3.75:1.00. In certain circumstances, in connection with a Material Acquisition (as defined in the Credit Agreement), the Company can elect to increase its Total Net Leverage Ratio compliance covenant to 4.25:1.00 for the then current fiscal quarter and the three succeeding fiscal quarters.

The Company pays a fee ranging from 0.20% to 0.35% based on the applicable senior net leverage ratio times the unused portion of the revolving loan portion of the credit facility.

[Table of Contents](#)

The Credit Agreement contains customary affirmative covenants regarding, among other things, the maintenance of records, compliance with laws, maintenance of permits, maintenance of insurance and property and payment of taxes. The Credit Agreement also contains certain customary financial covenants and negative covenants that, among other things, include a requirement to maintain a minimum Interest Coverage Ratio (as defined in the Credit Agreement), a requirement to stay below a maximum Total Net Leverage Ratio (as defined in the Credit Agreement) and a requirement to stay below a maximum permitted amount of capital expenditures. The Credit Agreement also contains restrictions on guarantees, indebtedness, liens, investments and loans, subject to customary carve outs, a restriction on dividends (provided that Addus HealthCare may make distributions to the Company in an amount that does not exceed \$7.5 million in any year absent of an event of default, plus limited exceptions for tax and administrative distributions), a restriction on the ability to consummate acquisitions (without the consent of the lenders) under its credit facility subject to compliance with the Total Net Leverage Ratio (as defined in the Credit Agreement) thresholds, restrictions on mergers, dispositions of assets, and affiliate transactions, and restrictions on fundamental changes and lines of business.

During the **three** six months ended **March 31, 2024** **June 30, 2024**, the Company did not draw on its credit facility and repaid all amounts owed under the revolving credit facility. During the six months ended **June 30, 2023**, the Company did not draw on its credit facility and repaid **\$25.0** **53.5** million under the revolving credit facility.

At **March 31, 2024** **June 30, 2024**, the Company had **a total of \$101.4** **no** million of revolving loans **with an interest rate of 7.18%**, outstanding on its credit facility. After giving effect to the amount drawn on its credit facility, approximately \$8.0 million of outstanding letters of credit and borrowing limits based on an advance multiple of adjusted EBITDA (as defined in the Credit Agreement), the Company had **\$486.9** **504.4** million of capacity and **\$377.5** **496.4** million available for borrowing under its credit facility. As of December 31, 2023, the Company had a total of \$126.4 million of revolving loans, with an interest rate of 7.21%, outstanding on its credit facility.

As of **March 31, 2024** **June 30, 2024**, the Company was in compliance with all financial covenants under the Credit Agreement.

8.10. Income Taxes

The effective income tax rates were **25.7** **26.3%** and **22.0** **23.8%** for the three months ended **March 31, 2024** **June 30, 2024** and 2023, respectively. The effective income tax rates were

For 26.0% and 23.0% for the **three** six months ended **March 31, 2024**, **the June 30, 2024** and 2023, respectively. The difference between our federal statutory rate of 21% and our effective income tax rates was is principally due to the inclusion of state taxes and non-deductible compensation, partially offset by the use of federal employment tax credits and excess tax benefit. For the three months ended March 31, 2024 and 2023, the effective tax rates were inclusive of an excess tax benefit of 0.1% and 1.2%, respectively. The excess tax expense or benefit is a discrete item, related to the vesting of equity shares, which requires the Company to recognize the expense or benefit fully in the period. An excess tax expense results if the Company's cumulative costs of the award recognized exceed the income tax deduction, whereas an excess tax benefit results if the Company's cumulative costs of the award recognized are less than the income tax deduction. credits.

9.11. Commitments and Contingencies

Legal Proceedings

From time to time, the Company is subject to legal and/or administrative proceedings incidental to its business.

It is the opinion of management that the outcome of pending legal and/or administrative proceedings will not have a material effect on the Company's Unaudited Condensed Consolidated Balance Sheets and Unaudited Condensed Consolidated Statements of Income.

[Table of Contents](#)

10.12 Segment Information

Operating segments are defined as components of a company that engage in business activities from which it may earn revenues and incur expenses, and for which separate financial information is available and is regularly reviewed by the Company's chief operating decision makers, to assess the performance of the individual segments and make decisions about resources to be allocated to the segments. The Company operates as a multi-state provider of three distinct but related business segments providing in-home services.

In its personal care segment, the Company provides non-medical assistance with activities of daily living, primarily to persons who are at increased risk of hospitalization or institutionalization, such as the elderly, chronically ill or disabled. In its hospice segment, the Company provides physical, emotional and spiritual care for people who are terminally ill as well as related services for their families. In its home health segment, the Company provides services that are primarily medical in nature to individuals who may require assistance during an illness or after hospitalization and include skilled nursing and physical, occupational and speech therapy.

The tables below set forth information about the Company's reportable segments, along with the items necessary to reconcile the segment information to the totals reported in the accompanying Unaudited Condensed Consolidated Financial Statements. Segment assets are not reviewed by the Company's chief operating decision maker function and therefore are not disclosed below.

Segment operating income consists of revenue generated by a segment, less the direct costs of service revenues and general and administrative expenses that are incurred directly by the segment. Unallocated general and administrative costs are those costs for functions performed in a centralized manner and therefore not attributable to a particular segment. These costs include accounting, finance, human resources, legal, information technology, corporate office support and facility costs and overall corporate management.

	For the Three Months Ended March 31, 2024				For the Three Months Ended June 30, 2024			
	(Amounts in Thousands)				(Amounts in Thousands)			
	Personal Care	Hospice	Home Health	Total	Personal Care	Hospice	Home Health	Total
Net service revenues	\$ 208,003	\$ 55,863	\$ 16,880	\$ 280,746	\$ 212,817	\$ 56,030	\$ 18,075	\$ 286,922
Cost of services revenues	152,536	28,967	11,066	192,569	152,755	29,730	11,279	193,764
Gross profit	55,467	26,896	5,814	88,177	60,062	26,300	6,796	93,158
General and administrative expenses	15,445	13,439	4,537	33,421	16,973	13,466	4,572	35,011
Segment operating income	\$ 40,022	\$ 13,457	\$ 1,277	\$ 54,756	\$ 43,089	\$ 12,834	\$ 2,224	\$ 58,147

	For the Three Months Ended March 31, 2023				For the Three Months Ended June 30, 2023			
	(Amounts in Thousands)				(Amounts in Thousands)			
	Personal Care	Hospice	Home Health	Total	Personal Care	Hospice	Home Health	Total
Net service revenues	\$ 190,032	\$ 49,082	\$ 12,485	\$ 251,599	\$ 198,314	\$ 50,210	\$ 11,456	\$ 259,980
Cost of services revenues	138,383	27,267	7,534	173,184	143,972	26,606	7,084	177,662
Gross profit	51,649	21,815	4,951	78,415	54,342	23,604	4,372	82,318
General and administrative expenses	15,935	13,015	2,879	31,829	16,267	12,768	2,641	31,676
Segment operating income	\$ 35,714	\$ 8,800	\$ 2,072	\$ 46,586	\$ 38,075	\$ 10,836	\$ 1,731	\$ 50,642

	For the Three Months Ended March 31,				For the Three Months Ended June 30,			
	2024		2023		2024		2023	
	(Amounts in Thousands)				(Amounts in Thousands)			
Segment reconciliation:								
Total segment operating income	\$	54,756	\$	46,586	\$	58,147	\$	50,642
Items not allocated at segment level:								
Other general and administrative expenses		27,642		24,531		28,565		25,721
Depreciation and amortization		3,469		3,447		3,401		3,382
Interest income		(423)		(106)		(474)		(291)
Interest expense		2,758		2,461		2,114		2,331
Income before income taxes	\$	21,310	\$	16,253	\$	24,541	\$	19,499

14 16

Table of Contents

For the Six Months Ended June 30, 2024				
(Amounts in Thousands)				
	Personal Care	Hospice	Home Health	Total
Net service revenues	\$ 420,820	\$ 111,893	\$ 34,955	\$ 567,668
Cost of services revenues	305,291	58,697	22,345	386,333
Gross profit	115,529	53,196	12,610	181,335
General and administrative expenses	32,418	26,905	9,109	68,432
Segment operating income	<u>\$ 83,111</u>	<u>\$ 26,291</u>	<u>\$ 3,501</u>	<u>\$ 112,903</u>
For the Six Months Ended June 30, 2023				
(Amounts in Thousands)				
	Personal Care	Hospice	Home Health	Total
Net service revenues	\$ 388,346	\$ 99,292	\$ 23,941	\$ 511,579
Cost of services revenues	282,355	53,873	14,618	350,846
Gross profit	105,991	45,419	9,323	160,733
General and administrative expenses	32,202	25,783	5,521	63,506
Segment operating income	<u>\$ 73,789</u>	<u>\$ 19,636</u>	<u>\$ 3,802</u>	<u>\$ 97,227</u>
For the Six Months Ended June 30,				
2024				
(Amounts in Thousands)				
Segment reconciliation:				
Total segment operating income		\$ 112,903	\$	97,227
Items not allocated at segment level:				
Other general and administrative expenses			56,207	50,251
Depreciation and amortization			6,870	6,829
Interest income			(897)	(397)
Interest expense			4,872	4,792
Income before income taxes		\$ 45,851	\$	35,752

11.13. Significant Payors

The Company's revenue by payor type was as follows:

Personal Care Segment	For the Three Months Ended March 31,				For the Three Months Ended June 30,				For the Six Months Ended June 30,			
	2024		2023		2024		2023		2024		2023	
	% of		% of		% of		% of		% of		% of	
	Amount	Segment	Amount	Segment	Amount	Net	Amount	Net	Amount	Net	Amount	Net
	(in	Net Service	(in	Net Service	(in	Service	(in	Service	(in	Service	(in	Service
	Thousands)	Revenues	Thousands)	Revenues	Thousands)	Revenues	Thousands)	Revenues	Thousands)	Revenues	Thousands)	Revenues
State, local and other governmental programs	\$107,754	51.8%	\$95,320	50.1%	\$113,002	53.1%	\$100,399	50.6%	\$220,756	52.5%	\$195,721	50.4%
Managed care organizations	94,276	45.3	87,901	46.3	94,135	44.2	91,276	46.0	188,411	44.8	179,176	46.1
Private pay	3,906	1.9	4,226	2.2	3,689	1.7	4,137	2.2	7,595	1.8	8,363	2.2

Commercial insurance	1,486	0.7	1,669	0.9	1,467	0.7	1,637	0.8	2,953	0.7	3,306	0.9
Other	581	0.3	916	0.5	524	0.3	865	0.4	1,105	0.2	1,780	0.4
Total personal care segment net service revenues	\$208,003	100.0%	\$190,032	100.0%	\$212,817	100.0%	\$198,314	100.0%	\$420,820	100.0%	\$388,346	100.0%

Hospice Segment

	For the Three Months Ended March 31,			
	2024		2023	
	% of Segment		% of Segment	
	Amount (in Thousands)	Net Service Revenues	Amount (in Thousands)	Net Service Revenues
Medicare	\$50,652	90.7%	\$44,556	90.7%
Commercial insurance	3,134	5.6	2,547	5.2
Managed care organizations	1,817	3.3	1,647	3.4
Other	260	0.4	332	0.7
Total hospice segment net service revenues	\$55,863	100.0%	\$49,082	100.0%

17

Home Health Segment

	For the Three Months Ended March 31,			
	2024		2023	
	% of Segment		% of Segment	
	Amount (in Thousands)	Net Service Revenues	Amount (in Thousands)	Net Service Revenues
Medicare	\$11,663	69.1%	\$9,270	74.2%
Managed care organizations	4,400	26.1	2,539	20.3
Other	817	4.8	676	5.5
Total home health segment net service revenues	\$16,880	100.0%	\$12,485	100.0%

Table of Contents

Hospice Segment	For the Three Months Ended June 30,				For the Six Months Ended June 30,			
	2024		2023		2024		2023	
	% of Segment		% of Segment		% of Segment		% of Segment	
	Amount (in Thousands)	Net Service Revenues	Amount (in Thousands)	Net Service Revenues	Amount (in Thousands)	Net Service Revenues	Amount (in Thousands)	Net Service Revenues
Medicare	\$ 51,122	91.2%	\$ 45,566	90.7%	\$ 101,774	91.0%	\$ 90,122	90.8%
Commercial insurance	2,844	5.1	2,726	5.4	5,978	5.3	5,273	5.3
Managed care organizations	1,880	3.4	1,567	3.1	3,697	3.3	3,214	3.2
Other	184	0.3	351	0.8	444	0.4	684	0.7
Total hospice segment net service revenues	\$ 56,030	100.0%	\$ 50,210	100.0%	\$ 111,893	100.0%	\$ 99,293	100.0%

The

Home Health Segment	For the Three Months Ended June 30,				For the Six Months Ended June 30,			
	2024		2023		2024		2023	
	% of Segment		% of Segment		% of Segment		% of Segment	
	Amount (in Thousands)	Net Service Revenues	Amount (in Thousands)	Net Service Revenues	Amount (in Thousands)	Net Service Revenues	Amount (in Thousands)	Net Service Revenues

	Amount	% of						
	(in Thousands)	Segment						
	Net Service	Revenues						
Medicare	\$ 12,517	69.3%	\$ 8,716	76.1%	\$ 24,180	69.2%	\$ 17,988	75.1%
Managed care organizations	4,676	25.9	2,251	19.6	9,076	26.0	4,789	20.0
Other	882	4.8	489	4.3	1,699	4.8	1,164	4.9
Total home health segment net service revenues	\$ 18,075	100.0%	\$ 11,456	100.0%	\$ 34,955	100.0%	\$ 23,941	100.0%

18

Table of Contents

During the three and six months ended June 30, 2024 and 2023, the Company derives derived a significant amount of its revenue from its operations in Illinois, New Mexico, New York, Ohio and Ohio, Tennessee. The percentages of segment revenue for each of these significant states were as follows:

Personal Care Segment	For the Three Months Ended March 31,			
	2024		2023	
	Amount	% of Segment	Amount	% of Segment
	(in Thousands)	Net Service Revenues	(in Thousands)	Net Service Revenues
Illinois	\$107,575	51.8%	\$98,414	51.8%
New Mexico	28,967	13.9	28,474	15.0
New York ⁽¹⁾	23,534	11.3	21,885	11.5
All other states	47,927	23.0	41,259	21.7
Total personal care segment net service revenues	\$208,003	100.0%	\$190,032	100.0%

15

Table of Contents

Personal Care Segment	For the Three Months Ended June 30,				For the Six Months Ended June 30,			
	2024		2023		2024		2023	
	Amount	% of	Amount	% of	Amount	% of	Amount	% of
	(in Thousands)	Segment Net Service Revenues	(in Thousands)	Segment Net Service Revenues	(in Thousands)	Segment Net Service Revenues	(in Thousands)	Segment Net Service Revenues
Illinois	\$ 110,774	52.1%	\$ 103,864	52.4%	\$ 218,349	51.9%	\$ 202,279	52.1%
New Mexico	28,644	13.5	27,907	14.1	57,611	13.7	56,381	14.5
New York ⁽¹⁾	23,299	10.9	23,841	12.0	46,833	11.1	45,727	11.8
All other states	50,100	23.5	42,702	21.5	98,027	23.3	83,959	21.6
Total personal care segment net service revenues	\$ 212,817	100.0%	\$ 198,314	100.0%	\$ 420,820	100.0%	\$ 388,346	100.0%

(1) In 2019, The selection process for CDPAP fiscal intermediaries has changed significantly in recent years and the program continues to be an area of focus for New York initiated a new Request For Offer ("RFO") process to competitively procure Consumer Directed Personal Assistance Program ("CDPAP") fiscal

intermediaries, governmental authorities. The Company was not one of the entities selected through an RFO process to enter into contracts as a Lead Fiscal Intermediary through the initial RFO process. However, the New York legislature intervened competitively procure fiscal intermediaries that was initiated in 2022, authorizing fiscal intermediary applicants who satisfied certain criteria to continue operating in all counties contained in their RFO application. Although the Company was permitted to continue its CDPAP fiscal intermediary operations, the Company decided 2019 and, in November 2022, decided to suspend materially all of its new fee-for-service patient admissions through County Social Service Departments in the CDPAP. On June 6, 2023, the New York State Department of Health ("NYSDOH") notified the Departments. The Company that it had received a contract award. Under this contract, the Company is providing services to all current payors award in June 2023 and has resumed new fee-for-service patient admissions through County Social Service Departments in the CDPAP. The CDPAP continues to be a focus for changes by New York governmental authorities. For example, admissions. However, the New York fiscal year 2025 budget will replace the CDPAP fiscal intermediaries with a single statewide fiscal intermediary with a stated deadline of April 1, 2025. The statewide fiscal intermediary, which will be selected by the NYSDOH, will be able to subcontract with several entities to facilitate the delivery of fiscal intermediary services. All service providers seeking to offer services under CDPAP will be required to contract with the statewide fiscal intermediary or its contractors in order to offer services. The Company does not currently believe it is likely to be selected as the single statewide fiscal intermediary, and it is not possible at this time to assess the likelihood of becoming a subcontractor or the financial terms of any such arrangement. At this time, it is difficult to predict the details of the implementation of these modifications and their final timeline and, thus, their impact on the Company's business and operations. However, we expect this could have a negative impact on our result of the changes and uncertainty in the state, the Company determined that its New York CDPAP business, though it would not be material personal care operations no longer fit its growth strategy and reached an agreement to divest these operations. See Note 4 to the Notes to Unaudited Condensed Consolidated Financial Statements, *Acquisition and Divestiture*, for additional details regarding our business as a whole, divestiture.

Hospice Segment	For the Three Months Ended March 31,				For the Three Months Ended June 30,				For the Six Months Ended June 30,			
	2024		2023		2024		2023		2024		2023	
	% of	% of	% of	% of	% of	% of						
	Amount	Segment	Amount	Segment	Amount	Segment	Amount	Segment	Amount	Segment	Amount	Segment
	(in	Net Service	(in	Net Service	(in	Service	(in	Service	(in	Service	(in	Service
	Thousands)	Revenues	Thousands)	Revenues	Thousands)	Revenues	Thousands)	Revenues	Thousands)	Revenues	Thousands)	Revenues
Ohio	\$20,236	36.2%	\$18,451	37.6%	\$ 20,633	36.8%	\$ 19,332	38.5%	\$ 40,869	36.5%	\$ 37,783	38.1%
Illinois	12,252	21.9	11,480	23.4	13,003	23.2	11,606	23.1	25,255	22.6	23,087	23.3
New Mexico	7,515	13.5	6,486	13.2	6,895	12.3	6,540	13.0	14,410	12.9	13,026	13.1
All other states	15,860	28.4	12,665	25.8	15,499	27.7	12,732	25.4	31,359	28.0	25,397	25.5
Total hospice segment net service revenues	\$55,863	100.0%	\$49,082	100.0%	\$ 56,030	100.0%	\$ 50,210	100.0%	\$ 111,893	100.0%	\$ 99,293	100.0%

Home Health Segment	For the Three Months Ended March 31,				For the Three Months Ended June 30,				For the Six Months Ended June 30,			
	2024		2023		2024		2023		2024		2023	
	% of	% of	% of	% of	% of	% of						
	Amount	Segment	Amount	Segment	Amount	Segment	Amount	Segment	Amount	Segment	Amount	Segment
	(in	Net Service	(in	Net Service	(in	Service	(in	Service	(in	Service	(in	Service
	Thousands)	Revenues	Thousands)	Revenues	Thousands)	Revenues	Thousands)	Revenues	Thousands)	Revenues	Thousands)	Revenues
New Mexico	\$7,777	46.1%	\$9,116	73.0%	\$ 8,300	45.9%	\$ 8,093	70.6%	\$ 16,077	46.0%	\$ 17,209	71.9%
Illinois	2,942	17.4	3,369	27.0	3,042	16.8	3,363	29.4	5,984	17.1	6,732	28.1
Tennessee	6,161	36.5	—	—	6,733	37.3	—	—	12,894	36.9	—	—
Total home health segment net service revenues	\$16,880	100.0%	\$12,485	100.0%	\$ 18,075	100.0%	\$ 11,456	100.0%	\$ 34,955	100.0%	\$ 23,941	100.0%

[Table of Contents](#)

A substantial portion of the Company's revenue and accounts receivable are derived from services performed for federal, state and local governmental agencies. The personal care segment derives a significant amount of its net service revenues in Illinois, which represented **38.3** 38.6%, and **39.1** 40.0% of our net service revenues for the three months ended **March 31, 2024** June 30, 2024, and 2023, respectively, and accounted for 38.5% and 39.5% of our net service revenues for the six months ended June 30, 2024 and 2023, respectively. The Illinois Department on Aging, the largest payor program for the Company's Illinois personal care operations, accounted for **20.8** 21.1% and 21.5% of the Company's net service revenues for the three months ended **March 31, 2024** June 30, 2024 and 2023, respectively, and accounted for 20.9% and 21.5% of the Company's net service revenues for the six months ended June 30, 2024 and 2023, respectively.

The related receivables due from the Illinois Department on Aging represented **18.0** 21.7% and 20.7% of the Company's net accounts receivable at **March 31, 2024** June 30, 2024 and December 31, 2023, respectively.

16 20

[Table of Contents](#)

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

You should read the following discussion together with our unaudited condensed consolidated financial statements and the related notes included elsewhere in this quarterly report on Form 10-Q. This discussion contains forward-looking statements about our business and operations. Statements that are predictive in nature, that depend upon or refer to future events or conditions or that include words like "believes," "belief," "expects," "plans," "anticipates," "intends," "projects," "estimates," "may," "might," "would," "should" and similar expressions are intended to be forward-looking statements as defined by the Private Securities Litigation Reform Act of 1995. These statements are based on the beliefs and assumptions of our management based on information currently available to management. Such forward-looking statements are subject to risks, uncertainties and other important factors that could cause actual results and the timing of certain events to differ materially from future results expressed or implied by such forward-looking statements. These risks and uncertainties include, but are not limited to: the impact of macroeconomic conditions, including significant global inflation and elevated interest rates, legislative and political developments, trade disruptions and the potential adverse effects of current geopolitical conditions; business disruptions due to inclement weather, natural disasters, acts of terrorism, pandemics, riots, civil insurrection or social unrest, looting, protests, strikes or street demonstrations; changes in operational and reimbursement processes and payment structures at the state or federal levels; changes in Medicaid, Medicare, other government program and managed care organizations policies and payment rates, and the timeliness of reimbursements received under government programs; changes in, or our failure to comply with, existing, federal and state laws or regulations, or our failure to comply with new government laws or regulations on a timely basis; competition in the healthcare industry; the geographical concentration of our operations; changes in the case mix of consumers and payment methodologies; operational changes resulting from the assumption by managed care organizations of responsibility for managing and paying for our services to consumers; the nature and success of future financial and/or delivery system reforms; changes in estimates and judgments associated with critical accounting policies; our ability to maintain or establish new referral sources; our ability to renew significant agreements or groups of agreements; our ability to attract and retain qualified personnel; federal, state and city minimum wage pressure, including any failure of any governmental entity to enact a minimum wage offset and/or the timing of any such enactment; changes in payments and covered services due to the overall economic conditions and deficit reduction measures by federal and state governments, and our expectations regarding these changes; cost containment initiatives undertaken by federal and state governmental and other third-party payors; our ability to access financing through the capital and credit markets; our ability to meet debt service requirements and comply with covenants in debt agreements; our ability to integrate and manage our information systems; any security breaches, cyber-attacks, loss of data, or cybersecurity threats or incidents, and any actual or perceived failures to comply with legal requirements related to the privacy of confidential consumer data and other sensitive information; the size and growth of the markets for our services, including our expectations regarding the markets for our services; eligibility standards and limits on services imposed by state governmental agencies; the potential for litigation, audits and investigations; discretionary determinations by government officials; our ability to successfully implement our business model to grow our business; our ability to continue identifying, pursuing, consummating and integrating acquisition opportunities, including our ability to complete the Gentiva Acquisition and expand to realize the anticipated benefits from such acquisition, and expanding into new geographic markets; our ability to complete the New York Asset Sale; the impact of acquisitions and dispositions on our business, including the potential inability to realize the benefits of potential acquisitions; the effectiveness, quality and cost of our services; our ability to successfully execute our growth strategy; changes in tax rates; the impact of inclement weather or natural disasters; and various other matters, many of which are beyond our control. In addition, these forward-looking statements are subject to the risk factors set forth in Part I, Item 1A of our Annual Report on Form 10-K for the period ended December 31, 2023, filed with the SEC on February 27, 2024. You should carefully review all of these factors. Moreover, our business may be materially adversely affected by factors that are not currently known to us, by factors that we currently consider immaterial or by factors that are not specific to us, such as general economic conditions. These forward-looking statements were based on information, plans and estimates at the date of this report, and we assume no obligation to update any forward-looking statements to reflect changes in underlying assumptions or factors, new information, future events or other changes, except as may be required by law.

Overview

We are a home care services provider operating three segments: personal care, hospice and home health. Our services are principally provided in-home under agreements with federal, state and local government agencies, managed care organizations, commercial insurers and private individuals. Our consumers are predominantly "dual eligible," meaning they are eligible to receive both Medicare and Medicaid benefits. Managed care organizations accounted for 35.8% 35.1% and 36.6% of our net service revenues during the three months ended **March 31, 2024** June 30, 2024 and 2023, respectively, and 35.4% and 36.6% of our net service revenues during the six months ended June 30, 2024 and 2023, respectively.

21

Table of Contents

A summary of certain consolidated financial results is provided in the table below.

Net service revenues by segment:	For the Three Months Ended March 31,			
	2024		2023	
	(Amounts in Thousands)			
Personal care	\$ 208,003	\$ 190,032		
Hospice	55,863	49,082		
Home health	16,880	12,485		
Total net service revenue	\$ 280,746	\$ 251,599		
Net income	\$ 15,830	\$ 12,675		

17

Table of Contents

Net service revenues by segment:	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2024		2023	
	(Amounts in Thousands)			
Personal care	\$ 212,817	\$ 198,314	\$ 420,820	\$ 388,346
Hospice	56,030	50,210	111,893	99,292
Home health	18,075	11,456	34,955	23,941
Total net service revenues	\$ 286,922	\$ 259,980	\$ 567,668	\$ 511,579
Net income	\$ 18,079	\$ 14,852	\$ 33,909	\$ 27,527

As of **March 31, 2024** June 30, 2024, we provided our services in 22 states through 214 offices. We served approximately 57,000 70,000 and 55,000 62,000 discrete individuals, respectively, during the **three** six months ended **March 31, 2024** June 30, 2024 and 2023. Our personal care segment also includes staffing services, with clients including assisted living facilities, nursing homes and hospice facilities.

Acquisitions

In addition to our organic growth, we have grown through acquisitions that have expanded our presence in current markets, with the goal of having all three levels of in-home care in our markets or facilitating our entry into new markets where in-home care has been moving to managed care organizations or that present other strategic opportunities. organizations.

On January 1, 2023, we completed the acquisition of CareStaff for approximately \$1.0 million, with funding provided by available cash. With the purchase of CareStaff, the Company expanded its personal care services in Florida.

On August 1, 2023, we completed the acquisition of Tennessee Quality Care for approximately \$111.2 million, with funding primarily provided by drawing on the Company's revolving credit facility. The purchase price is subject to the completion of working capital and related adjustments. With the purchase of Tennessee Quality Care, the Company expanded its services within its hospice and home health segment to Tennessee.

On March 9, 2024, we completed our acquisition of the operations of Upstate for \$0.4 million, with funding provided by available cash. With the purchase of Upstate, the Company expanded its personal care services segment in South Carolina.

On June 8, 2024, we entered into the Gentiva Purchase Agreement to acquire the personal care operations of Gentiva, consisting of equity interests and certain assets and liabilities, for a purchase price of approximately \$350.0 million, payable in full in cash at the closing, subject to typical adjustments for working capital and other customary items. The acquired business operates in Arizona, Arkansas, California, Missouri, North Carolina, Tennessee and Texas, and serve approximately 16,000 patients. The Company expects to close this acquisition following completion of regulatory approvals and subject to customary closing conditions and will fund this acquisition through the Company's existing revolving credit facility and a portion of the net proceeds from the Public Offering.

New York Asset Sale

On May 21, 2024, we entered into the New York Asset Sale. The Company entered into a consulting agreement as the transfer of clients and caregivers and payment for assets pursuant to the New York Asset Sale is occurring over time as regulatory approvals are received, coordination of the transfer of clients and caregivers occurs, and the change of control takes place. In connection with this transaction, the Company will cease operations in New York.

Recruiting

As the labor market continues to be tight and unemployment remains at low levels, the competition for new caregivers, including skilled healthcare staff, and support staff continues to be significant. In addition, the United States economy continues to experience significant inflationary pressures and a competitive labor market pressures. To the extent that we continue to experience a shortage of caregivers, it may hinder our ability to fully meet the continuing demand for both our non-clinical and clinical services.

Table of Contents

Revenue by Payor and Significant States

Our payors are principally federal, state and local governmental agencies and managed care organizations. The federal, state and local programs under which the agencies operate are subject to legislative and budgetary changes and other risks that can influence reimbursement rates. We are experiencing a transition of business from government payors to managed care organizations, which we believe aligns with our emphasis on coordinated care and the reduction of the need for acute care.

Our revenue by payor and significant states by segment were as follows:

Personal Care Segment	For the Three Months Ended March 31,			
	2024		2023	
	Amount (in Thousands)	% of Segment Net Service Revenues	Amount (in Thousands)	% of Segment Net Service Revenues
			(in Thousands)	Revenues
State, local and other governmental programs	\$107,754	51.8%	\$95,320	50.1%
Managed care organizations	94,276	45.3	87,901	46.3
Private pay	3,906	1.9	4,226	2.2
Commercial insurance	1,486	0.7	1,669	0.9
Other	581	0.3	916	0.5
Total personal care segment net service revenues	\$208,003	100.0%	\$190,032	100.0%
Illinois	\$107,575	51.8%	\$98,414	51.8%
New Mexico	28,967	13.9	28,474	15.0
New York (1)	23,534	11.3	21,885	11.5

All other states	47,927	23.0	41,259	21.7
Total personal care segment net service revenues	<u>\$208,003</u>	<u>100.0%</u>	<u>\$190,032</u>	<u>100.0%</u>

18

Table of Contents

Personal Care Segment	For the Three Months Ended June 30,				For the Six Months Ended June 30,			
	2024		2023		2024		2023	
	Amount (in Thousands)	% of Segment Net Service Revenues	Amount (in Thousands)	% of Segment Net Service Revenues	Amount (in Thousands)	% of Segment Net Service Revenues	Amount (in Thousands)	% of Segment Net Service Revenues
State, local and other governmental programs	\$ 113,002	53.1 % \$	100,399	50.6 % \$	220,756	52.5 % \$	195,721	50.4 %
Managed care organizations	94,135	44.2	91,276	46.0	188,411	44.8	179,176	46.1
Private pay	3,689	1.7	4,137	2.2	7,595	1.8	8,363	2.2
Commercial insurance	1,467	0.7	1,637	0.8	2,953	0.7	3,306	0.9
Other	524	0.3	865	0.4	1,105	0.2	1,780	0.4
Total personal care segment net service revenues	<u>\$ 212,817</u>	<u>100.0 % \$</u>	<u>198,314</u>	<u>100.0 % \$</u>	<u>420,820</u>	<u>100.0 % \$</u>	<u>388,346</u>	<u>100.0 %</u>
Illinois	\$ 110,774	52.1 % \$	103,864	52.4 % \$	218,349	51.9 % \$	202,279	52.1 %
New Mexico	28,644	13.5	27,907	14.1	57,611	13.7	56,381	14.5
New York ⁽¹⁾	23,299	10.9	23,841	12.0	46,833	11.1	45,727	11.8
All other states	50,100	23.5	42,702	21.5	98,027	23.3	83,959	21.6
Total personal care segment net service revenues	<u>\$ 212,817</u>	<u>100.0 % \$</u>	<u>198,314</u>	<u>100.0 % \$</u>	<u>420,820</u>	<u>100.0 % \$</u>	<u>388,346</u>	<u>100.0 %</u>

(1) In 2019, the selection process for CDPAP fiscal intermediaries has changed significantly in recent years, and the program continues to be an area of focus for New York. In 2019, New York initiated a new RFO process to competitively procure CDPAP fiscal intermediaries. The Company was not one of the entities selected through an RFO process to enter into contracts as a Lead Fiscal Intermediary through the initial RFO process. However, the New York legislature intervened competitively procure fiscal intermediaries that was initiated in 2022, authorizing fiscal intermediary applicants who satisfied certain criteria to continue operating in all counties contained in their RFO application. Although the Company was permitted to continue its CDPAP fiscal intermediary operations, the Company decided in November 2022, to suspend materially all of its new fee-for-service patient admissions through County Social Service Departments in the CDPAP. On June 6, 2023, the NYSDOH notified the Departments. The Company that it had received a contract award. Under this contract, the Company is providing services to all current payors award in June 2023 and has resumed new fee-for-service patient admissions through County Social Service Departments in the CDPAP. The CDPAP continues to be a focus for changes by New York governmental authorities. For example, admissions. However, the New York fiscal year 2025 budget will replace the CDPAP fiscal intermediaries with a single statewide fiscal intermediary with a stated deadline of April 1, 2025. The statewide fiscal intermediary, which will be selected by the NYSDOH, will be able to subcontract with several entities to facilitate the delivery of fiscal intermediary services. All service providers seeking to offer services under CDPAP will be required to contract with the statewide fiscal intermediary or its contractors in order to offer services. The Company does not currently believe it is likely to be selected as the single statewide fiscal intermediary, and it is not possible at this time to assess the likelihood of becoming a subcontractor or the financial terms of any such arrangement. At this time, it is difficult to predict the details of the implementation of these modifications and their final timeline and, thus, their impact on the Company's business and operations. However, we expect this could have a negative impact on our result of the changes and uncertainty in the state, the Company determined that its New York CDPAP business, personal care operations no longer fit its growth strategy and reached an agreement to divest these operations. See Note 4 to the Notes to Unaudited Condensed Consolidated Financial Statements, *Acquisition and Disposition*, though it would not be material to for additional details regarding our business as a whole, divestiture.

Hospice Segment	For the Three Months Ended March 31,			
	2024		2023	
	Amount (in Thousands)	% of Segment Net Service Revenues	Amount (in Thousands)	% of Segment Net Service Revenues
Medicare	\$50,652	90.7 %	\$44,556	90.8 %

Commercial insurance	3,134	5.6	2,547	5.2
Managed care organizations	1,817	3.3	1,647	3.4
Other	260	0.4	332	0.6
Total hospice segment net service revenues	<u>\$55,863</u>	100.0%	<u>\$49,082</u>	100.0%
Ohio	\$20,236	36.2%	\$18,451	37.6%
Illinois	12,252	21.9	11,480	23.4
New Mexico	7,515	13.5	6,486	13.2
All other states	15,860	28.4	12,665	25.8
Total hospice segment net service revenues	<u>\$55,863</u>	100.0%	<u>\$49,082</u>	100.0%

23

[Table of Contents](#)

Hospice Segment	For the Three Months Ended June 30,				For the Six Months Ended June 30,			
	2024		2023		2024		2023	
	% of Segment		% of Segment		% of Segment		% of Segment	
	Amount	Net Service Revenues	Amount	Net Service Revenues	Amount	Net Service Revenues	Amount	Net Service Revenues
	(in Thousands)	(in Thousands)	(in Thousands)	(in Thousands)	(in Thousands)	(in Thousands)	(in Thousands)	(in Thousands)
Medicare	\$ 51,122	91.2%	\$ 45,566	90.7%	\$ 101,774	91.0%	\$ 90,122	90.8%
Commercial insurance	2,844	5.1	2,726	5.4	5,978	5.3	5,273	5.3
Managed care organizations	1,880	3.4	1,567	3.1	3,697	3.3	3,214	3.2
Other	184	0.3	351	0.8	444	0.4	684	0.7
Total hospice segment net service revenues	<u>\$ 56,030</u>	100.0%	<u>\$ 50,210</u>	100.0%	<u>\$ 111,893</u>	100.0%	<u>\$ 99,293</u>	100.0%
Ohio	\$ 20,633	36.8%	\$ 19,332	38.5%	\$ 40,869	36.5%	\$ 37,783	38.1%
Illinois	13,003	23.2	11,606	23.1	25,255	22.6	23,087	23.3
New Mexico	6,895	12.3	6,540	13.0	14,410	12.9	13,026	13.1
All other states	15,499	27.7	12,732	25.4	31,359	28.0	25,397	25.5
Total hospice segment net service revenues	<u>\$ 56,030</u>	100.0%	<u>\$ 50,210</u>	100.0%	<u>\$ 111,893</u>	100.0%	<u>\$ 99,293</u>	100.0%

Home Health Segment	For the Three Months Ended March 31,			
	2024		2023	
	% of Segment		% of Segment	
	Amount	Net Service Revenues	Amount	Net Service Revenues
	(in Thousands)	(in Thousands)	(in Thousands)	(in Thousands)
Medicare	\$ 11,663	69.1%	\$ 9,270	74.2%
Managed care organizations	4,400	26.1	2,539	20.3
Other	817	4.8	676	5.5
Total home health segment net service revenues	<u>\$ 16,880</u>	100.0%	<u>\$ 12,485</u>	100.0%
New Mexico	\$ 7,777	46.1%	\$ 9,116	73.0%
Illinois	2,942	17.4	3,369	27.0
Tennessee	6,161	36.5	—	—
Total home health segment net service revenues	<u>\$ 16,880</u>	100.0%	<u>\$ 12,485</u>	100.0%

Home Health Segment	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2024		2023	
	2024	2023	2024	2023

	Amount	% of						
	(in Thousands)	Segment						
	Net Service	Revenues						
Medicare	\$ 12,517	69.3 %	\$ 8,716	76.1 %	\$ 24,180	69.2 %	\$ 17,988	75.1 %
Managed care organizations	4,676	25.9	2,251	19.6	9,076	26.0	4,789	20.0
Other	882	4.8	489	4.3	1,699	4.8	1,164	4.9
Total home health segment net service revenues	\$ 18,075	100.0 %	\$ 11,456	100.0 %	\$ 34,955	100.0 %	\$ 23,941	100.0 %
New Mexico	\$ 8,300	45.9 %	\$ 8,093	70.6 %	\$ 16,077	46.0 %	\$ 17,209	71.9 %
Illinois	3,042	16.8	3,363	29.4	5,984	17.1	6,732	28.1
Tennessee	6,733	37.3	—	—	12,894	36.9	—	—
Total home health segment net service revenues	\$ 18,075	100.0 %	\$ 11,456	100.0 %	\$ 34,955	100.0 %	\$ 23,941	100.0 %

The personal care segment derives a significant amount of its net service revenues in Illinois, which represented 38.3% 38.6% and 39.1% 40.0% of our net service revenues for the three months ended **March 31, 2024** **June 30, 2024** and 2023, respectively, and accounted for 38.5% and 39.5% of our net service revenues for the six months ended **June 30, 2024** and 2023, respectively.

19

Table of Contents

A significant amount of our net service revenues are derived from one payor, the Illinois Department on Aging, the largest payor program for our Illinois personal care operations, which accounted for 20.8% 21.1% and 21.5% of our net service revenues for the three months ended **March 31, 2024** **June 30, 2024** and 2023, respectively, and accounted for 20.9% and 21.5% of the Company's net service revenues for the six months ended June 30, 2024 and 2023, respectively.

Changes in Reimbursement Rates

Illinois

On November 26, 2019, the City of Chicago voted to approve additional increases in the Chicago minimum wage to \$14 per hour beginning July 1, 2020 and to \$15 per hour beginning July 1, 2021. In each subsequent year, the City is required to raise the wage based on increases in the Consumer Price Index ("CPI") subject to a cap and other requirements. On July 1, 2023, the rate was adjusted to \$15.80 based on the increase in the CPI.

The Illinois fiscal year 2023 budget included an increase of hourly rates for in-home care services to \$25.66, to be effective January 1, 2023. This increase offsets the \$0.40 increase in Chicago minimum wage that occurred on July 1, 2022. In addition, CMS approved a waiver amendment proposal submitted by the Illinois Department of Healthcare and Family Services with regard to its Persons who are Elderly program, further increasing in-home care rates to \$26.92, effective March 1, 2023.

24

Table of Contents

The Illinois **fiscal year 2024 budget** Medicaid omnibus legislation passed in June 2023 included an increase in hourly rates for in-home care services to \$28.07, which took effect on January 1, 2024 and required a minimum wage rate of \$17.00 per hour. CMS approved an amendment to the Illinois HCBS Waiver for Persons Who are Elderly, which included the rate increase for in-home care services to \$28.07, effective January 1, 2024.

The Illinois fiscal year 2025 budget includes an increase in hourly rates for in-home care services to \$29.63, to take effect January 1, 2025, subject to federal approval. This rate supports the required minimum wage of \$18.00 per hour for direct service workers.

Our business will benefit from the rate increases noted above as planned for 2024, 2025, but there is no assurance that there will be additional offsetting rate increases in Illinois for fiscal years beyond fiscal year 2024, 2025, and our financial performance will be adversely impacted for any periods in which an additional offsetting reimbursement rate increase is not in effect.

Impact of Changes in Medicare and Medicaid Reimbursement

Hospice

Hospice services provided to Medicare beneficiaries are paid under the Medicare Hospice Prospective Payment System, under which CMS sets a daily rate for each day a patient is enrolled in the hospice benefit. CMS updates these rates each federal fiscal year. Effective October 1, 2023, CMS increased hospice payment rates by 3.1%. This reflects a 3.3% market basket increase and a negative 0.2 percentage point productivity adjustment. Hospices that do not satisfy quality reporting requirements will be subject to a 4-percentage point reduction to the market basket update.

Overall payments made by Medicare to each hospice provider number are subject to an inpatient cap and an aggregate cap, which is set each federal fiscal year. The inpatient cap limits the number of days of inpatient care to no more than 20% of total patient care days. The aggregate cap, which limits the total Medicare reimbursement that a hospice may receive based on an annual per-beneficiary cap amount and the number of Medicare patients served, was updated to \$33,494.01 for federal fiscal year 2024. If a hospice's Medicare payments exceed its inpatient or aggregate caps, it must repay Medicare the excess amount.

Home Health

Home health services provided to Medicare beneficiaries are paid under the Medicare Home Health Prospective Payment System ("HHPPS"), which uses national, standardized 30-day period payment rates for periods of care that meet a certain threshold of home health visits (periods of care that do not meet the visit threshold are paid a per-visit payment rate for providing care). Although payment is made for each 30-day period, the HHPPS permits continuous 60-day certification periods through which beneficiaries are verified as eligible for the home health benefit. The daily home health payment rate is adjusted for case-mix and area wage levels. CMS uses the Patient-Driven Groupings Model ("PDGM") as the case-mix classification model to place periods of care into payment categories, classifying patients based on clinical characteristics and their resource needs. An outlier adjustment may be paid for periods of care where costs exceed a specific threshold amount.

CMS updates the HHPPS payment rates each calendar year. For calendar year 2024, CMS estimates that Medicare payments to home health agencies will increase by 0.8%. This is based on a home health payment update percentage of 3.0, which reflects a 3.3% market basket update reduced by a productivity adjustment of negative 0.3 percentage points, and an estimated 2.6% decrease associated with the transition to the PDGM, among other changes. Home health providers that do not comply with quality data reporting requirements are subject to a 2-percentage point reduction to their market basket update. In addition, Medicare requires home health agencies to submit a one-time Notice of Admission ("NOA") for each patient that establishes that the beneficiary is under a Medicare home health period of care. Failure to submit the NOA within five calendar days from the start of care will result in a reduction to the 30-day period payment amount for each day from the start of care date until the date the NOA is submitted.

20

Table of Contents

CMS began implementing a nationwide expansion of the Home Health Value-Based Purchasing ("HHVBP") Model in 2022. Under the HHVBP Model, home health agencies receive increases or decreases to their Medicare fee-for-service payments of up to 5% based on performance against specific quality measures relative to the performance of other home health providers. Data collected in each performance year will impact Medicare payments two years later. Calendar year 2023 was the first performance year under the expanded HHVBP Model, which will affect payments in calendar year 2025.

25

Table of Contents

In certain states, payment of claims may be impacted by the Review Choice Demonstration for Home Health Services, a program intended to identify and prevent fraud, reduce the number of Medicare appeals and improve provider compliance with Medicare program requirements. The program currently applies to home health agencies in certain states, including Illinois, Ohio, Oklahoma, North Carolina, Florida and Texas. Providers in states subject to the Review Choice Demonstration may initially select from the following claims review and approval processes: either pre-claim review or post-payment review or a review. Previously, providers could also opt for minimal post-payment review with a 25% payment reduction, but CMS has removed this option. Providers that had selected the minimal post-payment review option will transition to pre-claim or post-payment

review in mid-July. Home health agencies that maintain high compliance levels will be eligible for additional options that may be less burdensome. This program has not had a material impact on our results of operations or financial position.

The IMPACT Act required the Department of Health and Human Services ("HHS"), together with the Medicare Payment Advisory Commission ("MedPAC"), to consider and propose a unified payment system for post-acute care services provided by home health agencies, inpatient rehabilitation facilities, skilled nursing facilities and long-term care hospitals. A unified post-acute care payment system would pay post-acute care providers under a single framework according to a patient's characteristics, rather than based on the post-acute care setting where the patient receives treatment. As required under the statute, CMS and the HHS Office of the Assistant Secretary for Planning and Evaluation issued a report in July 2022 presenting a prototype for a unified post-acute care payment model, and MedPAC submitted a report to Congress in June 2023 evaluating a prototype design. Although both CMS and MedPAC concluded that designing a unified payment system is feasible, CMS noted that universal implementation of a unified payment system would require congressional action and MedPAC cautioned that implementation would be complex. Due to the agency resources required to implement a unified model, MedPAC noted that CMS may consider smaller-scale site-neutral policies to address some of the overlap in patients treated in different settings and highlighted that recent changes to various post-acute care payment systems address some of the concerns underlying the push for a unified model.

New York Consumer Directed Personal Assistance Program ("CDPAP")

The CDPAP is a self-directed care alternative program that allows eligible individuals who need help with activities of daily living or skilled nursing services to choose their caregivers. We provide support services as a CDPAP fiscal intermediary. The Company recognized approximately \$10.4 million \$10.6 million and \$10.1 million \$21.0 million in revenue from the program for the three and six months ended March 31, 2024 June 30, 2024 and 2023, \$10.3 million and \$20.4 million in revenue from the program for the three and six months ended June 30, 2023, respectively.

In 2019, The selection process for CDPAP fiscal intermediaries has changed significantly in recent years and the program continues to be an area of focus for New York initiated a new RFO process to competitively procure CDPAP fiscal intermediaries. governmental authorities. The Company was not one of the entities selected through an RFO process to enter into contracts as a Lead Fiscal Intermediary through the initial RFO process. However, the New York legislature intervened competitively procure fiscal intermediaries that was initiated in 2022, authorizing fiscal intermediary applicants who satisfied certain criteria to continue operating in all counties contained in their RFO application. Although the Company was permitted to continue its CDPAP fiscal intermediary operations, the Company decided 2019 and, in November 2022, decided to suspend materially all of its new fee-for-service patient admissions through County Social Service Departments in the CDPAP. On June 6, 2023, the NYSDOH notified the Departments. The Company that it had received a contract award. Under this contract, the Company is providing services to all current payors award in June 2023 and has resumed new fee-for-service patient admissions through County Social Service Departments in the CDPAP. The CDPAP continues to be a focus for changes by New York governmental authorities. For example, admissions. However, the New York fiscal year 2025 budget which was signed by the governor on April 20, 2024, will replace the CDPAP fiscal intermediaries with a single statewide fiscal intermediary with a stated deadline of April 1, 2025. The statewide fiscal intermediary, which will be selected by the NYSDOH, will be able to subcontract with several entities to facilitate the delivery of fiscal intermediary services. All service providers seeking to offer services under CDPAP will be required to contract with the statewide fiscal intermediary or its contractors in order to offer services. The Company does not currently believe it is likely to be selected as the single statewide fiscal intermediary, and it is not possible at this time to assess the likelihood of becoming a subcontractor or the financial terms of any such arrangement. At this time, it is difficult to predict the details of the implementation of these modifications and their final timeline and, thus, their impact on the Company's business and operations. However, we expect this could have As a negative impact on our result of the changes and uncertainty in the state, the Company determined that its New York CDPAP business, though it would not be material personal care operations no longer fit its growth strategy and reached an agreement to our business as a whole. divest these operations. See Note 4 to the Notes to Unaudited Condensed Consolidated Financial Statements,

21 Acquisition and Divestiture

Table of Contents

for additional details regarding our divestiture.

CMS Final Rule: "Ensuring Access to Medicaid Services"

On April 22, 2024, CMS announced a final rule intended to improve access to services and quality of care for Medicaid beneficiaries across fee-for-service and managed care delivery systems. The final rule includes significant provisions related to HCBS, including the "80/20" or "payment adequacy" requirement, which will require states to ensure that at least 80% of all Medicaid payments a provider receives for homemaker, home health aide, and personal care services, less certain excluded costs, under certain specified programs are spent on total compensation (including benefits) for direct care workers furnishing these services, rather than administrative overhead or profit, subject to limited exceptions. States are required to ensure compliance with the 80/20 requirement by mid-2030. The final rule made a number of technical changes to the definitions used in calculating compliance that clarified or narrowed the revenue covered by the calculation and clarified or expanded the payments to workers that are counted in satisfying the requirement, which combined to make compliance less onerous to providers.

[Table of Contents](#)

The final rule includes several other measures intended to promote transparency and enhance quality and access to services, including a variety of reporting requirements for States. Given the very long implementation period and the likelihood of further changes as a result of litigation, administration changes, further rule-making and state changes in response to the final rule, it is premature to predict the ultimate impact of the final rule on our business.

Components of our Statements of Income

Net Service Revenues

We generate net service revenues by providing our services directly to consumers and primarily on an hourly basis in our personal care segment, on a daily basis in our hospice segment and on an episodic basis in our home health segment. We receive payment for providing such services from our private consumers and payors, including federal, state and local governmental agencies, managed care organizations and commercial insurers.

In our personal care segment, net service revenues are principally provided based on authorized hours, determined by the relevant agency, at an hourly rate, which is either contractual or fixed by legislation, and are recognized at the time services are rendered. In our hospice segment, net service revenues are provided based on daily rates for each of the levels of care and are recognized as services are provided. In our home health segment, net service revenues are based on an episodic basis at a stated rate and recognized based on the number of days elapsed during a period of care within the reporting period. We also record estimated implicit price concessions (based primarily on historical collection experience) related to uninsured accounts to record revenues.

Cost of Service Revenues

We incur direct care wages, payroll taxes and benefit-related costs in connection with providing our services. We also provide workers' compensation and general liability coverage for our employees. Employees are also reimbursed for their travel time and related travel costs in certain instances.

General and Administrative Expenses

Our general and administrative expenses include our costs for operating our network of local agencies and our administrative offices. Our agency expenses consist of costs for supervisory personnel, our community care supervisors and office administrative costs. Personnel costs include wages, payroll taxes and employee benefits. Facility costs include rents, utilities, and postage, telephone and office expenses. Our corporate and support center expenses include costs for accounting, information systems, human resources, billing and collections, contracting, marketing and executive leadership. These expenses consist of compensation, including stock-based compensation, payroll taxes, employee benefits, legal, accounting and other professional fees, travel, general insurance, rents, provision for doubtful accounts and related facility costs. Expenses related to streamlining our operations such as costs related to terminated employees, termination of professional services relationships, other contract termination costs and asset write-offs are also included in general and administrative expenses.

Depreciation and Amortization Expenses

Depreciable assets consist principally of furniture and equipment, network administration and telephone equipment and operating system software. Depreciable and leasehold assets are depreciated or amortized on a straight-line method over their useful lives or, if less and if applicable, their lease terms. We amortize our intangible assets with finite lives, consisting of customer and referral relationships, trade names, trademarks and non-competition agreements, using straight line or accelerated methods based upon their estimated useful lives.

22

[Table of Contents](#)

Interest Expense

Interest expense is reported when incurred and principally consists of interest and unused credit line fees on the credit facility.

Income Tax Expense

All of our income is from domestic sources. We incur state and local taxes in the states in which we operate. The effective income tax rate was 25.7% rates were 26.3% and 22.0% 23.8% for the three months ended **March 31, 2024** June 30, 2024 and 2023, respectively, compared to our federal statutory rate of 21%, respectively. The effective income tax rates were 26.0% and 23.0% for the six months ended June 30, 2024 and 2023, respectively. The difference between our federal statutory rate of 21% and our effective income tax rates was principally due to the inclusion of state taxes and non-deductible compensation, excess tax expense/benefit and partially offset by the use of federal employment tax credits.

[Table of Contents](#)

Results of Operations — Consolidated

Three Months Ended March 31, 2024 June 30, 2024 Compared to **Three Months Ended March 31, 2023** June 30, 2023

The following table sets forth, for the periods indicated, our unaudited condensed consolidated results of operations.

	For the Three Months Ended March 31,						For the Three Months Ended June 30,						
	2024		2023		Change		2024		2023		Change		
	% Of		% Of			% Of		% Of					
	Net		Net			Net		Net					
Service													
Amount		Revenues		Amount		Revenues		Amount		Revenues		Amount	
(Amounts in Thousands, Except Percentages)													
Net service revenues	\$ 280,746	100.0 %	\$ 251,599	100.0 %	\$ 29,147	11.6 %	\$ 286,922	100.0 %	\$ 259,980	100.0 %	\$ 26,942	10.4 %	
Cost of service revenues	192,569	68.6	173,184	68.8	19,385	11.2	193,764	67.5	177,662	68.3	16,102	9.1	
Gross profit	88,177	31.4	78,415	31.2	9,762	12.4	93,158	32.5	82,318	31.7	10,840	13.2	
General and administrative expenses	61,063	21.8	56,360	22.4	4,703	8.3	63,576	22.2	57,397	22.1	6,179	10.8	
Depreciation and amortization	3,469	1.2	3,447	1.4	22	0.6	3,401	1.2	3,382	1.3	19	0.6	
Total operating expenses	64,532	23.0	59,807	23.8	4,725	7.9	66,977	23.4	60,779	23.4	6,198	10.2	
Operating income	23,645	8.4	18,608	7.4	5,037	27.1	26,181	9.1	21,539	8.3	4,642	21.6	
Interest income	(423)	(0.2)	(106)	(0.0)	(317)	299.1	(474)	(0.2)	(291)	(0.1)	(183)	62.8	
Interest expense	2,758	1.0	2,461	1.0	297	12.1	2,114	0.7	2,331	0.9	(217)	(9.3)	
Total interest expense, net	2,335	0.8	2,355	0.9	(20)	(0.8)	1,640	0.5	2,040	0.8	(400)	(19.6)	
Income before income taxes	21,310	7.6	16,253	6.5	5,057	31.1	24,541	8.6	19,499	7.5	5,042	25.9	
Income tax expense	5,480	2.0	3,578	1.4	1,902	53.2	6,462	2.3	4,647	1.8	1,815	39.1	
Net income	\$ 15,830	5.6 %	\$ 12,675	5.0 %	\$ 3,155	24.9 %	\$ 18,079	6.3 %	\$ 14,852	5.7 %	\$ 3,227	21.7 %	

Net service revenues increased by 11.6% 10.4% to \$280.7 million \$286.9 million for the three months ended **March 31, 2024** June 30, 2024 compared to \$251.6 million \$260.0 million for the three months ended **March 31, 2023** June 30, 2023. Revenue increased by \$18.0 million \$14.5 million in our personal care segment, \$6.8 million \$5.8 million in our hospice segment and by \$4.4 million \$6.6 million in our home health segment during the three months ended **March 31, 2024** June 30, 2023, compared to the same period in 2023, 2022. The increase in our personal care segment was mainly due to organic growth, an increase in revenues per billable hour for the three months ended June 30, 2023. The increase in our hospice and home health segment revenue was primarily due to the acquisition of the operations of Tennessee Quality Care on August 1, 2023.

Gross profit, expressed as a percentage of net service revenues, increased to 31.4% 32.5% for the three months ended **March 31, 2024** June 30, 2024, compared to 31.2% 31.7% for the same period in 2023, due to growth an increase in revenue and higher margin in our higher margin home health and hospice segment, segments due to the acquisition of the operations of Tennessee Quality Care on August 1, 2023.

General and administrative expenses increased to \$61.1 million \$63.6 million for the three months ended **March 31, 2024** June 30, 2024, as compared to \$56.4 million \$57.4 million for the three months ended **March 31, 2023** June 30, 2023. The increase in general and administrative expenses was primarily due to the Tennessee Quality Care acquisition that resulted in an increase in administrative employee wage, wages, bonus, tax taxes and benefit costs of \$2.1 million \$3.7 million and an increase in acquisition acquisition-related

expense of \$1.5 million \$1.1 million. General and administrative expenses, expressed as a percentage of net service revenues, decreased increased to 21.8% 22.2% for the three months ended March 31, 2024 June 30, 2024, from 22.4% 22.1% for the three months ended March 31, 2023 June 30, 2023.

Interest expense increased decreased to \$2.8 million \$2.1 million for the three months ended March 31, 2024 June 30, 2024 from \$2.5 million \$2.3 million for the three months ended March 31, 2023 June 30, 2023. The increase decrease in interest expense was primarily due to increased interest rates decreased amounts held under our credit facility for the three months ended March 31, 2024 June 30, 2024 compared to the three months ended March 31, 2023 June 30, 2023.

23

Table of Contents

All of our income is from domestic sources. We incur state and local taxes in states in which we operate. The effective income tax rate was 25.7% 26.3% and 22.0% 23.8% for the three months ended March 31, 2024 June 30, 2024 and 2023, respectively. Our higher effective income tax rate for the three months ended March 31, 2024 June 30, 2024 was principally due to a lower excess tax benefit as well as a lower benefit from the use of federal employment tax credits. For the three months ended March 31, 2024 June 30, 2024 and 2023, the excess tax benefit and federal employment tax credits were 3.5% 2.8% and 6.8% 5.6%, respectively.

28

Table of Contents

Six Months Ended June 30, 2024 Compared to Six Months Ended June 30, 2023

The following table sets forth, for the periods indicated, our unaudited condensed consolidated results of operations.

	For the six months ended June 30,					
	2024		2023		Change	
	% Of		% Of			
	Amount	Revenues	Amount	Revenues	Amount	%
Net service revenues	\$ 567,668	100.0 %	\$ 511,579	100.0 %	\$ 56,089	11.0 %
Cost of service revenues	386,333	68.1	350,846	68.6	35,487	10.1
Gross profit	181,335	31.9	160,733	31.4	20,602	12.8
General and administrative expenses	124,639	22.0	113,757	22.2	10,882	9.6
Depreciation and amortization	6,870	1.2	6,829	1.3	41	0.6
Total operating expenses	131,509	23.2	120,586	23.6	10,923	9.1
Operating income	49,826	8.8	40,147	7.7	9,679	24.1
Interest income	(897)	(0.2)	(397)	(0.1)	(500)	126.1
Interest expense	4,872	0.9	4,792	0.9	80	1.7
Total interest expense, net	3,975	0.7	4,395	0.9	(420)	(9.6)
Income before income taxes	45,851	8.1	35,752	7.0	10,099	28.2
Income tax expense	11,942	2.1	8,225	1.6	3,717	45.2
Net income	\$ 33,909	6.0 %	\$ 27,527	5.4 %	\$ 6,382	23.2 %

Net service revenues increased by 11.0% to \$567.7 million for the six months ended June 30, 2024 compared to \$511.6 million for the six months ended June 30, 2023. Net service revenue increased by \$32.5 million in our personal care segment, by \$12.6 million in our hospice segment and by \$11.0 million in our home health segment during the six months ended June 30, 2024, compared to the same period in 2023. During the six months ended June 30, 2024, the increase in our personal care segment net service revenues was primarily due to an increase in revenue per billable hour, attributable to the rate increases discussed above, compared to the same period in 2023. The increase in net service revenues in our hospice and home health segments is primarily attributable to the acquisition of the operations of Tennessee Quality Care on August 1, 2023.

Gross profit, expressed as a percentage of net service revenues, increased to 31.9% for the six months ended June 30, 2024 compared to 31.4% for the six months ended June 30, 2023 due to an increase in net service revenues and gross profit in our personal care segment and higher margin in our home health and hospice segments due to the acquisition of the operations of Tennessee Quality Care on August 1, 2023.

General and administrative expenses increased to \$124.6 million for the six months ended June 30, 2024 as compared to \$113.8 million for the six months ended June 30, 2023. The increase in general and administrative expenses was primarily due to the Tennessee Quality Care acquisitions that resulted in an increase in administrative employee wages, bonus, taxes and benefit costs of \$5.9 million and an increase in acquisition-related expense of \$2.5 million. General and administrative expenses, expressed as a percentage of net service revenues, decreased to 22.0% for the six months ended June 30, 2024, from 22.2% for the six months ended June 30, 2023.

Interest expense increased to \$4.9 for the six months ended June 30, 2024, as compared to \$4.8 million for the six months ended June 30, 2023. The increase in interest expense was primarily due to increased interest rates under our credit facility for the six months ended June 30, 2024, compared to the six months ended June 30, 2023.

All of our income is from domestic sources. We incur state and local taxes in states in which we operate. The effective income tax rate was 26.0% and 23.0% for the six months ended June 30, 2024 and 2023, respectively. Our higher effective income tax rate for the six months ended June 30, 2024 was principally due to a lower excess tax benefit as well as a lower benefit from the use of federal employment tax credits. For the six months ended June 30, 2024 and 2023, the excess tax benefit and federal employment tax credits were 3.1% and 6.2%, respectively.

Table of Contents

Results of Operations – Segments

The following tables and related analysis summarize our operating results and business metrics by segment:

Personal Care Segment

Operating Results	For the Three Months Ended March 31,						For the Three Months Ended June 30,						For the Six Months Ended June 30,					
	2024		2023		Change		2024		2023		Change		2024		2023		Change	
	% of		% of				% of		% of				% of		% of			
	Segment		Segment				Segment		Segment				Segment		Segment			
	Net		Net				Net		Net				Net		Net			
	Service		Service				Service		Service				Service		Service			
	Amount	Revenues	Amount	Revenues	Amount	%	Amount	Revenues	Amount	Revenues	Amount	%	Amount	Revenues	Amount	Revenues	Amount	%
	(Amounts in Thousands, Except Percentages)						(Amounts in Thousands, Except Percentages)						(Amounts in Thousands, Except Percentages)					
Net service revenues	\$208,003	100.0 %	\$190,032	100.0 %	\$17,971	9.5 %	\$212,817	100.0 %	\$198,314	100.0 %	\$14,503	7.3 %	\$420,820	100.0 %	\$388,346	100.0 %	\$32,474	8.1 %
Cost of services	152,536	73.3	138,383	72.8	14,153	10.2	152,755	71.8	143,972	72.6	8,783	6.1	305,291	72.5	282,355	72.7	22,936	8.0
Gross profit	55,467	26.7	51,649	27.2	3,818	7.4	60,062	28.2	54,342	27.4	5,720	10.5	115,529	27.5	105,991	27.3	9,538	9.0
General and administrative expenses	15,445	7.4	15,935	8.4	(490)	(3.1)	16,973	8.0	16,267	8.2	706	4.3	32,418	7.7	32,202	8.3	216	0.0
Segment operating income	\$40,022	19.3 %	\$35,714	18.8 %	\$4,308	12.1 %	\$ 43,089	20.2 %	\$ 38,075	19.2 %	\$ 5,014	13.2 %	\$ 83,111	19.8 %	\$ 73,789	19.0 %	\$ 9,322	12.0 %

Business Metrics (Actual Numbers, Except Billable Hours in Thousands)										
Locations at period end	153	157					153	157		
Average billable census * (1)	37,715	38,363	(648) (1.7) %		37,993	39,099	(1,106) (2.8) %	37,854	38,707	(853) (2.2) %
Billable hours * (2)	7,590	7,592	(2) -		7,732	7,681	51 0.7	15,322	15,274	48 0.3
Average billable hours per census per month *										
(2)	67.0	65.8	1.2 1.8		67.7	65.3	2.4 3.7	67.4	65.6	1.8 2.1
Billable hours per business day * (2)	116,769	116,805	(36) -		118,956	118,177	779 0.7	117,862	117,491	371 0.3
Revenues per billable hour *										
(2)	\$27.35	\$24.98	\$2.37 9.5 %	\$ 27.47		\$ 25.57	\$ 1.90 7.4 %	\$ 27.41	\$ 25.27	\$ 2.14 8.0 %
Same store growth revenue % *										
(3)	9.3 %	11.4 %			8.8 %	12.6 %			9.3 %	11.7 %

(1) Average billable census is the number of unique clients receiving a billable service during the year and is the total census divided by months in operation during the period.

(2) Billable hours is the total number of hours served to clients during the period. Average billable hours per census per month is billable hours divided by average billable census. Billable hours per total billable hours divided by the number of business days in the period. Revenues per billable hour is revenue, attributed to billable bonus hours, divided by billable hours.

(3) Same store growth reflects the change in year-over-year revenue for the same store base. We define the same store base to include those stores open for at least 52 full weeks. This measure highlights the performance of existing stores, while excluding the impact of acquisitions, new store openings and closures and ARPA associated revenue from this calculation.

* Management deems these metrics to be key performance indicators. Management uses these metrics to monitor our performance, both in our existing operations and acquisitions. Many of these metrics serve as the basis of reported revenues and assessment of these provide direct correlation to the results of operations from period to period and facilitate comparison with the results of our peers. Historical trends established in these metrics can be used to evaluate current operating results, identify trends affecting our business, determine the allocation of resources and assess the quality and potential variability of our cash flows and earnings. We believe they are useful to investors in evaluating and understanding our business but should not be used solely in assessing the Company's performance. These key performance indicators should not be considered superior to, as a substitute for or as an alternative to, and should be considered in conjunction with, the GAAP financial measures presented herein to fully evaluate and understand the business as a whole. These measures may not be comparable to similarly titled performance indicators used by other companies.

The personal care segment derives a significant amount of its net service revenues from operations in Illinois, which represented **38.3%** **38.6%** and **39.1%** **40.0%** of our net service revenues for the three months ended **March 31, 2024** **June 30, 2024** and 2023, respectively, and accounted for 38.5% and 39.5% of our net service revenues for the six months ended **June 30, 2024** and 2023, respectively. One payor, the Illinois Department on Aging, accounted for **20.8%** **21.1%** and 21.5% of net service revenues for the three months ended **March 31, 2024** **June 30, 2024** and 2023, respectively, and accounted for 20.9% and 21.5% of net service revenues for the six months ended **June 30, 2024** and 2023, respectively.

Table of Contents

Net service revenues from state, local and other governmental programs accounted for 51.8% 53.1% and 50.1% 50.6% of personal care segment net service revenues for the three months ended March 31, 2024 June 30, 2024 and 2023, respectively. Managed care organizations accounted for 45.3% 44.2% and 46.3% 46.0% of personal care segment net service revenues for the three months ended March 31, 2024 June 30, 2024 and 2023, respectively, with commercial insurance, private pay and other payors accounting for the remainder of personal care segment net service revenues. Net service revenues from state, local and other governmental programs accounted for 52.5% and 50.4% of net service revenues for the six months ended June 30, 2024 and 2023, respectively. Managed care organizations accounted for 44.8% and 46.1% of personal care segment net service revenues for the six months ended June 30, 2024 and 2023, respectively, with commercial insurance, private pay and other payors accounting for the remainder of net service revenues.

Net 30

Table of Contents

Personal care segment net service revenues increased by 9.5% 7.3% and 8.4% for the three and six months ended March 31, 2024 June 30, 2024, respectively, compared to the three and six months ended March 31, 2023 June 30, 2023. Net service revenues included a 9.5% 7.4% and 8.5% increase in revenues per billable hour for the three and six months ended March 31, 2024 June 30, 2024, respectively, mainly attributed to rate increases discussed above, as compared to the three and six months ended March 31, 2023 June 30, 2023.

Gross profit, expressed as a percentage of net service revenues, increased to 28.2% for the three months ended June 30, 2024 from 27.4% for the three months ended June 30, 2023. This increase was primarily due to an increase in revenues per billable hours of 7.4% resulting in decreases in direct payroll and benefits as a percentage of net service revenues for the three months ended June 30, 2024. Gross profit, expressed as a percentage of net service revenues, decreased marginally increased to 26.7% 27.5% for the three six months ended March 31, 2024 June 30, 2024 from 27.2% 27.3% for the three six months ended March 31, 2023. This decrease June 30, 2023. This increase was primarily due to increases an increase in revenues per billable hour of 8.5% resulting in decreases in direct payroll and benefits expenses as a percentage of net service revenues for the three six months ended March 31, 2024 June 30, 2024 as compared to the six months ended June 30, 2023.

The personal care segment's general and administrative expenses primarily consist of administrative employee wages, taxes and benefit costs, rent, information technology and office expenses. General and administrative expenses, expressed as a percentage of net service revenues, was 7.4% were 7.7% and 8.4% 8.3% for the three six months ended March 31, 2024 June 30, 2024 and 2023, respectively.

Hospice Segment

Operating Results	For the Three Months Ended March 31,						For the Three Months Ended June 30,						For the Six Months Ended June 30,						
	2024		2023		Change		2024		2023		Change		2024		2023		Change		
	% of		% of				% of		% of				% of		% of				
	Segment		Segment				Segment		Segment				Segment		Segment				
	Net		Net				Net		Net				Net		Net				
	Service		Service				Service		Service				Service		Service				
Amount		Revenues		Amount		Revenues		Amount		Amount		%		Amount		Revenues		Amount	
(Amounts in Thousands, Except Percentages)						(Amounts in Thousands, Except Percentages)						(Amounts in Thousands, Except Percentages)						(Amounts in Thousands, Except Percentages)	
Net service revenues	\$55,863	100.0%	\$49,082	100.0%	\$6,781	13.8%	\$ 56,030	100.0%	\$ 50,210	100.0%	\$ 5,820	11.6%	\$ 111,893	100.0%	\$ 99,292	100.0%	\$ 12,601	12.7%	
Cost of services revenues	28,967	51.9	27,267	55.6	1,700	6.2	29,730	53.1	26,606	53.0	3,124	11.7	58,697	52.5	53,873	54.3	4,824	9.0	
Gross profit	26,896	48.1	21,815	44.4	5,081	23.3	26,300	46.9	23,604	47.0	2,696	11.4	53,196	47.5	45,419	45.7	7,777	17.1	
General and administrative expenses	13,439	24.1	13,015	26.5	424	3.3	13,466	24.0	12,768	25.4	698	5.5	26,905	24.0	25,783	26.0	1,122	4.4	

Segment operating income	\$13,457	24.0 %	\$8,800	17.9 %	\$4,657	52.9 %	\$ 12,834	22.9 %	\$ 10,836	21.6 %	\$ 1,998	18.4 %	\$ 26,291	23.5 %	\$ 19,636	19.8 %	\$ 6,655	33.9 %
Business Metrics (Actual Numbers)																		
Locations at period end	38		33												38		34	
Admissions *																		
(1)	3,472		3,324		148	4.5 %	3,194		3,076		118	3.8 %	6,666		6,400		266	4.2 %
Average daily census *	(2)	3,359		3,195	164	5.1	3,477		3,225		252	7.8	3,418		3,210		208	6.5
Average discharge length of stay																		
* (3)	90		88		2	2.3	93		94		(1)	(1.1)	91		91		0	0.0
Patient days *																		
(4)	305,630		287,551		18,079	6.3	316,451		293,502		22,949	7.8	622,081		581,053		41,028	7.1
Revenue per patient day *																		
(5)	\$182.78		\$176.22		\$6.56	3.7 %	\$ 179.47		\$ 174.32		\$ 5.15	3.0 %	\$ 181.10		\$ 175.26		\$ 5.84	3.3 %
Organic growth																		
- Revenue *																		
(6)	5.8 %		2.6 %				6.3 %		(1.1) %				6.1 %		0.5 %			
- Average daily census																		
* (6)	(1.1) %		1.5 %				1.7 %		(3.2) %			0.4 %		1.4 %				

(1) Represents referral process and new patients on service during the period.

(2) Average daily census is total patient days divided by the number of days in the period.

(3) Average length of stay is the average number of days a patient is on service, calculated upon discharge, and is total patient days divided by total discharges in the period.

(4) Patient days is days of service for all patients in the period.

(5) Revenue per patient day is hospice revenue divided by the number of patient days in the period.

(6) Revenue organic growth and average daily census organic growth reflect the change in year-over-year revenue and average daily census for the same store base. We define the same store base to include those stores open for at least 52 full weeks. These measures highlight the performance of existing stores, while excluding the impact of acquisitions, new store openings and closures.

25

Table of Contents

* Management deems these metrics to be key performance indicators. Management uses these metrics to monitor our performance, both in our existing operations and acquisitions. Many of these metrics serve as the basis of reported revenues and assessment of these provide direct correlation to the results of operations from period to period and facilitate comparison with the results of our peers. Historical trends established in these metrics can be used to evaluate current operating results, identify trends affecting our business, determine the allocation of resources and assess the quality and potential variability of our cash flows and earnings. We believe they are useful to investors in evaluating and understanding our business but should not be used solely in assessing the Company's performance. These key performance indicators should not be considered superior to, as a substitute for or as an alternative to, and should be considered in conjunction with, the GAAP financial measures presented herein to fully evaluate and understand the business as a whole. These measures may not be comparable to similarly titled performance indicators used by other companies.

Hospice generates revenue by providing care to patients with a life expectancy of six months or less, as well as related services for their families. Hospice offers four levels of care, as defined by Medicare, to meet the varying needs of patients and their families. The four levels of hospice include routine home care, continuous home care, general inpatient care and respite care. Our hospice segment principally provides routine home care.

Net service revenues from Medicare accounted for 90.7% for both the three months ended March 31, 2024 and 2023, respectively. Net service revenues from managed care organizations accounted for 3.3% and 3.4% for the three months ended March 31, 2024 and 2023, respectively.

Net service revenues increased by \$6.8 million for the three months ended March 31, 2024 compared to the three months ended March 31, 2023, primarily attributed to organic growth and the acquisition of the operations of Tennessee Quality Care on August 1, 2023.

Gross profit, expressed as a percentage of net service revenues, was 48.1% and 44.4% for the three months ended March 31, 2024 and 2023, respectively. For the three months ended March 31, 2024, the increase was mainly attributed to a decrease in direct employee wage, tax and benefit costs as a percentage of net service revenues.

The hospice segment's general and administrative expenses primarily consist of administrative employee wage, tax and benefit costs, rent, information technology and office expenses. General and administrative expenses, expressed as a percentage of net service revenues, was 24.1% and 26.5% for the three months ended March 31, 2024 and 2023, respectively. The decrease in general and administrative expenses as a percentage of net service revenues was primarily due to more efficient operations for administrative employees for the three months ended March 31, 2024.

Home Health Segment

	For the Three Months Ended March 31,					
	2024		2023		Change	
	% of		% of			
	Segment	Segment	Net Service	Net Service	Amount	%
Amount			Revenues	Amount	Revenues	Amount
(Amounts in Thousands, Except Percentages)						
Operating Results						
Net service revenues	\$16,880	100.0%	\$12,485	100.0%	\$4,395	35.2%
Cost of services revenues	11,066	65.6	7,534	60.3	3,532	46.9
Gross profit	5,814	34.4	4,951	39.7	863	17.4
General and administrative expenses	4,537	26.9	2,879	23.1	1,658	57.6
Segment operating income	<u>\$1,277</u>	<u>7.5%</u>	<u>\$2,072</u>	<u>16.6%</u>	<u>\$(795)</u>	<u>(38.4)%</u>
Business Metrics (Actual Numbers)						
Locations at period end	23		13			
New admissions * (1)	4,887		3,893		994	25.5 %
Recertifications * (2)	3,168		1,549		1,619	104.5
Total volume * (3)	8,055		5,442		2,613	48.0
Visits * (4)	106,931		77,828		29,103	37.4 %
Organic growth						
- Revenue * (5)	(15.1)%		13.8%			
- Admissions * (5)	(4.0) %		(3.6) %			

Table of Contents

- (1) Represents new patients during the period.
- (2) A home health certification period is an episode of care that begins with a start of care visit and continues for 60 days. If at the end of the initial episode of care, the patient continues to require home health services, a recertification is required. This represents the number of recertifications during the period.
- (3) Total volume is total admissions and total recertifications in the period.
- (4) Represents number of services to patients in the period.
- (5) Revenue organic growth and admissions organic growth reflect the change in year-over-year revenue and admissions for the same store base. We define the same store base to include those

stores open for at least 52 full weeks. These measures highlight the performance of existing stores, while excluding the impact of acquisitions, new store openings and closures.

* Management deems these metrics to be key performance indicators. Management uses these metrics to monitor our performance, both in our existing operations and acquisitions. Many of these metrics serve as the basis of reported revenues and assessment of these provide direct correlation to the results of operations from period to period and facilitate comparison with the results of our peers. Historical trends established in these metrics can be used to evaluate current operating results, identify trends affecting our business, determine the allocation of resources and assess the quality and potential variability of our cash flows and earnings. We believe they are useful to investors in evaluating and understanding our business but should not be used solely in assessing the Company's performance. These key performance indicators should not be considered superior to, as a substitute for or as an alternative to, and should be considered in conjunction with, the GAAP financial measures presented herein to fully evaluate and understand the business as a whole. These measures may not be comparable to similarly titled performance indicators used by other companies.

Table of Contents

The hospice segment generates net service revenues by providing care to patients with a life expectancy of six months or less, as well as related services for their families. Hospice offers four levels of care, as defined by Medicare, to meet the varying needs of patients and their families. The four levels of hospice include routine home care, continuous home care, general inpatient care and respite care. Our hospice segment principally provides routine home care and continuous home care services, and with the JourneyCare acquisition, expanded into providing general inpatient care services. In our hospice segment, net service revenues from Medicare accounted for 91.2% and 90.7% of total hospice segment net service revenues for the three months ended June 30, 2024 and 2023, respectively, and 91.0% for both the six months ended June 30, 2024 and 2023. Net service revenues from managed care organizations accounted for 3.1% and 3.8% of total hospice segment net service revenues for each the three months ended June 30, 2024 and 2023, respectively, and 3.3% and 3.2% for the six months ended June 30, 2024 and 2023, respectively.

Hospice net service revenues increased by \$5.8 million and \$12.6 million for the three and six months ended June 30, 2024, respectively, compared to the three and six months ended June 30, 2023, primarily attributed to organic growth and the acquisitions of the operations of Tennessee Quality Care on August 1, 2023.

Gross profit, expressed as a percentage of net service revenues, was 46.9% and 47.0% for the three months ended June 30, 2024 and 2023, respectively, and 47.5% and 45.7% for the six months ended June 30, 2024 and 2023, respectively. For the three months ended June 30, 2024, gross profit was relatively consistent with the prior period, and for the six months ended June 30, 2024, the increase was mainly attributed to a decrease in direct employee wages, taxes and benefit costs as a percentage of net service revenues.

The hospice segment's general and administrative expenses primarily consist of administrative employee wages, taxes and benefit costs, rent, information technology and office expenses. General and administrative expenses, expressed as a percentage of net service revenues, were 24.0% and 25.4% for the three months ended June 30, 2024 and 2023, respectively, and 24.0% and 26.0% for the six months ended June 30, 2024 and 2023, respectively. The decrease in general and administrative expenses as a percentage of net service revenues was primarily due to more efficient operations for administrative employees for the three and six months ended June 30, 2024.

Home Health Segment

	For the Three Months Ended June 30,						For the Six Months Ended June 30,													
	2024		2023		Change		2024		2023		Change									
	% of		% of			% of		% of												
	Segment		Segment			Segment		Segment												
	Net Service		Net Service			Net Service		Net Service												
Amount		Revenues		Amount		Revenues		Amount		Revenues		Amount								
(Amounts in Thousands, Except Percentages)											(Amounts in Thousands, Except Percentages)									
Operating Results																				
Net service revenues	\$ 18,075	100.0 %	\$ 11,456	100.0 %	\$ 6,619	57.8 %	\$ 34,955	100.0 %	\$ 23,941	100.0 %	\$ 11,014	46.0 %								
Cost of services revenues	11,279	62.4	7,084	61.8	4,195	59.2	22,345	63.9	14,618	61.1	7,727	52.9								
Gross profit	6,796	37.6	4,372	38.2	2,424	55.4	12,610	36.1	9,323	38.9	3,287	35.3								
General and administrative expenses	4,572	25.3	2,641	23.1	1,931	73.1	9,109	26.1	5,521	23.1	3,588	65.0								
Segment operating income	\$ 2,224	12.3 %	\$ 1,731	15.1 %	\$ 493	28.5 %	\$ 3,501	10.0 %	\$ 3,802	15.8 %	\$ (301)	(7.9) %								
Business Metrics (Actual Numbers)																				
Locations at period end	23						23			13										
New admissions * (1)	4,933		3,439		1,494	43.4 %	9,820		7,332		2,488	33.9 %								
Recertifications * (2)	3,277		1,595		1,682	105.5	6,445		3,144		3,301	105.0								

Total volume * (3)	8,210	5,034	3,176	63.1	16,265	10,476	5,789	55.3
Visits * (4)	111,053	68,293	42,760	62.6 %	217,984	146,121	71,863	49.2 %
Organic growth								
- Revenue * (5)	1.6 %	(10.9) %			(7.1) %		0.7 %	
- Admissions * (5)	9.4 %	(17.5) %			2.3 %		(10.5) %	

(1) Represents new patients during the period.

(2) A home health certification period is an episode of care that begins with a start of care visit and continues for 60 days. If at the end of the initial episode of care, the patient continues to require home health services, a recertification is required. This represents the number of recertifications during the period.

(3) Total volume is total admissions and total recertifications in the period.

(4) Represents number of services to patients in the period.

(5) Revenue organic growth and admissions organic growth reflect the change in year-over-year revenue and admissions for the same store base. We define the same store base to include those stores open for at least 52 full weeks. These measures highlight the performance of existing stores, while excluding the impact of acquisitions, new store openings and closures.

Table of Contents

* Management deems these metrics to be key performance indicators. Management uses these metrics to monitor our performance, both in our existing operations and acquisitions. Many of these metrics serve as the basis of reported revenues and assessment of these provide direct correlation to the results of operations from period to period and facilitate comparison with the results of our peers. Historical trends established in these metrics can be used to evaluate current operating results, identify trends affecting our business, determine the allocation of resources and assess the quality and potential variability of our cash flows and earnings. We believe they are useful to investors in evaluating and understanding our business but should not be used solely in assessing the Company's performance. These key performance indicators should not be considered superior to, as a substitute for or as an alternative to, and should be considered in conjunction with, the GAAP financial measures presented herein to fully evaluate and understand the business as a whole. These measures may not be comparable to similarly titled performance indicators used by other companies.

The home health segment generates net service revenues by providing home health services on a short-term, intermittent or episodic basis to individuals, generally to treat an illness or injury. Net service revenues from Medicare accounted for 69.1% 69.3% and 74.2% 76.1%, managed care organizations accounted for 26.1% 25.9% and 20.3% 19.6% and other accounted for 4.8% 4.3% and 5.5% 6.4% of total home health segment net service revenues for the three months ended March 31, 2024 June 30, 2024 and 2023, respectively. Net service revenues from Medicare accounted for 69.2% and 75.1%, managed care organizations accounted for 26.0% and 20.0% and other accounted for 4.9% and 6.3% of total home health segment net service revenues for the six months ended June 30, 2024 and 2023, respectively. Home health services provided to Medicare beneficiaries are paid under the Medicare Home Health Prospective Payment System, which uses national, standardized 30-day period payment rates for periods of care. CMS uses the PDGM as the case-mix classification model to place periods of care into payment categories, classifying patients based on clinical characteristics. An outlier adjustment may be paid for periods of care in which costs exceed a specific threshold amount.

Net Home health net service revenues increased by \$4.4 million \$6.6 million and \$4.1 million for the three and six months ended March 31, 2024 June 30, 2024, respectively, compared to the three and six months ended March 31, 2023 June 30, 2023. Total visits increased for the three months and six months ended March 31, 2024 June 30, 2024, mainly attributed to the acquisition of Tennessee Quality Care on August 1, 2023.

Gross profit, expressed as a percentage of net service revenues, was 34.4% 37.6% and 39.7% 38.2% for the three months ended March 31, 2024 June 30, 2024 and 2023, respectively, and 36.1% and 38.9% for the six months ended June 30, 2024 and 2023, respectively. For the three and six months ended March 31, 2024 June 30, 2024, the decrease was primarily due to an increase in cost of services service revenues, that which more than offset the increase in net service revenues compared to the three and six months ended March 31, 2023 June 30, 2023. Cost of services revenues for the three months ended March 31, 2024 increased compared to the corresponding period in 2023 due to an increase in direct employee wage, tax and benefit costs.

The home health segment's general and administrative expenses primarily consist of administrative employee wage, tax wages, taxes and benefit costs, rent, information technology and office expenses. General and administrative expenses, expressed as a percentage of net service revenues, was 26.9% were 25.3% and 23.1% for the three months ended March 31, 2024 June 30, 2024 and 2023, respectively, and 26.1% and 23.1% for the six months ended June 30, 2024 and 2023, respectively. General The increase in general and administrative expenses for the three months ended March 31, 2024 increased compared to the corresponding period in 2023, as a percentage of net service revenues was primarily due to an increase increases in administrative employee wage, tax wages, taxes and benefit costs for the three and six months ended March 31, 2024 June 30, 2024.

Liquidity and Capital Resources

Overview

Our primary sources of liquidity are cash on hand and cash from operations and borrowings under our credit facility. At **March 31, 2024** **June 30, 2024** and December 31, 2023, we had cash balances of **\$76.7 million** **\$173.3 million** and \$64.8 million, respectively. At **March 31, 2024** **June 30, 2024**, we had a \$600.0 million revolving credit facility and a \$125.0 million incremental loan facility, which may be for term loans or an increase to the revolving loan commitments. The maturity of this credit facility is July 30, 2026.

During the **three** **six** months ended **March 31, 2024** **June 30, 2024**, we used \$0.4 million in cash to fund the Upstate acquisition and repaid **\$25.0 million** **\$126.4 million** under our revolving credit facility. As of **March 31, 2024** **June 30, 2024**, we had a total of **\$101.4 million** in **no** revolving loans with an interest rate of **7.18%** outstanding on our credit facility and after giving effect to the amount drawn on our credit facility, approximately \$8.0 million of outstanding letters of credit and borrowing limits based on an advance multiple of adjusted EBITDA (as defined in the Credit Agreement), we had **\$486.9 million** **\$504.4 million** of capacity and **\$377.5 million** **\$496.4 million** available for borrowing under our credit facility. At December 31, 2023, we had a total of \$126.4 million revolving credit loans, with an interest rate of 7.21%, outstanding on our credit facility.

27

[Table of Contents](#)

Our credit facility requires us to maintain a total net leverage ratio not exceeding 3.75:1.00. At **March 31, 2024** **June 30, 2024**, we were in compliance with our financial covenants under the Credit Agreement. Although we believe our liquidity position remains strong, we can provide no assurance that we will remain in compliance with the covenants in our Credit Agreement, and in the future, it may prove necessary to seek an amendment with the bank lending group under our credit facility. Additionally, there can be no assurance that we will be able to raise additional funds on terms acceptable to us, if at all.

See Note **7** **9** to the Notes to **Unaudited** Condensed Consolidated Financial Statements, *Long-Term Debt*, for additional details of our long-term debt.

33

[Table of Contents](#)

Public Offering

On June 28, 2024, the Company completed a public offering of an aggregate 1,725,000 shares of common stock, par value \$0.001 per share, including 225,000 shares of common stock sold pursuant to the exercise in full by the underwriters of their option to purchase additional shares, at a public offering price of \$108.00 per share (the "Public Offering"). The Company received net proceeds of approximately \$175.6 million, after deducting underwriting discounts and estimated offering expenses of approximately \$10.7 million. The Company used approximately \$81.4 million from the net proceeds of the Public Offering for the repayment of indebtedness outstanding under its credit facility and may use any remaining net proceeds of the Public Offering for general corporate purposes, including the Company's previously announced planned acquisition of the personal care assets of Gentiva and any future acquisitions or investments. The Public Offering resulted in an increase to additional paid in capital of approximately \$175.6 million on the Company's **Unaudited Condensed Consolidated Balance Sheet** at June 30, 2024.

Current Macroeconomic Conditions and COVID-19 Relief Funding

Economic conditions in the United States continue to be challenging in various respects. For example, the United States economy continues to experience significant inflationary pressures, elevated interest rates and challenging labor market conditions. Any resulting economic downturn would pose a risk to states' revenues, which in turn could affect our reimbursements and collections received for services rendered. Depending on the severity and length of any potential economic downturn as well as the extent of any federal support, states could face significant fiscal challenges and revise their revenue forecasts and adjust their budgets, and sales tax collections and income tax withholdings could be **depressed** in fiscal year 2023 (which will end June 30, 2024 in most states), and, potentially, **future fiscal years** **depressed**. For example, Illinois, New Mexico and New York, our top three personal care markets, previously revised revenue estimates downward for the 2022 fiscal year as the result of earlier negative economic conditions arising from the COVID-19 pandemic. Also, in response to reduced revenues, the state of New York authorized the issuance of short-term bonds and implemented uniform reductions to Medicaid payments, applicable to home health and personal care services (hospice services were exempt).

ARPA Spending Plans

The ARPA provides for \$350 billion in relief funding for eligible state, local, territorial, and Tribal governments to mitigate the fiscal effects of the COVID-19 public health emergency. Additionally, the law provided for a 10 percentage point increase in federal matching funds for Medicaid HCBS from April 1, 2021, through March 31, 2022, provided the state satisfied certain conditions. States are permitted to use the state funds equivalent to the additional federal funds through March 31, 2025. States must use the monies

attributable to this matching fund increase to supplement, not supplant, their level of state spending for the implementation of activities enhanced under the Medicaid HCBS in effect as of April 1, 2021.

HCBS spending plans for the additional matching funds vary by state, but common initiatives in which the Company is participating include those aimed at strengthening the provider workforce (e.g., efforts to recruit, retain, and train direct service providers). The Company is required to properly and fully document the use of such funds in reports to the state in which the funds originated. Funds may be subject to recoupment if not expended or if they are expended on non-approved uses.

During the three and six months ended **March 31, 2024** **June 30, 2024**, the Company received additional state funding provided by the ARPA in an aggregate amount of **\$10.2 million** **\$2.0 million** and **\$12.2 million**, respectively. The Company did not record revenue and related costs of service revenue during the three and six months ended **March 31, 2024** **June 30, 2024**, because revenue recognition criteria were not met. Instead, the Company deferred recognition of the entire **\$10.2 million** **\$12.2 million**, which was received from states with specific spending plans and reporting requirements. Of the total state funding received by the Company pursuant to the ARPA through **March 31, 2024** **June 30, 2024**, the Company utilized **\$2.4 million** **\$2.5 million** and **\$4.9 million** during the three and six months ended **March 31, 2024** **June 30, 2024**, respectively, primarily for caregivers and adding support to recruiting and retention efforts, included as a reduction of cost of service revenues in the Company's Unaudited Condensed Consolidated Statements of Income. As of **March 31, 2024** **June 30, 2024**, the deferred portion of ARPA funding of **\$13.5 million** **\$13.0 million** is included within Government stimulus advances on the Company's Unaudited Condensed Consolidated Balance Sheets.

Medicare sequester

The CARES Act and related laws temporarily lifted the Medicare sequester, which would have otherwise reduced payments to Medicare providers by 2% as required by the Budget Control Act of 2011, from May 1, 2020, through March 31, 2022. The sequestration payment adjustment was phased back in with a 1% reduction beginning April 1, 2022, and returned to 2% on July 1, 2022. These sequestration cuts have been extended through April 2032.

34

Table of Contents

However, the ARPA increased the federal budget deficit in a manner that triggers an additional statutorily mandated sequestration under the PAYGO Act. As a result, an additional Medicare payment reduction of up to 4% was required to take effect in January 2022. However, Congress has delayed implementation of this payment reduction until 2025. We cannot currently determine if, or to what extent, our business, results of operations, financial condition or liquidity will ultimately be impacted by mandated sequestration triggers under the PAYGO Act, or if or when the mandated sequestration will occur. Further, we anticipate that the federal deficit will continue to place pressure on government healthcare programs, and it is possible that future deficit reduction legislation will impose additional Medicare spending reductions.

28

Table of Contents

Cash Flows

The following table summarizes changes in our cash flows:

	For the Three Months Ended March 31,			
	2024		2023	
	(Amounts in Thousands)			
Net cash provided by operating activities	\$	38,678	\$	18,799
Net cash used in investing activities		(1,750)		(1,742)
Net cash (used in) provided by financing activities		(25,000)		(23,475)

	For the Six Months Ended June 30,			
	2024		2023	
	(Amounts in Thousands)			
Net cash provided by operating activities	\$	38,678	\$	18,799
Net cash used in investing activities		(1,750)		(1,742)
Net cash (used in) provided by financing activities		(25,000)		(23,475)

	(Amounts in Thousands)		
Net cash provided by operating activities	\$	57,491	\$ 60,413
Net cash provided by (used in) investing activities		1,798	(2,711)
Net cash provided by (used in) financing activities		49,225	(53,475)

Three Six Months Ended March 31, 2024 June 30, 2024 Compared to **Three Six Months Ended March 31, 2023 June 30, 2023**

Cash flows from operating activities represent the inflow of cash from our payors and the outflow of cash for payroll and payroll taxes, operating expenses, interest and taxes. Net cash provided by operating activities was **\$38.7 million** **\$57.5 million** for the **three six months ended March 31, 2024 June 30, 2024**, compared to net cash **used in provided by** operating activities of **\$18.8 million** **\$60.4 million** for the same period in 2023. The **increase decrease** in cash provided by operations was primarily due to the timing of receipts on accounts receivable and the timing of government stimulus funds. The changes in accounts receivable were primarily related to the growth in revenue and a decrease in days sales outstanding ("DSO") during the **three six months ended March 31, 2024 as June 30, 2024** compared to the **three months ended March 31, 2023**. 2023, as described below. The related receivables due from the Illinois Department on Aging represented **20.8%** **21.7%** and **21.5%** **13.0%** of the Company's net accounts receivable at **March 31, 2024 June 30, 2024** and **March 31, 2023 June 30, 2023**, respectively, respectively, as discussed below.

Net cash **used in provided by** investing activities for the **three six months ended March 31, 2024, June 30, 2024** primarily consisted of \$0.4 million of net cash used for the Upstate acquisition and **\$1.4 million** **\$2.4 million** for property and equipment purchases, which were primarily related to our ongoing investments in **our** technology infrastructure, **fixed assets**, offset by \$4.6 million in proceeds received as a deposit on the sale of our **New York business**. Net cash used in investing activities for the **three six months ended March 31, 2023 June 30, 2023** primarily consisted of **\$1.0 million** **\$0.9 million** of net cash used for the CareStaff acquisition and **\$0.7 million** **\$1.8 million** of cash used for the **purchase of property and equipment purchases, equipment**.

Net cash provided by financing activities for the six months ended June 30, 2024 primarily related to a **\$126.4 million** payment on the revolver portion of our credit facility, offset by \$175.6 million in net proceeds received from the Public Offering. Net cash used in financing activities for the **three six months ended March 31, 2024, June 30, 2023** primarily consisted of related to a **\$25.0 million** **\$53.5 million** payment on the revolver portion of our credit facility. Net For the six months ended June 30, 2023, net cash used in provided by financing activities for included cash received from the **three months ended March 31, 2023** primarily consisted exercise of **\$23.5 million** payment on the revolver portion stock options of our credit facility \$0.25 million.

Outstanding Accounts Receivable

Gross accounts receivable as of **March 31, 2024 June 30, 2024** and December 31, 2023 were approximately **\$106.8 million** **\$111.5 million** and **\$117.8 million**, respectively. Outstanding accounts receivable, net of allowance for credit losses, decreased by **\$10.8 million** **\$6.3 million** as of **March 31, 2024 June 30, 2024** as compared to December 31, 2023. Accounts receivable for the Illinois Department on Aging decreased approximately **\$10.6 million** **\$5.2 million** during the **quarter six months ended March 31, 2024 June 30, 2024**. Our collection procedures include review of account aging and direct contact with our payors. We have historically not used collection agencies. An uncollectible amount is written off to the allowance account after reasonable collection efforts have been exhausted.

We calculate our DSO by taking the trade accounts receivable outstanding, net of allowance for credit losses for doubtful accounts, divided by the net service revenues for the last quarter, multiplied by the number of days in that quarter. Our DSOs were **35** **36** days and 39 days at **March 31, 2024 June 30, 2024** and December 31, 2023, respectively. The DSOs for our largest payor, the Illinois Department on Aging, were **30** **37** days and 50 days at **March 31, 2024 June 30, 2024** and December 31, 2023, respectively.

Table of Contents

Off-Balance Sheet Arrangements

As of **March 31, 2024 June 30, 2024**, we did not have any off-balance sheet guarantees or arrangements with unconsolidated entities.

Critical Accounting Policies and Estimates

There have been no material changes to our critical accounting policies and estimates previously disclosed under the caption "Management's Discussion and Analysis of Financial Condition and Results of Operations — Critical Accounting Policies and Estimates" set forth in Part II, Item 7 of our Annual Report on Form 10-K for the period ended December 31, 2023, filed on February 27, 2024.

Recently Issued Accounting Pronouncements

Refer to Note 2 to the Notes to **Unaudited** Condensed Consolidated Financial Statements **(Unaudited)** for further discussion.

29 36

[Table of Contents](#)

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to market risk associated with changes in interest rates on our variable rate long-term debt. As of **March 31, 2024** **June 30, 2024**, however, we had no outstanding borrowings of approximately \$101.4 million on our credit facility, all of such borrowings were subject to variable interest rates. If the variable rates on this debt were 100 basis points higher than the rate applicable to the borrowing during the three month period ended March 31, 2024, our net income would have decreased by \$0.2 million, or \$0.01 per diluted share. We do not currently have any derivative or hedging arrangements, or other known exposures, to changes in interest rates.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and our Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of **March 31, 2024** **June 30, 2024**. The term "disclosure controls and procedures," as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act") means controls and other procedures of an issuer that are designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Exchange Act, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Exchange Act is accumulated and communicated to the issuer's management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

Based on the evaluation of our disclosure controls and procedures, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of **March 31, 2024** **June 30, 2024**.

Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting identified in connection with the evaluation required by Rule 13a-15(d) and 15d-15(d) of the Exchange Act that occurred during the fiscal quarter ended **March 31, 2024** **June 30, 2024** that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

30 37

[Table of Contents](#)

PART II – OTHER INFORMATION

Item 1. Legal Proceedings

Legal Proceedings

From As disclosed in Note 11 to the Condensed Consolidated Financial Statements in Part I, Item 1—"Financial Statements (Unaudited)," which is incorporated herein by reference, from time to time, we are subject to legal and/or administrative proceedings incidental to our business. It is the opinion of management that the outcome of pending legal and/or administrative proceedings will not have a material effect on our financial position and results of operations.

Item 1A.Risk Factors

Investing in our common stock involves a high degree of risk. You should carefully consider the risk factors discussed under the caption "Risk Factors" set forth in Part I, Item 1A, of our Annual Report on Form 10-K for the year ended December 31, 2023, filed on February 27, 2024. There Except as set forth below, there have been no material

changes to the risk factors previously disclosed under the caption "Risk Factors" in our Annual Report on Form 10-K. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition or operating results.

We may fail to complete the acquisition of Gentiva on a timely basis or at all and may not realize the benefits that are anticipated from the Gentiva Acquisition.

We have entered into the Gentiva Purchase Agreement to acquire the personal care business of Gentiva, for a purchase price of approximately \$350.0 million, payable in full in cash at the closing, subject to customary adjustments for working capital and other items. The Gentiva Acquisition is expected to close upon the completion of regulatory approvals and subject to the satisfaction of other closing conditions.

We cannot provide any assurance that we will be able to successfully consummate the Gentiva Acquisition as provided for under the Gentiva Purchase Agreement, or, if such acquisition is completed, we cannot predict the timing of such closing. In addition, we have incurred, and will continue to incur, significant costs, expenses and fees for professional services and other transaction costs in connection with the Gentiva Acquisition, and these fees and costs are payable by us regardless of whether the Gentiva Acquisition is consummated. If we fail to consummate the Gentiva Acquisition or should the completion be significantly delayed, we could fail to realize all or a portion of the intended economic benefits of such acquisition. Any failure to complete the Gentiva Acquisition could have a negative impact on our business, financial condition and the market price of our common stock.

The benefits that are expected to result from the Gentiva Acquisition will depend, in part, on our ability to realize the growth opportunities we anticipate from the Gentiva Acquisition, which is contingent, in part, on successful integration and Gentiva performing in accordance with our expectations. Even a successful integration and meeting performance expectations may not result in the realization of the full benefits we currently expect, nor can we give assurances that these benefits will be achieved when expected or at all. Moreover, we expect to incur expenses in connection with the integration of Gentiva, and as such, the benefits may be offset by costs incurred or delays in integrating the businesses. Further, our due diligence review of Gentiva may not have successfully identified all potential issues. In addition, the integration of Gentiva may result in material unanticipated problems, expenses, liabilities, regulatory risks, and diversion of management's attention.

The pendency of the Gentiva Acquisition could cause disruptions and create uncertainty surrounding our business and affect our relationships with our customers and employees. We have diverted, and will continue to divert, significant management resources to complete the Gentiva Acquisition, which could have a negative impact on our ability to manage existing operations or pursue alternative strategic transactions, which could adversely affect our business, financial condition and results of operations. Until the completion of the Gentiva Acquisition, holders of shares of our common stock will be exposed to the risks faced by our existing business without any of the potential benefits from the Gentiva Acquisition. As a result of investor perceptions about the terms, conditions, risks or benefits of the Gentiva Acquisition, the market price of shares of our common stock may decline.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults Upon Senior Securities

None.

38

Table of Contents

Item 4. Mine Safety Disclosures

None.

Item 5. Other Information

Not applicable. Without limiting During the generally quarter ending June 30, 2024, each of the foregoing, during following directors and Section 16 officers adopted a Rule 10b5-1 Trading Arrangement (as defined in Item 408(a) of Regulation S-K) to sell common shares:

Name	Title	Adoption Date	Expiration Date ⁽¹⁾	Shares Vesting and Subject to Sell-To-Cover ⁽²⁾	Other Shares Being Sold (Subject to Certain Conditions)
Roberton Stevenson	EVP and Chief Human Resources Officer	June 12, 2024	June 14, 2025	3,330	n/a
Michael Wattenbarger	EVP and Chief Information Officer	June 12, 2024	February 24, 2025	3,539	n/a
R. Dirk Allison	Chief Executive Officer and Chairman of the Board	June 12, 2024	February 24, 2025	26,609	n/a

Darby Anderson	EVP and Chief Government Affairs & Community Relations Officer	June 12, 2024	February 24, 2025	4,823	n/a
W. Bradley Bickham	President and Chief Operating Officer	June 13, 2024	February 24, 2025	14,308	n/a
Cliff Blessing	EVP and Chief Development Officer	June 12, 2024	April 20, 2025	2,752	n/a
Brian Poff	EVP, Chief Financial Officer, Secretary and Treasurer	June 12, 2024	February 24, 2025	13,207	n/a
Monica Raines	EVP and Chief Compliance and Quality Officer	June 13, 2024	March 1, 2025	3,168	n/a
Sean Gaffney	EVP and Chief Legal Officer	June 14, 2024	February 24, 2025	4,823	n/a
Brian Poff	EVP, Chief Financial Officer, Secretary and Treasurer	June 13, 2024	December 13, 2024	n/a	6,839
David Tucker	EVP and Chief Strategy Officer	June 14, 2024	February 24, 2025	4,142	n/a

⁽¹⁾ Each plan will expire on the quarter ended March 31, 2024, no date represented in the table or upon the earlier completion of all transactions contemplated by the arrangement.

⁽²⁾ This column indicates the total number of shares vesting in connection with equity awards, not the number of shares to be sold. The actual number of shares to be sold will be a smaller number based on whatever is required to satisfy payment of applicable withholding taxes under sell-to-cover arrangements.

Each trading arrangement noted above is intended to satisfy the affirmative defense in Rule 10b5-1(c). No other director or Section 16 officer adopted or terminated any Rule 10b5-1 trading arrangements or non-Rule 10b5-1 trading arrangements, as such terms are defined in Item 408(a) of Regulation S-K, during the quarter ending June 30, 2024.

31 39

Table of Contents

Item 6. Exhibits

EXHIBIT INDEX

Exhibit Number	Description of Document	Incorporated by Reference			Exhibit Number
		Form	File No.	Date Filing	
3.1	Amended and Restated Certificate of Incorporation of the Company dated as of October 27, 2009.	10-Q	001-34504	11/20/2009	3.1
3.2	Amended and Restated Bylaws of the Company, as amended by the First Amendment to the Amended and Restated Bylaws.	10-Q	001-34504	05/9/2013	3.2
4.1	Form of Common Stock Certificate.	S-1	333-160634	10/2/2009	4.1
31.1	Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934 as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.				
31.2	Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934 as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.				
32.1	Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.				
32.2	Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.				

101.INS	Inline XBRL Instance Document (the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document).
101.SCH	Inline XBRL Taxonomy Extension Schema Document.
101.CAL	Inline XBRL Taxonomy Calculation Linkbase Document.
101.LAB	Inline XBRL Taxonomy Label Linkbase Document.
101.PRE	Inline XBRL Presentation Linkbase Document.
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document and contained in Exhibit 101).

Exhibit Number	Description of Document	Incorporated by Reference			Exhibit Number
		Form	File No.	Date Filing	
3.1	Amended and Restated Certificate of Incorporation of the Company dated as of October 27, 2009.	10-Q	001-34504	11/20/2009	3.1
3.2	Amended and Restated Bylaws of the Company, as amended by the First Amendment to the Amended and Restated Bylaws.	10-Q	001-34504	5/9/2013	3.2
4.1	Form of Common Stock Certificate.	S-1	333-160634	10/2/2009	4.1
10.1	Stock and Asset Purchase Agreement, dated June 8, 2024, by and between Addus HealthCare, Inc. and Curo Health Services, LLC.	8-K/A	001-34504	6/26/2024	10.1
31.1	Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934 as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.				
31.2	Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934 as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.				
32.1	Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.				
32.2	Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.				
101.INS	Inline XBRL Instance Document (the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document).				
101.SCH	Inline XBRL Taxonomy Extension Schema Document.				
101.CAL	Inline XBRL Taxonomy Calculation Linkbase Document.				
101.LAB	Inline XBRL Taxonomy Label Linkbase Document.				
101.PRE	Inline XBRL Presentation Linkbase Document.				

101.DEF Inline XBRL Taxonomy Extension Definition Linkbase Document.

104 Cover Page Interactive Data File (embedded within the Inline XBRL document and contained in Exhibit 101).

3240

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ADDUS HOMECARE CORPORATION

Date: **May 7, 2024** August 6, 2024

By: _____

/s/ R. DIRK ALLISON

R. Dirk Allison
Chairman and Chief Executive Officer
(As Principal Executive Officer)

Date: **May 7, 2024** August 6, 2024

By: _____

/s/ BRIAN POFF

Brian Poff
Chief Financial Officer
(As Principal Financial Officer)

3341

Exhibit 31.1

CERTIFICATIONS OF CHIEF EXECUTIVE OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, R. Dirk Allison, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Addus HomeCare Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating

registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

- b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's at record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **May 7, 2024** August 6, 2024

By: **/s/ R. Dirk Allison**

R. Dirk Allison

Chairman and Chief Executive Officer

Exhibit 31.2

**CERTIFICATIONS OF CHIEF FINANCIAL OFFICER
PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Brian Poff, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Addus HomeCare Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(f) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's at record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **May 7, 2024** August 6, 2024

By: **/s/ Brian Poff**

Brian Poff

Chief Financial Officer

Exhibit 32.1

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER
PURSUANT TO 18 U.S.C. SECTION 1350
(AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002)**

In connection with the Quarterly Report on Form 10-Q for the fiscal quarter ended **March 31, 2024** **June 30, 2024** of Addus HomeCare Corporation (the "Company") as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, R. Dirk Allison, Chairman and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: **May 7, 2024** **August 6, 2024**

By: /s/ R. Dirk Allison

R. Dirk Allison
Chairman and Chief Executive Officer

Exhibit 32.2

**CERTIFICATION OF CHIEF FINANCIAL OFFICER
PURSUANT TO 18 U.S.C. SECTION 1350
(AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002)**

In connection with the Quarterly Report on Form 10-Q for the fiscal quarter ended **March 31, 2024** **June 30, 2024** of Addus HomeCare Corporation (the "Company") as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Brian Poff, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: **May 7, 2024** **August 6, 2024**

By: /s/ Brian Poff

Brian Poff
Chief Financial Officer

DISCLAIMER

THE INFORMATION CONTAINED IN THE REFINITIV CORPORATE DISCLOSURES DELTA REPORT™ IS A COMPARISON OF TWO FINANCIALS PERIODIC REPORTS. THERE MAY BE MATERIAL ERRORS, OMISSIONS, OR INACCURACIES IN THE REPORT INCLUDING THE TEXT AND THE COMPARISON DATA AND TABLES. IN NO WAY DOES REFINITIV OR THE APPLICABLE COMPANY ASSUME ANY RESPONSIBILITY FOR ANY INVESTMENT OR OTHER DECISIONS MADE BASED UPON THE INFORMATION PROVIDED IN THIS REPORT. USERS ARE ADVISED TO REVIEW THE APPLICABLE COMPANY'S ACTUAL SEC FILINGS BEFORE MAKING ANY INVESTMENT OR OTHER DECISIONS.

©2024, Refinitiv. All rights reserved. Patents Pending.