

REFINITIV

DELTA REPORT

10-Q

CARRIER GLOBAL CORP

10-Q - SEPTEMBER 30, 2024 COMPARED TO 10-Q - JUNE 30, 2024

The following comparison report has been automatically generated

TOTAL DELTAS 4910

■ CHANGES	267
■ DELETIONS	686
■ ADDITIONS	3957

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **June 30, 2024** **September 30, 2024**
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 001-39220

CARRIER GLOBAL CORPORATION

(Exact name of registrant as specified in its charter)

Delaware

83-4051582

(State or Other Jurisdiction of Incorporation or Organization)

(I.R.S. Employer Identification No.)

13995 Pasteur Boulevard, Palm Beach Gardens, Florida 33418

(Address of principal executive offices, including zip code)

(561) 365-2000

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock (\$0.01 par value)	CARR	New York Stock Exchange
4.375% Notes due 2025	CARR25	New York Stock Exchange
4.125% Notes due 2028	CARR28	New York Stock Exchange
4.500% Notes due 2032	CARR32	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (\$232.405) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer Smaller reporting company Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of **July 15, 2024** **October 15, 2024**, there were **902,751,929** **897,227,361** shares of Common Stock outstanding.

CARRIER GLOBAL CORPORATION
CONTENTS OF QUARTERLY REPORT ON FORM 10-Q
Three and **Six Nine** Months Ended **June 30, 2024** **September 30, 2024**

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Carrier Global Corporation and its subsidiaries' names, abbreviations thereof, logos and product and service designators are all either the registered or unregistered trademarks or trade names of Carrier Global Corporation and its subsidiaries. Names, abbreviations of names, logos and products and service designators of other companies are either the registered or unregistered trademarks or trade names of their respective owners. As used herein, the terms "we," "us," "our," "the Company" or "Carrier," unless the context otherwise requires, mean Carrier Global Corporation and its subsidiaries. References to internet websites in this Form 10-Q are provided for convenience only. Information available through these websites is not incorporated by reference into this Form 10-Q.

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PART I – FINANCIAL INFORMATION

Item 1. Financial Statements

CARRIER-CARRIER GLOBAL CORPORATION
CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
(Uaudited)

(In millions, except per share amounts)	Three Months Ended		Six Months Ended June		(In millions, except per share amounts)	Three Months Ended		Nine Months Ended		(In millions, except per share amounts)	2024		2023	
	June 30,	30,	September 30,	September 30,		2024	2023	2024	2023		2024	2023	2024	2023
Net sales														
Product sales														
Product sales														
Product sales														

Service sales	
Total Net sales	
Costs and expenses	
Cost of products sold	
Cost of products sold	
Cost of products sold	
Cost of services sold	
Research and development	
Selling, general and administrative	
Total Costs and expenses	
Equity method investment net earnings	
Other income (expense), net	
Operating profit	
Non-service pension (expense) benefit	
Interest (expense) income, net	
Income from operations before income taxes	
Earnings before income taxes	
Income tax (expense) benefit	
Net income from operations	
Less: Non-controlling interest in subsidiaries' earnings from operations	
Net income attributable to common shareowners	
Net income attributable to common shareowners	
Net income attributable to common shareowners	
Earnings from continuing operations	
Discontinued operations, net of tax	
Net earnings (loss)	
Less: Non-controlling interest in subsidiaries'	
Net earnings (loss) attributable to common shareowners	
Amounts attributable to common shareowners:	
Continuing operations	
Continuing operations	
Continuing operations	
Discontinued operations	
Net earnings (loss) attributable to common shareowners	
Earnings per share	
Earnings per share	
Earnings per share	
Basic	
Basic	
Basic	
Diluted	
Weighted-average number of shares outstanding	
Weighted-average number of shares outstanding	
Basic:	
Basic:	
Basic:	
Continuing operations	
Continuing operations	

Continuing operations	
Discontinued operations	
Net earnings (loss)	
Diluted:	
Continuing operations	
Continuing operations	
Continuing operations	
Discontinued operations	
Net earnings (loss)	

Weighted-average number of shares outstanding

Basic	
Basic	
Basic	
Diluted	

The accompanying notes are an integral part of the Unaudited Condensed Consolidated Financial Statements.

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CARRIER GLOBAL CORPORATION
CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (LOSS)
(Unaudited)

(In millions)	Three Months Ended June 30,		Six Months Ended June 30,		(In millions)	
	Three Months Ended September 30,		Nine Months Ended September 30,			
	2024	2023	2024	2023		
Net income from operations						
Other comprehensive income (loss), net of tax:						
Other comprehensive income (loss), net of tax:						
Net earnings (loss)						
Other comprehensive income (loss), net of tax:						
Foreign currency translation adjustments arising during period						
Foreign currency translation adjustments arising during period						
Foreign currency translation adjustments arising during period						
Pension and post-retirement benefit plan adjustments						
Pension and post-retirement benefit plan adjustments						
Pension and post-retirement benefit plan adjustments						
Amortization of unrealized cash flow hedging gain (loss)						
Unrealized cash flow hedging gain (loss) arising during period						
Amortization of unrealized cash flow hedging gain (loss)						
Unrealized cash flow hedging gain (loss) arising during period						
Unrealized cash flow hedging gain (loss) arising during period						
Amortization of unrealized cash flow hedging gain (loss)						
Divestitures						
Other comprehensive income (loss), net of tax						
Other comprehensive income (loss), net of tax						
Other comprehensive income (loss), net of tax						
Comprehensive income (loss)						

Less: Comprehensive income (loss) attributable to non-controlling interest

Comprehensive income (loss) attributable to common shareowners

The accompanying notes are an integral part of the Unaudited Condensed Consolidated Financial Statements.

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CARRIER GLOBAL CORPORATION
CONDENSED CONSOLIDATED BALANCE SHEET
(Unaudited)

(In millions)	(In millions)	As of			
		June 30, 2024	December 31, 2023	September 30, 2024	December 31, 2023
Assets					
Cash and cash equivalents					
Cash and cash equivalents					
Cash and cash equivalents					
Accounts receivable, net					
Contract assets					
Inventories, net					
Assets held for sale					
Other current assets					
Total current assets					
Future income tax benefits					
Fixed assets, net					
Operating lease right-of-use assets					
Intangible assets, net					
Goodwill					
Pension and post-retirement assets					
Equity method investments					
Other assets					
Other assets					
Other assets					
Total Assets					
Liabilities and Equity					
Liabilities and Equity					
Liabilities and Equity					
Accounts payable					
Accounts payable					
Accounts payable					
Accrued liabilities					
Contract liabilities					
Liabilities held for sale					
Current portion of long-term debt					
Total current liabilities					
Long-term debt					
Future pension and post-retirement obligations					
Future income tax obligations					
Operating lease liabilities					

Other long-term liabilities		
Other long-term liabilities		
Other long-term liabilities		
Total Liabilities		
Commitments and contingent liabilities (Note 19)	Commitments and contingent liabilities (Note 19)	Commitments and contingent liabilities (Note 19)
Equity		
Common stock		
Common stock		
Common stock		
Treasury stock		
Additional paid-in capital		
Retained earnings		
Accumulated other comprehensive loss		
Non-controlling interest		
Total Equity		
Total Liabilities and Equity		

The accompanying notes are an integral part of the Unaudited Condensed Consolidated Financial Statements.

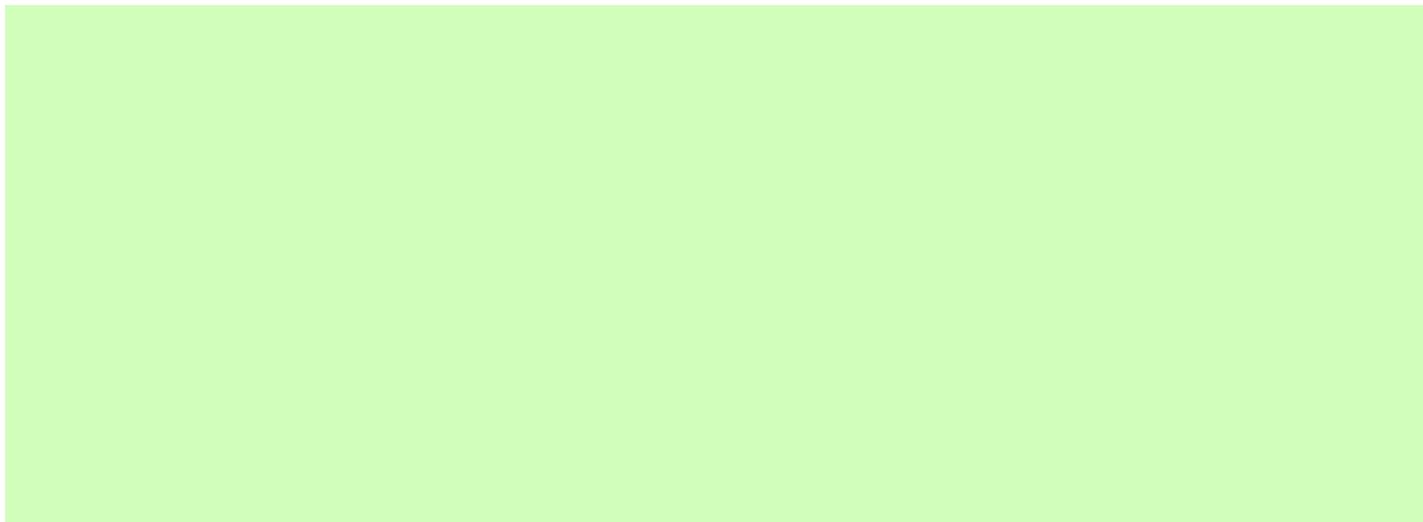
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CARRIER GLOBAL CORPORATION
CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
(Unaudited)

<i>(In millions)</i>	Accumulated Other							
	Comprehensive Income (Loss)	Common Stock	Treasury Stock	Additional Paid- In Capital	Retained Earnings	Non-Controlling Interest		Total Equity
Balance as of December 31, 2023	\$ (1,486)	\$ 9	\$ (1,972)	\$ 5,535	\$ 6,591	\$ 328	\$ 9,005	
Net earnings (loss)	—	—	—	—	269	20	289	
Other comprehensive income (loss), net of tax	(386)	—	—	—	—	(3)	(389)	
Shares issued under incentive plans, net	—	—	—	(22)	—	—	(22)	
Stock-based compensation	—	—	—	23	—	—	23	
Acquisition of VCS Business	—	—	—	3,000	—	—	3,000	
Balance as of March 31, 2024	\$ (1,872)	\$ 9	\$ (1,972)	\$ 8,536	\$ 6,860	\$ 345	\$ 11,906	
Net earnings (loss)	—	—	—	—	2,337	32	2,369	
Other comprehensive income (loss), net of tax	186	—	—	—	—	(1)	185	
Dividends declared on common stock ⁽¹⁾	—	—	—	—	(343)	—	(343)	
Shares issued under incentive plans, net	—	—	—	2	—	—	2	
Stock-based compensation	—	—	—	25	—	—	25	
Dividends attributable to non-controlling interest	—	—	—	—	—	(65)	(65)	
Balance as of June 30, 2024	\$ (1,686)	\$ 9	\$ (1,972)	\$ 8,563	\$ 8,854	\$ 311	\$ 14,079	
Net earnings (loss)	—	—	—	—	447	34	481	
Other comprehensive income (loss), net of tax	884	—	—	—	—	9	893	
Shares issued under incentive plans, net	—	—	—	(3)	—	—	(3)	
Stock-based compensation	—	—	—	28	—	—	28	
Dividends attributable to non-controlling interest	—	—	—	—	—	(5)	(5)	
Treasury stock repurchase	—	—	(431)	—	—	—	(431)	
Balance as of September 30, 2024	\$ (802)	\$ 9	\$ (2,403)	\$ 8,588	\$ 9,301	\$ 349	\$ 15,042	

⁽¹⁾ Cash dividends declared were \$0.38 per share for the three months ended June 30, 2024

The accompanying notes are an integral part of the Unaudited Condensed Consolidated Financial Statements.



(In millions)	Accumulated Other							
	Comprehensive Income (Loss)	Common Stock	Treasury Stock	Additional Paid-In Capital	Retained Earnings	Non-Controlling Interest	Total Equity	
Balance as of December 31, 2023	\$ (1,486)	\$ 9	\$ (1,972)	\$ 5,535	\$ 6,591	\$ 328	\$ 9,005	
Net income	—	—	—	—	269	20	289	
Other comprehensive income (loss), net of tax	(386)	—	—	—	—	(3)	(389)	
Shares issued under incentive plans, net	—	—	—	(22)	—	—	(22)	
Stock-based compensation	—	—	—	23	—	—	23	
Acquisition of VCS Business	—	—	—	3,000	—	—	3,000	
Balance as of March 31, 2024	\$ (1,872)	\$ 9	\$ (1,972)	\$ 8,536	\$ 6,860	\$ 345	\$ 11,906	
Net income	—	—	—	—	2,337	32	2,369	
Other comprehensive income (loss), net of tax	186	—	—	—	—	(1)	185	
Dividends declared on common stock ⁽¹⁾	—	—	—	—	(343)	—	(343)	
Shares issued under incentive plans, net	—	—	—	2	—	—	2	
Stock-based compensation	—	—	—	25	—	—	25	
Dividends attributable to non-controlling interest	—	—	—	—	—	(65)	(65)	
Balance as of June 30, 2024	\$ (1,686)	\$ 9	\$ (1,972)	\$ 8,563	\$ 8,854	\$ 311	\$ 14,079	
(In millions)	Accumulated Other							
	Comprehensive Income (Loss)	Common Stock	Treasury Stock	Additional Paid-In Capital	Retained Earnings	Non-Controlling Interest	Total Equity	
Balance as of December 31, 2022	\$ (1,688)	\$ 9	\$ (1,910)	\$ 5,481	\$ 5,866	\$ 318	\$ 8,076	
Net income	—	—	—	—	373	14	387	
Other comprehensive income (loss), net of tax	52	—	—	—	—	2	54	
Shares issued under incentive plans, net	—	—	—	(9)	—	—	(9)	
Stock-based compensation	—	—	—	22	—	—	22	
Treasury stock repurchase	—	—	(62)	—	—	—	(62)	
Balance as of March 31, 2023	\$ (1,636)	\$ 9	\$ (1,972)	\$ 5,494	\$ 6,239	\$ 334	\$ 8,468	
Net income	—	—	—	—	199	34	233	
Other comprehensive income (loss), net of tax	(55)	—	—	—	—	(8)	(63)	
Dividends declared on common stock ⁽²⁾	—	—	—	—	(309)	—	(309)	
Shares issued under incentive plans, net	—	—	—	(18)	—	—	(18)	
Stock-based compensation	—	—	—	18	—	—	18	
Dividends attributable to non-controlling interest	—	—	—	—	—	(41)	(41)	
Balance as of June 30, 2023	\$ (1,691)	\$ 9	\$ (1,972)	\$ 5,494	\$ 6,129	\$ 319	\$ 8,288	

(1) Cash dividends declared were \$0.38 per share for the three months ended June 30, 2024
 (2) Cash dividends declared were \$0.37 per share for the three months ended June 30, 2023

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CARRIER GLOBAL CORPORATION
CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
 (Unaudited)

<i>(In millions)</i>	Accumulated Other								318	\$ 8,076
	Comprehensive Income (Loss)	Common Stock	Treasury Stock	Additional Paid- In Capital	Retained Earnings	Non-Controlling Interest	Total Equity			
Balance as of December 31, 2022	\$ (1,688)	\$ 9	\$ (1,910)	\$ 5,481	\$ 5,866	\$ 318	\$ 8,076			
Net earnings (loss)	—	—	—	—	373	14	387			
Other comprehensive income (loss), net of tax	52	—	—	—	—	2	54			
Shares issued under incentive plans, net	—	—	—	(9)	—	—	(9)			
Stock-based compensation	—	—	—	22	—	—	22			
Treasury stock repurchase	—	—	(62)	—	—	—	(62)			
Balance as of March 31, 2023	\$ (1,636)	\$ 9	\$ (1,972)	\$ 5,494	\$ 6,239	\$ 334	\$ 8,468			
Net earnings (loss)	—	—	—	—	199	34	233			
Other comprehensive income (loss), net of tax	(55)	—	—	—	—	(8)	(63)			
Dividends declared on common stock (1)	—	—	—	—	(309)	—	(309)			
Shares issued under incentive plans, net	—	—	—	(18)	—	—	(18)			
Stock-based compensation	—	—	—	18	—	—	18			
Dividends attributable to non-controlling interest	—	—	—	—	—	(41)	(41)			
Balance as of June 30, 2023	\$ (1,691)	\$ 9	\$ (1,972)	\$ 5,494	\$ 6,129	\$ 319	\$ 8,288			
Net earnings (loss)	—	—	—	—	357	24	381			
Other comprehensive income (loss), net of tax	(165)	—	—	—	—	(1)	(166)			
Stock-based compensation	—	—	—	23	—	—	23			
Dividends attributable to non-controlling interest	—	—	—	—	—	(2)	(2)			
Sale of non-controlling interest	—	—	—	—	—	(22)	(22)			
Balance as of September 30, 2023	\$ (1,856)	\$ 9	\$ (1,972)	\$ 5,517	\$ 6,486	\$ 318	\$ 8,502			

(1) Cash dividends declared were \$0.37 per share for the three months ended June 30, 2023

The accompanying notes are an integral part of the Unaudited Condensed Consolidated Financial Statements.

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CARRIER GLOBAL CORPORATION
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS
 (Unaudited)

<i>(In millions)</i>	Six Months Ended June 30,	
	2024	2023
Operating Activities		
Net income from operations	\$ 2,658	\$ 620
Adjustments to reconcile net income to net cash flows from operating activities:		
Depreciation and amortization	625	273
Deferred income tax provision	(338)	(110)
Stock-based compensation costs	48	40
Equity method investment net earnings	(121)	(96)
(Gain) loss on sale of investments / deconsolidation	(2,881)	276
Changes in operating assets and liabilities		
Accounts receivable, net	(286)	(406)
Contract assets	(62)	(40)
Inventories, net	(2)	(59)

Other current assets	(52)	(105)
Accounts payable and accrued liabilities	1,118	120
Contract liabilities	(19)	37
Distributions from equity method investments	12	10
Other operating activities, net	—	(56)
Net cash flows provided by (used in) operating activities	700	504
Investing Activities		
Capital expenditures	(215)	(144)
Investment in businesses, net of cash acquired	(10,779)	(56)
Dispositions of businesses	4,877	36
Settlement of derivative contracts, net	(185)	(14)
Kidde-Fenwal, Inc. deconsolidation	—	(134)
Other investing activities, net	29	16
Net cash flows provided by (used in) investing activities	(6,273)	(296)
Financing Activities		
Increase (decrease) in short-term borrowings, net	—	(19)
Issuance of long-term debt	2,555	6
Repayment of long-term debt	(3,542)	(12)
Repurchases of common stock	—	(62)
Dividends paid on common stock	(330)	(309)
Dividends paid to non-controlling interest	(67)	(41)
Other financing activities, net	(22)	(69)
Net cash flows provided by (used in) financing activities	(1,406)	(506)
Effect of foreign exchange rate changes on cash and cash equivalents	(82)	(13)
Net increase (decrease) in cash and cash equivalents and restricted cash, including cash classified in current assets held for sale	(7,061)	(311)
Less: Change in cash balances classified as assets held for sale	34	—
Net increase (decrease) in cash and cash equivalents and restricted cash	(7,095)	(311)
Cash, cash equivalents and restricted cash, beginning of period	10,017	3,527
Cash, cash equivalents and restricted cash, end of period	2,922	3,216
Less: restricted cash	3	7
Cash and cash equivalents, end of period	\$ 2,919	\$ 3,209

(In millions)	Nine Months Ended September 30,	
	2024	2023
Operating Activities		
Net earnings (loss)	\$ 3,139	\$ 1,001
Discontinued operations, net of tax	(1,897)	41
Adjustments for non-cash items, net:		
Depreciation and amortization	914	368
Deferred income tax provision	(296)	(150)
Stock-based compensation costs	65	55
Equity method investment net earnings	(187)	(171)
(Gain) loss on extinguishment of debt	(88)	—
(Gain) loss on sale of investments / deconsolidation	(2)	(19)
Changes in operating assets and liabilities		
Accounts receivable, net	(135)	(279)
Inventories, net	76	(72)
Accounts payable and accrued liabilities	(258)	622
Distributions from equity method investments	36	45
Other operating activities, net	(159)	(96)
Net cash flows provided by (used in) continuing operating activities	1,208	1,345
Net cash flows provided by (used in) discontinued operating activities	(777)	200
Net cash flows provided by (used in) operating activities	431	1,545

Investing Activities		
Capital expenditures	(302)	(217)
Investment in businesses, net of cash acquired	(10,873)	(69)
Dispositions of businesses	—	54
Settlement of derivative contracts, net	(187)	(66)
Other investing activities, net	31	14
Net cash flows provided by (used in) continuing investing activities	(11,331)	(284)
Net cash flows provided by (used in) discontinued investing activities	6,217	(147)
Net cash flows provided by (used in) investing activities	(5,114)	(431)
Financing Activities		
Increase (decrease) in short-term borrowings, net	37	(27)
Issuance of long-term debt	2,586	14
Repayment of long-term debt	(4,530)	(15)
Repurchases of common stock	(431)	(62)
Dividends paid on common stock	(514)	(465)
Dividends paid to non-controlling interest	(72)	(46)
Other financing activities, net	(15)	(72)
Net cash flows provided by (used in) continuing financing activities	(2,939)	(673)
Net cash flows provided by (used in) discontinued financing activities	(11)	(15)
Net cash flows provided by (used in) financing activities	(2,950)	(688)
Effect of foreign exchange rate changes on cash and cash equivalents	(18)	(45)
Net increase (decrease) in cash and cash equivalents and restricted cash, including cash classified in current assets held for sale	(7,651)	381
Less: Change in cash balances classified as assets held for sale	(36)	(5)
Net increase (decrease) in cash and cash equivalents and restricted cash	(7,615)	386
Cash, cash equivalents and restricted cash, beginning of period	9,854	3,303
Cash, cash equivalents and restricted cash, end of period	2,239	3,689
Less: restricted cash	14	4
Cash and cash equivalents, end of period	\$ 2,225	\$ 3,685

The accompanying notes are an integral part of the Unaudited Condensed Consolidated Financial Statements.

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CARRIER GLOBAL CORPORATION NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

NOTE 1: DESCRIPTION OF THE BUSINESS

Carrier Global Corporation (the "Company") is a global leader in intelligent climate and energy solutions with a focus on providing differentiated, digitally-enabled lifecycle solutions to its customers. The Company's portfolio includes industry-leading brands such as Carrier, Viessmann, Toshiba, Automated Logic and Carrier Transicold **Kidde and Edwards** that offer innovative heating, ventilating, air conditioning ("HVAC"), refrigeration **fire** and **building automation technologies** **cold chain transportation solutions** to help make the world safer and more comfortable. The Company also provides a broad array of related building services, including audit, design, installation, system integration, repair, maintenance and monitoring. The Company's operations are classified into **three** **two** segments: HVAC **Refrigeration** and **Fire & Security**, **Refrigeration**.

In the opinion of management, the accompanying Unaudited Condensed Consolidated Financial Statements contain all adjustments (which include normal recurring adjustments) necessary to state fairly the financial position, results of operations and cash flows for the periods presented. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States ("U.S. GAAP") have been omitted pursuant to the rules and regulations of the United States Securities and Exchange Commission (the "SEC"). The accompanying Unaudited Condensed Consolidated Financial Statements should be read in conjunction with the audited financial statements and notes thereto included in the Company's Annual Report on Form 10-K for 2023 filed with the SEC on February 6, 2024 (the "2023 Form 10-K").

NOTE 2: BASIS OF PRESENTATION

The Unaudited Condensed Consolidated Financial Statements include all accounts of the Company and its wholly-owned and majority-owned subsidiaries in which it has control. Inter-company accounts and transactions have been eliminated. Related party transactions between the Company and its equity method investees have not been eliminated. Non-controlling interest represents a non-controlling investor's interests in the results of subsidiaries that the Company controls and consolidates.

Acquisition of Viessmann Climate Solutions

On April 25, 2023, the Company announced that it entered into a Share Purchase Agreement (the "Agreement") to acquire the climate solutions business (the "VCS Business") of Viessmann Group GmbH & Co. KG ("Viessmann"), a privately-held company. The acquisition was completed on January 2, 2024. As a result, the assets, liabilities and results of operations of the VCS Business are consolidated in the accompanying Unaudited Condensed Consolidated Financial Statements as of the date of acquisition and reported within the Company's HVAC segment. See Note 15 – Acquisitions for additional information.

Portfolio Transformation

On December 7, 2023, the Company entered into a stock purchase agreement to sell its Access Solutions business ("Access Solutions") to Honeywell International Inc. As a result, the assets and liabilities of Access Solutions are presented as held for sale on the accompanying Unaudited Condensed Consolidated Balance Sheet as of December 31, 2023, and recorded at the lower of their carrying value or fair value less estimated cost to sell. The sale of Access Solutions was completed on June 2, 2024. See Note 16 - Divestitures for additional information.

On December 12, 2023, During the Company entered into a stock purchase agreement to sell its Commercial Refrigeration business ("CCR") to Haier Group Corporation for an enterprise value fourth quarter of approximately \$775 million. In addition, 2023, the net assets of the Company's Company's Industrial Fire business ("Industrial Fire") met the criteria to be classified as held for sale during the fourth quarter of 2023, sale. As a result, the assets and liabilities of each business Industrial Fire are presented as held for sale in on the accompanying Unaudited Condensed Consolidated Balance Sheet as of June 30, 2024 and December 31, 2023, and recorded at the lower of their carrying value or fair value less estimated cost to sell. On March 5, 2024, the Company entered into a stock purchase agreement to sell Industrial Fire to Sentinel Capital Partners for an enterprise value of approximately \$1.425 billion. Partners. The sale of Industrial Fire was completed on July 1, 2024. See Note 16 - Divestitures for additional information.

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On December 12, 2023, the Company entered into a stock purchase agreement to sell its Commercial Refrigeration business ("CCR") to Haier Group Corporation for an enterprise value of approximately \$775 million. As a result, the assets and liabilities of CCR are presented as held for sale on the accompanying Unaudited Condensed Consolidated Balance Sheet as of September 30, 2024 and December 31, 2023, and recorded at the lower of their carrying value or fair value less estimated cost to sell. The sale of CCR was completed on October 1, 2024. See Note 16 - Divestitures for additional information.

On August 15, 2024, the Company entered into a stock purchase agreement to sell its Commercial and Residential Fire business ("CRF Business") to an affiliate of Lone Star Funds for an enterprise value of approximately \$3.0 billion. As a result, the assets and liabilities of the CRF Business are presented as held for sale on the accompanying Unaudited Condensed Consolidated Balance Sheet as of September 30, 2024 and December 31, 2023, and recorded at the lower of their carrying value or fair value less estimated cost to sell. See Note 16 - Divestitures for additional information.

Discontinued Operations

In 2023, the Company announced plans to exit its Fire & Security and Commercial Refrigeration businesses over the course of 2024. The announced plan to exit the Fire & Security segment represents a single disposal plan to separately divest multiple businesses over different reporting periods. Upon the CRF Business qualifying as held for sale during the three months ended September 30, 2024, the components of the Fire & Security segment in aggregate met the criteria to be presented as discontinued operations in the accompanying Unaudited Condensed Consolidated Statement of Operations and Unaudited Condensed Consolidated Statement of Cash Flows. In addition, the assets and liabilities of the CRF Business have been reclassified to held for sale at December 31, 2023. The results of the CCR business did not meet the criteria to be presented in discontinued operations. See Note 16 - Divestitures for additional information.

Deconsolidation of Kidde-Fenwal, Inc.

On May 14, 2023, Kidde-Fenwal, Inc. ("KFI"), an indirect wholly-owned subsidiary of the Company, filed a petition for voluntary reorganization under Chapter 11 of the United States Bankruptcy Code ("Chapter 11") in the United States Bankruptcy Court for the District of Delaware. KFI, an industrial fire detection and suppression business historically reported in the Company's Fire & Security segment, indicated that it intended to use the bankruptcy process to explore strategic alternatives, including the sale of KFI as a going concern. As of the petition date, KFI was deconsolidated and its respective assets and liabilities were derecognized from the Company's Unaudited Condensed Consolidated Financial Statements. The sale of KFI was completed on July 1, 2024. See Note 19 - Commitments and Contingent Liabilities for additional information.

Separation from United Technologies

On April 3, 2020 (the "Distribution Date"), United Technologies Corporation ("UTC"), since renamed RTX Corporation ("Raytheon Technologies Corporation" or "RTX"), completed the spin-off of Carrier into an independent, publicly traded company (the "Separation") through a pro-rata distribution (the "Distribution") on a one-for-one basis of all of the outstanding shares of common stock of Carrier to UTC shareowners who held shares of UTC common stock as of the close of business on March 19, 2020, the record date of the Distribution. Following the Separation and Distribution, the Company entered into several agreements with UTC and Otis Worldwide Corporation ("Otis") that govern various aspects of the relationship among the Company, UTC and Otis. As of June 30, 2024 September 30, 2024, only certain portions of the Tax Matters Agreement ("TMA") remain in effect.

Recently Issued and Adopted Accounting Pronouncements

The Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") is the sole source of authoritative U.S. GAAP other than SEC issued rules and regulations that apply only to SEC registrants. The FASB issues Accounting Standards Updates ("ASU") to communicate changes to the codification. The Company considers the

applicability and impact of all ASUs. ASUs pending adoption were assessed and determined to be either not applicable or are not expected to have a material impact on the accompanying Unaudited Condensed Consolidated Financial Statements.

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Recently Issued Accounting Pronouncements

In November 2023, the FASB issued ASU 2023-07, *Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures* ("ASU 2023-07"), which requires public entities to disclose information about their reportable segments' significant expenses on an interim and annual basis. In addition, the amendments clarify circumstances in which an entity can disclose multiple segment measures of profit or loss, provide new segment disclosure requirements for entities with a single reportable segment and contain other disclosure requirements. ASU 2023-07 is effective for fiscal years beginning after December 15, 2023 and interim periods beginning after December 15, 2024, with early adoption permitted. The Company is currently assessing the impact of this ASU on its financial statements.

In December 2023, the FASB issued ASU 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures* ("ASU 2023-09"), which requires public entities to disclose disaggregated information about their effective tax rate reconciliation as well as information on income taxes paid. ASU 2023-09 is effective for fiscal years beginning after December 15, 2023 and interim periods within fiscal years beginning after December 15, 2024, with early adoption permitted. The Company is currently assessing the impact of this ASU on its financial statements.

On March 6, 2024, the SEC adopted new rules designed to enhance public company disclosures related to the risks and impacts of climate-related matters. The rules amend the provisions of both Regulation S-K and Regulation S-X to require disclosure of climate-related risks, transition plans, targets and goals, risk management and governance as well as require disclosure of the financial effects of severe weather events and other natural conditions as well as the use of carbon offsets or renewable energy credits. Disclosure requirements will begin phasing in for fiscal years beginning on or after January 1, 2025, subject to legal challenges and the SEC's voluntary stay of the disclosure requirements. The Company will continue to assess the impact of these new rules on its financial statements while the stay is in place.

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NOTE 3: INVENTORIES, NET

Inventories are stated at the lower of cost or estimated net realizable value. Cost is primarily determined based on the first-in, first-out inventory method ("FIFO") or average cost methods, which approximates current replacement cost. However, certain subsidiaries use the last-in, first-out inventory method ("LIFO").

Inventories, net consisted of the following:

(In millions)	(In millions)	June 30, 2024	December 31, 2023	(In millions)	September 30, 2024	December 31, 2023
Raw materials						
Work-in-process						
Finished goods						
Inventories, net						
Inventories, net						
Inventories, net						

The Company performs periodic assessments utilizing customer demand, production requirements and historical usage rates to determine the existence of excess and obsolete inventory and records necessary provisions to reduce such inventories to the lower of cost or estimated net realizable value. Raw materials, work-in-process and finished goods are net of valuation reserves of \$245 million \$224 million and \$223 million \$173 million as of June 30, 2024 September 30, 2024 and December 31, 2023, respectively.

NOTE 4: GOODWILL AND INTANGIBLE ASSETS

The Company records goodwill as the excess of the purchase price over the fair value of the net assets acquired in a business combination. Goodwill is tested and reviewed annually for impairment on July 1 or whenever there is a material change in events or circumstances that indicates that the fair value of the reporting unit may be less than its carrying value.

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The changes in the carrying amount of goodwill were as follows:

(In millions)	(In millions)	HVAC	Refrigeration	Fire & Security	Total	HVAC	Refrigeration	Corporate and other	Total
Balance as of December 31, 2023									
Acquisitions ⁽¹⁾									
Divestitures ⁽²⁾									
Reclassified to held for sale ⁽²⁾									
Foreign currency translation									
Balance as of June 30, 2024									
Foreign currency translation									
Foreign currency translation									
Balance as of September 30, 2024									

⁽¹⁾ See Note 15 - Acquisitions for additional information.

⁽²⁾ See Note 16 - Divestitures for additional information.

Indefinite-lived intangible assets are tested and reviewed annually for impairment on July 1 or whenever there is a material change in events or circumstances that indicates that the fair value of the asset may be less than the carrying amount of the asset. All other intangible assets with finite useful lives are amortized over their estimated useful lives.

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Identifiable intangible assets consisted of the following:

(In millions)	June 30, 2024			December 31, 2023		
	Gross Amount	Accumulated Amortization	Net Amount	Gross Amount	Accumulated Amortization	Net Amount
Amortized:						
Customer relationships	\$ 5,868	\$ (852)	\$ 5,016	\$ 1,222	\$ (610)	\$ 612
Patents and trademarks	973	(186)	787	332	(163)	169
Service portfolios and other	1,802	(621)	1,181	686	(503)	183
	8,643	(1,659)	6,984	2,240	(1,276)	964
Unamortized:						
Trademarks and other	64	—	64	64	—	64
Intangible assets, net	\$ 8,707	\$ (1,659)	\$ 7,048	\$ 2,304	\$ (1,276)	\$ 1,028

(In millions)	September 30, 2024			December 31, 2023		
	Gross Amount	Accumulated Amortization	Net Amount	Gross Amount	Accumulated Amortization	Net Amount
Customer relationships						
Customer relationships	\$ 5,990	\$ (852)	\$ 5,138	\$ 1,056	\$ (445)	\$ 611
Patents and trademarks	946	(140)	806	255	(96)	159
Service portfolios and other	1,637	(463)	1,174	431	(256)	175
Total intangible assets	\$ 8,573	\$ (1,455)	\$ 7,118	\$ 1,742	\$ (797)	\$ 945

Amortization of intangible assets was as follows:

(In millions)	Three Months Ended June 30,		Six Months Ended June 30,		2024 (In millions)	2024	2023 (In millions)	2024	2023
	2024	2023	2024	2023					
Amortization expense of Intangible assets									
Amortization expense of Intangible assets									

[Annual Impairment Test](#)

The Company tested its goodwill and indefinite-lived intangible assets for impairment on July 1 as part of its annual assessment. For each test except one, the Company qualitatively assessed all relevant events or circumstances that could impact the estimate of fair value and determined it was more likely than not that the fair value of each reporting unit and indefinite-lived intangible assets exceeded their carrying amount. For the remaining test, the Company performed a quantitative goodwill impairment test to determine if any impairment existed. The test did not indicate any goodwill impairment.

In connection with the presentation of the CRF Business as held for sale at September 30, 2024, the Company reassigned goodwill to the remaining business activities previously reported within the Fire & Security segment. For the test, the Company qualitatively assessed all relevant events or circumstances that could impact the estimate of fair value and determined it was more likely than not that the fair value of the remaining business activities exceeded their carrying amount. Due to these business activities no longer meeting the criteria of a reportable segment, they have been included in Corporate and other.

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NOTE 5: BORROWINGS AND LINES OF CREDIT

Long-term debt consisted of the following:

(In millions)

(In millions)

(In millions)	June 30, 2024	December 31, 2023	September 30, 2024	December 31, 2023
2.242% Notes due 2025 ⁽¹⁾				
4.375% Notes due 2025 ⁽²⁾				
5.800% Notes due 2025				
2.493% Notes due 2027				
4.125% Notes due 2028				
2.722% Notes due 2030				
2.700% Notes due 2031				
4.500% Notes due 2032				
5.900% Notes due 2034				
3.377% Notes due 2040				
3.577% Notes due 2050				
6.200% Notes due 2054				
Total long-term notes				
Japanese Term Loan Facility				
Japanese Term Loan Facility				
Japanese Term Loan Facility				
Other debt (including project financing obligations and finance leases)				
Discounts and debt issuance costs				
Total debt				
Less: current portion of long-term debt				
Long-term debt, net of current portion				

⁽¹⁾ 2.242% Notes due February 15, 2025; reclassified to *Current portion of long-term debt*.

⁽²⁾ 4.375% Notes due May 29, 2025; reclassified to *Current portion of long-term debt*.

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Acquisition Funding

On January 2, 2024, the Company completed the acquisition of the VCS Business for total consideration of \$14.2 billion. Under the terms of the Agreement, 20% of the purchase price was paid in Carrier common stock, issued directly to Viessmann and subject to certain lock up provisions and 80% was paid in cash, subject to working capital and other adjustments. In order to fund the Euro-denominated cash portion of the purchase price, the Company used cash on hand, debt financing and various term loan facilities.

Debt Issuance

In November 2023, the Company issued \$3.0 billion principal amount of USD-denominated notes in three tranches. The tranches consisted of \$1.0 billion aggregate principal amount of 5.80% notes due 2025, \$1.0 billion aggregate principal amount of 5.90% notes due 2034 and \$1.0 billion aggregate principal amount of 6.20% notes due 2054 (collectively, the "USD Notes"). In addition, the Company issued €2.35 billion principal amount of Euro-denominated notes in three tranches. The tranches consisted of €750 million aggregate principal amount of 4.375% notes due 2025, €750 million aggregate principal amount of 4.125% notes due 2028 and €850 million aggregate principal amount of 4.50% notes due 2032 (collectively, the "Euro Notes"). The Company capitalized \$51 million of deferred financing costs which are being amortized over the term of their related notes. The notes are subject to certain customary covenants and the Company has the option to redeem the notes in whole or in part at any time prior to their stated maturity date at the redemption price set forth in the indenture agreements. In June 2024, the Company redeemed the \$1.0 billion aggregate principal amount of 5.80% notes due in 2025 and incurred a \$8 million make-whole premium upon prepayment and wrote off \$4 million of related unamortized debt financing costs.

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Bridge Loan

On April 25, 2023, the Company entered into commitment letters with JPMorgan Chase Bank, N.A., BofA Securities, Inc. and Bank of America, N.A. to provide a €8.2 billion aggregate principal, senior unsecured bridge term loan facility (the "Bridge Loan"). Euro-denominated borrowings bore interest at the EURIBOR Rate plus a ratings-based margin, USD-denominated borrowings bore interest at either a Term SOFR Rate plus 0.10% and a ratings-based margin or, alternatively, at a base rate plus a ratings-based margin. The Company capitalized \$48 million of deferred financing costs associated with the Bridge Loan which were amortized over the commitment period. Upon entering into a senior unsecured delayed draw term loan facility and issuing the USD Notes and the Euro Notes, the Company reduced the Bridge Loan by €7.7 billion and accelerated the amortization on \$25 million of deferred financing costs in *Interest expense* during 2023. On January 2, 2024, the Company entered into a 60-day senior unsecured term loan agreement consisting of a Euro-denominated tranche in an aggregate amount of €113 million and a USD-denominated tranche in an aggregate amount of \$349 million (the "60-day Loan"). Upon entering into the 60-day Loan, the Company reduced the final portion of the Bridge Loan by €500 million and subsequently terminated the agreement. Borrowings under the 60-day Loan were repaid in March 2024.

Delayed Draw Facility

On May 19, 2023, the Company entered into a senior unsecured delayed draw term loan credit agreement with JPMorgan Chase Bank, N.A., as administrative agent and certain other lenders that permits aggregate borrowings of up to €2.3 billion (the "Delayed Draw Facility"). The facility ~~consists~~ consisted of an 18-month, Euro-denominated tranche in an aggregate amount of €1.15 billion and a 3-year, Euro-denominated tranche in an aggregate amount of €1.15 billion. Euro-denominated borrowings bear interest at the EURIBOR Rate plus a ratings-based margin, USD-denominated borrowings bear interest at either a Term SOFR Rate plus 0.10% and a ratings-based margin or, alternatively, at a base rate plus a ratings-based margin. The Company capitalized \$4 million of deferred financing costs which will be amortized over the respective term of the tranches. On January 2, 2024, the Company borrowed the full amount available under the Delayed Draw Facility in U.S. Dollars. Borrowings under the Delayed Draw Facility were repaid in June 2024 and the facility was subsequently terminated.

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364-Day Revolver

On May 17, 2024, the Company entered into a 364-day, \$500 million, senior unsecured revolving credit agreement with JPMorgan Chase Bank, N.A., as administrative agent and certain other lenders (the "364-day Revolver"). Borrowings are available in U.S. Dollars and Euros. USD-denominated borrowings bear interest at either a Term SOFR Rate plus 0.10% and a ratings-based margin or, alternatively, at a base rate plus a ratings-based margin. Euro-denominated borrowings bear interest at the Adjusted EURIBOR Rate plus a ratings-based margin. Upon entering into the 364-day Revolver, the Company terminated its existing \$500 million senior unsecured revolving credit agreement that was set to mature in May 2024. As of ~~June 30, 2024~~ September 30, 2024, there were no borrowings outstanding under the 364-day Revolver.

Japanese Term Loan Facility

On July 15, 2022, the Company entered into a five-year, JPY 54 billion (approximately \$400 million) senior unsecured term loan facility with MUFG Bank Ltd., as administrative agent and lender, and certain other lenders (the "Japanese Term Loan Facility"). Borrowings under the Japanese Term Loan Facility bear interest at a rate equal to the Tokyo Term Risk Free Rate plus 0.75%. The Company capitalized \$2 million of deferred financing costs which are being amortized over its term. On July 25, 2022, the Company borrowed JPY 54 billion under the Japanese Term Loan Facility and used the proceeds to fund a portion of the Yen-denominated purchase price of Toshiba Carrier Corporation ("TCC") and to pay related fees and expenses.

Revolving Credit Facility

On May 19, 2023, the Company entered into a revolving credit agreement with JPMorgan Chase Bank, N.A., as administrative agent, and certain other lenders, permitting aggregate borrowings of up to \$2.0 billion pursuant to an unsecured, unsubordinated revolving credit facility that matures in May 2028 (the "Revolving Credit Facility"). The Revolving Credit Facility supports the Company's commercial paper program and can be used for other general corporate purposes. Borrowings are available in U.S. Dollars and Euros. U.S. Dollar borrowings bear interest at either a Term SOFR Rate plus 0.10% and a ratings-based margin or, alternatively, at an alternate base rate plus a ratings-based margin. Euro borrowings bear interest at an adjusted EURIBOR rate plus a ratings-based margin. A ratings-based commitment fee is charged on unused commitments. In addition, the Company capitalized \$2 million of deferred financing costs which are being amortized over its term. As of ~~June~~ September 30, 2024, there were no borrowings outstanding under the Revolving Credit Facility.

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Commercial Paper Program

The Company has a \$2.0 billion unsecured, unsubordinated commercial paper program, which can be used for general corporate purposes, including the funding of working capital and potential acquisitions. As of **June 30, 2024** **September 30, 2024**, there were no borrowings outstanding under the commercial paper program.

Project Financing Arrangements

The Company is involved in long-term construction contracts in which it arranges project financing with certain customers. As a result, the Company issued **\$20 million** **\$40 million** and **\$6 million** **\$14 million** of debt during the **six** **nine** months ended **June 30, 2024** **September 30, 2024** and 2023, respectively. Long-term debt repayments associated with these financing arrangements during the **six** **nine** months ended **June 30, 2024** **September 30, 2024** and 2023, were **\$6 million** **\$7 million** and **\$12 million** **\$15 million**, respectively.

Debt Covenants

The Revolving Credit Facility, 364-day Revolver, the indenture for the long-term notes and the Japanese Term Loan Facility contain affirmative and negative covenants customary for financings of these types, which, among other things, limit the Company's ability to incur certain liens, to make certain fundamental changes and to enter into sale and leaseback transactions. As of **June 30, 2024** **September 30, 2024**, the Company was in compliance with the covenants under the agreements governing its outstanding indebtedness.

Tender Offers

[Table In July 2024, the Company commenced tender offers to purchase up to \\$800 million \("Aggregate Tender Cap"\) aggregate principal of Contents](#) certain tranches of the Company's notes. The tender offers included payment of applicable accrued and unpaid interest up to the settlement date, along with a fixed spread for early repayment. Based on participation, the Company elected to increase the Aggregate Tender Cap and settle the tender offers early. The aggregate principal amount tendered and accepted was approximately \$1.0 billion, which included \$125 million of notes due 2034, \$350 million of notes due 2054 and approximately \$600 million of notes due 2050. Upon settlement, the Company recognized a net gain of \$97 million and wrote off \$11 million of unamortized deferred financing costs within *Interest (expense) income, net* on the accompanying Unaudited Condensed Consolidated Statement of Operations.

NOTE 6: FAIR VALUE MEASUREMENTS

ASC 820, *Fair Value Measurement* ("ASC 820"), defines fair value as the price that would be received if an asset is sold or the price paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC 820 also establishes a three-level fair value hierarchy that prioritizes information used in developing assumptions when pricing an asset or liability as follows:

- Level 1: Observable inputs such as quoted prices in active markets;
- Level 2: Inputs, other than quoted prices in active markets, that are observable either directly or indirectly; and
- Level 3: Unobservable inputs where there is little or no market data, which requires the reporting entity to develop its own assumptions.

ASC 820 requires the use of observable market data, when available, in making fair value measurements. When inputs used to measure fair value fall within different levels of the hierarchy, the level within which the fair value measurement is categorized is based on the lowest level input that is significant to the fair value measurement.

In the normal course of business, the Company is exposed to certain risks arising from business operations and economic factors, including foreign currency and commodity price risk. These exposures are managed through operational strategies and the use of undesignated hedging contracts. The Company's derivative assets and liabilities are measured at fair value on a recurring basis using internal models based on observable market inputs, such as forward, interest, contract and discount rates with changes in fair value reported in *Other income (expense), net* in the accompanying Unaudited Condensed Statement of Operations.

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During 2022, the Company entered into cross currency swaps with various financial institutions to fund a portion of the Yen-denominated purchase price of TCC. The cross currency swaps are measured at fair value on a recurring basis using observable market inputs, such as forward, discount and interest rates as well as credit default swap spreads. The Company designated the cross currency swaps as a partial hedge of its investment in certain subsidiaries whose functional currency is the Japanese Yen in order to manage foreign currency translation risk. As a result, changes in the fair value of the swaps are recorded in *Equity* in the accompanying Unaudited Condensed Consolidated Balance Sheet. From time to time, the Company settles and enters into new cross currency swaps with the same purpose and characteristics as initially established.

The remaining portion of the Yen-denominated purchase price was funded by the Japanese Term Loan Facility. The carrying value of the facility is translated on a recurring basis using the exchange rate at the end of the applicable period and approximates its fair value. The Company designated the Japanese Term Loan Facility as a partial hedge of its investment in certain subsidiaries whose functional currency is the Japanese Yen in order to manage foreign currency translation risk. As a result, changes in the carrying value of the Japanese Term Loan Facility associated with foreign exchange rate movements are recorded in *Equity* in the Unaudited Condensed Consolidated Balance Sheet.

During 2023, the Company entered into window forward contracts with Bank of America N.A. and JPMorgan Chase Bank N.A. to mitigate the foreign currency risk of the expected cash outflows associated with the Euro-denominated purchase price of the VCS Business. The instruments had an aggregate notional amount of €7 billion and were measured at

fair value on a recurring basis using observable market inputs, such as forward, discount and interest rates with changes in fair value reported in *Other income (expense), net* in the accompanying Unaudited Condensed Statement of Operations. During 2023, the Company recognized a \$96 million loss on the mark-to-market valuation of its window forward contracts. The Company settled the window forward contracts on January 2, 2024, upon the acquisition of the VCS Business and recognized an additional \$86 million loss.

During 2023, the Company entered into several interest rate swap contracts to mitigate interest rate exposure on the forecasted issuance of long-term debt. The contracts had an aggregate notional amount of \$1.525 billion and were designated as cash flow hedges with changes in fair value reported in *Equity* in the accompanying Unaudited Condensed Consolidated Balance Sheet. Fair value was measured on a recurring basis using observable market inputs, such as forward, discount and interest rates. In November 2023, the contracts were settled upon the issuance of the underlying debt. As a result, the Company deferred a net unrecognized gain of \$58 million in *Equity* which will be subsequently recognized in *Interest expense* over the term of the related notes which range from 2034 to 2044. The amount expected to be amortized during 2024 is a net gain of \$5 million.

Table In July 2024, the Company entered into cross currency swaps with Barclays Bank PLC as syndication swap arranger in order to manage foreign currency translation risk on Euro-denominated assets. The swaps have an aggregate notional amount of \$2.0 billion and are measured at fair value on a recurring basis using observable market inputs, such as forward, discount and interest rates. The Company designated the cross currency swaps as a partial hedge of its investment in certain subsidiaries whose functional currency is the Euro. As a result, changes in the fair value of the swaps are recorded in Equity in the accompanying Unaudited Condensed Consolidated Balance Sheet.

The following tables provide the valuation hierarchy classification of assets and liabilities that are recorded at fair value and measured on a recurring basis in the accompanying Unaudited Condensed Consolidated Balance Sheet:

(In millions)	(In millions)	Total	Level 1	Level 2	Level 3	(In millions)	Total	Level 1	Level 2	Level 3
June 30, 2024										
September 30, 2024										
Derivative assets (1)(3)										
Derivative assets (1)(3)										
Derivative assets (1)(3)										
Derivative liabilities (2)(3)										
December 31, 2023										
December 31, 2023										
December 31, 2023										
Derivative assets (1)(3)										
Derivative assets (1)(3)										
Derivative assets (1)(3)										
Derivative liabilities (2)(3)										

(1) Included in *Other current assets* and *Other assets* on the accompanying Unaudited Condensed Consolidated Balance Sheet.

(2) Included in *Accrued liabilities* and *Other long-term liabilities* on the accompanying Unaudited Condensed Consolidated Balance Sheet.

(3) Includes cross currency swaps and window forward contracts (which were settled on January 2, 2024).

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The following table provides the carrying amounts and fair values of the Company's long-term notes that are not recorded at fair value in the accompanying Unaudited Condensed Consolidated Balance Sheet:

(In millions)	June 30, 2024	September 30, 2024
(In millions)		
(In millions)		
Total long-term notes (1)		
Total long-term notes (1)		
Total long-term notes (1)		

(1) Excludes debt discount and issuance costs.

The fair value of the Company's long-term debt is measured based on observable market inputs which are considered Level 1 within the fair value hierarchy. The carrying value of cash and cash equivalents, accounts receivable, accounts payable and short-term borrowings approximate fair value due to the short-term nature of these accounts and would be

classified as Level 1 in the fair value hierarchy. The Company's financing leases and project financing obligations, included in *Long-term debt* and *Current portion of long-term debt* on the accompanying Unaudited Condensed Consolidated Balance Sheet, approximate fair value and are classified as Level 3 in the fair value hierarchy.

NOTE 7: EMPLOYEE BENEFIT PLANS

The Company sponsors U.S. and international defined benefit pension and defined contribution plans. In addition, the Company contributes to various U.S. and international multi-employer defined benefit pension plans.

Contributions to the plans were as follows:

<i>(In millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Defined benefit plans	\$ 12	\$ 5	\$ 18	\$ 11
Defined contribution plans	\$ 35	\$ 29	\$ 74	\$ 66
Multi-employer pension plans	\$ 4	\$ 4	\$ 8	\$ 8

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<i>(In millions)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
Defined benefit plans	\$ 16	\$ 6	\$ 34	\$ 17
Defined contribution plans	\$ 30	\$ 30	\$ 104	\$ 96
Multi-employer pension plans	\$ 4	\$ 3	\$ 12	\$ 11

The components of net periodic pension expense (benefit) for the defined benefit pension plans are as follows:

<i>(In millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
Service cost				
Interest cost				
Expected return on plan assets				
Amortization of prior service credit				
Amortization of prior service cost				
Recognized actuarial net (gain) loss				
Net settlement, curtailment and special termination benefit (gain) loss				
Net periodic pension expense (benefit)				
Amounts recorded in continuing operations				
Amounts recorded in continuing operations				
Amounts recorded in continuing operations				
Amounts recorded in discontinued operations				
Net periodic pension expense (benefit)				

NOTE 8: STOCK-BASED COMPENSATION

The Company accounts for stock-based compensation plans in accordance with ASC 718, *Compensation - Stock Compensation*, which requires a fair-value based method for measuring the value of stock-based compensation. Fair value is measured at the date of grant and is generally not adjusted for subsequent changes. The Company's stock-based compensation plans include programs for stock appreciation rights, restricted stock units and performance share units.

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Stock-based compensation expense, net of estimated forfeitures, is included in *Cost of products sold, Selling, general and administrative* and *Research and development* in the accompanying Unaudited Condensed Consolidated Statements of Operations.

Stock-based compensation cost by award type was as follows:

(In millions)	Three Months Ended June 30,		Six Months Ended June 30,		2023 (In millions)	2024	2023	2024			
	Three Months Ended September 30,		Nine Months Ended September 30,								
	(In millions)	2024	2023	(In millions)	2024						
Equity compensation costs - equity settled											
Equity compensation costs - cash settled ⁽¹⁾											
Total stock-based compensation expense											
Amounts recorded in continuing operations											
Amounts recorded in continuing operations											
Amounts recorded in continuing operations											
Amounts recorded in discontinued operations											
Total stock-based compensation expense											

⁽¹⁾ The cash settled awards are classified as liability awards and are measured at fair value at each balance sheet date.

NOTE 9: PRODUCT WARRANTIES

In the ordinary course of business, the Company provides standard warranty coverage on its products. Provisions for these amounts are established at the time of sale and estimated primarily based on product warranty terms and historical claims experience. In addition, the Company incurs discretionary costs to service its products in connection with specific product performance issues. Provisions for these amounts are established when they are known and estimable. The Company assesses the adequacy of its initial provisions and will make adjustments as necessary based on known or anticipated claims or as new information becomes available that suggests it is probable that future costs will be different than estimated amounts. Amounts associated with these provisions are classified on the accompanying Unaudited Condensed Consolidated Balance Sheet as *Accrued liabilities* or *Other long-term liabilities* based on their anticipated settlement date.

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The changes in the carrying amount of warranty related provisions are as follows:

(In millions)	Six Months Ended June 30,		Nine Months Ended September 30,		
	(In millions)	2024	2023	(In millions)	2024
Balance as of January 1,					
Warranties, performance guarantees issued and changes in estimated liability					
Settlements made					
Other					
Acquisitions ⁽¹⁾					
Balance as of June 30,					
Balance as of September 30,					
Balance as of June 30,					
Balance as of September 30,					
Balance as of June 30,					
Balance as of September 30,					

⁽¹⁾ See Note 15 - Acquisitions for additional information.

NOTE 10: EQUITY

The authorized number of shares of common stock of Carrier is 4,000,000,000 shares of \$0.01 par value. As of **June 30, 2024** **September 30, 2024** and December 31, 2023, **946,155,120** **947,450,955** and 883,068,393 shares of common stock were issued, respectively, which includes **49,659,143** and **43,490,981** shares of treasury stock, **for both periods** respectively.

Share Repurchase Program

The Company may repurchase its outstanding common stock from time to time subject to market conditions and at the Company's discretion. Repurchases occur in the open market or through one or more other public or private transactions.

pursuant to plans complying with Rules 10b5-1 and 10b-18 under the Exchange Act. Shares acquired are recognized at cost and presented separately on the balance sheet as a reduction to *Equity*. Since the initial authorization in February 2021, the Company's Board of Directors authorized the repurchase of up to \$4.1 billion of the Company's outstanding common stock.

As of December 31, 2023, the Company repurchased 43.5 million shares of common stock for an aggregate purchase price of \$2.0 billion, including shares repurchased under an accelerated share repurchase agreement. As a result, the Company had approximately \$2.1 billion remaining under the current authorization at December 31, 2023. **Upon announcement of**

During the proposed acquisition of the VCS Business, nine months ended September 30, 2024, the Company temporarily paused its repurchased 6.2 million shares of common stock for an aggregate purchase price of \$0.4 billion. As a result, the Company had approximately \$1.7 billion remaining under the current authorization at September 30, 2024. In addition, the Company's Board of Directors approved a \$3 billion increase to the Company's existing share repurchase program in order to advance its capital allocation strategy. As a result, there was no share repurchase activity during the six months ended June 30, 2024, October 2024.

Accumulated Other Comprehensive Income (Loss)

A summary of changes in the components of *Accumulated other comprehensive income (loss)* for the three and **six** nine months ended **June 30, 2024** **September 30, 2024** is as follows:

(In millions)

(In millions)

(In millions)	Foreign Currency Translation	Defined Benefit Pension and Post- retirement Plans	Unrealized Hedging Gains (Losses)	Accumulated Other Comprehensive Income (Loss)	Foreign Currency Translation	Defined Benefit Pension and Post- retirement Plans	Unrealized Hedging Gains (Losses)	Accumulated Other Comprehensive Income (Loss)
Balance as of December 31, 2023								
Other comprehensive income (loss) before reclassifications, net								
Amounts reclassified, pre-tax								
Balance as of March 31, 2024								
Balance as of March 31, 2024								
Balance as of March 31, 2024								
Other comprehensive income (loss) before reclassifications, net								
Amounts reclassified, pre-tax								
Divestitures, net								
Divestitures, net								
Divestitures, net								
Balance as of June 30, 2024								
Other comprehensive income (loss) before reclassifications, net								
Amounts reclassified, pre-tax								
Tax expense (benefit) reclassified								
Divestitures, net								
Balance as of September 30, 2024								

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A summary of changes in the components of *Accumulated other comprehensive income (loss)* for the three and **six** **nine** months ended **June 30, 2023** **September 30, 2023** is as follows:

(In millions)

(In millions)

(In millions)	Foreign Currency Translation	Defined Benefit Pension and Post- retirement Plans	Unrealized Hedging Gains (Losses)	Accumulated Other Comprehensive Income (Loss)	Foreign Currency Translation	Defined Benefit Pension and Post- retirement Plans	Unrealized Hedging Gains (Losses)	Accumulated Other Comprehensive Income (Loss)
Balance as of December 31, 2022								
Other comprehensive income (loss) before reclassifications, net								
Balance as of March 31, 2023								
Balance as of March 31, 2023								
Balance as of March 31, 2023								
Other comprehensive income (loss) before reclassifications, net								
Balance as of June 30, 2023								
Balance as of June 30, 2023								
Balance as of June 30, 2023								
Other comprehensive income (loss) before reclassifications, net								
Balance as of September 30, 2023								
Balance as of September 30, 2023								
Balance as of September 30, 2023								

[Table of Contents](#)**NOTE 11: REVENUErecognition**

The Company accounts for revenue in accordance with ASC 606: *Revenue from Contracts with Customers*. Revenue is recognized when control of a good or service promised in a contract (i.e., performance obligation) is transferred to a customer. Control is obtained when a customer has the ability to direct the use of and obtain substantially all of the remaining benefits from that good or service. A significant portion of the Company's performance obligations are recognized at a point-in-time when control of the product transfers to the customer, which is generally at the time of shipment. The remaining portion of the Company's performance obligations are recognized over time as the customer simultaneously obtains control as the Company performs work under a contract, or if the product being produced for the customer has no alternative use and the Company has a contractual right to payment.

Sales disaggregated by product and service are as follows:

Three Months Ended June 30,
Three Months Ended June 30,

		Three Months Ended June 30,		Six Months Ended June 30,				
		Three Months Ended September 30,		Three Months Ended September 30,		Nine Months Ended September 30,		
(In millions)	(In millions)	2024		2023	2024	2023	2024	2023
Sales Type								
Product								
Product								
Product								
Service								
HVAC sales								
Product								
Product								
Product								
Service								
Refrigeration sales								
Product								
Product								
Product								
Service								
Fire & Security sales								
Total segment sales								
Total segment sales								
Total segment sales								
Eliminations and other								
Eliminations and other ⁽¹⁾								
Net sales								

⁽¹⁾ Includes certain business activities previously reported in the Fire & Security segment.

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Contract Balances

Total contract assets and contract liabilities consisted of the following:

(In millions)	(In millions)	June 30, 2024	December 31, 2023	(In millions)	September 30, 2024	December 31, 2023
Contract assets						
Contract assets (included within <i>Other current assets</i>)						
Contract assets, non-current (included within <i>Other assets</i>)						
Total contract assets						
Contract liabilities						
Contract liabilities						
Contract liabilities						
Contract liabilities (included within <i>Accrued liabilities</i>)						
Contract liabilities (included within <i>Accrued liabilities</i>)						
Contract liabilities (included within <i>Accrued liabilities</i>)						
Contract liabilities, non-current (included within <i>Other long-term liabilities</i>)						
Total contract liabilities						
Net contract assets (liabilities)						

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The timing of revenue recognition, billings and cash collections results in contract assets and contract liabilities. Contract assets relate to the conditional right to consideration for any completed performance under a contract when costs are incurred in excess of billings under the percentage-of-completion methodology. Contract liabilities relate to payments received in advance of performance under a contract or when the Company has a right to consideration that is conditioned upon transfer of a good or service to a customer. Contract liabilities are recognized as revenue as (or when) the Company performs under the contract.

The Company recognized revenue of **\$348 million** **\$401 million** during the **six** **nine** months ended **June 30, 2024** **September 30, 2024** that related to contract liabilities as of January 1, 2024. The Company expects a majority of its current contract liabilities at the end of the period to be recognized as revenue in the next 12 months.

NOTE 12: RESTRUCTURING COSTS

The Company incurs costs associated with restructuring initiatives intended to improve operating performance, profitability and working capital levels. Actions associated with these initiatives may include improving productivity, workforce reductions and the consolidation of facilities. Due to the size, nature and frequency of these discrete plans, they are fundamentally different from the Company's ongoing productivity actions.

The Company recorded net pre-tax restructuring costs for new and ongoing restructuring initiatives as follows:

	Three Months Ended June 30,		Six Months Ended June 30,		2023 (in millions)	2024 (in millions)	2023	2024 (in millions)	2023	2024 (in millions)	2023
	Three Months Ended September 30,	2024	2023	2024							
(in millions)	(in millions)										
HVAC											
Refrigeration											
Fire & Security											
Total Segment											
General corporate expenses											
Total restructuring costs (1)											
Cost of sales											
Cost of sales											
Cost of sales											
Selling, general and administrative											
Total restructuring costs (1)											
Total restructuring costs (1)											
Total restructuring costs (1)											

(1) 2024 restructuring costs include **period related** **period-related** charges.

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The following table summarizes changes in the restructuring reserve, included in *Accrued liabilities* on the accompanying Unaudited Condensed Consolidated Balance Sheet:

	Six Months Ended June 30,		Nine Months Ended September 30,		2023	
	(in millions)	2024	2023	(in millions)	2024	
(in millions)	(in millions)					
Balance as of January 1,						
Net pre-tax restructuring costs						
Acquisitions (1)						
Utilization, foreign exchange and other						
Utilization, foreign exchange and other						
Utilization, foreign exchange and other						
Balance as of June 30,						
Balance as of September 30,						

(1) See Note 15 - Acquisitions for additional information.

As of **June 30, 2024** **September 30, 2024**, the Company had **\$57 million** **\$84 million** accrued for costs associated with its announced restructuring initiatives. The balance relates to cost reduction efforts, primarily severance related across each of the Company's segments, along with reserves associated with the Company's planned portfolio transformation. The Company expects a majority of the balance to be utilized within one year.

[Table of Contents](#)**NOTE 13: INCOME TAXES**

The Company accounts for income tax expense in accordance with ASC 740, *Income Taxes* ("ASC 740"), which requires an estimate of the annual effective income tax rate for the full year to be applied to the respective interim period, taking into account year-to-date amounts and projected results for the full year. The effective tax rate was 32.8% 22.3% for the three months ended **June 30, 2024** September 30, 2024 compared with 44.8% 37.6% for the three months ended **June 30, 2023** September 30, 2023. The year-over-year decrease was primarily driven by the absence of the non-deductible loss of \$293 \$257 million on the deconsolidation of KFI due to its Chapter 11 filing and the \$111 million loss on the mark-to-market valuation of ~~our~~ the Company's window forward contracts associated with the expected cash outflows of the Euro-denominated purchase price of the VCS Business ~~recognized during the~~ three months ended June 30, 2023. These amounts were partially offset by the \$1.1 billion tax on the \$2.9 billion gain on the sale of Access Solutions and a held-for-sale tax benefit charge of \$43 million \$19 million related to ~~adjustments~~ the Company's intention to basis differences in no longer permanently reinvest historical earnings from certain companies recognized during the three months ended June 30, 2024. ~~jurisdictions~~.

The effective tax rate was 31.1% 21.4% for the ~~six~~ nine months ended **June 30, 2024** September 30, 2024, compared with 33.4% 30.3% for the ~~six~~ nine months ended **June 30, 2023** September 30, 2023. The year-over-year decrease was primarily driven by the ~~absence~~ \$368 million loss on the mark-to-market valuation of the Company's window forward contracts associated with the expected cash outflows of the Euro-denominated purchase price of the VCS Business non-deductible loss of \$293 million on the deconsolidation of KFI due to its Chapter 11 filing ~~recognized during the~~ ~~six~~ nine months ended **June 30, 2023** September 30, 2023. This amount was partially offset by the \$1.1 billion tax on the \$2.9 billion gain on the sale of Access Solutions and a held-for-sale tax benefit of \$62 million related to ~~adjustments~~ basis differences in certain companies recognized during the ~~six~~ months ended June 30, 2024. In addition, the Company recognized a tax benefit of \$21 million associated with the TMA and UTC's conclusion of certain income tax matters from their 2017 and 2018 tax audit with the U.S. Internal Revenue Service ("IRS"), a net tax benefit of \$16 million related to the re-organization and disentanglement of certain Fire & Security industrial businesses in advance of the planned divestitures, and a tax charge of \$15 million related to a reduction of utilizable foreign tax credits during the ~~six~~ nine months ended **June 30, 2024** September 30, 2024.

The Company assesses the realizability of its deferred tax assets on a quarterly basis through an analysis of potential sources of future taxable income, including prior year taxable income that may be available to absorb a carryback of tax losses, reversals of existing taxable temporary differences, tax planning strategies and forecasts of taxable income. The Company considers all negative and positive evidence, including the weight of the evidence, to determine whether valuation allowances against deferred tax assets are required. The Company maintains valuation allowances against certain deferred tax assets.

The Company conducts business globally and files income tax returns in U.S. federal, state and foreign jurisdictions. In certain jurisdictions, the Company's operations were included in UTC's combined tax returns for the periods through the Distribution. The IRS has completed its audit of UTC's 2017 and 2018 tax years. In the normal course of business, the Company is subject to examination by taxing authorities throughout the world, including Australia, Belgium, Canada, China, Czech Republic, France, Germany, Hong Kong, India, Italy, Mexico, the Netherlands, Singapore, the United Kingdom and the United States. The Company is no longer subject to U.S. federal income tax examination for years prior to 2020 and, with few exceptions, is no longer subject to state, local and foreign income tax examinations for tax years prior to 2013.

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In the ordinary course of business, there is inherent uncertainty in quantifying the Company's income tax positions. The Company assesses its income tax positions and records tax benefits for all years subject to examination based upon management's evaluation of the facts, circumstances and information available at the reporting date. The Company believes that it is reasonably possible that a net decrease in unrecognized tax benefits of \$20 million \$15 million to \$40 million \$35 million may occur within 12 months as a result of additional uncertain tax positions, the Separation, the revaluation of uncertain tax positions arising from examinations, appeals, court decisions and/or the expiration of tax statutes.

NOTE 14: EARNINGS PER SHARE

Earnings per share is computed by dividing *Net income* *earnings (loss)* attributable to common shareowners by the weighted-average number of shares of common stock outstanding during the period (excluding treasury stock). Diluted earnings per share is computed by giving effect to all potentially dilutive stock awards that are outstanding. The computation of diluted earnings per share excludes the effect of the potential exercise of stock-based awards, including stock appreciation rights and stock options, when the effect of the potential exercise would be anti-dilutive.

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The following table summarizes the weighted-average number of shares of common stock outstanding for basic and diluted earnings per share calculations:

	Three Months Ended		Six Months Ended June		
	June 30,	September 30,	30,	September 30,	
(In millions, except per share amounts)	(In millions, except per share amounts)	2024	2023	2024	(In millions, except per share amounts)
					2024 2023 2024 2023

Net income attributable to common shareowners	
Net earnings (loss) attributable to common shareowners	
Basic weighted-average number of shares outstanding	
Basic weighted-average number of shares outstanding	
Basic weighted-average number of shares outstanding	
Stock awards and equity units (share equivalent)	
Diluted weighted-average number of shares outstanding	
Antidilutive shares excluded from computation of diluted earnings per share	
Antidilutive shares excluded from computation of diluted earnings per share	
Antidilutive shares excluded from computation of diluted earnings per share	
Earnings Per Share	
Earnings Per Share	
Earnings Per Share	
Basic	
Basic	
Basic	
Diluted	

NOTE 15: ACQUISITIONS

Acquisitions are recorded using the acquisition method of accounting in accordance with ASC 805, *Business Combinations*. As a result, the aggregate purchase price has been allocated to assets acquired and liabilities assumed based on the estimate of fair market value of such assets and liabilities at the date of acquisition.

Viessmann Climate Solutions

On January 2, 2024, the Company completed the acquisition of the VCS Business from Viessmann for total consideration of \$14.2 billion. The purchase price consisted of (i) \$11.2 billion in cash and (ii) 58,608,959 shares of the Company's common stock, subject to certain lock-up provisions and anti-dilution protection. The Company funded the cash portion of the purchase price with a combination of cash on hand, net proceeds from the USD Notes and Euro Notes and borrowings under the Delayed Draw Facility and the 60-day Loan.

The VCS Business develops intelligent, integrated and sustainable technologies, including heat pumps, boilers, photovoltaic systems, home battery storage and digital solutions, primarily for residential customers in Europe. The Company believes that secular trends in these areas will drive significant, sustained future growth. In addition, the Company anticipates realizing significant operational synergies including savings through supplier rationalization and leverage, reduced manufacturing costs and lower general and administrative costs. Longer term, the Company expects to benefit from synergies related to service revenue expansion, leverage of distribution channels and cross-selling opportunities.

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The components of the purchase price are as follows:

(In millions)	January 2, 2024
Cash	\$ 11,156
Common shares (58,608,959 shares at \$51.20 per share)	3,001
Total consideration	\$ 14,157

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The preliminary allocation of the purchase price is as follows:

(In millions)	Preliminary January 2, 2024	Measurement Period Adjustments	As Adjusted January 2, 2024	(In millions)	Preliminary January 2, 2024	Measurement Period Adjustments	As Adjusted January 2, 2024
----------------------	------------------------------------	---------------------------------------	------------------------------------	----------------------	------------------------------------	---------------------------------------	------------------------------------

Cash and cash equivalents
Accounts receivable
Inventories
Other current assets
Fixed assets
Intangible assets
Other assets
Accounts payable
Other liabilities, current
Future income tax obligations
Other liabilities
Total identifiable net assets
Goodwill
Total consideration

The excess purchase price over the estimated fair value of the net identifiable assets acquired was recognized as goodwill and totaled \$7.6 billion, which is not deductible for tax purposes. Accounts receivable and current liabilities were stated at their historical carrying value, which approximates fair value given the short-term nature of these assets and liabilities. The estimate of fair value for inventory and fixed assets was based on an assessment of the acquired assets' condition as well as an evaluation of the current market value of such assets.

The Company recorded intangible assets based on its estimate of fair value which consisted of the following:

(In millions)	Estimated Useful Life (in years)	Intangible Assets Acquired
Customer relationships	17	\$ 4,787
Technology	10 - 20	1,051
Trademark	40	679
Backlog	1	123
Total intangible assets acquired		\$ 6,640

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(In millions)	Estimated Useful Life (in years)	Intangible Assets Acquired
Customer relationships	17	\$ 4,787
Technology	10 - 20	1,051
Trademark	40	679
Backlog	1	123
Other	50	5
Total intangible assets acquired		\$ 6,645

The valuation of intangible assets was determined using an income approach methodology including the multi-period excess earnings method and the relief from royalty method. Key assumptions used in estimating future cash flows included projected revenue growth rates, EBITDA margins, discount rates, customer attrition rates and royalty rates among others. The projected future cash flows are discounted to present value using an appropriate discount rate. As of **June 30, 2024** **September 30, 2024**, the Company is substantially complete with the process of allocating the purchase price and valuing the acquired assets and liabilities assumed except for certain amounts associated with tax-related assets.

During the three and **six** **nine** months ended **June 30, 2024** **September 30, 2024**, the Company incurred **\$7** **\$3** million and **\$37** **\$40** million of acquisition-related costs, respectively. During 2023, \$80 million of acquisition-related costs were incurred, of which **\$8** **million** **\$19** million and **\$20** million was **\$39** million were recognized during the three and **six** **nine** months ended **June 30, 2023** **September 30, 2023**, respectively. These acquisition costs are reflected within *Selling, general and administrative* in the Unaudited Condensed Consolidated Statement of Operations.

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The assets, liabilities and results of operations of the VCS Business are consolidated in the accompanying Unaudited Condensed Consolidated Financial Statements as of the date of acquisition and reported within the Company's HVAC segment.

The following table summarizes the results of the VCS Business since the date of acquisition:

(In millions)	Three Months Ended June 30, 2024		Six Months Ended June 30, 2024		Three Months Ended September 30, 2024		Nine Months Ended September 30, 2024	
	(In millions)	2024	(In millions)	2024	(In millions)	2024	(In millions)	2024
Net sales								
Net income (loss)								
Net earnings (loss)								

The financial results of the VCS Business includes amortization of the step-up to fair value of inventory and backlog as well as intangible amortization totaling \$247 million and \$497 million for the three and six months ended June 30, 2024 September 30, 2024, respectively.

Unaudited Pro Forma Financial Information

The following unaudited pro forma financial information is presented to illustrate the estimated effects of the acquisition of the VCS Business as if the business combination had occurred on January 1, 2023:

(In millions)	Three Months Ended June 30,			Six Months Ended June 30,			2023 (In millions)	2024	2023	2024	2023					
	Three Months Ended September 30,			Nine Months Ended September 30,												
	(In millions)	2024	2023	(In millions)	2024	2023										
Net sales																
Net income (loss)																
Net earnings (loss)																

The pro forma amounts include the historical operating results of the Company and the VCS Business prior to the acquisition, with adjustments directly attributable to the acquisition including amortization of the step-up to fair value of inventory and amortization expense of acquired intangible assets. The unaudited pro forma financial information is not necessarily indicative of the results of operations that actually would have been achieved had the acquisition of the VCS Business been consummated as of the dates indicated, nor is it indicative of any future results. In addition, the unaudited pro forma financial information does not reflect the expected realization of any synergies or cost savings associated with the acquisition.

NOTE 16: DIVESTITURES

Access Solutions Discontinued Operations

On June 2, 2024, in 2023, the Company completed announced plans to exit its Fire & Security and Commercial Refrigeration businesses over the sale course of Access Solutions for cash proceeds of \$5.0 billion. Access Solutions, historically reported in 2024. The announced plan to exit the Company's Fire & Security segment is represents a global supplier single disposal plan to separately divest multiple businesses over different reporting periods. Upon the CRF Business qualifying as held for sale during the three months ended September 30, 2024, the components of physical security and digital access solutions supporting the hospitality, commercial, education and military markets. The Company recognized a gain on Fire & Security segment in aggregate met the sale of \$2.9 billion, which is included criteria to be presented as discontinued operations in Other income (expense), net on the accompanying Unaudited Condensed Statement of Operations, Operations and Unaudited Condensed Consolidated Statement of Cash Flows. In addition, the assets and liabilities of the CRF Business have been reclassified to held for sale at December 31, 2023. The net proceeds received are subject results of the CCR business did not meet the criteria to working capital and other adjustments provided be presented in the stock purchase agreement governing the sale of Access Solutions discontinued operations.

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The following table summarizes the assets and liabilities components of Access Solutions divested discontinued operations, net of tax are as of the date of sale follows:

(In millions)	June 2, 2024			
	2024	2023	2024	2023
Cash and cash equivalents	\$ 82			
Accounts receivable, net		90		
Inventories, net		43		
Contract assets		3		
Other current assets		3		
Fixed assets, net		18		
Intangible assets, net		53		
Goodwill		1,467		
Operating lease right-of-use assets		16		
Other assets		8		
Total assets held for sale		\$ 1,783		
Accounts payable		\$ 54		
Accrued liabilities		20		
Contract liabilities		60		
Operating lease liabilities		17		
Other long-term liabilities		10		
Total liabilities held for sale		\$ 161		
(In millions)	2024	2023	2024	2023
Net sales	\$ 475	\$ 796	\$ 1,992	\$ 2,361
Costs of sales	(285)	(466)	(1,179)	(1,457)
Research and development	(16)	(31)	(75)	(92)
Selling, general and administrative	(115)	(167)	(479)	(466)
Other income (expense), net	(593)	7	(592)	19
Gain (loss) on divestitures and deconsolidation	509	(4)	3,390	(297)
Interest (expense) income, net	(5)	(12)	(39)	(38)
Earnings before income taxes	(30)	123	3,018	30
Income tax (expense) benefit	112	(37)	154	(76)
Tax on divestitures and deconsolidation	(199)	1	(1,275)	5
Discontinued operations, net of tax	\$ (117)	\$ 87	\$ 1,897	\$ (41)

Commercial Refrigeration and Industrial Fire Portfolio transformation

On December 12, 2023, the Company entered into a stock purchase agreement to sell the CCR business to Haier Group Corporation for an enterprise value of approximately \$775 million. CCR, historically reported in the Company's Refrigeration segment, is a global supplier of turnkey solutions for commercial refrigeration systems and services, with a primary focus on serving food retail customers, cold storage facilities and warehouses. As a result, the assets and liabilities of CCR are presented as held for sale in the accompanying Unaudited Condensed Consolidated Balance Sheet as of **June 30, 2024** **September 30, 2024** and **December 31, 2023**, and recorded at the lower of their carrying value or fair value less estimated cost to sell. The sale of CCR was completed on October 1, 2024.

On August 15, 2024, the Company entered into a stock purchase agreement to sell the CRF Business to an affiliate of Lone Star Funds for an enterprise value of approximately \$3.0 billion. The CRF Business, historically reported in the Company's Fire & Security segment, is a leading manufacturer of fire detection and alarm solutions for both commercial and residential applications. As a result, the assets and liabilities of the CRF Business are presented as held for sale in the accompanying Unaudited Condensed Consolidated Balance Sheet as of **September 30, 2024** and **December 31, 2023**, and recorded at the lower of their carrying value or fair value less estimated cost to sell. The transaction is expected to close **in** by the end of 2024 and is subject to **regulatory approvals and** customary closing conditions.

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The **net** following tables summarize assets of Industrial Fire met the criteria to be **and** liabilities classified as held for sale:

September 30, 2024

(In millions)	Commercial Refrigeration	Commercial & Residential Fire	Total
Cash and cash equivalents	\$ 141	\$ 143	\$ 284
Accounts receivable, net	222	414	636
Inventories, net	96	426	522
Other current assets	157	27	184
Fixed assets, net	100	127	227
Intangible assets, net	—	80	80
Goodwill	72	472	544
Operating lease right-of-use assets	58	76	134
Other assets	46	23	69
Total assets held for sale	\$ 892	\$ 1,788	\$ 2,680
Accounts payable	\$ 133	\$ 279	\$ 412
Accrued liabilities	181	280	461
Long-term debt, including current portion	7	—	7
Future pension and post-retirement obligations	204	5	209
Future income tax obligations	6	15	21
Operating lease liabilities	40	55	95
Other long-term liabilities	2	14	16
Total liabilities held for sale	\$ 573	\$ 648	\$ 1,221

December 31, 2023						
(In millions)	Commercial Refrigeration	Access Solutions	Industrial Fire	Commercial & Residential Fire	Total	
Cash and cash equivalents	\$ 131	\$ 6	\$ 20	\$ 163	\$	320
Accounts receivable, net	274	104	101	401	\$	880
Inventories, net	84	31	65	394	\$	574
Other current assets	113	5	46	25	\$	189
Fixed assets, net	78	13	22	133	\$	246
Intangible assets, net	—	53	2	83	\$	138
Goodwill	72	1,498	439	469	\$	2,478
Operating lease right-of-use assets	49	13	28	70	\$	160
Other assets	44	10	13	41	\$	108
Total assets held for sale	\$ 845	\$ 1,733	\$ 736	\$ 1,779	\$	5,093
Accounts payable	\$ 129	\$ 20	\$ 39	\$ 259	\$	447
Accrued liabilities	204	74	77	239	\$	594
Long-term debt, including current portion	8	—	—	—	\$	8
Future pension and post-retirement obligations	203	—	1	6	\$	210
Future income tax obligations	4	2	3	12	\$	21
Operating lease liabilities	40	11	23	58	\$	132
Other long-term liabilities	3	12	9	14	\$	38
Total liabilities held for sale	\$ 591	\$ 119	\$ 152	\$ 588	\$	1,450

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On June 2, 2024, the Company completed the sale of Access Solutions for cash proceeds of \$5.0 billion. Access Solutions, historically reported in the fourth quarter Company's Fire & Security segment, is a global supplier of physical security and digital access solutions supporting the hospitality, commercial, education and military markets. The Company recognized a net gain on the sale of \$1.8 billion, which is included in Discontinued operations, net of tax on the accompanying Unaudited Condensed

Consolidated Statement of Operations. The net proceeds received are subject to working capital and other adjustments provided in the stock purchase agreement governing the sale of Access Solutions.

On July 1, 2024, the Company completed the sale of Industrial Fire for cash proceeds of \$1.4 billion. Industrial Fire, historically reported in the Company's Fire & Security segment, is a leading manufacturer of a full spectrum of fire detection and suppression solutions and services in critical high-hazard environments, including oil and gas, power generation, marine and offshore facilities, automotive, data centers and aircraft hangars. As The Company recognized a result, net gain on the assets and liabilities sale of Industrial Fire are presented as held for sale \$310 million, which is included in Discontinued operations, net of tax on the accompanying Unaudited Condensed Consolidated Balance Sheet as Statement of June 30, 2024 Operations. The net proceeds received are subject to working capital and December 31, 2023, and recorded at other adjustments provided in the lower of their carrying value or fair value less estimated cost to sell. On March 5, 2024, the Company entered into a stock purchase agreement to sell its Industrial Fire business to Sentinel Capital Partners for an enterprise value of approximately \$1.425 billion. The governing the sale of Industrial Fire was completed on July 1, 2024. Fire.

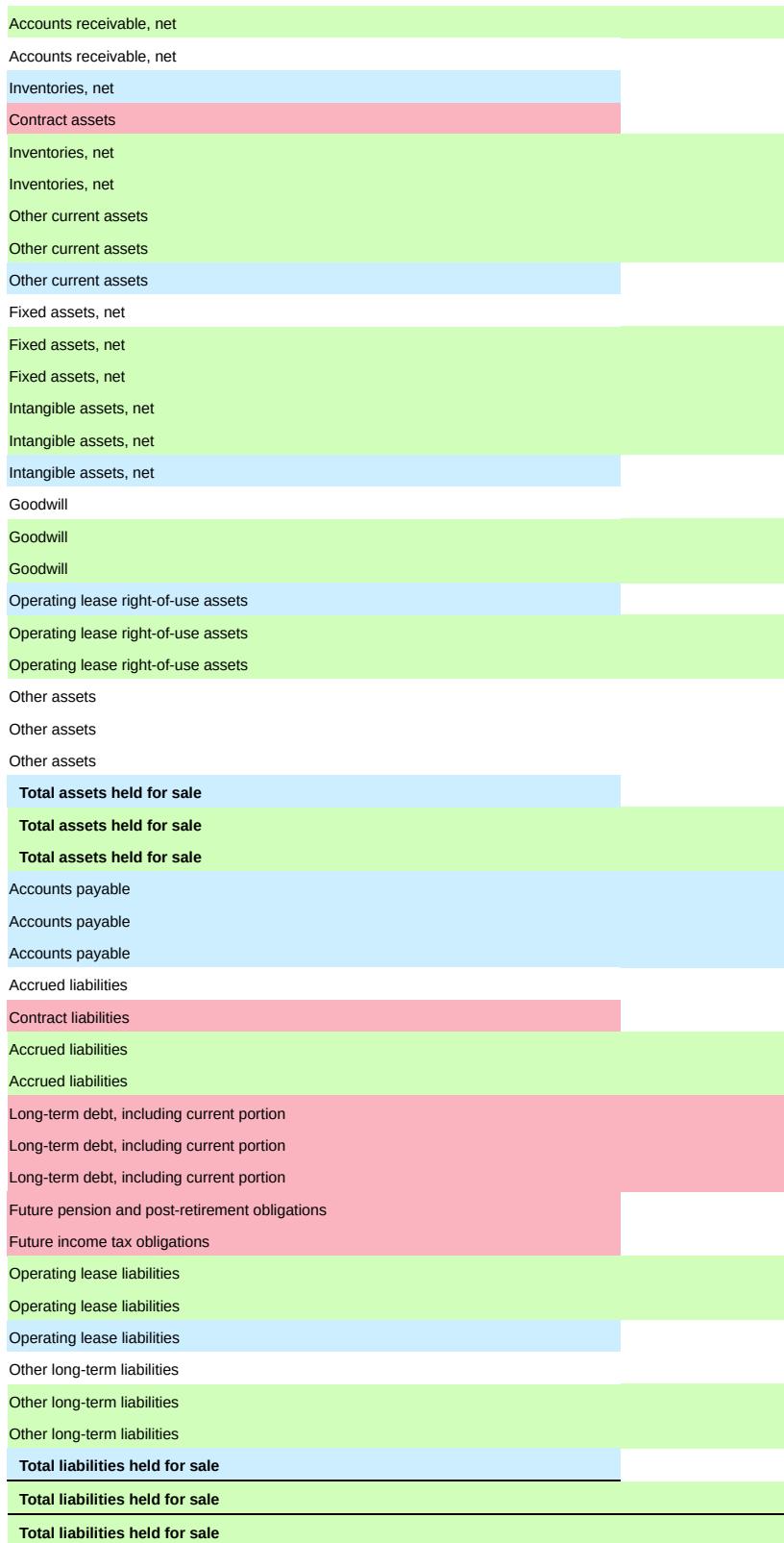
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The following table summarizes the assets and liabilities classified as held for sale of their respective dates of sale:

(In millions)	June 30, 2024		
	Commercial Refrigeration	Industrial Fire	Total
Cash and cash equivalents	\$ 151	\$ 40	\$ 191
Accounts receivable, net	207	93	300
Inventories, net	98	72	170
Contract assets	117	51	168
Other current assets	17	5	22
Fixed assets, net	79	24	103
Intangible assets, net	—	2	2
Goodwill	69	452	521
Operating lease right-of-use assets	48	26	74
Other assets	48	2	50
Total assets held for sale	\$ 834	\$ 767	\$ 1,601
Accounts payable	\$ 122	\$ 43	\$ 165
Accrued liabilities	149	55	204
Contract liabilities	24	19	43
Long-term debt, including current portion	7	—	7
Future pension and post-retirement obligations	196	—	196
Future income tax obligations	7	3	10
Operating lease liabilities	36	20	56
Other long-term liabilities	3	3	6
Total liabilities held for sale	\$ 544	\$ 143	\$ 687

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			December 31, 2023		
(In millions)	(In millions)	(In millions)	Commercial Refrigeration	Access Solutions	Industrial Fire
(In millions)	(In millions)	(In millions)	Commercial Refrigeration	Access Solutions	Industrial Fire
Cash and cash equivalents					
Cash and cash equivalents					
Cash and cash equivalents					
Accounts receivable, net					



NOTE 17: SEGMENT FINANCIAL DATA

The Company conducts its operations through **three** reportable operating segments: HVAC **Refrigeration** and **Fire & Security, Refrigeration**. In accordance with ASC 280 - *Segment Reporting*, the Company's segments maintain separate financial information for which results of operations are evaluated on a regular basis by the Company's Chief Operating Decision Maker in deciding how to allocate resources and in assessing performance.

- The HVAC segment provides products, controls, services and solutions to meet the heating, cooling and ventilation needs of residential and commercial customers while enhancing building performance, health, energy efficiency and sustainability.
- The Refrigeration segment includes transport refrigeration and monitoring products, services and digital solutions for trucks, trailers, shipping containers, intermodal and rail, as well as commercial refrigeration products.
- The Fire & Security segment provides a wide range of residential, commercial and industrial technologies designed to help protect people and property.

The Company's customers are in both the public and private sectors and its businesses reflect extensive geographic diversification. Inter-company sales between segments are immaterial.

Due to the Company's ongoing portfolio transformation, certain business activities previously reported within the Fire & Security segment no longer meet the criteria of a reportable segment. As a result, these business activities have been included in Eliminations and other in the following tables.

Net sales and Operating profit by segment are as follows:

	Net Sales		Net Sales		Operating Profit		Net Sales		Operating Profit	
	Three Months Ended June 30,		Three Months Ended June 30,				2023 (In millions)		2024	
	Three Months Ended September 30,		Three Months Ended September 30,				2023 (In millions)		2024	
(In millions)	(In millions)	2024	2023		2024		2023 (In millions)	2024	2023	2024
HVAC										
Refrigeration										
Fire & Security										
Total segment										
Eliminations and other										
General corporate expenses										
Total Consolidated										
	Net Sales		Net Sales		Operating Profit					
	Net Sales									
	Net Sales		Operating Profit							
	Six Months Ended June 30,		Six Months Ended June 30,							
	Nine Months Ended September 30,		Nine Months Ended September 30,							
(In millions)	(In millions)	2024	2023		2024		2023 (In millions)	2024	2023	2024
HVAC										
Refrigeration										
Fire & Security										
Total segment										
Eliminations and other										
General corporate expenses										
Total Consolidated										

Geographic external sales are attributed to the geographic regions based on their location of origin. With the exception of the U.S. presented in the table below, there were no individually significant countries with sales exceeding 10% of total sales during the three and **six** months ended **June 30, 2024** **September 30, 2024** and 2023.

Three Months Ended June 30,	Three Months Ended June 30,	Three Months Ended June 30,	Six Months Ended June 30,

		Three Months Ended September 30,		Nine Months Ended September 30,			
(In millions)	(In millions)	2024	2023	2024	2023	(In millions)	2024
United States							
International:							
Europe							
Europe							
Europe							
Asia Pacific							
Other							
Net sales							

NOTE 18: RELATED PARTIES

Equity Method Investments

The Company sells products to and purchases products from unconsolidated entities accounted for under the equity method and, therefore, these entities are considered to be related parties. Amounts attributable to equity method investees are as follows:

		Three Months Ended June 30, 2024		Six Months Ended June 30, 2024			
		Three Months Ended September 30, 2024		Nine Months Ended September 30, 2024			
(In millions)	(In millions)	2024	2023	2024	2023	(In millions)	2024
Sales to equity method investees included in <i>Product sales</i>							
Purchases from equity method investees included in <i>Cost of products sold</i>							

The Company had receivables from and payables to equity method investees as follows:

(In millions)	(In millions)	June 30, 2024	December 31, 2023	(In millions)	September 30, 2024	December 31, 2023
Receivables from equity method investees included in <i>Accounts receivable, net</i>						
Payables to equity method investees included in <i>Accounts payable</i>						

NOTE 19: COMMITMENTS AND CONTINGENT LIABILITIES

The Company is involved in various litigation, claims and administrative proceedings, including those related to environmental (including asbestos) and legal matters. In accordance with ASC 450, *Contingencies*, the Company records accruals for loss contingencies when it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. These accruals are generally based upon a range of possible outcomes. If no amount within the range is a better estimate than any other, the Company accrues the minimum amount. In addition, these estimates are reviewed periodically and adjusted to reflect additional information when it becomes available. The Company is unable to predict the final outcome of the following matters based on the information currently available, except as otherwise noted. However, the Company does not believe that the resolution of any of these matters will have a material adverse effect upon its results of operations or financial condition.

Environmental Matters

The Company's operations are subject to environmental regulation by various authorities. The Company has accrued for the costs of environmental remediation activities, including but not limited to investigatory, remediation, operating and maintenance costs and performance guarantees. The most likely cost to be incurred is accrued based on an evaluation of currently available facts with respect to individual sites, including the technology required to remediate, current laws and regulations and prior remediation experience.

The outstanding liabilities for environmental obligations are as follows:

(In millions)	(In millions)	June 30, 2024	December 31, 2023	(In millions)	September 30, 2024	December 31, 2023
Environmental reserves included in Accrued liabilities						
Environmental reserves included in Other long-term liabilities						
Total Environmental reserves						

For sites with multiple responsible parties, the Company considers its likely proportionate share of the anticipated remediation costs and the ability of other parties to fulfill their obligations in establishing a provision for these costs. Accrued environmental liabilities are not reduced by potential insurance reimbursements and are undiscounted.

Asbestos Matters

The Company has been named as a defendant in lawsuits alleging personal injury as a result of exposure to asbestos allegedly integrated into certain Carrier products or business premises. While the Company has never manufactured asbestos and no longer incorporates it into any currently-manufactured products, certain products that the Company no longer manufactures contained components incorporating asbestos. A substantial majority of these asbestos-related claims have been dismissed without payment or have been covered in full or in part by insurance or other forms of indemnity. Additional cases were litigated and settled without any insurance reimbursement. The amounts involved in asbestos-related claims were not material individually or in the aggregate in any period.

The Company's asbestos liabilities and related insurance recoveries are as follows:

(In millions)	(In millions)	June 30, 2024	December 31, 2023	(In millions)	September 30, 2024	December 31, 2023
Asbestos liabilities included in Accrued liabilities						
Asbestos liabilities included in Other long-term liabilities						
Total Asbestos liabilities						
Asbestos-related recoveries included in Other current assets						
Asbestos-related recoveries included in Other current assets						
Asbestos-related recoveries included in Other current assets						
Asbestos-related recoveries included in Other assets						
Total Asbestos-related recoveries						

The amounts recorded for asbestos-related liabilities are based on currently available information and assumptions that the Company believes are reasonable and are made with input from outside actuarial experts. These amounts are undiscounted and exclude the Company's legal fees to defend the asbestos claims, which are expensed as incurred. In addition, the Company has recorded insurance recovery receivables for probable asbestos-related recoveries.

Aqueous Film Forming Foam Litigation

As of **June 30, 2024** **September 30, 2024**, the Company, **KFI** **Kidde-Fenwal, Inc.** ("KFI") and others have been named as defendants in more than **8,500** **8,000** lawsuits filed by individuals in United States state or removed to the federal courts of the United States and a single case in Canada alleging that the historic use of Aqueous Film Forming Foam ("AFFF") caused personal injuries and/or property damage. The Company, KFI and others have also been named as defendants in more than 800 lawsuits filed by several U.S. states, municipalities and water utilities in or removed damage to U.S. federal courts alleging that the historic use of AFFF caused contamination of property and water supplies. In December 2018, the U.S. Judicial Panel on Multidistrict Litigation transferred and consolidated all AFFF cases pending in the U.S. federal courts against the Company, KFI and others to the U.S. District Court for the District of South Carolina (the "MDL Proceedings"). The individual plaintiffs in the MDL Proceedings generally seek damages for alleged personal injuries, medical monitoring, diminution in property value and injunctive relief to remediate alleged contamination of water supplies. The U.S. state, municipal and water utility plaintiffs in the MDL Proceedings generally seek damages and costs related to the remediation of public property and water supplies.

AFFF is a firefighting foam, developed beginning in the late 1960s pursuant to U.S. military specification, used to extinguish certain types of hydrocarbon-fueled fires. The lawsuits identified above relate to Kidde Fire Fighting, Inc., which owned the **National Foam** business. Kidde Fire Fighting, Inc. was acquired by a UTC subsidiary in 2005 and merged into KFI in 2007. The **National Foam** business that manufactured AFFF for sale to government (including the U.S. federal government) and non-government customers in the U.S. at a single facility located in West Chester, Pennsylvania (the "Pennsylvania Site"). Kidde Fire Fighting, Inc. was acquired by a UTC subsidiary in 2005 and merged into KFI in 2007. In 2013, KFI divested the AFFF businesses to an unrelated third party. The Company acquired KFI as part of the Separation in April 2020.

The key components that contribute to AFFF's fire-extinguishing capabilities are known as fluorosurfactants. Neither the Company, nor KFI, nor any of the Company's subsidiaries involved in the AFFF litigation manufactured fluorosurfactants. Instead, the National Foam business purchased these substances from unrelated third parties for use in manufacturing AFFF. Plaintiffs in the MDL Proceedings allege that the fluorosurfactants used by various manufacturers in producing AFFF contained, or over time degraded into, compounds known as per- and polyfluoroalkyl substances (referred to collectively as "PFAS"), including perfluorooctanesulfonic acid ("PFOS") and perfluorooctanoic acid ("PFOA"). Plaintiffs further allege that, as a result of the use of AFFF, PFOS and PFOA were released into the environment and, in some instances, ultimately reached drinking water supplies.

Plaintiffs in the MDL Proceedings allege that PFOS and PFOA contamination has resulted from the use of AFFF manufactured using a process known as ECF, and that this process was used exclusively by 3M. They also allege that PFOA contamination has resulted from the use of AFFF manufactured using a different process, known as telomerization, and that this process was used exclusively by the other AFFF manufacturers (including the National Foam business). Compounds containing PFOS and PFOA (as well as many other PFAS) have also been used for decades by many third parties in a number of different

industries to manufacture firefighters' protective outerwear, carpets, clothing, fabrics, cookware, food packaging, personal care products, cleaning products, paints, varnishes and other consumer and industrial products.

Plaintiffs in the MDL Proceedings have named multiple defendants, including suppliers of chemicals and raw materials used to manufacture fluorosurfactants, fluorosurfactant manufacturers and AFFF manufacturers. The defendants in the MDL Proceedings moved for summary judgment on the government contractor defense, which potentially applies to AFFF sold to or used by the U.S. government. After full briefing and oral argument, on September 16, 2022, the MDL court declined to enter summary judgment for the defendants. The defense, however, remains available at any trial to which it applies.

On May 14, 2023, KFI filed a voluntary petition with the United States Bankruptcy Court for the District of Delaware (the "Bankruptcy Court") seeking relief under chapter 11 of the Bankruptcy Code, after the Company determined that it would not provide financial support to KFI going forward other than ensuring KFI has access to services necessary for the effective operation of its business. As a result, all litigation against KFI was automatically stayed. By agreement, all AFFF-related litigation against the Company, its other subsidiaries and RTX also was stayed. On November 21, 2023, the Bankruptcy Court ordered certain parties, including the Company, to participate in mediation sessions with respect to claims that might be asserted by and against it in the bankruptcy proceedings.

Following the conclusion of these mediation sessions in October 2024, the Company entered into a Settlement and Plan Support Agreement which contemplates that the Company will subsequently enter into three distinct settlement agreements (collectively, the "Proposed Settlement Agreements") with KFI, the Official Committee of Unsecured Creditors appointed in KFI's bankruptcy case (the "Committee") and the Plaintiffs' Executive Committee (the "MDL PEC") appointed in the MDL Proceedings.

On September 23, 2022, after completion of discovery, the Proposed Settlement Agreements relates to claims that the Company is responsible for liabilities arising from KFI's manufacture or sale of AFFF ("Estate Claims Settlement"). Upon Bankruptcy Court approval, the Estate Claims Settlement will permanently resolve all present and future claims that the Company is responsible for any liabilities of KFI, including all liabilities arising from KFI's manufacture and sale of AFFF. The second and third of the Proposed Settlement Agreements release a very substantial amount of current and future direct claims against the Company (the "Direct Claims Settlements"). Direct claims allege that UTC, which indirectly owned KFI's AFFF business for eight years, engaged in conduct independent of KFI that caused harm to AFFF claimants. The Company agreed to indemnify UTC for these direct claims when it was spun-off from UTC. Upon approval by the MDL court selected one Court, the Direct Claims Settlements resolve and enjoin all current and future AFFF-related direct claims against the Company by participating public water provider case, providers and airports. Non-settling parties may still assert direct AFFF-related claims, although we expect a vast majority of public water providers and airports will participate in the *City of Stuart, FL v. 3M, et al.*, for a bellwether trial. That trial was scheduled to begin in early June 2023 but was postponed indefinitely. The MDL court ordered that the bellwether process for personal injury cases to begin in 2023. However, the court has not yet outlined details on that process or its timing. Direct Claims Settlements.

Outside of the MDL Proceedings, Proposed Settlement Agreements, the Company will pay \$615 million in cash over five years, 100% of the net sale proceeds from the sale of KFI's assets from its sale to Pacific Avenue Capital Partners, which are estimated to be \$115 million, and other defendants contribute the right to recover proceeds under certain of its insurance policies. The Company will be entitled to receive up to \$2.4 billion of proceeds from those insurance policies and will contribute the first \$125 million of such proceeds as additional consideration in the Direct Claims Settlements. The Company also will be entitled to six lawsuits any earnouts payable to KFI under the KFI sale agreement. The Company expects insurance payments it receives in U.S. state courts brought by oil refining companies alleging product liability claims related to the future, in the aggregate, to legacy sales cover the amount paid under the Proposed Settlement Agreements. As a result of AFFF and seeking damages for the costs to replace the product and for property damage. In addition, Proposed Settlement Agreements, the Company and other defendants are party recorded a liability in the amount of \$565 million during the three months ended September 30, 2024. The amount recognized is in addition to two actions related to liabilities of \$50 million that the Pennsylvania Site in which Company recorded upon the plaintiff water utility company seeks remediation costs related to deconsolidation of KFI on May 14, 2023, as further discussed below. As of September 30, 2024, the alleged contamination of the local water supply. The Company KFI and other defendants are also party to one action in Arizona state court brought by a firefighter claiming that occupational exposure to AFFF has caused certain personal injuries. not recorded any amounts associated with expected insurance proceeds.

The Company and KFI believe that they have meritorious defenses to the claims in the MDL Proceedings and the other remaining AFFF lawsuits. Given the numerous factual, scientific and legal issues to be resolved relating to these claims, the Company is unable to assess the probability of liability or to reasonably estimate a range of possible loss at this time. There can be no assurance that any such future exposure will not be material in any period.

On May 14, 2023, KFI filed a voluntary petition with the United States Bankruptcy Court for the District of Delaware seeking relief under Chapter 11 of the Bankruptcy Code after the Company determined that it would not provide financial support to KFI going forward, other than ensuring KFI has access to services necessary for the effective operation of its business. As a result, all litigation against KFI is automatically stayed. KFI filed an adversary complaint and motion in the Chapter 11 case seeking an order staying or enjoining all AFFF-related litigation against the Company, its other subsidiaries and RTX. That motion was resolved through an agreement that effectively stays the AFFF litigation against these parties. KFI has also indicated to the bankruptcy court that it intends to pursue insurance coverage for AFFF-related liabilities and contractual indemnification for AFFF-related liabilities from the third party to which KFI sold National Foam. On November 21, 2023, the bankruptcy court ordered certain parties, including the Company, to participate in a mediation with respect to claims that might be asserted by and against it in the bankruptcy proceedings. The parties have engaged in several mediation sessions and anticipate further sessions in the future. The terms and scope of any potential settlement may be affected by, among other factors, the United States Supreme Court's decision in *Harrington v. Purdue Pharma, L.P.*, which held that nonconsensual releases of litigation claims against non-debtors are unavailable.

Deconsolidation Due to Bankruptcy

As of May 14, 2023, the Company no longer controlled KFI as their its activities are subject to review and oversight by the bankruptcy court. Bankruptcy Court. Therefore, KFI was deconsolidated and their its respective assets and liabilities were derecognized from the Company's Unaudited Condensed Consolidated Financial Statements. Upon deconsolidation, the Company determined the fair value of its retained interest in KFI to be zero and will account we accounted for it prospectively using the cost method. As a result of these actions, the Company recognized a loss of \$297 million in its Unaudited Condensed Consolidated Statement of Operations

within within Other income/(expense), net. In addition, the deconsolidation resulted in an investing cash outflow of \$134 million in the Company's Unaudited Condensed Consolidated Statement of Cash Flows.

In connection with the bankruptcy filing, KFI entered into several agreements with subsidiaries of the Company to ensure they have access to services necessary for the effective operation of their business. All post-deconsolidation activity between the Company and KFI are reported as third-party transactions recorded within the Company's Unaudited Condensed Consolidated Statement of Operations. Since the petition date, there were no material transactions between the Company and KFI other than a \$15 million payment by the Company to KFI under the terms of a tax sharing arrangement.

On March 15, 2024, the Company and Pacific Avenue Capital Partners entered into certain agreements including a stock and asset purchase agreement whereby Pacific Avenue Capital Partners shall acquire certain assets and operating liabilities of KFI, subject to approval by the bankruptcy court. On April 1, 2024, the bankruptcy court subsequently approved the sale, which was completed on July 1, 2024 for \$140 million, subject to working capital and other adjustments as provided in the sale agreement. However, there has been no determination with respect to the allocation of sale proceeds.

Income Taxes

Under the TMA relating to the Separation, the Company is responsible to UTC for its share of the Tax Cuts and Jobs Act transition tax associated with foreign undistributed earnings as of December 31, 2017. During the **six** **nine** months ended **June 30, 2024** **September 30, 2024**, the Company recognized a \$46 million gain associated with the TMA and UTC's conclusion of certain income tax matters from their 2017 and 2018 tax audit with the IRS. Liabilities under the TMA of \$118 million and \$108 million are included within the accompanying Unaudited Condensed Consolidated Balance Sheet within *Accrued Liabilities and Other Long-Term Liabilities* as of **June 30, 2024** **September 30, 2024**, respectively. This obligation is expected to be settled in annual installments with the next installment of \$118 million due in April 2025 and the final installment of \$108 million due in April 2026. The Company believes that the likelihood of incurring losses materially in excess of this amount is remote.

Other

The Company has other commitments and contingent liabilities related to legal proceedings, self-insurance programs and matters arising in the ordinary course of business. The Company accrues for contingencies generally based upon a range of possible outcomes. If no amount within the range is a better estimate than any other, the Company accrues the minimum amount.

In the ordinary course of business, the Company is also routinely a defendant in, party to or otherwise subject to many pending and threatened legal actions, claims, disputes and proceedings. These matters are often based on alleged violations of contract, product liability, warranty, regulatory, environmental, health and safety, employment, intellectual property, tax and other laws. In some of these proceedings, claims for substantial monetary damages are asserted against the Company and could result in fines, penalties, compensatory or treble damages or non-monetary relief. The Company does not believe that these matters will have a material adverse effect upon its results of operations, cash flows or financial condition.

With respect to the accompanying Unaudited Condensed Financial Statements for the three and **six** **nine** months ended **June 30, 2024** **September 30, 2024** and 2023, PricewaterhouseCoopers LLP ("PricewaterhouseCoopers") reported that it has applied limited procedures in accordance with professional standards for a review of such information. However, its report dated **July 25, 2024** **October 25, 2024**, appearing below, states that the firm did not audit and does not express an opinion on the accompanying Unaudited Condensed Consolidated Financial Statements. PricewaterhouseCoopers has not carried out any significant or additional audit tests beyond those that would have been necessary if their report had not been included. Accordingly, the degree of reliance on its report on such information should be restricted in light of the limited nature of the review procedures applied. PricewaterhouseCoopers is not subject to the liability provisions of Section 11 of the Securities Act of 1933, as amended (the "Securities Act"), for its report on the accompanying Unaudited Condensed Consolidated Financial Statements because that report is not a "report" or a "part" of a registration statement prepared or certified by PricewaterhouseCoopers within the meaning of Sections 7 and 11 of the Securities Act.

Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareowners of Carrier Global Corporation

Results of Review of Interim Financial Information

We have reviewed the accompanying condensed consolidated balance sheet of Carrier Global Corporation and its subsidiaries (the "Company") as of **June 30, 2024** **September 30, 2024**, and the related condensed consolidated statements of operations, of comprehensive income (loss), and of changes in equity for the three-month and **six-month** **nine-month** periods ended **June 30, 2024** **September 30, 2024** and 2023 and the condensed consolidated statement of cash flows for the **six-month** **nine-month** periods ended **June 30, 2024** **September 30, 2024** and 2023, including the related notes (collectively referred to as the "interim financial information"). Based on our reviews, we are not aware of any material modifications that should be made to the accompanying interim financial information for it to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of the Company as of December 31, 2023, and the related consolidated statements of operations, of comprehensive income (loss), of changes in equity and of cash flows for the year then ended (not presented herein), and in our report dated February 6, 2024, we expressed an unqualified opinion on those consolidated financial statements. **In our opinion, the information set forth as discussed in Note 16 to the accompanying condensed consolidated balance sheet as interim financial information, the Company has reflected the effects of discontinued operations. The accompanying December 31, 2023, is fairly stated, in all material respects, in relation to the condensed consolidated balance sheet from which it has been derived. reflects this change.**

Basis for Review Results

This interim financial information is the responsibility of the Company's management. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB. We conducted our review in accordance with the standards of the PCAOB. A review of interim financial

information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the PCAOB, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

/s/ PricewaterhouseCoopers LLP

Miami, Florida

July October 25, 2024

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

BUSINESS OVERVIEW

Business Summary

Carrier Global Corporation ("we" or "our") is a global leader in intelligent climate and energy solutions with a focus on providing differentiated, digitally-enabled lifecycle solutions to our customers. Our portfolio includes industry-leading brands such as Carrier, Viessmann, Toshiba, Automated Logic and Carrier Transicold ~~Kidde and Edwards~~ that offer innovative heating, ventilating and air conditioning ("HVAC"), refrigeration, ~~fire~~ and building automation technologies ~~and cold chain transportation solutions~~ to help make the world safer and more comfortable. We also provide a broad array of related building services, including audit, design, installation, system integration, repair, maintenance and monitoring. Our operations are classified into ~~three~~ **two** segments: HVAC ~~Refrigeration~~ and ~~Fire & Security~~ **Refrigeration**.

Our worldwide operations are affected by global and regional industrial, economic and political factors and trends. These include the mega-trends of urbanization, climate change and increasing requirements for food safety driven by the food needs of the growing global population and the rising standards of living in emerging markets. We believe that our business segments are well positioned to benefit from favorable secular trends, including these mega-trends and from the strength of our industry-leading brands and track record of innovation. In addition, we regularly review our end markets to proactively identify trends and adapt our strategies accordingly.

Our business is also affected by changes in the general level of economic activity, such as changes in business and consumer spending, construction and shipping activity as well as short-term economic factors such as currency fluctuations, commodity price volatility and supply disruptions. We continue to invest in our business, take pricing actions to mitigate supply chain and inflationary pressures, develop new products and services in order to remain competitive in our markets and use risk management strategies to mitigate various exposures. We believe that we have industry-leading global brands, which form the foundation of our business strategy. Coupled with our focus on growth, innovation and operational efficiency, we expect to drive long-term future growth and increased value for our shareowners.

Recent Developments

Acquisition of Viessmann Climate Solutions

On April 25, 2023, we announced that we entered into a Share Purchase Agreement (the "Agreement") to acquire the climate solutions business (the "VCS Business") of Viessmann Group GmbH & Co. KG ("Viessmann"), a privately-held company. The VCS Business develops intelligent, integrated and sustainable technologies, including heat pumps, boilers, photovoltaic systems, home battery storage and digital solutions, primarily for residential customers in Europe. The acquisition was completed on January 2, 2024. As a result, the assets, liabilities and results of operations of the VCS Business are consolidated in the accompanying Unaudited Condensed Financial Statements as of the date of acquisition and reported within our HVAC segment.

Portfolio Transformation

On June 2, 2024, we completed the sale of our Access Solutions business ("Access Solutions") to Honeywell International Inc. ("Honeywell") for cash proceeds of \$5.0 billion. Access Solutions, historically reported in our Fire & Security segment, is a global supplier of physical security and digital access solutions supporting the hospitality, commercial, education and military markets. We recognized a ~~net gain on the sale of \$2.9 billion~~ **\$1.8 billion**, which is included in *Other income (expense), Discontinued operations, net of tax* on the accompanying Unaudited Condensed Statement of Operations. The net proceeds received are subject to working capital and other adjustments provided in the stock purchase agreement.

On July 1, 2024, we completed the sale of our Industrial Fire business ("Industrial Fire") for cash proceeds of \$1.4 billion. Industrial Fire, historically reported in our Fire & Security segment, is a leading manufacturer of a full spectrum of fire detection and suppression solutions and services in critical high-hazard environments, including oil and gas, power generation, marine and offshore facilities, automotive, data centers and aircraft hangars. We recognized a **net gain on the sale of \$310 million**, which is included in *Discontinued operations, net of tax* on the accompanying Unaudited Condensed Consolidated

Statement of Operations. The net proceeds received are subject to working capital and other adjustments provided in the stock purchase agreement governing the sale of Industrial Fire.

On December 12, 2023, we entered into a stock purchase agreement to sell our Commercial Refrigeration business ("CCR") to Haier Group Corporation for an enterprise value of approximately \$775 million. CCR, historically reported in our Refrigeration segment, is a global supplier of turnkey solutions for commercial refrigeration systems and services, with a primary focus on serving food retail customers, cold storage facilities and warehouses. The ~~transaction is expected to close in 2024~~.

sale of CCR was completed on October 1, 2024.

On March 5, 2024 August 15, 2024, we entered into a stock purchase agreement to sell our Industrial Commercial and Residential Fire business ("Industrial Fire" ("CRF Business") to Sentinel Capital Partners an affiliate of Lone Star Funds for an enterprise value of approximately \$1.425 \$3.0 billion. Industrial Fire, The CRF Business, historically reported in our Fire & Security segment, is a leading manufacturer of a full spectrum of fire detection and suppression alarm solutions for both commercial and services residential applications. The transaction is expected to close in critical high-hazard environments, including oil 2024, subject to regulatory approvals and gas, power generation, marine and offshore facilities, automotive, data centers and aircraft hangars. The sale of Industrial Fire was completed on July 1, 2024. customary closing conditions.

The following table summarizes Net sales for each of our businesses included in our portfolio transformation: **Discontinued Operations**

(In millions)	Three Months Ended June 30,		Six Months Ended June 30,		Year Ended December 31,	
	2024	2023	2024	2023	2023	
Access Solutions	\$ 112	\$ 181	\$ 282	\$ 356	\$ 716	
Industrial Fire	143	134	287	251	520	
Commercial and Residential Fire	495	471	937	886	1,827	
Commercial Refrigeration	254	269	495	513	1,074	

In 2023, we announced plans to exit our Fire & Security and Commercial Refrigeration businesses over the course of 2024. The announced plan to exit our the Fire & Security segment represents a single disposal plan to separately divest multiple businesses. As such, at businesses over different reporting periods. Upon the time that the remaining significant business in the segment, Commercial and Residential Fire, qualifies CRF Business qualifying as held for sale during the three months ended September 30, 2024, the components of the Fire & Security segment in aggregate will likely met the criteria to be presented as discontinued operations. In addition, the assets and liabilities of the CRF Business have been reclassified to held for sale at December 31, 2023. The results of CCR did not meet the criteria to be presented in discontinued operations. We expect this to occur in 2024.

Deconsolidation of Kidde-Fenwal, Inc.

On May 14, 2023, Kidde-Fenwal, Inc. ("KFI"), an indirect wholly-owned subsidiary of ours, filed a petition for voluntary reorganization under Chapter 11 of the United States Bankruptcy Code ("Chapter 11") in the United States Bankruptcy Court for the District of Delaware. KFI, an industrial fire detection and suppression business historically reported in our Fire & Security segment, indicated that it intended to use the bankruptcy process to explore strategic alternatives, including the sale of KFI as a going concern. As of the petition date, KFI was deconsolidated and its respective assets and liabilities were derecognized from our Unaudited Condensed Consolidated Financial Statements.

CRITICAL ACCOUNTING ESTIMATES

Preparation of our financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, sales and expenses. We believe that the most complex and sensitive judgments, because of their potential significance to the accompanying Unaudited Condensed Consolidated Financial Statements, result primarily from the need to make estimates about the effects of matters that are inherently uncertain. In "Management's Discussion and Analysis of Financial Condition and Results of Operations" of our 2023 Form 10-K, we describe the significant accounting estimates and policies used in the preparation of the accompanying Unaudited Condensed Consolidated Financial Statements. Except as noted below, there have been no significant changes in our critical accounting estimates.

Business Combinations

In accordance with ASC 805, *Business Combinations* ("ASC 805"), acquisitions that meet the definition of a business are recorded using the acquisition method of accounting. We recognize and measure the identifiable assets acquired, liabilities assumed and any non-controlling interest as of the acquisition date at fair value. The valuation of intangible assets is determined by an income approach methodology, using assumptions such as projected future revenues, customer attrition rates, royalty rates, tax rates and discount rates. The excess, if any, of total consideration transferred in a business combination over the fair value of identifiable assets acquired, liabilities assumed and any non-controlling interest is recognized as goodwill. Costs incurred as a result of a business combination other than costs related to the issuance of debt or equity securities are recorded in the period the costs are incurred.

RESULTS OF OPERATIONS

Due to the sale of Access Solutions, we no longer consolidate the results of Access Solutions in our financial statements as of June 2, 2024. Therefore, this Management's Discussion and Analysis of Financial Condition and Results of Operations only

includes the financial results of Access Solutions in periods prior to the date of the sale. As a result, prior periods may not be comparable to the current period.

Three Months Ended June 30, 2024 September 30, 2024 Compared with the Three Months Ended June 30, 2023 September 30, 2023

The following represents our consolidated net sales and operating results:

(In millions)	Three Months Ended June 30,			Three Months Ended September 30,					
	(In millions)	2024	2023	Period Change	(In millions)	2024	2023	Period Change	(In millions)

Net sales	Net sales	\$6,689	\$ 5,992	\$ 697	12	12	Net % sales	\$5,984	\$ 4,935	\$ 1,049	21	21 %	
Cost of products and services sold	Cost of products and services sold	(4,811)	(4,237)	(4,237)	(574)	(574)	14	14	Cost of products and services sold	(4,307)	(3,449)	(3,449)	(858)
Gross margin	Gross margin	1,878	1,755	1,755	123	123	7	7	Gross margin	1,677	1,486	1,486	191
Operating expenses	Operating expenses	1,813	(1,266)	(1,266)	3,079	3,079	(243)	(243)	Operating expenses	(914)	(976)	(976)	62
Operating profit	Operating profit	3,691	489	489	3,202	3,202	655	655	Operating profit	763	510	510	253
Non-operating income (expense), net	Non-operating income (expense), net	(167)	(67)	(67)	(100)	(100)	149	149	Non-operating income (expense), net	7	(39)	(39)	46
Income from operations before income taxes		3,524	422	3,102		735	%						
Earnings (loss) before income taxes		770	471	299		63	%						
Income tax expense	Income tax expense	(1,155)	(189)	(189)	(966)	(966)	511	511	Income tax % expense	(172)	(177)	(177)	5
Net income from operations		2,369	233	2,136		917	%						
Earnings (loss) from continuing operations		598	294	304		103	%						
Discontinued operations, net of income taxes		(117)	87	(204)		(234)	%						
Net earnings (loss)		481	381	100		26	%						
Less: Non-controlling interest in subsidiaries' earnings from operations	Less: Non-controlling interest in subsidiaries' earnings from operations	32	34	34	(2)	(2)	(6)	(6)	Less: Non-controlling interest in subsidiaries' earnings from operations	34	24	24	10
Net income attributable to common shareowners		\$2,337	\$ 199	\$2,138		1,074	%						10
Net earnings (loss) attributable to common shareowners		\$ 447	\$ 357	\$ 90		25	%						42

Net Sales

For the three months ended **June 30, 2024** **September 30, 2024**, Net sales were **\$6.7 billion** **\$6.0 billion**, a **12%** **21%** increase compared with the same period of 2023. The components of the year-over-year change were as follows:

Three Months Ended June 30,

2024 September 30, 2024

Organic	24 %
96	
Acquisitions and divestitures, net	11 17 %
Total % change	12 21 %

Organic sales for the three months ended June 30, 2024 September 30, 2024, increased by 2% 4% compared with the same period of 2023. The organic increase was primarily driven by our HVAC segment due to improved end-markets in the Americas and EMEA, which more than offset reduced end-market demand in Asia. In addition, our Fire & Security segment benefited from volume growth and price improvements in both the Commercial and Residential fire and Industrial fire businesses. Results in our Refrigeration segment were mixed as growth in Transport refrigeration was partially offset by challenges in Commercial refrigeration end-markets. Refer to "Segment Review" below for a discussion of Net sales by segment.

Gross Margin

For the three months ended June 30, 2024 September 30, 2024, gross margin was \$1.9 billion \$1.7 billion, a 7% 13% increase compared with the same period of 2023. The components were as follows:

(In millions)	(In millions)	Three Months Ended June 30,		Three Months Ended September 30,	
		2024	2023	2024	2023
Net sales					
Cost of products and services sold					
Gross margin					
Percentage of net sales	Percentage of net sales	28.1 %	29.3 %	28.0 %	30.1 %

Gross margin increased by \$123 million \$191 million compared with the three months ended June 30, 2023 September 30, 2023. The main driver of the increase related to ongoing customer demand, pricing improvements and our continued focus on productivity initiatives. Operating results associated with the VCS Business since the date of acquisition further benefited gross margin during the period. However, the results of the VCS Business included inventory step-up, backlog amortization and intangible asset amortization resulting from the recognition of acquired assets at fair value. These costs had a 300 220 basis point unfavorable impact on gross margin as a percentage of Net sales. As a result, gross margin as a percentage of Net sales decreased by 120 210 basis points compared with the same period of 2023.

Operating Expenses

For the three months ended June 30, 2024 September 30, 2024, operating expenses, including *Equity method investment net earnings*, were a benefit of \$1.8 \$0.9 billion, a 243% 6% decrease compared with the same period of 2023. The components were as follows:

(In millions)	(In millions)	Three Months Ended June 30,		Three Months Ended September 30,	
		2024	2023	2024	2023
Selling, general and administrative					
Research and development					
Equity method investment net earnings					
Other income (expense), net					
Total operating expenses					
Percentage of net sales	Percentage of net sales	(27.1)%	21.1 %	15.3 %	19.8 %

For the three months ended June 30, 2024 September 30, 2024, *Selling, general and administrative* expenses were \$975 million \$799 million, a 24% 20% increase compared with the same period of 2023. The increase is primarily due to incremental expenses associated with the VCS Business since the date of acquisition. In addition, the current period also included \$92 million \$15 million of acquisition and divestiture-related costs compared with \$14 million \$35 million during the three months ended June 30, 2023 September 30, 2023.

Research and development costs relate to new product development and new technology innovation. Due to the variable nature of program development schedules, year-over-year spending levels can fluctuate. In addition, we continue to invest to prepare for future energy efficiency and refrigerant regulation changes and in digital controls technologies.

Investments over which we do not exercise control, but have significant influence, are accounted for using the equity method of accounting. For the three months ended June 30, 2024 September 30, 2024, *Equity method investment net earnings* were \$90 million \$66 million, a 73% increase 12% decrease compared with the same period of 2023. The increase decrease was primarily driven by the absence of a \$16 million benefit recognized in connection with a favorable tax ruling at a minority owned joint venture in the prior year. As a result, we reported higher earnings in HVAC joint ventures across all regions.

Other income (expense), net primarily includes the impact of gains and losses related to the sale of businesses or interests in our equity method investments, foreign currency gains and losses on transactions that are denominated in a currency other than an entity's functional currency and hedging-related activities. During the three months ended June 30, 2024, we completed the sale of Access Solutions and recognized a gain on the sale of \$2.9 billion.

During the three months ended June 30, 2023 September 30, 2023, we recognized a loss of \$293 million on the deconsolidation of KFI due to its Chapter 11 filing. In addition, we recognized a \$111 million \$257 million loss on the mark-to-market valuation of our window forward contracts associated with the expected cash outflows of the Euro-denominated purchase price of the VCS Business.

Non-Operating Income (Expense), net

For the three months ended June 30, 2024 September 30, 2024, Non-operating income (expense), net was \$167 million \$7 million, a 149% increase 118% decrease compared with the same period of 2023. The components were as follows:

(In millions)	Three Months Ended June 30,		Three Months Ended September 30,	
	(In millions)	2024	(In millions)	2024
Non-service pension (expense) benefit				
Interest expense				
Interest expense				
Interest expense				
Interest income				
Interest (expense) income, net				
Non-operating income (expense), net				
Non-operating income (expense), net				
Non-operating income (expense), net				

Non-operating income (expense), net includes the results from activities other than normal business operations such as interest expense, interest income and the non-service components of pension and post-retirement obligations. Interest expense is affected by the amount of debt outstanding and the interest rates on that debt. For the three months ended June 30, 2024 September 30, 2024, Interest expense was \$185 million \$131 million, a 97% 79% increase compared with the same period of 2023. In connection with the acquisition of the VCS Business, we entered into several financing arrangements to fund the cash portion of the Euro-denominated purchase price. In addition, July 2024, we incurred a make-whole premium completed tender offers to repurchase approximately \$1.0 billion aggregate principal which included \$125 million of \$8 notes due 2034, \$350 million of notes due 2054 and approximately \$600 million and of notes due 2050. Upon settlement, we wrote off \$4 \$11 million of unamortized deferred financing costs associated with the redemption in Interest expense and recognized a net gain of our \$1.0 billion aggregate principal amount of 5.80% notes due \$97 million in 2025. Interest income. During the three months ended June 30, 2023 September 30, 2023, we amortized \$21 million \$12 million of deferred financing cost in Interest expense, of which \$19 million \$11 million related to our senior unsecured bridge term loan facility (the "Bridge Loan").

Income Taxes

	Three Months Ended June 30,	
	2024	2023
Effective tax rate	32.8 %	44.8 %

	Three Months Ended September 30,	
	2024	2023
Effective tax rate	22.3 %	37.6 %

We account for income tax expense in accordance with ASC 740, which requires an estimate of the annual effective income tax rate for the full year to be applied to the respective interim period, taking into account year-to-date amounts and projected results for the full year. The The effective tax rate was 32.8% 22.3% for the three months ended June 30, 2024, September 30, 2024 compared with 44.8% 37.6% for the three months ended June 30, 2023 September 30, 2023. The year-over-year decrease was primarily driven by the absence of the non-deductible loss of \$293 \$257 million on the deconsolidation of KFI due to its Chapter 11 filing and the \$11 million loss on the mark-to-market valuation of our the Company's window forward contracts associated with the expected cash outflows of the Euro-denominated purchase price of the VCS Business recognized during the three months ended June 30, 2023. These amounts were partially offset by the \$1.1 billion tax on the \$2.9 billion gain on the sale of Access Solutions and a held-for-sale tax benefit charge of \$43 million \$19 million related to adjustments the Company's intention to basis differences in no longer permanently reinvest historical earnings from certain companies recognized during the three months ended June 30, 2024, jurisdictions.

Six Nine Months Ended June 30, 2024 September 30, 2024 Compared with the Six Nine Months Ended June 30, 2023 September 30, 2023

The following represents our consolidated net sales and operating results:

		Six Months Ended June 30,			Six Months Ended June 30,			Six Months Ended June 30,			Nine Months Ended September 30,			Nine Months Ended September 30,			Nine Months Ended September 30,								
		(In millions)		2024		2023		Period Change		% Change (In millions)		2024		2023		Period Change		2024		2023		Period Change		% Change	
Net sales	Net sales	\$ 12,871	\$ 11,265	\$ 1,606		14		14		Net sales % sales	\$ 17,338	\$ 14,635	\$ 2,703		18		13		\$ 17,338	\$ 14,635	\$ 2,703		18		13
Cost of products and services sold	Cost of products and services sold	(9,288)	(8,132)	(8,132)	(1,156)	(1,156)	(1,156)	14		Cost of products and services sold % sold	(12,701)	(10,590)	(10,590)	(2,111)	(2,111)	(2,111)	20		(12,701)	(10,590)	(10,590)	(2,111)	(2,111)	(2,111)	20
Gross margin	Gross margin	3,583	3,133	3,133	450	450	450	14		Gross margin % gross margin	4,637	4,045	4,045	592	592	592	15		4,637	4,045	4,045	592	592	592	15
Operating expenses	Operating expenses	608	(2,089)	(2,089)	2,697	2,697	(129)	(129)		Operating expenses % operating expenses	(2,765)	(2,424)	(2,424)	(341)	(341)	(341)	14		(2,765)	(2,424)	(2,424)	(341)	(341)	(341)	14
Operating profit	Operating profit	4,191	1,044	1,044	3,147	3,147	301	301		Operating profit % operating profit	1,872	1,621	1,621	251	251	251	15		1,872	1,621	1,621	251	251	251	15
Non-operating income (expense), net	Non-operating income (expense), net	(332)	(113)	(113)	(219)	(219)	(219)	194		Non-operating income (expense), net % net	(291)	(126)	(126)	(165)	(165)	(165)	131		(291)	(126)	(126)	(165)	(165)	(165)	131
Income from operations before income taxes	Income from operations before income taxes	3,859	931	931	2,928	2,928	315	315		Income from operations before income taxes % income from operations before income taxes	1,581	1,495	1,495	86	86	86	6		1,581	1,495	1,495	86	86	86	6
Income tax expense	Income tax expense	(1,201)	(311)	(311)	(890)	(890)	286	286		Income tax expense % income tax expense	(339)	(453)	(453)	114	114	114	(25)		(339)	(453)	(453)	114	114	114	(25)
Net income from operations	Net income from operations	2,658	620	620	2,038	2,038	329	329	%																
Earnings (loss) from continuing operations	Earnings (loss) from continuing operations	1,242	1,042	1,042	200	200	19	19	%																
Discontinued operations, net of tax	Discontinued operations, net of tax	1,897	(41)	(41)	1,938	1,938	(4727)	(4727)	%																
Net earnings (loss)	Net earnings (loss)	3,139	1,001	1,001	2,138	2,138	214	214	%																
Less: Non-controlling interest in subsidiaries' earnings from operations	Less: Non-controlling interest in subsidiaries' earnings from operations	52	48	48	4	4	4	8		Less: Non-controlling interest in subsidiaries' earnings from operations %	86	72	72	14	14	14	19		86	72	72	14	14	14	19
Net income attributable to common shareowners	Net income attributable to common shareowners	\$ 2,606	\$ 572	\$ 572	\$ 2,034	\$ 2,034	356	356	%																
Net earnings (loss) attributable to common shareowners	Net earnings (loss) attributable to common shareowners	\$ 3,053	\$ 929	\$ 929	\$ 2,124	\$ 2,124	229	229	%																

Net Sales

For the **six nine** months ended **June 30, 2024** **September 30, 2024**, Net sales were **\$12.9 billion** **\$17.3 billion**, a **14% 18%** increase compared with the same period of 2023. The components of the year-over-year change were as follows:

	Six Nine Months Ended June 30, 2024 September 30, 2024
Organic	2 %
Foreign currency translation	(1)%
Acquisitions and divestitures, net	13 17 %
Total % change	14 18 %

Organic sales for the **six nine** months ended **June 30, 2024** **September 30, 2024** increased by 2% compared with the same period of 2023. The organic increase was primarily driven by our HVAC segment due to improved end-markets in the Americas, which more than offset reduced end-markets in EMEA and Asia. In addition, our Fire & Security segment benefited from volume growth and price improvements. Results in both Refrigeration were flat compared to the Commercial and Residential fire and Industrial fire businesses. Refrigeration results decreased prior year as each of the segment's businesses experienced challenges in certain end-markets. Refer to "Segment Review" below for a discussion of Net sales by segment.

Gross Margin

For the **six nine** months ended **June 30, 2024** **September 30, 2024**, gross margin was **\$3.6 billion** **\$4.6 billion**, a **14% 15%** increase compared with the same period of 2023. The components were as follows:

	Six Months Ended June 30, Six Months Ended June 30, Six Months Ended June 30,
	Nine Months Ended September 30, Nine Months Ended September 30, Nine Months Ended September 30,
(In millions)	
(In millions)	
(In millions)	
Net sales	
Net sales	
Net sales	
Cost of products and services sold	
Cost of products and services sold	
Cost of products and services sold	
Gross margin	
Gross margin	
Gross margin	
Percentage of net sales	
Percentage of net sales	
Percentage of net sales	

Gross margin increased by **\$450 million** **\$592 million** compared with the **six nine** months ended **June 30, 2023** **September 30, 2023**. The main driver of the increase related to ongoing customer demand, pricing improvements and our continued focus on productivity initiatives. Operating results associated with the VCS Business since the date of acquisition further benefited gross margin during the period. However, the results of the VCS Business included inventory step-up, backlog amortization and intangible asset amortization resulting from the recognition of acquired assets at fair value. These costs had a **260 270** basis point unfavorable impact on gross margin as a percentage of Net sales. As a result, gross margin as a percentage of Net sales was flat decreased by 90 basis points compared with the same period of 2023.

Operating Expenses

For the **six nine** months ended **June 30, 2024** **September 30, 2024**, operating expenses, including *Equity method investment net earnings*, were a benefit of **\$0.6** **\$2.8 billion**, a **129% decrease** **14% increase** compared with the same period of 2023. The components were as follows:

(In millions)	(In millions)	Six Months Ended June 30,		Nine Months Ended September 30,		
		2024	2023	(In millions)	2024	2023
Selling, general and administrative						
Research and development						
Equity method investment net earnings						
Other income (expense), net						
Total operating expenses						
Percentage of net sales	Percentage of net sales	(4.7)%	18.5	% Percentage of net sales	15.9 %	%
					16.6	%

For the **six** **nine** months ended **June 30, 2024** **September 30, 2024**, **Selling, general and administrative** expenses were **\$2.0 billion** **\$2.4 billion**, a **30%** **28%** increase compared with the same period of 2023. The increase is primarily due to incremental expenses associated with the VCS Business since the date of acquisition. In addition, higher compensation and other employee-related costs further contributed to the increase. The current period also included **\$181 million** **\$87 million** of acquisition and divestiture-related costs compared with **\$26 million** **\$58 million** during the **six** **nine** months ended **June 30, 2023** **September 30, 2023**.

Research and development costs relate to new product development and new technology innovation. Due to the variable nature of program development schedules, year-over-year spending levels can fluctuate. In addition, we continue to invest to prepare for future energy efficiency and refrigerant regulation changes and in digital controls technologies.

Investments over which we do not exercise control, but have significant influence, are accounted for using the equity method of accounting. For the **six** **nine** months ended **June 30, 2024** **September 30, 2024**, **Equity method investment net earnings** were **\$121 million** **\$187 million**, a **26%** **9%** increase compared with the same period of 2023. The increase was primarily driven by higher earnings in HVAC joint ventures across all regions. The increase was partially offset by a **\$23 million** **\$23 million** charge associated with the devaluation of U.S. Dollar denominated balances at an HVAC equity investment in Egypt. In addition, prior year results include a **\$16 million** benefit recognized in connection with a favorable tax ruling at a minority owned joint venture.

Other income (expense), net primarily includes the impact of gains and losses related to the sale of businesses or interests in our equity method investments, foreign currency gains and losses on transactions that are denominated in a currency other than an entity's functional currency and hedging-related activities. During the **six** **nine** months ended **June 30, 2024** **September 30, 2024**, we completed the sale of Access Solutions and recognized a gain on the sale of **\$2.9 billion**. In addition, we recognized a **\$46 million** **\$46 million** gain associated with our share of United Technologies Corporation's conclusion of certain income tax matters from their 2017 and 2018 tax audit with the Internal Revenue Service ("IRS"). In connection with the acquisition of the VCS Business, we recognized an **\$86 million** **\$86 million** loss on the mark-to-market valuation of our window forward contracts associated with the cash outflows of the Euro-denominated purchase price.

During the **six** **nine** months ended **June 30, 2023** **September 30, 2023**, we recognized a loss of **\$293 million** on the deconsolidation of KFI due to its Chapter 11 filing. In addition, we recognized a **\$111 million** **\$368 million** loss on the mark-to-market valuation of our window forward contracts associated with the expected cash outflows of the Euro-denominated purchase price of the VCS Business.

Non-Operating Income (Expense), net

For the **six** **nine** months ended **June 30, 2024** **September 30, 2024**, **Non-operating income (expense), net** was **\$332 million** **\$291 million**, a **194%** **131%** increase compared with the same period of 2023. The components were as follows:

(In millions)	(In millions)	Six Months Ended June 30,		Nine Months Ended September 30,		
		2024	2023	(In millions)	2024	2023
Non-service pension (expense) benefit						
Interest expense						
Interest expense						
Interest expense						
Interest income						
Interest (expense) income, net						
Non-operating income (expense), net						
Non-operating income (expense), net						
Non-operating income (expense), net						

Non-operating income (expense), net includes the results from activities other than normal business operations such as interest expense, interest income and the non-service components of pension and post-retirement obligations. Interest expense is affected by the amount of debt outstanding and the interest rates on that debt. For the **six** **nine** months ended **June 30, 2024** **September 30, 2024**, **Interest expense** was **\$365 million** **\$462 million**, a **121%** increase compared with the same period of 2023. In connection with the acquisition of the VCS Business, we entered into several financing arrangements to fund the Euro-denominated purchase price. In addition, we incurred a make-whole premium of **\$8 million** and wrote off **\$4 million** of unamortized deferred financing costs associated with the redemption of our **We also redeemed** **\$1.0 billion** aggregate principal amount of 5.80%

notes due in 2025, 2025 and completed tender offers to repurchase approximately \$1.0 billion aggregate principal which included \$125 million of notes due 2034, \$350 million of notes due 2054 and approximately \$600 million of notes due 2050. Upon settlement, we incurred a make-whole premium of \$8 million in *Interest expense*, wrote off \$11 million of unamortized deferred financing costs in *Interest expense* and recognized a net gain of \$97 million in *Interest income*. During the **six** nine months ended **June 30, 2023** **September 30, 2023**, we amortized **\$22 million** **\$34 million** of deferred financing cost in *Interest expense*, of which **\$19 million** **\$30 million** related to our Bridge Loan.

Income Taxes

	Six Months Ended June 30,	
	2024	2023
Effective tax rate	31.1 %	33.4 %

	Nine Months Ended September 30,	
	2024	2023
Effective tax rate	21.4 %	30.3 %

We account for income tax expense in accordance with ASC 740, which requires an estimate of the annual effective income tax rate for the full year to be applied to the respective interim period, taking into account year-to-date amounts and projected results for the full year. The effective tax rate was **31.1%** **21.4%** for the **six** nine months ended **June 30, 2024** **September 30, 2024**, compared with **33.4%** **30.3%** for the **six** nine months ended **June 30, 2023** **September 30, 2023**. The year-over-year decrease was primarily driven by the absence of \$368 million loss on the mark-to-market valuation of the Company's window forward contracts associated with the expected cash outflows of the Euro-denominated purchase price of the VCS Business, non-deductible loss of \$293 million on the deconsolidation of KFI due to its Chapter 11 filing recognized during the **six** nine months ended **June 30, 2023** **September 30, 2023**. This amount was partially offset by the \$1.1 billion tax on the \$2.9 billion gain on the sale of Access Solutions and a held-for-sale tax benefit of \$62 million related to adjustments to basis differences in certain companies recognized during the six months ended June 30, 2024. In addition, we the Company recognized a tax benefit of \$21 million associated with the TMA and UTC's conclusion of certain income tax matters from their 2017 and 2018 tax audit with the U.S. Internal Revenue Service ("IRS"), a net tax benefit of \$16 million related to the re-organization and disentanglement of certain Fire & Security industrial businesses in advance of their planned divestitures and a tax charge of \$15 million related to a reduction of utilizable foreign tax credits during the **six** nine months ended **June 30, 2024** **September 30, 2024**.

SEGMENT REVIEW

We have **three** **two** operating segments:

- The HVAC segment provides products, controls, services and solutions to meet the heating, cooling and ventilation needs of residential and commercial customers while enhancing building performance, health, energy efficiency and sustainability.
- The Refrigeration segment includes transport refrigeration and monitoring products, services and digital solutions for trucks, trailers, shipping containers, intermodal and rail, as well as commercial refrigeration products.
- The Fire & Security segment provides a wide range of residential, commercial and industrial technologies designed to help protect people and property.**

We determine our segments based on how our Chief Executive Officer, who is the Chief Operating Decision Maker (the "CODM"), allocates resources, assesses performance and makes operational decisions. The CODM allocates resources and evaluates the financial performance of each of our segments based on *Net sales* and *Operating profit*. Adjustments to reconcile segment reporting to the consolidated results are included in Note 17 - Segment Financial Data.

Three Months Ended June 30, 2024 **September 30, 2024** Compared with **Three Months Ended June 30, 2023** **September 30, 2023**

Summary performance for each of our segments is as follows:



HVAC	HVAC	\$4,970	\$4,216	\$687	\$742	13.8	13.8 %	17.6 %	HVAC	\$5,058	\$4,008	\$4,008
Refrigeration	Refrigeration	973	972	972	113	113	112	112	11.6	11.6 %	11.5 %	Refrigeration
Fire & Security		871	932	3,001	(157)		344.5 %	(16.8) %			938	924
Total segment	Total segment	\$6,814	\$6,120	\$3,801	\$697	55.8	55.8 %	11.4 %	Total segment	\$5,996	\$4,932	\$4,932

HVAC Segment

For the three months ended **June 30, 2024** **September 30, 2024**, Net sales in our HVAC segment were **\$5.0 billion** **\$5.1 billion**, a **18% 26%** increase compared with the same period of 2023. The components of the year-over-year change were as follows:

Net Sales	
Organic	26 %
9%	
Acquisitions and divestitures, net	17 20 %
Total % change in Net sales	18 26 %

The organic increase in *Net sales* of **2%** **6%** was driven by continued strong results in the segment. Growth in the Americas (up **5%** **9%**) was primarily driven by our Commercial and **Light Commercial** **Residential** businesses which benefited from **ongoing strong** customer demand and pricing improvements. **In addition, volume increases** **This was partially offset by lower volumes in residential markets further benefited results** our **Light Commercial** business. Growth in EMEA (up **2%** **3%**) was primarily driven by ongoing customer demand and pricing improvements in our Commercial business. Residential markets continue to be impacted by reduced volume compared with the prior year. Results in Asia (down **7%**) were impacted by lower demand in the region, primarily in China.

On January 2, 2024, we acquired the VCS Business, a leading manufacturer of high efficiency heating and renewable energy systems in Europe. The results of the VCS Business have been included in our Unaudited Condensed Consolidated Financial Statements since the date of acquisition. The transaction added 17% to *Net sales* during the three months ended June 30, 2024 and is included in Acquisitions and divestitures, net.

For the three months ended June 30, 2024, *Operating profit* in our HVAC segment was \$687 million, a 7% decrease compared with the same period of 2023. The components of the year-over-year change were as follows:

Operating Profit	
Operational	16 %
Acquisitions and divestitures, net	(2)%
Restructuring	(3)%
Amortization of acquired intangibles	(18)%
Total % change in Operating profit	(7)%

The operational profit increase of 16% was primarily attributable to ongoing customer demand and pricing improvements in certain end-markets compared with the prior year. In addition, favorable material and logistics costs drove productivity benefits in the segment. These benefits more than offset volume reductions in certain end-markets. Higher earnings from equity method investments further benefited operational profit in the segment.

Refrigeration Segment

For the three months ended June 30, 2024, Net sales in our Refrigeration segment were \$973 million, flat compared to the same period of 2023. The components of the year-over-year change were as follows:

Net Sales	
Organic	1 %
Foreign currency translation	(1)%
Total % change in Net sales	—%

The organic increase in *Net Sales* of 1% was primarily driven by volume growth and price improvements within certain end-markets compared with the prior year. Transport refrigeration results increased (up 3%) compared to the prior year primarily due to strong container end-markets. In addition, higher volumes in Europe and Asia further benefited results but were more than offset by lower end-market demand in North America. Results for Commercial refrigeration decreased (down 5%) compared with the prior year, primarily driven by lower volumes in Europe as economic conditions and inflationary cost pressures impacted end-market demand. In addition, Asia was impacted by reduced end-market demand in China.

For the three months ended June 30, 2024, *Operating profit* in our Refrigeration segment was \$113 million, a 1% increase compared with the same period of 2023. The components of the year-over-year change were as follows:

	Operating Profit
Operational	1 %
Foreign currency translation	(1)%
Restructuring	5 %
Other	(4)%
Total % change in Operating profit	1%

The increase in operational profit of 1% was primarily driven by favorable productivity initiatives and price improvements compared with the prior year. In addition, volume growth in certain end-markets further benefited the segment. These amounts were partially offset by volume reductions in certain other end-markets. Inflationary cost pressures are moderating but continue to impact our operating profit. Amounts reported in Other represent \$4 million of divestiture-related costs associated with the announced sale of CCR.

Fire & Security Segment

For the three months ended June 30, 2024, *Net sales* in our Fire & Security segment were \$871 million, a 7% decrease compared with the same period of 2023. The components of the year-over-year change were as follows:

	Net Sales
Organic	3 %
Acquisitions and divestitures, net	(8)%
KFI deconsolidation	(2)%
Total % change in Net sales	(7)%

The organic increase in *Net sales* of 3% was primarily driven by volume growth and price improvements compared with the prior year. Increased sales in our Commercial and Residential fire business benefited from ongoing customer demand and price improvements in the Americas and Europe. Growth in our Global Industrial business was driven by strong end-market demand and pricing improvements. Acquisitions and divestitures, net primarily relates to the current year results of Access Solutions, the sale of which was completed on June 2, 2024.

For the three months ended June 30, 2024, *Operating profit* in our Fire & Security segment was \$3.0 billion, a 2,011% increase compared with the same period of 2023. The components of the year-over-year change were as follows:

	Operating Profit
Operational	31 %
Foreign currency translation	(1)%
Acquisitions and divestitures, net	(17)%
Restructuring	(3)%
KFI deconsolidation	184 %
Access Solutions gain	1,834 %
Amortization of acquired intangibles	1 %
Other	(18)%
Total % change in Operating profit	2,011%

The increase in operational profit of 31% was primarily driven by volume growth, price improvements and favorable product mix compared with the prior year. In addition, favorable material and logistics costs drove productivity benefits during the period. The segment also benefited from lower inventory-related reserves compared with the prior year as supply chain challenges improved. Lower depreciation and amortization, which was ceased on held-for-sale assets in accordance with ASC 360, *Property, Plant and Equipment*, further benefited operational profit. These amounts were partially offset by lower volumes in certain end-markets.

Acquisitions and divestitures, net primarily relates to the current year results of Access Solutions, the sale of which was completed on June 2, 2024. Amounts reported in Other represent \$11 million of divestiture-related costs associated with our announced portfolio transformation and Access Solutions sale.

Six Months Ended June 30, 2024 Compared with Six Months Ended June 30, 2023

Summary performance for each of our segments is as follows:

(In millions)	Net Sales		Operating Profit		Operating Profit Margin	
	Six Months Ended June 30,		Six Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023	2024	2023
HVAC	\$ 9,511	\$ 7,838	\$ 1,116	\$ 1,177	11.7 %	15.0 %
Refrigeration	1,857	1,870	210	220	11.3 %	11.8 %
Fire & Security	1,758	1,801	3,154	(64)	179.4 %	(3.6)%
Total segment	\$ 13,126	\$ 11,509	\$ 4,480	\$ 1,333	34.1 %	11.6 %

HVAC Segment

For the six months ended June 30, 2024, Net sales in our HVAC segment were \$9.5 billion, a 21% increase compared with the same period of 2023. The components of the year-over-year change were as follows:

Net Sales	
Organic	2 %
Foreign currency translation	(1)%
Acquisitions and divestitures, net	20 %
Total % change in Net sales	21%

The organic increase in Net sales of 2% was driven by continued strong results in the segment. Growth in the Americas (up 5%) was primarily driven by our Commercial and Light Commercial businesses which benefited from ongoing customer demand and pricing improvements. Moderate growth in our residential business due to price improvements was impacted by lower volumes compared with the prior year. EMEA (down 4%) continues to be impacted by reduced volumes in residential markets. The reduction was partially offset by ongoing customer demand and pricing improvements in our Commercial business. Results in Asia (down 4%) were impacted by lower demand in the region, primarily in China.

On January 2, 2024, we acquired the VCS Business, a leading manufacturer of high efficiency heating and renewable energy systems in Europe. The results of the VCS Business have been included in our Unaudited Condensed Consolidated Financial Statements since the date of acquisition. The transaction added 20% to Net sales during the **six** three months ended June 30, 2024 September 30, 2024, and is included in Acquisitions and divestitures, net.

For the **six** three months ended **June 30, 2024** September 30, 2024, Operating profit in our HVAC segment was **\$1.1 billion** \$741 million, a **5% 3%** decrease compared with the same period of 2023. The components of the year-over-year change were as follows:

Operating Profit	
Operational	21 11 %
Acquisitions and divestitures, net	7 %
Restructuring	(4)%
Amortization of acquired intangibles	(18)%
Other	1 %
Total % change in Operating profit	(3)%

The operational profit increase of 11% was primarily attributable to ongoing customer demand and pricing improvements in certain end-markets compared with the prior year. In addition, favorable material costs drove productivity benefits in the segment. These benefits more than offset volume reductions in certain end-markets and lower earnings from equity method investments. However, the prior year included a \$16 million benefit recognized in connection with a favorable tax ruling at a minority owned joint venture.

Refrigeration Segment

For the three months ended September 30, 2024, Net sales in our Refrigeration segment were \$938 million, a 1% increase compared to the same period of 2023. The components of the year-over-year change were as follows:

Net Sales	
Organic	1 %
Foreign currency translation	—%
Total % change in Net sales	1%

The organic increase in Net Sales of 1% was primarily driven by volume growth and price improvements within certain end-markets compared with the prior year. Transport refrigeration results increased (up 4%) compared to the prior year primarily due to strong container end-markets. In addition, higher volumes in Asia further benefited results but

were more than offset by lower end-market demand in North America and Europe. Results for Commercial refrigeration decreased (down 3%) compared with the prior year, primarily driven by reduced end-market demand in China. In addition, economic conditions and inflationary cost pressures impacted end-market demand in Europe.

For the three months ended September 30, 2024, *Operating profit* in our Refrigeration segment was \$109 million, a 2% increase compared with the same period of 2023. The components of the year-over-year change were as follows:

	Operating Profit
Operational	7 %
Foreign currency translation	(1)%
Other	(4)%
Total % change in Operating profit	2%

The increase in operational profit of 7% was primarily driven by favorable productivity initiatives and price improvements compared with the prior year. In addition, volume growth in certain end-markets further benefited the segment. These amounts were partially offset by volume reductions in certain other end-markets. Inflationary cost pressures are moderating but continue to impact our operating profit. Amounts reported in Other represent \$3 million of divestiture-related costs associated with the sale of CCR.

Nine Months Ended September 30, 2024 Compared with Nine Months Ended September 30, 2023

Summary performance for each of our segments is as follows:

(In millions)	Net Sales		Operating Profit		Operating Profit Margin	
	Nine Months Ended September		Nine Months Ended September		Nine Months Ended September 30,	
	30,	2024	2024	2023	2024	2023
HVAC	\$ 14,569	\$ 11,846	\$ 1,857	\$ 1,940	12.7 %	16.4 %
Refrigeration	2,795	2,794	319	327	11.4 %	11.7 %
Total segment	\$ 17,364	\$ 14,640	\$ 2,176	\$ 2,267	12.5 %	15.5 %

HVAC Segment

For the nine months ended September 30, 2024, *Net sales* in our HVAC segment were \$14.6 billion, a 23% increase compared with the same period of 2023. The components of the year-over-year change were as follows:

	Net Sales
Organic	3 %
Acquisitions and divestitures, net	20 %
Total % change in Net sales	23%

The organic increase in *Net sales* of 3% was driven by continued strong results in the segment. Growth in the Americas (up 7%) was primarily driven by our Commercial and Light Commercial businesses which benefited from ongoing customer demand and pricing improvements. Moderate growth in our Residential business was due to higher volumes compared with the prior year. EMEA (down 2%) continues to be impacted by reduced volumes in residential markets. The reduction was partially offset by ongoing customer demand and pricing improvements in our Commercial business. Results in Asia (down 3%) were impacted by lower demand in the region, primarily in China.

On January 2, 2024, we acquired the VCS Business, a leading manufacturer of high efficiency heating and renewable energy systems in Europe. The results of the VCS Business have been included in our Unaudited Condensed Consolidated Financial Statements since the date of acquisition. The transaction added 20% to *Net sales* during the nine months ended September 30, 2024 and is included in Acquisitions and divestitures, net.

For the nine months ended September 30, 2024, *Operating profit* in our HVAC segment was \$1.9 billion, a 4% decrease compared with the same period of 2023. The components of the year-over-year change were as follows:

	Operating Profit
Operational	17 %
Acquisitions and divestitures, net	1 %
Restructuring	(3)%
Amortization of acquired intangibles	(23) (21)%
Other	2 %
Total % change in Operating profit	(5) (4)%

The operational profit increase of **21% 17%** was primarily attributable to ongoing customer demand and pricing improvements in certain end-markets compared with the prior year. In addition, favorable material and logistics costs drove productivity benefits in the segment. These benefits more than offset volume reductions in certain end-markets. Higher earnings from equity method investments further benefited operational profit in the segment. The increase was partially offset by a **\$23 million \$23 million** charge associated with the devaluation of U.S. Dollar denominated balances at an HVAC equity investment in Egypt.

Refrigeration Segment

For the **six nine** months ended **June 30, 2024** **September 30, 2024**, **Net sales** in our Refrigeration segment were **\$1.9 billion \$2.8 billion**, a **1% decrease flat** compared with to the same period of 2023. The components of the year-over-year change were as follows:

	Net Sales
Organic	(1) — %
Foreign currency translation	— %
Total % change in Net sales	(1) — %

Organic Net sales **decreased 1% was flat** compared to the prior year as the segment experienced challenges in certain end-markets during the period. **Transport refrigeration results increased (up 1%)** compared to the prior year primarily due to strong container markets. In addition, higher volumes in Asia and Europe further benefited results but were more than offset by lower end-market demand in North America. Results for Commercial refrigeration decreased (down 4%) compared with the prior year, primarily driven by lower volumes in Europe as economic conditions and inflationary cost pressures impacted end-market demand. In addition, Asia results were impacted by reduced end-market demand in China. **Transport refrigeration sales were flat compared to the prior year as lower end-market demand in North America offset improved results in Europe and Asia. However, the decrease was offset by strong container end-markets.**

For the **six nine** months ended **June 30, 2024** **September 30, 2024**, **Operating profit** in our Refrigeration segment was **\$210 million \$319 million**, a **5% 2% decrease** compared with the same period of 2023. The components of the year-over-year change were as follows:

	Operating Profit
Operational	6 %
Foreign currency translation	(1)%
Restructuring	43 %
Other	(15) (10)%
Total % change in Operating profit	(5) (2)%

The increase in operational profit of 6% was primarily driven by favorable productivity initiatives and price improvements compared with the prior year. In addition, volume growth in certain end-markets further benefited the segment. These amounts were partially offset by volume reductions in certain other end-markets. Inflationary cost pressures are moderating but continue to impact our operating profit. Amounts reported in Other represent **\$6 million \$11 million** of divestiture-related costs associated with the announced sale of CCR. In addition, the prior year includes a **\$24 million \$24 million** gain on the sale of a business within Transport refrigeration.

Fire & Security Segment

For the **six months ended June 30, 2024**, **Net sales** in our Fire & Security segment were **\$1.8 billion**, a **2% decrease** compared with the same period of 2023. The components of the year-over-year change were as follows:

	Net Sales
Organic	5 %
Acquisitions and divestitures, net	(4)%
KFI deconsolidation	(3)%
Total % change in Net sales	(2)%

The organic increase in *Net sales* of 5% was primarily driven by volume growth and price improvements compared with the prior year. Increased sales in our Commercial and Residential fire business benefited from ongoing customer demand and price improvements in the Americas and Europe. Growth in our Global Industrial business was driven by strong end-market demand and pricing improvements. Acquisitions and divestitures, net primarily relates to the Access Solutions divestiture completed on June 2, 2024.

For the six months ended June 30, 2024, *Operating profit* in our Fire & Security segment was \$3.2 billion, a 5,028% increase compared with the same period of 2023. The components of the year-over-year change were as follows:

	Operating Profit
Operational	183 %
Foreign currency translation	(2)%
Acquisitions and divestitures, net	(41)%
Restructuring	3 %
Amortization of acquired intangibles	6 %
KFI deconsolidation	430 %
Access Solutions gain	4,483 %
Other	(34)%
Total % change in Operating profit	5,028%

The increase in operating profit of 183% was primarily driven by volume growth and price improvements compared with the prior year. In addition, favorable material and logistics costs drove productivity benefits during the period. The segment also benefited from lower inventory-related reserves compared with the prior year as supply chain challenges improved. In addition, lower depreciation and amortization, which was ceased on held-for-sale assets in accordance with ASC 360, *Property, Plant and Equipment*, further benefited operating profit. These amounts were partially offset by lower volumes in certain end-markets. Inflationary cost pressures are moderating but continue to impact our operating profit.

Acquisitions and divestitures, net primarily relates to the current year results of Access Solutions, the sale of which was completed on June 2, 2024. Amounts reported in Other represent \$16 million of separation-related costs associated with our announced portfolio transformation and Access Solutions sale.

LIQUIDITY AND FINANCIAL CONDITION

We assess liquidity in terms of our ability to generate adequate amounts of cash necessary to fund our current and future cash requirements to support our business and strategic initiatives. In doing so, we review and analyze our cash on hand, working capital, debt service requirements and capital expenditures. We rely on operating cash flows as our primary source of liquidity. In addition, we have access to other sources of capital to finance our strategic initiatives and fund growth.

As of **June 30, 2024** **September 30, 2024**, we had cash and cash equivalents of **\$2.9** **\$2.2** billion, of which approximately **52%** **68%** was held by our foreign subsidiaries. We manage our worldwide cash requirements by reviewing available funds and the cost effectiveness with which we can access funds held by foreign subsidiaries. On occasion, we are required to maintain cash deposits in connection with contractual obligations related to acquisitions, divestitures or other legal obligations. As of **June 30, 2024** **September 30, 2024** and December 31, 2023, the amount of such restricted cash was approximately **\$3 million** **\$14 million** and \$2 million, respectively.

We continue to actively manage and strengthen our business portfolio to meet the current and future needs of our customers. This is accomplished through research and development activities with a focus on new product development and new technology innovation as well as sustaining activities with a focus on improving existing products and reducing production costs. We also pursue potential acquisitions to complement existing products and services to enhance our product portfolio. In addition, we routinely conduct discussions, evaluate targets and enter into agreements regarding possible acquisitions, divestitures, joint ventures and equity investments to manage our business portfolio.

We believe that our available cash and operating cash flows will be sufficient to meet our future operating cash needs. Our committed credit facilities and access to the debt and equity markets provide additional sources of short-term and long-term capital to fund current operations, debt maturities and future investment opportunities. Although we believe that the arrangements currently in place permit us to finance our operations on acceptable terms and conditions, our access to and the availability of financing on acceptable terms and conditions in the future will be impacted by many factors, including: (1) our credit ratings or absence of credit ratings, (2) the level of our existing indebtedness, (3) the restrictions under our debt agreements, (4) the liquidity of the overall capital markets and (5) the state of the economy. There can be no assurance that we will be able to obtain additional financing on terms favorable to us, if at all.

The following table contains several key measures of our financial condition and liquidity:

(In millions)	(In millions)	June 30, 2024	December 31, 2023	(In millions)	September 30, 2024	December 31, 2023
Cash and cash equivalents						
Total debt						
Total equity						
Net debt (total debt less cash and cash equivalents)						

Net debt (total debt less cash and cash equivalents)						
Net debt (total debt less cash and cash equivalents)						
Total capitalization (total debt plus total equity)						
Net capitalization (total debt plus total equity less cash and cash equivalents)						
Total debt to total capitalization	Total debt to total capitalization	49	%	61	%	Total debt to total capitalization
Net debt to net capitalization	Net debt to net capitalization	42	%	32	%	Net debt to net capitalization
		40	%	33	%	

Acquisition of the VCS Business

On April 25, 2023, we announced that we entered into an Agreement to acquire the VCS Business. Under the terms of the Agreement, 20% of the purchase price was to be paid in Carrier common stock, issued directly to Viessmann and subject to certain lock-up provisions and 80% was to be paid in cash. Simultaneously, we entered into commitment letters with JPMorgan Chase Bank, N.A., BofA Securities, Inc. and Bank of America, N.A. to provide a €8.2 billion senior unsecured bridge term loan facility (the "Bridge Loan") to fund a portion of the Euro-denominated purchase price.

On May 19, 2023, we entered into a 364-day, \$500 million, senior unsecured revolving credit agreement with JPMorgan Chase Bank, N.A., as administrative agent and certain other lenders (the "Revolver"). In addition, we entered into a senior unsecured delayed draw term loan credit agreement with JPMorgan Chase Bank, N.A., as administrative agent and certain other lenders that permits aggregate borrowings of up to €2.3 billion (the "Delayed Draw Facility"). Upon entering into the Delayed Draw Facility, the aggregate principal amount of the Bridge Loan was reduced by €2.3 billion. In November 2023, we issued \$3.0 billion principal amount of USD-denominated notes ("USD Notes") and €2.35 billion principal amount of Euro-denominated notes ("Euro Notes"). Upon issuance, the aggregate principal amount of the Bridge Loan was reduced by €5.4 billion. On January 2, 2024, we entered into a 60-day senior unsecured term loan agreement consisting of a Euro-denominated tranche in an aggregate amount of €113 million and a USD-denominated tranche in an aggregate amount of \$349 million (the "60-day Loan"). Upon entering into the 60-day Loan, we reduced the final portion of the Bridge Loan by €500 million and subsequently terminated the agreement.

On January 2, 2024, we completed the acquisition of the VCS Business for \$14.2 billion. The cash portion of the purchase price was funded through cash on hand, proceeds from the USD Notes and the Euro Notes and borrowings under the Delayed Draw Facility and the 60-day Loan. Proceeds from the Revolver became available upon closing.

In March 2024, borrowings under the 60-day loan were repaid. In May 2024, the Revolver was terminated and refinanced in order to extend its maturity to May 2025. In addition, we redeemed our \$1.0 billion aggregate **principle** principal amount of 5.80% notes due in 2025 and repaid borrowings under the Delayed Draw Facility in June 2024, which was subsequently terminated. In August 2024, we completed tender offers on certain tranches of our notes which included \$125 million of notes due 2034, \$350 million of notes due 2054 and approximately \$600 million of notes due 2050.

Borrowings and Lines of Credit

We maintain a \$2.0 billion unsecured, unsubordinated commercial paper program which we can use for general corporate purposes, including the funding of working capital and potential acquisitions. In addition, we maintain a \$2.0 billion revolving credit agreement with various banks (the "Revolving Credit Facility") that matures in May 2028 which supports our commercial paper borrowing program and can be used for general corporate purposes. A ratings-based commitment fee is charged on unused commitments. As of **June** **September** 30, 2024, we had no borrowings outstanding under our commercial paper program or our Revolving Credit Facility.

Our short-term obligations primarily consist of current maturities of long-term debt. Our long-term obligations primarily consist of long-term notes with maturity dates ranging between 2025 and 2054. Interest payments related to long-term **Notes** notes are expected to approximate \$479 million \$433 million per year, reflecting an approximate weighted-average interest rate of 3.63% 3.53%. Any borrowings from the Revolving Credit Facility are subject to variable interest rates. See Note 5 – Borrowings and Lines of Credit in the Notes to the accompanying Unaudited Condensed Consolidated Financial Statements for additional information regarding the terms of our long-term debt obligations.

The following table presents our credit ratings and outlook as of **June 30, 2024** **September 30, 2024**:

Rating Agency	Long-term Rating ⁽¹⁾	Short-term Rating ⁽²⁾	Outlook ⁽²⁾⁽³⁾⁽⁴⁾
Standards & Poor's ("S&P")	BBB	A2	Positive
Moody's Investors Service Inc. ("Moody's")	Baa2	P2	Positive
Fitch Ratings ("Fitch")	BBB	F3 F2	Stable Positive

⁽¹⁾ The long-term rating for S&P was **affirmed** on May 14, 2021, upgraded by Moody's to Baa2 on May 13, 2024. Fitch's was updated in December 2023.

⁽²⁾ Fitch upgraded its short-term rating to F2 from F3 and revised its outlook to positive from stable on July 11, 2024.

⁽³⁾ S&P revised its outlook to positive from stable in December 2023.

⁽⁴⁾ Moody's revised its outlook to positive from stable on February 28, 2023.

Portfolio Transformation

On June 2, 2024, we completed the divestiture of Access Solutions for cash proceeds of \$5.0 billion, subject to customary working capital and other adjustments. On July 1, 2024, we completed the divestiture of Industrial Fire to Sentinel Capital Partners for cash proceeds of \$1.4 billion, subject to customary working capital and other adjustments. Consistent with our capital allocation strategy, the net proceeds will be used to fund repayment of debt, investments in organic and inorganic growth initiatives and capital returns to shareholders as well as for general corporate purposes.

On December 12, 2023, we entered into a stock purchase agreement to sell CCR to Haier Group Corporation for an enterprise value of approximately \$775 million. The transaction is expected to close in 2024. sale of CCR was completed on October 1, 2024. On March 5, 2024 August 15, 2024, we entered into a stock purchase agreement to sell Industrial Fire the CRF Business to Sentinel Capital Partners an affiliate of Lone Star Funds for an enterprise value of approximately \$1.425 \$3.0 billion. The sale was completed on July 1, 2024. transaction is expected to close in 2024.

Share Repurchase Program

We may repurchase our outstanding common stock from time to time subject to market conditions and at our discretion. Repurchases occur in the open market or through one or more other public or private transactions pursuant to plans complying with Rules 10b-5 and 10b-18 under the Exchange Act. Since the initial authorization in February 2021, our Board of Directors authorized the repurchase of up to \$4.1 billion of our outstanding common stock. As of December 31, 2023, we repurchased 43.5 million shares of common stock for an aggregate purchase price of \$2.0 billion, including shares repurchased under an accelerated share repurchase agreement. As a result, we had approximately \$2.1 billion remaining under the current authorization at December 31, 2023. Upon announcement

During the nine months ended September 30, 2024, we repurchased 6.2 million shares of common stock for an aggregate purchase price of \$0.4 billion. As a result we had approximately \$1.7 billion remaining under the acquisition current authorization at September 30, 2024. In addition, our Board of the VCS Business, we temporarily paused Directors approved a \$3 billion increase to our existing share repurchase program in order to advance our capital allocation strategy. October 2024.

Dividends

We paid dividends on common stock during the six nine months ended June 30, 2024 September 30, 2024, totaling \$330 million \$514 million. In June October 2024, the Board of Directors declared a dividend of \$0.19 per share of common stock payable on August 8, 2024 November 18, 2024, to shareowners of record at the close of business on June 21, 2024 October 25, 2024.

Discussion of Cash Flows

(In millions)	Six Months Ended June 30,	
	2024	2023
Net cash flows provided by (used in):		
Operating activities	\$ 700	\$ 504
Investing activities	(6,273)	(296)
Financing activities	(1,406)	(506)
Effect of foreign exchange rate changes on cash and cash equivalents	(82)	(13)
Net increase (decrease) in cash and cash equivalents and restricted cash	\$ (7,061)	\$ (311)

The following table reflects the major categories of cash flows for the following periods:

(In millions)	Nine Months Ended September 30,	
	2024	2023
Net cash flows provided by (used in):		
Continuing operating activities	\$ 1,208	\$ 1,345
Continuing investing activities	(11,331)	(284)
Continuing financing activities	(2,939)	(673)

Cash flows from continuing operating activities primarily represent inflows and outflows associated with our continuing operations. Primary activities include net income earnings from continuing operations adjusted for non-cash transactions, working capital changes and changes in other assets and liabilities. The year-over-year increase decrease in net cash provided by continuing operating activities was primarily driven by an decrease increase in working capital balances compared with the prior period. Higher accounts payable balances, improved Improved cash conversion and lower inventory benefited working capital during the year. levels were more than offset by lower accounts payable balances.

Cash flows from continuing investing activities primarily represent inflows and outflows associated with long-term assets. Primary activities include capital expenditures, acquisitions, divestitures and proceeds from the sale of fixed assets. During the six nine months ended June 30, 2024 September 30, 2024, net cash used in continuing investing activities was \$6.3 billion \$11.3 billion. The primary driver of the outflow related to the acquisition of the VCS Business, which totaled \$10.8 billion, net of cash acquired. Additional investing outflows include \$185 million \$187 million related to settlement of derivatives and \$215 million \$302 million of capital expenditures. These outflows were partially offset by the divestiture of Access Solutions for cash proceeds of \$5.0 billion. During the six nine months ended June 30, 2023 September 30, 2023, net cash used in continuing investing activities was \$296 million \$284 million. The primary driver of the outflow related to \$144 million \$217 million of capital expenditures and \$134 million related to the deconsolidation of KFI expenditures. In addition, we settled working capital and other transaction-related items associated with the acquisition of Toshiba Carrier Corporation and invested in several businesses. These amounts totaled \$56 \$69 million, net of cash acquired and were partially offset by the proceeds from the sale of a business during the period.

Cash flows from continuing financing activities primarily represent inflows and outflows associated with equity or borrowings. During the six nine months ended June 30, 2024 September 30, 2024, net cash used in continuing financing activities was \$1.4 billion \$2.9 billion. The primary driver of the outflow is due to repayments of long-term debt of \$3.5 billion \$4.5 billion which includes prepayments of the Delayed Draw Facility, and the redemption of our 5.80% notes due in 2025. 2025 and tender offers of approximately \$1.0 billion. In addition, we made payments totaling \$431 million to repurchase shares of our common stock and dividend payments of \$330 million \$514 million to our common shareowners. These outflows were partially offset by the proceeds of borrowings used to fund the cash portion of the acquisition of the VCS Business. During the six nine months

ended **June 30, 2023** **September 30, 2023**, net cash used in continuing financing activities was **\$506 million** **\$673 million**. The primary driver of the outflow related to the payment of **\$309 million** **\$465 million** in dividends to our common shareowners. In addition, we paid \$62 million to repurchase shares of our common stock.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

There has been no significant change in our exposure to market risk during the three and **six** **nine** months ended **June 30, 2024** **September 30, 2024**. For discussion of our exposure to market risk, refer to the section entitled "Management's Discussion and Analysis of Financial Condition and Results of Operations – Market Risk and Risk Management" in our 2023 Form 10-K.

Item 4. Controls and Procedures

As required by Rule 13a-15 under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), we carried out an evaluation under the supervision and with the participation of our management, including the Chairman and Chief Executive Officer ("CEO"), the Senior Vice President and Chief Financial Officer ("CFO") and the Vice President, Controller and Chief Accounting Officer ("CAO") of the effectiveness of the design and operation of our disclosure controls and procedures as of **June 30, 2024** **September 30, 2024**. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives. Based upon our evaluation, our CEO, CFO and CAO have concluded that, as of **June 30, 2024** **September 30, 2024**, our disclosure controls and procedures were effective and provide reasonable assurance that information required to be disclosed in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the applicable rules and forms, and that it is accumulated and communicated to our management, including our CEO, CFO and CAO, as appropriate, to allow timely decisions regarding required disclosure.

There has been no change in our internal control over financial reporting during the three months ended **June** **September 30, 2024** that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

CAUTIONARY NOTE CONCERNING FACTORS THAT MAY AFFECT FUTURE RESULTS

This Form 10-Q and other materials Carrier has filed or will file with the SEC contain or incorporate by reference statements which, to the extent they are not statements of historical or present fact, constitute "forward-looking statements" under the securities laws. From time to time, oral or written forward-looking statements may also be included in other information released to the public. These forward-looking statements are intended to provide management's current expectations or plans for our future operating and financial performance, based on assumptions currently believed to be valid. Forward-looking statements can be identified by the use of words such as "believe," "expect," "expectations," "plans," "strategy," "prospects," "estimate," "project," "target," "anticipate," "will," "should," "see," "guidance," "outlook," "confident," "scenario" and other words of similar meaning in connection with a discussion of future operating or financial performance or the Separation. All forward-looking statements involve risks, uncertainties and other factors that may cause actual results to differ materially from those expressed or implied in the forward-looking statements. These risks and uncertainties include, but are not limited to, those described above under Part I, Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations, below under Part II, Item 1A. Risk Factors, and other risks and uncertainties listed from time to time in our filings with the SEC.

PART II – OTHER INFORMATION

Item 1. Legal Proceedings

See Note 19 – Commitments and Contingent Liabilities in the Notes to the accompanying Unaudited Condensed Consolidated Financial Statements for information regarding legal proceedings.

Except as otherwise noted previously, there have been no material developments in legal proceedings. For previously reported information about legal proceedings refer to "Business – Legal Proceedings" in our 2023 Form 10-K.

Item 1A. Risk Factors

There have been no material changes in the Company's risk factors from those disclosed in "Risk Factors" in our 2023 Form 10-K.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Issuer Purchases of Equity Securities

The following table provides information about our purchases during the three months ended **June** **September 30, 2024**, of equity securities that are registered by us pursuant to Section 12 of the Exchange Act.

	Total Number of Shares Purchased (in 000's)	Average Price Paid per Share (1)	Total Number of Shares Purchased as Part of a Publicly Announced Program (in 000's)	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Program (in millions)	
2024					
April 1 - April 31	—	\$ —	—	\$ —	2,129
May 1 - May 31	—	\$ —	—	\$ —	2,129
June 1 - June 30	—	\$ —	—	\$ —	2,129
Total	—	\$ —	—	\$ —	2,129

	Total Number of Shares Purchased (in 000's)	Average Price Paid per Share (1)	Total Number of Shares Purchased as Part of a Publicly Announced Program (in 000's)	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Program (in millions)	
2024					
July 1 - July 31	—	\$ —	—	\$ —	2,129
August 1 - August 31	3,730	\$ 67.00	3,730	\$ —	1,879
September 1 - September 30	2,438	\$ 74.37	2,438	\$ —	1,697
Total	6,168	\$ 69.91	6,168	\$ —	2,129

(1) Excludes broker commissions.

We may purchase our outstanding common stock from time to time subject to market conditions and at our discretion. Repurchases occur in the open market or through one or more other public or private transactions pursuant to plans complying with Rules 10b5-1 and 10b-18 under the Exchange Act. Since the initial authorization in February 2021, the Company's Board of Directors authorized the repurchase of up \$4.1 billion of the Company's outstanding common stock. **In October 2024, the Company's Board of Directors approved a \$3 billion increase to the Company's existing share repurchase program.**

On January 2, 2024, the Company completed the acquisition of the VCS Business from Viessmann for total consideration of \$14.2 billion. The purchase price consisted of (i) \$11.2 billion in cash and (ii) 58,608,959 shares of the Company's common stock, which were issued to Viessmann in a transaction exempt from registration pursuant to Section 4(a) (2) of the Securities Act of 1933, as amended.

Item 5. Other Information

During the three months ended **June 30, 2024** **September 30, 2024**, no director or Section 16 officer of the Company adopted or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408(a) of Regulation S-K.

Item 6. Exhibits

Exhibit Number	Exhibit Description
3.1	Third Amended and Restated Bylaws of Carrier Global Corporation (incorporated by reference to Exhibit 3.1 of Carrier Global Corporation's Current Report on Form 8-K filed with the SEC on June 7, 2024, File No. 001-39220)
10.1	364-Day Credit Settlement and Plan Support Agreement, dated as of May 17, 2024, among Carrier Global Corporation and Carrier Intercompany Lending Designated Activity Company as borrowers, the lenders party thereto, and JPMorgan Chase Bank, N.A., as administrative agent (incorporated by reference to Exhibit 10.1 of Carrier Global Corporation's Current Report on Form 8-K filed with the SEC on May 17, 2024, File No. 001-39220)
10.2	Letter Agreement, dated June 24, 2024, by and between Carrier Corporation and Jurgen Timperman* October 18, 2024
15	Letter Re: Unaudited Interim Financial Information*
31.1	Rule 13a-14(a)/15d-14(a) Certification*
31.2	Rule 13a-14(a)/15d-14(a) Certification*
31.3	Rule 13a-14(a)/15d-14(a) Certification*
32	Section 1350 Certifications*
101.INS	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.* (File name: carr-20240630.xml carr-20240930.xml)
101.SCH	XBRL Taxonomy Extension Schema Document.* (File name: 0001783180-24-000077carr-20240630.xsd 0001783180-24-000088carr-20240930.xsd)
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document.* (File name: 0001783180-24-000077carr-20240630_cal.xml 0001783180-24-000088carr-20240930_cal.xml)
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document.* (File name: 0001783180-24-000077carr-20240630_def.xml 0001783180-24-000088carr-20240930_def.xml)
101.LAB	XBRL Taxonomy Extension Label Linkbase Document.* (File name: 0001783180-24-000077carr-20240630_lab.xml 0001783180-24-000088carr-20240930_lab.xml)
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document.* (File name: 0001783180-24-000077carr-20240630_pre.xml 0001783180-24-000088carr-20240930_pre.xml)
104	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document and contained in Exhibit 101

Notes to Exhibits List:

* Filed herewith.

+ Exhibit is a management contract or compensatory plan or arrangement.

** Certain exhibits and schedules to this exhibit have been omitted in accordance with Item 601(a)(5) of Regulation S-K. The registrant agrees to furnish supplementally a copy of all omitted exhibits and schedules to the Securities and Exchange Commission upon its request.

† Certain portions of this exhibit have been omitted in accordance with Item 601(b)(2)(i) of Regulation S-K. The registrant agrees to furnish supplementally an unredacted copy of this exhibit to the Securities and Exchange Commission upon its request.

Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language): (i) Condensed Consolidated Statement of Operations for the three and [six nine](#) months ended [June 30, 2024](#) [September 30, 2024](#) and 2023, (ii) Condensed Consolidated Statement of Comprehensive Income for the three and [six nine](#) months ended [June 30, 2024](#) [September 30, 2024](#) and 2023, (iii) Condensed Consolidated Balance Sheet as of [June 30, 2024](#) [September 30, 2024](#) and December 31, 2023, (iv) Condensed Consolidated Statement of Cash Flows for the [six nine](#) months ended [June 30, 2024](#) [September 30, 2024](#) and 2023, (v) Condensed Consolidated Statement of Changes in Equity for the three and [six nine](#) months ended [June 30, 2024](#) [September 30, 2024](#) and 2023, and (vi) Notes to Condensed Consolidated Financial Statements.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CARRIER GLOBAL CORPORATION
(Registrant)

Dated: [July](#) [October](#) 25, 2024 by: _____ /s/PATRICK GORIS

Patrick Goris

Senior Vice President and Chief Financial Officer

(on behalf of the Registrant and as the Registrant's Principal Financial Officer)

Dated: [July](#) [October](#) 25, 2024 by: _____ /s/KYLE CROCKETT

Kyle Crockett

Vice President, Controller and Chief Accounting Officer

(on behalf of the Registrant and as the Registrant's Principal Accounting Officer)

Carrier

THIS SUPPORT AGREEMENT IS NOT A SOLICITATION, OFFER, OR ACCEPTANCE WITH RESPECT TO ANY SECURITIES OR A SOLICITATION OF ACCEPTANCES OF A CHAPTER 11 PLAN WITHIN THE MEANING OF SECTION 1125 OF THE BANKRUPTCY CODE. ANY SUCH OFFER OR SOLICITATION WILL COMPLY WITH ALL APPLICABLE SECURITIES LAWS AND/OR PROVISIONS OF THE BANKRUPTCY CODE. NOTHING CONTAINED IN THIS SUPPORT AGREEMENT SHALL BE AN ADMISSION OF FACT OR LIABILITY OR, UNTIL THE OCCURRENCE OF THE AGREEMENT EXECUTION DATE ON THE TERMS DESCRIBED IN THIS AGREEMENT, DEEMED BINDING ON ANY OF THE PARTIES TO THIS AGREEMENT.

13995 Pasteur Boulevard SETTLEMENT SUPPORT AGREEMENT WITH RESPECT TO ESTATE CLAIMS SETTLEMENT, CHAPTER 11 PLAN OF LIQUIDATION, AND CLASS SETTLEMENTS OF CERTAIN AFFF MDL CLAIMS

Palm Beach Gardens, FL 33410 This **SETTLEMENT SUPPORT AGREEMENT** (as amended, supplemented, or otherwise modified from time to time in accordance with the terms hereof, together with all exhibits and schedules attached hereto or incorporated herein, this "**Agreement**") is made and entered into as of October 18, 2024 (the "**Execution Date**"), by and among the following parties (each of the following described in sub-clauses (a) through (d) of this preamble, a "**Party**" and collectively, the "**Parties**"):

(a) KFI Wind-Down Corp. (f/k/a Kidde-Fenwal, Inc.), as debtor and debtor in possession (the "**Debtor**");

June 24, 2024

Jurgen Timperman
President, Fire & Security
7778 SE County Estates Way
Jupiter, FL 33458

Dear Jurgen,

This letter agreement (this "Agreement") sets forth certain terms and conditions relating to your separation from service with (b) Carrier Global Corporation, for itself and its subsidiaries all Affiliates listed on **Schedule 1** attached hereto (collectively, "**Carrier**");

(c) the Official Committee of Unsecured Creditors appointed in the Chapter 11 Case (the "Company" "**Committee**"); and

Your last day of employment will be July 1, 2024 (the "Separation Date") and you will be entitled to the following benefits upon your separation from service as President, Fire & Security(d) each of the Company, the amounts of which are set forth undersigned in detail on Schedule I, subject to the terms and conditions set forth below.

1. ELG Award: You will become fully vested in your restricted stock units ("RSUs") granted on October 16, 2017 pursuant to the legacy United Technologies Corporation Long-Term Incentive Plan (the "ELG Award") [because your separation from service qualifies their capacity as a "Mutually Agreeable Termination" under the ELG Award] and will settle in shares co-lead of the Company as soon as reasonably practicable, but plaintiffs' executive committee appointed in no event later than 30 days following the effective date aqueous film-forming foam multidistrict litigation, captioned *In re Aqueous Film-Forming Foams Products Liability Litigation*, MDL No. 2:18-md-2873-RMG in the United States District Court for the District of South Carolina (the "**AFFF MDL**," and such co-leads, the **Release** (as defined below) "**MDL PEC Co-Leads**").

2. 2022 and 2023 Equity Awards: You will become fully vested in your stock appreciation rights ("SARs") and performance share units ("PSUs") granted on February 2, 2022 and on February 1, 2023 under the Company's 2020 Long-Term Incentive Plan ("LTIP") (the "Equity Awards"). Your PSUs will vest, as scheduled, with final vesting, based on actual final performance and will settle in shares of the Company at the same time shares are delivered to active employees. Your vested SARs will remain exercisable for five years following the Separation Date.

3. Retention Bonus Award: Based on the substantial completion of certain exit transactions in connection with the divestiture of the Fire & Security business of the Company, you will be paid your retention bonus under that certain Retention Bonus Letter provided to you by the Company on June 8, 2023 in the amounts set forth on Schedule I as soon as reasonably practicable. Capitalized terms used herein but in no event later than 60 days following, the effective date of the Release.

4. Prorated Bonus; Continuation of Benefits: Under the Company's Senior Executive Severance Plan (the "Severance Plan"), you will receive a prorated annual bonus based on actual business performance for fiscal year 2024 ("Prorated Bonus"), calculated based on the number of days you worked in the fiscal year through the Separation Date, payable no later than 60 days following the effective date of the Release. In addition, for 12 months following termination, you will receive the continued healthcare and transition benefits and outplacement services under the Severance Plan. For the avoidance of doubt, after giving effect to Section 3.2 of the Severance Plan, no payments in respect of Section 3.1(a)(i) of the Severance Plan will be payable to you (i.e., since the value of the fully vested ELG Award described not otherwise defined in this Agreement exceeds shall have the value meanings ascribed to such terms in the Glossary of any payments under Section 3.1(a)(i) of Defined Terms attached hereto as **Exhibit A** (as may be amended, supplemented, or otherwise modified from time to time in accordance with the Severance Plan) terms hereof).

Except as otherwise set forth herein, you acknowledge that you are not entitled to any additional payments, compensation or severance of any kind whatsoever, whether under contract or arising under applicable

RECITALS

WHEREAS, on May 14, 2023 (the "**Petition Date**"), the Debtor filed a voluntary petition for relief under chapter 11 of title 11 of the United States Code, 11 U.S.C. §§ 101 et seq. (the "**Bankruptcy Code**") in the United States Bankruptcy Court for the District of Delaware (the "**Bankruptcy Court**"). The Debtor continues to operate as a debtor in possession during its chapter 11 case (the "**Chapter 11 Case**");

WHEREAS, on April 2, 2024, the Bankruptcy Court entered the *Order (I) Approving the Sale of All or Substantially All of the Debtor's Assets, Free and Clear of Liens, Claims, Interests and Encumbrances, (II) Approving Debtor's Entry, and Performance Under the Contribution Agreement, (III) Authorizing Assumption and Assignment of Executory Contracts and Unexpired Leases and (IV) Granting Related Relief* [Docket No. 1058], which approved, among other things, (a) the sale of substantially all of the Debtor's assets to a third-party purchaser and (b) the Debtor's entry into the Contribution Agreement, dated as of March 15, 2024, between the Debtor and Carrier Global Corporation, pursuant to which Carrier Global Corporation and certain of its affiliates agreed to contribute assets to the Debtor in connection with this asset sale in exchange for a portion of the sale proceeds to be determined by the Bankruptcy Court or agreed between the Debtor and Carrier and approved by the Bankruptcy Court (which approval may be in the Confirmation Order);

WHEREAS, the asset sale was consummated on July 1, 2024, and approximately \$115 million in net sale proceeds generated by the asset sale (including proceeds generated from the assets contributed by Carrier) have been deposited in an escrow account (the "**Escrowed Sale Proceeds**"). Pursuant to the sale agreement, the Debtor may also be entitled to certain earn out payments from the purchaser, which amounts, when received, would also be deposited into the escrow account and become Escrowed Sale Proceeds;

WHEREAS, on November 21, 2023, the Bankruptcy Court entered the *Order Appointing Mediators* [Docket No. 660] (the "**Mediation Order**"), pursuant to which the Bankruptcy Court appointed the Mediators for the purpose of mediating the Mediation Issues (the "**Mediation**") between and among the Mediation Parties (as such terms are defined in the Mediation Order), which include (among others) the Parties hereto;

WHEREAS, the Mediation period has been extended by stipulation of the Mediation Parties nine times, from the date of entry of the Mediation Order through and including September 30, 2024;

WHEREAS, through the Mediation, the Parties have engaged in good-faith, arm's-length negotiations regarding the proposed settlement of (a) the Estate Causes of Action against Carrier, and (b) separately the MDL PEC Co-Leads and Carrier negotiated a proposed settlement of the Airport Claims and the Water Provider Claims against Carrier;

WHEREAS, as a settlement of the Estate Causes of Action, Carrier has agreed, among other things, to pay \$540 million to the Estate (the "**Guaranteed Cash Payment**") and contribute certain insurance rights as described below on account of the resolution, mutual

waiver, and full and final release of any and all Estate Causes of Action held by the Estate against the Released Parties, and any and all Claims or interests held by the Released Parties against the Estate, including, but not limited to, Claims under the Shared Services Agreement. The Guaranteed Cash Payment, the Insurance Assignment, and the release of the Estate Causes of Action against the Released Parties, together with such other terms and conditions related thereto, are set forth in the Settlement Term Sheet attached hereto as **Exhibit B** (as may be amended, supplemented, or otherwise modified from time to time in accordance with the terms hereof, the "**Settlement Term Sheet**") and as will be more fully set forth in an Estate Claims Settlement Agreement that will be an exhibit to the Plan;

WHEREAS, all remaining cash in the Estate as of the Effective Date net of accrued and unpaid administrative expenses and amounts required to fund the Wind-Down Budget, which shall be reasonably acceptable to all Settling Parties, shall be returned to Carrier (the "**Remaining Estate Funds**"); *provided*, that, if the Remaining Estate Funds were to be exhausted, KFI shall be entitled to withdraw funds from the Net Sale Proceeds held in escrow in an amount necessary to fund the Wind-Down Budget. To the extent KFI withdraws any such amounts, Carrier shall receive a dollar-for-dollar credit against the next due installment of the Guaranteed Cash Payment. If the Effective Date and Estate Claims Settlement Effective Date do not occur, any amounts withdrawn by KFI from the Net Sale Proceeds shall be deducted from KFI's allocated portion of the Net Sale Proceeds (as to be determined by the Bankruptcy Court or pursuant to an agreement with Carrier that is approved by the Bankruptcy Court after notice and a hearing);

WHEREAS, on account of the resolution of and in exchange for the full and final release of any Independent AFFF Causes of Action of the consenting holders of Airport Claims and Water Provider Claims assertable directly against Carrier, Carrier has agreed, among other things, to (a) pay \$60.8 million to the consenting holders of the Airport Claims if the Airport Claimants Threshold is met, (b) pay \$129.2 million to the consenting holders of the Water Provider Claims if the Water Provider Claimants Threshold is met, and (c) share certain of the proceeds of the Insurance Policies with the holders of such Claims, all as set forth in summary form in the Settlement Term Sheet, and as will be more fully set forth in the MDL Class Action Settlement Agreements; and

WHEREAS, this Agreement sets forth the commitment of the Parties, subject to the terms and conditions hereof, to (a) seek confirmation of the Plan implementing the terms of the Estate Claims Settlement, as set forth in summary form in the Plan Term Sheet attached hereto as **Exhibit C** (as may be amended, supplemented, or otherwise modified from time to time in accordance with the terms hereof, the "**Plan Term Sheet**," and together with the Settlement Term Sheet, the "**Term Sheets**") and (b) pursue the MDL Class Action Settlements in the AFFF MDL, consistent with the terms hereof.

NOW, THEREFORE, in consideration of the covenants and agreements contained in this Agreement, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, each Party, intending to be legally bound by this Agreement pursuant to its terms, agrees as follows:

AGREEMENT

Section 1. *Definitions; Rules of Construction*

1.1 *Definitions.* All capitalized terms herein shall have the meaning set forth in Exhibit A, Glossary of Defined Terms.

1.2 *Interpretation.* For purposes of this Agreement:

(a) in the appropriate context, each term, whether stated in the singular or the plural, shall include both the singular and the plural, and pronouns stated in the masculine, feminine, or neuter gender shall include the masculine, feminine, and neuter gender;

(b) capitalized terms defined only in the plural or singular form shall nonetheless have their defined meanings when used in the opposite form;

(c) unless otherwise specified, any reference herein to an existing document, schedule, or exhibit shall mean such document, schedule, or exhibit, as it may have been or may be duly amended, restated, supplemented, or otherwise modified from time to time with the agreement of the Settling Parties; *provided* that any capitalized terms herein which are defined with reference to another agreement, are defined with reference to such other agreement as of the date of this Agreement, without giving effect to any termination of such other agreement or amendments to such capitalized terms in any such other agreement following the date hereof;

(d) unless otherwise specified, all references herein to "Sections" are references to Sections of this Agreement;

(e) the words "herein," "hereof," and "hereto" refer to this Agreement in its entirety, including all exhibits, annexes, and schedules attached hereto, rather than to any particular portion of this Agreement unless a specific section or paragraph is specified;

(f) each of the exhibits, annexes, signatures pages, and schedules attached hereto is expressly incorporated herein and made a part of this Agreement, and all references to this Agreement shall include such exhibits, annexes, and schedules, as though fully incorporated herein;

(g) captions and headings to Sections are inserted for convenience of reference only and are not intended to be a part of or to affect the interpretation of this Agreement;

(h) references to "shareholders," "directors," and/or "officers" shall also include "members" and/or "managers," as applicable, as such terms are defined under the applicable limited liability company laws; and

(i) the use of "include" or "including" is without limitation, whether stated or not.

Section 2. *Agreements of the Debtor.*

2.1 Affirmative Covenants of the Debtor. Subject to the terms and conditions hereof, for the duration of the Support Period, the Debtor shall, as to the Estate Claims Settlement and the Plan:

(a) propose and pursue a Plan and seek and obtain entry of one or more orders that contain the following provisions, findings, and orders (the "Findings and Orders"):

(i) the Bankruptcy Court has determined that the Plan, the Plan Documents, and the Confirmation Order shall be binding on all parties in interest to the extent provided therein;

(ii) the Bankruptcy Court has determined that the proposed governance for the Settlement Trust is appropriate, and that the TDPs are fair and reasonable based on the evidentiary record offered to the Bankruptcy Court, and proposed in good faith;

(iii) the Bankruptcy Court has determined that the Estate Claims Settlement is a fair, equitable, and reasonable compromise, in the best interests of the Debtor's estate, the product of good faith, arms'-length negotiations, and satisfies all applicable requirements of the Bankruptcy Code and the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), including Bankruptcy Rule 9019;

(iv) the Bankruptcy Court has determined that the Estate Claims Settlement is a good faith settlement that bars any Cause of Action by a non-Released Party against any Released Party for contribution, for indemnification, or otherwise seeking to recover any amounts paid by or awarded against that non-Released Party and paid or awarded to any holder of a Claim by way of settlement, judgment, or otherwise on any Claim that would be a Released Claim were such non-Released Party a Released Party to the extent that a good-faith settlement has such an effect under applicable law;

(v) the Bankruptcy Code authorizes the Insurance Assignment by Carrier and the Debtor to the Settlement Trust as provided in the Plan, notwithstanding any terms of any policies or provisions of non-bankruptcy law that prohibit the delegation, assignment, or regulations, other transfer of such rights, and the Bankruptcy Court has determined that the Settlement Trust is a proper defendant for all holders of all applicable Claims against the Debtor and/or Carrier that are settled pursuant to the Estate Claims Settlement Agreement or the MDL Class Action Settlement Agreements to assert liability to trigger and pursue such insurance rights and that the Settlement Trust is entitled to pursue insurance coverage for all other AFFF Claims asserted against Carrier or the Debtor, consistent with the Insurance Assignment and the agreement on allocation set forth in the section entitled "Insurance" in the Settlement Term Sheet;

(vi) the Bankruptcy Court has determined that the Plan is proposed in good faith and is sufficient to satisfy the requirements of section 1129(a)(3) of the Bankruptcy Code;

(vii) the Bankruptcy Court has determined that the releases set forth in the Estate Claims Settlement Agreement and Plan are an integral component of the Estate Claims Settlement and that the Estate Claims Settlement is fair, equitable, reasonable, in the best interests of the Debtor's estate, and consistent with all applicable provisions of the Bankruptcy Code;

(viii) the Bankruptcy Court has determined that the injunctions set forth in the Plan, including the Channeling Injunction and Insurance Entity Injunction, are essential to the Plan and the Estate Claims Settlement, appropriately tailored to implement the applicable provisions of the Estate Claims Settlement and the Plan, and consistent with all applicable provisions of the Bankruptcy Code;

(ix) the Bankruptcy Court has entered an order approving the Cooperation Agreement; and

(x) the Bankruptcy Court has determined that it may properly, and upon the Effective Date shall, retain jurisdiction over matters arising in, under, and related to the Chapter 11 Case, including the Plan and Plan Documents and shall retain non-exclusive jurisdiction over any Insurance Action including the Adversary Proceeding;

(b) support, implement, and consummate the Estate Claims Settlement and all transactions contemplated under this Agreement, including incorporating the Estate Claims Settlement into the applicable Definitive Documents;

(c) oppose any objections filed with the Bankruptcy Court to the Estate Claims Settlement, the Plan, or any other Definitive Document;

(d) oppose any findings that are inconsistent with the Estate Claims Settlement or that may operate to reduce or eliminate the benefits of the Insurance Assignment;

(e) to the extent any legal or structural impediment arises that would prevent, hinder, impede, or delay the consummation of the Estate Claims Settlement or the confirmation of the Plan, take all steps necessary and desirable to address any such impediment, and negotiate in good faith any appropriate additional or alternative provisions or agreements to address any such impediment that are consistent with the Estate Claims Settlement;

(f) oppose and timely file a formal objection to any motion, application, pleading, adversary proceeding, or cause of action filed with the Bankruptcy Court seeking relief (i) that is materially inconsistent with this Agreement or any Definitive Document, (ii) that would, or would be reasonably expected to, frustrate the purposes of this Agreement or any Definitive Document, including by preventing the consummation of the Plan, (iii) directing the appointment of a trustee or examiner (with expanded powers beyond those set forth in sections 1106(a)(3) and (4) of the Bankruptcy Code), (iv) converting the Chapter 11 Case to a case under chapter 7 of the Bankruptcy Code, (v) dismissing the Chapter 11 Case, or (vi) modifying or terminating the Debtor's exclusive right to file and/or solicit acceptances on a plan of reorganization, as applicable;

(g) timely file a formal objection or opposition to any motion, application, or adversary proceeding or other action or proceeding asserting any Estate Cause of Action;

(h) provide draft copies of all material pleadings and documents that the Debtor intends to file with or submit to the Bankruptcy Court or to any governmental authority (including any regulatory authority), as applicable, to implement or disclose the Estate Claims Settlement, and draft copies of all press releases that the Debtor intends to issue regarding this Agreement or the Estate Claims Settlement to counsel for each of Carrier, the Committee, and the MDL PEC Co-Leads, as applicable, at least two (2) Business Days before the date when the Debtor intends to file or publicize such pleading or other document, unless such advance notice is impossible or impracticable under the circumstances, in which case the Debtor shall use reasonable efforts to notify telephonically or by email counsel to each of Carrier, the Committee, and the MDL PEC Co-Leads to advise them as such and, in any event, shall provide drafts as soon as reasonably practicable; *provided, however,* that nothing in this Agreement shall waive any privilege that any Party holds individually (or which the Parties (or any of them) held jointly but could not waive without the consent of another Entity);

(i) inform counsel to each of Carrier, the Committee, and the MDL PEC Co-Leads within two (2) Business Days after becoming aware (I) that a Non-Debtor Termination Event has occurred and is continuing or (II) of any event that would reasonably be expected to materially impede or prevent the implementation of the Estate Claims Settlement or confirmation of the Plan;

(j) move to stay the Adversary Proceeding or support any motion to stay the Adversary Proceeding filed by a Non-Debtor Settlement Party.

2.2 Negative Covenants of the Debtor. Subject to the terms and conditions hereof, for the duration of the Support Period, the Debtor shall not, directly or indirectly:

(a) As to the Estate Claims Settlement and the Plan:

(i) propose, pursue, or support any other plan of reorganization or confirmation order that is not materially consistent with the terms hereof, including the Plan, the Estate Claims Settlement, and the TDPs;

(ii) propose or pursue a plan or confirmation order that does not incorporate the terms of the Estate Claims Settlement, including the Findings and Orders, and is not otherwise consistent with the terms hereof;

(iii) negotiate, propose, pursue, or enter into any settlement with any Insurance Company without first obtaining consent from Carrier and the Committee or otherwise act in a manner inconsistent with the Joint Prosecution Agreement;

(iv) propose, pursue, or support any findings that are inconsistent with the Estate Claims Settlement or that may operate to reduce or eliminate the benefits of the Insurance Assignment;

(v) propose, pursue, or enter into a settlement of Estate Causes of Action outside of, or separate and apart from, the Plan;

(vi) propose, support, solicit, or participate in any plan of reorganization other than as set forth herein;

(vii) pursue any finding of fact in the Confirmation Order or otherwise that the Plan provides for the payment in full of Channeled AFFF Claims;

(viii) take any actions (including filing any motion, pleading, or other documents with the Bankruptcy Court or any other court, including any modifications or amendments thereto, or initiating or causing to be initiated on its behalf any litigation or proceeding), or fail to take any actions, where such taking or failing to take actions would be, in either case, (A) materially inconsistent with this Agreement or (B) otherwise

materially inconsistent with, or reasonably expected to prevent, interfere with, delay, or impede the implementation or consummation of the Plan or the Estate Claims Settlement; or

(ix) encourage any Entity to undertake any action prohibited by this Section 2.02(a);

(b) As to the MDL Class Action Settlements:

(i) negotiate, propose, pursue, or enter into any settlement with any Insurance Company without consent from Carrier and the Committee or otherwise act in a manner inconsistent with the Joint Prosecution Agreement;

(ii) take any actions (including filing any motion, pleading, or other documents with any court of competent jurisdiction, including any modifications or amendments thereto, or initiating or causing to be initiated on its behalf any litigation or proceeding), or fail to take any actions, where such taking or failing to take actions would be, in either case, (A) materially inconsistent with this Agreement or (B) otherwise materially inconsistent with, or reasonably expected to prevent, interfere with, delay, or impede the implementation or consummation of the MDL Class Action Settlements; or

(iii) encourage any Entity to undertake any action prohibited by this Section 2.02(b).

2.3 Fiduciary Obligations of the Debtor and the Committee. Notwithstanding anything in this Agreement to the contrary, no term or condition of this Agreement, the Estate Claims Settlement, the Plan, or the Release, you are not waiving TDPs shall require either the Debtor or the Committee to take or refrain from taking any rights to amounts you are vested action that the Debtor or the Committee determines in good faith, after consulting with legal counsel, would be inconsistent with their respective fiduciary duties under applicable law; *provided*, that the Company's Savings Restoration Plan (\$606,508) Debtor and the Company's Automatic Contribution Excess Plan (\$293,916), which will be distributed as set forth Committee must promptly notify the other Settling Parties of their respective determinations, but in those plan terms, subject any event not later than two (2) Business Days following such determination, to compliance with Section 409A take or not take action in a manner that would result in a breach of the tax code, and any accrued but unpaid vacation through the Separation Date.

The parties intend that any amounts payable hereunder that could constitute "deferred compensation" within the meaning of Section 409A of the Internal Revenue Code of 1986, as amended ("Section 409A"), will be compliant with or exempt from Section 409A. Notwithstanding the foregoing, the Company will have no obligation to indemnify or otherwise hold you (or any beneficiary) harmless from any or all of such taxes or penalties. For purposes of Section 409A, each of the payments that may be made under this Agreement, are designated as separate payments.

You acknowledge and agree that as a condition to receipt of the payments provided hereunder, you will continue to abide by the terms of all of the restrictive covenants and post-employment obligations set forth in the LTIP and schedules of terms (including the attachments thereto) governing the Equity Awards, including but not limited to the perpetual confidentiality, two-year non-competition, two-year non-solicitation decision to solicit, support,

or pursue an alternative settlement proposal inconsistent with this Agreement or the provisions of employees, customers the Plan. Moreover, nothing in this Agreement shall prohibit either the Debtor or the Committee from (a) enforcing any right, remedy, condition, consent, or approval requirement under this Agreement or any Definitive Documents, (b) asserting or raising any objection not prohibited under or inconsistent with this Agreement in connection with the Chapter 11 Case, (c) taking any action that is required by applicable law or declining to take any action which is prohibited by applicable law, (d) retaining the benefit of any applicable legal professional privilege, (e) making, seeking, or receiving any regulatory filings, notifications, consents, determinations, authorizations, permits, approvals, licenses, or the like, (f) taking any action that is not inconsistent with this Agreement, or (g) consulting with other parties in the Chapter 11 Case. Notwithstanding the foregoing, both the Debtor and suppliers the Committee acknowledge that their entry into this Agreement is consistent with their respective fiduciary duties as of the Execution Date.

2.4 Obligations of the MDL PEC Co-Leads. For the avoidance of doubt, nothing in this Agreement herein shall require the MDL PEC Co-Leads to take any actions that are inconsistent with the ethical obligations applicable to them under the laws or professional rules in any applicable jurisdictions.

Section 3. Agreements of Carrier, the Committee, and perpetual non-disparagement covenants set forth thereunder, the MDL PEC Co-Leads

3.1 Affirmative Covenants of the Committee. Subject to the terms and conditions hereof, for the duration of the Support Period, the Committee shall, as to the Estate Claims Settlement and the Plan:

(a) provide, for inclusion with the Disclosure Statement or in the Debtor's solicitation packages, a letter recommending that all holders of AFFF Claims and General Unsecured Claims vote in favor of the Plan, so long as the Plan and the Plan Documents have not been modified to become inconsistent with the Term Sheets and this Agreement.

3.2 Affirmative Covenants of the MDL PEC Co-Leads. Subject to the terms and conditions hereof, for the duration of the Support Period, the MDL PEC Co-Leads shall:

(a) As to the Estate Claims Settlement and the Plan:

(i) recommend that holders of Airport Claims and Water Provider Claims support and vote to accept the Plan, so long as the Plan and the Plan Documents have not been modified to become inconsistent with the Term Sheets and this Agreement;

(ii) recommend that MDL PEC members elect to complete master ballots and timely submit master ballots reflecting the votes cast by their respective clients; and

(iii) for those MDL PEC members with clients who have elected to directly submit their ballots, use reasonable efforts to cause those clients to timely submit those ballots reflecting the votes cast by such clients;

(b) As to the MDL Class Action Settlements:

(i) advise and recommend that holders of Airport Claims and Water Provider Claims not opt out of the MDL Class Action Settlements (as applicable) in the AFFF MDL;

(ii) take all reasonable efforts to promptly obtain (A) certification of the Airport Class and the Water Provider Class in the AFFF MDL, and (B) obtain approval of the MDL Class Action Settlements in the AFFF MDL;

(iii) support the consummation and implementation of the MDL Class Action Settlements in the AFFF MDL; and

(iv) support and cooperate in good faith in connection with the negotiation, drafting, execution, delivery, filing, and prosecution of the documents material to the MDL Class Action Settlements in the AFFF MDL.

3.3 Affirmative Covenants of Carrier, the Committee, and the MDL PEC Co-Leads. Subject to the terms and conditions hereof, for the duration of the Support Period, Carrier, the Committee, and the MDL PEC Co-Leads, as applicable, and each of their respective attorneys, advisors, agents, and, with respect to the MDL PEC Co-Leads, its members, shall:

(a) As to the Estate Claims Settlement and the Plan:

(i) support the consummation and implementation of the Estate Claims Settlement;

(ii) support and cooperate in good faith in connection with the negotiation, drafting, execution, delivery, filing, and prosecution of the Definitive Documents;

(iii) support and cooperate to obtain approval of the Estate Claims Settlement and confirmation of the Plan and any other agreement between you approvals necessary for the confirmation or effectiveness of the Plan, including using reasonable efforts to cooperate with and assist the Debtor in opposing any party or Person taking actions that are inconsistent or may interfere with this Agreement or the Estate Claims Settlement, including, if requested by the Debtor, by timely filing a joinder to any formal objection, to any motion, application, or other pleading filed

with the Bankruptcy Court or any other court seeking relief that is (A) materially inconsistent with this Agreement or the Term Sheets, or (B) otherwise materially inconsistent with, or reasonably expected to prevent, interfere with, delay, or impede the implementation or consummation of the Plan or the Estate Claims Settlement; and

(i) move to stay the Adversary Proceeding or support any motion to stay the Adversary Proceeding filed by the Debtor; and

(iv) cooperate with the Debtor and the Company that Committee in a commercially reasonable manner to oppose any objection to an Insurance Settlement Agreement raised by their terms survive your separation from service (the "Continuing Obligations").

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The Company's obligation

RTX; for the avoidance of doubt, such cooperation shall include commercially reasonable efforts to make support the Severance Payments is expressly conditioned on Debtor and the Committee in any dispute over the proper interpretation and operation of the 2020 Separation Agreement.

(b) Promptly notify or update counsel to the Debtor and Carrier upon becoming aware that a Carrier Termination Event, Committee Termination Event, or an MDL PEC Member Termination Event has occurred (as applicable).

3.4 Negative Covenants of Carrier, the Committee, and the MDL PEC Co-Leads. Subject to the terms and conditions hereof, for the duration of the Support Period, Carrier, the Committee, and the MDL PEC Co-Leads, its members, agree that they shall not, directly or indirectly:

(a) As to the Estate Claims Settlement and the Plan:

(i) your continued compliance object to, delay, impede, or take any other action to interfere with acceptance, including the solicitation of acceptances, confirmation, affirmation, consummation, or implementation of the Plan, including, without limitation, support any request to terminate the Debtor's exclusive period to file or solicit a plan of reorganization;

(ii) solicit approval or acceptance of, encourage, propose, file, support, or participate in the formulation of or vote for, any restructuring, merger, workout, or plan of reorganization for the Debtor other than the Plan, other than as set forth herein, without the consent of the Debtor;

(iii) take any actions (including filing any motion, pleading, or other documents with the Continuing Obligations, Bankruptcy Court or any other court, including any modifications or amendments thereto, or initiating or causing to be initiated on its behalf any litigation or proceeding), or fail to take any actions, where such taking or failing to take actions would be, in either case, (A) materially inconsistent with this Agreement or any of the Term Sheets or (B) otherwise materially inconsistent with, or reasonably expected to prevent, interfere with, delay, or impede the implementation or consummation of the Plan or the Estate Claims Settlement;

(iv) exercise, or direct any other Person to exercise, any right or remedy for the enforcement, collection, or recovery of any Claims/Interests in a manner that is inconsistent with this Agreement, the Plan, or the Estate Claims Settlement;

(v) object to, delay, impede, or take any other action to interfere with the Debtor's ownership and possession of its assets, wherever located in a manner that is inconsistent with this Agreement, the Plan, or the Estate Claims Settlement; or

(vi) encourage any Entity to undertake any action prohibited by this Section 3.04(a);

(b) Solely as to the MDL PEC Co-Leads as to the MDL Class Action Settlements:

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(i) take any actions (including filing any motion, pleading, or other documents with any court of competent jurisdiction, including any modifications or amendments thereto, or initiating or causing to be initiated on its behalf any litigation or proceeding), or fail to take any actions, where such taking or failing to take actions would be, in either case, (A) materially inconsistent with this Agreement or any of the Term Sheets or (B) otherwise materially inconsistent with, or reasonably expected to prevent, interfere with, delay, or impede the implementation or consummation of the MDL Class Action Settlements;

(ii) **your** exercise, or direct any other Person to exercise, any right or remedy for the enforcement, collection, or recovery of any Claims/Interests in a manner that is inconsistent with this Agreement or the MDL Class Action Settlements; or

(iii) encourage any Entity to undertake any action prohibited by this Section 3.04(b).

Section 4. Mutual Representations and Warranties.

Each of the Parties, severally and not jointly, represents and warrants to each other Party that the following statements are true, correct, and complete as of the date hereof, but, solely with respect to the Debtor, subject to any limitations or approvals arising from, or required by, the commencement of the Chapter 11 Case:

(a) as to the Debtor and Carrier, such Parties are validly existing and in good standing under the laws of the states of their respective organization;

(b) as to the Committee, it was duly appointed by the Office of the United States Trustee for the District of Delaware on May 31, 2023 (as reconstituted from time to time) and continues to exist as such pursuant to section 1102 of the Bankruptcy Code;

(c) as to the MDL PEC Co-Leads, who were duly appointed by the United States District Court for the District of South Carolina on March 20, 2019 (as reconstituted from time to time) and continues to exist in the AFFF MDL;

(d) this Agreement is a legal, valid, and binding obligation of such Party, enforceable against it in accordance with its terms, except as enforcement may be limited by bankruptcy, insolvency, reorganization, moratorium, or other similar laws relating to or limiting creditors' rights generally or by equitable principles relating to enforceability;

(e) except as expressly provided in this Agreement, it has all requisite organizational power and authority to enter into this Agreement and to carry out the Estate Claims Settlement and each MDL Class Action Settlement to which it is a party, and to perform its obligations under this Agreement, the Estate Claims Settlement Agreement, and each MDL Class Action Settlement Agreement (as applicable);

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(f) the execution and delivery by it of this Agreement, and the **Release** performance of **Claims substantially its obligations hereunder**, have been duly authorized by all necessary organizational action on its part;

(g) it is not party to any restructuring or similar agreements or arrangements with the other Parties to this Agreement that have not been disclosed to all Parties to this Agreement;

(h) it has been represented by legal counsel of its choosing in the form attached hereto as Exhibit A (the "Release") by no later than July 15, 2024 and (ii) **your nonrevocation of the Release** during the seven-day period immediately following the date that you sign and return connection with this Agreement and the **Release** transactions contemplated by this Agreement (including those transactions summarized in the Term Sheets), has had the opportunity to review this Agreement with its legal counsel, and has not relied on any statements made by any other Party or its legal counsel as to the meaning of any term or condition contained herein or in deciding whether to enter into this Agreement, the Estate Claims Settlement and/or the MDL Class Action Settlements (as applicable); and

We(i) the execution, delivery, and performance by such Party of this Agreement does not and will not (I) violate any provision of law, rule, or regulation applicable to it or any of its subsidiaries or its charter or bylaws (or other similar governing documents) or those of any of its subsidiaries, (II) conflict with, result in a breach of, or constitute (with or without notice or lapse of time or both) a default under any material agreement which it or any of its subsidiaries is a party, or (III) violate any order, writ, injunction, decree, statute, rule, or regulation.

Section 5. *Termination*

5.1 Termination by Carrier, the Committee, or the MDL PEC Co-Leads. Carrier, the Committee, and the MDL PEC Co-Leads may each terminate this Agreement with respect to itself only as set forth in this Section 5, in each case upon delivery of written notice to the other Parties at any time after the occurrence of or during the continuation of any of the following events (each, a "Non-Debtor Termination Event"):

- (a) the Debtor (i) provides notice prior to the date that the Confirmation Order becomes a Final Order that it or its board of directors has determined in good faith, after consulting with outside legal counsel, and subject to the conditions of Section 2.03 hereof, that proceeding with the Estate Claims Settlement or the Plan would be inconsistent with the exercise of its fiduciary duties or its compliance with applicable Law, or (ii) at any time either (A) fails to pursue a Plan and Confirmation Order that contain the terms of the Estate Claims Settlement, including the Findings and Orders, and are sincerely grateful otherwise consistent with the terms hereof, or (B) proposes, pursues, or supports or announces in writing or in court an intention to propose, pursue, or support a plan of reorganization or confirmation order inconsistent with the terms of the Estate Claims Settlement, this Agreement, the Plan, or the TDPs;
- (b) the material breach by any other Party of any of its undertakings, obligations, representations, warranties, or covenants set forth in this Agreement;
- (c) the Bankruptcy Court enters an order denying approval of the Estate Claims Settlement or confirmation of the Plan or declining to approve any material provision thereof

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(without the consent of the Parties, other than any request for payment of fees or expenses as a common benefit assessment), and such order remains in effect for five (5) Business Days after entry of such order; *provided*, however, that if the denial of confirmation of the Plan is due to a technical infirmity that does not require re-solicitation of the Plan and Disclosure Statement to cure such infirmity, the Parties shall use commercially reasonable efforts to cure the technical infirmity causing the basis for the contributions denial within 45 days; *provided*, further, that you have made during your service notwithstanding the termination of this Agreement pursuant to this Section 5.01(c), the Non-Debtor Settlement Parties shall remain bound to the MDL Class Action Settlement Agreements, consistent with the Company. Please indicate your terms thereof;

(d) the Bankruptcy Court confirms a plan other than the Plan; *provided*, further, that notwithstanding the termination of this Agreement pursuant to this Section 5.01(d), the Non-Debtor Settlement Parties shall remain bound to the MDL Class Action Settlement Agreements, consistent with the terms thereof;

(e) the issuance, promulgation, or enactment by any governmental Entity, including any regulatory or licensing authority or court of competent jurisdiction (including, without limitation, an order of the Bankruptcy Court which has not been stayed), of any statute, regulation, ruling, or order declaring the Plan or any material portion thereof (in each case, to the extent it relates to the Estate Claims Settlement or the terms hereof) to be unenforceable or enjoining or otherwise restricting the consummation of any material portion of the Plan (to the extent it relates to the Estate Claims Settlement) or the Estate Claims Settlement, and such ruling, judgment, or order has not been stayed, reversed, or vacated, within fifteen (15) calendar days after issuance; *provided*, further, that notwithstanding the termination of this Agreement pursuant to this Section 5.01(e), the Non-Debtor Settlement Parties shall remain bound to the MDL Class Action Settlement Agreements, consistent with the terms thereof;

(f) the entry of an order by the Bankruptcy Court (or other court of competent jurisdiction), or the filing of a motion or application by the Debtor seeking an order (without the prior written consent of the Parties), (i) dismissing the Chapter 11 Case, (ii) converting the Chapter 11 Case to a case under chapter 7 of the Bankruptcy Code, (iii) appointing, in the Chapter 11 Case, a trustee or examiner with expanded powers beyond those set forth in sections 1106(a)(3) and (4) of the Bankruptcy Code; *provided*, that, an examiner appointed solely to review fees and expenses of professionals retained in the Chapter 11 Case shall not constitute a Termination Event under Section 5 hereof; *provided*, further, that notwithstanding the termination

of this Agreement pursuant to this Section 5.01(f), the Non-Debtor Settlement Parties shall remain bound to the MDL Class Action Settlement Agreements, consistent with the terms thereof; or

(g) the Plan, the Disclosure Statement, the Disclosure Statement Motion, the proposed Disclosure Statement Order, and the Settlement Trust Documents are not filed with the Bankruptcy Court on or before November 15, 2024; *provided*, that such date may be extended or waived by the Parties in writing (with email being sufficient evidence of a writing).

Notwithstanding the foregoing, unless otherwise specified above, the Debtor shall have ten (10) calendar days from the receipt of any such written notice of termination from any of Carrier, the Committee, or the MDL PEC Co-Leads, in each case, as applicable, specifying the purported default or Non-Debtor Termination Event to cure any purported default or Non-Debtor Termination Event under this Section and no termination of this Agreement shall be effective unless and until the expiration of such ten (10) calendar day period without such purported default or Non-Debtor Termination Event being waived or cured.

5.2 Termination by Carrier. Subject to the conditions of this Section 5, upon delivery of written notice to the other Parties, in its sole discretion and unless expressly waived, Carrier can terminate:

(a) this Agreement, if it reasonably determines that the termination of this Agreement by another Party will cause the Plan not to be accepted by a sufficient number of holders of Airport Claims, Water Provider Claims, and/or General Unsecured Claims; *provided*, further, that notwithstanding the termination of this Agreement pursuant to this Section 5.02(a), the Non-Debtor Settlement Parties shall remain bound to the MDL Class Action Settlement Agreements, consistent with the terms thereof; and

(b) its obligations solely with respect to (a) the Airport Settlement Agreement if the Airport Claimants Threshold is not satisfied and (b) the Water Provider Settlement Agreement if the Water Provider Claimants Threshold is not satisfied, in each case without terminating this Agreement with respect to the Estate Claims Settlement or the Plan (the termination events described in Sections 5.02(a)-(b), the "**Carrier Termination Events**".)

1.1 Termination by Debtor. The Debtor may terminate this Agreement as set forth in this Section 5 upon delivery of written notice to Carrier, the Committee, and the MDL PEC Co-Leads at any time after the occurrence of or during the continuation of any of the following events (each, a "**Debtor Termination Event**":)

(a) prior to the date the Confirmation Order becomes a Final Order, the board of directors of the Debtor determines in good faith, after consulting with outside legal counsel, and subject to the conditions of Section 2.03 hereof, that proceeding with the Estate Claims Settlement or the Plan would be inconsistent with the exercise of its fiduciary duties or its compliance with applicable Law;

(b) the material breach by any of Carrier, the Committee, or the MDL PEC of any of their undertakings, obligations, representations, warranties, or covenants set forth in this Agreement;

(c) the Bankruptcy Court confirms a plan other than the Plan;

(d) the issuance, promulgation, or enactment by any governmental Entity, including any regulatory or licensing authority or court of competent jurisdiction (including, without limitation, an order of the Bankruptcy Court which has not been stayed), of any statute, regulation, ruling, or order declaring the Plan or any material portion thereof (in each case, to the

extent it relates to the Estate Claims Settlement or the terms hereof) to be unenforceable or enjoining or otherwise restricting the consummation of any material portion of the Plan (to the extent it relates to the Estate Claims Settlement) or the Estate Claims Settlement, and such ruling, judgment, or order has not been stayed, reversed, or vacated, within fifteen (15) calendar days after issuance;

(e) the entry of an order by the Bankruptcy Court (or other court of competent jurisdiction) over an objection by the Debtor pursued in good faith, (i) dismissing the Chapter 11 Case, (ii) converting the Chapter 11 Case to a case under chapter 7 of the Bankruptcy Code, (iii) appointing, in the Chapter 11 Case, a trustee or examiner with expanded powers beyond those set forth in sections 1106(a)(3) and (4) of the Bankruptcy Code, or (iv) modifying or terminating the Debtor's exclusive right to file and/or solicit acceptances on a plan of reorganization, as applicable; *provided*, that, an examiner appointed solely to review fees and expenses of professionals retained in the Chapter 11 Case shall not constitute a Termination Event under Section 5 hereof; or

(f) termination of this Agreement by Carrier, the Committee, or the MDL PEC if the Debtor reasonably determines that such termination will cause the Plan not to be accepted by a sufficient number of holders of Airport Claims, Water Provider Claims, and/or General Unsecured Claims against the Debtor.

Notwithstanding the foregoing, unless otherwise specified above, Carrier, the Committee, and the MDL PEC shall have ten (10) calendar days from the receipt of any such written notice of termination from the Debtor specifying the purported default or Debtor Termination Event to cure any purported default or Debtor Termination Event under this Section and no termination of this Agreement shall be effective unless and until the expiration of such ten (10) calendar day period without such purported default or Debtor Termination Event being waived or cured.

5.3 Termination by the Committee. The Committee may terminate this Agreement with respect to itself only as set forth in this Section 5 at any time prior to the date the Confirmation Order becomes a Final Order after it provides notice to the other Settling Parties that it has determined in good faith, after consulting with legal counsel, and subject to the conditions of Section 2.03 hereof, that proceeding with the Estate Claims Settlement or the Plan would be inconsistent with the exercise of its fiduciary duties or its compliance with applicable Law (the "Committee Termination Event").

5.4 Termination by MDL PEC Co-Leads. As to each MDL PEC Co-Lead, each of the MDL PEC Co-Leads may terminate this Agreement as to himself only as set forth in this Section 5 at any time prior to the date the Confirmation Order becomes a Final Order after he provides notice to the other Settling Parties that he has determined in good faith and subject to the conditions of Section 2.04 hereof, that proceeding with the Estate Claims Settlement or the Plan would be inconsistent the ethical obligations applicable to them under the laws or professional rules in any applicable jurisdictions (the "MDL PEC Co-Lead Termination Event" and collectively with Non-Debtor Termination Event, Debtor Termination Event, Carrier Termination Event, and Committee Termination Event, the "Termination Events"), following

which this Agreement shall continue in full force and effect with respect to all other members of the MDL PEC party hereto.

5.5 Termination Generally. No Party may terminate this Agreement based on an event caused by such Party's own failure to perform or comply in all material respects with the terms and conditions of this Agreement (unless such failure to perform or comply arises as a result of another Party's actions or inactions).

5.6 Mutual Termination. This Agreement, and the obligations of all Parties hereunder, may be terminated by mutual written agreement among all of the following: (a) the Debtor, (b) Carrier, (c) the Committee, and (d) the MDL PEC Co-Leads.

5.7 Automatic Termination. This Agreement shall terminate automatically without any further required action or notice immediately after the occurrence of the Effective Date, except will continue in effect solely with respect to the MDL Class Action Settlements in the AFFF MDL, if applicable.

5.8 Effect of Termination. Upon the occurrence of a Termination Date, this Agreement shall be of no further force or effect as to such Party and each Party subject to such termination shall be released from its commitments, undertakings, and agreements under or related to this

Agreement and shall have the rights and remedies that it would have had, had it not entered into this Agreement, and shall be entitled to take all actions, whether with respect to the Estate Claims Settlement, any MDL Class Action Settlement, or otherwise, that it would have been entitled to take had it not entered into this Agreement, including with respect to any and all Claims or Causes of Action. Nothing in this Agreement shall be construed as prohibiting any Party from contesting whether any such termination is in accordance with the terms of this letter Agreement or to seek enforcement of any rights under this Agreement that arose or existed before a Termination Date. Except as expressly provided in this Agreement, nothing herein is intended to, or does, in any manner waive, limit, impair, or restrict any right of any Party or the ability of any Party to protect and reserve its rights (including rights under this Agreement), remedies, and interests, including its claims against any other Party. No purported termination of this Agreement shall be effective under this Section 5.09 or otherwise if the Party seeking to terminate this Agreement is in material breach of this Agreement, with such material breach causing, or resulting in, the occurrence of one or more Termination Events. Nothing in this Section 5.09 shall restrict any Debtor's or the Committee's right to terminate this Agreement in accordance with Section 2.03. Following the occurrence of a Termination Date, the following shall survive any such termination: (a) any claim for breach of this Agreement that occurs prior to such Termination Date, and all rights and remedies with respect to such claims shall not be prejudiced in any way, and (b) Sections 1.02, 5.09, 7, 8, 10, 11, 12, 13, 14, 15, and 16 hereof. The automatic stay applicable under section 362 of the Bankruptcy Code shall not prohibit a Party from taking any action or delivering any notice necessary to effectuate the termination of this Agreement pursuant to and in accordance with the terms hereof.

Section 6. Amendments and Waivers.

(a) Unless otherwise specifically provided herein, no amendment, modification, waiver, or other supplement of the terms of this Agreement (including the Plan, the Estate Claims Settlement, the MDL Class Action Settlements, and the TDPs) shall be valid unless such amendment, modification, waiver, or other supplement is in writing and has been signed by signing each of the Parties. Any proposed modification, amendment, waiver, or supplement that does not comply with this Section 6(a) shall be ineffective and dating below void ab initio.

Very truly yours, (b) If the transactions contemplated herein are not consummated, or following the occurrence of the termination of this Agreement with respect to all Parties, nothing herein shall be construed as a waiver by any Party of any or all of such Parties' rights, privileges, remedies, claims, and defenses and the Parties expressly reserve any and all of their respective rights, privileges, remedies, claims, and defenses. No failure on the part of any Party to exercise, and no delay in exercising, any right, power, or remedy under this Agreement shall operate as a waiver of any such right, power, or remedy or any provision of this Agreement, nor shall any single or partial exercise of such right, power, or remedy by such Party preclude any other or further exercise of such right, power, or remedy or the exercise of any other right, power, or remedy. All remedies under this Agreement are cumulative and are not exclusive of any other remedies provided by Law.

(c) Except as expressly provided in this Agreement and the Plan, nothing herein is intended to, or does, in any manner waive, limit, impair, or restrict the ability of any Party to protect and preserve its rights, remedies, and interests.

Section 7. Entire Agreement.

This Agreement, including the Settlement Term Sheet, Plan Term Sheet, certain ancillary agreements regarding claim resolution and budgeted expenses, and all exhibits and schedules, constitutes the entire agreement of the Parties with respect to the subject matter of this Agreement, and supersedes all other prior negotiations, agreements and understandings, whether written or oral, among the Parties with respect to the subject matter of this Agreement.

Section 8. Counterparts.

This Agreement may be executed in several counterparts, each of which shall be deemed to be an original, and all of which together shall be deemed to be one and the same agreement. Execution copies of this Agreement may be delivered by email in portable document format (.pdf), which shall be deemed to be an original for the purposes of this Section.

Section 9. Headings.

The headings of the Sections, paragraphs, and subsections of this Agreement are inserted for convenience only and shall not affect the interpretation hereof or, for any purpose, be deemed a part of this Agreement.

Section 10. Remedies.

It is understood and agreed by the Parties that, without limiting any other remedies available at law or equity, money damages would be an insufficient remedy for any breach of this Agreement by any Party and each non-breaching Party shall be entitled to specific performance and injunctive or other equitable relief as a remedy of any such breach, including, without limitation, an order of the Bankruptcy Court or other court of competent jurisdiction requiring any Party to comply promptly with any of its obligations hereunder, without the necessity of proving the inadequacy of money damages as a remedy. Each of the Parties hereby waives any defense that, with respect to an action for breach of this Agreement, a remedy at law is adequate and any requirement to post bond or other security in connection with actions instituted for injunctive relief, specific performance, or other equitable remedies.

Section 11. Governing Law and Dispute Resolution.

This Agreement shall be governed by, and construed in accordance with, the laws of the State of Delaware, without regard to such state's choice of law provisions which would require the application of the law of any other jurisdiction. By its execution and delivery of this Agreement, each of the Parties irrevocably and unconditionally agrees for itself, and waives any objection thereto, that with respect to any issue concerning the Estate Causes of Action, any legal action, suit or proceeding against it with respect to any matter arising under or arising out of or under this Agreement or for recognition or enforcement of any judgment rendered in any such action, suit or proceeding, shall be brought in the Bankruptcy Court, and each of the Parties irrevocably accepts and submits itself to the exclusive jurisdiction of the Bankruptcy Court. By its execution and delivery of this Agreement, each of the Parties irrevocably and unconditionally agrees for itself, and waives any objection thereto, that with respect to any issue concerning the MDL Class Action Settlements, any legal action, suit or proceeding against it with respect to any matter arising under or arising out of or in connection with this Agreement or for recognition or enforcement of any judgment rendered in any such action, suit or proceeding, shall be brought in the AFFF MDL Court, and each of the Parties irrevocably accepts and submits itself to the exclusive jurisdiction of the AFFF MDL Court. For the avoidance of doubt, no Insurance Action is a legal action, suit or proceeding arising under, out of, or in connection with this Agreement.

Section 12. Waiver of Jury Trial.

EACH OF THE SETTLING PARTIES TO THIS AGREEMENT HEREBY IRREVOCABLY WAIVES ALL RIGHT TO A TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM ARISING OUT OF OR UNDER THIS AGREEMENT. FOR THE AVOIDANCE OF DOUBT, NO INSURANCE ACTION IS A LEGAL ACTION OR PROCEEDING ARISING OUT OF OR UNDER THIS AGREEMENT.

Section 1. Notices.

All notices, requests and other communications hereunder must be in writing to the Parties at the following addresses, facsimile numbers or email addresses set forth below (with notice of same to be provided to all applicable email addresses):

If to the Debtor:

Kidde-Fenwal, Inc.
c/o AlixPartners, 909 Third Avenue
New York, NY 10022
Attention: James A. Mesterharm
Email: JMesterharm@alixpartners.com

With a copy (which shall not constitute notice) to:

Sullivan & Cromwell LLP (as counsel to the Debtor)
125 Broad Street
New York, NY 10004-2498
Attention: Andrew G. Dietderich
Brian D. Glueckstein
Email: dietdericha@sullcrom.com;
gluecksteinb@sullcrom.com

If to the Special Committee of the Board of Directors of the Debtor:

Attention: Steven Hannan
Alexander Greene
Email: stevehannan@optonline.net;
alex@greene.mobi

With a copy (which shall not constitute notice) to:

Schulte Roth & Zabel LLP
919 Third Avenue
New York, NY 10022
Attention: Adam Harris;
Peter Amend
Email: Adam.Harris@srz.com;
Peter.Amend@srz.com

If to Carrier:

Carrier Global Corporation
Attention: Kevin J. O'Connor
Mitchell Harris
Email: kevin.oconnor@carrier.com;
mitchellrobert.harris@carrier.com

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With a copy (which shall not constitute notice) to:

Paul, Weiss, Rifkind, Wharton & Garrison LLP
1285 Sixth Avenue
New York, NY 10019
Attention: Paul M. Basta
Kenneth S. Ziman
Robert A. Britton

Email: pbasta@paulweiss.com

kziman@paulweiss.com

rbritton@paulweiss.com

If to the Committee:

Attention: Shawn Bunting

Arthur Schaap

Email: sbunting@calwater.com art.schaap@icloud.com

With a copy (which shall not constitute notice) to:

Brown Rudnick LLP

Seven Times Square

New York, NY 10036

Attention: David J. Molton

Cathrine M. Castaldi

Eric R. Goodman

Email: dmolton@brownrudnick.com

ccastaldi@brownrudnick.com

egoodman@brownrudnick.com

Stutzman, Bromberg, Esserman & Plifka

A Professional Corporation

2323 Bryan Street, Suite 2200

Dallas, Texas 75201

Attention: Sander L. Esserman

Email: Esserman@sbep-law.com

If to the MDL PEC Co-Leads:

Baron & Budd, P.C.

3102 Oak Lawn Avenue #1100

Dallas, TX 75219

Attention: Scott Summy

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Email: SSummy@baronbudd.com

Douglas & London, P.C.

59 Maiden Ln., 6th Floor

New York, NY 10038

Attention: Michael London

Email: mlondon@douglasandlondon.com

Motley Rice LLC

28 Bridgeside Blvd.

Mount Pleasant, SC 29464

Attention: Joseph F. Rice

Email: jrice@motleyrice.com

Napoli Shkolnik PLLC
1302 Avenida Ponce de Leon
Santurce, Puerto Rico 00907
Attention: Paul Napoli
Email: PNappoli@NSPRLaw.com

Taft Stettinius & Hollister LLP
41 South High Street, Suite 1800
Columbus, OH 43215-6106
Attention: David J. Butler
Email: dbutler@taftlaw.com

For the avoidance of doubt when written notice or approval is required by this Agreement, email shall be sufficient. Any notice given by mail or courier shall be effective when received. Any notice given by facsimile or electronic mail shall be effective upon oral, machine or electronic mail (as applicable) confirmation of transmission.

Section 2. Successors and Assigns; No Third-Party Beneficiaries.

This Agreement is intended to bind and inure to the benefit of the Parties and their respective successors and permitted assigns, as applicable. There are no third-party beneficiaries under this Agreement, and the rights or obligations of any Party under this Agreement may not be assigned, delegated, or transferred to any other Person.

Section 3. Severability and Construction.

If any provision of this Agreement shall be held by a court of competent jurisdiction to be illegal, invalid, or unenforceable, the remaining provisions shall remain in full force and effect if essential terms and conditions of this Agreement for each Party remain valid, binding, and enforceable.

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Section 4. Settlement or Compromise.

Pursuant to Federal Rule of Evidence 408 and any other applicable rules of evidence, this Agreement and all negotiations relating hereto shall not be admissible into evidence in any proceeding other than a proceeding to enforce its terms, pursue the consummation of the Settlement and/or the Plan, or the payment of damages to which a Party may be entitled under this Agreement.

[Remainder of page intentionally left blank]

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Dated: October 17, 2024 **KFI WIND-DOWN CORP.**

BY: /s/ Steve Hannan
NAME: Steve Hannan
TITLE: Chairman of the Board of Directors of KFI Wind-Down Corp.

[Signature Page to Support Agreement]

Dated: October 15, 2024 **CARRIER GLOBAL CORPORATION**, on behalf of itself and the Affiliates set forth on Schedule 1

BY: /s/ Kevin J. O'Connor
NAME: Kevin J. O'Connor
TITLE: Senior Vice President, Chief Legal Officer

[Signature Page to Support Agreement]

Dated: October 17, 2024 **OFFICIAL COMMITTEE OF UNSECURED CREDITORS**

BY: /s/ Arthur Schapp
NAME: Arthur Schapp d/b/a Highland Dairy
TITLE: Co-Chair, Official Committee of Unsecured Creditors

BY: /s/ Shawn Bunting
NAME: Shawn Bunting, California Water Service Company
TITLE: Co-Chair, Official Committee of Unsecured Creditors

[Signature Page to Support Agreement]

Dated: October 17, 2024 **MDL PEC Co-Leads**

BY:/s/ Scott Summy
NAME: Scott Summy
TITLE: Baron & Budd, P.C.

BY:/s/ Michael London
NAME: Michael London
TITLE: Douglas & London, P.C.

BY:/s/ Joseph F. Rice
NAME: Joseph F. Rice
TITLE: Motley Rice LLC

BY:/s/ Paul Napoli
NAME: Paul Napoli
TITLE: Napoli Shkolnik PLLC

By: _____
Name: Nadia Villeneuve

[Signature Page to Support Agreement]

Title: SVP

Schedule 1

Carrier Global Corporation Affiliates

1. Carrier Corporation
2. Carrier Fire & Security, LLC
3. Kidde Fire Protection, LLC
4. Kidde PLC

[Signature Page to Support Agreement]

Exhibit A

Glossary of Defined Terms

Releases	
Releases by the Estate	As of the Effective Date, except for the rights that remain in effect from and after the Effective Date to enforce the Plan and the Confirmation Order, for good and valuable consideration, the adequacy of which is hereby confirmed, pursuant to sections 105(a) and 1123(b) of the Bankruptcy Code and Bankruptcy Rule 9019, each Released Party shall be, and shall be deemed to be, expressly, conclusively, absolutely, unconditionally, irrevocably, and forever released and discharged by the Debtor, its Estate, or any other Person or Governmental Unit asserting currently or in the future by, under, through, or on behalf of the Debtor or its Estate, and each of their respective successors or assigns, including the Settlement Trust, of and from any and all Estate Causes of Action based on or relating to, or in any manner arising from any act, omission, transaction, event, or other circumstance taking place or existing on or before the Effective Date in connection with or related to the Debtor, the Estate, their respective current or former assets and properties, the Chapter 11 Case, AFFF, AFFF Claims, the subject matter of, or the transactions or events giving rise to, any Claim or Interest that is treated by the Plan, the business or contractual arrangements between one or both of the Debtor and any Released Party, the restructuring of any Claim or Interest that is treated by the Plan before or during the Chapter 11 Case, any of the Plan Documents, or any related agreements, instruments, and other documents created or entered into before or during the Chapter 11 Case or the negotiation, formulation, preparation, or implementation thereof, the pursuit of confirmation, the administration and implementation of the Plan, the solicitation of votes with respect to the Plan, the distribution of any property under the Plan, or any other act or omission, transaction, agreement, event, or other occurrence taking place on or before the Effective Date related or relating to the foregoing. Notwithstanding anything to the contrary in the foregoing, the releases set forth in the Plan shall not be construed to release any post-Effective Date obligations under the Estate Claims Settlement or any document, instrument, or agreement executed to implement the Estate Claims Settlement, including the RTX Waiver, which specifically provides that such Estate Claims Settlement can be terminated and releases provided in the Plan or in the Estate Claims Settlement are void if Carrier fails to make the installments of the Guaranteed Cash Payment when due and such failure is not timely cured within 30 days, at which time the Settlement Trust is entitled to commence, prosecute or continue all Estate Causes of Action against the Released Parties in any court of competent jurisdiction, and take such other actions as the trustees of the Settlement Trust may determine in the exercise of their fiduciary duties.

Qualifying New National Foam Settlement	A settlement between KFI and New National Foam pursuant to which (a) Estate Causes of Action against New National Foam are resolved for value reasonably acceptable to the Settling Parties and (b) New National Foam agrees to absolutely, unconditionally, and irrevocably release and discharge KFI and each Released Party from any and all Claims and Causes of Action, whether known or unknown, based on or relating to, or in any manner arising from that certain Share and Business Sale Agreement, dated as of June 28, 2013, or any other occurrence taking place on or before the Effective Date, including Proof of Claim No. 225, and otherwise in form and substance reasonably acceptable to the Settling Parties.
General Injunction	Except as otherwise expressly provided in the Plan or the Confirmation Order, the satisfaction and release pursuant to this Article [●] shall also act as a permanent injunction against any Person who has held, holds, or may in the future hold Claims against or Interests in the Debtor or any of its assets or properties based on any act, omission, transaction, occurrence, or other activity of any nature that occurred prior to the Effective Date that are treated, discharged, or channeled pursuant to the terms of the Plan from taking any of the following actions on account of, or on the basis of, such discharged Claims or Interests: (a) commencing or continuing any action to collect, enforce, offset, recoup, or recover with respect to any Claims or Interests treated, released, settled, or exculpated under the Plan or the Confirmation Order to the fullest extent authorized or provided by the Bankruptcy Code, including to the extent provided for or authorized by sections 524 or 1141 thereof; (b) enforcing, attaching, collecting, or recovering by any manner or means any judgment, award, decree, or order on account of or in connection with or with respect to any such Claim or Interest; (c) creating, perfecting, or enforcing any encumbrance of any kind on account of or in connection with or with respect to any such Claim or Interest against the Debtor, the Reorganized Debtor, the Settlement Trust, or its or their respective property; (d) asserting any right of setoff, subrogation, or recoupment of any kind on account of or in connection with or with respect to any such Claims or Interests, notwithstanding an indication of a Claim or Interest or otherwise that a holder of such Claim or Interest asserts, has, or intends to preserve any right of setoff pursuant to applicable law or otherwise, against the Debtor, the Reorganized Debtor, or the Settlement Trust; or (e) commencing or continuing any judicial or administrative proceeding, in any forum and in any place in the world, that does not comply with or is inconsistent with the provisions of the Plan or the Confirmation Order. In accordance with the foregoing, except as expressly provided in the Plan or the Confirmation Order, the Confirmation Order shall be a judicial determination of discharge or termination of all Claims, Interests, and other debts and liabilities of the Debtor pursuant to sections 105, 524, and 1141 of the Bankruptcy Code.

Waivers	<p>With respect to any and all of the Released Claims, although a specific release of the Released Parties is contemplated herein, the Settling Parties stipulate and agree that the Settling Parties shall be deemed to have waived the provisions, rights, and benefits of California Civil Code § 1542 or any law of the United States or any state of the United States or territory of the United States, or principle of common law, which is similar, comparable, or equivalent to Cal. Civ. Code § 1542, which provides:</p> <p>A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS THAT THE CREDITOR OR RELEASING PARTY DOES NOT KNOW OR SUSPECT TO EXIST IN HIS OR HER FAVOR AT THE TIME OF EXECUTING THE RELEASE AND THAT, IF KNOWN BY HIM OR HER, WOULD HAVE MATERIALLY AFFECTED HIS OR HER SETTLEMENT WITH THE DEBTOR OR RELEASED PARTY.</p>
National Foam AFFF Channeling Injunction	
Channeling Injunction	<p>Notwithstanding anything to the contrary herein, to preserve and promote the settlements contemplated by and provided for in the Plan, including the Insurance Settlement Agreements, and to supplement, where necessary, the injunctive effect of the discharge as provided in sections 1141 and 524 of the Bankruptcy Code, pursuant to the exercise of the equitable jurisdiction and power of the Bankruptcy Court under sections 105(a) and 1123(b) of the Bankruptcy Code, the sole recourse of any holder of a Channeled AFFF Claim against a Released Party on account of such Channeled AFFF Claim shall be to and against the Settlement Trust pursuant to the Settlement Trust Documents, and such holder shall have no right whatsoever at any time to assert any such Channeled AFFF Claim or any Estate Cause of Action that is released under the Estate Claims Settlement against any Released Party or any property or interest in property of any Released Party. For the avoidance of doubt, the sole recourse for any Channeled AFFF Claim covered by any Insurance Policy issued by a Settling Insurance Company shall be to and against the Settlement Trust pursuant to the Settlement Trust Documents. Accordingly, on and after the Effective Date, all holders of AFFF Claims that have held or asserted, currently hold or assert, or that may in the future hold or assert, any Channeled AFFF Claim or any Estate Cause of Action against any Released Party shall be permanently and forever stayed, restrained, and enjoined from taking any action for the purpose of directly, indirectly, or derivatively collecting, recovering, or receiving payment, satisfaction, or recovery from any Released Party with respect to any such Channeled AFFF Claim or Estate Cause of Action, other than from the Settlement Trust pursuant to the Settlement Trust Documents, including:</p> <ul style="list-style-type: none"> a) commencing, conducting, or continuing, in any manner, whether directly, indirectly, or derivatively, any suit, action, or other proceeding of any kind (including a judicial, arbitration, administrative, or other proceeding) in any forum in any jurisdiction around the world against or affecting any Released Party, or any property or interest in property of any Released Party; b) enforcing, levying, attaching (including any prejudgment attachment), collecting, or otherwise recovering, by any manner or means, either directly or indirectly, any judgment, award, decree, or order against or affecting any Released Party, or any property or interest in property of any Released Party; c) creating, perfecting or otherwise enforcing in any manner, whether directly or indirectly, any encumbrance of any kind against any Released Party, or any property or interest in property of any Released Party; d) asserting, implementing, or effectuating any setoff, right of reimbursement, subrogation, indemnity, contribution, reimbursement, or recoupment of any kind, in any manner, directly or indirectly, against any obligation due to any Released Party, or any property or interest in property of any Released Party; or e) taking any act in any manner, and in any place whatsoever, that does not conform to, or comply with, the provisions of the Plan Documents or the Settlement Trust Documents, or, with regard to any matter that is within the scope of the matters designated by the Plan to be subject to resolution by the Settlement Trust, except in conformity and compliance with the Settlement Trust Documents with respect to any such Channeled AFFF Claim. <p>Any Released Party may enforce the Channeling Injunction and/or the Releases contained in the Plan before the Bankruptcy Court, which shall retain jurisdiction for such purpose, at their own cost and expense, and no such cost or expense incurred by a party other than the Settlement Trust shall be reimbursed or indemnified by the Settlement Trust under any circumstances.</p>
Single Satisfaction	<p>AFFF Claims may not recover more than the full amount of their AFFF Claims from the Released Parties and the Settlement Trust. If an AFFF Claim holder were to recover from the Released Parties and recover from the Settlement Trust such that such holder is in a position where they have recovered more than the full amount of their AFFF Claim, then such holder shall be required to return to the Settlement Trust the portion of any recovery that causes such holder's total recovery on account of such AFFF Claim to exceed the full amount of such AFFF Claim. All Released Parties also reserve all defenses to liability and other arguments.</p>

Enforcement of Plan Settlements and Releases	The Plan and Confirmation Order shall provide that the Bankruptcy Court shall have sole and exclusive jurisdiction to determine whether a Cause of Action alleged by an AFFF Claimant against one or more of the Released Parties is a Cause of Action that was an Estate Cause of Action or otherwise settled and released under the Plan (a "Release Dispute"). In the event of a Release Dispute, a Released Party may, at its sole cost and expense, file a motion with the Bankruptcy Court seeking a determination as to whether such AFFF Claimant's Cause of Action was settled and released pursuant to the Plan, and upon such motion, the Bankruptcy Court shall determine such Release Dispute and, if appropriate, enjoin the prosecution of such Cause of Action as having been settled and released under the Plan.
Claim-Over	It is the intent of the Settling Parties that: (a) the contributions made by the Contributing Parties to the Settlement Trust shall be the sole payments the Released Parties shall make to address the Released Claims, (b) a claim by the holder of a Claim against any non-Party arising out of a Released Claim should not result in any additional payment by any Released Party, and (c) the settlement effectuated through the Plan meets the requirements of the Uniform Contribution Among Tortfeasors Act and any similar state or federal law or doctrine that reduces or discharges a released party's liability to any other parties. The Plan and Confirmation Order will specify that the Estate Claims Settlement is a good faith settlement that bars any Cause of Action by a non-Released Party against any Released Party for contribution, indemnification, or otherwise seeking to recover any amounts paid by or awarded against that non-Released Party and paid or awarded to any holder of a Claim by way of settlement, judgment, or otherwise on any Claim that would be a Released Claim were such non-Released Party a Released Party (a "Claim-Over") to the extent that a good-faith settlement (or release thereunder) has such an effect under applicable law. To the extent that on or after the Effective Date, the Settlement Trust settles any Cause of Action it has against any non-Released Party arising out of, relating to, or involving the Released Claims and provides a release to such non-Released Party, the Settlement Trust shall include in that settlement a release from such non-Released Party in favor of the Released Parties substantially consistent with the releases provided by the Releasing Parties herein, including for National Foam AFFF Claims. Nothing herein prevents the Settlement Trust or a any holder of a Claim from pursuing litigation against a non-Released Party and collecting the full amount of any judgment. The Claim-Over protections provided in the Plan and Confirmation Order shall not apply to Causes of Action brought by any Sovereign State. In addition, the MDL Class Action Settlements shall contain "Claim-Over" provisions that are at least as protective as those contained in the DuPont and 3M settlements.
Definitions	
2000 Demerger Agreement	"2000 Demerger Agreement" means that certain Demerger Agreement, dated as of November 10, 2000, by and between Chubb plc and Kidde plc.
2020 Separation Agreement	"2020 Separation Agreement" means that certain Separation and Distribution Agreement, dated as of April 2, 2020, by and among United Technologies Corporation, Carrier Global Corporation, and Otis Worldwide Corporation.

Administrative Claim	"Administrative Claim" means an Allowed Claim for costs and expenses of administration of the Chapter 11 Case pursuant to sections 503(b), 507(a)(2), 507(b), or 1114(e)(2) of the Bankruptcy Code, including: (a) the actual and necessary costs and expenses incurred on or after the Petition Date until and including the Effective Date of preserving the Estate; (b) Allowed Professional Claims; and (c) all fees and charges assessed against the Estate pursuant to section 1930 of chapter 123 of title 28 of the United States Code.
Adversary Proceeding	"Adversary Proceeding" means the adversary proceeding in the Chapter 11 Case captioned <i>Kidde-Fenwal, Inc. v. Ace American Insurance Co., et al.</i> , Adv. No. 23-50758 (LSS).
Affiliate	"Affiliate" has the meaning ascribed to such term in section 101(2) of the Bankruptcy Code.
AFFF	"AFFF" means aqueous film-forming foam containing PFAS or alleged to contain PFAS or substances that degrade or are alleged to degrade into PFAS.
AFFF Claim	"AFFF Claim" means a Claim that arises from the design, manufacture, storage, marketing, use, distribution, discharge, or sale of AFFF or AFFF-containing products, and that relates directly or indirectly to alleged harm from precursor, derivative, or resultant chemicals from AFFF.
AFFF Claimant	"AFFF Claimant" means the holder of an AFFF Claim.
AFFF MDL	"AFFF MDL" means the multi-district litigation captioned <i>In re Aqueous Film-Forming Foams Product Liability Litigation</i> , MDL No. 2:18-mn-2873-RMG in the United States District Court for the District of South Carolina.
Airport	"Airport" shall be defined to include: (a) all airports categorized by the Federal Aviation Administration ("FAA") in the National Plan of Integrated Airport Systems, including all airports that have been issued operating certificates by the FAA pursuant to 14 CFR Part 139; and (b) any facility operated on airport property, including any firefighter training facility, whether or not operated by the airport itself.
Airport Claimants Participation Thresholds	"Airport Claimants Participation Thresholds" means the participation thresholds reflected in a Supplemental Agreement among the Settling Parties that will be filed under seal, as set forth in the Settlement Term Sheet.

Airport Claims	" Airport Claims " means the Claims held by the members of the Airport Class.
Airport Class	<p>"Airport Class" shall be defined to include:</p> <ul style="list-style-type: none"> (a) Category 1: All Airports that are named plaintiffs in lawsuits filed against Carrier or KFI in the AFFF MDL prior to the date of settlement; (b) Category 2: All Airports subject to certification under 14 CFR Part 139, which subjects such Airports to certain aircraft rescue and firefighting provisions; (c) Category 3: All Airports that were tested or otherwise analyzed for PFAS and found to contain PFAS at any level in the soil and/or groundwater underlying such property prior to 6 months after preliminary approval; and (d) Category 4: All other Airports (i.e., any Airports not otherwise included in Categories 1, 2, or 3). <p>For the avoidance of doubt, the Airport Class excludes any Airport that is located on real property owned by a state, the federal government, or a tribal government.</p>
Airport Settlement Agreement	" Airport Settlement Agreement " means the settlement agreement incorporating the applicable terms of the Settlement Term Sheet between the Parties resolving the Claims of the Airport Class, which shall be in form and substance acceptable to each of the Settling Parties.
Allowed	<p>Allowed" means, with reference to any Claim: (a) a Claim listed in the Debtor's Schedules, as such Schedules may be amended from time to time in accordance with Bankruptcy Rule 1009, as liquidated, non-contingent, and undisputed, and for which no contrary proof of Claim has been filed; (b) a Claim expressly allowed under the Plan; (c) a Claim to which the Debtor (with the consent of the Committee) or the Reorganized Debtor and the holder of such Claim agree to the amount and priority of the Claim, which agreement is approved by a Final Order; (d) an AFFF Claim that is compromised, settled, or otherwise resolved in a manner consistent with the TDPs; or (e) a Claim that is compromised, settled, or otherwise resolved or Allowed pursuant to a Final Order (including any omnibus or procedural Final Order relating to the compromise, settlement, resolution, or allowance of any Claims); provided, that notwithstanding the foregoing, unless expressly waived by the Plan, the Allowed amount of Claims shall be subject to, and shall not exceed the limitations or maximum amounts permitted by, the Bankruptcy Code, including sections 502 or 503 of the Bankruptcy Code, to the extent applicable. "Allowance" and "Allowing" have correlative meanings.</p>

Avoidance Actions	<p>Avoidance Actions means any and all actual or potential avoidance, recovery, subordination or other Claims, Causes of Action or remedies that may be brought by or on behalf of the Debtor or its Estate or other authorized parties in interest under the Bankruptcy Code or applicable non-bankruptcy law, including Claims, Causes of Action or remedies under sections 502, 510, 542, 544, 545, 547 through 553, and 724(a) of the Bankruptcy Code, or under similar or related local, state, federal, or foreign statutes or common law, including preference and fraudulent transfer and conveyance laws, in each case whether or not litigation to prosecute such Claim(s), Cause(s) of Action or remedy(ies) were commenced prior to the Effective Date.</p>
Bankruptcy Code	<p>Bankruptcy Code means chapter 11 of title 11 of the United States Code, 11 U.S.C. §§ 101 et seq., as in effect on the Petition Date.</p>
Bankruptcy Court	<p>Bankruptcy Court means the United States Bankruptcy Court for the District of Delaware.</p>
Bankruptcy Rules	<p>Bankruptcy Rules means the Federal Rules of Bankruptcy Procedure as promulgated by the United States Supreme Court under 28 U.S.C. § 2075, as applicable to the Chapter 11 Case, and the general, local, and chambers rules of the Bankruptcy Court, each as amended from time to time.</p>
Business Day	<p>Business Day means any day, other than a Saturday, Sunday, or "legal holiday" as such term is defined in Bankruptcy Rule 9006(a).</p>
Carrier	<p>Carrier means Carrier Global Corporation, a Delaware corporation, and its non-Debtor affiliates and Related Parties.</p>
Carrier Termination Event	<p>Carrier Termination Event has the meaning set forth in section 5.02 of the PSA.</p>

Causes of Action	<p>“Causes of Action” means any current or future actions, Claims, cross-claims, third-party claims, causes of action, controversies, disputes, demands, rights, liens, indemnities, contributions, guaranties, suits, obligations, liabilities, losses, debts, fees or expenses, damages, interest, judgments, costs, accounts, defenses, remedies, offsets, powers, privileges, proceedings, licenses, and franchises of any kind or character whatsoever, known, unknown, foreseen or unforeseen, existing or hereafter arising, contingent or noncontingent, matured or unmatured, suspected or unsuspected, liquidated or unliquidated, disputed or undisputed, secured or unsecured, choate or inchoate, capable of being asserted directly or derivatively (including any alter ego theories), including any Claims for recovery of attorneys’ fees, turnover, fraud, gross negligence, or willful misconduct, whether arising before, on, or after the Petition Date, in contract or in tort, in law or in equity or pursuant to any other theory of law (including under any state or federal securities laws, consumer protection laws, environmental laws, or nuisance or trespass theories).</p> <p>Causes of Action also includes (a) any right of setoff, counterclaim, or recoupment and any Claim for breach of contract or for breach of duties imposed by law or in equity, (b) the right to object to or otherwise contest Claims or Interests, (c) any Claim pursuant to section 362 of the Bankruptcy Code, (d) any Claim or defense including fraud, mistake, duress, and usury and any other defenses set forth in section 558 of the Bankruptcy Code, and (e) any Avoidance Actions.</p>
Channeled AFFFClaims	<p>“Channeled AFFF Claims” means all AFFF Claims against the Debtor and the Estate. For the avoidance of doubt, Channeled AFFF Claims shall exclude (a) Sovereign State Retained Claims, (b) any Independent AFFF Cause of Action, (c) any Claim or Cause of Action for contribution, indemnification, reimbursement, or subrogation asserted by a Non-Debtor party against another Non-Debtor Party, (d) Administrative Claims, (e) Priority Tax Claims, (f) Other Priority Claims, (g) Secured Claims, and (h) General Unsecured Claims.</p>
Chapter 11 Case	<p>“Chapter 11 Case” means the case filed by the Debtor under chapter 11 of the Bankruptcy Code, which is administered under Case No. 23-10638 (LSS).</p>
Claim	<p>“Claim” has the meaning ascribed to such term under section 101(5) of the Bankruptcy Code.</p>
Committee	<p>“Committee” means the official committee of unsecured creditors appointed by the Office of the United States Trustee for the District of Delaware in the Chapter 11 Case under section 1102(a) of the Bankruptcy Code pursuant to the <i>Notice of Appointment of Committee of Unsecured Creditors</i> [Docket No. 83] and any amendments thereto.</p>

Committee Termination Event	"Committee Termination Event" has the meaning set forth in section 5.04 of the PSA.
Community Water System	"Community Water System" means a Public Water System that serves at least fifteen (15) service connections used by year-round residents or regularly serves at least twenty-five (25) year-round residents, consistent with the use of that term in the Safe Drinking Water Act, 42 U.S.C. § 300f(15), and 40 C.F.R. Part 141.
Confirmation Date	"Confirmation Date" means the date upon which the Bankruptcy Court enters the Confirmation Order on the docket of the Chapter 11 Case within the meaning of Bankruptcy Rules 5003 and 9021.
Confirmation Order	"Confirmation Order" means the order of the Bankruptcy Court confirming the Plan pursuant to section 1129 of the Bankruptcy Code, which shall be in form and substance acceptable to the Settling Parties.
Contributing Party	"Contributing Parties" means any of the following Persons: (a) Carrier Global Corporation, (b) RTX, and (c) each such Persons' Related Parties. No Person may be added to this definition without the Committee's prior written consent. ¹¹
Cooperation Agreement	"Cooperation Agreement" means the cooperation agreement to facilitate the Insurance Assignment, protect the Settlement Trust, and preserve the assets of the Settlement Trust described in the "Insurance Cooperation Provision" section of Exhibit A-1 to the PSA.
Current Personal Injury Claim	"Current Personal Injury Claim" means a Personal Injury Claim that is an AFFF Claim other than a Future Personal Injury Claim.
Debtor	"Debtor" means Kidde-Fenwal, Inc., the debtor and debtor in possession in the Chapter 11 Case, now known as KFI Wind-Down Corp. In 2007, KFFI (formerly known as National Foam, Inc.) merged into Kidde-Fenwal, Inc., with Kidde-Fenwal, Inc. as the surviving entity. Pursuant to this merger, KFFI's liabilities were assumed by, and KFFI's causes of action were transferred to, Kidde-Fenwal, Inc. directly or indirectly by merger or other agreement. The term "Debtor" includes Kidde-Fenwal, Inc. as successor by merger or other agreement by which Kidde-Fenwal, Inc. obtained or assumed the liabilities and Causes of Action of any Person.

¹¹ For the avoidance of doubt, "RTX" is not a "Contributing Party" for purposes of the insurance provisions contained herein other than as expressly provided.

Debtor Termination Event	" Debtor Termination Event " has the meaning set forth in section 5.03 of the PSA.
Disclosure Statement	" Disclosure Statement " means the disclosure statement for the Plan, including all exhibits and schedules thereto, as the same may be amended, supplemented, or otherwise modified from time to time, as approved by the Bankruptcy Court pursuant to section 1125 of the Bankruptcy Code, which is in form and substance acceptable to the Settling Parties.
Disclosure Statement Motion	" Disclosure Statement Motion " means the motion filed by the Debtor on the docket of the Chapter 11 Case seeking entrance of the Disclosure Statement Order.
Disclosure Statement Order	" Disclosure Statement Order " means one or more orders entered by the Bankruptcy Court, in form and substance reasonably acceptable to the Settling Parties: (a) finding that the Disclosure Statement (including any amendment, supplement, or modification thereto) contains adequate information pursuant to section 1125 of the Bankruptcy Code, (b) fixing the amounts of Claims solely for voting purposes and not for purposes of distributions, (c) approving voting procedures, and (d) authorizing solicitation of the Plan.
District Court	" District Court " means the United States District Court for the District of South Carolina.
Definitive Documents	" Definitive Documents " means, collectively, the documents necessary to implement the PSA and the Estate Claims Settlement, including (a) the Plan, (b) the Confirmation Order, (c) the Disclosure Statement and Disclosure Statement Order, (d) the Solicitation Materials, (e) the Plan Documents, (f) the Plan Supplement, and any document included in the Plan Supplement, including the Settlement Trust Documents, (g) any motions or pleadings filed by the Debtor in the Chapter 11 Case seeking approval or confirmation of the foregoing or seeking relief material to the PSA or the Estate Claims Settlement, which shall be in form and substance reasonably acceptable to each of the Parties as applicable to the document, (h) the MDL Class Action Settlement Agreements, (i) other documents material to the PSA or the Estate Claims Settlement, which shall be in form and substance reasonably acceptable to each of the Settling Parties as applicable to the document, and (j) any exhibits, appendices, or schedules contemplated by the foregoing clauses (a) - (i).

Drinking Water	" Drinking Water " means water provided for human consumption (including uses such as drinking, cooking, and bathing), consistent with the use of that term in the Safe Drinking Water Act, 42 U.S.C. §§ 300f to 300j-27. The term "Drinking Water" includes raw or untreated water that a Public Water System has drawn or collected from a Water Source so that the water may then (after any treatment) be provided for human consumption but does not include raw or untreated water that is not drawn or collected from a Water Source. It is the intention of that the definition of "Drinking Water" be as broad, expansive, and inclusive as possible.
DuPont	" DuPont " means Corteva, Inc., DuPont de Nemours, Inc., The Chemours Company, EIDP, Inc. (f/k/a E. I du Pont de Nemours and Company) and their current and former affiliates and Related Parties.
Effective Date	" Effective Date " means the first Business Day on which all of the conditions precedent to the occurrence of the Effective Date set forth in the Plan shall have been satisfied or waived and on which a notice indicating the Effective Date has been filed on the docket of the Chapter 11 Case.
Estate	" Estate " means the estate created in the Chapter 11 Case under sections 301 and 541 of the Bankruptcy Code upon the commencement of the Chapter 11 Case.

Estate Causes of Action	<p>Estate Causes of Action" means Causes of Action owned, held, or capable of being asserted by or on behalf of either the Debtor or its Estate, or any Person or Governmental Unit asserting currently or in the future by, under, through or on behalf of the Debtor or its Estate, and each of their respective successors or assigns, whether known or unknown, in law, at equity or otherwise, whenever and wherever arising under the laws of any jurisdiction, including actions that arise out of or are based on breach of contract, fraudulent conveyances and transfers, breach of fiduciary duty, breach of duty of loyalty or obedience, legal malpractice, recovery of attorneys' fees, turnover of property and avoidance or recovery actions of the Debtor or its Estate, and all other actions that constitute property of the Estate under section 541 of the Bankruptcy Code that are or may be pursued by a representative of the Estate, including pursuant to section 323 of the Bankruptcy Code, and actions, including Avoidance Actions, that may be commenced by a representative of the Estate under section 362 or chapter 5 of the Bankruptcy Code, seeking relief in the form of damages (actual and punitive), imposition of a constructive trust, turnover of property, restitution, and declaratory relief with respect thereto or otherwise. Without limiting the foregoing, Estate Causes of Action shall include: (a) Causes of Action that on or after the Petition Date may be exclusively asserted by or on behalf of the Debtor or its Estate under applicable law, or that prior to the Petition Date could have been asserted by the Debtor on its own behalf under applicable law, including Causes of Action based on (i) the doctrine of successor liability that seek to impose the Debtor's (including KFFI's or National Foam, Inc.'s) liabilities on an alleged successor, whether based on a contractual assumption of liability, consolidation or de facto merger, acquisition of the Debtor's product line, fraud, domination, direction of the Debtor's affairs, defects in or misuse of the corporate form, single business enterprise, common enterprise, or mere continuation, or (ii) the doctrines of alter ego or veil piercing involving alter egos of the Debtor or the piercing of the Debtor's (including KFFI's or National Foam, Inc.'s) corporate veil, whether based on inadequate capitalization, insolvency, failure to observe corporate formalities, fraud, domination, or misuse of the corporate form; (b) Causes of Action or theories for recovery or remedies that seek to impose liability for a Claim against the Debtor on any non-Debtor based on a theory of liability that is not specific to one or more particular creditors and is generally common to creditors of the Debtor and can be asserted by the Debtor under applicable law; and (c) all other Causes of Action that are property of the Estate under the Bankruptcy Code, including any other form of derivative or vicarious liability for liabilities of the Debtor. Subsections (a), (b) and (c) immediately above expressly encompass any Causes of Action based on: (i) the alleged assumption of the Debtor's (including KFFI's or National Foam, Inc.'s) liabilities (but not a Non-Debtor's liabilities) by Kidde plc (n/k/a Kidde Limited) pursuant to the 2000 Demerger Agreement, or any alleged subsequent assumption of such liabilities of the Debtor from Kidde plc by any other Released Party; or (ii) the alleged assumption of the Debtor's liabilities (but not a Non-Debtor's liabilities), including any liabilities resulting from acts or omissions of National Foam, Inc. or KFFI, by a Released Party pursuant to the 2020 Separation Agreement. For the avoidance of doubt, Estate Causes of Action shall not include any Independent AFFF Causes of Action or any Sovereign State Retained Claims or Insurance Actions against any Released Party based on acts or omissions occurring after entry into the PSA with respect to rights under the 2020 Separation Agreement or the RTX Waiver to access and make Claims under any Insurance Policy or otherwise obtain the benefit of the Insurance Assignment.</p>
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Estate Retained Causes of Action	<p>Estate Retained Causes of Action" means any Estate Causes of Action and any Causes of Action held by the Debtor other than the Released Claims, including: (a) all defenses to any AFFF Claim, including all defenses under section 502 of the Bankruptcy Code; (b) with respect to AFFF Claims, all rights of setoff, recoupment, contribution, reimbursement, subrogation, or indemnity (as those terms are defined by the non-bankruptcy law of any relevant jurisdiction) and any other indirect Claim of any kind whatsoever, whenever and wherever arising or asserted; (c) any other Causes of Action with respect to AFFF that the Debtor would have had under applicable law if the Chapter 11 Case had not occurred (including any Causes of Action against co-defendants); (d) any Cause of Action of the Debtor under the laws of any jurisdiction, for reimbursement, indemnity, contribution, breach of contract, or otherwise arising from or relating to AFFF, and (e) all Insurance Actions. The Estate Retained Causes of Action shall be contributed to the Settlement Trust under the Plan and Confirmation Order.</p>
Estate Claims Settlement	<p>Estate Claims Settlement" means the settlement and release of all Causes of Action, including Estate Causes of Action, against the Released Parties incorporated into the Plan and as set forth in the Estate Claims Settlement Agreement.</p>
Estate Claims Settlement Agreement	<p>Estate Claims Settlement Agreement" means the settlement agreement, incorporating the applicable terms of the PSA (including Exhibit B thereto), between the Settling Parties, resolving the Estate Causes of Action against the Released Parties, which shall be in form and substance acceptable to each of the Settling Parties.</p>
Estate Claims Settlement Effective Date	<p>Estate Claims Settlement Effective Date" means the date upon which the Conditions to Settlement to the Estate Causes of Action enumerated in the Settlement Term Sheet are either satisfied or waived.</p>
Execution Date	<p>Execution Date" means the date upon which the Settling Parties executed the PSA.</p>

Final Order	<p>“Final Order” means an order, ruling, or judgment of the Bankruptcy Court or the District Court (or any other court of competent jurisdiction), as applicable, entered by the clerks of such courts on the docket in the Chapter 11 Case or the AFFF MDL, as applicable (or by the clerk of such other court of competent jurisdiction on the docket of such court), which has not been reversed, stayed, modified, amended, or vacated, and as to which (a) the time to appeal, petition for certiorari, or move for a new trial, stay, reargument, or rehearing has expired and as to which no appeal, petition for certiorari, or motion for new trial, stay, reargument, or rehearing has been timely taken or is pending or (b) if an appeal, writ of certiorari, new trial, stay, reargument, or rehearing thereof has been sought, such order or judgment of the Bankruptcy Court or District Court (or other court of competent jurisdiction) shall have been affirmed by the highest court to which such order or judgment was appealed, or certiorari shall have been denied, or a new trial, stay, reargument, or rehearing shall have been denied or resulted in no modification of such order, and the time to take any further appeal, petition for certiorari, or move for a new trial, stay, reargument, or rehearing shall have expired, as a result of which such order shall have become final in accordance with Rule 8002 of the Bankruptcy Rules or Rule 4 of the Federal Rules of Appellate Procedure, as applicable; <i>provided, however,</i> that the possibility that a motion under Rule 60 of the Federal Rules of Civil Procedure, or any analogous rule under the Bankruptcy Rules, may be filed relating to such order, shall not cause an order not to be a Final Order.</p>
Findings and Orders	<p>“Findings and Orders” has the meaning set forth in section 2.01 of the PSA.</p>
Future Personal Injury Claim	<p>“Future Personal Injury Claim” means an AFFF Claim held by any claimant, (a) who, after the deadline to be established by the Court to file proofs of claim on account of AFFF Claims or, if no such date is established by the Court, following the occurrence of the Effective Date, asserts one or more Personal Injury Claims that are AFFF Claims against the Debtor or successor of the Debtor’s business based on the Debtor’s conduct before the Petition Date, and (b) who could not assert such Personal Injury Claims in the Chapter 11 Case because, among other reasons, the claimant was (i) unaware of the personal injury as of the Effective Date, (ii) not diagnosed with the personal injury until after the Effective Date or (iii) as of the Effective Date, was otherwise unable or incapable of asserting the personal injury claim(s) based on the personal injury.</p>
General Unsecured Claim	<p>“General Unsecured Claim” means any Claim other than an Administrative Claim, a Priority Tax Claim, an Other Priority Claim, an AFFF Claim, or a Secured Claim.</p>

Governmental Unit	<p>“Governmental Unit” means a “governmental unit” as defined in section 101(27) of the Bankruptcy Code and also includes any national, central, federal, Tribe, state, provincial, municipal, local or other domestic, foreign or supranational governmental, legislative, administrative or regulatory authority, agency, court, arbitration tribunal, board, department or commission, instrumentality thereof or other governmental or regulatory entity, including any competent governmental authority responsible for the determination, assessment, or collection of taxes.</p>
Guaranteed Cash Payment	<p>“Guaranteed Cash Payment” means Carrier’s payment of \$540 million to the Settlement Trust as consideration for the Estate Claims Settlement.</p>
Independent AFFF Cause of Action	<p>“Independent AFFF Cause of Action” means any Cause of Action that could be asserted by an AFFF Claimant against a Non-Debtor Party based on the Non-Debtor Party’s own conduct and breach of duty (i.e., duty owed to the AFFF Claimant and not owed to the Debtor), including (a) Causes of Action arising from such acts or omissions of such Non-Debtor Party, and (b) Causes of Action based on allegations that a Non-Debtor Party is responsible for such conduct under theories of liability or recovery or remedies that could have been asserted by an AFFF Claimant on its own behalf under applicable state or federal law in respect of such Causes of Action prior to the Petition Date based on (i) the doctrine of successor liability involving a Non-Debtor Party that is alleged to be a successor to another Non-Debtor Party with respect to liabilities not directly or indirectly assumed from the Debtor, whether based on a contractual assumption of liability (including under the 2020 Separation Agreement), consolidation or de facto merger, acquisition of product line, fraud, domination, direction of affairs, defects in or misuse of the corporate form, single business enterprise, common enterprise, or mere continuation, (ii) the doctrines of alter ego or veil piercing involving alter egos of a Non-Debtor Party, or piercing the corporate veil between Non-Debtor Parties, whether based on inadequate capitalization, insolvency, failure to observe corporate formalities, fraud, domination, or misuse of the corporate form, or (iii) alleged derivative or vicarious liability of a Non-Debtor Party for liabilities of another Non-Debtor Party not directly or indirectly assumed from the Debtor; <i>provided</i>, that, if any Cause of Action falls within the definition of Estate Cause of Action, it is not an Independent AFFF Cause of Action.</p>

Insurance Action	<p>"Insurance Action" means any Claim, Cause of Action, or right of the Debtor and Carrier, under the laws of any jurisdiction, (i) against any Insurance Company, arising from or related to an Insurance Policy, including: (a) any such Insurance Company's failure to provide coverage or otherwise pay under an Insurance Policy; (b) the refusal of any Insurance Company to compromise and settle any Claim or provide defense to any claim; (c) the interpretation or enforcement of the terms of any Insurance Policy with respect to any Claim; (d) any conduct by any Insurance Company constituting "bad faith" conduct or that could otherwise give rise to extra-contractual damages, or other wrongful conduct under applicable law; or (e) any right to receive proceeds held by the Debtor and Carrier with respect to an Insurance Policy or a coverage action, and (ii) arising out of or related to the rights under the 2020 Separation Agreement to access and make Claims under any Insurance Policy, enter an Insurance Settlement Agreement, or otherwise obtain the benefit of the Insurance Assignment, including under the RTX Waiver. For the avoidance of doubt, each of the adversary proceedings, and the causes of action asserted therein, are Insurance Actions.</p>
Insurance Action Recoveries	<p>"Insurance Action Recoveries" means the right to receive the proceeds or benefits of any Insurance Action subject to the "Insurance" section of the Settlement Term Sheet.</p>
Insurance Assignment	<p>"Insurance Assignment" means the transfer by the Debtor and Carrier to the Settlement Trust of all their rights in connection with (a) the Insurance Actions, (b) the Insurance Action Recoveries, (c) any Insurance Settlement Agreement, and (d) all other rights, claims, benefits, or Causes of Action they have with respect to the Insurance Policies (but not the policies themselves), and the assignment of the same rights with respect to the Insurance Policies by Carrier and Debtor to the Settlement Trust. The Insurance Assignment shall include the representations attested to by RTX (the "RTX Waiver").</p>
Insurance Company	<p>"Insurance Company" means any insurance company, insurance syndicate, coverage holder, insurance broker or syndicate insurance broker, guaranty association, or any other Entity that has issued, or that has any actual, potential, demonstrated, or alleged liabilities, duties, or obligations under or with respect to, any Insurance Policy.</p>

Insurance Consent Rights	<p>"Insurance Consent Rights" means Carrier's right to consent to the Settlement Trust's settlement under any Insurance Policy that is subject to the Insurance Assignment, subject to the following limitations:</p> <ul style="list-style-type: none"> a. the Settlement Trust must seek Carrier's written consent no less than seven days before executing any agreement to consummate a settlement under any Insurance Policy for less than 60% of its aggregate limits, or any Insurance Policies collectively for less than 60% their total aggregate limits; b. Carrier must respond, in writing, to the Settlement Trust's request for consent within seven days. Carrier's failure to respond shall be treated as consent; and c. Carrier's consent shall not be unreasonably withheld; and <p>The Settlement Trust and Carrier shall resolve all disputes related to Carrier's consent rights through a binding, confidential dispute resolution process, to be completed within 30 Business Days (or such shorter time as may be necessary where there are exigent litigation deadlines), to be determined on the basis of one 10-page submission by each Party to a Special Master to be named. The Special Master will apply a Bankruptcy Rule 9019 standard to determine if the proposed settlement is reasonable. The Settlement Trust will bear the burden of proof with respect to that standard.</p>
Insurance Costs	<p>"Insurance Costs" means (i) the reasonable costs and expenses incurred by the Settlement Trust to pursue, litigate, resolve or to liquidate the Insurance Policies or pursue, litigate, resolve any other Insurance Action that, each case, shall be limited to (a) reasonable hourly-based compensation for legal services that is subject to and satisfies the standard set forth in Section 330 of the Bankruptcy Code and (b) reimbursement of reasonable out of pocket costs including reasonable expert fees or (c) any alternative fee arrangement actually paid by the Settlement Trust, for which notice and an opportunity to consent has been provided to Carrier, such consent not to be unreasonably withheld, and (ii) any costs and expenses incurred prosecuting, litigating or resolving the Adversary Proceeding (or parts thereof) from the Execution Date through the Effective Date of the Plan.</p>

Insurance Policy/ies	<p>"Insurance Policy/ies" means: (i) any insurance policies listed on Schedule 1 to the PSA, (ii) to the extent not listed on Schedule 1, any "general liability" insurance contract, binder, certificate, insurance policy, or reinsurance policy, whether currently known or unknown, discovered after the Effective Date, in effect at any time on or before the Petition Date naming the Debtor, the Contributing Parties, or any of their predecessors, subsidiaries, or past or present affiliates as an insured (whether as the primary or additional insured) or that provides or may provide coverage to Carrier or the Debtor for AFFF Claims, and (iii) "Aviation" policies to which Carrier or the Debtor has rights as listed in Schedule 2 to the PSA solely to the extent of Insurance Policy Rights applicable to or arising from AFFF Claims. The Trust shall have the sole right to submit AFFF Claims that are or may be covered under "Aviation" policies to insurers for payment and shall have the exclusive power to settle and/or release any Insurance Policy Rights applicable to or arising from AFFF Claims under those policies (including bad faith or other extra-contractual claims). For the avoidance of doubt, D&O policies shall not be included as "Insurance Policies."²</p>
Insurance Policy Rights	<p>"Insurance Policy Rights" means any and all rights subject to the Insurance Assignment.</p>
Insurance Settlement Agreement	<p>"Insurance Settlement Agreement" means any settlement agreement or sale and purchase or repurchase agreement entered into after the Petition Date and before the Effective Date by and among (a) any Insurance Company, on the one hand, and (b) Carrier, the Debtor, and the Committee, on the other hand, under which any Insurance Policy Rights are released, compromised, sold, or repurchased.</p>
Interest	<p>If capitalized "Interest" means any "equity security" as defined in section 101(16) of the Bankruptcy Code.</p>
Joint Prosecution Agreement	<p>"Joint Prosecution Agreement" means an agreement governing the division and allocation of duties and responsibilities for the prosecution of any Insurance Action by and among Debtor, Carrier, and the Committee. All parties agree that such agreement shall include terms requiring:</p> <ul style="list-style-type: none"> a. written consent from all parties prior to negotiating or executing any settlement agreement with any insurer concerning an Insurance Policy;; b. written consent from all parties prior to dismissing any insurer from an Insurance Action, or before dismissing any Claim against any insurer from an Insurance Action; and c. all significant decisions with respect to prosecution of an Insurance Action made collaboratively among the parties. For the avoidance of doubt, this obligation will include a responsibility for each party to collaborate with the others before filing any paper with respect to a dispositive motion and shall include an obligation for Carrier to cooperate in a commercially reasonable manner with the Committee to secure RTX's consent, to the extent it is required under the 2020 Separation Agreement or the RTX Waiver, to any Insurance Settlement.
KFFI	<p>"KFFI" means Kidde Fire Fighting, Inc. (formerly known as National Foam, Inc.).</p>

² Carrier agrees that the term Insurance Policies shall include subsequently discovered insurance policies of the same type as listed in Schedules 1 and Chief Human Resources Officer 2 to the PSA, if Carrier or the Debtor have rights under those insurance policies, even if those policies are not specifically titled as "General Liability" or "Aviation" policies. For the avoidance of doubt, "General Liability" policy shall not include D&O, automobile, or workers compensation policies.

I hereby accept

Liquidating Estate	"Liquidating Estate" means the Estate after the Effective Date, which shall be administered by the Liquidating Trustees.
Liquidating Trustees	"Liquidating Trustees" means the board of directors of the post-Effective Date Debtor, which shall be composed of Steve Hannon and Alex Greene and vested with sole authority to administer the Liquidating Estate.
MDL Class Action Settlements	"MDL Class Action Settlements" means the settlement agreements among Carrier and the MDL PEC Co-Leads related to the (a) Water Provider Class and (b) Airport Class, in each case incorporating the applicable terms of the PSA (including Exhibits B and C thereto), resolving the Water Provider Claims and the Airport Claims, which shall be in form and substance acceptable to each of the Settling Parties and subject to approval by the Court in the AFFF MDL.
MDL Class Action Settlement Agreements	"MDL Class Action Settlement Agreements" means the Airport Settlement Agreement and the Water Provider Settlement Agreement.
MDL PEC	"MDL PEC" means the plaintiffs' executive committee appointed in the AFFF MDL.
MDL PEC Co-Lead	"MDL PEC Co-Lead" means a co-lead of the MDL PEC appointed in the AFFF MDL.
MDL PEC Co-Lead Termination Event	"MDL PEC Co-Lead Termination Event" has the meaning ascribed to it in section 5.05 of the PSA.
MDL PEC Fees	"MDL PEC Fees" means any common benefit charges or other fees and expenses of or for the benefit of the MDL PEC or other AFFF MDL parties.
Mediation	"Mediation" means the mediation established pursuant to the Mediation Order for the purpose of mediating the Mediation Issues between and among the Mediation Parties (as such terms are defined in the Mediation Order).
Mediation Order	"Mediation Order" means the <i>Order Appointing Mediators</i> [Docket No. 660] entered in the Chapter 11 Case.
National Foam	"National Foam" means the "National Foam" line of business and any entity that owned or operated that business, including but not limited to National Foam, Inc., KFFI, the Debtor, and each of their Related Parties.

National Foam AFFF Claim	<p>National Foam AFFF Claim" means any Claim or Cause of Action attributable to, arising out of or relating to, directly or indirectly, the design, manufacture, storage, marketing, use, distribution, discharge, or sale of AFFF, AFFF-containing products, or any precursor, derivative, or resultant chemicals from PFAS or AFFF by National Foam, including (a) Independent AFFF Causes of Action, (b) any such Claim or Cause of Action that was brought or could have been brought in the AFFF MDL, and (c) any Claim or Cause of Action for contribution or indemnification of losses or liabilities incurred by a Person related to a National Foam AFFF Claim. National Foam AFFF Claim shall not include any Causes of Action against DuPont, 3M, or their current or former affiliates and Related Parties, or any other Party that is not a Released Party.</p>
Net Insurance Proceeds	<p>Net Insurance Proceeds" means the proceeds, after reimbursement of the Insurance Costs, of the Insurance Policies recovered by the Settlement Trust.</p>
Net Sale Proceeds	<p>Net Sale Proceeds" means net sale proceeds of approximately \$115 million generated by the sale of KFI's assets (including proceeds generated from the assets contributed by Carrier) that have been deposited in an escrow account.</p>
New National Foam	<p>New National Foam" means National Foam, Inc. f/k/a Eurostar US Tradeco, Inc., Angus Fire Ltd. f/k/a Eurostar Tradeco Limited, Angus International Safety Group Limited f/k/a Eurostar Holdco Limited, and each of their Related Parties.</p>
Non-AFFF Claim	<p>Non-AFFF Claim" means any Claim that is not an AFFF Claim, including an Administrative Claim, a Priority Tax Claim, an Other Priority Claim, a Secured Claim, and a General Unsecured Claim. For the avoidance of doubt, Non-AFFF Claims shall include any Claims involving environmental remediation or other similar obligations that are not Channeled AFFF Claims.</p>
Non-Debtor Party	<p>Non-Debtor Party" means any Person other than the Debtor. For the avoidance of doubt, the term Non-Debtor Party does not include KFFI or National Foam, Inc.</p>
Non-Debtor Settlement Parties	<p>Non-Debtor Settlement Parties" means Carrier, the Committee, and the MDL PEC.</p>
Non-Debtor Termination Event	<p>Non-Debtor Termination Event" has the meaning set forth in section 5.01 of the PSA.</p>

Non-Transient Non-Community Water System	"Non-Transient Non-Community Water System" means a Public Water System that is not a Community Water System and that regularly serves at least twenty-five (25) of the same persons over six (6) months per year, consistent with the use of that term in 40 C.F.R. Part 141.
Other Insurance Company	"Other Insurance Companies" means an Insurance Company that is not a Settling Insurance Company.
Other Priority Claim	"Other Priority Claim" means any Claim other than an Administrative Claim or a Priority Tax Claim entitled to priority in right of payment under section 507(a) of the Bankruptcy Code.
Other Property Damage Claims	"Other Property Damage Claim" means an AFFF Claim for property damage, other than a Sovereign State Claim or a Water Provider Claim, including all Private Wells Claims.
Person	"Person" means a "person" or "entity" as defined in the Bankruptcy Code.
Personal Injury Claim	"Personal Injury Claim" means an AFFF Claim for or related to, directly or indirectly, personal injuries, whether a Current Personal Injury Claim or a Future Personal Injury Claim.
Petition Date	"Petition Date" means May 14, 2023, the date on which the Debtor commenced the Chapter 11 Case.
PFAS	"PFAS" means per- and polyfluoroalkyl substances, including but not limited to, perfluorooctanoic acid and perfluorooctanesulfonic acid.
Plan	"Plan" means the chapter 11 plan of liquidation of KFI Wind-Down Corp. (f/k/a Kidde-Fenwal, Inc.) as may be amended, supplemented, or otherwise modified from time to time, which incorporates the Estate Claims Settlement and is in form and substance acceptable to the Settling Parties.
Plan Documents	"Plan Documents" means, collectively, the Plan and all documents to be executed, delivered, assumed, or performed in connection with the Plan and the occurrence of the Effective Date, including the documents to be included in the Plan Supplement the Settlement Trust Documents, and the Joint Prosecution Agreement. Each Plan Document shall be in form and substance acceptable to the Settling Parties.

Plan Supplement	" Plan Supplement " means the compilation of documents and forms of documents, agreements, schedules, exhibits, and annexes to the Plan, and additional documents filed with the Bankruptcy Court before the Effective Date as amendments, modifications, or supplements to the Plan Supplement. The Plan Supplement shall include the identification of the initial trustees of the Settlement Trust, if not included in the Plan. Each document in the Plan Supplement shall be in form and substance reasonably acceptable to each of the Settling Parties.
Plan Term Sheet	" Plan Term Sheet " means that certain Plan Term Sheet attached as Exhibit C to the PSA.
Priority Tax Claims	" Priority Tax Claims " means any Claim of a Governmental Unit of the kind specified in section 507(a)(8) of the Bankruptcy Code.
Private Wells Claims	" Private Wells Claims " means any AFFF Claim against the Debtor brought by any privately owned well that provides water only to its owner's (or its owner's tenant's) individual household and any other system for the provision of water for human consumption that is not a Public Water System.
Professional	" Professional " means a Person or Entity: (a) employed in the Chapter 11 Case pursuant to a Bankruptcy Court order in accordance with sections 327, 328, 363, or 1103 of the Bankruptcy Code and to be compensated for services rendered before or on the Effective Date, pursuant to sections 327, 328, 329, 330, 363, and 331 of the Bankruptcy Code, excluding any ordinary course professional retained pursuant to a Bankruptcy Court order; or (b) awarded compensation and reimbursement by the Bankruptcy Court pursuant to section 503(b)(4) of the Bankruptcy Code.
Professional Compensation Claim	" Professional Compensation Claim " means a Claim for professional services rendered and costs incurred on or after the Petition Date by a Professional, including estimates through the Effective Date, in connection with the Chapter 11 Case.
PSA	" PSA " means that certain Settlement Support Agreement With Respect to Estate Claims Settlement, Chapter 11 Plan of Liquidation, and Class Settlements of Certain AFFF MDL Claims, dated as of October 18, 2024, by and among the Settling Parties, including all exhibits and attachments thereto, and as amended, restated, and supplemented from time to time in accordance with its terms.

Public Water System	<p>“Public Water System” means a system for the provision to the public of water for human consumption through pipes or other constructed conveyances, if such system has at least fifteen (15) service connections or regularly serves an average of at least twenty-five (25) individuals daily at least sixty (60) days out of the year, consistent with the use of that term in the Safe Drinking Water Act, 42 U.S.C. § 300f(4)(A), and 40 C.F.R. Part 141. The term “Public Water System” includes (i) any collection, treatment, storage, and distribution facilities under control of the operator of such system and used primarily in connection with such system, and (ii) any collection or pretreatment storage facilities not under such control which are used primarily in connection with such system. The term “Public Water System” refers to a Community Water System of any size or a Non-Transient Non-Community Water System that serves more than 3,300 people, according to SDWIS; or any Person (but not any financing or lending institution) that has legal authority or responsibility (by statute, regulation, other law, or contract) to fund or incur financial obligations for the design, engineering, installation, operation, or maintenance of any facility or equipment that treats, filters, remediates, or manages water that has entered or may enter Drinking Water or any Public Water System; but does not refer to a Non-Transient Non-Community Water System that serves 3,300 or fewer people, according to SDWIS, or to a Transient Non-Community Water System of any size. It is the intention that the definition of “Public Water System” be as broad, expansive, and inclusive as possible.</p>
Released Claims	<p>“Released Claims” means all Claims or Causes of Action, including any Estate Causes of Action, against a Released Party that are released under the Plan and the Confirmation Order. For the avoidance of doubt, no Independent AFFF Causes of Action shall be Released Claims under the Plan.</p>
Released Party	<p>“Released Party” means Carrier, RTX, and each of their Related Parties in their capacities as such. Released Parties shall not include DuPont, 3M, or their current or former affiliates and Related Parties. If a Person is a current or former affiliate or Related Party of DuPont or 3M, and such Person is also a current or former affiliate or Related Party of Carrier or RTX, then such Person shall not be a Released Party. For the avoidance of doubt, New National Foam shall not be a Released Party unless the Qualifying New National Foam Settlement is provided by the Effective Date.</p>

Related Party	<p>“Related Party” means, with respect to any Person, such Person’s (a) predecessors, successors, assigns, and current and former affiliates and subsidiaries, (b) current and former officers, directors, principals, equity holders, trustees, members, partners, managers, officials, board members, advisory board members, employees, agents, volunteers, attorneys, financial advisors, accountants, investment bankers, consultants, representatives, and other professionals, all only in their capacity as a representative of a Released Party, and (c) respective heirs, executors, estates, and nominees, in each case solely in its capacity as such.</p>
Remaining Estate Funds	<p>“Remaining Estate Funds” means all remaining cash in the Estate as of the Effective Date net of accrued and unpaid administrative expenses and amounts required to fund the Wind-Down Budget.</p>
Reorganized Debtor	<p>“Reorganized Debtor” means the Debtor as reorganized pursuant to and under the Plan on or after the Effective Date.</p>
RTX	<p>“RTX” means RTX Corporation (formerly known as Raytheon Technologies Corporation and successor to United Technologies Corporation).</p>
Schedules	<p>“Schedules” means, with respect to the Debtor, the schedules of assets and liabilities and the statement of financial affairs filed by the Debtor with the Bankruptcy Court pursuant to sections 521 and 1106(a)(2) of the Bankruptcy Code and Bankruptcy Rule 1007, as such schedules and statements may be amended or supplemented from time to time prior to the Effective Date after consultation with the Committee. As of the execution date of the agreements to which this Glossary applies, the Debtor is unaware of any need to amend or supplement its filed schedules or statement of financial affairs.</p>
SDWIS	<p>“SDWIS” means the U.S. EPA Safe Drinking Water Information System Federal Reporting Services system.</p>
Secured	<p>“Secured” means, with respect to any Claim, the extent to which the Claim is: (a) secured by a Lien on property of a Debtor’s Estate (i) as set forth in the Plan, (ii) as agreed to by the holder of such Claim and the Debtor, or (iii) as determined by a Final Order in accordance with section 506(a) of the Bankruptcy Code; or (b) subject to any setoff right of the holder of such Claim under section 553 of the Bankruptcy Code, but, with respect to both of the foregoing clauses (a) and (b), only to the extent of the value of the interest of such holder in the Estate’s interest in the property securing such Claim or the amount subject to setoff, as applicable.</p>

Settlement Term Sheet	"Settlement Term Sheet" means that certain Settlement Term Sheet attached as Exhibit B to the PSA.
Settlement Trust	"Settlement Trust" means the trusts organized under the laws of the state of Delaware and established under the Plan and the Settlement Trust Documents, which shall have the powers, duties and obligations set forth in the Settlement Trust Documents. There shall be separate Settlement Trusts for (i) all Channelled AFFF Claims, which shall be a "qualified settlement fund" within the meaning of the Treasury Regulations issued under Section 468B of the Internal Revenue Code, and (ii) Non-AFFF Claims, which, for the avoidance of doubt, may be the Liquidating Estate.
Settlement Trustee	"Settlement Trustee" means the independent directors or trustees selected by the Committee after consultation with KFI, in the manner and number to be set forth in the Plan, and approved by the Bankruptcy Court pursuant to the Confirmation Order. The trustees shall act as fiduciaries for all beneficiaries of the Settlement Trust. The initial trustees of the Settlement Trust shall be identified in the Plan or the Plan Supplement.
Settlement Trust Assets	"Settlement Trust Assets" means the Guaranteed Cash Payment, which shall be funded by Carrier on the payment schedule set forth in the Settlement Term Sheet, any and all funds, proceeds or other consideration contributed to the Settlement Trust pursuant to the Insurance Assignment, and all other assets contributed or Causes of Action assigned to the Settlement Trust.
Settlement Trust Agreement	"Settlement Trust Agreement" means the Settlement Trust Agreement dated as of the Effective Date, as the same may be amended or modified from time to time in accordance with the terms thereof, which shall be in form and substance acceptable to the Committee. To the extent that any provision of the Settlement Trust Agreement impacts the rights of the Debtor or Carrier, such provision shall be reasonably acceptable to Carrier or the Debtor, as applicable.
Settlement Trust Documents	"Settlement Trust Documents" means, collectively, (a) the Settlement Trust Agreement, (b) the TDPs, (c) the Confirmation Order, and (d) any other agreements, instruments, and documents governing the establishment, administration, and operation of the Settlement Trust(s).

Settling Insurance Company	<p>“Settling Insurance Company” means any Insurance Company that contributes funds, proceeds, or other consideration to or for the benefit of the Settlement Trust pursuant to an Insurance Settlement Agreement that is approved by an order of the Bankruptcy Court (including the Confirmation Order) and is designated as a Settling Insurance Company in the Confirmation Order. No Insurance Company shall be considered a Settling Insurance Company without the Committee’s prior written consent.</p>
Settling Parties	<p>“Settling Parties” means the Debtor, Carrier, the Committee, and the MDL PEC Co-Leads.</p>
Solicitation Materials	<p>“Solicitation Materials” means all documents, forms, and other materials distributed in connection with the solicitation of votes on the Plan pursuant to sections 1125 and 1126 of the Bankruptcy Code, including, without limitation, the Disclosure Statement, and the forms of ballots with respect to votes on the Plan, which shall be in form and substance reasonably acceptable to each of the Settling Parties.</p>
Sovereign State	<p>“Sovereign State” means any Tribe or sovereign state, including each of the 50 states, the Commonwealth of the Northern Mariana Islands, Guam, Puerto Rico, American Samoa, the U.S. Virgin Islands, the District of Columbia, and each of their respective attorneys general and representatives.</p>
Sovereign State Claim	<p>“Sovereign State Claim” means any AFFF Claim brought by a Sovereign State against the Debtor that (a) arises under a specific environmental or consumer protection statute or common law promulgated by such Sovereign State that creates a unique theory of liability by which such Sovereign State (but not in whole or in part a similarly-situated private party) could impose liability on the Debtor and (b) is not brought by the Sovereign State for the benefit of a private party.</p>
Sovereign State Retained Claim	<p>“Sovereign State Retained Claim” means any Claim or Cause of Action against a Contributing Party that may be asserted by a Sovereign State arising from a specific statute or common law promulgated by such Sovereign State that creates a unique theory of liability (as opposed to a general theory on behalf or for the benefit of the Sovereign State’s beneficiaries including, but not limited to, any Claims brought pursuant to <i>parens patriae</i> authority or the public trust doctrines) by which only a Sovereign State (but not in whole or in part private parties, including the Debtor) could impose liability and recover damages against a Contributing Party. Sovereign State Retained Claims do not include Estate Causes of Action.</p>

Support Period	<p>"Support Period" means with respect to any Settling Party, the period commencing on the Execution Date and ending on the earlier of the (a) date on which the PSA is terminated in accordance with Section 5 thereof and (b) the Effective Date.</p>
TDPs	<p>"TDPs" means the Trust Distribution Procedures for Channeled AFFF Claims, as the same may be amended or modified from time to time in accordance with the terms thereof, that will govern the Channeled AFFF Claims submission, adjudication, and distribution processes in a manner that is fair and equitable to holders of Allowed AFFF Claims against KFI. The Plan and the Confirmation Order shall provide that the allowance of AFFF Claims under the TDPs shall not determine, and shall not be used to determine, in any respect the liability of a Released Party for any Independent AFFF Cause of Action, which liability shall be determined through litigation and/or settlement in the tort system separate and apart from the TDPs in all respects. The TDPs shall be in form and substance acceptable to the Committee. To the extent that any provision of the TDPs impacts the rights of the Debtor or Carrier, such provision shall be reasonably acceptable to the Debtor or Carrier, as applicable.</p>
Term Sheets	<p>"Term Sheets" means the Plan Term Sheet and the Settlement Term Sheet.</p>
Termination Date	<p>"Termination Date" means, with respect to a Settling Party, the date on which termination of the PSA as to such Settling Party is effective in accordance with Section 5 thereof, as applicable.</p>
Termination Event	<p>"Termination Event" has the meaning set forth in Section 5.05 of the PSA.</p>
Transient Non-Community Water System	<p>"Transient Non-Community Water System" means a Public Water System that is not a Community Water System and that does not regularly serve at least twenty-five (25) of the same persons over six (6) months per year, consistent with the use of that term in 40 C.F.R. Part 141.</p>
Tribe	<p>"Tribe" means any American Indian or Alaskan Native Tribe, band, nation, pueblo, village or community, that the U.S. Secretary of the Interior acknowledges as an Indian Tribe, as provided in the Federally Recognized Tribe List Act of 1994, 25 U.S.C. § 5130, and as periodically listed by the U.S. Secretary of the Interior in the Federal Register pursuant to 25 U.S.C. § 5131; and any "Tribal Organization" as provided in the Indian Self-Determination and Education and Assistance Act of 1975, as amended, 25 U.S.C. § 5304(l).</p>

Trust Advisory Committee	"Trust Advisory Committee" means the Trust Advisory Committee established pursuant to the terms of the Plan and having the powers, duties, and obligations set forth in the Settlement Trust Documents.
UTC Captive Entities	"UTC Captive Entities" means the captive insurance entity identified in the 2020 Separation Agreement as UT Insurance (Vermont) Inc. ("UTIV").
Water Provider Claimants Participation Thresholds	"Water Provider Claimants Participation Thresholds" means the participation thresholds reflected in a Supplemental Agreement among the Settling Parties that will be filed under seal, as set forth in the Settlement Term Sheet.
Water Provider Claims	"Water Provider Claims" means the Claims held by the members of the Water Provider Class.
Water Provider Class	"Water Provider Class" shall be defined in a manner consistent with the 3M AFFF MDL settlement and shall include at least both: (a) all Public Water Systems that were tested or otherwise analyzed for PFAS and found to contain PFAS at any level prior to the date the Water Provider Settlement Agreement is executed and (b) all other Public Water Systems that as of such date: (i) are required to test, monitor, or analyze for certain PFAS under UCMR5; or (ii) serve more than 3,300 people according to SDWIS.
Water Provider Settlement Agreement	"Water Provider Settlement Agreement" means the settlement agreement incorporating the applicable terms of the Settlement Term Sheet between the Settling Parties resolving the Claims of the Water Provider Class.
Water Source	"Water Source" means a groundwater well, a surface-water intake, or any other intake point from which a Public Water System draws or collects water for distribution as Drinking Water, and the raw or untreated water that is thus drawn or collected.

Wind-Down Budget	"Wind-Down Budget" means the Estate wind-down budget, which shall provide for the payment of Allowed Administrative Claims, Priority Tax Claims, Other Priority Claims, Secured Claims, and any other Claims or administrative expenses not being administered by the Settlement Trust, and which shall be reasonably acceptable to and shared with all Settling Parties upon request.
Wind-Down Reserve	"Wind-Down Reserve" means the reserve account established and maintained by the Liquidating Estate to administer the wind-down and dissolution of the Liquidating Estate, including the payment of Allowed Professional Compensation Claims, and other costs and expenses of the post-Effective Date Debtor, which shall be funded consistent with the Wind-Down Budget from the sources enumerated in the Plan Term Sheet.

Exhibit A-1

Insurance Terms

Insurance Terms	
Insurance Entity Injunction	<p>To facilitate the Insurance Assignment, protect the Settlement Trust, and preserve the assets of the Settlement Trust, pursuant to the equitable jurisdiction and power of the Bankruptcy Court and the District Court under the Bankruptcy Code, the Bankruptcy Court shall issue the injunction; <u>provided, however,</u> that the Insurance Entity Injunction is not issued for the benefit of any Other Insurance Company, and no Other Insurance Company is a third-party beneficiary of the Insurance Entity Injunction.</p> <p>Terms Regarding Claims Against Insurance Companies. All Persons that have held or asserted, that hold or assert, or that may in the future hold or assert any Claim or cause of action (including any AFFF Claim or any Claim for or respecting any Settlement Trust expense) against any Insurance Company based upon, attributable to, arising out of, or in any way connected with any Insurance Policy, whenever and wherever arising or asserted, whether in the United States of America or anywhere else in the world, whether sounding in tort, contract, warranty, statute or any other theory of law, equity, or admiralty, shall be stayed, restrained, and enjoined from taking any action for the purpose of directly or indirectly collecting, recovering, or receiving payments, satisfaction, or recovery with respect to any such Claim or cause of action, including:</p> <ul style="list-style-type: none"> a. commencing, conducting, or continuing, in any manner, directly or indirectly, any suit, action, or other proceeding of any kind (including a judicial, arbitration, administrative, or other proceeding) in any forum with respect to any such Claim, demand, or cause of action against any Insurance Company, or against the property of any Insurance Company, with respect to any such Claim, demand, or cause of action (including, for the avoidance of doubt, directly pursuing any suit, action or other proceeding with respect to any such Claim, demand, or cause of action against any Insurance Company); b. enforcing, levying, attaching, collecting, or otherwise recovering, by any means or in any manner, whether directly or indirectly, any judgment, award, decree, or other order against any Insurance Company, or against the property of any Insurance Company, with respect to any such Claim or cause of action; c. creating, perfecting, or enforcing in any manner, directly or indirectly, any lien or encumbrance against any Insurance Company, or the property of any Insurance Company, with respect to any such Claim or cause of action; and d. except as otherwise specifically provided in the Plan, asserting or accomplishing any setoff, right of subrogation, indemnity, contribution, or recoupment of any kind, directly or indirectly, against any obligation of any Insurance Company, or against the property of any Insurance Company, with respect to any such Claim or cause of action; <p><u>provided, however,</u> that: (i) this injunction shall not impair in any way any actions brought by the Settlement Trust against any Other Insurance Company; and (ii) the Settlement Trust shall have the sole and exclusive authority at any time to terminate, or reduce or limit the scope of, the injunction with respect to any Other Insurance Company, in accordance with the Settlement Trust Documents, upon express written notice to such Other Insurance Company.</p> <p>Reservations. Notwithstanding anything to the contrary in the Plan, the Insurance Entity Injunction shall not enjoin:</p> <ul style="list-style-type: none"> a. the rights of any Person to the treatment accorded them under the Plan, as applicable, including the rights of holders of AFFF Claims to assert such Claims, as applicable, in accordance with the TDPs; b. the rights of the Settlement Trust to prosecute any action based on or arising from Insurance Policies, except to the extent otherwise released; c. the rights of the Settlement Trust to assert any Claim, debt, obligation, cause of action or liability for payment against any Other Insurance Company based on or arising from the Insurance Policies; d. any actions of the Contributing Parties in fulfilling their obligations under the Settlement in consultation and coordination with the Settlement Trust; e. the rights of any Insurance Company to assert any Claim, debt, obligation, cause of action or liability for payment against any Other Insurance Company; or f. the Claims for reinsurance under reinsurance contracts or Claims under retrocessional contracts among the Settling Insurance Companies and any Other Insurance Company.

Insurance Provision	Nothing in the Plan shall limit the right of any Insurance Company to assert any defenses to coverage that it may have under applicable law, except for (a) any defense that the Insurance Assignment is invalid or unenforceable or otherwise breaches the terms of such coverage; and/or (b) any defense that (i) the drafting, proposing, confirmation, or consummation of the Plan or (ii) the discharge or release of the Debtor from liability for any Claims pursuant to the Plan operates to, or otherwise results in, the elimination of or the reduction of any obligation any Insurance Company may have with respect to the Insurance Policies, including in providing coverage pursuant to the Insurance Assignment for liabilities assumed by the Settlement Trust. Except for the transfer of rights to the Settlement Trust pursuant to the Confirmation Order or otherwise, nothing in the Plan shall modify, amend, or supplement the terms of any Insurance Policy issued by any Other Insurance Company, or the rights or obligations under any such Insurance Policy to the extent such rights and obligations are otherwise available under applicable law. The rights and obligations, if any, of any Other Insurance Company relating to or arising out of the Insurance Policies and any of the Plan documents shall be determined pursuant to the terms and provisions of the Insurance Policies and applicable law. Nothing in this Article [●] is intended or shall be construed to preclude otherwise applicable principles of res judicata or collateral estoppel from being applied against any Person.
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Insurance Cooperation Provision	<p>To facilitate the Insurance Assignment, protect the Settlement Trust, and preserve the assets of the Settlement Trust, Carrier shall execute an acceptable cooperation agreement before the deadline for holders of AFFF Claims to vote on the Plan. The cooperation agreement shall be incorporated into and/or attached to the Plan and Confirmation Order, and shall include:</p> <ul style="list-style-type: none"> a. Carrier and the Debtor's agreement to provide the Settlement Trust with all documents related to any Insurance Policy, Insurance Action, or that are reasonably related to the Settlement Trust's pursuit of its rights under the Insurance Assignment; provided, however, that nothing in this paragraph shall require Carrier to provide privileged materials to the Settlement Trust absent a court order determining that it is necessary for the Settlement Trust to obtain the benefit of the Insurance Assignment. b. Subject to applicable privileges, the Settlement Trust's agreement to share any insurance-litigation-related information with Carrier that is reasonably necessary to evaluate any potential settlement subject to its Insurance Consent Rights, including any recommendations and supporting documents provided to the trustee or governing body of the Settlement Trust in recommending such settlement. For the avoidance of doubt, the Settlement Trust's agreement to share any formal recommendations shall be subject to the execution of confidentiality and common interest agreements between the Settlement Trust and Carrier; c. To the extent that Carrier does provide privileged documents to the Settlement Trust under paragraph (a) above, the following terms to preserve and protect all of Carrier's privileges and extend them to the Settlement Trust as a successor in interest and to limit the use and disclosure of privileged material provided to the Settlement Trust: <ul style="list-style-type: none"> i. Recognizing the Settlement Trust as the successor in interest of both the Debtor and Carrier for purposes of AFFF Claims channeled to the Settlement Trust and obtaining the benefit of the Insurance Assignment; ii. Recognizing a common interest privilege among the Settlement Trust and Carrier for the purpose of pursuing the Insurance Assignment; iii. Preventing the Settlement Trust from sharing privileged material with the Trust Advisory Committee, PEC, or any counsel to any plaintiff with Claims against Carrier in the tort system absent Carrier's consent, unless pursuant to a court order, or otherwise required by law; iv. Preventing the Settlement Trust from sharing privileged material with anyone other than its advisors, counsel, or professionals, except to the extent reasonably required to obtain the benefit of the Insurance Assignment, unless pursuant to a court order, or otherwise required by law; v. Preventing the disclosure of privileged materials by the Settlement Trust in a way that would destroy a common interest privilege absent Carrier's consent, unless pursuant to a court order (including a court order finding that such disclosure is reasonably required to prosecute or obtain benefit of the Insurance Assignment), or otherwise required by law; and vi. Providing that nothing in the cooperation agreement shall preclude the Settlement Trust from providing privileged materials to any insurer as necessary to preserve, secure, or obtain the benefit of the Insurance Assignment, subject to the insurer agreeing to take all necessary and appropriate steps to protect the privileged material from public disclosure or waiver. d. Carrier and the Debtor's agreement that each shall bear its own costs and shall not be asked to bear any costs incurred by the other party in connection with the cooperation agreement; e. Carrier's agreement to permit access to and assignment to the Settlement Trust of Carrier's rights under Section 5.1 of the 2020 Separation Agreement and the RTX Waiver; f. To the extent that Carrier's assignment of their rights under either the insurance related provisions of the 2020 Separation Agreement or the RTX Waiver is not effective for any reason, Carrier shall cooperate and permit the Settlement Trust to pursue any action to enforce Carrier's rights under the insurance related provisions of the 2020 Separation Agreement or the RTX Waiver in Carrier's own name as plaintiff, and grant the Settlement Trust exclusive control of the litigation, and shall otherwise take all actions necessary to provide the Settlement Trust with the benefits of these agreements and the Insurance Assignment, as set forth in further detail in the Plan in a manner acceptable to the Committee; g. Carrier's agreement to provide the Settlement Trust with all documents and information related to any AFFF Claim, that is not an Estate Claim and is not resolved herein, that may be reasonably related to the Settlement Trust's pursuit of its rights under the Insurance Assignment with respect to such AFFF Claims; h. Carrier's delivery of a copy of the RTX Waiver; i. Carrier's agreement to cooperate in a commercially reasonable manner with the Committee to secure RTX's consent, to the extent it is required under the 2020 Separation Agreement or the RTX Waiver, to any Insurance Settlement; and j. Other provisions consistent with the terms of the Insurance Assignment.
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Schedule 1

POLICYHOLDER	INSURANCE CO	POLICY NO	POLICY PERIOD BEGIN	POLICY PERIOD END
National Foam System, Inc	INA	XBC 6269	2/15/1966	2/15/1967
National Foam System, Inc	INA	ENP 1117	1/1/1967	1/1/1968
National Foam System, Inc	INA	XBC 6773	2/15/1967	2/15/1968
National Foam System, Inc	INA	ENP 1117	1/1/1968	1/1/1969
National Foam System, Inc	INA	XBC 7276	2/15/1968	2/15/1969
National Foam System, Inc	INA	ENP 1117	1/1/1969	1/1/1970
National Foam System, Inc	INA	XBC 7548	2/15/1969	2/15/1970
National Foam System, Inc	INA	XBC 7883	2/15/1970	2/15/1971
Philadelphia Suburban Corp	Hartford Accident & Indemnity Co.	39CE16300E	8/1/1972	8/1/1973
Philadelphia Suburban Corp	Hartford Accident & Indemnity Co.	39CE16304E	8/1/1973	8/1/1974
Philadelphia Suburban Corp	Hartford Accident & Indemnity Co.	39CE16312E	8/1/1974	8/1/1975
Philadelphia Suburban Corp	Hartford Accident & Indemnity Co.	39CE16320E	8/1/1975	8/1/1976
Philadelphia Suburban Corp	First State	922102	9/9/1975	8/1/1976
Philadelphia Suburban Corp	Home	TBD	9/9/1975	8/1/1976
Philadelphia Suburban Corp	Hartford Accident & Indemnity Co.	39CE16328E	8/1/1976	8/1/1977
Philadelphia Suburban Corp	Allstate	63 002 090	8/1/1976	8/1/1977
Philadelphia Suburban Corp	Columbia Cas	RDX 1864271	8/1/1976	8/1/1977
Philadelphia Suburban Corp	Allstate	63 003 444	8/1/1977	8/1/1978
Philadelphia Suburban Corp	Allstate	63 003 769	8/1/1977	8/1/1978
Philadelphia Suburban Corp	Columbia Cas	RDX 3652509	8/1/1977	8/1/1978
Philadelphia Suburban Corp	Admiral	ZCV 0294	8/1/1977	8/1/1978
Philadelphia Suburban Corp	California Union	ZCX 001735	8/1/1977	8/1/1978
Philadelphia Suburban Corp	Allstate	63 004 859	1/1/1978	1/1/1979
Philadelphia Suburban Corp	Admiral	8CU 0493	8/1/1978	8/1/1979
Philadelphia Suburban Corp	California Union	ZCX 003278	8/1/1978	8/1/1979
Philadelphia Suburban Corp	Aetna C&S	04 XS 2707	8/1/1979	8/1/1980
Philadelphia Suburban Corp	Allstate	63 005 939	8/1/1979	8/1/1980
Philadelphia Suburban Corp	Puritan	ML 652416	8/1/1979	8/1/1980
Philadelphia Suburban Corp	California Union	ZCX 003760	8/1/1979	8/1/1980
Philadelphia Suburban Corp	California Union	ZCX 003770	8/1/1979	8/1/1980
Philadelphia Suburban Corp	Aetna C&S	04 XS 2716	8/1/1980	8/1/1981

Philadelphia Suburban Corp	Allstate	63 007 002	8/1/1980	8/1/1981
Philadelphia Suburban Corp	Puritan	ML 652455	8/1/1980	8/1/1981
Philadelphia Suburban Corp	California Union	ZCX 004103	8/1/1980	8/1/1981
Enterra Corporation	First State	932556	8/1/1981	8/1/1982
Enterra Corporation	Aetna C&S	04 GL 55479 SRA	8/1/1981	8/1/1982
Enterra Corporation	Aetna C&S	04 XN 202 WCA	8/1/1981	8/1/1982
Enterra Corporation	Integrity	ISX 106205	8/1/1981	8/1/1982
Enterra Corporation	Mission	MN880116	8/1/1981	8/1/1982
Enterra Corporation	Transit Casualty	SCU 956009	8/1/1981	8/1/1982
Enterra Corporation	California Union	ZCX 004578	8/1/1981	8/1/1982
Enterra Corporation	First State	934633	8/1/1982	8/1/1983
Enterra Corporation	First State	934633	8/1/1982	8/1/1983
Enterra Corporation	Aetna C&S	04 GL 55478 SRA	8/1/1982	8/1/1983
Enterra Corporation	Federal	7928-51-42	8/1/1982	8/1/1983
Enterra Corporation	Admiral	A2UX0133	8/1/1982	8/1/1983
Enterra Corporation	GEICO	GXU30170	8/1/1982	8/1/1983
Enterra Corporation	Integrity	ISX 109393	8/1/1982	8/1/1983
Enterra Corporation	Employers Mut	MM073210	8/1/1982	8/1/1983
Enterra Corporation	Mission	MN880116	8/1/1982	8/1/1983
Enterra Corporation	Columbia Casualty	RDX 9176157	8/1/1982	8/1/1983
Enterra Corporation	Columbia Casualty	RDX 9176159	8/1/1982	8/1/1983
Enterra Corporation	Continental	SRX1591755	8/1/1982	8/1/1983
Enterra Corporation	Transit Casualty	TBD	8/1/1982	8/1/1983
Enterra Corporation	Aetna C&S	TBD	8/1/1982	8/1/1983
Enterra Corporation	Twin City Fire	TXS 100518	8/1/1982	8/1/1983
Enterra Corporation	Twin City	TXS100518	8/1/1982	8/1/1983
Enterra Corporation	California Union	ZCX006329	8/1/1982	8/1/1983
Enterra Corporation	Federal	(84) 7928-5142	8/1/1983	8/1/1984
Enterra Corporation	Aetna C&S	04 GL 402022 SRA	8/1/1983	8/1/1984
Enterra Corporation	Admiral	A3UX0166	8/1/1983	8/1/1984
Enterra Corporation	First State	EU936124	8/1/1983	8/1/1984
Enterra Corporation	TIG	GMX02348	8/1/1983	8/1/1984
Enterra Corporation	GEICO	GXU30285	8/1/1983	8/1/1984
Enterra Corporation	Home	HEC 1200431	8/1/1983	8/1/1984
Enterra Corporation	Integrity	ISX 112137	8/1/1983	8/1/1984
Enterra Corporation	London Guarantee	LX2107859	8/1/1983	8/1/1984
Enterra Corporation	London Guarantee	LX2107859	8/1/1983	8/1/1984
Enterra Corporation	Employers Mut	MM073441	8/1/1983	8/1/1984
Enterra Corporation	Mission	MN024330	8/1/1983	8/1/1984
Enterra Corporation	Continental	SRX1592029	8/1/1983	8/1/1984
Enterra Corporation	Twin City Fire	TXS 100518	8/1/1983	8/1/1984
Enterra Corporation	Twin City	TXS100518	8/1/1983	8/1/1984
Enterra Corporation	Atlanta Int'l	XL06167	8/1/1983	8/1/1984
Enterra Corporation	California Union	ZCX006388	8/1/1983	8/1/1984
Enterra Corporation	Aetna C&S	04 GL 460897 SRA	8/1/1984	8/1/1985
Enterra Corporation	Federal	7928-5142	8/1/1984	8/1/1985
Enterra Corporation	Centaur	CML101061	8/1/1984	8/1/1985
Enterra Corporation	Royal Indemnity	ED 102857	8/1/1984	8/1/1985
Enterra Corporation	Royal Indemnity	ED102857	8/1/1984	8/1/1985
Enterra Corporation	First State	EU002250	8/1/1984	8/1/1985
Enterra Corporation	Western Employers	EX10-0884-10368	8/1/1984	8/1/1985

Enterra Corporation	Evanston	EX11479	8/1/1984	8/1/1985
Enterra Corporation	Home	HEC 1200431	8/1/1984	8/1/1985
Enterra Corporation	Harbor	HI178526	8/1/1984	8/1/1985
Enterra Corporation	Integrity	ISX 114440	8/1/1984	8/1/1985
Enterra Corporation	Employers Mut	MM073441	8/1/1984	8/1/1985
Enterra Corporation	Mission	MN034232	8/1/1984	8/1/1985
Enterra Corporation	Highlands	SR22300	8/1/1984	8/1/1985
Enterra Corporation	Highlands	SR22301	8/1/1984	8/1/1985
Enterra Corporation	Twin City Fire	TXS101883	8/1/1984	8/1/1985
Enterra Corporation	Safety National Cas	UF1846PA	8/1/1984	8/1/1985
Enterra Corporation	Pacific Empl	XCC014536	8/1/1984	8/1/1985
Enterra Corporation	Pacific Employers	XCC014536	8/1/1984	8/1/1985
Enterra Corporation	United National	XTP-11026	8/1/1984	8/1/1985
Enterra Corporation	California Union	ZCX007054	8/1/1984	8/1/1985
Enterra Corporation	Aetna C&S	04 GL 544144 SRA	8/1/1985	12/27/1985
Enterra Corporation	Aetna C&S	04 XS 205504 SRA	8/1/1985	12/27/1985
Enterra Corporation	Aetna C&S	04 GL 554165 SRA	12/27/1985	12/27/1986
Enterra Corporation	Aetna C&S	04 XS 205509 SRA	12/27/1985	12/27/1986
Racal-Chubb	City Insurance	GL 994852	4/1/1987	3/1/1988
Racal-Chubb	Royal Indemnity	RIG550721	3/1/1988	3/31/1989
Racal-Chubb	Royal Indemnity	RIW550911	3/31/1989	3/31/1990
Racal-Chubb	Royal Indemnity	RIW550912	3/31/1990	3/31/1991
Racal-Chubb	Royal Indemnity	RIW550913	3/31/1991	3/31/1992
Racal-Chubb	Royal Indemnity	RIW754971	3/31/1992	3/31/1993
Racal-Chubb	Royal Indemnity	RIW754972	3/31/1993	3/31/1994
Racal-Chubb	London Companies	B3C5016	4/1/1993	3/31/1994
Racal-Chubb	Royal Indemnity	RIW755101	3/31/1994	3/31/1995
Racal-Chubb	London Companies	B4C5016	4/1/1994	3/31/1995
Racal-Chubb	London Companies	B4C5017	4/1/1994	3/31/1995
Racal-Chubb	Royal Indemnity	RIW762951	3/31/1995	3/31/1996
Racal-Chubb	London Companies	B5C5016	4/1/1995	3/31/1996
Racal-Chubb	London Companies	B5C5017	4/1/1995	3/31/1996
Racal-Chubb	Royal Indemnity	TBD	3/31/1996	1/1/1997
Racal-Chubb	London Cos	B6C6429	4/1/1996	1/1/1997
Racal-Chubb	London Cos	B6C6430	4/1/1996	1/1/1997
Racal-Chubb	London Cos	B6C6431	4/1/1996	1/1/1997
Williams Holdings plc	London Cos	820/QE001EOH / 9700202S0110	1/1/1997	12/31/1997
Williams Holdings plc	London Cos	820/QE001FOH / 9700202Q0111	1/1/1997	12/31/1997
Williams Holdings plc	Royal Indemnity	RIW7650810000	1/1/1997	1/1/1998
Williams Holdings plc	Royal & Sun Alliance	YMM817226/7	1/1/1997	12/31/1997
Williams Holdings plc	London Cos	820/QE006XOJ / 9800201S0110	1/1/1998	12/31/1998
Williams Holdings plc	Royal & Sun Alliance	9805709S0110	1/1/1998	12/31/1998
Williams Holdings plc	Royal Indemnity	RIW7650810098	1/1/1998	1/1/1999
Williams Holdings plc	London Cos	820 / QE006XOK / 9900201S0110	1/1/1999	12/31/1999
Williams Holdings plc	Royal & Sun Alliance	9600372S0111	1/1/1999	12/31/1999

Williams Holdings plc	Royal Indemnity	RIW7650810099	1/1/1999	1/1/2000
Williams Holdings plc	London Cos	823/KL0000185	1/1/2000	11/13/2000
Williams Holdings plc	Royal & Sun Alliance	9600372S0111	1/1/2000	11/13/2000
Williams Holdings plc	Royal Indemnity	RIW765081000Y	1/1/2000	11/13/2000
Kidde plc	London Cos	823/KL00002466	11/13/2000	12/31/2001
Kidde plc	London Cos	823/KL00002467	11/13/2000	12/31/2001
Kidde plc	Royal Indemnity	RIW003840000	11/13/2000	12/31/2001
Kidde plc	Royal & Sun Alliance	YMM817665	11/13/2000	12/31/2001
Kidde plc	Royal Indemnity	R2IW0034630000	12/31/2001	12/31/2002
Kidde plc	Royal & Sun Alliance	YMM817665	12/31/2001	12/31/2002
Kidde plc	Starr Excess	6394062	1/1/2002	12/31/2002
Kidde plc	Zurich Int'l (UK)	716/WRS022138009	1/1/2002	12/31/2002
Kidde plc	London Cos	716/WRS022141937	1/1/2002	12/31/2002
Kidde plc	London Cos	716/WRS022141945	1/1/2002	12/31/2002
Kidde plc	Liberty Int'l	DU003216002	1/1/2002	1/1/2003
Kidde plc	Starr Excess	6340140	1/1/2003	12/31/2003
Kidde plc	Zurich Ins Co (UK)	716/WRS032138005	1/1/2003	12/31/2003
Kidde plc	AIG Europe	716/WRS032141937 / 716/WRS032138009	1/1/2003	12/31/2003
Kidde plc	London Cos	716/WRS032141945	1/1/2003	12/31/2003
Kidde plc	AIG Europe	716/WRS032153600	1/1/2003	12/31/2003
Kidde plc	AWAC (Europe)	C001442-001	1/1/2003	12/31/2003
Kidde plc	Zurich American	GLO 3373845-00	1/1/2003	1/1/2004
Kidde plc	Zurich Insurance Co (UK)	716/WRS042138005	1/1/2004	5/31/2005
Kidde plc	AIG Europe & AWAC Europe	716/WRS042141937	1/1/2004	5/31/2005
Kidde plc	London Cos	716/WRS042141945	1/1/2004	5/31/2005
Kidde plc	London Cos	716/WRS04218009	1/1/2004	5/31/2005
Kidde plc	AIG Europe	716/WRS04218009	1/1/2004	5/31/2005
Kidde plc	Zurich American	GLO 3373845-01	1/1/2004	6/1/2005
UTC Corporation	Starr Excess Liab	4009874	6/1/2005	6/1/2006
UTC Corporation	National Union Fire	4484724	6/1/2005	6/1/2006
UTC Corporation	American Guar & Liab	AEC534681500	6/1/2005	6/1/2006
UTC Corporation	Arch Re Ltd	B4URP0339500	6/1/2005	6/1/2006
UTC Corporation	AWAC	C003511002	6/1/2005	6/1/2006
UTC Corporation	Great American	EXC5750137	6/1/2005	6/1/2006
UTC Corporation	Endurance Specialty	P005341001	6/1/2005	6/1/2006
UTC Corporation	Gerling Konzern	UK7361700	6/1/2005	6/1/2006
UTC Corporation	XL Insurance Co	UK7361800	6/1/2005	6/1/2006
UTC Corporation	ACE Insurance Co	UTX5117/5	6/1/2005	6/1/2006
UTC Corporation	ACE Insurance Co	UTX5117/5	6/1/2005	6/1/2006

UTC Corporation	Arch Specialty	UXP000705300	6/1/2005	6/1/2006
UTC Corporation	XL Insurance Co	XLUMB601542	6/1/2005	6/1/2006
UTIV	TBD	TBD	6/1/2005	6/1/2006
UTC Corporation	Starr Excess Liab	311011	6/1/2006	9/1/2007
UTC Corporation	Lexington	5577432	6/1/2006	9/1/2007
UTC Corporation	Federal	79844829	6/1/2006	9/1/2007
UTC Corporation	Gerling Konzern	576UL73617	6/1/2006	9/1/2007
UTC Corporation	London Cos	576UL73935	6/1/2006	9/1/2007
UTC Corporation	American Guar & Liab	AEC534681501	6/1/2006	9/1/2007
UTC Corporation	National Union Fire	BE4485396	6/1/2006	9/1/2007
UTC Corporation	AWAC	C003511003	6/1/2006	9/1/2007
UTC Corporation	Great American	EXC9251752	6/1/2006	9/1/2007
UTC Corporation	Landmark American	LHA035155	6/1/2006	9/1/2007
UTC Corporation	Endurance Specialty	P005341002	6/1/2006	9/1/2007
UTC Corporation	XL Europe – Ireland	UL73618	6/1/2006	9/1/2007
UTC Corporation	Liberty Mutual EU	UL73937	6/1/2006	9/1/2007
UTC Corporation	Arch Re Ltd	URP001583000	6/1/2006	9/1/2007
UTC Corporation	ACE Insurance Co	UTX5117/5	6/1/2006	9/1/2007
UTC Corporation	ACE Insurance Co	UTX5517/5	6/1/2006	9/1/2007
UTC Corporation	Arch Specialty	UXP001568300	6/1/2006	9/1/2007
UTC Corporation	ACE American	XCPG23713822	6/1/2006	9/1/2007
UTC Corporation	XL Insurance Co	XLUMB601542	6/1/2006	9/1/2007
UTIV	Swiss Re	327652	6/1/2006	9/1/2007
UTIV	SCOR	576/UL73936	6/1/2006	9/1/2007
UTIV	TBD	TBD	6/1/2006	9/1/2007
UTC Corporation	AIG Excess Liab	9495583	9/1/2007	9/1/2008
UTC Corporation	Federal	79844829	9/1/2007	9/1/2008
UTC Corporation	American Guar & Liab	AEC534681502	9/1/2007	9/1/2008
UTC Corporation	National Union Fire	BE9835138	9/1/2007	9/1/2008
UTC Corporation	Great American	EXC9253321	9/1/2007	9/1/2008
UTC Corporation	Endurance Amer	LD10000720800	9/1/2007	9/1/2008
UTC Corporation	Landmark American	LHA040990	9/1/2007	9/1/2008
UTC Corporation	Arch Specialty	UXP001568301	9/1/2007	9/1/2008
UTC Corporation	ACE American	XCPG23885682	9/1/2007	9/1/2008
UTIV	Lexington	5577738	9/1/2007	9/1/2008
UTIV	XL Europe	576UM73618	9/1/2007	9/1/2008
UTIV	Berkshire Hathaway Int'l	576UM74235	9/1/2007	9/1/2008
UTIV	Munich Re	9412671	9/1/2007	9/1/2008
UTIV	AWAC	C003511004	9/1/2007	9/1/2008
UTIV	Swiss Re	MH327652	9/1/2007	9/1/2008
UTIV	Swiss Re	MH327653	9/1/2007	9/1/2008
UTIV	Endurance	P005341-003	9/1/2007	9/1/2008
UTIV	Arch Re Ltd.	URP001583001	9/1/2007	9/1/2008
UTIV	ACE Bermuda	UTC1318005RE	9/1/2007	9/1/2008
UTIV	XL Ins. Bermuda	XSRE601542	9/1/2007	9/1/2008
UTC Corporation	Lexington	2213721	9/1/2008	9/1/2009
UTC Corporation	AIG Excess Liab	2350648	9/1/2008	9/1/2009
UTC Corporation	Chubb Atlantic	33101638	9/1/2008	9/1/2009
UTC Corporation	Federal	79844829	9/1/2008	9/1/2009
UTC Corporation	American Guar & Liab	AEC534681503	9/1/2008	9/1/2009
UTC Corporation	American Guar & Liab	AEC967326200	9/1/2008	9/1/2009
UTC Corporation	National Union Fire	BE6081844	9/1/2008	9/1/2009
UTC Corporation	Great American	EXC2195181	9/1/2008	9/1/2009
UTC Corporation	Arch Specialty	UXP002854900	9/1/2008	9/1/2009

UTC Corporation	ACE American	XCPG2468163	9/1/2008	9/1/2009
UTIV	Lexington	2213721	9/1/2008	9/1/2009
UTIV	Munich Re	3011593	9/1/2008	9/1/2009
UTIV	Berkshire Hathaway Int'l	495711	9/1/2008	9/1/2009
UTIV	XL Ins. Ltd.	576/UN73618	9/1/2008	9/1/2009
UTIV	SJCatlin	576/UN74544	9/1/2008	9/1/2009
UTIV	XL Ins. Bermuda	BM0023848LI08A	9/1/2008	9/1/2009
UTIV	AWAC Specialty	C003511005	9/1/2008	9/1/2009
UTIV	Aspen Ins. UK	K0A065908A0E	9/1/2008	9/1/2009
UTIV	Swiss Re American	MH32765310	9/1/2008	9/1/2009
UTIV	Endurance Specialty	P005341-004	9/1/2008	9/1/2009
UTIV	TBD	TBD	9/1/2008	9/1/2009
UTIV	Canopius Re	UTX-008/UTIVOCCRE-08	9/1/2008	9/1/2009
UTIV	ACE Bermuda	UTX200809OCCRE	9/1/2008	9/1/2009
UTC Corporation	AIG Excess Liab	21472658	9/1/2009	9/1/2010
UTC Corporation	American Guar & Liab	AEC534681504	9/1/2009	9/1/2010
UTC Corporation	American Guar & Liab	AEC967326201	9/1/2009	9/1/2010
UTC Corporation	National Union Fire	BE27471365	9/1/2009	9/1/2010
UTC Corporation	Great American	EXC8634502	9/1/2009	9/1/2010
UTC Corporation	Arch Insurance	UXP002854901	9/1/2009	9/1/2010
UTC Corporation	ACE American	XCPG24896468	9/1/2009	9/1/2010
UTIV	Lexington London	2214028	9/1/2009	9/1/2010
UTIV	Argo Re	ARGO-CAS-OCC-RE-000116.1	9/1/2009	9/1/2010
UTIV	Liberty Mutual Insurance Europe Ltd.	B080110588U09	9/1/2009	9/1/2010
UTIV	SJ Catlin	B080110591U09	9/1/2009	9/1/2010
UTIV	XL Europe UK	B080111977U09	9/1/2009	9/1/2010
UTIV	XL Bermuda	BM00023848LI08A	9/1/2009	9/1/2010
UTIV	AWAC	C003511006	9/1/2009	9/1/2010
UTIV	AWAC	C012739/001	9/1/2009	9/1/2010
UTIV	Aspen Ins. UK	K0A065909A0E	9/1/2009	9/1/2010
UTIV	Liberty Mutual Ins. Europe Ltd.	LO842215001	9/1/2009	9/1/2010
UTIV	Swiss Re	MH32765.2.16	9/1/2009	9/1/2010
UTIV	Endurance Specialty	P005341 005	9/1/2009	9/1/2010
UTIV	Canopius Undw. Bermuda	UTX-113/UTIVOCCRE-09	9/1/2009	9/1/2010
UTIV	ACE Bermuda	UTX-200910/OCCRE	9/1/2009	9/1/2010
UTC Corporation	National Union Fire	15972413	9/1/2010	9/1/2011
UTC Corporation	Charis Excess	60703823	9/1/2010	9/1/2011
UTC Corporation	Federal	79861188	9/1/2010	9/1/2011
UTC Corporation	American Guar & Liab	AEC53468150	9/1/2010	9/1/2011
UTC Corporation	American Guar & Liab	AEC96732620	9/1/2010	9/1/2011
UTC Corporation	Great American	EXC2098183	9/1/2010	9/1/2011
UTC Corporation	Arch Insurance	UXP00285490	9/1/2010	9/1/2011
UTC Corporation	ACE American	XCPG4907764	9/1/2010	9/1/2011
UTIV	Munich Re	10052792	9/1/2010	9/1/2011
UTIV	Argo Re	ARGO-CAS-OCC-RE-000116.2	9/1/2010	9/1/2011
UTIV	Liberty Mutual UK	B080110588U10	9/1/2010	9/1/2011
UTIV	SJCatlin	B080110591U10	9/1/2010	9/1/2011
UTIV	Lexington UK	B080111972U10	9/1/2010	9/1/2011
UTIV	XL (UK)	B080111977U10	9/1/2010	9/1/2011
UTIV	Liberty Mutual UK	B080113281U10	9/1/2010	9/1/2011
UTIV	XL Bermuda	BM00025047LI10A	9/1/2010	9/1/2011
UTIV	AWAC	C003511007	9/1/2010	9/1/2011
UTIV	AWAC	C012739/002	9/1/2010	9/1/2011

UTIV	Aspen	K0A065910AOE	9/1/2010	9/1/2011
UTIV	Swiss Re	MH32765.2.21	9/1/2010	9/1/2011
UTIV	Swiss Re	MH32765.4.3	9/1/2010	9/1/2011
UTIV	Endurance Specialty	P005341 006	9/1/2010	9/1/2011
UTIV	Canopius	UTX-165/UTIVOCCRE-10	9/1/2010	9/1/2011
UTIV	ACE Bermuda	UTX-201011/OCCRE	9/1/2010	9/1/2011
UTC Corporation	National Union Fire	25030360	9/1/2011	9/1/2012
UTC Corporation	Charis Excess	60703823	9/1/2011	9/1/2012
UTC Corporation	Federal	79861188	9/1/2011	9/1/2012
UTC Corporation	American Guar & Liab	AEC534681506	9/1/2011	9/1/2012
UTC Corporation	American Guar & Liab	AEC967326203	9/1/2011	9/1/2012
UTC Corporation	Argo Re	ARGOCASOCCRE 0001163	9/1/2011	9/1/2012
UTC Corporation	Great American	EXC2105915	9/1/2011	9/1/2012
UTC Corporation	Arch	UXP002854903	9/1/2011	9/1/2012
UTC Corporation	ACE American	XCPG25831184	9/1/2011	9/1/2012
UTIV	Munich Re	10052792-2011	9/1/2011	9/1/2012
UTIV	Lexington London	62785200	9/1/2011	9/1/2012
UTIV	Argo Re	ARGO-CAS-OCC-RE-000116.3	9/1/2011	9/1/2012
UTIV	Liberty Int'l Underwriters UK	B080110588U11	9/1/2011	9/1/2012
UTIV	SJCatlin	B080110591U11	9/1/2011	9/1/2012
UTIV	XL UK Ltd.	B080111977U11	9/1/2011	9/1/2012
UTIV	SCOR Re	B080113965U11	9/1/2011	9/1/2012
UTIV	Alterra Europe UK	B080113976U11	9/1/2011	9/1/2012
UTIV	XL Bermuda	BM00025749LI11A	9/1/2011	9/1/2012
UTIV	AWAC	C003511/008	9/1/2011	9/1/2012
UTIV	AWAC	C012739/002	9/1/2011	9/1/2012
UTIV	Iron Starr Excess	IS0000630	9/1/2011	9/1/2012
UTIV	Iron Starr Excess	IS0000631	9/1/2011	9/1/2012
UTIV	Aspen UK	K0A065911AOE	9/1/2011	9/1/2012
UTIV	Swiss Re	MH32765.2.24	9/1/2011	9/1/2012
UTIV	Swiss Re	MH32765.4.6	9/1/2011	9/1/2012
UTIV	Endurance Specialty	P005341 007	9/1/2011	9/1/2012
UTIV	ACE Bermuda	UTX-20112/OCCRE	9/1/2011	9/1/2012
UTIV	Canopius	UTX-214/UTIVOCCRE-11	9/1/2011	9/1/2012
UTC Corporation	National Union Fire	13273307	9/1/2012	10/1/2013
UTC Corporation	Charis Excess	60703823	9/1/2012	10/1/2013
UTC Corporation	Federal	79861188	9/1/2012	10/1/2013
UTC Corporation	American Guar & Liab	AEC534681507	9/1/2012	10/1/2013
UTC Corporation	American Guar & Liab	AEC967326204	9/1/2012	10/1/2013
UTC Corporation	Great American	EXC4646473	9/1/2012	10/1/2013
UTC Corporation	North American Specialty	H2X000059400	9/1/2012	10/1/2013
UTC Corporation	ACE American	XCPG27043367	9/1/2012	10/1/2013
UTIV	Lexington London	62785200	9/1/2012	10/1/2013
UTIV	Argo Re	ARGO-CAS-OCC-RE-116.4	9/1/2012	10/1/2013
UTIV	Aspen UK	B080110581U12	9/1/2012	10/1/2013
UTIV	Liberty Mutual UK	B080110588U12	9/1/2012	10/1/2013
UTIV	SJCatlin	B080110591U12	9/1/2012	10/1/2013
UTIV	XL Ins. Ltd.	B080111977U12	9/1/2012	10/1/2013
UTIV	SCOR Re	B080113965U12	9/1/2012	10/1/2013
UTIV	Alterra UK	B080113976U12	9/1/2012	10/1/2013
UTIV	Torus Ins. UK	B080114778U12	9/1/2012	10/1/2013
UTIV	XL Bermuda	BM00026436LI12A	9/1/2012	10/1/2013
UTIV	AWAC	C003511/009	9/1/2012	10/1/2013
UTIV	AWAC	C012739/004	9/1/2012	10/1/2013

UTIV	Iron Starr Excess	IS0001053	9/1/2012	10/1/2013
UTIV	Iron Starr	IS0001054	9/1/2012	10/1/2013
UTIV	Swiss Re	MH97422.1	9/1/2012	10/1/2013
UTIV	Endurance Specialty	P005341 008	9/1/2012	10/1/2013
UTIV	TBD	TBD	9/1/2012	10/1/2013
UTIV	ACE Bermuda	UTX-201213/OCCRE	9/1/2012	10/1/2013
UTIV	Canopius	UTX-232/UTIVOCCRE-12	9/1/2012	10/1/2013

Schedule 2

POLICYHOLDER	INSURANCE CO	POLICY NO	POLICY PERIOD BEGIN	POLICY PERIOD END
Racial-Chubb	Lloyd's & London	551/VV5203	4/1/1987	3/31/1988
Racial-Chubb	Lloyd's & London	551/VV5204	4/1/1987	3/31/1988
Racial-Chubb	Lloyd's & London	551/VA5309	4/1/1988	3/31/1989
Racial-Chubb	Lloyd's & London	551/V1K272	4/1/1991	3/31/1992
Racial-Chubb	Lloyd's & London	551/V2K158	4/1/1992	4/1/1993
Racial-Chubb	Lloyd's & London	551/V60302	4/1/1996	3/31/1997
Williams Holdings plc	Lloyd's & London	823/AK9725001 823/AK9725001(B) 823/AK9725002	1/1/1997	12/31/1997
Williams Holdings plc	Lloyd's & London	823/AB9800121 823/AB9800121(B) 823/AB9800122	1/1/1998	12/31/1998
Williams Holdings plc	Lloyd's & London	823/AB9900121 823/AB9900122	1/1/1999	12/31/1999
Williams Holdings plc	Lloyd's & London	823/AB0000121 823/AB0000122	1/1/2000	1/1/2001
Kidde plc	Lloyd's & London	823/AB0033011 823/AB0033012	11/13/2000	12/31/2001
Kidde plc	Lloyd's & London	576/AGP1722	1/1/2002	12/31/2002
Kidde plc	Lloyd's & London	576/AHP1722	1/1/2003	10/1/2003
Kidde plc	Lloyd's & London	576/AHP1839	10/1/2003	5/31/2004
Kidde plc	Lloyd's & London	576/AJP1839	6/1/2004	5/31/2005

Exhibit B

Settlement Term Sheet

CARRIER/KFI/UCC/PEC Settlement Term Sheet

Settling Parties	The parties to the proposed settlement are Carrier, KFI Wind Down, Inc. ("KFI"), the PEC, and the Committee (the "Settling Parties").
Release	Carrier shall pay to the Estate the consideration set forth below in exchange for the releases set forth in Exhibit A , Glossary of Defined Terms to the Settlement and Plan Support Agreement (the "PSA"), to be incorporated in a chapter 11 plan for KFI that is proposed by KFI in consultation with the Committee (the "Plan") and recommended, accepted, and supported by the Settling Parties, and that resolves all Estate Causes of Action against the Released Parties and is consistent with this Term Sheet.
Estate Claims Settlement Effective Date	<p>The Estate Claims Settlement (as defined in Exhibit A, Glossary of Defined Terms) shall go into effect upon the satisfaction or waiver of the Conditions to Settlement to the Estate Causes of Action set forth below (hereinafter, the "Estate Claims Settlement Effective Date").</p> <p>All stays and injunctions in effect in the Chapter 11 Case shall remain in effect until the Effective Date of the Plan (as defined in Exhibit A, Glossary of Defined Terms). Upon the Estate Claims Settlement Effective Date, the release of the Estate Causes of Action against the Released Parties shall go into full force and effect and a channeling injunction shall enjoin the commencement, prosecution, or continuation of the Estate Causes of Action against the Released Parties.</p> <p>All statutes of limitations pertaining to the Estate Causes of Action against the Released Parties, or any Claims that the Debtor contends are Estate Causes of Action against the Released Parties, shall be tolled until 120 days after the date that the last Guaranteed Cash Payment is due so that they do not expire prior to the Settlement Trust's receipt of the last Guaranteed Cash Payment. Under the Plan, the Estate Causes of Action against the Released Parties shall be assigned to the Settlement Trust, but may not be commenced, prosecuted, or continued by the Settlement Trust under the channeling injunction absent a payment default that is not timely cured.</p> <p>If Carrier fails to make the installments of the Guaranteed Cash Payment when due and such failure is not timely cured within 30 days, then (a) the release of the Estate Causes of Action and the channeling injunction enjoining the commencement, prosecution, or continuation of the Estate Causes of Action against the Released Parties are void, and (b) the Settlement Trust shall be entitled to commence, prosecute, or continue all Estate Causes of Action against the Released Parties in any court of competent jurisdiction, and take such other actions as the trustees may determine in the exercise of their fiduciary duties.</p>

Estate Causes of Action Settlement Consideration	Carrier shall pay \$540 million to the Settlement Trust (the "Guaranteed Cash Payment") on account of the resolution, mutual waiver, and full and final release of any and all Estate Causes of Action held by the Estate against the Released Parties (as set forth in the "Releases by the Estate" in Exhibit A), and any and all Claims or Interests held by the Released Parties against the Estate, including, but not limited to, Claims under the Shared Services Agreement. The Released Parties shall have no Claims or Causes of Action against the Settlement Trust and shall be barred from asserting any Claims or Causes of Action against the Settlement Trust or the Bankruptcy Estate.
	In addition, as part of the settlement of the Estate Causes of Action against the Released Parties, (a) Carrier and KFI shall enter into one or more agreements in form and substance acceptable to Carrier, KFI, the Committee and the PEC providing for the sharing of the Net Insurance Proceeds (as defined in Exhibit A, Glossary of Defined Terms) as provided in the Section entitled "Insurance," below, and (b) on the Effective Date, Carrier shall be entitled to: (i) a distribution of the net sale proceeds arising from the sale of KFI's assets and Carrier's contributed assets currently held in escrow and any interest accrued thereon (the "Net Sale Proceeds"); (ii) an assignment of KFI's rights to receive any earnouts paid or payable in connection with such asset sale (it being understood that any earnouts paid to KFI prior to the Effective Date shall be added to the Net Sale Proceeds escrow); and (iii) all remaining cash in the Estate as of the Effective Date net of accrued and unpaid administrative expenses and amounts required to fund the Wind-Down Budget, which shall be reasonably acceptable to all Settling Parties (the "Remaining Estate Funds"); provided, that, if the Remaining Estate Funds were to be exhausted for a reason other than non-compliance with the Wind-Down Budget, KFI shall be entitled to withdraw funds from the Net Sale Proceeds held in escrow in an amount necessary to fund the Wind-Down Budget. To the extent KFI withdraws any such amounts, Carrier shall receive a dollar-for-dollar credit against the next due installment of the Guaranteed Cash Payment. If the Effective Date and Estate Claims Settlement Effective Date do not occur, any amounts withdrawn by KFI from the Net Sale Proceeds shall be deducted from KFI's allocated portion of the Net Sale Proceeds (as determined by the Bankruptcy Court or pursuant to an agreement with Carrier approved by the Bankruptcy Court after notice and a hearing).
	These transactions, together with all other terms and conditions, shall constitute the "Estate Claims Settlement."
	The Guaranteed Cash Payment shall be paid on the following payment schedule:
	<ul style="list-style-type: none"> • The earlier of (i) the Effective Date of the Plan or (ii) the one year anniversary of the date of the confirmation of the Plan: <ul style="list-style-type: none"> ◦ 35% of the Guaranteed Cash Payment (the "First Guaranteed Cash Payment Installment"). • On the one year anniversary of the First Guaranteed Cash Payment Installment <ul style="list-style-type: none"> ◦ 35% of the Guaranteed Cash Payment • On the two year anniversary of the First Guaranteed Cash Payment Installment <ul style="list-style-type: none"> ◦ 10% of the Guaranteed Cash Payment • On the three year anniversary of the First Guaranteed Cash Payment Installment <ul style="list-style-type: none"> ◦ 10% of the Guaranteed Cash Payment • On the four year anniversary of the First Guaranteed Cash Payment Installment <ul style="list-style-type: none"> ◦ 10% of the Guaranteed Cash Payment
	Consistent with the payment schedule set forth above, any installment of the Guaranteed Cash Payment required to be made prior to the Effective Date shall be placed into escrow and such payments, together with all interest accrued while in escrow (to the extent not used to pay fees and expenses of the escrow agent), shall be released to the Estate or the Settlement Trust, as applicable, on the Effective Date. The Plan shall provide that if the Remaining Estate Funds and Net Sale Proceeds were to be exhausted, a portion of the Guaranteed Cash Payment to be released from escrow on the Effective Date will be distributed to the Estate to cover any shortfall with respect to and fund the Wind-Down Budget, in accordance with the Plan. The remaining portion of the Guaranteed Cash Payment, and all subsequent amounts payable by Carrier pursuant to the Estate Claims Settlement, will be paid to the Settlement Trust.
	In Carrier's sole discretion, if the Estate Claims Settlement Effective Date has occurred, the next installment of the Guaranteed Cash Payment due may be satisfied in part by the release to the Settlement Trust of the amounts remaining on deposit in the Net Sale Proceeds escrow, including any earnouts actually received by KFI prior to the Effective Date. If the Estate Claims Settlement Effective Date does not occur, the escrowed installments of the Guaranteed Cash Payment, to the extent they were not funded out of the Net Sale Proceeds, shall be returned to Carrier. Any Remaining Estate Funds or Net Sale Proceeds shall be returned to KFI if the Estate Claims Settlement Effective Date does not occur. ³

³ Capitalized terms not defined herein shall have the meaning ascribed to them in Exhibit A to the PSA.

PEC Fees	At the election of the PEC reasonably in advance of the hearing to approve the Disclosure Statement for the Plan, KFI shall include in the Plan a common benefit assessment for attorney fees of 8% and reasonable costs in accordance with the AFFF MDL orders in such amount as the PEC, in consultation with the Committee, has determined to be reasonable and in compliance with the Bankruptcy Code, with such assessments to be made by reducing distributions from the Settlement Trust to applicable claimants or classes of claimants. Carrier will not oppose any application by the PEC and/or the Committee for such fees or costs. Neither KFI nor Carrier shall take a contrary position or be required to provide evidentiary support for the reasonableness of the PEC fees and costs as part of the confirmation of the Chapter 11 Case, which support shall be provided by the PEC and/or Committee. Bankruptcy Court approval of any such assessment shall not be a condition to the confirmation of the Plan or the effectiveness of the Estate Claims Settlement. The application for such fees or costs shall be severable from the Plan if not approved by the Bankruptcy Court at the hearing to confirm the Plan (without prejudice to the ability of the PEC to make a substantial contribution or other application after confirmation) and no appeal shall be pursued of any denial of the application of such fees or costs at estate expense.
Estate Retained Causes of Action	On the Effective Date, the Estate Retained Causes of Action shall be contributed to the Settlement Trust under the Plan and Confirmation Order.

Insurance	<p>Upon execution of this Agreement, (i) the Debtor, the Committee, and, only to the extent the <i>Motion to Intervene in Adversary Proceeding</i> [Adv. No. 23-50758; Docket No. 490] has been granted, Carrier shall jointly move to stay the Adversary Proceeding through the Effective Date of the Plan (the <i>Stay Motion</i>) and (ii) the Debtor, the Committee, and Carrier shall enter into the Joint Prosecution Agreement to determine their respective rights and obligations in connection with the joint prosecution of any Insurance Actions before the Effective Date, including the prosecution of the Adversary Proceeding, to the extent the Stay Motion is not granted. If the Stay Motion is not granted, the administrative expenses related to the Adversary Proceeding and any other Insurance Action initiated by the Debtor will be paid by the Estate, and will be reimbursed to the Estate from future insurance recoveries before payment of Net Insurance Proceeds to any party. The Joint Prosecution Agreement shall include terms requiring:</p> <ol style="list-style-type: none"> written consent from all parties prior to negotiating or executing any settlement agreement with any insurer concerning an Insurance Policy. written consent from all parties prior to dismissing any insurer from an Insurance Action, or before dismissing any claim against any insurer from an Insurance Action; and c. all significant decisions with respect to prosecution of an Insurance Action made collaboratively among the parties. For the avoidance of doubt, this obligation will include a responsibility for each party to collaborate with the others before filing any paper with respect to a dispositive motion. <p>Upon the Effective Date, the Settlement Trust shall have exclusive right to control and an obligation to use good faith in pursuit of the Insurance Actions, including the exclusive right to initiate, prosecute, defend, control, and resolve all disputes, actions, or proceedings related to any Insurance Policy, subject to Carrier's Insurance Consent Rights. For the avoidance of doubt, the Settlement Trust's right to control shall include litigation strategy, conduct of discovery, motion practice, and any and all settlement negotiations with insurers. The Settlement Trust shall bear all costs in connection with the prosecution of Insurance Actions, subject to reimbursement of Insurance Costs.</p> <p>After reimbursement of Insurance Costs, the proceeds of the Insurance Policies recovered by the Settlement Trust (the <i>Net Insurance Proceeds</i>) will be shared as follows:</p> <ul style="list-style-type: none"> o 50% of all Net Insurance Proceeds shall be paid to Carrier, subject to the last paragraph of this Insurance Settlement Term Sheet provision, and 50% of all Net Insurance Proceeds shall be paid to the Settlement Trust until each of Carrier and the Settlement Trust has received \$1.75 billion; thereafter o 20% of all Net Insurance Proceeds shall be paid to Carrier and 80% of all Net Insurance Proceeds shall be paid to the Settlement Trust until Carrier has been paid a total of \$2.4 billion (inclusive of the proceeds described in the immediately preceding bullet point); thereafter o 0% of all Net Insurance Proceeds shall be paid to Carrier and 100% of all Net Insurance Proceeds shall be paid to the Settlement Trust after Carrier has been paid a total of \$2.4 billion. <p>The Net Insurance Proceeds will be distributed ratably between the parties in accordance with their respective allocations, as set forth in the term sheet. The first \$125 million of Net Insurance Proceeds recovered and payable to Carrier shall be used by Carrier to make an additional payment towards the MDL Class Action Settlements (as defined in Exhibit A, Glossary of Defined Terms) and consistent with: (i) the allocation of the MDL Class Action Settlement Payment (as defined in Exhibit A, Glossary of Defined Terms) to the Water Provider Payment and the Airport Payment; and (ii) the payment schedule described below. If the first \$125 million of Net Insurance Proceeds are recovered and paid to Carrier as set forth in the preceding sentence, then the total amount made by Carrier for the MDL Class Action Settlements shall be \$215 million.</p>
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	<p>Set forth in the preceding sentence, then the total payment made by Carrier for the MDL Class Action Settlements shall be \$315 million.</p> <p>For the avoidance of doubt, the Net Insurance Proceeds distributable to the Settlement Trust, including the first \$125 million of the Net Insurance Proceeds recovered and payable to Carrier, may be subject to a common benefit assessment for attorney fees and reasonable costs as contemplated in the Section entitled "PEC Fees" above.</p>
<p>Implementation of and Conditions to Settlements</p>	<p>Implementation</p> <p>The MDL Class Action Settlements shall be implemented in the AFFF MDL, including all actions necessary to obtain approval and certification of the Water Provider Class and the Airport Class. The Estate Claims Settlement shall be implemented in the Chapter 11 Case, including all actions necessary to obtain approval of the Estate Claims Settlement by the Bankruptcy Court.</p> <p>Conditions to Effectiveness of the Estate Claims Settlement</p> <p>The following are conditions to the effectiveness of the Estate Claims Settlement:</p> <ul style="list-style-type: none"> (a) KFI shall have obtained the agreement of New National Foam with respect to a Qualifying New National Foam Settlement; (b) The Plan (as defined in Exhibit A, Glossary of Defined Terms), including the settlement of the Estate Causes of Action against the Released Parties and the terms in Exhibit A, without modification (unless agreed to by the Settling Parties in writing), has been approved and confirmed by an order of the Bankruptcy Court in a form reasonably acceptable to the Settling Parties (the "Confirmation Order"), which order shall have become a Final Order; and (c) Payment of all installments of the Guaranteed Cash Payment that have come due on or prior to such date shall have been made in accordance with the schedule set forth above (including any grace period). (d) To facilitate the Insurance Assignment, protect the Settlement Trust, and preserve the assets of the Settlement Trust, Carrier shall have executed the Insurance Cooperation Agreement, which shall be incorporated into and/or attached to the Plan and Confirmation Order. <p>The Parties shall each work in good faith to satisfy the conditions to such settlements.</p> <p>Conditions to Effectiveness of the MDL Class Action Settlements</p> <p>Water Provider Class</p> <p>The settlement with the Water Provider Class shall be effective when the Water Provider Class is approved by the entry of an order in the AFFF MDL, in form and substance consistent with this term sheet and otherwise reasonably acceptable to the Settling Parties, which order has become a Final Order.</p> <p>Airport Class</p> <p>The settlement with the Airport Class shall be effective when the Airport Class is approved by entry of an order in the AFFF MDL, in form and substance consistent with this term sheet and otherwise reasonably acceptable to the Settling Parties, which order has become a Final Order.</p> <p>The Parties shall each work in good faith to satisfy the conditions to such settlement.</p> <p>For the avoidance of doubt, if the Conditions to the MDL Class Action Settlements are not met, the Settling Parties shall nevertheless pursue and support the Estate Claims Settlement pursuant to the Plan. Similarly, if the Conditions to the Estate Claims Settlement are not met, the Settling Parties shall still pursue and support the MDL Class Action Settlements in the AFFF MDL.</p> <p>Escrowed Payments and Release</p> <ul style="list-style-type: none"> i. Notwithstanding the foregoing, (a) the Guaranteed Cash Payment shall be made into an interest-bearing escrow account within the time frames set forth above; and (b) the MDL Class Action Settlement Payment shall be made into one or more interest-bearing escrow accounts within the time frames set forth below. ii. Upon the Estate Claims Settlement Effective Date, the Guaranteed Cash Payment and all interest accrued thereon (net of all fees and expenses payable to the escrow agent) shall be released from escrow to the Estate or the Settlement Trust, as applicable, in accordance with the Plan. For the avoidance of doubt, if the Estate Claims Settlement Effective Date does not occur, then any escrowed Guaranteed Cash Payment and all interest accrued thereon (net of all fees and expenses payable to the escrow agent) shall be returned to Carrier (and the Net Sale Proceeds, including any earnouts and all interest accrued thereon, shall remain in escrow pending further order of the Bankruptcy Court). iii. If the Conditions to Effectiveness of the MDL Class Action Settlements set forth above are met, the MDL Class Action Settlement Payment and all interest accrued thereon (net of all fees and expenses payable to the escrow agent) shall be released to the applicable class settlement fund consistent with applicable AFFF MDL orders. For the avoidance of doubt, if the Conditions to Effectiveness of the MDL Class Action Settlements are not met, then the escrowed MDL Class Action Settlement Payment and all interest accrued thereon (net of all fees and expenses payable to the escrow agent) (related to the respective Class whose Conditions to Settlement were not met) shall be returned to Carrier.

<p>MDL Class Action Settlements</p> <p>The Water Provider Claims and the Airport Claims (each as defined in Exhibit A, Glossary of Defined Terms) shall be resolved for an aggregate amount of \$190 million (the “MDL Class Action Settlement Payment”) as part of two opt-out class action settlements, to be executed by the Settling Parties and implemented in the AFFF MDL; <i>provided</i>, that, as set forth above, the first \$125 million of Net Insurance Proceeds recovered and payable to Carrier also shall be paid or turned over to the applicable class settlement fund or the escrow accounts(s) holding the MDL Action Settlement Payment, and shall be considered part of the MDL Class Action Settlement Payment. The total MDL Class Action Settlement Payment shall be allocated to the Water Provider Payment and the Airport Payment on the following basis: 68% to the Water Provider Payment and 32% to the Airport Payment.</p> <p>Such class action settlement classes shall include:</p> <ul style="list-style-type: none"> • “Water Provider Class,” shall be defined in a manner consistent with the 3M PWS Settlement and shall include at least both: (i) all Public Water Systems that were tested or otherwise analyzed for PFAS and found to contain PFAS at any level prior to the date the Water Provider Settlement Agreement is executed (the “Settlement Date”) and (ii) all other Public Water Systems that as of the Settlement Date: (1) are required to test, monitor, or analyze for certain PFAS under UCMR5; or (2) serve more than 3,300 people according to SDWIS. The claims by the Water Provider Class are referred to herein as the “Water Provider Claims.” • “Airport Class” shall be defined to include: <ul style="list-style-type: none"> Category 1: All Airports that are named plaintiffs in lawsuits filed against Carrier or KFI in the AFFF MDL prior to the date of settlement. Category 2: All Airports subject to certification under 14 CFR Part 139, which subjects such Airports to certain aircraft rescue and firefighting provisions. Category 3: All Airports that were tested or otherwise analyzed for PFAS and found to contain PFAS at any level in the soil and/or groundwater underlying such property prior to 6 months after preliminary approval. Category 4: All other Airports (i.e., any Airports not otherwise included in Categories 1, 2, or 3). <p>For the avoidance of doubt, the Airport Class excludes any Airport that is located on real property owned by a state, the federal government or a tribal government. The claims comprising the Airport Class are referred to herein as the “Airport Claims.”</p> <p>Water Provider Class</p> <ul style="list-style-type: none"> • In its sole discretion, Carrier can exercise its termination right with respect to the settlement with the Water Provider Class if any of the Water Provider Claimants Participation Thresholds, with such participation thresholds reflected in a Supplemental Agreement among the Settling Parties that will be filed under seal, are not met. Only members of the Water Provider Class shall count as opt outs for purposes of calculating the Water Provider Claimants Participation Thresholds and entities that are not class members that purport to opt-out as a precaution or otherwise shall not count. • If the Water Provider Claimants Participation Thresholds are met or if Carrier elects (in its discretion) to waive its termination right, then Carrier shall pay \$129.2 million, plus 68% of Net Insurance Proceeds recovered and payable to Carrier (i.e., up to \$85 million) to the consenting holders of the Water Provider Claims on account of the resolution of and in exchange for the full and final release of all Claims against Carrier held directly by such holders in the AFFF MDL by entry of a Final Order (combined, the “Water Provider Payment”). • The PEC shall have the discretion to allocate the Water Provider Payment among the different members of the Water Provider Class. <p>Airport Class</p> <ul style="list-style-type: none"> • In its sole discretion, Carrier can exercise its termination right with respect to the settlement with the Airport Class if any of the Airport Claimants Participation Thresholds, with such participation thresholds reflected in a Supplemental Agreement among the Settling Parties that will be filed under seal, are not met. <p>Only members of the Airport Class shall count as opt outs for purposes of calculating the Airport Claimants Participation Thresholds and entities that are not class members that purport to opt-out as a precaution or otherwise shall not count.</p>	
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- If the Airport Claimants Participation Thresholds are met or if Carrier elects (in its discretion) to waive its termination right, then Carrier shall pay \$60.8 million, plus 32% of the Net Insurance Proceeds recovered and payable to Carrier (i.e., up to \$40 million) to the consenting holders of the Airport Claims on account of the resolution of and in exchange for the full and final release of all Claims against Carrier held directly by such holders in the AFFF MDL by entry of a Final Order (combined, the "Airport Payment").
- The PEC shall have the discretion to allocate the Airport Payment among the different members of the Airport Class.

Documents reflecting the number of opt outs and the participation percentages for the Water Provider Class and the Airport Class shall be filed under seal with the AFFF MDL.

The MDL Class Action Settlement Payment shall be paid on the following payment schedule:

- The later of (i) January 31, 2025 or (ii) ten (10) days after preliminary approval of the Water Provider Class and the Airport Class (as applicable):
 - o 35% of the MDL Class Action Settlement Payment (the "First MDL Payment Installment"), reduced by the initial \$5 million payment noted below.
- On the one year anniversary of the First MDL Payment Installment
 - o 35% of the MDL Class Action Settlement Payment
- On the two year anniversary of the First MDL Payment Installment
 - o 30% of the MDL Class Action Settlement Payment

The mechanics of the settlements with the Water Provider Class and the Airport Class, and the determination of the claims of each class member, shall be consistent with water provider class settlements previously approved in the AFFF MDL.

Within 10 business days of preliminary class approval of the Water Provider Class settlement, Carrier will pay \$5 million, which amount shall be non-refundable, to cover the administrative costs and expenses associated with obtaining the class approvals necessary to effectuate the settlements with the Water Provider Class and the Airport Class. The payment of such administrative costs and expenses shall be considered part of the MDL Class Action Settlement Payment (and shall be credited against the First MDL Payment Installment as described above).

Subject to any necessary approvals from the AFFF MDL court, the MDL Class Action Settlement Payment shall be subject to a common benefit assessment for attorney fees of 8% *plus* reasonable costs in accordance with the AFFF MDL orders governing such assessments. Carrier will not oppose any application by the PEC for any such common benefit assessment; *provided*, however, that AFFF MDL court approval of any such assessment shall not be a condition to the MDL Class Action Settlement.^{4,5}

Settlement Trust	<p>The Settlement Trust shall be governed by 3 independent directors or trustees selected by the Committee, after consultation with KFI. The Settlement Trust shall be administered in the manner to be set forth in the Plan and approved by the Bankruptcy Court pursuant to the Confirmation Order. The trustees shall act as fiduciaries for all beneficiaries of the Settlement Trust(s). The initial trustees of the Settlement Trust(s) shall be identified in the Plan or the Plan Supplement.</p> <p>Eligible Claims shall be paid in a manner consistent with the Plan, Confirmation Order, and the TDPs. The Settlement Trust shall assume responsibility to pay Channeled AFFF Claims. For the avoidance of doubt, all Allowed General Unsecured Claims that are not Channeled AFFF Claims in the Chapter 11 Case shall be paid by a separate Settlement Trust, on the terms set forth in the Plan.</p>
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⁴ The definitions of "Public Water System" and "Settlement Class" shall be the same as the 3M PWS Settlement.

⁵ "Airport" shall be defined to include: (1) all airports categorized by the Federal Aviation Administration ("FAA") in the National Plan of Integrated Airport Systems, including all airports that have been issued operating certificates by the FAA pursuant to 14 CFR Part 139; and (2) any facility operated on airport property, including any firefighter training facility, whether or not operated by the airport itself.

Exhibit C

Plan Term Sheet

THIS PLAN TERM SHEET IS NOT A SOLICITATION OF ACCEPTANCES OF A CHAPTER 11 PLAN WITHIN THE MEANING OF SECTION 1125 OF THE BANKRUPTCY CODE. ANY SUCH SOLICITATION WILL OCCUR ONLY AFTER BANKRUPTCY COURT APPROVAL OF A DISCLOSURE STATEMENT AND IN COMPLIANCE WITH APPLICABLE LAW. NOTHING CONTAINED IN THIS PLAN TERM SHEET SHALL BE AN ADMISSION OF FACT OR LIABILITY.

THIS PLAN TERM SHEET IS THE PRODUCT OF SETTLEMENT DISCUSSIONS AMONG THE PARTIES HERETO. ACCORDINGLY, THIS PLAN TERM SHEET IS PROTECTED BY RULE 408 OF THE FEDERAL RULES OF EVIDENCE AND ANY OTHER APPLICABLE STATUTES OR DOCTRINES PROTECTING THE USE OR DISCLOSURE OF CONFIDENTIAL SETTLEMENT DISCUSSIONS.

In re: KFI Wind-Down Corp.

Plan Term Sheet

This Plan Term Sheet, which is Exhibit C to the Settlement and Plan Support Agreement dated October 18, 2024 (the "PSA"), by and among the Debtor, Carrier, the Committee, and the MDL PEC (each, a "Settling Party" and, collectively, the "Settling Parties"), describes certain proposed terms of the Debtor's Plan, which shall be consistent with the terms of this Agreement.

Plan Term Sheet, the PSA, and agree the exhibits and schedules annexed hereto and thereto and shall implement, among other things, the Estate Claims Settlement. This Plan Term Sheet incorporates the rules of construction set forth in section 102 of the Bankruptcy Code. Capitalized terms used but not otherwise defined herein have the meanings ascribed to abide by the provisions hereof: them in Exhibit A, Glossary of Defined Terms.

Jurgen Timperman

Date: _____

I. Treatment of Allowed Claims and Interests

Overview	<p>On the Effective Date, or as soon as is reasonably practicable thereafter, each holder of an Allowed Claim or Interest, as applicable, shall receive the treatment provided for under the Plan, which shall be consistent with the terms of this Plan Term Sheet, in full and final satisfaction, settlement, release, injunction, and discharge, as applicable, of and in exchange for such holder's Allowed Claim or Interest.</p> <p>The Settling Parties agree to cooperate in good faith in connection with the negotiation, drafting, execution, delivery, filing, and prosecution of the Definitive Documents, which will include, for the avoidance of doubt, the treatment, classification, and allocation of value to holders of Allowed Claims and Interests.</p>
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Administrative, Priority Tax, Other Priority, and Secured Claims	Except to the extent the holder agrees to less favorable treatment, all Allowed Administrative Claims, Priority Tax Claims, Other Priority Claims, and Secured Claims, if any, shall be paid in full in cash on or promptly after the Effective Date, or in the ordinary course of business as and when due, or otherwise receive treatment consistent with the provisions of section 1129 of the Bankruptcy Code.
Classification and Treatment of Non-AFFF Claims	All Non-AFFF Claims (including General Unsecured Claims) other than Administrative Claims, Priority Tax Claims, Other Priority Claims, and Secured Claims, if any, shall be administered and liquidated by a Settlement Trust, which for the avoidance of doubt, may be the Liquidating Estate, on the terms set forth in the Plan. The payment percentage for General Unsecured Claims shall not be greater than the payment percentage for AFFF Claims.
Classification and Treatment of Channeled AFFF Claims	On the Effective Date, all AFFF Claims against the Debtor shall be channeled exclusively to, and all of the Debtor's liability for such Claims shall be assumed by, the Settlement Trust to be resolved in accordance with the Plan and the Settlement Trust Documents. The Plan may provide for the separate classification of different types of AFFF Claims.
Affiliate Claims and Interests	All Claims held by an Affiliate of the Debtor against the Debtor and all Interests in the Debtor shall be cancelled, released, and extinguished.
I. Settlement Trust	
Settlement Trust	<p>The Settlement Trust shall be created as of the Effective Date. All Channeled AFFF Claims against the Debtor shall be channeled exclusively to the Settlement Trust. The Settlement Trust shall be governed by the terms of the Settlement Trust Documents and the Plan, and all eligible AFFF Claims shall be allowed and paid in a manner consistent with the Plan, Confirmation Order, and the TDPs.</p> <p>The Settlement Trust will be automatically appointed on the Effective Date as a representative of the Debtor's Estate pursuant to sections 1123(a)(5), (a)(7), and (b)(3)(B) of the Bankruptcy Code. The Settlement Trust will have the exclusive authority and power to: among other things, (a) administer, object to, and settle Channeled AFFF Claims; (b) dispose of Settlement Trust Assets, (c) make distributions to holders of Allowed Channeled AFFF Claims in accordance with the Plan and the TDPs, and (d) carry out the provisions of the Plan relating to the Settlement Trust and the Channeled AFFF Claims, including commencing, prosecuting, and settling all Estate Retained Causes of Action and Insurance Actions for the benefit of Channeled AFFF Claims. The Plan and the Confirmation Order shall provide that from and after the Effective Date, the Settlement Trust shall succeed to all of the rights and powers of the Debtor and its Estate with respect to all Estate Retained Causes of Action and Insurance Actions, and the Settlement Trust shall be substituted and will replace the Debtor, its Estate, and any official committee appointed in the Chapter 11 Case, in all such Estate Retained Causes of Action and Insurance Actions, whether or not such claims are pending or filed in litigation. Notwithstanding anything provided herein, the Settlement Trust administering Channeled AFFF Claims shall not assume or be responsible for any Non-AFFF Claims involving environmental remediation or other similar obligations.</p> <p>After the Effective Date, no holder of any Channeled AFFF Claim shall have any right whatsoever at any time to assert such Channeled AFFF Claim against the Debtor or any Released Party.</p>

Settlement Trust Beneficiaries	Beneficiaries of the Settlement Trust administering Allowed Channeled AFFF Claims shall be all holders of Allowed Channeled AFFF Claims. For the avoidance of doubt, any party that receives a release under the Estate Claims Settlement or the New National Foam Release shall be barred from being a beneficiary of or receiving a distribution on account of a Claim from the Settlement Trust administering Allowed Channeled AFFF Claims. In no circumstance may such party assert or hold a claim against the Settlement Trust, including for indemnification, contribution, or otherwise.
Settlement Trust Assets	The Settlement Trust(s) shall be funded with the Settlement Trust Assets.
Insurance Assignment	On the Effective Date, the Debtor shall transfer to the Settlement Trust all its rights in connection with (a) the Insurance Actions, (b) the Insurance Action Recoveries, (c) any Insurance Settlement Agreement, and (d) all other rights, claims, benefits, or Causes of Action it has with respect to the Insurance Policies (but not the policies themselves), and the assignment of the same rights with respect to the Insurance Policies by Carrier and the Debtor to the Settlement Trust. The Insurance Assignment shall include the representations attested to by RTX as set forth in Exhibit 1 to the Glossary of Defined Terms.
Governance of Settlement Trust	The Settlement Trust shall be governed by 3 independent directors or trustees selected by the Committee, after consultation with KFI. The Settlement Trust shall be administered in the manner to be set forth in the Plan, and approved by the Bankruptcy Court pursuant to the Confirmation Order. The trustees shall act as fiduciaries for all beneficiaries of the Settlement Trust(s). The initial trustees of the Settlement Trust(s) shall be identified in the Plan or the Plan Supplement.
I. Additional Plan Terms	
Releases and Injunction	The Plan will include the release, injunction, channeling, and exculpation provisions set forth on Exhibit A to the PSA.

Adversary Proceeding	The Debtor, the Committee, and to the extent the <i>Motion to Intervene in Adversary Proceeding</i> [Adv. No. 23-50758; Docket No. 490] has been granted, Carrier, agree to move to stay the Adversary Proceeding. If the Adversary Proceeding is not stayed, or if costs and attorneys fees are nevertheless incurred relating to the Adversary Proceeding, or any other Debtor initiated Insurance Action, the Estate shall pay the costs and expenses associated with the Adversary Proceeding, or any other Debtor initiated Insurance Action, and will be reimbursed from future insurance recoveries before payment of Net Insurance Proceeds to any party.
Executory Contracts and Unexpired Leases	On the Effective Date, each executory contract and unexpired lease of the Debtor not previously assumed shall be deemed rejected unless such contract or lease is otherwise assumed or the subject of a motion to be assumed.
Conditions Precedent to Effective Date	<p>The occurrence of the Effective Date shall be subject to customary conditions precedent including the following conditions, unless otherwise agreed by the Settling Parties:</p> <ul style="list-style-type: none"> • the Bankruptcy Court shall have determined that the Estate Claims Settlement is a fair, equitable, and reasonable compromise, in the best interests of the Debtor's estate, the product of good faith, arms'-length negotiations, and satisfies all applicable requirements of the Bankruptcy Code and the Federal Rules of Bankruptcy Procedure, including Bankruptcy Rule 9019; • the Bankruptcy Court shall have determined that the releases set forth in the Estate Claims Settlement Agreement and Plan are an integral component of the Estate Claims Settlement and that the Estate Claims Settlement is fair, equitable, reasonable, in the best interests of the Debtor's estate, and consistent with all applicable provisions of the Bankruptcy Code; • the Bankruptcy Court shall have determined that the Estate Claims Settlement is a good faith settlement that bars any Cause of Action by a non-Released Party against any Released Party for contribution, for indemnification, or otherwise seeking to recover any amounts paid by or awarded against that non-Released Party and paid or awarded to any holder of a Claim by way of settlement, judgment, or otherwise.

	<p>on any Claim that would be a Released Claim were such non-Released Party a Released Party to the extent that a good-faith settlement has such an effect under applicable law;</p> <ul style="list-style-type: none"> the New National Foam Release and all related releases (which shall include, but not be limited to, a release of Angus International Safety Group Limited's claim filed in the Chapter 11 Case) shall have been approved by the Court and the subject of a Final Order (which for the avoidance of doubt may be through a Final Order approving the Plan); the PSA shall remain in full force and effect and shall not have been terminated with respect to the Estate Claims Settlement and the parties thereto shall be in compliance therewith; the Bankruptcy Court shall have entered the Confirmation Order in form and substance consistent with the PSA, which shall not be subject to any stay and shall not have been modified or vacated on appeal and the Confirmation Order shall have become a Final Order; all Definitive Documents contemplated by the PSA shall (i) be consistent with the PSA and otherwise approved by the applicable parties thereto consistent with their respective consent and approval rights set forth therein and (ii) have been executed or deemed executed and delivered by each party thereto, and any conditions precedent related thereto shall have been satisfied or waived by the applicable party or parties; the Settlement Trust(s) shall be formed and validly existing; all actions, documents and agreements necessary to implement and consummate the Plan as mutually agreed to by the Debtor and Settling Parties shall have been effected and executed; the Bankruptcy Court shall have determined that the Plan, the Plan Documents, and the Confirmation Order are binding on all parties in interest to the extent provided therein; the Bankruptcy Court shall have determined that the proposed governance for the Settlement Trust is appropriate, and that the TDPs are fair and reasonable based on the evidentiary record offered to the Bankruptcy Court and are proposed in good faith; the Bankruptcy Court shall have authorized the Insurance Assignment by the Debtor to the Settlement Trust as provided in the Plan, notwithstanding any terms of any policies or provisions of non-bankruptcy law that prohibit the delegation, assignment, or other transfer of such rights, and the Bankruptcy Court has determined that the Settlement Trust is a proper defendant for all holders of all applicable Claims against the Debtor and/or Carrier that are settled pursuant to the Estate Claims Settlement Agreement or the MDL Class Action Settlement Agreements to assert liability to trigger and pursue such insurance rights and that the Settlement Trust is entitled to pursue insurance coverage for all other AFFF Claims asserted against Carrier or the Debtor, consistent with the Insurance Assignment and the agreement on allocation set forth in the section entitled "Insurance" in the Settlement Term Sheet; the Bankruptcy Court shall have determined that the Plan is proposed in good faith and is sufficient to satisfy the requirements of section 1129(a)(3) of the Bankruptcy Code; the Bankruptcy Court shall have determined that the injunctions set forth in the Plan, including the Channeling Injunction and Insurance Entity Injunction, are essential to the Plan and the Estate Claims Settlement, appropriately tailored to implement the applicable provisions of the Estate Claims Settlement and the Plan, and consistent with all applicable provisions of the Bankruptcy Code; the Bankruptcy Court shall have entered an order approving the Cooperation Agreement; and the Bankruptcy Court shall have determined that it may properly, and upon the Effective Date, retain jurisdiction over matters arising in, under, and related to the Chapter 11 Case, including the Plan and Plan Documents and shall retain non-exclusive jurisdiction over any Insurance Action including the Adversary Proceeding. <p>For the avoidance of doubt, neither acceptance, approval, nor effectiveness of the MDL Class Actions Settlements (nor any other condition to or relating to such settlements) shall be a condition to effectiveness of the Plan.</p>
Other Customary Plan Provisions	<p>The Plan will provide for other standard and customary provisions, including in respect of the cancellation of existing Claims against, or Interests in, the Debtor, the vesting of assets, release of liens, , and the retention of jurisdiction by the Bankruptcy Court.</p> <p>The Committee shall remain in situ until such time as the Confirmation Order becomes a Final Order and the Effective Date occurs.</p>
Amendments	Unless agreed to in writing by all Settling Parties, this Plan Term Sheet may be amended only as expressly

allowed herein or otherwise permitted by the PSA.

IV. Wind-Up of the Debtor

Plan Administration	<p>The Estate after the Effective Date ("Liquidating Estate") shall be administered by the board of directors of the post-Effective Date Debtor, which shall be composed of Steve Hannon and Alex Greene (the "Liquidating Trustees"), and vested with sole authority to administer the Liquidating Estate. All Claims other than General Unsecured Claims and AFFC Claims shall be administered by the Liquidating Estate.</p>
Wind-Down Reserve	<p>The Liquidating Estate shall establish and maintain a reserve account to administer the wind-down and dissolution of the Liquidating Estate, including the payment of Allowed Professional Compensation Claims and other costs and expenses of the post-Effective Date Debtor ("Wind-Down Reserve"); <i>provided</i>, that, the Wind-Down Reserve shall be funded consistent with an Estate wind-down budget, which shall provide for the payment of Allowed Administrative Claims, Priority Tax Claims, Other Priority Claims, Secured Claims, and any other Claims or administrative expenses not being administered by the Settlement Trust, and shall be reasonably acceptable to and shared with all Settling Parties upon request (the "Wind-Down Budget").</p> <p>The Wind-Down Reserve shall be funded with the following sources: (a) all Remaining Estate Funds; (b) if the Remaining Estate Funds were to be exhausted, the Net Sale Proceeds in an amount necessary to fund the Wind-Down Budget; <i>provided</i>, that, if the Effective Date and Estate Claims Settlement Effective Date do not occur, any amounts withdrawn by the Debtor from the Net Sale Proceeds shall be deducted from KFI's allocated portion of the Net Sale Proceeds (as to be determined by the Bankruptcy Court or pursuant to an agreement with Carrier subject to Bankruptcy Court approval); and (c) if the Remaining Estate Funds and Net Sale Proceeds were to be exhausted, a portion of the Guaranteed Cash Payment released on the Effective Date, and after the Effective Date, the remaining Settlement Trust Assets.</p> <p>The Wind-Down Reserve shall be maintained independent of, and shall not provide funding for, the Settlement Trust(s). Any funds remaining in the Wind-Down Reserve after payment of wind-down costs and expenses shall be transferred to Carrier upon completion of the wind-down of the Liquidating Estate, pursuant to the Estate Claims Settlement.</p>

Exhibit 15

July/October 25, 2024

Securities and Exchange Commission
100 F Street, N.E.
Washington, DC 20549

Commissioners:

We are aware that our report dated July 25, 2024 October 25, 2024 on our review of interim financial information of Carrier Global Corporation, which appears in this Quarterly Report on Form 10-Q, is incorporated by reference in the Registration Statements on Form S-3 (No. 333-237157) and Form S-8 (No. 333-237207) of Carrier Global Corporation.

Very truly yours,

/s/ PricewaterhouseCoopers LLP

Miami, Florida

:100%">

Exhibit 31.1

CERTIFICATION

I, David Gitlin, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Carrier Global Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **July** October 25, 2024

/s/David Gitlin

David Gitlin

Chairman and Chief Executive Officer

Exhibit 31.2

CERTIFICATION

I, Patrick Goris, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Carrier Global Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **July** October 25, 2024

/s/Patrick Goris

Patrick Goris

Senior Vice President and Chief Financial Officer

Exhibit 31.3

CERTIFICATION

I, Kyle Crockett, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Carrier Global Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **July** **October** 25, 2024

/s/Kyle Crockett

Kyle Crockett

Vice President, Controller and Chief Accounting Officer

Exhibit 32

Section 1350 Certifications
Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
(Subsections (a) and (b) of Section 1350, Chapter 63 of Title 18, United States Code)

Pursuant to section 906 of the Sarbanes-Oxley Act of 2002 (subsections (a) and (b) of section 1350, chapter 63 of title 18, United States Code), each of the undersigned officers of Carrier Global Corporation, a Delaware corporation (the "Corporation"), does hereby certify that:

The Quarterly Report on Form 10-Q for the quarter ended **June 30, 2024** **September 30, 2024** (the "Form 10-Q") of the Corporation fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934 and information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Corporation.

Date: **July** **October** 25, 2024

/s/David Gitlin

David Gitlin
Chairman and Chief Executive Officer

Date: **July** **October** 25, 2024

/s/Patrick Goris

Patrick Goris
Senior Vice President and Chief Financial Officer

Date: **July** **October** 25, 2024

/s/Kyle Crockett

Kyle Crockett
Vice President, Controller and Chief Accounting Officer

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