

REFINITIV

## DELTA REPORT

### 10-Q

BELFB - BEL FUSE INC /NJ

10-Q - MARCH 31, 2024 COMPARED TO 10-Q - SEPTEMBER 30, 2023

The following comparison report has been automatically generated

**TOTAL DELTAS** 1394

■ CHANGES	227
■ DELETIONS	610
■ ADDITIONS	557

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(MARK ONE)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended **September 30, 2023** **March 31, 2024**

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 000-11676

BEL FUSE INC.

(Exact name of registrant as specified in its charter)

\_\_\_\_\_  
New Jersey

(State of incorporation)

\_\_\_\_\_  
22-1463699

(I.R.S. Employer Identification No.)

300 Executive Drive, Suite 300

West Orange, NJ 07052

**(201) 432-0463**

(Address of principal executive offices and zip code)

(Registrant's telephone number, including area **code**) **code:** **(201) 432-0463**

Securities registered pursuant to Section 12(b) of the Act:

<i>Title of Each Class</i>	<i>Trading Symbol</i>	<i>Name of Exchange on Which Registered</i>
Class A Common Stock (\$0.10 par value)	BELFA	Nasdaq Global Select Market
Class B Common Stock (\$0.10 par value)	BELFB	Nasdaq Global Select Market

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes

No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

Yes

No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated  
filer

Accelerated  
filer

Non-accelerated  
filer

Smaller reporting  
company

Emerging growth  
company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes

No

Title of Each Class	Number of Shares of Common Stock Outstanding
	as of <i>November 26, 2023, 2024</i>
Class A Common Stock (\$0.10 par value)	<i>2,141,589</i> <i>2,123,686</i>
Class B Common Stock (\$0.10 par value)	<i>10,630,760</i> <i>10,496,271</i>

BEL FUSE INC. AND SUBSIDIARIES

FORM 10-Q INDEX

	Page
<b>Part I</b>	
Financial Information	
Item 1. <a href="#">Financial Statements (unaudited)</a>	2
<a href="#">Condensed Consolidated Balance Sheets (unaudited) as of September 30, 2023 March 31, 2024 and December 31, 2022</a>	2
<a href="#">Condensed Consolidated Statements of Operations (unaudited) for the Three and Nine Months Ended September 30, March 31, 2024 and 2023 and 2022</a>	3
<a href="#">Condensed Consolidated Statements of Comprehensive Income (unaudited) for the Three and Nine Months Ended September 30, March 31, 2024 and 2023 and 2022</a>	4
<a href="#">Condensed Consolidated Statements of Stockholders' Equity (unaudited) for the Three and Nine Months Ended September 30, March 31, 2024 and 2023 and 2022</a>	5
<a href="#">Condensed Consolidated Statements of Cash Flows (unaudited) for the Nine Three Months Ended September 30, March 31, 2024 and 2023 and 2022</a>	6
<a href="#">Notes to Condensed Consolidated Financial Statements (unaudited)</a>	7 - 17
Item 2. <a href="#">Management's Discussion and Analysis of Financial Condition and Results of Operations</a>	18 - 24
Item 3. <a href="#">Quantitative and Qualitative Disclosures About Market Risk</a>	24
Item 4. <a href="#">Controls and Procedures</a>	24
<b>Part II</b>	
Other Information	
Item 1. <a href="#">Legal Proceedings</a>	24

Item 1A.	<a href="#">Risk Factors</a>	<a href="#">24</a>
Item 2.	<a href="#">Unregistered Sales of Equity Securities and Use of Proceeds and Issuer Purchases of Equity Securities</a>	<a href="#">25</a>
Item 3.	<a href="#">Defaults Upon Senior Securities</a>	<a href="#">25</a>
Item 4.	<a href="#">Mine Safety Disclosures</a>	<a href="#">25</a>
Item 5.	<a href="#">Other Information</a>	<a href="#">25</a>
Item 6.	<a href="#">Exhibits</a>	<a href="#">26</a>
	<a href="#">Signatures</a>	<a href="#">27</a>

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#### CAUTIONARY NOTICE REGARDING FORWARD-LOOKING INFORMATION

The terms the "Company," "Bel," "we," "us," and "our" as used in this report refer to Bel Fuse Inc. and its consolidated subsidiaries unless otherwise specified.

The Company's consolidated operating results are affected by a wide variety of factors that could materially and adversely affect revenues and profitability, including the risk factors described in Item 1A of our Annual Report on Form 10-K for the fiscal year ended [December 31, 2022](#) [December 31, 2023](#) (our [2022](#) [2023](#) Annual Report on Form 10-K), and the risks and other factors described in this and our other Quarterly Reports on Form 10-Q, and in our other reports and documents that we have filed or may file from time to time with the Securities and Exchange Commission ("SEC"). As a result of these and other factors, the Company may experience material fluctuations in future operating results on a quarterly or annual basis, which could materially and adversely affect its business, consolidated financial condition, operating results, and common stock prices. Furthermore, this document and other reports and documents filed by the Company with the SEC contain certain forward-looking statements under the Private Securities Litigation Reform Act of 1995 ("Forward-Looking Statements") with respect to the business of the Company. Forward-Looking Statements are necessarily subject to risks and uncertainties, many of which are outside our control, that could cause actual results to differ materially from these statements. Forward-Looking Statements can be identified by such words as "anticipates," "believes," "plan," "assumes," "could," "should," "estimates," "forecasts," "projects," "expects," "intends," "potential," "seek," "predict," "may," "will" and similar references to future periods. All statements other than statements of historical facts included in this report regarding our strategies, prospects, financial condition, operations, costs, plans and objectives and regarding the anticipated or likely impact of COVID-19 including regarding the continuing, lasting, consequential or related impacts and uncertainties resulting from the associated pandemic are Forward-Looking Statements.

These Forward-Looking Statements are subject to certain risks and uncertainties, including those detailed in Item 1A of our [2022](#) [2023](#) Annual Report on Form 10-K, and the risks and other factors described in this and our other Quarterly Reports on Form 10-Q, and in our other reports and documents that we have filed or may file from time to time with the SEC, which could cause actual results to differ materially from these Forward-Looking Statements. Any Forward-Looking Statements are qualified in the entirety by reference to such risk factors discussed throughout our [2022](#) [2023](#) Annual Report on Form 10-K, in this and our other Quarterly Reports on Form 10-Q and as described in our other reports and documents filed from time to time with the SEC. Some of the risks, uncertainties and assumptions that could cause actual results to differ materially from estimates or projections contained in the Forward-Looking Statements include but are not limited to:

- the market concerns facing our customers, and risks for the Company's business in the event of the loss of certain substantial customers;
- the continuing viability of sectors that rely on our products;
- the effects of business and economic conditions;
- conditions, and challenges impacting the impact of public health crises (such as the ongoing governmental, social and economic effects and ultimate impact of COVID-19); macroeconomic environment generally and/or our industry in particular;
- the effects of rising input costs, and cost changes generally, including the potential impact and effects of inflationary pressures;
- difficulties associated with integrating previously acquired companies;

- capacity and supply constraints or difficulties, including supply chain constraints or other challenges;
- the impact of public health crises (such as the governmental, social and economic effects of COVID or other future epidemics or pandemics);
- difficulties associated with the availability of labor, and the risks of any labor unrest or labor shortages;
- risks associated with our international operations, including our substantial manufacturing operations in China; the People's Republic of China (the "PRC");
- risks associated with restructuring programs or other strategic initiatives, including any difficulties in implementation or realization of the expected benefits or cost savings;
- product development, commercialization or technological difficulties;
- the regulatory and trade environment;
- risks associated with fluctuations in foreign currency exchange rates and interest rates;
- uncertainties associated with legal proceedings;
- the market's acceptance of the Company's new products and competitive responses to those new products; and
- the impact of changes to U.S. and applicable foreign legal and regulatory requirements, including tax laws, trade and tariff policies.

The foregoing list sets forth some, but not all, of the factors that could affect our ability to achieve results described in any Forward-Looking Statements, which speak only as of the date of this Quarterly Report on Form 10-Q or the date of the document incorporated by reference into this report. Except as required by law, we assume no obligation and expressly disclaim any duty to publicly release the results of any revisions to these Forward-Looking Statements or otherwise update any Forward-Looking Statement to reflect events or circumstances after the date of this Quarterly Report on Form 10-Q or to reflect the occurrence of unanticipated events. In addition, we cannot assess the impact of each factor on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any Forward-Looking Statements contained in this Quarterly Report on Form 10-Q. Any Forward-Looking Statement made by the Company is based only on information currently available to us and speaks only as of the date on which it is made. All Forward-Looking Statements are expressly qualified in their entirety by the cautionary statements contained in this section.

## PART I. Financial Information

### Item 1. Financial Statements (Unaudited)

**BEL FUSE INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(in thousands, except share and per share data)  
(unaudited)

ASSETS	September 30,		December 31,		March	December
	2023		2022		31, 2024	31, 2023
Current Assets:						
Cash and cash equivalents	\$ 100,225		\$ 70,266		\$ 71,320	\$ 89,371
Accounts receivable, net of allowance of \$1,233 and \$1,552, respectively	94,265		107,274			

Held to maturity U.S. Treasury securities			49,900	37,548
Accounts receivable, net of allowance of \$1,508 and \$1,388, respectively			83,458	84,129
Inventories	139,997	172,465	130,459	136,540
Unbilled receivables	16,654	18,244	9,150	12,793
<b>Assets held for sale</b>	<b>-</b>	<b>1,466</b>		
Other current assets	11,875	11,693	20,052	21,097
Total current assets	363,016	381,408	364,339	381,478
Property, plant and equipment, net	38,193	36,833	36,036	36,533
Right-of-use assets	21,660	21,551	21,328	20,481
Related party note receivable	1,905	-	2,644	2,152
Equity method investment	9,978	-	10,324	10,282
Intangible assets, net	50,662	54,111	47,868	49,391
<b>Goodwill</b>	<b>25,463</b>	<b>25,099</b>		
Goodwill, net			25,347	26,642
Deferred income taxes	11,936	7,281	13,052	11,553
Other assets	36,255	34,183	34,399	33,119
Total assets	<u>\$ 559,068</u>	<u>\$ 560,466</u>	<u>\$ 555,337</u>	<u>\$ 571,631</u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>				
<b>Current Liabilities:</b>				
Accounts payable	\$ 43,984	\$ 64,589	\$ 32,818	\$ 40,441
Accrued expenses	55,256	50,873	36,772	54,657
Operating lease liabilities, current	6,190	5,870	5,730	6,350
Other current liabilities	12,252	14,972	11,181	9,161
Total current liabilities	117,682	136,304	86,501	110,609
<b>Long-term Liabilities:</b>				
Long-term debt	60,000	95,000	60,000	60,000
Operating lease liabilities, long-term	15,551	15,742	15,727	14,212
Liability for uncertain tax positions	19,608	24,798	19,951	19,823
Minimum pension obligation and unfunded pension liability	18,903	18,522	20,174	19,876
Deferred income taxes	973	1,257	1,307	1,456
<b>Other liabilities</b>	<b>4,940</b>	<b>6,497</b>		
Other long-term liabilities			5,020	5,097
Total liabilities	<u>237,657</u>	<u>298,120</u>	<u>208,680</u>	<u>231,073</u>
<b>Commitments and contingencies (see Note 15)</b>				
<b>Stockholders' Equity:</b>				
Preferred stock, no par value, 1,000,000 shares authorized; none issued				
Class A common stock, par value \$.10 per share, 10,000,000 shares authorized; 2,141,589 shares outstanding at each date (net of 1,072,769 restricted treasury shares)	214	214		
Class B common stock, par value \$.10 per share, 30,000,000 shares authorized; 10,630,760 and 10,642,760 shares outstanding at September 30, 2023 and December 31, 2022, respectively (net of 3,218,307 restricted treasury shares)	1,063	1,067		
Treasury stock (unrestricted, consisting of 3,323 Class A shares and 17,342 Class B shares)	(349)	(349)		
Class A common stock, par value \$.10 per share, 10,000,000 shares authorized; 2,130,780 and 2,141,589 shares outstanding at March 31, 2024 and December 31, 2023, respectively (net of 1,072,769 restricted treasury shares)			213	214
Class B common stock, par value \$.10 per share, 30,000,000 shares authorized; 10,574,081 and 10,620,260 shares outstanding at March 31, 2024 and December 31, 2023, respectively (net of 3,218,307 restricted treasury shares)			1,061	1,065
Treasury stock (unrestricted, consisting of 14,132 Class A shares and 115,481 Class B shares)	(6,737)	(454)		

Additional paid-in capital	43,488	40,772	45,069	44,260
Retained earnings	296,365	237,188	322,508	307,510
Accumulated other comprehensive loss	(19,370)	(16,546)	(15,457)	(12,037)
Total stockholders' equity	321,411	262,346	346,657	340,558
Total liabilities and stockholders' equity	\$ 559,068	\$ 560,466	\$ 555,337	\$ 571,631

See accompanying notes to unaudited condensed consolidated financial statements.

**BEL FUSE INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(in thousands, except per share data)  
(unaudited)

	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Net sales	\$ 158,682	\$ 177,739	\$ 499,803	\$ 485,030	\$ 128,090	\$ 172,344
Cost of sales	103,217	126,205	335,137	354,084	80,012	118,680
Gross profit	55,465	51,534	164,666	130,946	48,078	53,664
Research and development costs	5,292	4,877	16,521	14,381	5,215	5,223
Selling, general and administrative expenses	23,717	22,223	74,149	67,216	24,944	25,296
Restructuring charges	2,091	3,969	6,306	4,000	65	3,507
Gains on sale of properties	(147)	(1,596)	(3,819)	(1,596)		
Income from operations	24,512	22,061	71,509	46,945	17,854	19,638
Gain on sale of Czech Republic business	(135)	-	980	-		
Interest expense	(512)	(944)	(2,402)	(2,411)	(434)	(983)
Other expense, net	(96)	(429)	(286)	(2,926)		
Interest income					1,115	107
Other income/expense, net					1,817	(26)
Earnings before provision for income taxes	23,769	20,688	69,801	41,608	20,352	18,736
Provision for income taxes	4,321	4,140	8,006	2,959	4,478	4,164
Net earnings available to common stockholders	\$ 19,448	\$ 16,548	\$ 61,795	\$ 38,649	\$ 15,874	\$ 14,572
Net earnings per common share:						
Class A common share - basic and diluted	\$ 1.46	\$ 1.27	\$ 4.63	\$ 2.95	\$ 1.19	\$ 1.09
Class B common share - basic and diluted	\$ 1.54	\$ 1.34	\$ 4.88	\$ 3.12	\$ 1.26	\$ 1.15
Weighted-average number of shares outstanding:						
Class A common share - basic and diluted	2,142	2,142	2,142	2,144	2,139	2,142
Class B common share - basic and diluted	10,636	10,340	10,636	10,358	10,610	10,639

See accompanying notes to unaudited condensed consolidated financial statements.

**BEL FUSE INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
(in thousands)  
(unaudited)

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2023	2022	2023	2022
Net earnings available to common stockholders	\$ 19,448	\$ 16,548	\$ 61,795	\$ 38,649
Other comprehensive income (loss):				
Currency translation adjustment, net of taxes of (\$13), (\$40), (\$109) and (\$83), respectively	(2,624 )	(8,372 )	(2,857 )	(16,352 )
Unrealized gains (losses) on interest rate swap cash flow hedge, net of taxes of \$0 in all periods presented	96	2,070	(9 )	6,061
Unrealized holding (losses) gains on marketable securities, net of taxes of \$0 in all periods presented	-	(1 )	1	(11 )
Change in unfunded SERP liability, net of taxes of (\$4), (\$18), (\$12) and (\$52), respectively	14	61	41	182
Other comprehensive loss	(2,514 )	(6,242 )	(2,824 )	(10,120 )
Comprehensive income	<b>\$ 16,934</b>	<b>\$ 10,306</b>	<b>\$ 58,971</b>	<b>\$ 28,529</b>

	Three Months Ended	
	March 31,	
	2024	2023
Net earnings available to common stockholders	\$ 15,874	\$ 14,572
Other comprehensive income (loss):		
Currency translation adjustment, net of taxes of \$26, and \$9, respectively	(3,776 )	1,998
Unrealized gains (losses) on interest rate swap cash flow hedge, net of taxes of \$0 in both periods	340	(894 )
Unrealized holding gains on marketable securities, net of taxes of \$0 in both periods	1	1
Change in unfunded SERP liability, net of taxes of (\$4) in both periods	15	13
Other comprehensive (loss) income	(3,420 )	1,118
Comprehensive income	<b>\$ 12,454</b>	<b>\$ 15,690</b>

See accompanying notes to unaudited condensed consolidated financial statements.

**BEL FUSE INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**  
(in thousands, except per share data)

(unaudited)

	Accumulated							Accumulated							
	Other		Class A		Class B		Additional			Other		Class A		Class B	
	Total	Retained Earnings	Comprehensive (Loss) Income	Common Stock	Common Stock	Treasury Stock	Paid-In Capital	Total	Retained Earnings	Comprehensive (Loss) Income	Common Stock	# of Shares	Common Stock		
Balance at December 31, 2022	\$ 262,346	\$ 237,188	\$ (16,546)	\$ 214	\$ 1,067	\$ (349)	\$ 40,772								
Net earnings	14,572	14,572	-	-	-	-	-								
Dividends declared:															
Class A															
Common Stock, \$0.06/share		(128)	(128)	-	-	-	-								
Class B															
Common Stock, \$0.07/share		(747)	(747)	-	-	-	-								
Forfeiture of restricted common stock	-	-	-	-	-	(1)	-	-	-	-	1				
Foreign currency translation adjustment, net of taxes of \$9	1,998	-	1,998	-	-	-	-								
Unrealized losses on interest rate swap cash flow hedge, net of taxes of \$0	(894)	-	(894)	-	-	-	-								
Unrealized holding gains on marketable securities, net of taxes of \$0	1	-	1	-	-	-	-								
Stock-based compensation expense	902	-	-	-	-	-	-	902	-	-	-	-	-	-	-
Change in unfunded SERP liability, net of taxes of (\$4)	13	-	13	-	-	-	-								
Balance at March 31, 2023	278,063	250,885	(15,428)	214	1,066	(349)	41,675								

Balance at											
December											
31, 2023											
Net earnings	27,775	27,775	-	-	-	-	15,874	15,874	-	-	-
Dividends declared:											
Class A											
Common Stock, \$0.06/share	(128)	(128)	-	-	-	-	(129)	(129)	-	-	-
Class B											
Common Stock, \$0.07/share	(742)	(742)	-	-	-	-	(747)	(747)	-	-	-
Issuance of restricted common stock	-	-	-	-	1	-	(1)	-	-	-	-
Forfeiture of restricted common stock	-	-	-	-	(3)	-	3	-	-	-	-
Foreign currency translation adjustment, net of taxes of (\$105)	(2,231)	-	(2,231)	-	-	-	-	-	-	-	-
Unrealized gains on interest rate swap cash flow hedge	789	-	789	-	-	-	-	-	-	-	-
Purchases of common stock	-	-	-	(6,283)	-	-	(1)	(11)	(1)	-	-
Foreign currency translation adjustment, net of taxes of \$26	-	-	-	(3,776)	-	-	(3,776)	-	-	-	-
Unrealized holding gains on interest rate swap cash flow hedge, net of taxes of \$0	-	-	340	-	-	340	-	-	-	-	-
Unrealized holding gains on marketable securities, net of taxes of \$0	-	-	1	-	-	1	-	-	-	-	-

Stock-based compensation expense	950	-	-	-	-	950	804	-	-	-
Change in unfunded SERP liability, net of taxes of (\$4)	14	-	14	-	-	-	15	-	15	-
Balance at June 30, 2023	304,490	277,790	(16,856)	214	1,064	(349)	42,627			
Net earnings	19,448	19,448	-	-	-	-	-			
Dividends declared:										
Class A										
Common Stock,	(128)	(128)	-	-	-	-	-			
\$0.06/share										
Class B										
Common Stock,	(745)	(745)	-	-	-	-	-			
\$0.07/share										
Forfeiture of restricted common stock	-	-	-	(1)	-	-	1			
Foreign currency translation adjustment, net of taxes of (\$13)	(2,624)	-	(2,624)	-	-	-	-			
Unrealized gains on interest rate swap cash flow hedge	96	-	96	-	-	-	-			
Stock-based compensation expense	860	-	-	-	-	860				
Change in unfunded SERP liability, net of taxes of (\$4)	14	-	14	-	-	-	-			
Balance at September 30, 2023	\$ 321,411	\$ 296,365	\$ (19,370)	\$ 214	\$ 1,063	\$ (349)	\$ 43,488			
Balance at March 31, 2024								\$ 346,657	\$ 322,508	\$ (15,457)
								\$ 213	2,131	\$ 1,063

Accumulated						Accumulated								
Other			Class A		Class B		Additional		Other		Class A		Class	Class B
Retained	Comprehensive	Common	Common	Common	Treasury	Paid-In	Retained	Comprehensive	Common	# of	Common	A	B	

	Total	Earnings	(Loss) Income	Stock	Stock	Stock	Capital	Total	Earnings	(Loss) Income	Stock	Shares	Stock
Balance at													
December 31, 2021	\$ 208,743	\$ 187,935	\$ (18,863)	\$ 214	\$ 1,038	-	\$ 38,419						
Balance at								\$ 262,346	\$ 237,188	\$ (16,546)	\$ 214	2,142	\$ 1,067
December 31, 2022													
Net earnings	5,064	5,064	-	-	-	-	-	14,572	14,572	-	-	-	-
Dividends declared:													
Class A Common Stock, \$0.06/share	(129)	(129)	-	-	-	-	-	(128)	(128)	-	-	-	-
Class B Common Stock, \$0.07/share	(727)	(727)	-	-	-	-	-	(747)	(747)	-	-	-	-
Forfeiture of restricted common stock	-	-	-	-	-	(1)	-	1	-	-	-	-	(1)
Foreign currency translation adjustment, net of taxes of (\$12)	(1,216)	-	(1,216)	-	-	-	-						
Unrealized gains on interest rate swap cash flow hedge	2,984	-	2,984	-	-	-	-						
Foreign currency translation adjustment, net of taxes of \$9								1,998	-	1,998	-	-	-
Unrealized losses on interest rate swap cash flow hedge, net of taxes of \$0								(894)	-	(894)	-	-	-
Unrealized holding gains on marketable securities, net of taxes of \$0								1	-	1	-	-	-

Stock-based compensation expense	576	-	-	-	-	576	902	-	-
Change in unfunded SERP liability, net of taxes of (\$17)	61	-	61	-	-	-	-	-	-
Balance at March 31, 2022	215,356	192,143	(17,034)	214	1,037	-	38,996	-	-
Net earnings	17,038	17,038	-	-	-	-	-	-	-
Dividends declared:									
Class A									
Common Stock, \$0.06/share	(129)	(129)	-	-	-	-	-	-	-
Class B									
Common Stock, \$0.07/share	(726)	(726)	-	-	-	-	-	-	-
Forfeiture of restricted common stock	-	-	-	-	(1)	-	1	-	-
Repurchase of treasury stock	(349)	-	-	-	-	-	(349)	-	-
Foreign currency translation adjustment, net of taxes of (\$31)	(6,764)	-	(6,764)	-	-	-	-	-	-
Unrealized gains on interest rate swap cash flow hedge	1,008	-	1,008	-	-	-	-	-	-
Unrealized holding losses on marketable securities, net of taxes of \$0	(12)	-	(12)	-	-	-	-	-	-
Stock-based compensation expense	512	-	-	-	-	-	512	-	-
Change in unfunded SERP liability, net of taxes of (\$17)	61	-	61	-	-	-	-	-	-

Balance at								
June 30, 2022	225,995	208,326	(22,741)	214	1,036	(349)	39,509	
Net earnings	16,548	16,548	-	-	-	-	-	
Dividends declared:								
Class A								
Common Stock,	(128)	(128)	-	-	-	-	-	
\$0.06/share								
Class B								
Common Stock,	(724)	(724)	-	-	-	-	-	
\$0.07/share								
Forfeiture of restricted common stock	-	-	-	(2)	-	2		
Foreign currency translation adjustment, net of taxes of (\$40)	(8,372)	-	(8,372)	-	-	-	-	
Unrealized gains on interest rate swap cash flow hedge	2,070	-	2,070	-	-	-	-	
Unrealized holding losses on marketable securities	(1)	-	(1)	-	-	-	-	
Stock-based compensation expense	584	-	-	-	-	-	584	
Change in unfunded SERP liability, net of taxes of (\$18)	61	-	61	-	-	-	-	
Balance at								
September 30, 2022	\$ 236,033	\$ 224,022	\$ (28,983)	\$ 214	\$ 1,034	\$ (349)	\$ 40,095	
Change in unfunded SERP liability, net of taxes of (\$4)					13	-	13	-
Balance at								
March 31, 2023					\$ 278,063	\$ 250,885	\$ (15,428)	\$ 214 2,142 \$ 1,066

See accompanying notes to unaudited condensed consolidated financial statements.

**BEL FUSE INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)  
(unaudited)

	Nine Months Ended		Three Months Ended	
	September 30,		March 31,	
	2023	2022	2024	2023
<b>Cash flows from operating activities:</b>				
Net earnings	\$ 61,795	\$ 38,649	\$ 15,874	\$ 14,572
Adjustments to reconcile net earnings to net cash provided by operating activities:				
Depreciation and amortization	9,962	11,604	3,684	3,236
Stock-based compensation	2,712	1,672	804	902
Amortization of deferred financing costs	33	34	26	33
Deferred tax benefit	(4,894)	(5,113)	(1,676)	(1,137)
Net unrealized losses (gains) on foreign currency revaluation	130	(494)		
Gains on sale of properties	(3,819)	(1,596)		
Gain on sale of Czech Republic business	(980)	-		
Net unrealized (gains)/losses on foreign currency revaluation			(647)	199
Other, net	(495)	360	(71)	465
<b>Changes in operating assets and liabilities:</b>				
Accounts receivable, net	11,931	(17,851)		
Accounts receivable			725	(1,316)
Unbilled receivables	1,590	(317)	3,644	3,175
Inventories	29,313	(32,574)	5,688	7,652
Accounts payable	(18,674)	4,884	(7,575)	(4,831)
Accrued expenses	4,536	6,678	(16,440)	(6,417)
Accrued restructuring costs	(148)	3,628	(1,254)	2,590
Income taxes payable	2,008	6,380	4,971	3,931
Other operating assets/liabilities, net	(13,575)	8,125	(1,603)	(6,219)
Net cash provided by operating activities	81,425	24,069	6,150	16,835
<b>Cash flows from investing activities:</b>				
Purchases of property, plant and equipment		(9,659)	(5,612)	(2,929)
Purchases of held to maturity and marketable securities			(42,726)	-
Proceeds from held to maturity securities			30,374	-
Payment for equity method investment	(9,975)	-	-	(9,975)
Investment in related-party notes receivable	(1,905)	-		
Proceeds from sale of property, plant and equipment	5,403	1,833		
Proceeds from sale of Czech Republic business	5,063	-		
Investment in related party notes receivable			(492)	-
Proceeds from disposal/sale of property, plant and equipment			192	25
Net cash used in investing activities	(11,073)	(3,779)	(15,581)	(13,711)
<b>Cash flows from financing activities:</b>				
Dividends paid to common stockholders	(2,490)	(2,470)	(837)	(829)

Repayments under revolving credit line	(40,000)	(2,500)		
Borrowings under revolving credit line	5,000	-	-	5,000
Purchase of treasury stock	-	(349)		
Net cash used in financing activities	(37,490)	(5,319)		
Purchases of common stock		(6,283)		-
Net cash (used in) provided by financing activities		(7,120)		4,171
Effect of exchange rate changes on cash and cash equivalents	(2,903)	(5,832)	(1,500)	279
<b>Net increase in cash and cash equivalents</b>	<b>29,959</b>	<b>9,139</b>		
<b>Net (decrease) increase in cash and cash equivalents</b>			<b>(18,051)</b>	<b>7,574</b>
Cash and cash equivalents - beginning of period	70,266	61,756	89,371	70,266
Cash and cash equivalents - end of period	<u>\$ 100,225</u>	<u>\$ 70,895</u>	<u>\$ 71,320</u>	<u>\$ 77,840</u>
Supplementary information:				
Cash paid during the period for:				
Income taxes, net of refunds received	\$ 18,148	\$ 7,496	\$ 978	\$ 976
Interest payments	<u>\$ 3,738</u>	<u>\$ 2,129</u>	<u>\$ 981</u>	<u>\$ 1,415</u>
ROU assets obtained in exchange for lease obligations	<u>\$ 5,887</u>	<u>\$ 6,111</u>	<u>\$ 2,951</u>	<u>\$ 380</u>

See accompanying notes to unaudited condensed consolidated financial statements.

#### BEL FUSE INC. AND SUBSIDIARIES

#### NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

#### 1. BASIS OF PRESENTATION AND ACCOUNTING POLICIES

The condensed consolidated balance sheets and statements of operations, comprehensive income, stockholders' equity and cash flows for the periods presented herein have been prepared by the Company and are unaudited. In the opinion of management, all adjustments (consisting solely of normal recurring adjustments) necessary to present fairly the consolidated financial position, results of operations and cash flows for all periods presented have been made. The results for the three and nine months ended **September 30, 2023** **March 31, 2024** are not necessarily indicative of the results to be expected for the full year. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and footnotes thereto included in the Bel Fuse Annual Report on Form 10-K for the fiscal year ended December 31, **2022** **2023**.

Certain information and footnote disclosures required under accounting principles generally accepted in the United States of America ("U.S. GAAP") have been condensed or omitted from these condensed consolidated financial statements pursuant to the rules and regulations, including the interim reporting requirements, of the U.S. Securities and Exchange Commission ("SEC"). The preparation of condensed consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts and the disclosure of contingent amounts in our condensed consolidated financial statements and accompanying notes. Actual results could differ from these estimates.

The Company's significant accounting policies are summarized in Note 1 to the consolidated financial statements of the Company included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, **2022** **2023**. There were no significant changes to these accounting policies during the **nine** **three** months ended **September 30, 2023** **March 31, 2024**, except as discussed in "Recently Adopted Accounting Standards" below and as follows:

##### Cash, Cash Equivalents and Investments

Cash equivalents include short-term investments in money market funds and certificates of deposit with an original maturity of three months or less when purchased. Accounts at each U.S. institution are insured by the Federal Deposit Insurance Corporation ("FDIC") up to \$250,000. Substantially all of our U.S. cash and cash equivalents balances are in excess of the FDIC insured limit. The Company periodically invests its excess cash in money market funds and U.S. Treasury Bills. The Company's cash and cash equivalents are placed with high credit quality financial institutions.

The Company has held to maturity securities comprised of U.S. Treasury Bills. These investments are classified as held to maturity as the Company has the intent and ability to hold these investments until they mature. The held to maturity securities mature within the next 12 months. The table below shows the amortized costs, associated gross unrealized gains and associated fair value of the held to maturity securities at March 31, 2024:

	Amortized Cost	Gross Unrealized Gain	\$
Held to maturity U.S. Treasury securities	\$ 49,900	\$ 535	\$

In determining the fair value of the Company's held to maturity U.S. Treasury securities, the Company utilized Level 1 inputs of the market price for comparable securities as of March 31, 2024.

#### Investments

We account for non-marketable investments using the equity method of accounting if the investment gives us the ability to exercise significant influence over, but not control, of an investee. Significant influence generally exists if we have an ownership interest representing between 20% and 50% of the voting stock of the investee. Under the equity method of accounting, investments are stated at initial cost and are adjusted for subsequent additional investments and our proportionate share of earnings or losses and distributions.

Equity in earnings of unconsolidated affiliates, in the consolidated statements of operations, reflects our proportionate share of the investee's net income, including any associated affiliate taxes. Our proportionate share of the investee's other comprehensive income (loss), net of income taxes, is recorded in the consolidated statements of stockholders' equity and consolidated statements of comprehensive income. In general, the equity investment in our unconsolidated affiliates is equal to our original equity investment plus our share of those entities' undistributed earnings subsequent to our investment.

We evaluate our equity method investments for impairment at least annually or whenever events or changes in circumstances indicate, in management's judgment, that the carrying value of an investment may have experienced an other-than-temporary decline in value. When evidence of loss in value has occurred, management compares the estimated fair value of the investment to the carrying value of the investment to determine whether an impairment has occurred. If the estimated fair value is less than the carrying value and management considers the decline in value to be other than temporary, the excess of the carrying value over the estimated fair value is recognized in the financial statements as an impairment. See Note 2, "Investment in Innolectric", below, for our discussion on specific equity method investments.

Where we are unable to exercise significant influence over the investee, or when our investment balance is reduced to zero from our proportionate share of losses, the investments are accounted for under the cost method. Under the cost method, investments are carried at cost and adjusted only for other-than-temporary declines in fair value, distributions of earnings, additional investments, or in the case of an observable price change in an orderly transaction for an identical security.

All amounts included in the tables to these notes to condensed consolidated financial statements, except per share amounts, are in thousands.

#### Recently Adopted Accounting Standards

In March 2020, the **FASB** **Financial Accounting Standards Board** ("FASB") issued **ASU** **Accounting Standard Update** ("ASU") 2020-04, **Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting** ("ASU 2020-04"). ASU 2020-04 provides temporary optional guidance on contract modifications and hedging accounting to ease the financial reporting burdens of the market transition from the London Interbank Offered Rate ("LIBOR") to alternative reference rates. In January 2021, the FASB issued ASU 2021-01, which refined the scope of Topic 848 and clarified some of its guidance as part of the FASB's monitoring of global reference rate activities. This updated guidance was effective upon issuance, and the Company was initially allowed to elect to apply the amendments prospectively through December 31, 2022. In December 2022, the FASB issued ASU 2022-06, **Reference Rate Reform (Topic 848), Deferral of the Sunset Date of Topic 848**, which extended the date by which companies could elect to apply the amendments to December 31, 2024. During January 2023, the Company amended its credit agreement and related interest rate swap agreements to transition the reference rate from LIBOR to a Secured Overnight Financing Rate ("SOFR") effective January 31, 2023. In connection with these amendments, the Company adopted ASU 2020-04 in the first quarter of 2023 and elected to apply the relevant practical expedients within the guidance. The adoption of this guidance did not have a material impact on the Company's consolidated financial statements.

7

In June 2016, the FASB issued ASU 2016-13, **Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments** ("ASU 2016-13"), as amended. The new guidance broadens the information that an entity must consider in developing its expected credit loss estimates related to its financial instruments and adds to U.S. GAAP an impairment model that is based on expected losses rather than incurred losses. On January 1, 2023, the Company adopted ASU 2016-13. The adoption of this standard did not have a material impact on the Company's consolidated financial statements.

#### **Accounting Standards Issued But Not Yet Adopted**

In November 2023, the FASB issued ASU 2023-07, **Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures**, which requires a public entity to disclose significant segment expenses and other segment items on an annual and interim basis and provide in interim periods all disclosures about a reportable segment's profit or loss and assets that are currently required annually. Additionally, it requires a public entity to disclose the title and position of the Chief Operating Decision Maker (CODM). The ASU does not change how a public entity identifies its operating segments, aggregates them, or applies the quantitative thresholds to determine its reportable segments. The new standard is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024, with early adoption permitted. A public entity

should apply the amendments in this ASU retrospectively to all prior periods presented in the financial statements. We expect this ASU to only impact our disclosures with no impacts to our results of operations, cash flows and financial condition.

In December 2023, the FASB issued ASU 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures*, which focuses on the rate reconciliation and income taxes paid. ASU 2023-09 requires a public business entity (PBE) to disclose, on an annual basis, a tabular rate reconciliation using both percentages and currency amounts, broken out into specified categories with certain reconciling items further broken out by nature and jurisdiction to the extent those items exceed a specified threshold. In addition, all entities are required to disclose income taxes paid, net of refunds received disaggregated by federal, state/local, and foreign and by jurisdiction if the amount is at least 5% of total income tax payments, net of refunds received. For PBEs, the new standard is effective for annual periods beginning after December 15, 2024, with early adoption permitted. An entity may apply the amendments in this ASU prospectively by providing the revised disclosures for the period ending December 31, 2025 and continuing to provide the pre-ASU disclosures for the prior periods, or may apply the amendments retrospectively by providing the revised disclosures for all periods presented. We expect this ASU to only impact our disclosures with no impacts to our results of operations, cash flows, and financial condition.

## 2. INVESTMENT IN INNOLECTRIC

On February 1, 2023, the Company closed on a noncontrolling (one-third) investment in Germany-based innolectric AG ("innolectric") for consideration of €8.0 million (approximately \$8.8 million as of the February 2023 closing). Transaction costs associated with the Company's investment in innolectric amounted to \$1.3 million and these costs have been recorded as part of the carrying value of the investment. Under the terms of the investment agreement, if innolectric achieves certain EBITDA thresholds within a specified timeframe, the Company would be committed to acquiring the remaining shares of innolectric at that time. The accompanying condensed consolidated balance sheet reflects the fair value as of the February 2023 closing of the initial one-third equity method investment, inclusive of transaction costs, of \$11.0 million, and ~~an other~~ a separate liability of \$1.0 million associated with the net fair value of the put and call options related to the remaining shares pursuant to the agreement in the event certain profitability thresholds are met.

This passive investment creates a strategic alliance that is focused on Electric Vehicles ("EV") on-board power electronics, and in particular next generation fast-charging technology. With no product overlap, this relationship expands the Bel eMobility Power portfolio, further enhancing Bel's competitive position in this emerging field. Our investment in innolectric is accounted for using the equity method and we have determined that the innolectric investment is not a variable interest entity (VIE). Results from this investment have been included in Bel's Power Solution and Protection segment and amounted to ~~losses~~ income of \$0.3 million and \$0.7 million ~~\$0.2 million~~ during the three and nine months ended ~~September 30, 2023, March 31, 2024~~ respectively. The Company adopted a policy to record its share of innolectric's results on a one-month lag on a consistent basis to allow time for innolectric to provide its financial statements to Bel.

### Related Party Transactions

From time to time, the Company provides cash loans to innolectric to fund working capital needs and further business development. During the ~~first nine~~ three months of ended ~~2023, March 31, 2024~~, the Company provided an incremental loan to innolectric in the amount of €0.5 million. As of March 31, 2024 and December 31, 2023, the Company had loans outstanding to innolectric in the aggregate amount of €1.8 ~~2.5~~ million (approximately \$1.9 million ~~\$2.7 million~~ at the ~~September 30, March 31, 2024~~ exchange rate) and €2.0 million (approximately \$2.1 million at the December 31, 2023 exchange rate), respectively. These loans bear interest at a rate of 5% per annum. This balance is shown as a related-party note receivable on the accompanying condensed consolidated balance sheet at ~~September 30, 2023, March 31, 2024~~ and December 31, 2023.

## 3. DIVESTITURE OF SUBSIDIARY

On June 1, 2023, the Company completed its divestment of Bel Stewart s.r.o., a former subsidiary in the Czech Republic which has historically been reported within Bel's Connectivity Solutions segment. The business was sold to PEI Genesis ("PEI") for total consideration of \$5.1 million, subject to working capital adjustments. The divestment of this non-core business was a strategic decision which allows the Connectivity Solutions segment to focus on its main product categories serving customer end markets such as commercial air, defense, industrial and networking which better align with its long-term growth objectives.

The carrying amounts of the major classes of assets and liabilities included as part of the sale were as follows:

	Total
Cash and cash equivalents	\$
Accounts receivable	
Inventories	
Property, plant and equipment	
Other assets	
Accounts payable	
Accrued expenses	
Income taxes payable	

Other current liabilities															
Other long-term liabilities															
Total net assets transferred															
Consideration received															
Gain on sale recognized															\$

#### 4. REVENUE

The following table provides information about disaggregated revenue by geographic region and sales channel, and includes a reconciliation of the disaggregated revenue to our reportable segments:

	Three Months Ended September 30, 2023				Nine Months Ended September 30, 2023				Three Months Ended March 31, 2024			
	Power		Consolidated		Power		Consolidated		Power		Consolidated	
	Solutions and Protection	Connectivity Solutions	Magnetic Solutions		Solutions and Protection	Connectivity Solutions	Magnetic Solutions		Solutions and Protection	Connectivity Solutions	Magnetic Solutions	Cons
<b>By Geographic Region:</b>												
North America												
Europe	\$ 55,262	\$ 42,841	\$ 12,980	\$ 111,083	\$ 182,183	\$ 130,086	\$ 34,680	\$ 346,949	\$ 39,549	\$ 43,884	\$ 6,123	\$
Asia	13,759	7,500	1,545	22,804	43,266	25,462	6,976	75,704	16,333	9,436	1,216	
	5,841	1,430	17,524	24,795	19,685	4,462	53,003	77,150	4,365	965	6,219	
	<u>\$ 74,862</u>	<u>\$ 51,771</u>	<u>\$ 32,049</u>	<u>\$ 158,682</u>	<u>\$ 245,134</u>	<u>\$ 160,010</u>	<u>\$ 94,659</u>	<u>\$ 499,803</u>	<u>\$ 60,247</u>	<u>\$ 54,285</u>	<u>\$ 13,558</u>	<u>\$</u>
<b>By Sales Channel:</b>												
Direct to customer												
Through distribution	\$ 52,507	\$ 31,369	\$ 25,021	\$ 108,897	\$ 174,143	\$ 101,063	\$ 70,700	\$ 345,906	\$ 38,825	\$ 34,070	\$ 9,786	\$
	22,355	20,402	7,028	49,785	70,991	58,947	23,959	153,897	21,422	20,215	3,772	
	<u>\$ 74,862</u>	<u>\$ 51,771</u>	<u>\$ 32,049</u>	<u>\$ 158,682</u>	<u>\$ 245,134</u>	<u>\$ 160,010</u>	<u>\$ 94,659</u>	<u>\$ 499,803</u>	<u>\$ 60,247</u>	<u>\$ 54,285</u>	<u>\$ 13,558</u>	<u>\$</u>
Three Months Ended September 30, 2022				Nine Months Ended September 30, 2022				Three Months Ended March 31, 2023				
Power		Consolidated		Power		Consolidated		Power		Consolidated		
Solutions and Protection	Connectivity Solutions	Magnetic Solutions		Solutions and Protection	Connectivity Solutions	Magnetic Solutions		Solutions and Protection	Connectivity Solutions	Magnetic Solutions	Cons	
<b>By Geographic Region:</b>												
North America												
Europe	\$ 60,267	\$ 37,877	\$ 13,490	\$ 111,634	\$ 155,022	\$ 105,189	\$ 38,616	\$ 298,827	\$ 62,800	\$ 43,013	\$ 10,354	\$
Asia	8,779	9,327	2,535	20,641	29,264	26,895	8,128	64,287	13,599	8,401	2,766	
	7,387	3,049	35,028	45,464	21,961	7,978	91,977	121,916	6,782	1,982	22,647	
	<u>\$ 76,433</u>	<u>\$ 50,253</u>	<u>\$ 51,053</u>	<u>\$ 177,739</u>	<u>\$ 206,247</u>	<u>\$ 140,062</u>	<u>\$ 138,721</u>	<u>\$ 485,030</u>	<u>\$ 83,181</u>	<u>\$ 53,396</u>	<u>\$ 35,767</u>	<u>\$</u>

By Sales Channel:										
Direct to customer										
\$ 48,765	\$ 29,974	\$ 40,362	\$ 119,101	\$ 130,210	\$ 84,571	\$ 105,619	\$ 320,400	\$ 59,614	\$ 33,725	\$ 27,411
Through distribution	27,668	20,279	10,691	58,638	76,037	55,491	33,102	164,630	23,567	19,671
	<u>\$ 76,433</u>	<u>\$ 50,253</u>	<u>\$ 51,053</u>	<u>\$ 177,739</u>	<u>\$ 206,247</u>	<u>\$ 140,062</u>	<u>\$ 138,721</u>	<u>\$ 485,030</u>	<u>\$ 83,181</u>	<u>\$ 53,396</u>
										<u>\$ 35,767</u>

The balances of the Company's contract assets and contract liabilities at September 30, 2023 March 31, 2024 and December 31, 2022 2023 are as follows:

	September 30,		December 31,		March	December
	2023	2022	2022	2024	31,	31,
Contract assets - current (unbilled receivables)	\$ 16,654	\$ 18,244	\$ 9,150	\$ 12,793		
Contract liabilities - current (deferred revenue)	\$ 2,940	\$ 8,847	\$ 2,606	\$ 3,046		

The change in balance of our unbilled receivables from December 31, 2022 2023 to September 30, 2023 March 31, 2024 primarily relates to a timing difference between the Company's performance (i.e. when our product is shipped to a customer-controlled hub) and the point at which the Company can invoice the customer per the terms of the customer contract (i.e. when the customer pulls our product from the customer-controlled hub). Our deferred revenue balance at December 31, 2022 2023 and September 30, 2023 March 31, 2024 primarily relates to customer prepayments on invoices related to surcharges and expedite fees, which will be recorded as revenue in the period in which the related finished goods are shipped to the customer.

#### Transaction Price Allocated to Future Obligations:

The aggregate amount of transaction price allocated to remaining performance obligations that have not been fully satisfied as of March 31, 2024 related to contracts that exceed one year in duration amounted to \$6.7 million, with expected contract expiration dates that range largely from 2025 – 2026. It is expected that \$0.7 million of this aggregate amount will be recognized in 2025, \$6.0 million will be recognized in 2026 and the remainder will be recognized in years beyond 2026. The majority of the Company's orders received (but not yet shipped) at March 31, 2024 is related to contracts that have an original expected duration of one year or less, for which the Company is electing to utilize the practical expedient available within the guidance, and are excluded from the transaction price related to these future obligations. The Company will generally satisfy the remaining performance obligations as we transfer control of the products ordered to our customers.

## 5. EARNINGS PER SHARE

The following table sets forth the calculation of basic and diluted net earnings per common share under the two-class method for the three and nine months ended September 30, 2023 March 31, 2024 and 2022 2023:

	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Numerator:						
Net earnings	\$ 19,448	\$ 16,548	\$ 61,795	\$ 38,649	\$ 15,874	\$ 14,572
Less dividends declared:						
Class A	128	128	385	386	129	128
Class B	745	724	2,235	2,176	747	747
Undistributed earnings	\$ 18,575	\$ 15,696	\$ 59,175	\$ 36,087	\$ 14,998	\$ 13,697
Undistributed earnings allocation - basic and diluted:						
Undistributed earnings allocation:						
Class A undistributed earnings	\$ 2,989	\$ 2,587	\$ 9,522	\$ 5,941	\$ 2,416	\$ 2,203
Class B undistributed earnings	15,586	13,109	49,653	30,146	12,582	11,494

Total undistributed earnings	\$ 18,575	\$ 15,696	\$ 59,175	\$ 36,087	\$ 14,998	\$ 13,697
Net earnings allocation - basic and diluted:						
Net earnings allocation:						
Class A net earnings	\$ 3,117	\$ 2,715	\$ 9,907	\$ 6,327	\$ 2,545	\$ 2,331
Class B net earnings	16,331	13,833	51,888	32,322	13,329	12,241
Net earnings	\$ 19,448	\$ 16,548	\$ 61,795	\$ 38,649	\$ 15,874	\$ 14,572
Denominator:						
Weighted-average shares outstanding:						
Class A - basic and diluted	2,142	2,142	2,142	2,144		
Class B - basic and diluted	10,636	10,340	10,636	10,358		
Class A					2,139	2,142
Class B					10,610	10,639
Net earnings per share:						
Class A - basic and diluted	\$ 1.46	\$ 1.27	\$ 4.63	\$ 2.95		
Class B - basic and diluted	\$ 1.54	\$ 1.34	\$ 4.88	\$ 3.12		
Class A					\$ 1.19	\$ 1.09
Class B					\$ 1.26	\$ 1.15

## 6. FAIR VALUE MEASUREMENTS

Fair value is defined as an exit price, representing the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants based upon the best use of the asset or liability at the measurement date. Entities are required to use a fair value hierarchy which maximizes the use of observable inputs and minimizes the use of unobservable inputs when measuring fair value. There are three levels of inputs that may be used to measure fair value:

**Level 1** – Observable inputs such as quoted market prices in active markets;

**Level 2** – Inputs other than quoted prices in active markets that are either directly or indirectly observable; and

**Level 3** – Unobservable inputs about which little or no market data exists, therefore requiring an entity to develop its own assumptions.

10

	March 31, 2024			
			Cash and cash equivalents	Other Current Assets
	Carrying value	Fair value		
Cash	\$ 59,231	\$ 59,231	\$ 59,231	\$ -
Level 1:				
Money market funds	10,995	10,995	10,995	-
Money market funds (Rabbi Trust)	179	179	-	179
Subtotal	11,174	11,174	10,995	179
Level 2:				
Certificates of deposit and time deposits	3,499	3,781	1,094	2,405
Subtotal	3,499	3,781	1,094	2,405
Total	\$ 73,904	\$ 74,186	\$ 71,320	\$ 2,584
December 31, 2023				
	Carrying value	Fair value	Cash and cash equivalents	Other Current Assets

Cash	\$ 57,544	\$ 57,544	\$ 57,544	\$ 57,544	\$ -
Level 1:					
Money market funds	31,188	31,188	31,188	31,188	-
Money market funds (Rabbi Trust)	303	303	-	-	303
Subtotal	31,491	31,491	31,188	31,188	303
Level 2:					
Certificates of deposit and time deposits	3,629	3,926	639	2,990	
Subtotal	3,629	3,926	639	2,990	
Total	\$ 92,664	\$ 92,961	\$ 89,371	\$ 3,293	

As of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **2023**, our **equity available-for-sale** securities primarily consisted of investments held in a rabbi trust which are intended to fund the Company's Supplemental Executive Retirement Plan ("SERP") obligations. These securities are measured at fair value using quoted prices in active markets for identical assets (Level 1) inputs and amounted to **\$0.4 million** **\$0.2 million** at **September 30, 2023** **March 31, 2024** and **\$0.1 0.3 million** at **December 31, 2022** **2023**.

Throughout **2023 2024** and **2022 2023**, the Company entered into a series of foreign currency forward contracts, the fair value of which was **(\$0.7) 0.2 million** at **September 30, 2023** **March 31, 2024** and **\$0.4 0.5 million** at **December 31, 2022 2023**. The estimated fair value of foreign currency forward contracts is based on quotes received from the applicable counterparty, and represents the estimated amount we would receive or pay to settle the contracts, taking into consideration current exchange rates which can be validated through readily observable data from external sources (Level 2).

The Company is a party to two interest rate swap agreements as further described in Note 10, "Derivative Instruments and Hedging Activities". The fair value of the interest rate swap agreements was **\$5.5 4.3 million** at **each of September 30, 2023** **March 31, 2024** and **\$4.0 million** at **December 31, 2022 2023**, which was based on market data, and represents the estimated amount we would receive or pay to settle the agreements, taking into consideration current and projected future interest rates as well as the creditworthiness of the parties, all of which can be validated through readily observable data from external sources.

The fair values of our derivative financial instruments and their classifications in our condensed consolidated balance sheets as of **March 31, 2024** and **December 31, 2023** were as follows:

	Balance Sheet Classification	March 31, 2024	December 31, 2023
Derivative assets:			
Foreign currency forward contracts:			
Designated as cash flow hedges	Other current assets	\$ -	\$ -
Non designated as hedging instruments	Other current assets	430	486
Interest rate swap agreements:			
Designated as a cash flow hedge	Other assets	4,300	3,960
Total derivative assets		\$ 4,730	\$ 4,446
Derivative liabilities:			
Foreign currency forward contracts:			
Designated as cash flow hedges	Other current liabilities	\$ 196	\$ 5
Total derivative liabilities		\$ 196	\$ 5

The Company does not have any financial assets measured at fair value on a recurring basis categorized as Level 3, and there were no transfers in or out of Level 1, Level 2 or Level 3 during the **nine three** months ended **September 30, 2023** **March 31, 2024** or **September 30, 2022** **March 31, 2023**. There were no changes to the Company's valuation techniques used to measure asset fair values on a recurring or nonrecurring basis during the **nine three** months ended **September 30, 2023** **March 31, 2024** or **September 30, 2022** **March 31, 2023**.

There were no financial assets accounted for at fair value on a nonrecurring basis as of **September 30, 2023** **March 31, 2024** or **December 31, 2022 2023**.

The Company has other financial instruments, such as cash and cash equivalents, accounts receivable, accounts payable and accrued expenses, which are not measured at fair value on a recurring basis but are recorded at amounts that approximate fair value due to their liquid or short-term nature. The fair value of the Company's long-term debt is estimated using a discounted cash flow method based on interest rates that are currently available for debt issuances with similar terms and maturities. At **September 30, 2023** **March 31, 2024** and **December 31, 2022 2023**, the estimated fair value of total debt was **\$60.0 million** and **\$95.0 million**, respectively, at each date, compared to a carrying amount of **\$60.0 million** and **\$95.0 million**, respectively. The Company did not have any other financial liabilities within the scope of the fair value disclosure requirements as of **September 30, 2023** **March 31, 2024**.

Nonfinancial assets and liabilities, such as goodwill, indefinite-lived intangible assets, long-lived assets and the net liability related to the put/call options pursuant to the innoelectric investment agreement, are accounted for at fair value on a nonrecurring basis. These items are tested for impairment upon the occurrence of a triggering event or in the case of goodwill, on at least an annual basis. Based on the Company's assessment, it was concluded that no triggering events occurred during the **nine** **three** months ended **September 30, 2023** **March 31, 2024** or **September 30, 2022** **March 31, 2023**.

During thesecond quarter of 2023, the Company completed its preliminary valuation of the innoelectric equity method investment including the valuations of the put and call options noted in the related investment agreement. To estimate the fair value of the put and call options conditional on certain thresholds related to innoelectric's EBITDA, a variation of the income approach, known as the real options method was used, where innoelectric's EBITDA and equity were simulated in a risk-neutral framework using Geometric Brownian Motion.

## 7. INVENTORIES

The components of inventories are as follows:

	September 30, 2023	December 31, 2022	March 31, 2024	December 31, 2023
Raw materials	\$ 62,646	\$ 74,572	\$ 60,507	\$ 63,647
Work in progress	46,002	44,397	44,006	42,038
Finished goods	31,349	53,496	25,946	30,855
Inventories	<b>\$ 139,997</b>	<b>\$ 172,465</b>	<b>\$ 130,459</b>	<b>\$ 136,540</b>

## 8. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consist of the following:

	September 30, 2023	December 31, 2022	March 31, 2024	December 31, 2023
Land	\$ 1,015	\$ 1,098	\$ 121	\$ 348
Buildings and improvements	22,157	21,529	12,788	15,286
Machinery and equipment	109,524	118,358	99,346	98,527
Construction in progress	2,349	4,239	1,340	1,567
	<b>135,045</b>	<b>145,224</b>	<b>113,595</b>	<b>115,728</b>
Accumulated depreciation	(96,852)	(108,391)	(77,559)	(79,195)
Property, plant and equipment, net	<b>\$ 38,193</b>	<b>\$ 36,833</b>	<b>\$ 36,036</b>	<b>\$ 36,533</b>

Depreciation expense was **\$2.2** **\$2.3** million and \$2.1 million, respectively, for the three months ended **September 30, 2023** **March 31, 2024** and **2022**, and \$6.5 million and \$6.8 million, respectively, for the nine months ended **September 30, 2023** and **2022**. Depreciation expense related to our manufacturing facilities and equipment is included in cost of sales and depreciation expense associated with administrative facilities and office equipment is included in selling, general and administrative expense within the accompanying condensed consolidated statements of operations.

At **December** **March 31, 2024**, a total of **\$1.5** **\$2.0** million of property was classified as assets held for sale within other current assets on the accompanying condensed consolidated balance sheets related to property in Glen Rock, Pennsylvania and several buildings in Zhongshan, PRC. At December 31, 2023, a total of \$1.3 million of property was classified as assets held for sale within other current assets on the accompanying condensed consolidated balance sheets related solely to our corporate headquarters the buildings in Jersey City, New Jersey. The Company closed on the sale of this property during the second quarter of 2023 for \$5.9 million, resulting in a gain on sale of \$3.8 million, which is reflected in the condensed consolidated statement of operations for the nine months ended September 30, 2023. Zhongshan, PRC.

## 9. ACCRUED EXPENSES

Accrued expenses consist of the following:

	September 30,	December 31,		March	December
	2023	2022	31,	31,	
	\$	\$	2024	2023	
Salaries, bonuses and related benefits	30,683	27,422	\$18,403	\$ 33,566	
Deferred revenue	2,940	8,847	2,606	3,046	
Accrued restructuring costs	6,655	6,796	4,287	5,498	
Sales commissions	2,388	2,521	1,929	2,347	
<b>Subcontracting labor</b>	<b>1,680</b>	<b>1,875</b>			
Warranty accrual	1,440	1,287	1,594	1,542	
Other	9,470	2,125	7,953	8,658	
	<b>\$ 55,256</b>	<b>\$ 50,873</b>	<b>\$ 36,772</b>	<b>\$ 54,657</b>	

The change in warranty accrual during the **nine three** months ended **September 30, 2023** **March 31, 2024** primarily related to repair costs incurred and adjustments to pre-existing warranties. There were no new material warranty charges incurred during the **nine three** months ended **September 30, 2023** **March 31, 2024**.

#### Restructuring Activities:

Activity and liability balances related to restructuring costs for the **nine three** months ended **September 30, 2023** **March 31, 2024** are as follows:

	Nine Months Ended						Three Months Ended					
	September 30, 2023						March 31, 2024					
	Liability at		Cash Payments		Liability at		Liability at		Cash Payments		Liability at	
	December 31, 2022	New Charges	and Other	Settlements	September 30, 2023	December 31, 2023	New Charges	and Other	Settlements	March 31, 2024	December 31, 2024	
Severance costs	\$ 3,390	\$ 5,115	\$ (5,951)	\$ 2,554	\$ 1,551	\$ 65	\$ (1,276)	\$ 340				
Other restructuring costs	3,406	1,191	(496)	4,101	3,947	-	-	-	3,947			
<b>Total</b>	<b>\$ 6,796</b>	<b>\$ 6,306</b>	<b>\$ (6,447)</b>	<b>\$ 6,655</b>	<b>\$ 5,498</b>	<b>\$ 65</b>	<b>\$ (1,276)</b>	<b>\$ 4,287</b>				

During

The new charges and ending liability balance noted above for severance costs largely relate to an initiative within our Connectivity segment related to the **third quarter** transition of 2022, a series certain manufacturing from our Glen Rock, Pennsylvania facility to other existing Bel sites. The balances as of **initiatives** were launched **December 31, 2023** related to streamline our operational footprint. In **the Company's facility consolidation project** substantially complete with final transitions expected by late 2023, in the PRC whereby two of our Magnetic Solutions manufacturing facilities in Zhongshan and Pingguo, China, are being largely sites were consolidated into a single centralized site in the Binyang county of Southwestern China (the new Bel Guangxi facility). Further, facility consolidation actions within our Connectivity Solutions group have been underway in both the U.S. and Europe. During the first half of 2023, we completed the transition out of our Tempe, Arizona and Sudbury, UK facilities into other existing Bel sites. Our Melbourne, Florida site is in the process of transitioning its manufacturing operations into our existing site in Waseca, Minnesota, scheduled for completion by the end of 2023. The \$6.3 million of restructuring charges incurred during the nine months ended September 30, 2023, and the accrued restructuring costs of \$6.7 million at September 30, 2023, are associated with these collective initiatives.

site.

#### 10. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

Our primary objective for holding derivative financial instruments is to manage foreign currency exchange rate risk and interest rate risk, when deemed appropriate. We enter into these contracts in the normal course of business to mitigate risks and not for speculative purposes.

##### Foreign Currency Forward Contracts

Under our risk management strategy, we periodically use foreign currency forward contracts to manage our short-term exposures to fluctuations in operational cash flows resulting from changes in foreign currency exchange rates. These cash flow exposures result from portions of our forecasted operating expenses, primarily compensation and related expenses, which are transacted in currencies other than the U.S. dollar, most notably the Chinese renminbi and the Mexican peso. These foreign currency forward contracts

generally have maturities of no longer than twelve months, although occasionally we will execute a contract that extends beyond twelve months, depending upon the nature of the underlying risk.

We held outstanding foreign currency forward contracts with notional amounts of **\$25.9** **22.1** million and **\$25.7** **25.8** million as of **September 30, 2023** **March 31, 2024** and December 31, **2022** **2023**, respectively. The Company's foreign currency forward contracts related to the Chinese renminbi are designated as cash flow hedges for accounting purposes and as such, changes in their fair value are recognized in accumulated other comprehensive loss in the consolidated balance sheet and are reclassified into the statement of operations within cost of goods sold in the period in which the hedged transaction affects earnings.

12

#### Interest Rate Swap Agreements

To partially mitigate risks associated with the variable interest rates on the revolver borrowings under the Company's credit agreement (as defined and described in Note 11, "Debt", below), in November 2021, we executed a pay-fixed, receive-variable interest rate swap agreement with each of two multinational financial institutions under which we, prior to the January 2023 amendment described below which transitioned the reference rate from LIBOR to SOFR, (i) paid interest at a fixed rate of 1.3055% and received variable interest of one-month LIBOR on a notional amount of \$30.0 million and (ii) paid interest at a fixed rate of 1.3180% and received variable interest of one-month LIBOR on a notional amount of \$30.0 million (as amended to date, the "2021 Swaps"). The effective date of the 2021 Swaps was December 31, 2021, and settlements with the counterparties began on January 31, 2022 and occur on a monthly basis. The 2021 Swaps will terminate on August 31, 2026. In January 2023, and in connection with related changes to its credit agreement, the Company amended the 2021 Swaps to transition the related reference rates in these agreements from LIBOR to SOFR, effective January 31, 2023. Under the amended 2021 Swaps, the Company is required to pay interest on the notional amount at the rate of 1.334% and 1.348%, respectively, in exchange for the daily SOFR rate plus 10 basis points.

The 2021 Swaps are designated as cash flow hedges for accounting purposes and as such, changes in their fair value are recognized in accumulated other comprehensive loss in the consolidated balance sheet and are reclassified into the statement of operations within interest expense in the period in which the hedged transaction affects earnings.

#### Fair Values of Derivative Financial Instruments

**The** See Note 6, "Fair Value Measurements" for the gross fair values of **our** the Company's derivative financial instruments assets and **their** classifications in our condensed consolidated balance sheets liabilities as of **September 30, 2023** **March 31, 2024** and December 31, **2022** **2023**, were as follows:

	Balance Sheet Classification	September 30, 2023	December 31, 2023
Derivative assets:			
Foreign currency forward contracts:			
Designated as cash flow hedges	Other current assets	\$ -	\$ -
Non designated as hedging instruments	Other current assets		114
Interest rate swap agreements:			
Designated as a cash flow hedge	Other assets	5,529	
Total derivative assets		\$ 5,643	\$ -
Derivative liabilities:			
Foreign currency forward contracts:			
Designated as cash flow hedges	Other current liabilities	\$ 782	\$ -
Total derivative liabilities		\$ 782	\$ -

#### Derivative Financial Instruments in Cash Flow Hedging Relationships

The effects of derivative financial instruments designated as cash flow hedges on accumulated other comprehensive loss ("AOCL") and on the condensed condensed consolidated statements of operations for the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022** **2023** were as follows:

	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Net gains (losses) recognized in AOCL:						
Net (losses) gains recognized in AOCL:						
Foreign currency forward contracts	\$ (385)	\$ (671)	\$ (1,837)	\$ (1,196)	\$ (111)	\$ (361)

Interest rate swap agreements	698	2,206	1,641	5,939	955	(408)
	<u>\$ 313</u>	<u>\$ 1,535</u>	<u>\$ (196)</u>	<u>\$ 4,743</u>	<u>\$ 844</u>	<u>\$ (769)</u>
Net gains (losses) reclassified from AOCL to the consolidated statement of operations:						
Net gains (losses) gains reclassified from AOCL to the consolidated statement of operations:						
Foreign currency forward contracts	\$ (311)	\$ (308)	\$ (197)	\$ (381)	\$ (268)	\$ 151
Interest rate swap agreements	602	136	1,650	(122)	615	486
	<u>\$ 291</u>	<u>\$ (172)</u>	<u>\$ 1,453</u>	<u>\$ (503)</u>	<u>\$ 347</u>	<u>\$ 637</u>

13

The losses related to the foreign currency forward contracts are included as a component of currency translation adjustment on the accompanying condensed consolidated statements of comprehensive income for the three and nine months ended September 30, 2023 March 31, 2024 and 2022, 2023.

#### Derivative Financial Instruments Not Designated as Hedging Instruments

Gains recognized on derivative financial instruments not designated as hedging instruments in our condensed consolidated statements of operations for the three and nine months ended September 30, 2023 March 31, 2024 and 2022, 2023 were as follows:

	Classification in Consolidated Statements of Operations	Three Months Ended		Nine Months Ended	
		September 30,		September 30,	
		2023	2022	2023	2022
Foreign currency forward contracts	Other (expense) income, net	\$ 54	\$ 17	\$ 88	\$ 88
		<u>\$ 54</u>	<u>\$ 17</u>	<u>\$ 88</u>	<u>\$ 88</u>
	Classification in Consolidated Statements of Operations	Three Months Ended		Nine Months Ended	
		March 31,		September 30,	
		2024	2022	2023	2022
Foreign currency forward contracts	Other income/expense, net	\$ 159	\$ 159	\$ 159	\$ 159
		<u>\$ 159</u>	<u>\$ 159</u>	<u>\$ 159</u>	<u>\$ 159</u>

#### 11. DEBT

The Company has a Credit and Security Agreement with KeyBank National Association (as amended, the "credit agreement" or the "CSA"). The CSA provides a \$175 million 5-year senior secured revolving credit facility ("Revolver"), with a sublimit of up to \$10 million available for letters of credit and a sublimit of up to \$5 million available for swing line loans. The Company had \$60 million and \$95.0 million in outstanding borrowings under the Revolver at September 30, 2023 and December 31, 2022, respectively. Revolving loans borrowed under the CSA mature on September 1, 2026. During At January 2023, the Company amended its CSA and related interest rate swap agreements to transition the reference rate from LIBOR to SOFR effective January March 31, 2023.

The weighted-average interest rate in effect for the variable-rate portion of our outstanding borrowings (\$35.0 million at December 31, 2022) was 5.51% at December 31, 2022 and consisted of LIBOR plus the Company's credit spread at December 31, 2022, as determined per the terms of the CSA. No outstanding borrowings were subject to a variable interest rate at September 30, 2023. In order to manage our interest rate exposure on the remaining borrowings, and as further described in Note 10, "Derivative Instruments and Hedging Activities", the Company is party to the 2021 Swaps, each with an aggregate notional amount of \$30 million, or \$60 million in the aggregate, the effect of which is to fix the SOFR portion (or, for periods prior to January 31, 2023, the LIBOR portion) of the interest rate on our outstanding debt on our Revolver (or such portion thereof up to the aggregate \$60 million notional amount of the 2021 Swaps). In periods prior to January 31, 2023, the 2021 Swaps required the Company to pay interest on the notional amount at the rate of 1.3055% and 1.3180%, respectively, in exchange for the one-month LIBOR rate. Effective January 31, 2023, in connection with the Company's transition of its reference rate from LIBOR to SOFR as further described in Recently Adopted Accounting Standards in Note 1, "Basis of Presentation and Accounting Policies", the 2021 Swaps require the Company to pay interest on the notional amount at the rate of 1.334% and 1.348%, respectively, in exchange for the daily SOFR rate plus 10 basis points. The effective rate of interest for our

outstanding borrowings, including the impact of the 2021 Swaps, was 2.47% and 3.57%, respectively, as of September 30, 2023 and December 31, 2023. outstanding borrowings under the revolver amounted to \$60 million at each date. The unused credit available under the credit facility was \$115 million at each of March 31, 2024 and December 31, 2023. The Company incurred \$0.5 million \$0.4 million and \$0.9 million \$1.0 million of interest expense during the three months ended September 30, 2023 and 2022, respectively, and \$2.4 million during each of the nine month periods ended September 30, 2023 March 31, 2024 and 2022, March 31, 2023, respectively, in connection with interest due on its outstanding borrowings under the CSA during each period, including the effects of the 2021 Swaps and amortization of deferred financing costs. During January 2023, the Company amended its CSA and related 2021 Swaps to transition the reference rate from LIBOR to SOFR effective January 31, 2023.

The CSA interest rate in effect at March 31, 2024 and December 31, 2023 was 2.47% at each date. Our full debt balance at each March 31, 2024 and December 31, 2023 was covered by the 2021 Swaps, as further described in Note 10, "Derivative Instruments and Hedging Activities". No outstanding borrowings were subject to a variable interest rate at March 31, 2024 or December 31, 2023.

The credit agreement contains customary representations and warranties, covenants and events of default. In addition, the CSA credit agreement contains financial covenants that measure (i) the ratio of the Company's total funded indebtedness, on a consolidated basis, less the aggregate amount of all unencumbered cash and cash equivalents, to the amount of the Company's consolidated EBITDA ("Leverage Ratio") and (ii) the ratio of the amount of the Company's consolidated EBITDA to the Company's consolidated fixed charges ("Fixed Charge Coverage Ratio"). If an event of default occurs, the lenders under the CSA credit agreement would be entitled to take various actions, including the acceleration of amounts due thereunder and all actions permitted to be taken by a secured creditor.

At September 30, 2023 March 31, 2024, the Company was in compliance with its debt covenants, including its most restrictive covenant, the Fixed Charge Coverage Ratio.

## 12. INCOME TAXES

The Company and its subsidiaries file income tax returns in the U.S. federal jurisdiction and various states and foreign jurisdictions. The Company is no longer subject to U.S. federal examinations by tax authorities for years before 2019 2020 and for state examinations before 2016 2017. Regarding foreign subsidiaries, the Company is no longer subject to examination by tax authorities for years before 2012 2013 in Asia and generally 2014 2015 in Europe.

As a result of the expiration of the statutes of limitations for specific jurisdictions, it is reasonably possible that the related unrecognized benefits for tax positions taken regarding previously filed tax returns may change materially from those recorded as liabilities for uncertain tax positions in the Company's condensed consolidated financial statements at September 30, 2023 March 31, 2024. The Company's liabilities for uncertain tax positions totaled \$19.6 19.9 million and \$24.8 19.8 million at September 30, 2023 March 31, 2024 and December 31, 2022 2023, respectively, of which \$5.3 \$3.5 million that was included in other current liabilities at December 31, 2022 was are expected to be resolved during 2023 2024 by way of expiration of the related statute of limitations. These amounts, if recognized, would reduce the Company's effective tax rate.

The Company's policy is to recognize interest and penalties related to uncertain tax positions as a component of the current provision for income taxes. During the nine three months ended September 30, 2023 March 31, 2024 and 2022 2023, the Company recognized \$0.3 \$0.1 million, and \$0.4 million, respectively, in each period, of interest and penalties in the condensed consolidated statements of operations. The Company has approximately \$2.0 million \$2.1 million and \$4.0 million \$2.0 million accrued for the payment of interest and penalties at September 30, 2023 March 31, 2024 and December 31, 2022 2023, respectively, which is included in liability for uncertain tax positions in the condensed consolidated balance sheets.

## 13. RETIREMENT, SAVINGS AND DEFERRED COMPENSATION PLANS

The Company maintains the Bel Fuse Inc. Employees' Savings Plan, a defined contribution plan that is intended to meet the applicable requirements for tax-qualification under sections 401(a) and (k) of the Internal Revenue Code of 1986, as amended. The expense for the three months ended September 30, 2023 March 31, 2024 and 2022 2023 amounted to \$0.3 million for each period. The expense for the nine months ended September 30, 2023 \$0.6 million and 2022 amounted to \$1.0 million during each period \$0.4 million, respectively. The Company's matching contribution is made in the form of Bel Fuse Inc. Class A common stock. As of September 30, 2023 March 31, 2024, the plan owned 302,074 284,384 and 69,485 59,709 shares of Bel Fuse Inc. Class A and Class B common stock, respectively.

The Company also maintains a Nonqualified Deferred Compensation Plan (the "DCP"). With certain exceptions, the Company's contributions to the DCP are discretionary and become fully vested by the participants upon reaching age 65. The expense amounted to less than \$0.1 million \$0.1 million during each of the three month-month periods ended September 30, 2023 March 31, 2024 and 2022 2023, and amounted to \$0.1 million during each of the nine month periods ended September 30, 2023 and 2022. As the plan is fully funded, the assets and liabilities related to the DCP were in equal amounts of \$0.8 million \$1.1 million at September 30, 2023 March 31, 2024 and \$0.7 million \$1.0 million at December 31, 2022 2023. These amounts are included in other assets and other liabilities, respectively, on the accompanying condensed consolidated balance sheets as of each date.

The Company's subsidiaries in Asia have a retirement fund covering substantially all of their Hong Kong based full-time employees. The expense for the three months ended September 30, 2023 March 31, 2024 and 2022 2023 amounted to \$0.3 \$0.1 million and \$0.4 \$0.6 million, respectively respectively. The expense for the nine months ended September

30, 2023 and 2022 amounted to \$1.2 million and \$1.3 million, respectively. As of December 31, 2021, the plan owned 3,323 and 17,342 shares of Bel Fuse Inc. Class A and Class B common stock, respectively. During the second quarter of 2022, the Company repurchased all shares back from the Asia retirement plan and no shares were owned by the plan as of September 30, 2023 or December 31, 2022.

The Company maintains a SERP, which is designed to provide a limited group of key management and other key employees of the Company with supplemental retirement and death benefits. As discussed in Note 6 above, the Company has investments in a rabbi trust which are intended to fund the obligations of the SERP.

The components of SERP expense are as follows:

	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	March 31,
	2023	2022	2023	2022	2024	2023
	\$ 92	\$ 126	\$ 277	\$ 377	\$ 99	\$ 92
Service cost						
Interest cost	221	159	664	477	226	221
Net amortization	18	78	53	234	20	18
Net periodic benefit cost	<u>\$ 331</u>	<u>\$ 363</u>	<u>\$ 994</u>	<u>\$ 1,088</u>	<u>\$ 345</u>	<u>\$ 331</u>

15

The service cost component of net benefit cost is presented within cost of sales, research and development costs or selling, general and administrative expense on the accompanying condensed consolidated statements of operations, in accordance with where compensation cost for the related associate is reported. All other components of net benefit cost, including interest cost and net amortization noted above, are presented within other income/expense, net in the accompanying condensed consolidated statements of operations.

The following amounts are recognized net of tax in accumulated other comprehensive loss:

	September 30,		December 31,		March	December
	2023		2022		31,	31,
	\$ 242	\$ 334	\$ 192	\$ 212		
Prior service cost						
Net loss	(2,177)	(2,216)	(1,336)	(1,336)		
	<u>\$ (1,935)</u>	<u>\$ (1,882)</u>	<u>\$ (1,144)</u>	<u>\$ (1,124)</u>		

#### 14. ACCUMULATED OTHER COMPREHENSIVE LOSS

The components of accumulated other comprehensive loss at September 30, 2023 March 31, 2024 and December 31, 2022 2023 are summarized below:

	September 30,	December
	2023	2023
Foreign currency translation adjustment, net of taxes of (\$260) at September 30, 2023 and (\$369) at December 31, 2022	\$ (25,964 )	\$
Unrealized gains on interest rate swap cash flow hedge, net of taxes of \$0 at September 30, 2023 and \$0 at December 31, 2022		5,530
Unrealized holding gains on marketable securities, net of taxes of (\$7) at September 30, 2023 and (\$7) at December 31, 2022		19
Unfunded SERP liability, net of taxes of \$891 at September 30, 2023 and \$879 at December 31, 2022	1,045	
Accumulated other comprehensive loss	<u>\$ (19,370 )</u>	<u>\$</u>
	March 31,	December 31,
	2024	2023

Foreign currency translation adjustment, net of taxes of (\$302) at March 31, 2024 and (\$276) at December 31, 2023	\$ (20,199 )	\$ (16,423 )
Unrealized gains on interest rate swap cash flow hedge, net of taxes of \$0 at March 31, 2024 and \$0 at December 31, 2023	4,300	3,960
Unrealized holding gains on marketable securities, net of taxes of (\$7) at March 31, 2024 and (\$7) at December 31, 2023	20	19
Unfunded SERP liability, net of taxes of \$723 at March 31, 2024 and \$718 at December 31, 2023	422	407
Accumulated other comprehensive loss	\$ (15,457 )	\$ (12,037 )

Changes in accumulated other comprehensive loss by component during the **nine** **three** months ended **September 30, 2023** **March 31, 2024** are as follows. All amounts are net of tax.

	Foreign Currency	Unrealized		Unrealized	
		Gains (Losses) on		Holding Gains	
		Interest Rate	Swap	on	Unfunded
	Translation Adjustment		Cash Flow Hedge	Marketable Securities	SERP Liability
Balance at December 31, 2022	\$ (23,107 )	\$ 5,539	\$ 18	\$ 1,004	
Other comprehensive (loss) income before reclassifications	(3,054 )	1,641	1	-	
Amount reclassified from accumulated other comprehensive loss	197	(1,650 )	-	41	(a)
Net current period other comprehensive (loss) income	(2,857 )	(9 )	1	41	
Balance at September 30, 2023	\$ (25,964 )	\$ 5,530	\$ 19	\$ 1,045	

	Foreign Currency	Unrealized		Unrealized	
		Gains (Losses) on		Holding Gains	
		Interest Rate	Swap	(Losses) on	Marketable Securities
	Translation Adjustment		Cash Flow Hedge		SERP Liability
Balance at December 31, 2023	\$ (16,423 )	\$ 3,960	\$ 19	\$ 407	\$ (12,037 )
Other comprehensive (loss) income before reclassifications	(4,044 )	955	1	30	(3,058 )
Amount reclassified from accumulated other comprehensive loss	268	(615 )	-	(15 )	(a) (362 )
Net current period other comprehensive (loss) income	(3,776 )	340	1	15	(3,420 )
Balance at March 31, 2024	\$ (20,199 )	\$ 4,300	\$ 20	\$ 422	\$ (15,457 )

(a) This reclassification relates to the amortization of prior service costs and gains/losses associated with the Company's SERP Plan. This expense is reflected in other income/expense, net on the accompanying condensed consolidated statements of operations.

## 15. COMMITMENTS AND CONTINGENCIES

### Legal Proceedings

The Company is party to a number of legal actions and claims, none of which individually or in the aggregate, in the opinion of management, are expected to have a material adverse effect on the Company's consolidated results of operations or consolidated financial position.

On June 23, 2021, a patent infringement lawsuit styled *Bel Power Solutions, Inc. v. Monolithic Power Systems, Inc.*, Case Number 6:21cv00655, was filed in the United States District Court for the Western District of Texas (Waco Division) by Bel Power Solutions, Inc. against Monolithic Power Systems, Inc. ("MPS") for infringement of various patents directed towards systems, methods and articles of manufacture that provide a substantial improvement in power control for circuits, including novel and unique point-of-load regulators. On July 27, 2023, the Western District of Texas court filed an Order granting MPS's motion for summary judgment of non-infringement. The Court's memorandum and opinion is forthcoming. The Company is evaluating its options for appeal.

In connection with the Company's 2014 acquisition of the Power-One Power Solutions business ("Power Solutions") of ABB Ltd., there is an ongoing claim by the Arezzo Revenue Agency in Italy concerning certain tax matters related to what was then Power-One Asia Pacific Electronics Shenzhen Co. Ltd. (now Bel Power Solutions Asia Pacific Electronics Shenzhen Co. Ltd. or "BPS China") for the years 2004 to 2006. In September 2012, the Tax Court of Arezzo ruled in favor of BPS China and cancelled the claim. In February 2013, the Arezzo Revenue Agency filed an appeal of the Tax Court's ruling. The hearing of the appeal was held on October 2, 2014. On October 13, 2014, BPS China was informed of the Regional Tax Commission of Florence ruling which was in favor of the Arezzo Revenue Agency and against BPS China. An appeal was filed on July 18, 2015 before the Regional Tax Commission of Florence and rejected. On December 5, 2016, the Arezzo Revenue Agency filed an appeal with the Supreme Court and BPS China filed a counter-appeal on January 4, 2017. The Supreme Court has yet to render its judgment. The estimated liability related to this matter is approximately \$12.0 million and has been included as a liability for uncertain tax positions on the accompanying condensed consolidated balance sheets at **September 30, 2023** **March 31, 2024** and **December 31, 2022** **2023**. As Bel is **entitled to be** fully indemnified in this matter per the terms of the stock purchase agreement with ABB, a corresponding other asset for indemnification is also included in other assets on the accompanying condensed consolidated balance sheets at **September 30, 2023** **March 31, 2024** and **December 31, 2022** **2023**.

In connection with the Company's 2021 acquisition of EOS Power ("EOS"), there is an ongoing claim asserted with respect to EOS by the Principal Commissioner of Customs (Preventive), Mumbai related to customs duties and imposed fines and penalties dating back to 1994. The original demand was in the amount of approximately \$1.4 million, of which EOS has paid \$0.5 million. EOS filed an Appeal in 2016 which is pending with the Customs, Excise and Service Tax Appellate Tribunal in Mumbai related to the \$0.9 million balance of the original demand net of EOS' payment. As part of the EOS acquisition agreement entered into in March 2021, the Company is **entitled to be** indemnified for this matter for a period of 7 years from the acquisition date. The Company is unable to determine at this time what amount, if any, may ultimately be due in connection with this claim. As such, no estimate was accrued as of **September 30, 2023** **March 31, 2024**.

The Company is not a party to any other legal proceeding, the adverse outcome of which is likely to have a material adverse effect on the Company's consolidated financial condition or consolidated results of operations.

## 16. SEGMENTS

The Company operates in one industry with three reportable operating segments, which represent the Company's three product groups, **and a corporate segment**. The segments **consist** **consisting** of **Connectivity Solutions**, **Power Solutions** and **Protection**, **Magnetic Connectivity Solutions** and **the aforementioned Corporate segment**, **Magnetic Solutions**. The primary criteria by which financial performance is evaluated and resources are allocated are revenue and gross profit. The following is a summary of key financial data:

Three Months Ended September 30, 2023							
	Power Solutions		Connectivity		Magnetic		Corporate Segment
	and Protection	Solutions	Solutions	Solutions	Solutions	Solutions	
Revenue	\$ 74,862	\$ 51,771	\$ 32,049	\$ -	\$ -	\$ -	1
Gross Profit	31,206	18,510	7,051			(1,302 )	
Gross Profit %	41.7 %	35.8 %	22.0 %			nm	

Three Months Ended September 30, 2022					Three Months Ended March 31, 2024				
	Power	Connectivity	Magnetic	Corporate	Power	Connectivity	Magnetic	Corporate/	Total
	Solutions	Solutions	Solutions	Segment	Solutions	Solutions	Solutions	Other	
	and Protection	Solutions	Solutions	Segment	-	Total			
Revenue	\$ 76,433	\$ 50,253	\$ 51,053	\$ -	\$ 177,739	\$ 60,247	\$ 54,285	\$ 13,558	\$ - \$ 128,090
Gross Profit	24,801	13,099	15,501	(1,867)	51,534	26,516	19,617	2,174	(229) 48,078
Gross Profit %	32.4 %	26.1 %	30.4 %	nm	29.0 %	44.0 %	36.1 %	16.0 %	nm 37.5 %

Nine Months Ended September 30, 2023							
	Power Solutions		Connectivity		Magnetic		Corporate Segment
	and Protection	Solutions	Solutions	Solutions	Solutions	Solutions	
							1

Revenue	\$ 245,134	\$ 160,010	\$ 94,659	\$ -	\$
Gross Profit	92,010	57,218	21,814	(6,376 )	
Gross Profit %	37.5 %	35.8 %	23.0 %	nm	

Nine Months Ended September 30, 2022					
	Power Solutions and Protection	Connectivity Solutions	Magnetic Solutions	Corporate Segment	1
Revenue	\$ 206,247	\$ 140,062	\$ 138,721	\$ -	\$
Gross Profit	60,775	37,414	37,476	(4,719 )	
Gross Profit %	29.5 %	26.7 %	27.0 %	nm	
Three Months Ended March 31, 2023					
	Power Solutions and Protection	Connectivity Solutions	Magnetic Solutions	Corporate/ Other	1
Revenue	\$ 83,181	\$ 53,396	\$ 35,767	\$ -	\$
Gross Profit	29,680	18,196	8,168	(2,380 )	
Gross Profit %	35.7 %	34.1 %	22.8 %	nm	

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operation

The information in this Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") should be read in conjunction with the Company's condensed consolidated financial statements and the related notes set forth in Item 1 of Part I of this Quarterly Report on Form 10-Q, our MD&A set forth in Item 7 of Part II of our **2022** **2023** Annual Report on Form 10-K and our consolidated financial statements and related notes set forth in Item 8 of Part II of our **2022** **2023** Annual Report on Form 10-K. See Part II, Item 1A, "Risk Factors," below and "Cautionary Notice Regarding Forward-Looking Information," above, and the information referenced therein, for a description of risks that we face and important factors that we believe could cause actual results to differ materially from those in our Forward-Looking Statements. All **statements herein regarding the anticipated or likely impact of COVID-19 including regarding the continuing, lasting, consequential or related impacts and uncertainties resulting from the associated pandemic constitute Forward-Looking Statements.** All amounts and percentages are approximate due to rounding and all dollars in the text are in millions, except per share amounts or where otherwise noted. When we cross-reference to a "Note," we are referring to our "Notes to Condensed Consolidated Financial **Statements, "Statements** included in Part I, Item 1, of this Quarterly Report on Form 10-Q, unless the context indicates otherwise. All amounts noted within the tables are in thousands and amounts and percentages are approximate due to rounding.

### Overview

#### Our Company

We design, manufacture and market a broad array of products that power, protect and connect electronic circuits. These products are primarily used in the networking, telecommunications, computing, general industrial, high-speed data transmission, military, commercial aerospace, transportation and eMobility industries. Our portfolio of products also finds application in the automotive, medical **broadcasting** and consumer electronics markets.

We operate through three product group **segments, in addition to a Corporate segment**, **segments**. In the **nine** **three** months ended **September 30, 2023** **March 31, 2024**, **47%****49%** of our revenues were derived from Power Solutions and Protection, **32%****42%** from Connectivity Solutions and **19%****11%** from our Magnetic Solutions operating segment.

Our operating expenses are driven principally by the cost of labor where the factories that we use are located, the cost of the materials that we use and our ability to effectively and efficiently manage overhead costs. As labor and material costs vary by product line and region, any significant shift in product mix can have an associated impact on our costs of sales. Costs are recorded as incurred for all products manufactured. Such amounts are determined based upon the estimated stage of production and include materials, labor cost and fringes and related allocations of factory overhead. Our products are manufactured at various facilities in the United States, Mexico, Dominican Republic, United Kingdom, Slovakia, India and the People's Republic of China (PRC).

We have little visibility into the ordering habits of our customers and we can be subjected to large and unpredictable variations in demand for our products. Accordingly, we must continually recruit and train new workers to replace those lost to attrition and be able to address peaks in demand that may occur from time to time. These recruiting and training efforts and related inefficiencies, and overtime required in order to meet any increase in demand, can add volatility to the labor costs incurred by us.

#### **The Effects of COVID-19 on Bel's Business**

We continue to be focused on the safety and well-being of our associates around the world in light of COVID-19 and the variants of COVID that have followed. Our management team closely monitors the situation at each of our facilities and protective measures, where possible and as applicable under governing regulations, remain in place throughout our facilities.

Throughout 2022, pandemic-related issues created additional port congestion and intermittent supplier shutdowns and delays, resulting in additional expenses to expedite delivery of critical parts. In order to better control our costs, the expediting of raw material deliveries has been generally reserved for customer-specific requests for expedited timing whereby our end customer has agreed to pay the incremental fee. The requests to expedite shipments has continued into the first nine months of 2023 but to a lesser extent. Upon the discontinuation of COVID protocols in the PRC in late 2022, we experienced approximately 3-4 weeks between December 2022 and January 2023 where the attendance rate of workers at our factories in the PRC were very low due to COVID outbreaks in the regions in which we operate. As of September 30, 2023, attendance rates at all of our factories in the PRC were at normal levels. We do not believe the aforementioned low attendance rates had a material impact on Bel's financial results during the first nine months of 2023. To date, the COVID-related transportation delays and local outbreaks have not materially impacted our ability to operate our business or achieve our business goals.

Based on our analysis of Accounting Standards Codification ("ASC") 350 and ASC 360 during the nine months ended September 30, 2023, we are not aware of any potential triggering events for impairment of our goodwill, indefinite-lived intangible assets or finite-lived assets. We will continue to assess the relevant criteria on a quarterly basis based on updated cash flow and market assumptions. Unfavorable changes in cash flow or market assumptions could result in impairment of these assets in future periods.

As our operations have continued we have not experienced a negative impact on our liquidity to date. Our balance of cash on hand continues to be strong at \$100.2 million at September 30, 2023 as compared to \$70.3 million at December 31, 2022. We also have availability under our current revolving credit facility; as of September 30, 2023, we could borrow an additional \$115.0 million while still being in compliance with our debt covenants. However, any significant negative impact to our financial results related to COVID or otherwise would have a related negative impact on our financial covenants outlined in our credit agreement, which would impact the amount available to borrow under our revolving credit facility. Our management team closely monitors the ongoing COVID situation and its continuing and consequential or related effects and uncertainties including upon our industry, suppliers and customers, and has developed plans which could be implemented to minimize the impact to our Company in the event prior or similar pandemic conditions reemerge or recur or the current situation otherwise deteriorates.

Our statements regarding the future impact of COVID-19 including regarding the continuing, lasting, consequential or related impacts and uncertainties resulting from the associated pandemic represent Forward-Looking Statements. See "Cautionary Notice Regarding Forward-Looking Information."

#### **Other Key Factors Affecting our Business**

We believe that in addition to uncertainties around COVID-19 and resulting pandemic-related uncertainties and effects, recent global inflationary pressures on the costs of goods and services in general, and ongoing conflicts/political unrest including in or near the the countries in which Bel operates, the key factors affecting and/or potentially affecting our results for the nine three months ended September 30, 2023 March 31, 2024 and/or future results include the following:

- **Revenues** – Our revenues in the first ninethree months of 20232024 were up \$14.8 down \$44.3million, or 25.7%3.0%asas compared to the same period of 2022,2023. The increase decrease was primarily seen within driven by our Power Solutions and Protection group and Magnetics Solutions segments and largely related to lower demand from our higher networking customers and distribution partners as we believe they continue to work through inventory on hand. These decreases were offset in part by a modest increase in sales of at our power products utilized in networking and eMobility end applications. Our Connectivity Solutions group was also a significant contributor to our sales growth in the first nine months of 2023, driven by increased sales to customers in the commercial aerospace and military end markets. These increases were offset in part by a decline in sales of our Magnetic Solutions products during the first nine months of 2023 as compared to the same period of 2022, we believe primarily due to our Magnetic Solutions networking customers continuing to work through inventory on hand.
- **Backlog** – Our backlog of orders amounted to \$407.6 \$350.3 million at September 30, 2023March 31, 2024, a decreaseof \$157.8 million decrease of \$22.8 million, or 27.9% 6.1%, from December 31, 20222023. From year-end 2022 2023 to September 30, 2023March 31, 2024, we saw a 28.5% 12.9% decrease in the backlog for our Power Solutions and Protection business, a decline in backlog of 2.0% 0.4% in our Connectivity Magnetic Solutions business and a 59.2% decrease 5.5% increase in backlog level at our Magnetic Connectivity Solutions business. Order volumes in general have been lower in recent quarters which we believe to be due in part to our customers' working through inventory on hand.

- Product Mix – Material and labor costs vary by product line and any significant shift in product mix between higher- and lower-margin product lines will have a corresponding impact on our gross margin percentage. In general, our Connectivity products have historically had the highest-contribution margins of our three product groups given the harsh environment and high-reliability nature of these products and the end markets they serve. Our Power products have a higher-cost bill of materials and are impacted to a greater extent by changes in material costs. As our Magnetic Solutions products are more labor-intensive in nature, margins on these products are impacted to a greater extent by minimum and market-based wage increases in the PRC and fluctuations in foreign exchange rates between the U.S. Dollar and the Chinese Renminbi. Fluctuations in revenue volume among our product groups will have a corresponding impact on our profit margins. See "Results of Operations - Summary by Operating Segment - Revenue and Gross Margin" below for further details.
- Pricing and Availability of Materials – Over the second half of 2023 to date, while there has been some stabilization of raw materials pricing since the second half of 2023; however, overall our cost of materials remain elevated. With the exception of discrete semiconductors, supply constraints have eased related to components that constitute raw materials in our manufacturing processes, particularly with capacitors, resistors and copper. Lead times are still above normal though suppliers are now meeting the agreed delivery deadlines with more regularity. Our material costs as regularity. In addition, COVID remains a percentage potential supply continuity risk due to the unknown nature of revenue were 41.8% of sales during the first nine months of 2023, down from 45.9% during the same period of 2022 as a result of a favorable shift in product mix and the impact of our pricing actions over the past year, offset in part by higher material costs in 2023. future outbreaks including potential further variants.
- Labor Costs – Labor costs represented 6.5% of revenue during the first nine months of 2023 as compared to 8.4% of revenue during the same period of 2022. The reduction in labor costs as a percentage of sales for the first nine months of 2023 was largely impacted by various internal initiatives taken to retain a certain level of direct labor associates within our Magnetic Solutions business to accommodate the anticipated rebound within this segment. In addition, effective January 1, 2024, the statutory minimum wage rate in Mexico was increased by our Company over the past year to mitigate the increase in wage rates 20%, impacting labor costs at our factories that we had absorbed over Reynosa and Cananea, Mexico factories. We estimate the past several years. Effective October 1, 2023, the PRC issued a regulation mandating an 18.2% additional cost associated with this increase to the will be approximately \$1.4 million annually. Also effective January 1, 2024, minimum wage increases which went into effect at our factory in a region where two of Bel's factories Slovakia are located. We anticipate this increase in minimum wage expected to result in approximately \$0.3 million of higher labor costs of approximately \$0.5 million per year at that facility in the aggregate at these facilities going forward. 2024 as compared to 2023. This and any future increases in minimum wage rates will have an unfavorable impact on Bel's profit margins. The preceding two sentences represent Forward-Looking Statements. See "Cautionary Notice Regarding Forward-Looking Information."
- Inflationary Pressures - Inflationary pressures could continue to result in higher input costs, including those related to our raw materials, labor, freight, utilities, healthcare and other expenses. Our future operating results will depend, in part, on our continued ability to manage these fluctuations through pricing actions, cost savings initiatives and sourcing decisions. The preceding two sentences represent Forward-Looking Statements. See "Cautionary Notice Regarding Forward-Looking Information."
- Restructuring – During the third quarter of 2022, In late 2023, we launched a series of initiatives to simplify our operational footprint. Within restructuring initiative within our Connectivity Solutions group, segment related to the transition of certain manufacturing from our Glen Rock, Pennsylvania facility consolidation actions have been underway in both the U.S. and Europe. During the nine months ended September 30, 2023, we completed the transitions of our Tempe, Arizona and Sudbury, UK sites, moving those operations into other existing Bel facilities. Our Connectivity site in Melbourne, Florida is in sites (the "Glen Rock initiative"). During the process of transitioning its manufacturing operations to our existing site in Waseca, Minnesota and this initiative is scheduled for completion by the end of 2023. Within our Magnetic Solutions group, our facility consolidation efforts in China were largely complete by the end of the first quarter of 2024, the Company incurred \$0.2 million, primarily severance costs, related to this initiative. We anticipate annualized cost savings of approximately \$1.0 million in connection with the final aspects expected Glen Rock initiative to transition by year-end. Aggregate annual cost savings are estimated at approximately \$6.9 million, of which we anticipate to realize approximately \$1.6 million in be realized gradually over the fourth quarter course of 2024. We The Company will continue to review its operations to optimize the business, which may result in restructuring costs being recognized in future periods. The preceding sentences represent Forward-Looking Statements. See "Cautionary Notice Regarding Forward-Looking Information."

- Impact of Foreign Currency – As further described below, during the **nine** **three** months ended **September 30, 2023** **March 31, 2024**, labor and overhead costs were **less than \$0.4** **0.1** million lower than the corresponding **2022** **2023** period primarily due to a favorable foreign exchange environment involving the Chinese Renminbi, largely offset by an unfavorable foreign exchange fluctuations in the Mexican Peso, as compared to the prior year period. We realized foreign exchange transactional **losses** **gains** of **\$0.1** **\$0.6** million during the **nine** **three** months ended **September 30, 2023** **March 31, 2024**, due to the fluctuation of the spot rates of certain currencies in effect when translating our balance sheet accounts at **September 30, 2023** **March 31, 2024** versus those in effect at **December 31, 2022** **December 31, 2023**. Since we are a U.S. domiciled company, we translate our foreign currency-denominated financial **results** **results** into U.S. dollars. Due to the changes in the value of foreign currencies relative to the U.S. dollar, translating our financial results and the revaluation of certain intercompany as well as third-party transactions to and from foreign currencies to U.S. dollars may result in a favorable or unfavorable impact to our consolidated statements of operations and cash flows. We were favorably impacted by transactional foreign exchange gains in the **ninethree** months of **2023** **2024** due to the depreciation of the Chinese Renminbi against the U.S. dollar, which was largely offset by an appreciation of the Mexican Peso against the U.S. dollar, as compared to exchange rates in effect during **2022** **2023**. We have significant manufacturing operations located in the PRC and Mexico where labor and overhead costs are paid in local currency. As a result, the U.S. Dollar equivalent costs of these operations were approximately **\$2.5 million** **\$0.5 million** lower in the PRC, largely offset by higher costs in Mexico of approximately **\$1.8 million** **\$0.4 million**, in the **nine** **three** months ended **September 30, 2023** **March 31, 2024** as compared to the comparable period in **2022** **2023**. We monitor changes in foreign currencies and have historically implemented foreign currency forward contracts, and may continue to implement pricing actions to help mitigate the impact that changes in foreign currencies may have on our consolidated operating results. The preceding sentence represents a Forward-Looking Statement. See "Cautionary Notice Regarding Forward-Looking Information."
- Effective Tax Rate – Our effective tax rate will fluctuate based on the geographic regions in which our pretax profits are earned. Of the geographic regions in which we operate, the U.S. and Europe's tax rates are generally equivalent; and Asia has the lowest tax rates of our three geographical regions. See Note 12, "Income Taxes".

#### **Results of Operations - Summary by Operating Segment**

##### Revenue and Gross Margin

Our revenue and gross margin by operating segment for the three **and nine** months ended **September 30, 2023** **March 31, 2024** and **2022** **2023** were as follows:

	Three Months Ended				Nine Months Ended				Three Months Ended			
	September 30,				September 30,				March 31,			
	Revenue		Gross Margin		Revenue		Gross Margin		Revenue		Gross Margin	
	2023	2022	2023	2022	2023	2022	2023	2022	2024	2023	2024	2023
Power solutions and protection	\$ 74,862	\$ 76,433	41.7%	32.4%	\$ 245,134	\$ 206,247	37.5%	29.5%	\$ 60,247	\$ 83,181	44.0%	35.7%
Connectivity solutions	51,771	50,253	35.8%	26.1%	160,010	140,062	35.8%	26.7%	54,285	53,396	36.1%	34.1%
Magnetic solutions	32,049	51,053	22.0%	30.4%	94,659	138,721	23.0%	27.0%	13,558	35,767	16.0%	22.8%
	<b>\$ 158,682</b>	<b>\$ 177,739</b>	<b>35.0%</b>	<b>29.0%</b>	<b>\$ 499,803</b>	<b>\$ 485,030</b>	<b>32.9%</b>	<b>27.0%</b>	<b>\$ 128,090</b>	<b>\$ 172,344</b>	<b>37.5%</b>	<b>31.1%</b>

##### Power Solutions and Protection:

Sales of our Power Solutions and Protection products were lower by **\$1.6 million** (2.1% **\$22.9 million** (27.6%) during the **third** **first** quarter of **2023** **2024** compared to the same period of **2022** **2023**. The decrease in the **first quarter of 2024** resulted primarily from a decline in sales of our **CUI** power products into networking applications of **\$8.1 million** **\$17.4 million** and a reduction in sales of our **circuit protection** **CUI** products (**consumer/distribution**) by **\$2.2 million** during the **third quarter** **\$4.8 million** and **\$1.2 million** of **2023** lower sales of our power products into **eMobility** applications as compared to the **same period first quarter of 2022**, both of which categories were largely impacted by lower demand from our **distribution customers** as we believe they continue to work through excess inventory on hand. **2023**. Further, raw material expedite fee revenue for our Power segment totaled **\$1.0 million** less than **\$0.1 million** in the **third** **first** quarter of **2023** **2024** as compared to **\$9.4 million** **\$7.8 million** in the **third** **first** quarter of **2022**. These **2023**. These areas of decline were partially offset by **higher** a **\$3.5 million** (51%) increase sales of our **front-end power rail** products of **\$7.5 million** and **board mount power** products of **\$1.9 million** during the **third** **first** quarter of **2023** **2024** compared to the same period of **2022**, both of which are used in networking and datacenter applications. Further, sales of product into the **eMobility** end market increased by **\$3.8 million** (119%) and sales of products into the **rail end** market increased by **\$2.5 million** (66%) in the **third** **quarter** of **2023** as compared to the **third** **quarter** of **2022**. **2023**.

Power Solution and Protection sales were up by **\$38.9 million** (18.9%) during **Despite the first nine months** overall decline in sales, this segment posted a gross margin of **2023** as compared to the same period of **2022**. This increase was primarily due to higher sales of our **front-end power products** and **board mount power products** of **\$39.5 million** and **\$7.9 million**, respectively, both of which are used in networking and datacenter applications. Further, sales of product into the **eMobility** end market increased by **\$9.8 million** (79.2%) and sales of product into the **rail end** market increased by **\$5.3 million** (33.0%) **44.0%** in the **first nine months** **quarter** of **2023** as compared to the same period of **2022**. These increases were offset in part by a reduction in sales of our **CUI** products of **\$8.7 million** and a decline in sales of our **circuit protection** products of **\$7.4 million**, both of which were largely

impacted by the lower demand from our distribution customers as noted above. Raw material expedite fee revenue for this segment totaled \$14.4 million in the nine months ended September 30, 2023 as compared to \$22.0 million in the same period of 2022.

Gross margin improved in the 2023 periods presented versus those 2024, reflecting an 830 basis point improvement from the same periods first quarter of 2022 2023. Approximately half of this improvement in Power margins is viewed as pricing actions, higher sales volume, favorable exchange rates with sustainable, as it was driven by more permanent factors including cost reduction efforts, both on the Chinese Renminbi versus procurement side and headcount side, the U.S. dollar, a lower volume of low-margin expedite fees and overall product mix. The balance of the basis point improvement in gross margin versus the first quarter of 2023 relates to items that are either non-recurring or in the case of favorable shift FX, temporary in product mix offset the impact of increased material costs nature.

#### Connectivity Solutions:

Sales of our Connectivity Solutions products increased by \$1.5 million (3.0%) and \$19.9 million (14.2%) \$1.0 million (1.7%) during three and the nine three months ended September 30, 2023 March 31, 2024, respectively, as compared to the same periods period of 2022 2023. These increases were This increase was primarily due to an increase in sales into the commercial aerospace military end market of \$3.3 million (41.1%) during the third quarter of which grew 2023 and \$19.7 million (89.4%) by \$0.3 million (3.2%) during the first nine three months of 2024 2023 as compared to the same periods period of 2022. Sales into our military end market also grew in the 2023 periods by \$3.6 million (44.5%) during the third quarter and \$7.0 million (25.9%) during the first nine months of 2023 as compared to the same periods of 2022. We also experienced an increased volume of Connectivity Solutions products sold through our distribution channels in during the first quarter of 2024, providing incremental growth of \$0.5 million (2.8%) 2023 periods compared to last year, versus the first quarter of 2023. These sales increases were offset in part by a decline in sales of passive connector and cabling products used in the industrial premise wiring and 5G/IOT markets of \$4.4 million (39.6%) \$1.1 million (14.1%) during the three months ended September 30, 2023 and a decline of \$8.2 million (28.0%) during the nine months ended September 30, 2023 March 31, 2024 as compared to the prior year periods. same period of 2023. Gross margins for the 2023 2024 periods period presented above were favorably impacted by the higher overall sales volume, pricing actions on certain contract renewals and operational efficiencies implemented during from the first nine months of facility consolidations completed in 2023, partially offset by higher wage rates in Mexico and an unfavorable fluctuation in exchange rates between the U.S. dollar and Mexican peso in the 2023 periods 2024 period as compared to the 2022 periods 2023 period presented.

#### Magnetic Solutions:

Sales of our Magnetic Solutions products declined by \$19.0 million (37.2%) and \$44.0 million (31.8%) \$22.2 million (62.1%) during the three and nine three months ended September 30, 2023 March 31, 2024, respectively, as compared to the same periods period of 2022 2023. Reduced demand for our Magnetic Solutions products from our networking customers and through our distribution channels has been the primary driver of the lower demand as we believe by these customers continue to work through inventory on hand. The lower sales volume, partially offset by pricing actions and favorable exchange rates with the Chinese Renminbi versus the U.S. dollar, were the primary drivers of gross margin reduction for this product group from last year's periods corresponding period.

#### Cost of Sales

Cost of sales as a percentage of revenue for the three and nine months ended September 30, 2023 March 31, 2024 and 2022 2023 consisted of the following:

	Three Months Ended				Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	March 31,		
	2023	2022	2023	2022				
Material costs	40.5%	46.1%	41.8%	45.9%	28.1%	43.5%	2024	
Labor costs	6.2%	7.9%	6.5%	8.4%	8.0%	6.8%	2023	
Other expenses	18.3%	17.0%	18.8%	18.7%	26.3%	18.6%		
Total cost of sales	65.0%	71.0%	67.1%	73.0%	62.5%	68.9%		

Material costs as a percentage of sales during the three and nine three months ended September 30, 2023 March 31, 2024 were down lower compared to the same periods first quarter of 2022 2023, as due to the stabilization of raw material pricing, actions taken over the past year are helping to offset the continued heightened cost of certain raw materials. shorter lead times, a shift in product mix and better procurement efforts. Labor costs in 2023 2024 as a percentage of sales have decreased significantly from increased compared to the 2022 periods presented first quarter of 2023 due to lower sales volume, a variety of factors, including the shift in product mix, resulting an unfavorable fluctuation of the Mexican Peso exchange rate versus the U.S. Dollar in a lower consolidated percentage of sales from of our labor-intensive Magnetic products, 2024 compared to the previous year, and the increase in statutory minimum wage rate in Mexico. This increase in labor cost was partially offset by lower labor costs in China due to the favorable fluctuation in the Chinese Renminbi exchange rate versus the U.S. Dollar, and the restructuring and efficiency programs implemented throughout 2023 in our Connectivity Solutions segment. The reduction in labor costs were partially offset by the unfavorable fluctuation of the Mexican Peso exchange rate versus the U.S. Dollar in the 2023 periods presented versus the prior year periods. Dollar.

The other expenses noted in the table above include fixed cost items such as support labor and fringe, depreciation and amortization, and facility costs (rent, utilities, insurance). In total, these The percentage of other expenses decreased by \$1.5 million in expenses as a cost of sales has increased during the three months ended September 30, 2023 March 31, 2024, as sales volume decreased by 25.7% compared to the same period first quarter of 2022. The declines were largely related to reductions in support labor and overhead costs as a result of efficiency programs implemented at several of our factories throughout 2023. For the nine months ended September 30, 2023, other expenses increased by \$2.4 million as compared to the same period of 2022, as prior to the implementation of efficiency-related programs at our factories, global wage rate increases, both inflationary and government-mandated increases to minimum wage rates, coupled with increased overhead costs to accommodate additional demand from our commercial aerospace customers led to higher fixed costs in the 2023 period as compared to 2022.

#### Research and Development ("R&D") Expense

R&D expense amounted to \$5.3 million and \$4.9 million \$5.2 million for each of the three months month periods ended September 30, March 31, 2024 and 2023 and 2022, respectively, and \$16.5 million and \$14.4 million for the nine months ended September 30, 2023 and 2022, respectively. The increases noted for the 2023 periods were primarily due to higher salaries, benefits and product development costs.

#### Selling, General and Administrative Expense ("SG&A")

SG&A expenses were \$23.7 million \$24.9 million for the third first quarter of 2023, up 2024, down from \$22.2 million \$25.3 million in the third first quarter of 2022.2023. This increase decrease in SG&A was largely the result of higher SG&A salaries a \$1.2 million decline in legal and fringe benefits of \$1.1 million and incremental litigation costs of \$0.5 million. SG&A expenses were \$74.1 million for professional fees, as the first nine months quarter of 2023, up from \$67.2 million in the same period of 2022, primarily due to higher SG&A salaries and fringe benefits of \$5.3 million and litigation included costs of \$2.9 million primarily associated with the MPS patent infringement lawsuit further described in Note 15, "Commitments and Contingencies", which did not recur in the first quarter of 2024. Commissions were also lower by \$0.5 million in the first quarter of 2024 as compared to the first quarter of 2023 due to the lower sales base in the 2024 period. These declines were largely offset by higher salaries and fringe benefits of \$0.9 million and an increase of \$0.4 million in a variety of other expenses, including amortization, advertising and travel.

#### Other Income/Expense, Net

Other income/expense, net was \$0.1 million \$1.8 million and \$0.4 million less than \$0.1 million for the three months ended September 30, 2023 March 31, 2024 and 20222023, respectively. The year-over-year change within this line item was largely driven by the Company recording \$0.3 million of losses associated with its investment in innolectric during the third quarter of 2023. Other expense, net was \$0.3 million and \$2.9 million for the nine months ended September 30, 2023 and 2022, respectively. The year-over-year fluctuation was primarily due to market fluctuations in our SERP investments which resulted in a gain of \$0.3 million in \$0.6 million and \$0.4 million during the nine three months ended September 30, 2023 March 31, 2024 and 2023, respectively. The versus a loss Company also recorded \$0.2 million of \$2.9 million income associated with its investment in innolectric during the first quarter of 2024. Due to the timing of this investment, no gains/losses were recorded during the first quarter of 2023. We also realized foreign exchange transactional gains of \$0.6 million during the three months ended September 30, 2022 March 31, 2024, due to the fluctuation of the spot rates of certain currencies in effect when translating our balance sheet accounts at March 31, 2024 versus those in effect at December 31, 2023. This compares to foreign exchange transactional losses of \$0.2 million recorded during the first quarter of 2023.

#### Provision for Income Taxes

The Company's effective tax rate will fluctuate based on the geographic regions in which the pretax profits are earned. Of the jurisdictions in which the Company operates, the U.S. and Europe's tax rates are generally equivalent; and Asia has the lowest tax rates of the Company's three geographic regions. See Note 12, "Income Taxes".

The provision for income taxes for the three months ended September 30, 2023 March 31, 2024 and 20222023 was \$4.3 million \$4.5 million and \$4.1 million \$4.2 million, respectively. The Company's earnings before income taxes for the three months ended September 30, 2023 March 31, 2024, were \$3.1 million \$1.6 million higher when compared with the same period in 20222023, primarily attributable to an increase in income from the North America and Europe regions, partially offset by a decrease in the Asia region. The Company's effective tax rate was 18.2% 22.0% and 20.0% 22.2% for the three months ended September 30, 2023 March 31, 2024 and 2022, 2023, respectively. The change in the effective Our tax rate during for the three months ended September 30, 2023 as first quarter of 2024 remained relatively consistent compared to the same period quarter of 2023, affected by rates in 2022, is primarily attributable to a net benefit resulting from foreign jurisdictions and the impact relative amounts of permanent differences on U.S. activities, as well as a decrease income earned in the U.S. tax credits, those jurisdictions. See Note 12, "Income Taxes."

The provision for income taxes was \$8.0 million and \$3.0 million for the nine months ended September 30, 2023 and 2022, respectively. The Company's earnings before income taxes for the nine months ended September 30, 2023, were approximately \$28.2 million higher than the same period in 2022, primarily attributable to an increase in income in North America and Europe regions, offset by a decrease in the Asia region. The Company's effective tax rate was 11.5% and 7.1% for the nine months ended September 30, 2023 and 2022, respectively. The change in the effective tax rate during the nine months ended September 30, 2023 as compared to the same period in 2022, is primarily attributable to a decrease in the tax benefit resulting from the reversal of valuation allowances in 2023 compared to 2022. See Note 12, "Income Taxes."

## Liquidity and Capital Resources

Our principal sources of liquidity include ~~\$100.2~~ \$71.3 million of cash and cash equivalents at ~~September 30, 2023~~ March 31, 2024, \$49.9 million of held to maturity investments in U.S. Treasury securities, cash provided by operating activities and borrowings available under our credit facility. We expect to use this liquidity for operating expenses, investments in working capital, capital expenditures, interest, taxes, dividends, purchases of common stock under our Repurchase Program, and debt obligations and other long-term liabilities. Our liquidity may also be utilized to fund potential acquisitions in future periods. We believe that our current liquidity position and future cash flows from operations will enable us to fund our operations, both in the next twelve months and in the longer term.

## Cash Flow Summary

During the ~~nine~~ three months ended ~~September 30, 2023~~ March 31, 2024, our cash and cash equivalents ~~increased~~ decreased by \$30.0 million ~~\$18.1 million~~. This ~~increase~~ decrease was primarily due to the following:

- net cash provided by operating activities of ~~\$81.4~~ \$6.2 million; and
- proceeds from the sale held to maturity securities of property, plant and equipment of ~~\$5.4 million~~ \$30.4 million; offset by:
  - proceeds from the sale purchases of our business in the Czech Republic held to maturity and marketable securities of ~~\$5.1 million~~ \$42.7 million; partially offset primarily by
  - net repayments purchases of common stock under our revolving credit facility Repurchase Program of ~~\$35.0 million~~ and
- payments for our equity method investment in innolectric of ~~\$10.0 million~~ \$6.3 million;
- purchases of property, plant and equipment of ~~\$9.7 million~~ \$2.9 million; and
- dividend payments of ~~\$2.5 million~~ \$0.8 million.

During the ~~nine~~ three months ended ~~September 30, 2023~~ March 31, 2024, our accounts receivable decreased by ~~\$11.9 million~~ \$0.7 million due to lower sales volume in the ~~third~~ first quarter. Days sales outstanding (DSO) was 59 days at March 31, 2024 as compared to 55 days at ~~September 30, 2023~~ as compared to 58 days at ~~December 31, 2022~~ December 31, 2023. Inventory decreased by ~~\$29.3 million~~ \$5.7 million at ~~September 30, 2023~~ March 31, 2024 compared to ~~December 31, 2022~~ December 31, 2023, as component availability has started to ease and we have worked to consume our inventory on hand. Inventory turns were ~~2.9~~ 3.0 at ~~September 30, 2023~~ March 31, 2024 as compared to ~~2.6~~ 3.1 at ~~December 31, 2022~~ December 31, 2023.

Cash and cash equivalents, ~~marketable~~ held to maturity U.S. Treasury securities and accounts receivable comprised approximately ~~34.8%~~ 36.9% of our total assets at ~~September 30, 2023~~ each of March 31, 2024 and ~~31.7%~~ of total assets at ~~December 31, 2022~~ December 31, 2023. Our current ratio (i.e., the ratio of current assets to current liabilities) was ~~3.1~~ 4.2 to 1 at ~~September 30, 2023~~ March 31, 2024 and ~~2.8~~ 3.4 to 1 at ~~December 31, 2022~~ December 31, 2023. At ~~September 30, 2023~~ March 31, 2024 and ~~December 31, 2022~~ December 31, 2023, ~~\$45.6~~ \$42.0 million and ~~\$50.1 million~~ \$40.9 million, respectively (~~45%~~ 59% and ~~71%~~ 46%, respectively), of our cash and cash equivalents was held by our foreign subsidiaries. We repatriated ~~\$33.5~~ \$3.0 million from outside of the U.S. during the ~~nine~~ three months ended ~~September 30, 2023~~ March 31, 2024. We continue to analyze our global working capital and cash requirements and the potential tax liabilities attributable to further repatriation, and we have yet to make any further determination regarding repatriation of funds from outside the U.S. to fund our U.S. operations in the future. In the event these funds were needed for our U.S. operations, we would be required to accrue and pay U.S. state taxes and any applicable foreign withholding taxes to repatriate these funds.

## Future Cash Requirements

We expect foreseeable liquidity and capital resource requirements to be met through existing cash and cash equivalents and anticipated cash flows from operations, as well as borrowings available under our revolving credit facility, if needed. Our material cash requirements arising in the normal course of business are outlined in Item 7A, "Management's Discussion and Analysis of Financial Condition and Results of Operations," in our Annual Report on Form 10-K for the fiscal year ended ~~December 31, 2022~~ December 31, 2023. There were no material changes to our future cash requirements during the ~~nine~~ three months ended ~~September 30, 2023~~ March 31, 2024.

## Credit Facility

In September 2021, we entered into the CSA, as further described in Note 11, "Debt". During January 2023, we amended our CSA and related interest rate swap agreements to transition the reference rate from LIBOR to a Secured Overnight Financing Rate ("SOFR") effective January 31, 2023. The CSA contains customary representations and warranties, covenants and events of default. In addition, the CSA contains financial covenants that measure (i) the ratio of our total funded indebtedness, on a consolidated basis, less the aggregate amount of all unencumbered cash and cash equivalents, to the amount of our consolidated EBITDA ("Leverage Ratio") and (ii) the ratio of the amount of our consolidated EBITDA to our consolidated fixed charges ("Fixed Charge Coverage Ratio"). If an event of default occurs, the lenders under the CSA would be entitled to take various actions, including the acceleration of amounts due thereunder and all actions permitted to be taken by a secured creditor. At ~~September 30, 2023~~ March 31, 2024, we were in compliance with our debt covenants, including the most restrictive covenant, the Fixed Charge Coverage Ratio. The unused credit available under the credit facility at ~~September 30, 2023~~ March 31, 2024 was \$115.0 million, all of which we had the ability to borrow without violating our Leverage Ratio covenant based on our existing consolidated EBITDA.

## Critical Accounting Policies and Estimates

Our condensed consolidated financial statements include certain amounts that are based on management's best estimates and judgments. We base our estimates on historical experience and on various other assumptions, including in some cases future projections, that are believed to be reasonable under the circumstances. The results of these estimates form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. Different assumptions and judgments could change the estimates used in the preparation of the condensed consolidated financial statements, which, in turn, could change the results from those reported. Management evaluates its estimates, assumptions and judgments on an ongoing basis.

Based on the above, we have determined that our most critical accounting estimates are those related to business combinations, inventory valuation, goodwill and other indefinite-lived intangible assets, and those related to our pension benefit obligations. For a detailed discussion of our critical accounting estimates, refer to "Critical Accounting Estimates" in Item 7 of our Annual Report on Form 10-K for the fiscal year ended **December 31, 2022** **December 31, 2023**. There have been no material changes in our critical accounting policies, judgments and estimates, including assumptions or estimation techniques utilized, as compared to those disclosed in our **2022** **2023** Annual Report on Form 10-K.

## Recent Accounting Pronouncements

The discussion of new financial accounting standards applicable to our Company is incorporated herein by reference to Note 1, **to the Company's Financial Statements, "Basis of Presentation and Accounting Policies," included in Part I, Item 1 of this Quarterly Report on Form 10-Q. Policies**.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

The Company is exposed to market risk primarily from changes in foreign currency exchange rates and changes in interest rates associated with its long-term debt. Under the Company's risk management strategy, the Company periodically uses foreign currency forward contracts to manage its short-term exposures to fluctuations in operational cash flows resulting from changes in foreign currency exchange rates. To partially mitigate risks associated with the variable interest rates on revolver borrowings under the Company's credit agreement (see Note 11, "Debt", to the condensed consolidated financial statements herein, and Note 11, "Debt", to the consolidated financial statements in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2023), the Company maintains two pay-fixed, receive-variable interest rate swap agreements with two multinational financial institutions (see Note 10, "Derivative Instruments and Hedging Activities", to the condensed consolidated financial statements herein, and Note 13, "Derivative Instruments and Hedging Activities", to the consolidated financial statements in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2023). The Company's primary objective for holding derivative financial instruments is to manage foreign currency exchange rate risk and interest rate risk, when deemed appropriate. The Company enters into these contracts in the normal course of business to mitigate risks and not required for speculative purposes. There have not been any material changes with regard to provide market risk during the information called three months ended March 31, 2024. Refer to Item 7A, "Management's Discussion and Analysis of Financial Condition and Results of Operations," in the Company's Annual Report on Form 10-K for by this Item as it is a "smaller reporting company," as defined in Rule 12b-2 the year ended December 31, 2023 for further discussion of the Exchange Act market risks.

### Item 4. Controls and Procedures

Disclosure controls and procedures: As of the end of the period covered by this report, the Company carried out an evaluation, with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures pursuant to Securities Exchange Act Rule 13a-15. Based on that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of the end of the period covered by this report.

Changes in internal controls over financial reporting: There has not been any change in the Company's internal control over financial reporting that occurred during the Company's last fiscal quarter to which this report relates that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II. Other Information

### Item 1. Legal Proceedings

The information called for by this Item is incorporated herein by reference to Note 15, "Commitments and Contingencies" of the Company's Condensed Consolidated Financial Statements, under "Legal Proceedings", as set forth in Part I, Item 1 of this Quarterly Report on Form 10-Q. We are also involved in various other legal actions incidental to our business. We believe, after consulting with counsel, that the disposition of these other legal proceedings and matters will not have a material effect on our condensed consolidated financial condition or results of operations.

### Item 1A. Risk Factors

The risk factors described in Part I, Item 1A, "Risk Factors," of our Annual Report on Form 10-K for the fiscal year ended **December 31, 2022** **December 31, 2023** should be carefully considered before making an investment decision. These are the risk factors that we consider to be the most significant risk factors, but they are not the only risk factors that should be considered in making an investment decision. **There have been no material changes to the risk factors disclosed in our Annual Report on Form 10-K for the fiscal year ended December 31, 2023.** This Quarterly Report on Form 10-Q also contains Forward-Looking Statements that involve risks and uncertainties. See the "Cautionary Notice Regarding Forward-Looking Information," above. Our business, consolidated financial condition and consolidated results of operations could be materially adversely affected by any of the risk factors described, under "Cautionary Notice Regarding Forward-Looking Information" or with respect to specific Forward-Looking Statements presented herein. The trading price of our securities could decline due to any of these risks, and investors in our securities may lose all or part of their investment. Additional risks and uncertainties not presently known to us or that we currently believe to be immaterial may also materially adversely affect our business in the future. Except as required by the federal securities law, we undertake no obligation to update or revise any risk factor, whether as a result of new information, future events or otherwise.

#### Item 2. Unregistered Sales of Equity Securities, and Use of Proceeds and Issuer Purchases of Equity Securities

Not applicable. On February 21, 2024, the Company's Board of Directors authorized and the Company publicly announced a \$25.0 million share repurchase program (the "Repurchase Program"). The Repurchase Program authorizes the repurchase of up to \$25.0 million of shares of outstanding Class A Common Stock and Class B Common Stock. The aggregate \$25.0 million available for repurchases under the Repurchase Program has been suballocated for purchases of Class A shares and Class B shares in portions of \$4.0 million and \$21.0 million, respectively, prorated to take into account the number of outstanding shares of each respective class. Shares of Common Stock may be repurchased pursuant to the Repurchase Program in open market, privately negotiated or block transactions or otherwise from time to time, depending upon market conditions and other factors, and in accordance with applicable law and regulations. The Repurchase Program has no expiration date. The Repurchase Program does not obligate the Company to repurchase any dollar amount or number of shares, and the Repurchase Program may be suspended or terminated at any time.

The following table summarizes the activity related to repurchases of our equity securities during the quarter ended March 31, 2024:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs (dollars in thousands)
				(dollars in thousands)
January 1, 2024 – January 31, 2024	-	\$ -	-	\$ -
February 1, 2024 – February 29, 2024	10,809 (Class A) 98,139 (Class B)	\$66.93 (Class A) \$56.63 (Class B)	10,809 (Class A) 98,139 (Class B)	\$4,000 (Class A) \$21,000 (Class B)
March 1, 2024 – March 31, 2024	10,809 (Class A) 98,139 (Class B)	\$66.93 (Class A) \$56.63 (Class B)	10,809 (Class A) 98,139 (Class B)	\$3,276 (Class A) \$15,441 (Class B)
<b>Total</b>	<b>10,809 (Class A) 98,139 (Class B)</b>	<b>\$66.93 (Class A) \$56.63 (Class B)</b>	<b>10,809 (Class A) 98,139 (Class B)</b>	<b>\$3,276 (Class A) \$15,441 (Class B)</b>

#### Item 3. Defaults Upon Senior Securities

Not applicable.

#### Item 4. Mine Safety Disclosures

Not applicable.

#### Item 5. Other Information

Not applicable. **Rule 10b5-1 Trading Arrangements and Non-Rule 10b5-1 Trading Arrangements**

During the fiscal quarter ended March 31, 2024, none of our officers or directors, as those terms are defined in Rule 16a-1(f), adopted or terminated a "Rule 10b5-1 trading arrangement" or a "non-Rule 10b5-1 trading arrangement," as those terms are defined in Item 408 of Regulation S-K.

#### Item 6. Exhibits

Exhibits:

3.1	<a href="#">Amended and Restated By-Laws of Bel Fuse Inc. (Adopted October 25, 2023), are incorporated by reference to Exhibit 3.1 of the Company's Current Report on Form 8-K filed with the SEC on October 25, 2023.</a>
31.1*	<a href="#">Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>
31.2*	<a href="#">Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>
32.1**	<a href="#">Certification of Principal Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
32.2**	<a href="#">Certification of Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
101.INS*	Inline XBRL Instance Document (the Instance Document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document)
101.SCH*	Inline XBRL Taxonomy Extension Schema Document
101.CAL*	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF*	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB*	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE*	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104*	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibits 101)

\* Filed herewith.

\*\* Submitted herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BEL FUSE INC.

November 3, 2023

By: /s/ Daniel Bernstein

\_\_\_\_\_  
Daniel Bernstein

President and Chief Executive Officer  
(Principal Executive Officer)

April 30, 2024

By: /s/ Farouq Tuweiq

\_\_\_\_\_  
Farouq Tuweiq  
Chief Financial Officer  
(Principal Financial Officer)

**CERTIFICATION**

I, Daniel Bernstein, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Bel Fuse Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules **13a-15(e)** and **15d-15(e)**) and internal control over financial reporting (as defined in Exchange Act Rules **13a-15(f)** **13a-15(g)** and **15d-15(f)** **15d-15(g)**) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (**the registrant's fourth fiscal quarter in the case of an annual report**) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **November 3, 2023** April 30, 2024

/s/ Daniel Bernstein

Daniel Bernstein

President and Chief Executive Officer  
(Principal Executive Officer)

Exhibit 31.2

**CERTIFICATION**

I, Farouq Tuweiq, certify that:

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41/44

**REFINITIV** 

1. I have reviewed this quarterly report on Form 10-Q of Bel Fuse Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules ~~13a-15(e)~~ 13a-15(e) and ~~15d-15(e)~~ 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules ~~13a-15(f)~~ 13a-15(f) and ~~15d-15(f)~~ 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (~~the registrant's fourth fiscal quarter in the case of an annual report~~) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2023 April 30, 2024

/s/ Farouq Tuweiq

Farouq Tuweiq

Chief Financial Officer

(Principal Financial Officer)

Exhibit 32.1

CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Bel Fuse Inc. (the "Company") on Form 10-Q for the quarter ended ~~September 30, 2023~~ March 31, 2024 filed with the Securities and Exchange Commission (the "Report"), I, Daniel Bernstein, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) The information contained in the Report fairly presents, in all material respects, the consolidated financial condition of the Company as of the dates presented and consolidated results of operations of the Company for the periods presented.

Date: **November 3, 2023** April 30, 2024

*/s/* Daniel Bernstein

\_\_\_\_\_  
Daniel Bernstein

President and Chief Executive Officer  
(Principal Executive Officer)

Exhibit 32.2

CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Bel Fuse Inc. (the "Company") on Form 10-Q for the quarter ended **September 30, 2023** **March 31, 2024** filed with the Securities and Exchange Commission (the "Report"), I, Farouq Tuweiq, Chief Financial Officer and Treasurer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) The information contained in the Report fairly presents, in all material respects, the consolidated financial condition of the Company as of the dates presented and consolidated results of operations of the Company for the periods presented.

Date: **November 3, 2023** April 30, 2024

*/s/* Farouq Tuweiq

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Farouq Tuweiq  
Chief Financial Officer  
(Principal Financial Officer)

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