

REFINITIV

DELTA REPORT

10-K

ALX - ALEXANDERS INC

10-K - DECEMBER 31, 2024 COMPARED TO 10-K - DECEMBER 31, 2023

The following comparison report has been automatically generated

| | |
|--------------|------|
| TOTAL DELTAS | 1222 |
| CHANGES | 247 |
| DELETIONS | 462 |
| ADDITIONS | 513 |

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-K

☒ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the Fiscal Year Ended: December 31, 2023 2024

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the transition period from
Commission File Number:

to

001-06064

ALEXANDERS INC

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

210 Route 4 East, Paramus, New Jersey

(Address of principal executive offices)

51-0100517

(IRS Employer Identification No.)

07652

(Zip Code)

Registrant's telephone number, including area code

(201) 587-8541

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|---------------------------------------|-------------------|---|
| Common Stock, \$1 par value per share | ALX | New York Stock Exchange |

Securities registered pursuant to Section 12(g) of the Act: NONE

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes ☐ No ☒

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15 (d) of the Act.

Yes ☐ No ☒

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

☒ Yes ☐ No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

☐ Large Accelerated Filer

☒ Accelerated Filer

☐ Non-Accelerated Filer

☐ Smaller Reporting Company

☐ Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. "

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report.

Yes ☒ No ☐

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements. ☐

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to §240.10D-1(b). ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☒

The aggregate market value of the voting and non-voting shares of common stock held by non-affiliates of the registrant, (i.e., by persons other than officers and directors of Alexander's, Inc.) was \$390,771,000 \$477,911,000 at June 30, 2023 June 30, 2024.

As of January 31, 2024 January 31, 2025, there were 5,107,290 shares of the registrant's common stock outstanding.

DOCUMENTS INCORPORATED BY REFERENCE

Part III: Portions of the Proxy Statement for the Annual Meeting of Stockholders to be held on May 23, 2024 May 22, 2025.

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On May 19, 2023, we sold the Rego Park III land parcel in Queens, New York, for \$71,060,000 inclusive of consideration for Brownfield tax benefits and reimbursement of costs for plans, specifications and improvements to date. Net proceeds from the sale were \$67,821,000 after closing costs and the financial statement gain was \$53,952,000.

Relationship with Vornado

We are managed by, and our properties are leased and developed by, Vornado, pursuant to various agreements which expire in March of each year and are automatically renewable. Vornado is a fully-integrated REIT with significant experience in managing, leasing, developing, and operating office and retail properties.

As of **December 31, 2023** **December 31, 2024**, Vornado owned 32.4% of our outstanding common stock. Steven Roth is the Chairman of our Board of Directors and Chief Executive Officer, the Managing General Partner of Interstate Properties ("Interstate"), a New Jersey general partnership, and the Chairman of the Board of Trustees and Chief Executive Officer of Vornado. As of **December 31, 2023** **December 31, 2024**, Mr. Roth, Interstate and its other two general partners, David Mandelbaum and Russell B. Wight, Jr. (who are also directors of the Company and trustees of Vornado) owned, in the aggregate, 26.0% of our outstanding common stock, in addition to the 2.3% they indirectly own through Vornado.

Significant Tenant

Bloomberg accounted for revenue of **\$125,349,000**, **\$120,351,000**, **\$115,129,000** and **\$113,140,000** **\$115,129,000** in the years ended **December 31, 2023** **December 31, 2024**, **2022** **2023** and **2021** **2022**, respectively, representing approximately **54%** **55%**, **56%** and **55%** **54%** and **56%** of our rental revenues in each year, respectively. No other tenant accounted for more than 10% of our rental revenues. If we were to lose Bloomberg as a tenant, or if Bloomberg were to be unable to fulfill its obligations under its lease, it would adversely affect our results of operations and financial condition. In order to assist us in our continuing assessment of Bloomberg's creditworthiness, we receive certain confidential financial information and metrics from Bloomberg. In addition, we access and evaluate financial information regarding Bloomberg from other private sources, as well as publicly available data.

Environmental Sustainability Initiatives

We have long believed a focus on environmental sustainability is responsible management of our business and important to our tenants, investors, employees and communities that we serve. Since we are externally managed by Vornado, Vornado's Corporate Governance and Nominating Committee of its Board of Trustees is assigned with oversight of **Environmental, Social and Governance ("ESG") sustainability** matters at Alexander's, which includes climate change risk. Environmental sustainability initiatives are carried out by a dedicated team of professionals that work directly with Vornado's business units. In the discussion below, when we refer to Vornado's buildings, it includes our buildings.

Vornado is an industry leader in sustainability, owning and operating more than **25 million** **26 million** square feet of LEED (Leadership in Energy and Environmental Design) certified buildings, representing **95%** **100%** of its **in-service** **certifiable** office portfolio, with over 24 million square feet at LEED Gold or Platinum. In **2023**, **Vornado (i) ranked #1** **2024**, **Vornado**:

- became the first major U.S. real estate owner and operator to achieve 100% LEED certification across its entire portfolio of certifiable in-service buildings;
- received a GRESB's five star rating and an assessment score of 92, placing in the **US Diversified Office/Retail REIT** peer group by GRESB, **top 3%** within **Americas/Listed**, and **received** the "Green Star" distinction for the **eleventh** **twelfth** consecutive **year** and GRESB's five star rating, **(ii) year**;
- received **the Leader in the Light Award** by the National Association for Real Estate Investment **Trusts** **Trusts** (NAREIT) **inaugural "The Impact at Scale Award,"** for **diversified REITs** for implementing operational initiatives in the **thirteenth** time, **PENN** district that advance corporate sustainability and **(iii) deliver** measurable impact; and
- was recognized as an EPA ENERGY STAR Partner of the Year with the distinction of having demonstrated **eight** **nine** years of sustained excellence.

Vornado prioritizes addressing climate change and in 2019 adopted a 10-year plan to make its buildings carbon neutral by 2030 ("Vision 2030"). Vision 2030 is a multi-faceted approach that prioritizes energy reduction, recovery, and renewable power. Vornado relies on technology, as well as meaningful stakeholder collaboration with its tenants, its employees, and its communities, to achieve this plan. Vornado's commitment to carbon neutrality and associated emissions reduction targets have been approved by the Science Based Targets Initiative as consistent with a 1.5°C climate scenario **limit**, the most ambitious goal of the Paris Agreement.

Vornado considers sustainability in all aspects of its business, including the design, construction, retrofitting and ongoing maintenance and operations of its portfolio of buildings. Vornado operates its buildings sustainably and efficiently by seeking to establish best practices in energy and water consumption, carbon reduction, resource and waste management and ecologically sensitive procurement. Vornado's policies, from 100% green cleaning to procuring 100% renewable electricity certificates to energy efficiency, are implemented across its entire portfolio. Vornado undertakes significant outreach with its tenants, employees and investors regarding Vornado's sustainability programs and strategies.

Vornado gathers data to measure progress against its goals, aligns its goals with its tenants, plans for its longer-term projects and engages with its stakeholders in meaningful ways. Vornado uses carbon accounting software, energy audits and models and building automation software to measure and track its portfolio-wide waste, water and energy reduction strategies, create roadmaps for each building to understand how to achieve carbon neutrality and provide accurate and actionable data for its measurement, verification and reporting requirements.

Vornado's 2022 and 2023 long-term performance plan awards specifically tie a portion of senior management's compensation to the achievement of certain ESG targets, including reductions in greenhouse gas emissions, achieving a specified GRESB score and targeting a specified percentage of LEED Gold or Platinum certified square footage in its office portfolio.

Vornado is committed to transparent reporting of sustainability performance indicators and publishes an annual **ESG Sustainability** Report in accordance with the Global Reporting Initiative and aligned with the metrics codified by the Sustainability Accounting Standards **Board** and in **2023 published a report in accordance with the Task Force on Climate-related Financial Disclosures, Board**. Vornado also submits public reports to CDP, (formerly, the Carbon Disclosure Project), CSA (the S&P Global Corporate Sustainability Assessment) and EP100 (global initiative led by Climate Group). Further details on Vornado's environmental sustainability initiatives and strategy, including its Vision 2030 Roadmap, can be found in Vornado's **2022 ESG 2023 Sustainability** Report at (vno.com/sustainability). There can be no assurance that Vornado's Vision 2030 commitment will be achieved in the planned time frame. The **ESG Sustainability** Report is not incorporated by reference and should not be considered part of this Annual Report on Form 10-K.

Competition

We operate in a highly competitive environment located in New York City. We compete with a large number of real estate investors, property owners and developers, some of whom may be willing to accept lower returns on their investments. Principal factors of competition are rents charged, tenant concessions offered, attractiveness of location, the

quality of the property and the breadth and the quality of services provided. Our success depends upon, among other factors, trends of the global, national and local economies, the financial condition and operating results of current and prospective tenants and customers, the availability and cost of capital, construction and renovation costs, taxes, governmental regulations, legislation, population and employment trends, zoning laws, and our ability to lease, sublease or sell our properties, at profitable levels. Our success is also subject to our ability to refinance existing debt on acceptable terms as it comes due. See "Item 1A. Risk Factors" in this Annual Report on Form 10-K for additional information regarding these factors.

Human Capital Resources

Since we are externally managed by Vornado, we do not have separate employees that provide management, leasing and development services. We currently have 9290 property-level employees who provide cleaning, engineering and security services. Our employees are managed by Vornado in accordance with its employee policies and they have access to Vornado's benefits, training and other programs.

Executive Office

Our executive office is located at 210 Route 4 East, Paramus, New Jersey, 07652 and our telephone number is (201) 587-8541.

Available Information

Copies of our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and amendments to those reports, as well as Reports on Forms 3, 4 and 5 regarding officers, directors, and 10% beneficial owners, filed or furnished pursuant to Section 13(a), 15(d) or 16(a) of the Securities Exchange Act of 1934, are available free of charge on our website (www.alx-inc.com) as soon as reasonably practicable after they are electronically filed with, or furnished to, the Securities and Exchange Commission ("SEC"). Also available on our website are copies of our Audit Committee Charter, Compensation Committee Charter, Code of Business Conduct and Ethics and Corporate Governance Guidelines. In the event of any changes to these items, revised copies will be made available on our website. Copies of these documents are also available directly from us free of charge. The SEC also maintains a website (www.sec.gov) that contains reports, proxy and information statements and other information that is filed electronically with the SEC. The contents of our website provided above are not intended to be incorporated by reference into this Annual Report on Form 10-K or in any other report or document we file with the SEC.

In May 2009, Vornado and Interstate each filed with the SEC an amendment to their respective Schedule 13D indicating that they, as a group, own 47.2% of our common stock. This ownership level, together with the shares owned by Messrs. Roth, Mandelbaum and Wight, makes us a "controlled" company for the purposes of the New York Stock Exchange, Inc.'s Corporate Governance Standards (the "NYSE Rules"). This means that we are not required to, among other things, have a majority of the members of our Board of Directors be independent under the NYSE Rules, have all of the members of our Compensation Committee be independent under the NYSE Rules or to have a Nominating Committee. While we have voluntarily complied with a majority of the independence requirements of the NYSE Rules, we are under no obligation to do so and this situation may change at any time.

ITEM 1A. RISK FACTORS

Material factors that may adversely affect our business, operations and financial condition are summarized below. The risks and uncertainties described herein may not be the only ones we face. Additional risks and uncertainties not presently known to us or that we currently believe to be immaterial may also adversely affect our business, operations and financial condition. See "Forward-Looking Statements" contained herein on page 4.

RISKS RELATED TO OUR BUSINESS AND OPERATIONS

We may be adversely affected by trends in office real estate, including work from home trends.

In 2023, 2024, approximately 54% 55% of our rental revenue revenues was from Bloomberg, the office tenant at our 731 Lexington Avenue office property. Work from home, flexible or hybrid work schedules, open workplaces, videoconferencing, and teleconferencing remain prevalent in certain situations, following the COVID-19 pandemic. Changes in tenant space utilization, including from the continuation of work from home and flexible work arrangement policies, may cause office tenants to reassess their long-term physical space needs, which could have an adverse effect on our business. Additionally, the increased use of artificial intelligence ("AI") could result in changes in tenant space utilization, including the need to reduce or reconfigure space.

All of our properties are in New York City and are affected by the economic cycles and risks inherent to this area.

All of our revenues come from properties located in New York City. Real estate markets are affected by economic downturns and we cannot predict how economic conditions will impact this market in either the short or long term. Declines in the economy and declines in the real estate markets in New York City real estate market have affected and could affect our financial performance and the value of our properties. In addition to the factors affecting the national economic condition generally, the factors affecting economic conditions in this area include:

- financial performance and productivity of the media, advertising, professional services, financial, technology, retail, insurance and real estate industries;
- business layoffs or downsizing;
- any oversupply of, or reduced demand for, real estate;
- industry slowdowns;
- the effects of inflation;
- rising interest rates; rate fluctuations;
- relocations of businesses;
- changing demographics;
- increased work from home and use of alternative work places;
- changes in the number of domestic and international tourists to our markets (including as a result of changes in the relative strengths of world currencies);
- changes in diplomatic and trade relationships, as well as potential tariffs;
- the fiscal health of New York State and New York City governments and local transit authorities;
- quality of life conditions;
- infrastructure quality;
- increased government regulation and costs of complying with such regulations; and

- changes in rates or **the treatment limitations** of the deductibility of state and local taxes.

It is impossible for us to predict the future effects of trends in the economic and investment climates of the New York City metropolitan region, and more generally of the United States, **on or** the real estate market in this area. Local, national or global economic downturns could negatively affect the value of our properties, our business and profitability.

We are subject to risks that affect the general and New York City retail environments.

Certain of our properties are New York City retail properties and thus are affected by the general and New York City retail environments, including the level of consumer spending and consumer confidence, New York City tourism, office and residential occupancy rates, employer remote-working policies, the threat of terrorism or other criminal acts, increasing competition from online retailers and other retail centers, and the impact of technological change upon the retail environment generally. These factors could adversely affect the financial condition of our retail tenants, or result in the bankruptcy of such tenants, and the willingness of retailers to lease space in our retail locations, which could have an adverse effect on the value of our properties, our business and profitability.

Our performance and the value of an investment in us are subject to risks associated with our real estate assets and with the real estate industry.

The value of our real estate and the value of an investment in us fluctuates depending on conditions in the general economy and the real estate business. These conditions may also adversely affect our revenues and cash flows.

The factors that affect the value of our real estate **assets** include, among other things:

- global, national **regional** and local economic conditions and geopolitical events;
- competition from other available space, including co-working space and subleases;
- local conditions such as an oversupply of space or a reduction in demand for real estate in the area;
- how well we manage our properties;
- the development and/or redevelopment of our properties;
- changes in market rental rates;
- **trends in office real estate, including many tenants' preferences for space in modern amenitized buildings which may require the landlord to incur significant capital expenditures;**
- increased competition from online shopping and its impact on retail tenants and their demand for retail space;
- **potential changes in trade relationships, new tariffs and other trade protection measures or barriers that may adversely affect retailers and retail store values;**
- the timing and costs associated with property improvements and rentals;
- whether we are able to pass all or portions of any increases in operating costs through to tenants;
- changes in real estate taxes and other expenses;
- **fluctuations in interest rates;**
- the ability of state and local governments to operate within their budgets;
- whether tenants and users such as customers and shoppers consider a property attractive;
- changes in consumer preferences adversely affecting retailers and retail store values;
- changes in tenant space utilization;
- the financial condition of our tenants, including the extent of tenant bankruptcies or defaults;
- consequences of any armed conflict involving, or terrorist attacks against, the United States or individual acts of violence in public spaces;
- **trends in office real estate, including many tenants' preferences for space in modern amenitized buildings which may require the landlord to incur significant capital expenditures;**
- availability of financing on acceptable terms or at all;
- inflation or deflation;
- **fluctuations in interest rates;**
- our ability to obtain adequate insurance;
- government regulation, including changes in fiscal policies, taxation, and zoning laws;
- potential liability and compliance costs associated with environmental or other laws or regulations;
- natural disasters;
- general competitive factors;
- climate change; and
- the impact of pandemics or outbreaks of other infectious diseases.

The rents or sales proceeds we receive and the occupancy levels at our properties may decline as a result of adverse changes in any of these factors. If rental revenues, sales proceeds and/or occupancy levels decline, we generally would expect to have less cash available for operating costs, to pay indebtedness and for distribution to our stockholders. In addition, some of our major expenses, including mortgage interest payments, real estate taxes and maintenance costs generally do not decline when the related rents decline, and maintenance costs can increase substantially in an inflationary environment. These factors may cause the value of our real estate assets to decline, which may result in non-cash impairment charges and the impact could be material.

Real estate is a competitive business and that competition may adversely affect us.

We compete with a large number of real estate investors, property owners and developers, some of whom may be willing to accept lower returns on their investments. Principal factors of competition are rents charged, tenant concessions offered, attractiveness of location, the quality of the property and the breadth and the quality of services provided. Substantially all of our properties face competition from similar properties in the same market, which may adversely affect the rents we can charge at those properties and our results of operations.

We may be unable to renew leases, lease vacant space or relet space as leases expire on favorable terms.

When our tenants decide not to renew their leases upon their expiration, we may not be able to relet the space. Even if tenants do renew or we can relet the space, the terms of renewal or reletting, considering among other things, rent and concessions, the cost of improvements to the property and leasing commissions, may be on less economically favorable terms. In addition, changes in space utilization by our tenants may impact our ability to renew or relet space without the need to incur substantial costs in renovating or redesigning the internal configuration of the relevant property and/or space. If we are unable to promptly renew the leases or relet the space at similar rates, lease vacant space, or if we are otherwise not able to maintain occupancy on economically favorable terms, our cash flow and ability to service debt obligations and pay dividends and distributions to stockholders could be adversely affected.

731 Lexington Avenue accounts for a majority of our revenues. Loss of or damage to the building would adversely affect our financial condition and results of operations.

731 Lexington Avenue accounted for revenue of \$153,298,000, \$148,806,000, \$138,778,000 and \$140,524,000 \$138,778,000 in the years ended December 31, 2023 December 31, 2024, 2022 2023 and 2021, 2022, respectively, representing approximately 66% 68%, 67% 66% and 68% 67% of our rental revenues in each year, respectively. Loss of or damage to the building in excess of our insurance coverage, including as a result of a terrorist attack, would adversely affect our results of operations and financial condition.

Bloomberg represents a majority of our revenues. Loss of Bloomberg as a tenant or deterioration in Bloomberg's credit quality could adversely affect our financial condition and results of operations.

Bloomberg accounted for revenue of \$125,349,000, \$120,351,000, \$115,129,000 and \$113,140,000 \$115,129,000 in the years ended December 31, 2023 December 31, 2024, 2022 2023 and 2021, 2022, respectively, representing approximately 54% 55%, 56% 54% and 55% 56% of our rental revenues in each year, respectively. No other tenant accounted for more than 10% of our rental revenues. If we were to lose Bloomberg as a tenant, or if Bloomberg were to be unable to fulfill its obligations under its lease, it would adversely affect our results of operations and financial condition.

We depend upon anchor tenants to attract shoppers at our Rego Park I and II retail properties and decisions made by these tenants, or adverse developments in the businesses of these tenants, could materially affect our financial condition and results of operations.

Our Rego Park I and II retail properties are anchored by well-known department stores large format retailers and other tenants who generate shopping traffic. The value of these properties would be adversely affected if our anchor tenants failed to meet their contractual obligations, sought concessions in order to continue operations or ceased their operations, including as a result of bankruptcy. If the level of sales at stores operating in our properties were to decline significantly due to economic conditions, increased competition from online shopping, closing of anchors or for other reasons, tenants may be unable to pay their minimum rents or expense recovery charges. In the event of a default by a tenant or anchor, we may experience delays and costs in enforcing our rights as landlord. Additionally, closure of an anchor or major tenant could result in lease terminations by, or reductions of rent from other tenants if the other tenants' leases have co-tenancy clauses.

Bankruptcy or insolvency of tenants may decrease our revenues, net income and available cash.

From time-to-time, some of our tenants have declared bankruptcy, and other tenants may declare bankruptcy, become insolvent or experience a material business downturn adversely affecting their ability to make timely rental payments in the future. If a tenant does not pay its rent, we may face delays enforcing our rights as landlord and may incur substantial legal and other costs. Even if we are able to enforce our rights, a tenant may not have recoverable assets. The bankruptcy or insolvency of a major tenant may delay our efforts to collect past due past-due balances under the relevant leases and could ultimately preclude collection of these amounts altogether. As a result, the bankruptcy or insolvency of, or nonpayment by, a major tenant could cause us to suffer lower revenues and operational difficulties, including leasing the remainder of the property, which could in turn result in decreased net income and funds available to pay our indebtedness and make distributions to stockholders.

Our business, financial condition, results of operations and cash flows have been and may continue to be adversely affected by outbreaks of highly infectious or contagious diseases.

Our business has been, and may continue to be, adversely affected by the economic and industry challenges created by highly infectious or contagious diseases, including the COVID-19 pandemic. The impact of the COVID-19 pandemic caused retailers to reduce the number and size of their physical locations and further increase reliance on e-commerce, and future infectious or contagious diseases could have a similar impact. Additionally, our office tenant may adjust its employee work from home arrangements which may lead to a reassessment of its long-term physical space needs. Any future outbreak of a highly infectious or contagious disease could impact how people live, work and travel in ways that have affected and may in the future affect our properties. Over time, these factors could decrease the demand for office and retail space and ultimately decrease occupancy and/or rent levels across our portfolio, which may have a negative impact on our financial condition and/or access to capital.

Some of our potential losses may not be covered by insurance.

We maintain general liability insurance with limits of \$300,000,000 per occurrence and per property, of which the first \$30,000,000 includes communicable disease coverage, and all-risk property and rental value insurance coverage with limits of \$1.7 billion per occurrence, including coverage for acts of terrorism, with sub-limits for certain perils such as floods and earthquakes on each of our properties and excluding communicable disease coverage.

Fifty Ninth Street Insurance Company, LLC ("FNSIC"), our wholly owned consolidated subsidiary, acts as a direct insurer for coverage for acts of terrorism, including nuclear, biological, chemical and radiological ("NBCR") acts, as defined by the Terrorism Risk Insurance Act of 2002, as amended to date and which has been extended through December 2027. Coverage for acts of terrorism (including NBCR acts) is up to \$1.7 billion per occurrence and in the aggregate. Coverage for acts of terrorism (excluding NBCR acts) is fully reinsured by third party insurance companies and the Federal government with no exposure to FNSIC. For NBCR acts, FNSIC is responsible for a \$316,000 deductible of \$338,000 and 20% of the balance of a covered loss, and the Federal government is responsible for the remaining 80% of a covered loss. We are ultimately responsible for any loss incurred by FNSIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism or other events. However, we cannot anticipate what coverage will be available on commercially reasonable terms in the future. We are responsible for uninsured losses and for deductibles and losses in excess of our insurance coverage, which could be material and adversely affect our business, results of operations and financial condition.

Our loans contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. If lenders insist on greater coverage than we are able to obtain, it could adversely affect our ability to finance or refinance our properties.

Actual or threatened terrorist attacks or other criminal acts may adversely affect the value of our properties and our ability to generate cash flow.

All of our properties are located in New York City, and our most significant property, 731 Lexington Avenue, is located on Lexington Avenue and 59th Street in Manhattan. In response to a terrorist attack, the perceived threat of terrorism or other criminal acts, tenants in this area may choose to relocate their businesses to less populated, lower-profile areas of the United States that may be perceived to be less likely targets of future terrorist activity or have lower rates of crime and fewer customers may choose to patronize businesses in this area. This, in turn, could trigger a decrease in the demand for space in this area, which could increase vacancies in our properties and force us to lease space **at our properties** on less favorable terms. Furthermore, we may experience increased costs for security, equipment and personnel. As a result, the value of our properties and the level of our revenues and cash flows could decline materially.

Natural disasters and the effects of climate change and natural disasters could have a concentrated impact on the area where we operate and could adversely affect our results.

Our properties are located in New York City. Physical climate change and natural disasters, including earthquakes, storms, storm surges, tornados, floods and hurricanes, could cause significant damage to our properties and the surrounding environment or area. Potentially adverse consequences of climate change, including rising sea levels and increased temperature fluctuations, could similarly have an impact on our properties and the economies of the metropolitan area in which we operate. Government efforts to combat climate change may impact the cost of operating our properties. Over time, these conditions could result in declining demand for space in our buildings or the inability of us to operate the buildings at all. Climate change may also have indirect effects on our business by increasing the cost of (or making unavailable) property insurance on terms we find acceptable, increasing the cost of energy at our properties and requiring us to expend funds as we seek to repair and protect our properties against such risks. The incurrence of these losses, costs or business interruptions may adversely affect our operating and financial results.

Our properties are located in an urban area, which means the vitality of our properties is reliant on sound transportation and utility **infrastructure, infrastructure systems**. If **that infrastructure one of those systems** is compromised in any way by an extreme weather event, such a compromise could have an adverse effect on our local economies and populations, as well as on our tenants' ability to do business in our buildings.

Our properties are subject to transitional risks related to climate-related policy change.

De-carbonization of grid-supplied energy **could lead to increased energy costs and operating expenses for our buildings**. Retrofitting our building systems to consume less energy could lead to increased capital costs. Buildings which consume fossil fuels onsite may be subject to penalties in the future. In addition, the full transition of grid-supplied energy to renewable sources (as has been mandated by the Climate Leadership and Community Protection Act in New York State) could lead to increased energy costs and operating expenses for our buildings. **Retrofitting our building systems to consume less energy could lead to increased capital costs. In addition, buildings which consume fossil fuel onsite may be subject to penalties in the future.** Although these laws and regulations have not had any material adverse effects on our business to date, they could result in substantial costs, including compliance costs, increased energy costs, retrofit costs and construction costs. We cannot predict how future laws and regulations, or future interpretations of current laws and regulations, related to climate change will affect our business, results of operations and financial condition.

We may become subject to costs, taxes or penalties, or increases therein, associated with natural resource or energy usage, such as a "carbon tax" and by local legislation such as New York City's Local Law 97, which sets limits on carbon emissions in our buildings and imposes penalties if we exceed those limits, and New York City's Intro 2317, or the "gas ban" bill, which limits any onsite fossil fuel combustion in new construction and major renovations. These costs, taxes or penalties could increase our operating costs and decrease the cash available to pay our indebtedness and make distributions to our stockholders.

Changes to tax laws could affect REITs generally, the trading of our shares and our results of operations, both positively and negatively, in ways that are difficult to anticipate.

The rules dealing with U.S. federal, state and local income taxation are constantly under review by persons involved in the legislative process and by the IRS and the Treasury Department. Changes to tax laws (which changes may have retroactive application) could adversely affect the taxation of REITs and their shareholders. We cannot predict whether, when, in what form, or with what effective dates, tax laws, regulations and rulings may be enacted, promulgated or decided, or technical corrections made, which could result in an increase in our, or our stockholders', tax liability or require changes in the manner in which we operate in order to minimize increases in our tax liability. If such changes occur, we may be required to pay additional taxes on our assets or income and/or be subject to additional restrictions. These increased tax costs could, among other things, adversely affect the trading price for our common shares, our financial condition, our results of operations and the amount of cash available to pay our indebtedness and make distributions to our stockholders.

Significant inflation and continuing increases in the inflation rate could adversely affect our business and financial results.

Recent substantial increases in the rate of inflation and potential future elevated **Elevated** rates of inflation, both real and anticipated, may impact our business and results of operations. In a highly inflationary environment, we may be unable to raise rental rates at or above the rate of inflation, which could reduce our profit margins. In addition, our cost of labor and materials could increase, which could have an adverse effect on our business **or and** financial results. Increased inflation could also adversely affect us by increasing costs of construction and renovation. While increases in most operating expenses at our properties can be passed on to our office and retail tenants, some tenants have fixed reimbursement charges, and expenses at our residential property may not be able to be passed on to residential tenants. **Unreimbursed increased An increase in unreimbursed** operating expenses may reduce cash flow available to pay our indebtedness and make distributions to our stockholders.

We may acquire, develop, or redevelop properties and this may create risks.

Although our current business strategy is not to engage in acquisitions, we may acquire, develop or redevelop properties when we believe that an acquisition, development or redevelopment project is otherwise consistent with our business strategy. We may not succeed in (i) acquiring, developing, or redeveloping properties; (ii) completing these activities on time or within budget; and (iii) leasing or selling acquired, developed, or redeveloped properties at amounts sufficient to cover our costs. Competition in these activities could also significantly increase our costs. Difficulties in integrating acquisitions may prove costly or time-consuming and could divert management's attention. Acquisitions, developments or redevelopments in new markets or types of properties where we do not have the same level of market knowledge may result in weaker than anticipated performance. We may also abandon acquisition, development or redevelopment opportunities that we have begun pursuing and consequently fail to recover expenses already incurred. Furthermore, we may be exposed to the liabilities of properties acquired, some of which we may not be aware of at the time of acquisition.

We are exposed to risks associated with property development, redevelopment and repositioning that could adversely affect us, including our financial condition and results of operations.

We continue to engage in development, redevelopment and repositioning activities with respect to our **properties. We properties, and, accordingly** are subject to certain risks in connection with development and redevelopment activities, which could adversely affect us, including our financial condition and results of operations. These risks include, without limitation, (i) the availability and pricing of financing on favorable terms or at all; (ii) the availability and timely receipt of zoning and other regulatory approvals; (iii) cost overruns,

especially in an inflationary environment, and untimely completion of construction (including risks beyond our control, such as weather or labor conditions, material shortages or supply chain delays); (iv) the potential for the fluctuation of occupancy rates and rents at redeveloped properties, which may result in our investment not being profitable; (v) start up, repositioning and redevelopment costs may be higher than anticipated; (vi) the potential that we may fail to recover expenses already incurred if we abandon development or redevelopment opportunities after we begin to explore them; (vii) the potential that we may expend funds on and devote management's time to projects which we do not complete; (viii) the inability to complete leasing of a property on schedule or at all, resulting in an increase in carrying or redevelopment costs; costs and (ix) the possibility that properties will be leased at below expected rental rates. These risks could result in substantial unanticipated delays or expenses and could prevent the initiation or the completion of redevelopment activities or reduce the ultimate rents achieved on new developments. These outcomes could have an adverse effect on our financial condition, results of operations, cash flow, the market value of our common shares and ability to pay our indebtedness and make distributions to our stockholders.

It may be difficult to sell real estate on a timely basis, which may limit our flexibility.

Real estate investments are relatively illiquid. Consequently, we may have limited ability to dispose of assets in our portfolio promptly in response to changes in economic or other conditions which could have an adverse effect on our sources of working capital and our ability to satisfy our indebtedness.

RISKS RELATED TO OUR INDEBTEDNESS AND ACCESS TO CAPITAL

Significantly tighter capital markets and economic conditions can materially affect our liquidity, financial condition and results of operations as well as the value of an investment in our common stock.

There are many factors that can affect the value of our equity securities, and any debt securities we may issue in the future, including the state of the capital markets and the economy. Demand for office and retail space typically declines nationwide due to an economic downturn, bankruptcies, downsizing, layoffs and cost cutting. Government action or inaction may adversely affect the state of the capital markets. The cost and availability of credit may be adversely affected by illiquid credit markets and wider credit spreads, which may adversely affect our liquidity and financial condition, including our results of operations, and the liquidity and financial condition of our tenants. Recently, domestic and international financial markets have experienced unusual volatility, significant interest rate increases and continuing uncertainty. Liquidity has significantly tightened in overall financial markets. Consequently, there is greater uncertainty regarding our ability to access the credit markets in order to obtain financing on reasonable terms. Additionally, the recent inflation environment has led to an increase in interest rates, which has had a direct and material increase on the interest expense of our borrowings. Our inability or the inability of our tenants to timely refinance maturing liabilities and access the capital markets and obtain reasonable pricing to meet liquidity needs may materially affect our financial condition and results of operations and the value of our common stock.

We have outstanding debt, and the amount of debt and its cost may continue to increase and refinancing may not be available on acceptable terms, which could affect our future operations.

As of December 31, 2023 December 31, 2024, total mortgages payable, excluding deferred debt issuance costs, was \$1,096,544,000, \$996,544,000, and our rate of total debt to total enterprise value was 66% 59%. "Enterprise value" means the market equity value of our common stock, plus debt, less cash and cash equivalents at such date. We are subject to the risks normally associated with debt financing, including the risk that our cash flow from operations will be insufficient to meet our required debt service. Our debt service costs generally will not be reduced if conditions in the market or at our properties, such as the entry of new competitors or the loss of major tenants, cause a reduction in the income from our properties. Should such events occur, our operations may be adversely affected.

If a property is mortgaged to secure payment of indebtedness and income from such property is insufficient to pay that indebtedness, the property could be foreclosed upon by the mortgagee resulting in a loss of the asset property.

If we are unable to obtain additional debt financing or refinance existing indebtedness upon maturity, our financial condition and results of operations would likely be adversely affected. In addition, the current rising volatility in the interest rate environment has led to an increase in interest rates on our variable rate debt, including on new hedging instruments, and an increase in the cost of refinancing our existing debt and entering into new debt, all which have reduced, and for interest rate hedge instruments, reducing could continue to reduce our operating cash flows. While certain of our debt is fixed by an interest rate swap arrangement, the arrangement expires earlier than the mortgage loan maturity, resulting in future exposure to rising interest rates, which could further reduce our available cash. If the cost or amount of our indebtedness continues to increase or we cannot refinance our debt in sufficient amounts or on acceptable terms, we are at risk of default on our obligations that could adversely affect our financial condition and results of operations.

Our existing financing documents contain covenants and restrictions that may restrict our operational and financial flexibility.

As of December 31, 2023 December 31, 2024, we had outstanding mortgage indebtedness of \$1,096,544,000, \$996,544,000, secured by three of our properties. These mortgages contain covenants that limit our ability to incur additional indebtedness on these properties, provide for lender approval of tenants' leases in certain circumstances, and in certain cases provide for yield maintenance or defeasance premiums to prepay them. These mortgages may significantly restrict our operational and financial flexibility. In addition, if we were to fail to perform our obligations under existing indebtedness or become insolvent or were liquidated, secured creditors would be entitled to payment in full from the proceeds of the sale of the pledged assets prior to any proceeds being paid to other creditors or to any holders of our securities. In such an event, it is possible that we would have insufficient assets remaining to make payments to other creditors or to any holders of our securities.

The hedge instruments we may use to manage our exposure to interest rate volatility involve risks.

The interest rate hedge instruments we may use to manage some of our exposure to interest rate volatility involve risks, including the risk that counterparties may fail to perform under these arrangements. If interest rates were continue to fall, these arrangements may cause us to pay higher interest on our debt obligations than would otherwise be the case. In addition, the use of such instruments may generate income that may not be treated as qualifying REIT income for purposes of the 75% gross income test or 95% gross income test. Furthermore, there can be no assurance that our hedging arrangements will qualify as "highly effective" cash flow hedges under applicable accounting standards. If our hedges do not qualify as "highly effective," the changes in the fair value of these instruments would be reflected in our results of operations and could adversely affect our earnings.

RISKS RELATED TO OUR ORGANIZATION AND STRUCTURE

Substantially all of our assets are owned by subsidiaries. We depend on dividends and distributions from these subsidiaries. The creditors of these subsidiaries are entitled to amounts payable to them by the subsidiaries before the subsidiaries may pay any dividends or make distributions to us.

Substantially all of our properties and assets are held through our subsidiaries. We depend on cash distributions and dividends from our subsidiaries for substantially all of our cash flow. The creditors of each of our subsidiaries are entitled to payment of that subsidiary's obligations to them, when due and payable, before that subsidiary may pay dividends

or make distributions to us. Thus, our ability to pay dividends, if any, to our security holders depends on our subsidiaries' ability to first satisfy their obligations to their creditors and our ability to satisfy our obligations, if any, to our creditors.

In addition, our participation in any distribution of the assets of any of our subsidiaries upon the liquidation, reorganization or insolvency of the subsidiary, is only after the claims of the creditors, including trade creditors and preferred security holders, if any, of the applicable subsidiary, are satisfied.

Alexander's charter documents and applicable laws may hinder any attempt to acquire us.

Provisions in Alexander's certificate of incorporation and by laws, as well as provisions of the Code and Delaware corporate law, may delay or prevent a change in control of the Company or a tender offer, even if such action might be beneficial to stockholders, and limit the stockholders' opportunity to receive a potential premium for their shares of common stock over then prevailing market prices.

In order to qualify as a REIT, five or fewer individuals, as defined in the Code, may not own, actually or constructively, more than 50% in value of the issued and outstanding shares of our stock at any time during the last half of each taxable year. Additionally, at least 100 persons must beneficially own shares of our stock during at least 335 days of a taxable year for each taxable year. To help ensure that we meet these tests, among other purposes, our charter restricts the acquisition and ownership of shares of our stock. Primarily to facilitate maintenance of its qualification as a REIT, Alexander's certificate of incorporation generally prohibits ownership, directly, indirectly or beneficially, by any single stockholder of more than 9.9% of the outstanding shares of preferred stock of any class or 4.9% of outstanding common stock of any class. The Board of Directors may waive or modify these ownership limits with respect to one or more persons if it is satisfied that ownership in excess of these limits will not jeopardize Alexander's status as a REIT for federal income tax purposes. In addition, the Board of Directors has, subject to certain conditions and limitations, exempted Vornado and certain of its affiliates from these ownership limitations. Stock owned in violation of these ownership limits will be subject to the loss of rights and other restrictions. These ownership limits may have the effect of inhibiting or impeding a change in control.

Alexander's Board of Directors is divided into three classes of directors. Directors of each class are chosen for three-year staggered terms. Staggered terms of directors may have the effect of delaying or preventing changes in control or management, even though changes in management or a change in control might be in the best interest of our stockholders.

In addition, Alexander's charter documents authorize the Board of Directors to:

- cause Alexander's to issue additional authorized but unissued common stock or preferred stock;
- classify or reclassify, in one or more series, any unissued preferred stock; and
- set the preferences, rights and other terms of any classified or reclassified stock that Alexander's issues.

The Board of Directors could establish a series of preferred stock with terms that could delay, deter or prevent a change in control of Alexander's or other transaction that might involve a premium price or otherwise be in the best interest of our stockholders, although the Board of Directors does not, at present, intend to establish a series of preferred stock of this kind. Alexander's charter documents contain other provisions that may delay, deter or prevent a change in control of the Company or other transaction that might involve a premium price or otherwise be in the best interest of our stockholders.

In addition, Vornado, Interstate and its three general partners (each of whom are both trustees of Vornado and Directors of Alexander's) together beneficially own approximately 58.4% of our outstanding shares of common stock. This degree of ownership is likely to reduce the possibility of a tender offer or an attempt to change control of the Company by a third party.

We may change our policies without obtaining the approval of our stockholders.

Our operating and financial policies, including our policies with respect to acquisitions of real estate or other assets, growth, operations, indebtedness, capitalization and dividends, are exclusively determined by our Board of Directors. Accordingly, our stockholders do not control these policies.

Steven Roth, Vornado and Interstate may exercise substantial influence over us. They and some of our other directors and officers have interests or positions in other entities that may compete with us.

As of **December 31, 2023** **December 31, 2024**, Interstate and its partners beneficially owned **an aggregate of** approximately **7.0%** **7.1%** of the common shares of beneficial interest of Vornado and approximately 26.0% of our outstanding common stock. Steven Roth, David Mandelbaum and Russell B. Wight, Jr. are the partners of Interstate. Mr. Roth is the Chairman of our Board of Directors and our Chief Executive Officer, the Chairman of the Board of Trustees and Chief Executive Officer of Vornado and the Managing General Partner of Interstate. **Mr. Messrs.** Wight and **Mr.** Mandelbaum are both trustees of Vornado and members of our Board of Directors. In addition, Vornado manages and leases the real estate assets of Interstate.

As of **December 31, 2023** **December 31, 2024**, Vornado owned 32.4% of our outstanding common stock, in addition to the 26.0% owned by Interstate and its partners. In addition to the relationships described in the immediately preceding paragraph, Ms. Mandakini Puri is a trustee of Vornado and a member of our Board of Directors.

Additionally, personnel and services that we require are provided to us under contracts with Vornado. We depend on Vornado to manage our operations and to acquire and manage our portfolio of real estate assets. Vornado makes all decisions regarding the day-to-day management of our company, subject to the supervision of, and any guidelines established by, our Board of Directors.

Because of their overlapping interests, Vornado, Mr. Roth, Interstate and the other individuals noted in the preceding paragraphs may have substantial influence over Alexander's, and on the outcome of any matters submitted to Alexander's stockholders for approval. In addition, certain decisions concerning our operations or financial structure may present conflicts of interest among Vornado, Messrs. Roth, Mandelbaum and Wight and Interstate and other security holders. Vornado, Mr. Roth and Interstate may, in the future, engage in a wide variety of activities in the real estate business which may result in conflicts of interest with respect to matters affecting us, such as, which of these entities or persons, if any, may take advantage of potential business opportunities, the business focus of these entities, the types of properties and geographic locations in which these entities make investments, potential competition between business activities conducted, or sought to be conducted, by us, competition for properties and tenants, possible corporate transactions such as acquisitions, and other strategic decisions affecting the future of these entities.

There may be conflicts of interest between Vornado, its affiliates and us.

Vornado manages, develops and leases our properties under agreements that have one-year terms expiring in March of each year, which are automatically renewable. Because we share common senior management with Vornado and because four of the trustees of Vornado are on our Board of Directors, the terms of the foregoing agreements and any future agreements may not be comparable to those we could have negotiated with an unaffiliated third party.

For a description of Interstate's ownership of Vornado and Alexander's see "Steven Roth, Vornado and Interstate may exercise substantial influence over us. They and some of our other directors and officers have interests or positions in other entities that may compete with us." above. For a description of our related party transactions with Vornado, see "Management's Discussion and Analysis of Financial Condition and Results of Operations—Related Party Transactions."

RISKS RELATED TO TECHNOLOGY, CYBERSECURITY AND DATA PROTECTION

The occurrence of cyber incidents, or a deficiency in our cybersecurity, as well as other disruptions to our IT networks and related systems, could adversely affect our business by causing a disruption to our operations, a compromise or corruption of our confidential information, and/or damage to our business relationships or reputation, all of which could adversely affect our financial results.

Our IT networks and related systems are essential to the operation of our business and our ability to perform day-to-day operations (including managing our building systems) and, in some cases, may be critical to the operations of certain of our tenants. We face risks associated with security breaches, whether through cyber attacks, or cyber intrusions over the Internet, malware, ransomware, computer viruses, phishing, attachments to e-mails, persons who access our systems from inside or outside our organization, and other significant disruptions of our IT networks and related systems. Our suppliers and subcontractors face similar threats and an incident at one of these entities could adversely affect our business. These entities are typically outside our control and may have access to certain of our information with varying levels of security and cybersecurity resources. The risk of a security breach or disruption, particularly through a cyber attack, or cyber intrusion, including by computer hackers, foreign governments and cyber terrorists, has generally increased as the number, intensity and sophistication of attempted attacks and intrusions from around the world have increased, including through the use of artificial intelligence. Although we have not experienced cyber incidents that are individually, or in the aggregate, material, the incidents we have experienced cyber attacks in the past, which have thus far have been mitigated by preventative, detective, and responsive measures that we have put in place. Although we make efforts to maintain the security and integrity of these types of IT networks and related systems, and we have implemented various measures to manage the risk of a security breach or disruption, there can be no assurance that our security efforts and measures will be effective or that attempted security breaches or disruptions would not be successful or damaging. Unauthorized parties, whether within or outside our company, may disrupt or gain access to our systems, or those of third parties with whom we do business, through human error, misfeasance, fraud, trickery, or other forms of deceit, including break-ins, use of stolen credentials, social engineering, phishing, computer viruses or other malicious codes, and similar means of unauthorized and destructive tampering. Even the most well protected information, networks, systems and facilities remain potentially vulnerable because the techniques used in such attempted security breaches evolve and generally are not recognized until launched against a target, and in some cases are designed to not be detected and, in fact, may not be detected. Accordingly, we may be unable to anticipate these techniques or to implement adequate security barriers or other preventative measures, and thus it is impossible for us to entirely mitigate this risk.

A security breach or other significant disruption involving our IT networks and related systems could disrupt the proper functioning of our networks and systems and therefore our operations and/or those of certain of our tenants; result in the unauthorized access to, and destruction, loss, theft, misappropriation or release of, proprietary, confidential, sensitive or otherwise valuable information of ours or others, which others could use to compete against us or which could expose us to damage claims by third-parties for disruptive, destructive or otherwise harmful purposes and outcomes; result in our inability to maintain the building systems relied upon by our tenants for the efficient use of their leased space; require significant management attention and resources to remedy any damages that result; may require payments to the attackers; subject us to litigation claims for breach of contract, damages, credits, fines, penalties, governmental investigations and enforcement actions or termination of leases or other agreements; or damage our reputation among our tenants and investors generally. Any or all of the foregoing could have a material adverse effect on our results of operations, financial condition and cash flows.

A cyber attack or systems failure could interfere with our ability to comply with financial reporting requirements, which could adversely affect us. A cyber attack could also compromise the confidential information of our employees, tenants, customers and vendors. A successful attack could disrupt and materially affect our business operations, including damaging relationships with tenants, customers and vendors. Any compromise of our information security systems could also result in a violation of applicable privacy and other laws, significant legal and financial exposure, damage to our reputation, loss or misuse of the information (which may be confidential, proprietary and/or commercially sensitive in nature) and a loss of confidence in our security measures, which could harm our business.

For additional information on our cybersecurity risk management process, see "Item 1C. Cybersecurity" in this Annual Report on Form 10-K.

RISKS RELATED TO OUR COMMON STOCK

The trading price of our common stock has been volatile and may continue to fluctuate.

The trading price of our common stock has been volatile and may continue to fluctuate widely as a result of several factors, many of which are outside of our control. These factors include:

- our financial condition and performance;
- the financial condition of our tenants, including the extent of tenant bankruptcies or defaults;
- actual or anticipated quarterly fluctuations in our operating results and financial condition;
- our dividend policy;
- the reputation of REITs and real estate investments generally and the attractiveness of REIT equity securities in comparison to other equity securities, including securities issued by other real estate companies, and fixed income securities;
- uncertainty and volatility in the equity and credit markets;
- fluctuations in interest rates;
- changes in revenue or earnings estimates or publication of research reports and recommendations by financial analysts or actions taken by rating agencies with respect to our securities or those of other REITs;
- failure to meet analysts' revenue or earnings estimates;
- speculation in the press or investment community;
- strategic actions by us or our competitors, such as acquisitions or restructurings;
- the extent of institutional investor interest in us;
- the extent of short-selling of our common stock and the shares of our competitors;
- fluctuations in the stock price and operating results of our competitors;
- general financial and economic market conditions and, in particular, developments related to market conditions for office REITs and other real estate related companies and the New York City real estate market;

- the impact of inflation;
- local, domestic and international economic factors unrelated to our performance (including the macro-economic impact of geopolitical conflict);
- fiscal policies or inaction at the U.S. federal government level that may lead to federal government shutdowns or negative impacts on the U.S. economy;
- changes in tax laws and rules; and
- all other risk factors addressed elsewhere in this Annual Report on Form 10-K.

In addition, the stock market is subject to fluctuations in the share prices and trading volumes that affect the market prices of the shares of many companies. These broad market fluctuations have in the past and may in the future adversely affect the market price of our common stock. A significant decline in our stock price could result in substantial losses for stockholders.

Alexander's has additional shares of its common stock available for future issuance, which could decrease the market price of the common stock currently outstanding.

The interest of our current stockholders could be diluted if we issue additional equity securities. As of **December 31, 2023** **December 31, 2024**, we had authorized but unissued 4,826,550 shares of common stock, par value of \$1.00 per share and 3,000,000 shares of preferred stock, par value \$1.00 per share; of which **23,388,262,244** shares of common stock are reserved for issuance upon redemption of the deferred stock units previously granted to our Board of Directors. In addition, **482,399,479,543** shares are available for future grant under the terms of our 2016 Omnibus Stock Plan. These awards may be granted in the form of options, restricted stock, stock appreciation rights, deferred stock units, or other equity-based interests, and if granted, would reduce that number of shares available for future grants, provided however that an award that may be settled only in cash, would not reduce the number of shares available under the plan. We cannot predict the impact that future issuances of common or preferred stock or any exercise of outstanding options or grants of additional equity-based interests would have on the market price of our common stock.

Loss of our key personnel could harm our operations and adversely affect the value of our common stock.

We are dependent on the efforts of Steven Roth, the Chairman of our Board of Directors and our Chief Executive Officer. **Although While** we believe that we could find a replacement **for him and other key personnel**, the loss of **his their** services could harm our operations and adversely affect the value of our common stock.

RISKS RELATED TO REGULATORY COMPLIANCE

We might may fail to qualify or remain qualified as a REIT, and may be required to pay federal income taxes at corporate rates, which could adversely affect the value of our common stock.

Although we believe that we will remain organized and will continue to operate so as to qualify as a REIT for federal income tax purposes, we **might may** fail to remain **so** qualified. **Qualification Qualifications** are governed by highly technical and complex provisions of the Internal Revenue Code for which there are only limited judicial or administrative interpretations and **depends depend** on various facts and circumstances that are not entirely within our control. In addition, legislation, new regulations, administrative interpretations or court decisions may significantly change the relevant tax laws and/or the federal income tax consequences of qualifying as a REIT. If, with respect to any taxable year, we fail to maintain our qualification as a REIT and do not qualify under statutory relief provisions, we could not deduct distributions to stockholders in computing our taxable income and would have to pay federal income tax on our taxable income at regular corporate rates. The federal income tax payable would include any applicable alternative minimum tax. If we had to pay federal income tax, the amount of money available to distribute to stockholders and pay our indebtedness would be reduced for the year or years involved, and we would not be required to make distributions to stockholders in that taxable year and in future years until we were able to qualify as a REIT and did so. In addition, we would also be disqualified from treatment as a REIT for the four taxable years following the year during which qualification was lost, unless we were entitled to relief under the relevant statutory provisions. Our failure to qualify as a REIT could adversely affect our business and the value of our common stock.

We may face possible adverse federal tax audits and changes in federal tax laws, which may result in an increase in our tax liability.

In the normal course of business, certain entities through which we own real estate **have either have** undergone or may undergo tax audits. Although we believe that we have substantial arguments in favor of our positions, in some instances there is no controlling precedent or interpretive guidance. There can be no assurance that audits will not occur with increased frequency or that the ultimate result of such audits will not have a material adverse effect on our results of operations.

At any time, the U.S. federal income tax laws governing REITs or the administrative interpretations of those laws may be amended. We cannot predict if or when any new U.S. federal income tax law, regulation, or administrative interpretation, or any amendment to any existing U.S. federal income tax law, Treasury regulation or administrative interpretation, will be adopted, promulgated or become effective and any such law, regulation, or interpretation may take effect retroactively. Alexander's, its taxable REIT subsidiaries, and our security holders could be adversely affected by any such change in, or any new, U.S. federal income tax law, Treasury regulation or administrative interpretation.

We may face possible adverse state and local tax audits and changes in state and local tax law.

Because we are organized and qualify as a REIT, we are generally not subject to federal income taxes, but we are subject to certain state and local taxes. In the normal course of business, certain entities through which we own real estate have undergone, tax audits. There can be no assurance that **future** audits will not occur with increased frequency or that the ultimate result of such audits will not have a material adverse effect on our results of operations.

From time-to-time changes in state and local tax laws or regulations are enacted, which may result in an increase in our tax liability. A shortfall in tax revenues for states and municipalities in which we operate may lead to an increase in the frequency and size of such changes in laws, regulations and administration of property and transfer taxes. If such changes occur, we may be required to pay additional taxes on our assets or income. These increased tax costs could adversely affect our financial condition and results of operations and the amount of cash available to pay our indebtedness and make distributions to our stockholders.

Compliance or failure to comply with the Americans with Disabilities Act ("ADA") or other safety regulations and requirements could result in substantial costs.

The ADA generally requires that public buildings, including our properties, meet certain Federal requirements related to access and use by disabled persons. Noncompliance could result in the imposition of fines by the Federal government or the award of damages to private litigants and/or legal fees to their counsel. If, under the ADA, we are required to make substantial alterations and capital expenditures in one or more of our properties, including the removal of access barriers, it could adversely affect our financial condition and results of operations, as well as the amount of cash available for distribution to stockholders.

Our properties are subject to various federal, state and local regulatory requirements, such as state and local fire and life safety requirements. If we fail to comply with these requirements, we could incur fines or private damage awards. We do not know whether existing requirements will change or whether compliance with future requirements will

require significant unanticipated expenditures that will affect our cash flow and results of operations.

We may incur significant costs to comply with environmental laws and environmental contamination may impair our ability to lease and/or sell real estate.

Our operations and properties are subject to various federal, state and local laws and regulations concerning the protection of the environment, including air and water quality, hazardous or toxic substances and health and safety. Under some environmental laws, a current or previous owner or operator of real estate may be required to investigate and clean up hazardous or toxic substances released at a property. The owner or operator may also be held liable to a governmental entity or to third parties for property damage or personal injuries and for investigation and clean-up costs incurred by those parties because of the contamination. These laws often impose liability without regard to whether the owner or operator knew of the release of the substances or caused the release. The presence of contamination or the failure to remediate contamination may also impair our ability to sell or lease real estate or to borrow using the real estate as collateral. Other laws and regulations govern indoor and outdoor air quality including those that can require the abatement or removal of asbestos-containing materials in the event of damage, demolition, renovation or remodeling and govern emissions of and exposure to asbestos fibers in the air. The maintenance and removal of lead paint and certain electrical equipment containing polychlorinated biphenyls (PCBs) are also regulated by federal and state laws. We are also subject to risks associated with human exposure to chemical or biological contaminants such as molds, pollens, viruses and bacteria which, above certain levels, can be alleged to be connected to allergic or other health effects and symptoms in susceptible individuals. We could incur fines for environmental compliance and be held liable for the costs of remedial action with respect to the foregoing regulated substances or related claims arising out of environmental contamination or human exposure to contamination at or from our properties.

Each of our properties has been subjected to varying degrees of environmental assessment. To date, these environmental assessments have not revealed any environmental condition material to our business. However, identification of new compliance concerns or undiscovered areas of contamination, changes in the extent or known scope of contamination, human exposure to contamination or changes in clean-up or compliance requirements could result in significant costs to us.

ITEM 1B. UNRESOLVED STAFF COMMENTS

There are no unresolved comments from the staff of the Securities and Exchange Commission as of the date of this Annual Report on Form 10-K.

ITEM 1C. CYBERSECURITY

Risk Management and Strategy

Our comprehensive risk management strategy for the assessment, identification and management of material risks stemming from cybersecurity threats is aligned with Vornado's strategy as the Company's manager, which involves a systematic evaluation of potential threats, vulnerabilities, and their potential impacts on our organization's operations, data, and systems.

Our manager's cybersecurity risk management program, which is subject to our oversight, is integrated into our overall enterprise risk management program, and shares common methodologies, reporting channels and governance processes that apply across the enterprise risk management program, including legal, compliance, strategic, operational, and financial risk areas.

The cybersecurity risk management program includes:

- Risk assessments designed to help identify material cybersecurity risks to our critical systems, information, and broader enterprise IT environment;
- A team principally responsible for managing our (i) cybersecurity risk assessment processes, (ii) security controls and (iii) response to cybersecurity incidents;
- The use of external service providers, where appropriate, to assess, test or otherwise assist with aspects of security controls;
- Cybersecurity awareness training for users and senior management, including through the use of third-party providers for regular mandatory trainings;
- A cybersecurity incident response plan that includes procedures for responding to cybersecurity incidents; and
- A risk management process for third-party service providers, suppliers and vendors, which includes a rigorous vetting process and ongoing monitoring mechanisms designed to ensure their compliance with cybersecurity standards.

As of the date of this Annual Report on Form 10-K, we are not aware of any cybersecurity threats, including as a result of any previous cybersecurity incidents, that have had a materially adverse effect on affected or are reasonably likely to materially affect us, including our operations, business, results of operations, or financial condition.

Governance

Our Board of Directors considers cybersecurity risk as part of its risk oversight function and has delegated to the Audit Committee (the "Committee") oversight of cybersecurity and other information technology risks. The Committee oversees the implementation of the cybersecurity risk management program.

The Committee receives periodic reports from management on potential cybersecurity risks and threats and receives presentations on cybersecurity topics from Vornado's Vornado and its Chief Information Officer. The Committee reports to the full Board of Directors regarding its activities, including those related to cybersecurity. The full Board of Directors also receives briefings from management on the cybersecurity risk management program as needed.

Management, along with Vornado's Chief Information Officer, Vornado, is responsible for assessing and managing our material risks from cybersecurity threats. Management and Vornado's Chief Information Officer Vornado have primary responsibility for our overall cybersecurity risk management program and supervise both the internal cybersecurity personnel and external cybersecurity consultants. Vornado's Chief Information Officer has many years of experience leading cybersecurity oversight and overall has broad, extensive experience with information technology, including security, auditing, compliance, systems and programming.

The management team supervises efforts to prevent, detect, mitigate, and remediate cybersecurity risks and incidents through various means, which may include briefings from internal security personnel; threat intelligence and other information obtained from governmental, public or private sources, including external consultants; consultants engaged by Vornado; and alerts and reports produced by security tools deployed in the IT environment. Our cybersecurity incident response plan governs our assessment and response upon the occurrence of a material cybersecurity incident, including the process for informing senior management and our Board of Directors.

ITEM 2. PROPERTIES

The following table shows the location, approximate size (excluding parking garages) and occupancy of each of our properties as of December 31, 2023 December 31, 2024.

| | Square Feet | Weighted |
|--|-------------|----------|
|--|-------------|----------|

| Under | | | | | | | | | | | | | |
|-----------------------|-----------------------|---------|-----------|-----------|---------------|-----------|---------|---------|---------|----------|----------------|----------------|-----|
| | | Land | Total | In | Not Available | Occupancy | Annual | Rent | | | | | |
| Property | Property | Acreage | Property | Service | for Lease | Rate | PSF (1) | | | | | | |
| Operating Properties: | Operating Properties: | | | | | | | | | | | | |
| 731 Lexington Avenue | 731 Lexington Avenue | | | | | | | | | | | | |
| New York, NY | | | | | | | | | | | | | |
| Office | | | 939,000 | 939,000 | 939,000 | — | — | 100.0 | 100.0 % | \$135.44 | Bloomberg L.P. | | Blc |
| Retail | | | 83,000 | 83,000 | 83,000 | — | — | | | | | The Home Depot | |
| | | | | 45,000 | 45,000 | | — | | | | | | |
| | | | | 38,000 | 38,000 | | — | | | | | | |
| | | | 12,000 | 12,000 | 12,000 | — | — | | | | | Vacant | |
| | | | 140,000 | 140,000 | 140,000 | — | — | 90.3 | 90.3 % | 252.89 | | | |
| | | 1.9 | 1,079,000 | 1,079,000 | 1,079,000 | — | — | 98.9 | 98.9 % | 147.65 | | | |
| Rego Park I | | | | | | | | | | | | | |
| Rego Park I | | | | | | | | | | | | | |
| Rego Park I | | | | | | | | | | | | | |
| Queens, NY | | | | | | | | | | | | | |
| | | | | 112,000 | 112,000 | | — | | | | | | |
| | | | 50,000 | 50,000 | 50,000 | — | — | | | | | Burlington | |
| | | | 36,000 | 36,000 | 36,000 | — | — | | | | | Marshalls | |
| | | | | 16,000 | 16,000 | | — | | | | | | |
| | | | | 124,000 | 124,000 | | — | | | | | | |
| | | | | 252,000 | — | 252,000 | | | | | | | |
| | | 4.8 | 338,000 | 214,000 | 214,000 | 124,000 | 100.0 | 100.0 % | | 53.08 | | | |
| Rego Park II | | | | | | | | | | | | | |
| Rego Park II | | | | | | | | | | | | | |
| Rego Park II | | | | | | | | | | | | | |
| Queens, NY | | | | | | | | | | | | | |
| | | | 145,000 | 145,000 | 145,000 | — | — | | | | | Costco | |
| | | | 133,000 | 133,000 | 133,000 | — | — | | | | | Kohl's (4) | |
| | | | | 194,000 | 194,000 | — | | | | | | | |
| | | | | 47,000 | 47,000 | | — | | | | | | |
| | | | | 167,000 | 145,000 | 22,000 | | | | | | | |
| | | | | 60,000 | — | 60,000 | | | | | | | |
| | | | | 40,000 | — | 40,000 | | | | | | | |
| | | | 144,000 | 144,000 | 144,000 | — | — | | | | | Vacant | |
| | | 6.6 | 616,000 | 616,000 | 616,000 | — | — | 76.9 | 76.9 % | 70.28 | | | |

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| (1) | Represents the weighted average escalated annual rent per square foot, which includes tenant reimbursements and excludes the impact of tenant concessions (such as free rent), as of December 31, 2023. For a discussion of our leasing activity, see Item 7 - Overview - Square Footage, Occupancy and Leasing Activity. | |
| (2) (1) | (1) Represents the year in which the tenant's lease expires, without consideration of any renewal or extension options. Lease expiration dates are based on non-cancelable lease terms and do not extend beyond any early termination rights that the tenant may have under its lease. | (2) (1) Represents the weighted average escalated annual rent per square foot, which includes tenant reimbursements and excludes the impact of tenant concessions (such as free rent), as of December 31, 2023. For a discussion of our leasing activity, see Item 7 - Overview - Square Footage, Occupancy and Leasing Activity. |
| (3) (2) (3) (2) | On December 3, 2022, IKEA closed its 112,000 square foot store at our Rego Park I property under a lease that was set to expire in December 2030. The lease included a right to terminate effective no earlier than March 16, 2026, subject to payment of rent through the termination date and an additional termination payment equal to the lesser of \$10,000,000 or the amount of rent due under the remaining term. On September 27, 2023, we entered into a lease modification agreement with IKEA which accelerates its lease termination date to April 1, 2024. Under the lease modification agreement, IKEA will pay its remaining rent due through March 16, 2026 and the \$10,000,000 termination payment over the modified lease term. | (3) (2) Represents the year in which the tenant's lease expires, without consideration of any renewal or extension options. Lease expiration dates are based on non-cancelable lease terms and do not extend beyond any early termination rights that the tenant may have under its lease. |
| (4) (3) (4) (3) | Subleased through remaining original lease term. | (4) (3) Lease expired on January 31, 2025. |
| (5) (4) (5) (4) | Ground leased through January 2027 with one 10-year extension option. | (5) (4) In the fourth quarter of 2024, we entered into ten-year leases with certain tenants. |
| (6) (5) (6) (5) | Average monthly rent per unit is \$3,394. | (6) (5) Subleased through remaining original lease term. |
| (7) (6) (7) (6) | Residential tenants generally have one or two year leases. | (7) (6) Ground leased through January 2027 with one ten-year extension option. |
| (7) | Average monthly rent per unit is \$3,442. | |
| (8) | Residential tenants generally have one or two year leases. | |

Rego Park I

Rego Park I, a 338,000 square foot shopping center, is located on Queens Boulevard and 63rd Road in **Queens, New York, Queens**. The center ~~is~~ was anchored by a 50,000 square foot Burlington and a 36,000 square foot Marshalls. In the fourth quarter of 2024, we entered into ten-year leases with Burlington and Marshalls to relocate them to our Rego Park II property in 2025. Rego Park I will then be vacant and we are currently exploring sale and development opportunities for the property. The center contains a parking deck (1,241 spaces) that provides for paid parking.

~~On December 3, 2022, IKEA closed its 112,000 square foot store at our Rego Park I property under a lease that was set to expire in December 2030. The lease included a right to terminate effective no earlier than March 16, 2026, subject to payment of rent through the termination date and an additional termination payment equal to the lesser of \$10,000,000 or the amount of rent due under the remaining term. On September 27, 2023, we entered into a lease modification agreement with IKEA which accelerates its lease termination date to April 1, 2024. Under the lease modification agreement, IKEA will pay its remaining rent due through March 16, 2026 and the \$10,000,000 termination payment over the modified lease term.~~

~~On April 23, 2023, Bed Bath & Beyond (\$1,533,000 of annual revenue) filed for Chapter 11 bankruptcy and its 46,000 square foot lease at the property was rejected in the bankruptcy proceedings on July 31, 2023. II~~

Rego Park II,

Rego Park II, a ~~616,000~~ 615,000 square foot shopping center, is located adjacent to the Rego Park I shopping center in **Queens, New York, Queens**. The center is anchored by a 145,000 square foot Costco and a 133,000 ~~square square~~ foot Kohl's, which has been subleased. The center contains a parking deck (1,326 spaces) (1,326 spaces) that provides for paid parking.

This center is encumbered by a mortgage loan in the amount of \$202,544,000 which matures in December 2025. The interest-only loan is at SOFR plus 1.45% (6.80% 1.45% (5.79% as of ~~December 31, 2023~~ December 31, 2024). In connection therewith, we purchased an interest rate cap with a notional amount of \$202,544,000 that caps SOFR at a rate of 4.15% through ~~November 2024~~. December 2025.

Flushing

Our Flushing property is located on Roosevelt Avenue and Main Street in the downtown, commercial section of Flushing, **Queens, New York, Queens**. Roosevelt Avenue and Main Street are active shopping districts and there are many national retailers located in the area. A subway entrance is located directly in front of the property with bus service across the street. The property comprises a four-floor building containing 167,000 square feet and a parking garage, which is subleased to New World Mall LLC through January 2037. The property is ground leased through January 2027 with one ~~10-year~~ ten-year extension option.

The Alexander Apartment Tower

The Alexander apartment tower, located above our Rego Park II shopping center, contains 312 units aggregating 255,000 square feet.

The property is encumbered by a mortgage loan in the amount of \$94,000,000 which matures in November 2027. The interest-only loan has a fixed rate of 2.63%.

ITEM 3. LEGAL PROCEEDINGS

We are from time-to-time involved in legal actions arising in the ordinary course of business. In our opinion, after consultation with our legal counsel, the outcome of such pending matters will not have a material **adverse** effect on our financial condition, results of operations or cash flows.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

PART II

ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Our common stock is listed on the New York Stock Exchange under the symbol "ALX."

As of ~~January 31, 2024~~ January 31, 2025, there were ~~181~~ 166 holders of record of our common stock.

Recent Sales of Unregistered Securities

None.

Information relating to compensation plans under which our equity securities are authorized for issuance is set forth under Part III, Item 12 of this Annual Report on Form 10-K and such information is incorporated by reference herein.

Recent Purchases of Equity Securities

None.

Performance Graph

The following graph is a comparison of the five-year cumulative return of our common stock, the Standard & Poor's 400 MidCap Index (the "S&P 400 MidCap Index"), Standard & Poor's 500 Index (the "S&P 500 Index"), and the National Association of Real Estate Investment Trusts' ("NAREIT") All Equity Index, a peer group index. The graph assumes that \$100 was invested on ~~December 31, 2018~~ December 31, 2019 in our common stock, the S&P 400 MidCap Index, the S&P 500 Index, and the NAREIT All Equity Index, and that all dividends were reinvested without the payment of any commissions. There can be no assurance that the performance of our stock will continue in line with the same or similar trends depicted in the graph below.



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| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
|-------------------------------------|--------|-------|-------|-------|-------|-------|
| Alexander's, Inc. | \$ 100 | \$ 90 | \$ 90 | \$ 82 | \$ 87 | \$ 89 |
| S&P 400 MidCap Index ⁽¹⁾ | 100 | 114 | 142 | 123 | 144 | 164 |
| S&P 500 Index ⁽¹⁾ | 100 | 118 | 152 | 125 | 158 | 197 |
| The NAREIT All Equity Index | 100 | 95 | 134 | 101 | 112 | 118 |

(1) The Company has elected to replace the S&P 500 Index with the S&P 400 MidCap Index, as we believe this index represents a group of companies more aligned with a comparable peer group. To facilitate comparison to the performance graph presented in our Annual Report for the prior year, the S&P 500 Index is presented above.

| | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
|-----------------------------|--------|--------|--------|--------|-------|-------|
| Alexander's, Inc. | \$ 100 | \$ 114 | \$ 102 | \$ 102 | \$ 93 | \$ 99 |
| S&P 400 MidCap Index | 100 | 126 | 143 | 179 | 156 | 181 |
| S&P 500 Index | 100 | 131 | 156 | 200 | 164 | 207 |
| The NAREIT All Equity Index | 100 | 129 | 122 | 172 | 129 | 144 |

ITEM 6. RESERVED

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Introduction

The following discussion should be read in conjunction with the consolidated financial statements and related notes included under Part II, Item 8 of this Annual Report on Form 10-K.

Our Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") within this section is focused on the years ended **December 31, 2023**, **December 31, 2024** and **2022, 2023**, including year-to-year comparisons between these years. Our MD&A for the year ended **December 31, 2021**, **December 31, 2022**, including year-to-year comparisons between **2022, 2023** and **2021, 2022**, can be found in Part II, Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations in the Company's Annual Report on Form 10-K for the year ended **December 31, 2022**, **December 31, 2023**.

Overview

Alexander's, Inc. (NYSE: ALX) is a real estate investment trust ("REIT"), incorporated in Delaware, engaged in leasing, managing, developing and redeveloping its properties. All references to "we," "us," "our," "Company" and "Alexander's" refer to Alexander's, Inc. and its consolidated subsidiaries. We are managed by, and our properties are leased and developed by, Vornado Realty Trust ("Vornado") (NYSE: VNO). We have five properties in New York City.

We compete with a large number of real estate investors, property owners and developers, some of whom may be willing to accept lower returns on their investments. Our success depends upon, among other factors, trends of the global, national and local economies, the financial condition and operating results of current and prospective tenants and customers, the availability and cost of capital, construction and renovation costs, taxes, governmental regulations, legislation, population and employment trends, zoning laws, and our ability to lease, sublease or sell our properties, at profitable levels. Our success is also subject to our ability to refinance existing debt on acceptable terms as it comes due. See "Item 1A. Risk Factors" in this Annual Report on Form 10-K for additional information regarding these factors.

Our business has been, and may continue to be, affected by **interest rate fluctuations**, the **increase in effects of inflation and interest rates**, and other uncertainties including the potential for an economic downturn. These factors could have a material impact on our business, financial condition, results of operations and cash flows.

Overview - continued

Year Ended **December 31, 2023**, **December 31, 2024** Financial Results Summary

Net income for the year ended **December 31, 2023**, **December 31, 2024** was **\$102,413,000**, **\$43,444,000** or **\$19.97**, **\$8.46** per diluted share, compared to **\$57,632,000**, **\$102,413,000** or **\$11.24**, **\$19.97** per diluted share for the year ended **December 31, 2022**, **December 31, 2023**. Net income for the year ended **December 31, 2023** included **\$53,952,000**, **\$53,952,000**, or \$10.52 per diluted share, of income as a result of a net gain on the sale of real estate.

Funds from operations ("FFO") (non-GAAP) for the year ended **December 31, 2023**, **December 31, 2024** was **\$81,067,000**, **\$77,968,000**, or **\$15.80**, **\$15.19** per diluted share, compared to **\$87,090,000**, **\$81,067,000**, or **\$16.99**, **\$15.80** per diluted share for the year ended **December 31, 2022**, **December 31, 2023**.

Square Footage, Occupancy and Leasing Activity

As of **December 31, 2023**, **December 31, 2024**, our portfolio was comprised of five properties aggregating 2,455,000 square feet. The commercial occupancy rate was **92.6%**, **99.1%** and the residential occupancy rate was **95.2%**, **94.2%**.

On **December 3, 2022**, **IKEA** closed its **112,000** square foot store at our Rego Park | 731 Lexington Avenue property under a lease that was set to expire in December 2030. The lease included **February 2029** for a right term of eleven years to terminate effective no earlier than March 16, 2026, subject to payment of rent through the termination date and an additional termination payment equal to the lesser of \$10,000,000 or the amount of rent due under the remaining term. On September 27, 2023, we entered into a lease modification agreement with **IKEA** which accelerates its lease termination date to April 1, 2024. Under the lease modification agreement, **IKEA** will pay its remaining rent due through March 16, 2026 and the \$10,000,000 termination payment over the modified lease term.

On April 23, 2023, Bed Bath & Beyond (\$1,533,000 of annual revenue) filed for Chapter 11 bankruptcy and its 46,000 square foot lease at our Rego Park I property was rejected in the bankruptcy proceedings on July 31, 2023, February 2024.

Significant Tenant

Bloomberg accounted for revenue of \$125,349,000, \$120,351,000, \$115,129,000, and \$113,140,000 \$115,129,000 in the years ended December 31, 2023 December 31, 2024, 2022 2023 and 2021, 2022, respectively, representing approximately 54% 55%, 56% 54% and 55% 56% of our rental revenues in each year, respectively. No other tenant accounted for more than 10% of our rental revenues. If we were to lose Bloomberg as a tenant, or if Bloomberg were to be unable to fulfill its obligations under its lease, it would adversely affect our results of operations and financial condition. In order to assist us in our continuing assessment of Bloomberg's creditworthiness, we receive certain confidential financial information and metrics from Bloomberg. In addition, we access and evaluate financial information regarding Bloomberg from other private sources, as well as publicly available data.

Disposition

On May 19, 2023, we sold the Rego Park III land parcel in Queens, New York, for \$71,060,000 inclusive of consideration for Brownfield tax benefits and reimbursement of costs for plans, specifications and improvements to date. Net proceeds from the sale were \$67,821,000 after closing costs and the financial statement gain was \$53,952,000.

Financing

On June 9, 2023 September 30, 2024, we exercised our remaining one-year extension option on the \$500,000,000 interest-only entered into a new \$400,000,000 mortgage loan on the office condominium portion of our 731 Lexington Avenue property, Avenue. The interest interest-only loan has a fixed rate on of 5.04% and matures in October 2028. The loan is prepayable, at the Company's option, with no penalty, beginning in October 2026. The new loan remained at LIBOR plus 0.90% through July 15, 2023 and currently bears replaces the previous \$490,000,000 loan that bore interest at the Prime Rate (8.50% as of December 31, 2023) through loan maturity on June 11, 2024. In June 2023, we purchased an interest rate cap for \$11,258,000, which capped LIBOR at 6.00% through July 15, 2023 and caps the Prime Rate at 6.00% through loan maturity, was scheduled to mature in October 2024.

Critical Accounting Estimate

In preparing the consolidated financial statements we have made estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Accounting estimates are deemed critical if they involve a significant level of estimation uncertainty and have had or are reasonably likely to have a material impact on our financial condition or results of operations. Below is the critical accounting estimate used in the preparation of our consolidated financial statements. A discussion of our accounting policies is included in Note 2 - *Summary of Significant Accounting Policies* to our consolidated financial statements in this Annual Report on Form 10-K.

Impairment Analyses for Real Estate

Our properties are individually reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Impairment analyses are based on current plans, intended holding periods, ability to hold, and available information at the time the analyses are prepared. Assessing impairment can be complex and involves a high degree of subjectivity in determining if impairment indicators are present and in estimating the future undiscounted cash flows or the fair value of an asset. In particular, these estimates are sensitive to significant assumptions, including the estimation of future rental revenues, operating expenses, capital expenditures, discount and capitalization rates and our intent and ability to hold the related asset, all of which could be affected by our expectations about future market or economic conditions. These estimates can have a significant impact on the undiscounted cash flows or estimated fair value of an asset and could thereby affect the value of our real estate on our consolidated balance sheets as well as any potential impairment losses recognized on our consolidated statements of income.

Recent Accounting Pronouncements

See Note 2 – *Summary of Significant Accounting Policies* to our consolidated financial statements in this Annual Report on Form 10-K for a discussion concerning recent accounting pronouncements.

Results of Operations – Year Ended December 31, 2023 2024 compared to December 31, 2022 December 31, 2023

Rental Revenues

Rental revenues were \$224,962,000 \$226,374,000 in the year ended December 31, 2023 December 31, 2024, compared to \$205,814,000 \$224,962,000 in the prior year, an increase of \$19,148,000, \$1,412,000. This was primarily due to (i) \$8,065,000 \$4,583,000 of higher straight-line rental revenue from IKEA's Bloomberg's lease modification, extension, and (ii) \$4,184,000 of higher reimbursable operating expenses and capital expenditures, (iii) \$3,750,000 \$2,322,000 of higher real estate tax reimbursements due to higher real estate tax expense, and (iv) \$3,359,000 of higher revenue due to leasing activity, partially offset by (v) \$1,467,000 (iii) \$3,785,000 of lower rental revenue from IKEA's lease expiration at Rego Park I, (iv) \$875,000 of lower rental revenue from Bed Bath & Beyond's lease rejection at Rego Park I, and (v) \$781,000 of lower rental revenue from Old Navy's lease termination fee income, at Rego Park I.

Operating Expenses

Operating expenses were \$101,210,000 \$103,240,000 in the year ended December 31, 2023 December 31, 2024, compared to \$90,446,000 \$101,210,000 in the prior year, an increase of \$10,764,000, \$2,030,000. This was primarily due to higher real estate tax expense and non reimbursable operating expenses, including the impact of lower partially offset by higher capitalized expenses during the current year.

Depreciation and Amortization

Depreciation and amortization was \$32,898,000 \$34,782,000 in the year ended December 31, 2023 December 31, 2024, compared to \$29,797,000 \$32,898,000 in the prior year, an increase of \$3,101,000, \$1,884,000. This was primarily due to higher depreciation expense on capital projects placed into service during the current year, service.

General and Administrative Expenses

General and administrative expenses were \$6,341,000 \$6,519,000 in the year ended December 31, 2023 December 31, 2024, compared to \$6,106,000 \$6,341,000 in the prior year, an increase of \$235,000. \$178,000. This was primarily due to higher professional fees.

Interest and Other Income

Interest and other income was \$22,245,000 \$24,429,000 in the year ended December 31, 2023 December 31, 2024, compared to \$6,769,000 \$22,245,000 in the prior year, an increase of \$15,476,000. \$2,184,000. This was primarily due to an increase in average interest rates.

Interest and Debt Expense

Interest and debt expense was \$58,297,000 \$62,818,000 in the year ended December 31, 2023 December 31, 2024, compared to \$28,602,000 \$58,297,000 in the prior year, an increase of \$29,695,000. \$4,521,000. This was primarily due to \$21,614,000 of higher interest expense resulting from increases in rates, additional costs associated with the refinancing of our office condominium at 731 Lexington Avenue, and \$7,770,000 of higher deferred debt issuance cost amortization, partially offset by lower interest rate cap premium amortization.

Net Gains Gain on Sale of Real Estate

Net gains gain on the sale of real estate were \$53,952,000 was \$53,952,000 in the year ended December 31, 2023, resulting from the sale of the Rego Park III land parcel in Queens, New York in May 2023.

Related Party Transactions

Vornado

As of December 31, 2023 December 31, 2024, Vornado owned 32.4% of our outstanding common stock. We are managed by, and our properties are leased and developed by, Vornado, pursuant to various agreements, which expire in March of each year and are automatically renewable. These agreements are described in Note 5 – *Related Party Transactions*, to our consolidated financial statements in this Annual Report on Form 10-K.

Steven Roth is the Chairman of our Board of Directors and Chief Executive Officer, the Managing General Partner of Interstate Properties ("Interstate"), a New Jersey general partnership, and the Chairman of the Board of Trustees and Chief Executive Officer of Vornado. As of December 31, 2023 December 31, 2024, Mr. Roth, Interstate and its other two general partners, David Mandelbaum and Russell B. Wight, Jr. (who are also directors of the Company and trustees of Vornado) owned, in the aggregate, 26.0% of our outstanding common stock, in addition to the 2.3% they indirectly own through Vornado.

Liquidity and Capital Resources

Our cash requirements include property operating expenses, capital improvements, tenant improvements, debt service, leasing commissions, dividends to stockholders as well as development costs. The sources of liquidity to fund these cash requirements include rental revenue, which is our primary source of cash flow and is dependent upon the occupancy and rental rates of our properties, as well as our existing cash, proceeds from financings, including mortgage or construction loans secured by our properties and proceeds from asset sales.

As of December 31, 2023, 2024, we had \$552,977,000 \$393,836,000 of liquidity comprised of cash and cash equivalents and restricted cash. Recent increases in interest rates and inflation could adversely affect our cash flow from continuing operations but we anticipate that cash flow from continuing operations over the next twelve months, together with existing cash balances, will be adequate to fund our business operations, cash dividends to stockholders, debt service and capital expenditures. We may refinance our maturing debt as it comes due or choose to pay it down. However, there can be no assurance that additional financing or capital will be available to refinance our debt, or that the terms will be acceptable or advantageous to us.

Cash Flows for the Year Ended December 31, 2024

Cash and cash equivalents and restricted cash were \$393,836,000 at December 31, 2024, compared to \$552,977,000 at December 31, 2023, a decrease of \$159,141,000. This resulted from (i) \$200,025,000 of net cash used in financing activities and (ii) \$13,222,000 of net cash used in investing activities, partially offset by (iii) \$54,106,000 of net cash provided by operating activities.

Net cash used in financing activities of \$200,025,000 was comprised of (i) debt repayments of \$500,000,000, (ii) dividends paid of \$92,378,000 and (iii) debt issuance costs of \$7,647,000, partially offset by (iv) proceeds from borrowings of \$400,000,000.

Net cash used in investing activities of \$13,222,000 was comprised of construction in progress and real estate additions of \$19,785,000, partially offset by proceeds from an interest rate cap of \$6,563,000.

Net cash provided by operating activities of \$54,106,000 was comprised of (i) net income of \$43,444,000 and (ii) adjustments for non-cash items of \$58,440,000, partially offset by (iii) the net change in operating assets and liabilities of \$47,778,000. The adjustments for non-cash items were comprised of (i) depreciation and amortization (including amortization of debt issuance costs) of \$37,897,000, (ii) straight-lining of rents of \$13,116,000, (iii) interest rate cap premium amortization of \$6,483,000, (iv) other non-cash adjustments of \$494,000 and (v) stock-based compensation expense of \$450,000.

Liquidity and Capital Resources - continued

Cash Flows for the Year Ended December 31, 2023

Cash and cash equivalents and restricted cash were \$552,977,000 at December 31, 2023, compared to \$214,478,000 at December 31, 2022, an increase of \$338,499,000. This resulted from (i) \$321,812,000 of net cash provided by investing activities and (ii) \$109,111,000 of net cash provided by operating activities, partially offset by (iii) \$92,424,000 of net cash used in financing activities.

Net cash provided by investing activities of \$321,812,000 was comprised of (i) proceeds from maturities of U.S. Treasury bills of \$264,881,000, (ii) proceeds from sale of real estate of \$67,821,000 and (iii) proceeds from an interest rate cap of \$5,049,000, partially offset by (iv) the purchase of an interest rate cap of \$11,258,000 and (v) construction in progress and real estate additions of \$4,681,000.

Net cash provided by operating activities of \$109,111,000 was comprised of (i) net income of \$102,413,000 and (ii) the net change in operating assets and liabilities of \$16,753,000, partially offset by (iii) adjustments for non-cash items of \$10,055,000. The adjustments for non-cash items were comprised of (i) net gain on sale of real estate of \$53,952,000 and (ii) other non-cash adjustments of \$1,559,000, partially offset by (iii) depreciation and amortization (including amortization of debt issuance costs) of \$34,605,000, (iv) interest rate cap premium amortization of \$7,770,000, (v) straight-lining of rents of \$2,631,000 and (vi) stock-based compensation expense of \$450,000.

Net cash used in financing activities of \$92,424,000 was comprised of dividends paid of \$92,320,000 and debt issuance costs of \$104,000.

Liquidity and Capital Resources - continued

Cash Flows for the Year Ended December 31, 2022

Cash and cash equivalents and restricted cash were \$214,478,000 at December 31, 2022, compared to \$483,505,000 at December 31, 2021, a decrease of \$269,027,000. This resulted from (i) \$279,266,000 of net cash used in investing activities and (ii) \$92,310,000 of net cash used in financing activities, partially offset by (iii) \$102,549,000 of net cash provided by operating activities.

Net cash provided by operating activities of \$102,549,000 was comprised of (i) net income of \$57,632,000, (ii) adjustments for non-cash items of \$36,936,000 and (iii) the net change in operating assets and liabilities of \$7,981,000. The adjustments for non-cash items were comprised of (i) depreciation and amortization (including amortization of debt issuance costs) of \$31,454,000, (ii) straight-lining of rental income of \$7,960,000 and (iii) stock-based compensation expense of \$450,000, partially offset by (iv) other non-cash adjustments of \$2,928,000.

Net cash used in investing activities of \$279,266,000 was comprised of (i) the purchase of U.S. Treasury bills of \$364,238,000 and (ii) \$14,386,000 of construction in progress and real estate additions, partially offset by (iii) \$99,358,000 of proceeds from maturities of U.S. Treasury bills.

Net cash used in financing activities of \$92,310,000 was primarily comprised of dividends paid of \$92,264,000.

Dividends

On February 7, 2024 February 5, 2025, our Board of Directors declared a regular quarterly dividend of \$4.50 per share (an indicated annual rate of \$18.00 per share). The dividend, if declared by the Board of Directors at the same rate for all of 2024, 2025, would require us to pay out approximately \$92,350,000 \$92,400,000 in 2024, 2025.

Debt

Below is a summary of our outstanding debt and maturities as of December 31, 2023 December 31, 2024. We may refinance our maturing debt as it comes due or choose to repay it.

| (Amounts in thousands) | Balance | Interest Rate | Maturity |
|---|--------------|---------------|---------------|
| 731 Lexington Avenue, office condominium ⁽¹⁾ | \$ 500,000 | 6.00 % | Jun. 11, 2024 |
| 731 Lexington Avenue, retail condominium ⁽²⁾⁽³⁾ | 300,000 | 1.76 % | Aug. 05, 2025 |
| Rego Park II shopping center ⁽²⁾⁽⁴⁾ | 202,544 | 5.60 % | Dec. 12, 2025 |
| The Alexander apartment tower | 94,000 | 2.63 % | Nov. 01, 2027 |
| Total | 1,096,544 | | |
| Deferred debt issuance costs, net of accumulated amortization of \$17,639 | (3,993) | | |
| Total, net | \$ 1,092,551 | | |

- (1) Interest at the Prime Rate (capped at 6.00% through loan maturity).
- (2) Interest rate listed represents the rate in effect as of December 31, 2023 based on SOFR as of contractual reset date plus contractual spread, adjusted for hedging instruments as applicable.
- (3) Interest at SOFR plus 1.51% which was swapped to a fixed rate of 1.76% through May 2025.
- (4) Interest at SOFR plus 1.45% (SOFR is capped at a rate of 4.15% through November 2024).

| (Amounts in thousands) | Balance | Interest Rate | Maturity |
|--|------------|---------------|---------------|
| 731 Lexington Avenue, office condominium | \$ 400,000 | 5.04 % | Oct. 09, 2028 |
| 731 Lexington Avenue, retail condominium ⁽¹⁾⁽²⁾ | 300,000 | 1.76 % | Aug. 05, 2025 |
| Rego Park II shopping center ⁽¹⁾⁽³⁾ | 202,544 | 5.60 % | Dec. 12, 2025 |
| The Alexander apartment tower | 94,000 | 2.63 % | Nov. 01, 2027 |
| Total | 996,544 | | |
| Deferred debt issuance costs, net of accumulated amortization of \$7,381 | (8,525) | | |
| Total, net | \$ 988,019 | | |

- (1) Interest rate listed represents the rate in effect as of December 31, 2024 based on SOFR as of contractual reset date plus contractual spread, adjusted for hedging instruments as applicable.
- (2) Interest at SOFR plus 1.51% which was swapped to a fixed rate of 1.76% through May 2025.
- (3) Interest at SOFR plus 1.45% (SOFR is capped at a rate of 4.15% through December 2025).

Below is a summary of our principal and interest repayments scheduled as of **December 31, 2023** **December 31, 2024**.

| | | | | Less than | One to | Three to | | More than | | | | Less than | One to | Three to | More than |
|--|------------------------|-------|-------------|----------------|------------|------------------------|-------|-----------|----------------|---------------|--|----------------|---------------|-------------|--------------|
| (Amounts in thousands) | (Amounts in thousands) | Total | One Year | Three Years | Five Years | (Amounts in thousands) | Total | One Year | Three Years | Five Years | | Three Years | Five Years | | |
| Long-term debt obligations | | | | | | | | | | | | | | | |
| Long-term debt obligations | | | | | | | | | | | | | | | |
| Long-term debt obligations | | | | | | | | | | | | | | | |
| Total principal and interest repayments ⁽¹⁾ | | | | | | | | | | | | | | | |
| (1) Interest on variable rate debt is computed using rates in effect as of December 31, 2023 adjusted for hedging instruments as applicable. | | | | | | | | | | | | | | | |
| (1) Interest on variable rate debt is computed using rates in effect as of December 31, 2023 adjusted for hedging instruments as applicable. | | | | | | | | | | | | | | | |
| (1) Interest on variable rate debt is computed using rates in effect as of December 31, 2024 adjusted for hedging instruments as applicable. | | | | | | | | | | | | | | | |
| (1) Interest on variable rate debt is computed using rates in effect as of December 31, 2024 adjusted for hedging instruments as applicable. | | | | | | | | | | | | | | | |

Liquidity and Capital Resources - continued

Capital Expenditures

Capital expenditures consist of expenditures to maintain and improve assets, tenant improvement allowances, **lease incentives** and leasing commissions. During **2024**, **2025**, we expect to **incur** **spend** approximately **\$29,000,000** **\$125,000,000** of capital expenditures at our properties. We plan to fund these capital expenditures from operating cash flow, existing liquidity, and/or borrowings.

Commitments and Contingencies

Insurance

Insurance W

We maintain general liability insurance with limits of \$300,000,000 per occurrence and per property, of which the first \$30,000,000 includes communicable disease coverage, and all-risk property and rental value insurance coverage with limits of \$1.7 billion per occurrence, including coverage for acts of terrorism, with sub-limits for certain perils such as floods and earthquakes on each of our properties and excluding communicable disease coverage.

Fifty Ninth Street Insurance Company, LLC ("FNSIC"), our wholly owned consolidated subsidiary, acts as a direct insurer for coverage for acts of terrorism, including nuclear, biological, chemical and radiological ("NBCR") acts, as defined by the Terrorism Risk Insurance Act of 2002, as amended to date and which has been extended through December 2027. Coverage for acts of terrorism (including NBCR acts) is up to **\$1.7 billion** **\$1.7 billion** per occurrence and in the aggregate. Coverage for acts of terrorism (excluding NBCR acts) is fully reinsured by third party insurance companies and the Federal government with no exposure to FNSIC. For NBCR acts, FNSIC is responsible for a **\$316,000** deductible of **\$338,000** and 20% of the balance of a covered loss, and the Federal government is responsible for the remaining 80% of a covered loss. We are ultimately responsible for any loss incurred by FNSIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism or other events. However, we cannot anticipate what coverage will be available on commercially reasonable terms in the future. We are responsible for uninsured losses and for deductibles and losses in excess of our insurance coverage, which could be material.

Our loans contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. If lenders insist on greater coverage than we are able to obtain, it could adversely affect our ability to finance or refinance our properties.

Letters of Credit

Approximately \$900,000 of standby letters of credit were issued and outstanding as of December 31, 2023.

Other

There are various legal actions brought against us from time-to-time in the ordinary course of business. In our opinion, the outcome of such pending matters in the aggregate will not have a material effect on our financial position, results of operations or cash flows.

Funds from Operations ("FFO") (non-GAAP)

FFO is computed in accordance with the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts ("NAREIT"). NAREIT defines FFO as GAAP net income or loss adjusted to exclude net gains from sales of certain real estate assets, real estate impairment losses, depreciation and amortization expense from real estate assets and other specified items, including the pro rata share of such adjustments of unconsolidated subsidiaries. FFO and FFO per diluted share are used by management, investors and analysts to facilitate meaningful comparisons of operating performance between periods and among our peers because it excludes the effect of real estate depreciation and amortization and net gains on sales, which are based on historical costs and implicitly assume that the value of real estate diminishes predictably over time, rather than fluctuating based on existing market conditions. FFO does not represent cash generated from operating activities and is not necessarily indicative of cash available to fund cash requirements and should not be considered as an alternative to net income as a performance measure or cash flow as a liquidity measure. FFO may not be comparable to similarly titled measures employed by other companies. A reconciliation of our net income to FFO is provided below.

FFO (non-GAAP) for the years ended **December 31, 2023** **December 31, 2024** and **2022** **2023**

FFO (non-GAAP) for the year ended **December 31, 2023** **December 31, 2024** was **\$81,067,000**, **\$77,968,000**, or **\$15.80** **\$15.19** per diluted share, compared to **\$87,090,000**, **\$81,067,000**, or **\$16.99** **\$15.80** per diluted share for the year ended **December 31, 2022** **December 31, 2023**.

The following table reconciles our net income to FFO (non-GAAP):

| | For the Year Ended | December 31, | For the Year Ended |
|---|--------------------|--|--------------------|
| (Amounts in thousands, except share and per share amounts) | December 31, | (Amounts in thousands, except share and per share amounts) | 20242023 |
| | 2023 | 2022 | |
| Net income | | | |
| Depreciation and amortization of real property | | | |
| Net gain on sale of real estate | | | |
| FFO (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| FFO per diluted share (non-GAAP) | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |
| Weighted average shares used in computing FFO per diluted share | | | |

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We have exposure to fluctuations in interest rates, which are sensitive to many factors that are beyond our control. Our exposure to a change in interest rates is summarized in the table below.

| | 2023 | | | 2022 | |
|--|----------------------|--------------------------------|-----------------------------------|----------------------|--------------------------------|
| (Amounts in thousands, except per share amounts) | December 31, Balance | Weighted Average Interest Rate | Effect of 1% Change in Base Rates | December 31, Balance | Weighted Average Interest Rate |

| | | | | | |
|--|---------------------|--------------|-----------------|---------------------|--------------|
| Variable rate | \$ 702,544 | 5.88% | \$ 7,025 | \$ 702,544 | 5.33% |
| Fixed rate | 394,000 | 1.97% | — | 394,000 | 1.97% |
| | <u>\$ 1,096,544</u> | <u>4.48%</u> | <u>\$ 7,025</u> | <u>\$ 1,096,544</u> | <u>4.12%</u> |
| Total effect on diluted earnings per share | | | <u>\$ 1.37</u> | | |

We have an interest rate cap relating to the mortgage loan on the office condominium of our 731 Lexington Avenue property with a notional amount of \$500,000,000 that capped LIBOR at 6.00% through July 15, 2023 and caps the Prime Rate (8.50% as of December 31, 2023) at 6.00% through loan maturity.

| | 2024 | | | 2023 | |
|--|-------------------------|-----------------------------------|--------------------------------------|-------------------------|-----------------------------------|
| (Amounts in thousands, except per share amounts) | December 31, Balance | Weighted Average Interest Rate | Effect of 1% Change in Base Rates | December 31, Balance | Weighted Average Interest Rate |
| Variable rate | \$ 202,544 | 5.60% | \$ 2,025 | \$ 702,544 | 5.88% |
| Fixed rate | 794,000 | 3.52% | — | 394,000 | 1.97% |
| | <u>\$ 996,544</u> | <u>3.94%</u> | <u>\$ 2,025</u> | <u>\$ 1,096,544</u> | <u>4.48%</u> |
| Total effect on diluted earnings per share | | | <u>\$ 0.39</u> | | |

We have an interest rate cap relating to the mortgage loan on Rego Park II shopping center with a notional amount of \$202,544,000 that caps SOFR at 4.15% through November 2024, December 2025.

We have an interest rate swap relating to the mortgage loan on the retail condominium of our 731 Lexington Avenue property with a notional amount of \$300,000,000 that swaps SOFR plus 1.51% for a fixed rate of 1.76% through May 2025.

Fair Value of Debt

The fair value of our consolidated debt is calculated by discounting the future contractual cash flows of these instruments using current risk-adjusted rates available to borrowers with similar credit ratings, which are provided by a third-party specialist. As of December 31, 2023, December 31, 2024 and 2022, 2023, the estimated fair value of our consolidated debt was \$1,071,887,000, \$967,941,000 and \$1,061,221,000, \$1,071,887,000, respectively. Our fair value estimates, which are made at the end of the reporting period, may be different from the amounts that may ultimately be realized upon the disposition of our financial instruments.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

| <u>Index to Consolidated Financial Statements</u> | <u>Page Number</u> |
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| Report of Independent Registered Public Accounting Firm (PCAOB ID No. 34) | 36 |
| Consolidated Balance Sheets as of December 31, 2023, December 31, 2024 and 2022, 2023 | 38 |
| Consolidated Statements of Income for the Years Ended December 31, 2023, December 31, 2024, 2022, 2023 and 2021, 2022 | 39 |
| Consolidated Statements of Comprehensive Income for the Years Ended December 31, 2023, December 31, 2024, 2022, 2023 and 2021, 2022 | 40 |
| Consolidated Statements of Changes in Equity for the Years Ended December 31, 2023, December 31, 2024, 2022, 2023 and 2021, 2022 | 41 |
| Consolidated Statements of Cash Flows for the Years Ended December 31, 2023, December 31, 2024, 2022, 2023 and 2021, 2022 | 42 |
| Notes to Consolidated Financial Statements | 44 |

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Stockholders and the Board of Directors of Alexander's, Inc.

Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of Alexander's, Inc. and subsidiaries (the "Company") as of **December 31, 2023** **December 31, 2024**, and **2022, 2023**, the related consolidated statements of income, comprehensive income, changes in equity, and cash flows for each of the three years in the period ended **December 31, 2023** **December 31, 2024**, and the related notes and the **schedules schedule** listed in the Index at Item 15 (collectively referred to as the "financial statements"). In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as of **December 31, 2023** **December 31, 2024** and **2022, 2023**, and the results of its operations and its cash flows for each of the three years in the period ended **December 31, 2023** **December 31, 2024**, in conformity with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of **December 31, 2023** **December 31, 2024**, based on criteria established in *Internal Control — Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated **February 12, 2024** **February 10, 2025**, expressed an unqualified opinion on the Company's internal control over financial reporting.

Basis for Opinion

These financial statements are the responsibility of the **Company's** **Company's** management. Our responsibility is to express an opinion on the **Company's** **Company's** financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current-period audit of the financial statements that was communicated or required to be communicated to the audit committee and that (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

Real Estate Impairment – Refer to Note 2 to the financial statements

Critical Audit Matter Description

The Company's real estate assets are individually evaluated for impairment when events or changes in circumstances indicate the carrying amount may not be recoverable. The Company's evaluation of the recoverability of real estate assets consists of the comparison of undiscounted future cash flows expected to be generated by each real estate asset over the Company's estimated holding period to the respective carrying amount. The Company's undiscounted future cash flow analyses require management to make significant estimates, including estimated terminal values determined using appropriate capitalization rates.

Given the Company's estimated capitalization rates used in the evaluation of impairment of real estate assets is a significant assumption made by management, performing audit procedures to evaluate the reasonableness of management's undiscounted future cash flow analyses required a high degree of auditor judgment and an increased extent of effort, including the need to involve our fair value specialists.

How the Critical Audit Matter Was Addressed in the Audit

Our audit procedures related to the Company's estimated capitalization rates used in the evaluation of impairment of real estate assets included the following, among others:

- We tested the effectiveness of controls over management's evaluation of the recoverability of real estate, including controls over management's determination of the reasonableness of the applicable capitalization rates.
- Inquired with management regarding their determination of the capitalization rates, and evaluated the consistency of the capitalization rates used with evidence obtained in other areas of the audit.
- With the assistance of our fair value specialists, we evaluated the reasonableness of the Company's estimated capitalization rates by:
 - Testing the source information underlying the determination of the capitalization rates by evaluating the reasonableness of the capitalization rates used by management with independent market data, focusing on key factors, including geographical location, tenant composition, and property type.
 - Developing a range of independent estimates of capitalization rates and comparing those to the capitalization rates utilized by management.

/s/ DELOITTE & TOUCHE LLP

New York, New York

February **12, 2024** **10, 2025**

We have served as the Company's auditor since 1969.

| ALEXANDER'S, INC. AND SUBSIDIARIES | | | | CONSOLIDATED BALANCE SHEETS | | (Amounts in thousands, except share and per share amounts) |
|--|--------------------------|-----------------|------|--------------------------------|------|---|
| ASSETS | ASSETS | December 31, | 2022 | December 31, | 2023 | |
| | | 2023 | | ASSETS | | |
| Real estate, at cost: | Real estate, at cost: | | | Real estate, at cost: | | |
| Land | | | | | | |
| Buildings and leasehold improvements | | | | | | |
| Development and construction in progress | | | | | | |
| Total | | | | | | |
| Accumulated depreciation and amortization | | | | | | |
| Real estate, net | | | | | | |
| Cash and cash equivalents | | | | | | |
| Restricted cash | | | | | | |
| Investments in U.S. Treasury bills | | | | | | |
| Tenant and other receivables | | | | | | |
| Tenant and other receivables | | | | | | |
| Tenant and other receivables | | | | | | |
| Receivable arising from the straight-lining of rents | | | | | | |
| Deferred leasing costs, net, including unamortized leasing fees to Vornado of | | | | | | |
| \$19,540 and \$22,174, respectively | | | | | | |
| \$19,540 and \$22,174, respectively | | | | | | |
| \$19,540 and \$22,174, respectively | | | | | | |
| \$22,380 and \$19,540, respectively | | | | | | |
| \$22,380 and \$19,540, respectively | | | | | | |
| \$22,380 and \$19,540, respectively | | | | | | |
| Other assets | | | | | | |
| LIABILITIES AND EQUITY | | | | | | |
| LIABILITIES AND EQUITY | | | | | | |
| LIABILITIES AND EQUITY | | | | | | |
| Mortgages payable, net of deferred debt issuance costs | | | | | | |
| Mortgages payable, net of deferred debt issuance costs | | | | | | |
| Mortgages payable, net of deferred debt issuance costs | | | | | | |
| Amounts due to Vornado | | | | | | |
| Accounts payable and accrued expenses | | | | | | |
| Lease incentive liabilities | | | | | | |
| Other liabilities | | | | | | |
| Total liabilities | | | | | | |
| Commitments and contingencies | | | | | | |
| Commitments and contingencies | | | | | | |
| Commitments and contingencies | | | | | | |
| Preferred stock: \$1.00 par value per share; authorized, 3,000,000 shares; | | | | | | |
| Preferred stock: \$1.00 par value per share; authorized, 3,000,000 shares; | | | | | | |
| Preferred stock: \$1.00 par value per share; authorized, 3,000,000 shares; | | | | | | |
| issued and outstanding, none | | | | | | |
| issued and outstanding, none | | | | | | |
| issued and outstanding, none | | | | | | |
| Common stock: \$1.00 par value per share; authorized, | | | | | | |
| 10,000,000 shares; | | | | | | |
| issued, 5,173,450 shares; outstanding, 5,107,290 shares | | | | | | |

issued, 5,173,450 shares; outstanding, 5,107,290 shares
issued, 5,173,450 shares; outstanding, 5,107,290 shares

| |
|--|
| Additional capital |
| Retained earnings |
| Accumulated other comprehensive income |
| Treasury stock: 66,160 shares, at cost |
| Total equity |

See notes to consolidated financial statements.

| ALEXANDER'S, INC. AND SUBSIDIARIES | | | | CONSOLIDATED STATEMENTS OF INCOME | | | | (Amounts in thousands, except share and per share amounts) |
|---|--|--|--|---|------|----------------------------|------|---|
| | | | | Year Ended December 31, | | Year Ended December 31, | | |
| | | | | 2023 | 2022 | 2021 | 2024 | 2023 |
| | | | | | | | | 2022 |
| REVENUES | | | | REVENUES | | REVENUES | | |
| Rental revenues | | | | | | | | |
| EXPENSES | | | | | | | | |
| Operating, including fees to Vornado of \$6,480, \$6,037 and \$5,952, respectively | | | | | | | | |
| Operating, including fees to Vornado of \$6,480, \$6,037 and \$5,952, respectively | | | | | | | | |
| Operating, including fees to Vornado of \$6,480, \$6,037 and \$5,952, respectively | | | | | | | | |
| Operating, including fees to Vornado of \$6,581, \$6,480 and \$6,037, respectively | | | | | | | | |
| Operating, including fees to Vornado of \$6,581, \$6,480 and \$6,037, respectively | | | | | | | | |
| Operating, including fees to Vornado of \$6,581, \$6,480 and \$6,037, respectively | | | | | | | | |
| Depreciation and amortization | | | | | | | | |
| General and administrative, including management fees to Vornado of td,440, td,440 and td,380, respectively | | | | | | | | |
| Total expenses | | | | | | | | |
| Total expenses | | | | | | | | |
| Total expenses | | | | | | | | |
| Interest and other income | | | | | | | | |
| Interest and other income | | | | | | | | |
| Interest and other income | | | | | | | | |
| Interest and debt expense | | | | | | | | |
| Change in fair value of marketable securities | | | | | | | | |
| Net gains on sale of real estate | | | | | | | | |
| Income from continuing operations | | | | | | | | |
| Income from discontinued operations (see Note 8) | | | | | | | | |
| Net gain on sale of real estate | | | | | | | | |
| Net income | | | | | | | | |
| Income per common share - basic and diluted: | | | | | | | | |
| Income per common share - basic and diluted: | | | | | | | | |
| Income per common share - basic and diluted: | | | | | | | | |
| Income from continuing operations | | | | | | | | |
| Income from continuing operations | | | | | | | | |
| Income from continuing operations | | | | | | | | |
| Income from discontinued operations (see Note 8) | | | | | | | | |
| Net income per common share | | | | | | | | |
| Net income per common share - basic and diluted | | | | | | | | |
| Net income per common share - basic and diluted | | | | | | | | |
| Net income per common share - basic and diluted | | | | | | | | |
| Weighted average shares outstanding - basic and diluted | | | | | | | | |
| Weighted average shares outstanding - basic and diluted | | | | | | | | |

Weighted average shares outstanding - basic and diluted

See notes to consolidated financial statements.

| ALEXANDER'S, INC. AND SUBSIDIARIES | | | | CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME | | | (Amounts in thousands) |
|---|--|--|--|---|-------------------------|------|------------------------|
| | | | | Year Ended December 31, | Year Ended December 31, | | |
| | | | | 2023 | 2022 | 2021 | 2024 |
| | | | | 2023 | 2022 | 2021 | 2024 |
| Net income | | | | | | | |
| Other comprehensive (loss) income: | | | | | | | |
| Change in fair value of interest rate derivatives and other | | | | | | | |
| Change in fair value of interest rate derivatives and other | | | | | | | |
| Change in fair value of interest rate derivatives and other | | | | | | | |
| Comprehensive income | | | | | | | |

See notes to consolidated financial statements.

| ALEXANDER'S, INC. AND SUBSIDIARIES | | | | | | | CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY | | | | | (Amounts in thousands) |
|---|--|--|--|--|--|--|--|--------------------|-------------------|---|----------------|------------------------|
| | | | | | | | | | | | | |
| | | | | | | | Common Stock | Additional Capital | Retained Earnings | Accumulated Other Comprehensive (Loss) Income | Treasury Stock | Total Equity |
| Balance, December 31, 2020 | | | | | | | | | | | | |
| Balance, December 31, 2020 | | | | | | | | | | | | |
| Balance, December 31, 2020 | | | | | | | | | | | | |
| Net income | | | | | | | | | | | | |
| Dividends paid (\$18.00 per common share) | | | | | | | | | | | | |
| Change in fair value of interest rate derivatives | | | | | | | | | | | | |
| Deferred stock unit grants | | | | | | | | | | | | |
| Balance, December 31, 2021 | | | | | | | | | | | | |
| Balance, December 31, 2021 | | | | | | | | | | | | |
| Balance, December 31, 2021 | | | | | | | | | | | | |
| Net income | | | | | | | | | | | | |
| Dividends paid (\$18.00 per common share) | | | | | | | | | | | | |
| Change in fair value of interest rate derivatives and other | | | | | | | | | | | | |
| Deferred stock unit grants | | | | | | | | | | | | |
| Balance, December 31, 2022 | | | | | | | | | | | | |
| Net income | | | | | | | | | | | | |
| Dividends paid (\$18.00 per common share) | | | | | | | | | | | | |
| Change in fair value of interest rate derivatives and other | | | | | | | | | | | | |
| Deferred stock unit grants | | | | | | | | | | | | |
| Balance, December 31, 2023 | | | | | | | | | | | | |

| |
|---|
| Net income |
| Dividends paid (\$18.00 per common share) |
| Change in fair value of interest rate derivatives |
| Deferred stock unit grants |
| Balance, December 31, 2024 |

See notes to consolidated financial statements.

| ALEXANDER'S, INC. AND SUBSIDIARIES | | | | CONSOLIDATED STATEMENTS OF CASH FLOWS | | | (Amounts in thousands) |
|---|---|----------------------------|------|---|------|------|---------------------------|
| | | Year Ended December 31, | | Year Ended December 31, | | | |
| | | 2023 | 2022 | 2021 | 2024 | 2023 | 2022 |
| CASH FLOWS FROM OPERATING ACTIVITIES | CASH FLOWS FROM OPERATING ACTIVITIES | | | CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Net income | | | | | | | |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | | | | | |
| Depreciation and amortization, including amortization of debt issuance costs | | | | | | | |
| Depreciation and amortization, including amortization of debt issuance costs | | | | | | | |
| Depreciation and amortization, including amortization of debt issuance costs | | | | | | | |
| Net gains on sale of real estate (2021 includes \$2,348 from discontinued operations) | | | | | | | |
| Net gain on sale of real estate | | | | | | | |
| Straight-lining of rents | | | | | | | |
| Stock-based compensation expense | | | | | | | |
| Change in fair value of marketable securities | | | | | | | |
| Interest rate cap premium amortization | | | | | | | |
| Interest rate cap premium amortization | | | | | | | |
| Interest rate cap premium amortization | | | | | | | |
| Other non-cash adjustments | | | | | | | |
| Change in operating assets and liabilities: | | | | | | | |
| Tenant and other receivables | | | | | | | |
| Tenant and other receivables | | | | | | | |
| Tenant and other receivables | | | | | | | |
| Other assets | | | | | | | |
| Amounts due to Vornado | | | | | | | |
| Accounts payable and accrued expenses | | | | | | | |
| Lease incentive liabilities | | | | | | | |
| Other liabilities | | | | | | | |
| Net cash provided by operating activities | | | | | | | |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | |
| Construction in progress and real estate additions | | | | | | | |
| Construction in progress and real estate additions | | | | | | | |
| Construction in progress and real estate additions | | | | | | | |
| Purchase of U.S. Treasury bills | | | | | | | |
| Proceeds from maturities of U.S. Treasury bills | | | | | | | |
| Proceeds from sales of real estate | | | | | | | |
| Proceeds from sale of real estate | | | | | | | |

| |
|--|
| Purchase of interest rate cap |
| Proceeds from interest rate cap |
| Return of short-term investment |
| Proceeds from sale of marketable securities |
| Net cash provided by (used in) investing activities |
| Net cash (used in) provided by investing activities |
| CASH FLOWS FROM FINANCING ACTIVITIES |
| CASH FLOWS FROM FINANCING ACTIVITIES |
| CASH FLOWS FROM FINANCING ACTIVITIES |
| Dividends paid |
| Dividends paid |
| Dividends paid |
| Debt issuance costs |
| Debt repayments |
| Net cash used in financing activities |
| Net cash used in financing activities |
| Proceeds from borrowings |
| Net cash used in financing activities |
| Net increase (decrease) in cash and cash equivalents and restricted cash |
| Net increase (decrease) in cash and cash equivalents and restricted cash |
| Net increase (decrease) in cash and cash equivalents and restricted cash |
| Net (decrease) increase in cash and cash equivalents and restricted cash |
| Net (decrease) increase in cash and cash equivalents and restricted cash |
| Net (decrease) increase in cash and cash equivalents and restricted cash |
| Cash and cash equivalents and restricted cash at beginning of year |
| Cash and cash equivalents and restricted cash at end of year |
| RECONCILIATION OF CASH AND CASH EQUIVALENTS AND RESTRICTED CASH |
| RECONCILIATION OF CASH AND CASH EQUIVALENTS AND RESTRICTED CASH |
| RECONCILIATION OF CASH AND CASH EQUIVALENTS AND RESTRICTED CASH |
| Cash and cash equivalents at beginning of year |
| Cash and cash equivalents at beginning of year |
| Cash and cash equivalents at beginning of year |
| Restricted cash at beginning of year |
| Cash and cash equivalents and restricted cash at beginning of year |
| Cash and cash equivalents at end of year |
| Cash and cash equivalents at end of year |
| Cash and cash equivalents at end of year |
| Restricted cash at end of year |
| Cash and cash equivalents and restricted cash at end of year |
| See notes to consolidated financial statements. |
| See notes to consolidated financial statements. |
| See notes to consolidated financial statements. |

| |
|------------------------------------|
| ALEXANDER'S, INC. AND SUBSIDIARIES |
| ALEXANDER'S, INC. AND SUBSIDIARIES |

ALEXANDER'S, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS -
CONTINUED

(Amounts in
thousands)

| | Year Ended December 31, | Year Ended December 31, | Year Ended December 31, |
|--|----------------------------|----------------------------|----------------------------|
| | 2023 | 2022 | 2021 |
| | 2024 | 2023 | 2022 |

SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION

| |
|---|
| Cash payments for interest (net of amounts capitalized) |
| Cash payments for interest (net of amounts capitalized) |
| Cash payments for interest (net of amounts capitalized) |

NON-CASH TRANSACTIONS

NON-CASH TRANSACTIONS

NON-CASH TRANSACTIONS

| |
|--|
| Write-off of fully depreciated assets |
| Write-off of fully depreciated assets |
| Write-off of fully depreciated assets |
| Liability for real estate additions, including \$141 for development fees due to Vornado in 2021 |
| Liability for real estate additions, including \$346 for development fees due to Vornado in 2024 |
| Additional estimated lease liability arising from the recognition of right-of-use asset |

See notes to consolidated financial statements.

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. ORGANIZATION

Alexander's, Inc. (NYSE: ALX) is a real estate investment trust ("REIT"), incorporated in Delaware, engaged in leasing, managing, developing and redeveloping its properties. All references to "we," "us," "our," "Company" and "Alexander's" refer to Alexander's, Inc. and its consolidated subsidiaries. We are managed by, and our properties are leased and developed by, Vornado Realty Trust ("Vornado") (NYSE: VNO).

We have five properties in New York City consisting of:

Operating properties

- 731 Lexington Avenue, a 1,079,000 1,080,000 square foot multi-use building, comprising the entire block bounded by Lexington Avenue, East 59th Street, Third Avenue and East 58th Street in Manhattan. The building contains 939,000 947,000 and 140,000 133,000 of rentable square feet of office and retail space, respectively. Bloomberg L.P. ("Bloomberg") occupies all of the office space. The Home Depot (83,000 square feet) is was the principal retail tenant; tenant at the property until its lease expired on January 31, 2025. Annual rental revenues from the Home Depot at expiration was approximately \$15,150,000;
- Rego Park I, a 338,000 square foot shopping center, is located on Queens Boulevard and 63rd Road in Queens. The center is was anchored by a 50,000 square foot Burlington and a 36,000 square foot Marshalls.

On December 3, 2022, IKEA closed its 112,000 square foot store at In the fourth quarter of 2024, we entered into ten-year leases with Burlington and Marshalls to relocate them to our Rego Park I II property under a lease that was set to expire in December 2030. The lease included a right to terminate effective no earlier than March 16, 2026, subject to payment of rent through the termination date and an additional termination payment equal to the lesser of \$10,000,000 or the amount of rent due under the remaining term. On September 27, 2023, we entered into a lease modification agreement with IKEA which accelerates its lease termination date to April 1, 2024. Under the lease modification agreement, IKEA will pay its remaining rent due through March 16, 2026 and the \$10,000,000 termination payment over the modified lease term; 2025;
- Rego Park II, a 616,000 615,000 square foot shopping center, is located adjacent to the Rego Park I shopping center in Queens. The center is anchored by a 145,000 square foot Costco and a 133,000 square foot Kohl's, which has been subleased;
- Flushing, a 167,000 square foot building, located on Roosevelt Avenue and Main Street in Queens, that is subleased to New World Mall LLC. The property is ground leased through January 2027 with one 10-year ten-year extension option; and
- The Alexander apartment tower, located above our Rego Park II shopping center, contains 312 units aggregating 255,000 square feet.

We have determined that our properties have similar economic characteristics and meet the criteria that permit the properties to be aggregated into one reportable segment (the leasing, management, development and redeveloping of properties in New York City). Our chief operating decision-maker assesses and measures segment operating results based on a performance measure referred to as net operating income at the individual operating segment. Net operating income for each property represents net rental revenues less operating expenses.

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation – The accompanying consolidated financial statements include our accounts and those of our consolidated subsidiaries. All intercompany amounts have been eliminated. Our consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP"), which requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Recently Issued Accounting Literature

In March 2020, November 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2020-04 establishing Accounting Standards Codification ("ASC") Topic 848, *Reference Rate Reform*, and in January 2021, the FASB issued ASU 2021-01, *Reference Rate Reform (Topic 848): Scope* (collectively, "ASC 848"). ASC 848 contains practical expedients for reference rate reform related activities that impact debt, leases, derivatives and other contracts. The guidance in ASC 848 is optional and may be elected over time as reference rate reform activities occur. We have elected to apply the hedge accounting expedients related to probability and the assessments of effectiveness for future LIBOR-indexed cash flows to assume that the index upon which future hedged transactions will be based matches the index on the corresponding derivatives. Application of these expedients preserves the presentation of derivatives consistent with past presentation. In December 2022, the FASB issued ASU 2022-06, *Deferral of the Sunset Date of Topic 848* ("ASU 2022-06"), which was issued to defer the sunset date of ASC 848 to December 31, 2024. ASU 2022-06 is effective immediately for all companies. As of December 31, 2023, we have transitioned all of our LIBOR-indexed debt and derivatives and, for our derivatives in hedge accounting relationships, utilized the elective relief in ASC 848, allowing for the continuation of hedge accounting through the transition process.

In November 2023, the FASB issued ASU 2023-07, *Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures* ("ASU 2023-07"). ASU 2023-07 aims to improve reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses. ASU 2023-07 requires disclosure of significant segment expenses that are regularly provided to the chief operating decision maker and included within each reported measure of segment profit or loss. The update also requires disclosure regarding the chief operating decision maker and expands the interim segment disclosure requirements. ASU 2023-07 is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024, with early adoption permitted. We are currently evaluating These consolidated financial statements incorporate the impact adoption of ASU 2023-07 on our consolidated financial statements, as required. Refer to Note 13 - Segment Information.

In December 2023, the FASB issued ASU 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures* ("ASU 2023-09"). ASU 2023-09 requires entities to disclose additional information with respect to the effective tax rate reconciliation and to disclose the disaggregation by jurisdiction of income tax expense and income taxes paid. ASU 2023-09 is effective for fiscal years beginning after December 15, 2024, with early adoption permitted. We are currently evaluating the impact of ASU 2023-09 on our consolidated financial statements.

In November 2024, the FASB issued ASU 2024-03, *Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses* ("ASU 2024-03"), and in January 2025, the FASB issued ASU 2025-01, *Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40): Clarifying the Effective Date* ("ASU 2025-01"). ASU 2024-03 requires additional disclosure of the nature of expenses included in the income statement as well as disclosures about specific types of expenses included in the expense captions presented in the income statement. ASU 2024-03, as clarified by ASU 2025-01, is effective for fiscal years beginning after December 15, 2026, and interim periods within fiscal years beginning after December 15, 2027, with early adoption permitted. We are currently evaluating the impact of these standards on our consolidated financial statements.

Real Estate – Real estate is carried at cost, net of accumulated depreciation and amortization. As of December 31, 2023, December 31, 2024 and 2022, 2023, the carrying amount of our real estate, net of accumulated depreciation and amortization, was \$650,717,000, \$641,570,000 and \$688,330,000, \$650,717,000, respectively. Maintenance and repairs are generally expensed as incurred. Depreciation requires an estimate by management of the useful life of each property and improvement as well as an allocation of the costs associated with a property to its various components. We capitalize all property operating expenses directly associated with and attributable to, the development and construction of a project, including interest expense. The capitalization period begins when development activities are underway and ends when it is determined that the asset is substantially complete and ready for its intended use, which is typically evidenced by the receipt of a temporary certificate of occupancy. General and administrative costs are expensed as incurred.

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Our properties are individually reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. An impairment exists when the carrying amount of an asset exceeds the sum of the undiscounted cash flows expected to result from the use and eventual disposition of the asset, including an estimated terminal value calculated using an appropriate capitalization rate. Estimates of future cash flows are based on our current plans, intended holding periods and available market information at the time the analyses are prepared. For our development properties, estimates of future cash flows also include all future expenditures necessary to develop the asset, including interest payments that will be capitalized as part of the cost of the asset. An impairment loss is recognized only if the carrying amount of the asset is not recoverable and is measured based on the excess of the property's carrying amount over its estimated fair value. If our estimates of future cash flows, anticipated holding periods, or fair values change, based on market conditions or otherwise, our evaluation of impairment charges may be different and such differences could be material to our consolidated financial statements. Estimates of future cash flows are subjective and are based, in part, on assumptions regarding future occupancy, rental rates and capital requirements that could differ materially from actual results. Plans to hold properties over longer periods decrease the likelihood of recording impairment losses.

ALEXANDER'S, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Revenue Recognition – Rental revenues include revenues from the leasing of space at our properties to tenants, tenant services and parking garage revenues. We have the following revenue recognition policies:

- Revenues from the leasing of space at our properties to tenants include (i) lease components, including fixed and variable lease payments, and nonlease components which include reimbursement of common area maintenance expenses, and (ii) reimbursement of real estate taxes and insurance expenses. As lessor, we have elected to combine the lease and nonlease components of our operating lease agreements and account for the components as a single lease component in accordance with ASC Topic 842, *Leases* ("ASC 842").
 - Revenues from fixed lease payments for operating leases are recognized on a straight-line basis over the non-cancelable term of the lease, together with renewal options that are reasonably certain of being exercised. We commence revenue recognition when the tenant takes possession of the leased space and the leased space is substantially ready for its intended use.
 - Revenues derived from the reimbursement of real estate taxes, insurance expenses and common area maintenance expenses are generally recognized in the same period as the related expenses are incurred.
- Revenues derived from sub-metered electric, elevator, trash removal and other services provided to our tenants at their request are recognized as the services are transferred in accordance with ASC Topic 606, *Revenue from Contracts with Customers* ("ASC 606").
- Revenues derived from the operations of our parking facilities, which charge hourly or monthly fees to provide parking services to customers, are recognized as the services are transferred in accordance with ASC 606.

We evaluate on an individual lease basis whether it is probable that we will collect substantially all amounts due from our tenants and recognize changes in the collectability assessment of our operating leases as adjustments to rental revenue. Management exercises judgment in assessing collectability of tenant receivables and considers payment history, current credit status and publicly available information about the financial condition of the tenant, and other factors. Tenant receivables, including receivables arising from the straight-lining of rents, are written off when management deems that the collectability of substantially all future lease payments from a specific lease is not probable of collection, at which point, the Company will limit future rental revenues to cash received.

Cash and Cash Equivalents – Cash and cash equivalents consist of highly liquid investments with original maturities of three months or less when purchased and are carried at cost, which approximates fair value, due to their short-term maturities. The majority of our cash and cash equivalents consist of (i) deposits at major commercial banks, which may at times exceed the Federal Deposit Insurance Corporation limit, (ii) money market funds, which invest in U.S. Treasury bills and (iii) certificates of deposit placed through an account registry service ("CDARS"). To date we have not experienced any losses on our invested cash.

Restricted Cash – Restricted cash primarily consists of security deposits and other cash escrowed under loan and interest rate derivative agreements, including for debt service, real estate taxes, property insurance, leasing costs and capital improvements, improvements, and security deposits.

Investments in U.S. Treasury Bills ALEXANDER'S, INC. AND SUBSIDIARIES – Treasury bills are short-term debt obligations with maturities of one year or less backed by the U.S. Treasury Department. Treasury bills yield no interest, but are issued at a discount on their redemption prices. We classify our investments in U.S. Treasury bills as available-for-sale debt investments, recorded at fair value with any changes in fair value during the period recorded in other comprehensive income. These investments are considered Level 1 within the fair value hierarchy as they are highly liquid and are traded in an active secondary market. We use quoted market prices to determine the fair value of our investments in U.S. Treasury bills.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Deferred Charges – Direct financing costs are deferred and amortized on a straight-line basis, which approximates the effective interest rate method, over the terms of the related agreements as a component of interest and debt expense. Direct and incremental costs related to successful leasing activities are capitalized and amortized on a straight-line basis over the lives of the related leases. All other deferred charges are amortized on a straight-line basis, which approximates the effective interest rate method, in accordance with the terms of the agreements to which they relate.

ALEXANDER'S, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Income Taxes – We operate in a manner intended to enable us to continue to qualify as a REIT under Sections 856 – 860 of the Internal Revenue Code of 1986, as amended (the “Code”). In order to maintain our qualification as a REIT under the Code, we must distribute at least 90% of our taxable income to stockholders each year. We distribute to our stockholders 100% of our taxable income and therefore, no provision for Federal income taxes is required. Dividends distributed for the year ended December 31, 2024 were characterized, for federal income tax purposes, as 100% ordinary income. Dividends distributed for the year ended December 31, 2023 were characterized, for federal income tax purposes, as 41.5% ordinary income and 58.5% of long-term capital gain income. Dividends distributed for the year ended December 31, 2022 were characterized, for federal income tax purposes, as 100% ordinary income. Dividends distributed for the year ended December 31, 2021 were characterized, for federal income tax purposes, as 58.3% ordinary income and 41.7% of long-term capital gain income.

The estimated taxable income attributable to our common stockholders (unaudited) for the years ended December 31, 2023, December 31, 2024, 2022 and 2021 was approximately \$98,555,000, \$65,493,000, \$64,960,000, \$98,555,000, and \$101,184,000, respectively. The book to tax differences between net income and estimated taxable income primarily result from differences in the income recognition or deductibility of depreciation and amortization, gains or losses from the sale of real estate and other capital transactions, straight-line rent adjustments, the change in fair value of marketable securities and income from discontinued operations.

As of December 31, 2023, 2024, the net basis of our assets and liabilities for tax reporting purposes was approximately \$145,246,000, \$133,704,000 lower than the amount reported for financial statement purposes.

3. REVENUE RECOGNITION

The following is a summary of revenue sources for the years ended December 31, 2023, December 31, 2024, 2022 and 2021.

| | | Year Ended December 31, | | | | | | |
|------------------------|------------------------|-------------------------|------|------|------------------------|------|------|------|
| (Amounts in thousands) | (Amounts in thousands) | 2023 | 2022 | 2021 | (Amounts in thousands) | 2024 | 2023 | 2022 |
| Lease revenues | | | | | | | | |
| Parking revenue | | | | | | | | |
| Tenant services | | | | | | | | |
| Rental revenues | | | | | | | | |

The components of lease revenues for the years ended December 31, 2023, December 31, 2024, 2022 and 2021 are as follows:

| | | Year Ended December 31, | | | | | | |
|-------------------------|------------------------|-------------------------|------|------|------------------------|------|------|------|
| (Amounts in thousands) | (Amounts in thousands) | 2023 | 2022 | 2021 | (Amounts in thousands) | 2024 | 2023 | 2022 |
| Fixed lease revenues | | | | | | | | |
| Variable lease revenues | | | | | | | | |
| Lease revenues | | | | | | | | |

4. REAL ESTATE SALES

On May 19, 2023, we sold the Rego Park III land parcel in Queens, New York, for \$71,060,000 inclusive of consideration for Brownfield tax benefits and reimbursement of costs for plans, specifications and improvements to date. Net proceeds from the sale were \$67,821,000 after closing costs and the financial statement gain was \$53,952,000.

On June 4, 2021, we sold a parcel of land in the Bronx, New York for \$10,000,000. Net proceeds from the sale were \$9,291,000 after closing costs and the financial statement gain was \$9,124,000.

On October 4, 2021, we sold 30.3 acres of land located in Paramus, New Jersey to IKEA Property, Inc., the tenant at the property, for \$75,000,000, pursuant to the tenant's purchase option contained in the lease. Net proceeds from the sale were \$4,580,000 after closing costs and the repayment of the \$68,000,000 mortgage loan. The financial statement gain was \$60,826,000.

ALEXANDER'S, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

5. RELATED PARTY TRANSACTIONS

Vornado

As of December 31, 2023, 2024, Vornado owned 32.4% of our outstanding common stock. We are managed by, and our properties are leased and developed by, Vornado, pursuant to the agreements described below, which expire in March of each year and are automatically renewable.

Steven Roth is the Chairman of our Board of Directors and Chief Executive Officer, the Managing General Partner of Interstate Properties (“Interstate”), a New Jersey general partnership, and the Chairman of the Board of Trustees and Chief Executive Officer of Vornado. As of December 31, 2023, 2024, Mr. Roth, Interstate and its other two general partners, David Mandelbaum and Russell B. Wight, Jr. (who are also directors of the Company and trustees of Vornado) owned, in the aggregate, 26.0% of our outstanding common stock, in addition to the 2.3% they indirectly own through Vornado.

Management and Development Agreements

We pay Vornado an annual management fee equal to the sum of (i) \$2,800,000, (ii) 2% of gross revenue from the Rego Park II shopping center, (iii) \$0.50 per square foot of the tenant-occupied office and retail space at 731 Lexington Avenue, and (iv) \$365,000, \$376,000, escalating at 3% per annum, for managing the common area of 731 Lexington Avenue. Vornado is also entitled to a development fee equal to 6% of development costs, as defined.

Leasing and Other Agreements

Vornado also provides us with leasing services for a fee of 3% of rent for the first ten years of a lease term, 2% of rent for the eleventh through the twentieth year of a lease term, and 1% of rent for the twenty-first through thirtieth year of a lease term, subject to the payment of rents by tenants. In Under the agreements in effect prior to May 1, 2024, in the event third-party real estate brokers are were used, the fees to Vornado increase increased by 1% and Vornado is was responsible for the fees to the third-party real estate brokers. brokers ("Third-Party Lease Commissions"). On May 1, 2024, our Board of Directors approved amendments to the leasing agreements, subject to applicable lender consents, pursuant to which the Company is responsible for any Third-Party Lease Commissions and, in such circumstances, Vornado's fee is one-third of the applicable Third-Party Lease Commission.

Vornado is also entitled to a commission upon the sale of any of our assets equal to 3% of gross proceeds, as defined, for asset sales less than \$50,000,000 and 1% of gross proceeds, as defined, for asset sales of \$50,000,000 or more.

We also have agreements with Building Maintenance Services LLC, a wholly owned subsidiary of Vornado, to supervise (i) cleaning, engineering and security services at our 731 Lexington Avenue property and (ii) security services at our Rego Park I and Rego Park II properties and The Alexander apartment tower. In addition, we have an agreement with a wholly owned subsidiary of Vornado to manage the parking garages at our Rego Park I and Rego Park II properties.

The following is a summary of fees earned by Vornado under the various agreements discussed above.

| | Year Ended December 31, | | | Year Ended December 31, | | | | |
|---|-------------------------|------|------|-------------------------|------------------------|------|------|------|
| (Amounts in thousands) | (Amounts in thousands) | 2023 | 2022 | 2021 | (Amounts in thousands) | 2024 | 2023 | 2022 |
| Company management fees | | | | | | | | |
| Development fees | | | | | | | | |
| Leasing fees | | | | | | | | |
| Commissions on sales of real estate | | | | | | | | |
| Commission on sale of real estate | | | | | | | | |
| Property management, cleaning, engineering, parking and security fees | | | | | | | | |

As of December 31, 2023 December 31, 2024, the amounts due to Vornado were \$642,000 for management, property management, cleaning, engineering and security fees, \$346,000 for development fees and \$171,000 for leasing fees. As of December 31, 2023, the amounts due to Vornado were \$646,000 for management, property management, cleaning, engineering and security fees and \$69,000 for leasing fees. As of December 31, 2022, the amounts due to Vornado were \$742,000 for management, property management, cleaning, engineering and security fees and \$59,000 for leasing fees.

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

6. MORTGAGES PAYABLE

On June 9, 2023, we exercised our remaining one-year extension option on the \$500,000,000 interest-only mortgage loan on the office condominium of our 731 Lexington Avenue property. The interest rate on the loan remained at LIBOR plus 0.90% through July 15, 2023 and currently bears interest then at the Prime Rate (8.50% as of December 31, 2023) through loan maturity on June 11, 2024. In addition, in June 2023, we purchased an interest rate cap for \$11,258,000, which capped LIBOR at 6.00% through July 15, 2023 and caps then the Prime Rate at 6.00% through loan maturity. On June 11, 2024, we entered into a four-month extension of the loan and simultaneously paid down the principal balance by \$10,000,000 to \$490,000,000.

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

6. MORTGAGES PAYABLE - continued On September 30, 2024, we entered into a new \$400,000,000 mortgage loan on the office condominium portion of 731 Lexington Avenue. The interest-only loan has a fixed rate of 5.04% and matures in October 2028. The loan is prepayable, at the Company's option, with no penalty, beginning in October 2026. The new loan replaces the previous \$490,000,000 loan that bore interest at the Prime Rate and was scheduled to mature in October 2024.

The following is a summary of our outstanding mortgages payable. We may refinance our maturing debt as it comes due or choose to repay it.

| (Amounts in thousands) | (Amounts in thousands) | Maturity | Interest Rate at December 31, 2023 | Balance at December 31, | | (Amounts in thousands) | Maturity | Interest Rate at December 31, 2024 | Balance at December 31, | |
|---|-----------------------------|----------|------------------------------------|-------------------------|------|------------------------|----------|------------------------------------|-------------------------|------|
| | | | | 2023 | 2022 | | | | 2024 | 2023 |
| First mortgages secured by: | First mortgages secured by: | | | | | | | | | |
| 731 Lexington Avenue, office condominium(a) | | | | | | | | | | |

| | |
|-----|--|
| (3) | Interest at SOFR plus 1.51% which was swapped to a fixed rate of 1.76% through May 2025. |
| (4) | Interest at SOFR plus 1.45% (SOFR is capped at a rate of 4.15% through November 2024). |

The net carrying value of real estate collateralizing the debt amounted to \$594,681,000 \$587,548,000 as of December 31, 2023 December 31, 2024. Our existing financing documents contain covenants that limit our ability to incur additional indebtedness on these properties, and in certain circumstances, provide for lender approval of tenants' leases and yield maintenance to prepay them. As of December 31, 2023 December 31, 2024, the principal repayments (based on the extended loan maturity dates) for the next five years and thereafter are as follows:

| (Amounts in thousands) Year Ending December 31, | (Amounts in thousands) Year Ending December 31, | Amount | (Amounts in thousands) Year Ending December 31, | Amount |
|--|--|--------|--|--------|
| 2024 | | | | |
| 2025 | | | | |
| 2026 | | | | |
| 2027 | | | | |
| 2028 | | | | |
| 2029 | | | | |
| Thereafter | | | | |

7. MARKETABLE SECURITIES

In December 2021, we sold our 564,612 common shares of The Macerich Company ("Macerich"), realizing cash proceeds of \$9,506,000. These shares were received in connection with the sale of Kings Plaza Regional Shopping Center ("Kings Plaza") to Macerich in 2012. The gains and losses resulting from the mark-to-market of these securities during 2021 were presented as "change in fair value of marketable securities" on our consolidated statement of income.

8. DISCONTINUED OPERATIONS

In 2012, when we sold Kings Plaza to Macerich, \$2,348,000 of the financial statement gain was deferred since a portion of the sales price was received in Macerich common shares. In December 2021, we recognized the \$2,348,000 gain upon the disposition of our Macerich common shares.

As the results related to Kings Plaza were previously classified as discontinued operations, we have classified the gain as "income from discontinued operations" on our consolidated statement of income for the year ended December 31, 2021 in accordance with the provisions of ASC Topic 360, *Property, Plant and Equipment*.

ALEXANDER'S, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

9.7. FAIR VALUE MEASUREMENTS

ASC Topic 820, *Fair Value Measurement* ("ASC 820") defines fair value and establishes a framework for measuring fair value. ASC 820 establishes a fair value hierarchy that prioritizes observable and unobservable inputs used to measure fair value into three levels: Level 1 – quoted prices (unadjusted) in active markets that are accessible at the measurement date for assets or liabilities as well as certain U.S. Treasury securities that are highly liquid and are actively traded in secondary markets; Level 2 – observable prices that are based on inputs not quoted in active markets, but corroborated by market data; and Level 3 – unobservable inputs that are used when little or no market data is available. The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs. In determining fair value, we utilize valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible as well as consider counterparty credit risk in our assessment of fair value.

Financial Assets and Liabilities Measured at Fair Value

Financial assets measured at fair value on our consolidated balance sheet as of December 31, 2024 consist of interest rate derivatives, which are presented in the table below based on their level in the fair value hierarchy. There were no financial liabilities measured at fair value as of December 31, 2024.

| (Amounts in thousands) | As of December 31, 2024 | | | |
|--|-------------------------|---------|----------|---------|
| | Total | Level 1 | Level 2 | Level 3 |
| Interest rate derivatives (included in other assets) | \$ 4,487 | \$ — | \$ 4,487 | \$ — |

Financial assets measured at fair value on our consolidated balance sheet as of December 31, 2023 consist of interest rate derivatives, which are presented in the table below based on their level in the fair value hierarchy. There were no financial liabilities measured at fair value as of December 31, 2023.

| (Amounts in thousands) | As of December 31, 2023 | | | |
|--|-------------------------|---------|-----------|---------|
| | Total | Level 1 | Level 2 | Level 3 |
| Interest rate derivatives (included in other assets) | \$ 22,608 | \$ — | \$ 22,608 | \$ — |

Financial assets measured at fair value on our consolidated balance sheet as of December 31, 2022 consist of U.S. Treasury bills (classified as available for-sale) and interest rate derivatives, which are presented in the table below based on their level in the fair value hierarchy. There were no financial liabilities measured at fair value as of December 31, 2022.

(2)

In June 2023, we purchased an interest rate cap for td1,258, which capped LIBOR at 6.00% through July 15, 2023 and caps the Prime Rate (8.50% as of December 31, 2023) at 6.00% through loan maturity. See Note 6 - *Mortgages Payable* for further information.

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

9.7. FAIR VALUE MEASUREMENTS - continued

Financial Assets and Liabilities not Measured at Fair Value

Financial assets and liabilities that are not measured at fair value on our consolidated balance sheets include cash equivalents and mortgages payable. Cash equivalents are carried at cost, which approximates fair value due to their short-term maturities and are classified as Level 1. The fair value of our mortgages payable is calculated by discounting the future contractual cash flows of these instruments using current risk-adjusted rates available to borrowers with similar credit ratings, which are provided by a third-party specialist, and is classified as Level 2. The table below summarizes the carrying amount and fair value of these financial instruments as of **December 31, 2023** **December 31, 2024** and **2022, 2023**.

| | As of December 31, 2023 | | As of December 31, 2022 | | (Amounts in thousands) | As of December 31, 2024 | | As of December 31, 2023 | |
|---|----------------------------|-------|----------------------------|-------|---------------------------|----------------------------|-------|----------------------------|-------|
| | Carrying | Fair | Carrying | Fair | | Carrying | Fair | Carrying | Fair |
| | Amount | Value | Amount | Value | | Amount | Value | Amount | Value |
| (Amounts in thousands) | (Amounts in thousands) | | (Amounts in thousands) | | (Amounts in thousands) | | | (Amounts in thousands) | |
| Assets: | Assets: | | Assets: | | | Assets: | | Assets: | |
| Cash equivalents | | | | | | | | | |
| Liabilities: | Liabilities: | | Liabilities: | | | Liabilities: | | Liabilities: | |
| Mortgages payable (excluding deferred debt issuance costs, net) | | | | | | | | | |
| Mortgages payable (excluding deferred debt issuance costs, net) | | | | | | | | | |
| Mortgages payable (excluding deferred debt issuance costs, net) | | | | | | | | | |

10.8. LEASES

As Lessor

We lease space to tenants under operating leases in an office building and in retail centers. The rental terms range from approximately 5 to 25 years. The leases provide for the payment of fixed base rents payable monthly in advance as well as reimbursements of real estate taxes, insurance and maintenance costs. Retail leases may also provide for the payment by the lessee of additional rents based on a percentage of their sales. We also lease residential space at The Alexander apartment tower which generally have a 1 or 2 year lease terms.

Future undiscounted cash flows under our contractual non-cancelable operating leases are as follows:

| (Amounts in thousands) | (Amounts in thousands) | As of December 31, 2023 | (Amounts in thousands) | As of December 31, 2024 |
|----------------------------------|------------------------|-------------------------|------------------------|-------------------------|
| For the year ending December 31, | | | | |
| 2024 | | | | |
| 2024 | | | | |
| 2024 | | | | |
| 2025 | | | | |
| 2025 | | | | |
| 2025 | | | | |
| 2026 | | | | |
| 2027 | | | | |
| 2028 | | | | |
| 2029 | | | | |
| Thereafter | | | | |

These amounts do not include reimbursements or additional rents based on a percentage of retail tenants' sales.

Bloomberg accounted for revenue of \$125,349,000, \$120,351,000, \$115,129,000, and \$113,140,000 \$115,129,000 in the years ended **December 31, 2023** **December 31, 2024**, **2022** **2023** and **2021, 2022**, respectively, representing approximately **54%** **55%**, **56%** **54%** and **55%** **56%** of our rental revenues in each year, respectively. No other tenant accounted

for more than 10% of our rental revenues. If we were to lose Bloomberg as a tenant, or if Bloomberg were to be unable to fulfill its obligations under its lease, it would adversely affect our results of operations and financial condition. In order to assist us in our continuing assessment of Bloomberg's creditworthiness, we receive certain confidential financial information and metrics from Bloomberg. In addition, we access and evaluate financial information regarding Bloomberg from other private sources, as well as publicly available data.

On May 3, 2024, Alexander's and Bloomberg entered into an agreement to extend the leases covering approximately 947,000 square feet at our 731 Lexington Avenue property that were scheduled to expire in February 2029 for a term of eleven years to February 2040. Upon execution of this lease extension, we paid a \$32,000,000 leasing commission, of which \$26,500,000 was to a third-party broker and \$5,500,000 was to Vornado.

In connection with the lease extension, Bloomberg is entitled to a \$113,618,000 tenant fund which is accounted for as a lease incentive under GAAP. Accordingly, during the second quarter of 2024, we recorded a deferred lease incentive asset of \$113,618,000, which is amortized as a reduction to rental revenues over the remaining term of the lease, and a corresponding liability. These amounts are included in "Deferred leasing costs, net" and "Lease incentive liabilities," on our consolidated balance sheet as of December 31, 2024.

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

10.8. LEASES - continued

As Lessor - continued

On December 3, 2022, IKEA closed its 112,000 square foot store at our Rego Park I property under a lease that was set to expire in December 2030. The lease included a right to terminate effective no earlier than March 16, 2026, subject to payment of rent through the termination date and an additional termination payment equal to the lesser of \$10,000,000 or the amount of rent due under the remaining term. On September 27, 2023, we entered into a lease modification agreement with IKEA which accelerated its lease termination date to April 1, 2024. In the fourth quarter of 2023 and the first quarter of 2024, IKEA paid its remaining rent obligation through March 16, 2026 and the \$10,000,000 termination payment.

As Lessee

We are the lessee under a ground lease at our Flushing property, classified as an operating lease, which expires in 2027 and has one 10-year ten-year extension option. In January 2022, New World Mall LLC, the subtenant at the property, exercised its one remaining 10-year ten-year extension option through January 2037. As a result of the subtenant exercising its extension option, we were required by GAAP to remeasure our ground lease liability based upon an estimate of lease payments to be made during the 10-year ten-year extension period of our ground lease resulting in an incremental right-of-use asset and lease liability of approximately \$16,000,000. The discount rate applied in the remeasurement of the lease liability was based on the incremental borrowing rate ("IBR") of 5.86% at the time of the remeasurement. We considered the general economic environment and factored in various Company specific adjustments to arrive at the IBR. As of December 31, 2023 December 31, 2024, the remaining right-of-use asset of \$17,522,000 \$16,571,000 and lease liability of \$20,452,000, \$20,861,000, are included in "other assets" and "other liabilities," respectively, on our consolidated balance sheet.

| (Amounts in thousands) | | As of December 31, 2023 | (Amounts in thousands) | As of December 31, 2024 |
|---|--|-------------------------|------------------------|-------------------------|
| For the year ending December 31, | | | | |
| 2024 | | | | |
| 2024 | | | | |
| 2024 | | | | |
| 2025 | | | | |
| 2025 | | | | |
| 2025 | | | | |
| 2026 | | | | |
| 2027 | | | | |
| 2028 | | | | |
| 2029 | | | | |
| Thereafter | | | | |
| Total undiscounted cash flows | | | | |
| Present value discount | | | | |
| Lease liability as of December 31, 2023 | | | | |
| Lease liability as of December 31, 2024 | | | | |

We recognize rent expense as a component of "operating" expenses on our consolidated statements of income on a straight-line basis. Rent expense was \$2,161,000 \$2,161,000 and \$746,000 in each of the years ended December 31, 2023 December 31, 2024, 2022 2023 and 2021, 2022, respectively. Cash paid for rent expense was \$800,000 in each of the years ended December 31, 2023 December 31, 2024, 2022 2023 and 2021, 2022, respectively.

11.9. STOCK-BASED COMPENSATION

We account for stock-based compensation in accordance with ASC Topic 718, Compensation – Stock Compensation ("ASC 718"). Our 2016 Omnibus Stock Plan (the "Plan") provides for grants of incentive and non-qualified stock options, restricted stock, stock appreciation rights, deferred stock units ("DSUs") and performance shares, as defined, to the

directors, officers and employees of the Company and Vornado.

In May 2023, 2024, we granted each of the members of our Board of Directors 449,357 DSUs with a market value of \$75,000 per grant. The grant date fair value of these awards was \$56,250 per grant, or \$450,000 in the aggregate, in accordance with ASC 718. The DSUs entitle the holders to receive shares of the Company's common stock without the payment of any consideration. The DSUs vested immediately and accordingly, were expensed on the date of grant, but the shares of common stock underlying the DSUs are not deliverable to the grantee until the grantee is no longer serving on the Company's Board of Directors. As of December 31, 2023, December 31, 2024, there were 23,388, 26,244 DSUs outstanding and 482,399, 479,543 shares were available for future grant under the Plan.

ALEXANDER'S, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

12. 10. COMMITMENTS AND CONTINGENCIES

Insurance

We maintain general liability insurance with limits of \$300,000,000 per occurrence and per property, of which the first \$30,000,000 includes communicable disease coverage, and all-risk property and rental value insurance coverage with limits of \$1.7 billion per occurrence, including coverage for acts of terrorism, with sub-limits for certain perils such as floods and earthquakes on each of our properties and excluding communicable disease coverage.

Fifty Ninth Street Insurance Company, LLC ("FNSIC"), our wholly owned consolidated subsidiary, acts as a direct insurer for coverage for acts of terrorism, including nuclear, biological, chemical and radiological ("NBCR") acts, as defined by the Terrorism Risk Insurance Act of 2002, as amended to date and which has been extended through December 2027. Coverage for acts of terrorism (including NBCR acts) is up to \$1.7 billion per occurrence and in the aggregate. Coverage for acts of terrorism (excluding NBCR acts) is fully reinsured by third party insurance companies and the Federal government with no exposure to FNSIC. For NBCR acts, FNSIC is responsible for a \$316,000 deductible of \$338,000 and 20% of the balance of a covered loss, and the Federal government is responsible for the remaining 80% of a covered loss. We are ultimately responsible for any loss incurred by FNSIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism or other events. However, we cannot anticipate what coverage will be available on commercially reasonable terms in the future. We are responsible for uninsured losses and for deductibles and losses in excess of our insurance coverage, which could be material.

Our loans contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. If lenders insist on greater coverage than we are able to obtain, it could adversely affect our ability to finance or refinance our properties.

Letters of Credit

Approximately \$900,000 of standby letters of credit were issued and outstanding as of December 31, 2023.

Other

There are various legal actions brought against us from time-to-time in the ordinary course of business. In our opinion, the outcome of such pending matters in the aggregate will not have a material effect on our financial position, results of operations or cash flows.

13. 11. MULTIEMPLOYER BENEFIT PLANS

Our subsidiaries make contributions to certain multiemployer defined benefit plans ("Multiemployer Pension Plans") and health plans ("Multiemployer Health Plans") for our union represented employees, pursuant to the respective collective bargaining agreements.

Multiemployer Pension Plans

Multiemployer Pension Plans differ from single-employer pension plans in that (i) contributions to multiemployer plans may be used to provide benefits to employees of other participating employers and (ii) if other participating employers fail to make their contributions, each of our subsidiaries may be required to bear their pro rata share of unfunded obligations. If a participating subsidiary withdraws from a plan in which it participates, it may be subject to a withdrawal liability. As of December 31, 2023, December 31, 2024, our subsidiaries' participation in these plans were not significant to our consolidated financial statements.

In the years ended December 31, 2023, December 31, 2024, 2022, 2023 and 2021, 2022 our subsidiaries contributed \$267,000, \$215,000, \$178,000 and \$217,000, \$178,000, respectively, towards Multiemployer Pension Plans. Our subsidiaries' contributions did not represent more than 5% of total employer contributions in any of these plans for the years ended December 31, 2023, December 31, 2024, 2022, 2023 and 2021, 2022.

Multiemployer Health Plans

Multiemployer Health Plans in which our subsidiaries participate provide health benefits to eligible active and retired employees. In the years ended December 31, 2023, December 31, 2024, 2022, 2023 and 2021, 2022 our subsidiaries contributed \$1,085,000, \$1,005,000, \$839,000 and \$748,000, \$839,000, respectively, towards these plans.

ALEXANDER'S, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

14. 12. EARNINGS PER SHARE

The following table sets forth the computation of basic and diluted income per share, including a reconciliation of net income and the number of shares used in computing basic and diluted income per share. Basic income per share is determined using the weighted average shares of common stock (including DSUs) outstanding during the period. Diluted income per share is determined using the weighted average shares of common stock (including DSUs) outstanding during the period, and assumes all potentially dilutive securities were converted into common shares at the earliest date possible. There were no potentially dilutive securities outstanding during the years ended December 31, 2023, December 31, 2024, 2022, 2023 and 2021, 2022.

| (Amounts in thousands, except share and per share amounts) | Year Ended December 31, | | Year Ended December 31, | | | | |
|--|-------------------------|------|-------------------------|--|------|------|------|
| | 2023 | 2022 | 2021 | (Amounts in thousands, except share and per share amounts) | 2024 | 2023 | 2022 |
| Income from continuing operations | | | | | | | |
| Income from discontinued operations (see Note 8) | | | | | | | |
| Net income | | | | | | | |
| Weighted average shares outstanding – basic and diluted | | | | | | | |
| Weighted average shares outstanding – basic and diluted | | | | | | | |
| Weighted average shares outstanding – basic and diluted | | | | | | | |
| Income from continuing operations | | | | | | | |
| Income from continuing operations | | | | | | | |
| Income from continuing operations | | | | | | | |
| Income from discontinued operations (see Note 8) | | | | | | | |
| Net income per common share – basic and diluted | | | | | | | |
| Net income per common share – basic and diluted | | | | | | | |
| Net income per common share – basic and diluted | | | | | | | |

13. SEGMENT INFORMATION

We have determined that our properties, which are considered our operating segments, have similar economic characteristics and meet the criteria that permit these operating segments to be aggregated into one reportable segment (the leasing, management, development and redevelopment of properties in New York City). Net operating income ("NOI") represents total revenues less operating expenses. The Company's chief operating decision maker ("CODM") is its Chief Executive Officer, who considers NOI to be the financial measure of segment profit and loss for making decisions on how to allocate resources and assessing the performance of the segment. Asset information by segment is not reported as the CODM does not use this measure to assess segment performance or to make resource allocation decisions.

Below is a summary of financial information for the years ended December 31, 2024, 2023 and 2022.

| (Amounts in thousands) | Year Ended December 31, | | |
|---------------------------------------|-------------------------|------------|------------|
| | 2024 | 2023 | 2022 |
| Rental revenues | \$ 226,374 | \$ 224,962 | \$ 205,814 |
| Real estate tax expense | (59,256) | (57,722) | (49,885) |
| Other segment expenses ⁽¹⁾ | (43,984) | (43,488) | (40,561) |
| Total operating expenses | (103,240) | (101,210) | (90,446) |
| NOI | \$ 123,134 | \$ 123,752 | \$ 115,368 |

(1) Includes various expenses associated with operating our properties including but not limited to ground rent, insurance, repairs and maintenance and utilities.

Below is a reconciliation of NOI to net income for the years ended December 31, 2024, 2023 and 2022.

| (Amounts in thousands) | Year Ended December 31, | | |
|---------------------------------|-------------------------|------------|------------|
| | 2024 | 2023 | 2022 |
| NOI | \$ 123,134 | \$ 123,752 | \$ 115,368 |
| Net gain on sale of real estate | — | 53,952 | — |
| Interest and debt expense | (62,818) | (58,297) | (28,602) |
| Interest and other income | 24,429 | 22,245 | 6,769 |
| General and administrative | (6,519) | (6,341) | (6,106) |
| Depreciation and amortization | (34,782) | (32,898) | (29,797) |
| Net income | \$ 43,444 | \$ 102,413 | \$ 57,632 |

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

ITEM 9A. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures – Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this Annual Report on Form 10-K. Based on such evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, our disclosure controls and procedures are effective.

Internal Control Over Financial Reporting – There have not been any changes in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934, as amended) during the fourth quarter of the fiscal year to which this report relates that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The management of Alexander's, Inc., together with its consolidated subsidiaries (the "Company"), is responsible for establishing and maintaining adequate internal control over financial reporting. The Company's internal control over financial reporting is a process designed under the supervision of the Company's principal executive and principal financial officers to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Company's financial statements for external reporting purposes in accordance with accounting principles generally accepted in the United States of America.

As of **December 31, 2023** **December 31, 2024**, management conducted an assessment of the effectiveness of the Company's internal control over financial reporting based on the framework established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this assessment, management has determined that the Company's internal control over financial reporting as of **December 31, 2023** **December 31, 2024** is effective.

The Company's internal control over financial reporting includes policies and procedures that pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect transactions and dispositions of assets; provide reasonable assurances that transactions are recorded as necessary to permit preparation of financial statements in accordance with accounting principles generally accepted in the United States of America, and that receipts and expenditures are being made only in accordance with authorizations of management and the directors of the Company; and provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the Company's financial statements.

The effectiveness of the Company's internal control over financial reporting as of **December 31, 2023** **December 31, 2024** has been audited by Deloitte & Touche LLP, an independent registered public accounting firm, as stated in their report appearing on **the following page 57** of this Annual Report on Form 10-K, which expresses an unqualified opinion on the effectiveness of the Company's internal control over financial reporting as of **December 31, 2023** **December 31, 2024**.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Stockholders and the Board of Directors of Alexander's, Inc.

Opinion on Internal Control over Financial Reporting

We have audited the internal control over financial reporting of Alexander's, Inc. and subsidiaries (the "Company") as of **December 31, 2023** **December 31, 2024**, based on criteria established in *Internal Control — Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of **December 31, 2023** **December 31, 2024**, based on criteria established in *Internal Control — Integrated Framework (2013)* issued by COSO.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated financial statements as of and for the year ended **December 31, 2023** **December 31, 2024**, of the Company and our report dated **February 12, 2024** **February 10, 2025**, expressed an unqualified opinion on those consolidated financial statements.

Basis for Opinion

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

Definition and Limitations of Internal Control over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may

deteriorate.

/s/ DELOITTE & TOUCHE LLP

New York, New York

February 12, 2024 10, 2025

ITEM 9B. OTHER INFORMATION

None.

ITEM 9C. DISCLOSURE REGARDING FOREIGN JURISDICTIONS THAT PREVENT INSPECTIONS

Not applicable.

PART III

ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Information relating to our directors, including our audit committee and audit committee financial expert, will be contained in a definitive Proxy Statement involving the election of directors pursuant to Regulation 14A under the Securities Exchange Act of 1934, as amended. We will file the Proxy Statement with the Securities and Exchange Commission no later than 120 days after December 31, 2023 December 31, 2024. Such information is incorporated by reference herein. Also incorporated herein by reference is the information under the caption "Section 16(a) Beneficial Ownership Reporting Compliance" of the Proxy Statement.

Executive Officers of the Registrant

The following is a list of the names, ages, principal occupations and positions with us of our executive officers and the positions held by such officers during the past five years.

| Name | Age | PRINCIPAL OCCUPATION, POSITION AND OFFICE |
|-------------|-------|---|
| | | (Current and during past five years with the Company unless otherwise stated) |
| Steven Roth | 82 83 | Chairman of the Board since May 2004 and Chief Executive Officer since March 1995; Chairman of the Board of Vornado Realty Trust since May 1989; Chief Executive Officer of Vornado Realty Trust since April 2013 and from May 1989 to May 2009; a Trustee of Vornado Realty Trust since 1979; and Managing General Partner of Interstate Properties. |
| Gary Hansen | 46 47 | Chief Financial Officer since November 2021; Senior Vice President & Controller from January 2018 to October 2021; and Vice President & Controller from May 2015 to December 2017. |

We have adopted an insider trading policy (the "Insider Trading Policy"), which applies to all employees and prohibits trading in the Company's securities by persons associated with the Company that may possess material nonpublic information relating to the Company. A copy of the Insider Trading Policy is filed as Exhibit 19.1 to this Annual Report on Form 10-K.

We have a code of business conduct and ethics that applies to, among others, our Chief Executive Officer and Chief Financial Officer. The code is posted on our website at www.alx-inc.com. We intend to satisfy our disclosure obligation regarding amendments and waivers of this code applicable to our Chief Executive Officer and Chief Financial Officer by posting such information on our website.

ITEM 11. EXECUTIVE COMPENSATION

Information relating to executive compensation will be contained in the Proxy Statement referred to in "Item 10. Directors, Executive Officers and Corporate Governance" of this Annual Report on Form 10-K. Such information is incorporated by reference herein.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

Information relating to security ownership of certain beneficial owners and management and related stockholder matters, except as set forth below, will be contained in the Proxy Statement referred to in "Item 10. Directors, Executive Officers and Corporate Governance" of this Annual Report on Form 10-K. Such information is incorporated by reference herein.

Equity Compensation Plan Information

The following table provides information as of December 31, 2023 December 31, 2024, regarding our equity compensation.

| Plan Category | Plan Category | (a) Number of securities to be issued upon exercise of outstanding options, warrants and rights | Weighted-average price of exercise of outstanding options, warrants and rights | Plan Category | Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) | (a) Number of securities to be issued upon exercise of outstanding options, warrants and rights | Weighted-average price of exercise of outstanding options, warrants and rights | Plan Category | Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) |
|--|--|--|--|---------------|---|--|--|---------------|---|
| Equity compensation plans approved by security holders | | | | | | | | | |
| Equity compensation plans not approved by security holders | Equity compensation plans not approved by security holders | | | N/A | Equity compensation plans not approved by security holders | | | N/A | |
| Total | | | | | | | | | |

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

Information relating to certain relationships and related transactions and director independence will be contained in the Proxy Statement referred to in "Item 10. Directors, Executive Officers and Corporate Governance" of this Annual Report on Form 10-K. Such information is incorporated by reference herein.

ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

Information relating to principal accountant fees and services will be contained in the Proxy Statement referred to in "Item 10. Directors, Executive Officers and Corporate Governance" of this Annual Report on Form 10-K. Such information is incorporated by reference herein.

PART IV

ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

(a) The following documents are filed as part of this Annual Report on Form 10-K.

1. The consolidated financial statements are set forth in Item 8 of this Annual Report on Form 10-K.
2. The following financial statement schedule should be read in conjunction with the financial statements included in Item 8 of this Annual Report on Form 10-K.

| | Pages in this Annual Report on Form 10-K |
|--|--|
| Schedule III – Real Estate and Accumulated Depreciation as of December 31, 2024, 2023 2022 and 2021 2022 | 61-62 |

All other financial statement schedules are omitted because they are not applicable, not required, or the information is included elsewhere in the consolidated financial statements or the notes thereto.

| ALEXANDER'S, INC. AND SUBSIDIARIES | |
|------------------------------------|-------------------|
| | December 31, 2023 |
| | December 31, 2023 |
| | December 31, 2023 |
| | December 31, 2023 |
| | December 31, 2023 |
| | December 31, 2023 |
| | December 31, 2023 |

[illegible]

[illegible]

| | | | | | | | |
|----------|----------|----------|----------|-----------------------|----------|----------|----------|
| COLUMN A | | | | | | | |
| COLUMN A | | | | | | | |
| COLUMN A | COLUMN B | COLUMN C | COLUMN D | COLUMN E | COLUMN F | COLUMN G | COLUMN H |
| | | | | Gross Amount at Which | | | |

| |
|-------------|
| Rego Park I |
| Rego Park I |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-------------------------------|-------------------------------|-------------|--------|----------|--------|----------|--------|-------------|-------|---------|----------|--------|--------|-------------|-------|---------|-----|-------------|---------|---------|-----------|----|----|---------|----|----|---------|------|
| Rego Park I | | \$ | — | \$ | \$ | 1,647 | \$ | \$ | 8,953 | \$ | \$ | 93,138 | \$ | \$ | 1,647 | \$ | \$ | 102,091 | \$ | \$ | — | \$ | \$ | 103,738 | \$ | \$ | 47,931 | 1959 |
| Rego Park II | Rego Park II | 202,544 | 3,127 | 3,127 | 1,467 | | 1,467 | 390,267 | | 390,267 | 3,127 | | 3,127 | 391,453 | | 391,453 | 281 | 281 | 394,861 | 394,861 | | | | | | | 135,791 | |
| The Alexander apartment tower | The Alexander apartment tower | 94,000 | — | — | — | | — | 115,074 | | 115,074 | — | | — | 115,074 | | 115,074 | — | — | 115,074 | 115,074 | | | | | | | 27,036 | |
| Flushing | Flushing | — | — | — | 1,660 | | 1,660 | (107) | | (107) | — | | — | 1,553 | | 1,553 | — | — | 1,553 | 1,553 | | | | | | | 1,324 | |
| Lexington Avenue | Lexington Avenue | 800,000 | 14,432 | 14,432 | 12,355 | | 12,355 | 424,607 | | 424,607 | 27,497 | | 27,497 | 423,897 | | 423,897 | — | — | 451,394 | 451,394 | | | | | | | 203,821 | |
| TOTAL | TOTAL | \$1,096,544 | \$ | \$19,206 | \$ | \$24,435 | \$ | \$1,022,979 | \$ | \$ | \$32,271 | \$ | \$ | \$1,034,068 | \$ | \$281 | \$ | \$1,066,620 | \$ | \$ | \$415,903 | | | | | | | |

(1) Initial cost is as of May 15, 1992 (the date on which the Company commenced its real estate operations).

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(2) Excludes deferred debt issuance costs, net of \$3,993.

(3) The net basis of the Company's ass

| ALEXANDER'S, INC. AND SUBSIDIARIES | | | | SCHEDULE III | | | REAL ESTATE AND ACCUMULATED DEPRECIATION | (Amounts in thousands) |
|------------------------------------|--------------|--------------|------|--------------|------|------|--|------------------------|
| | | December 31, | | December 31, | | | | |
| | | 2023 | 2022 | 2021 | 2024 | 2023 | 2022 | |
| REAL ESTATE: | REAL ESTATE: | | | REAL ESTATE: | | | | |
| Balance at beginning of period | | | | | | | | |
| Additions during the period: | | | | | | | | |

| |
|--|
| Land |
| Land |
| Land |
| Buildings and leasehold improvements |
| Development and construction in progress |
| Less: |
| Assets sold |
| Assets sold |
| Assets sold |
| Assets written-off |
| Balance at end of period |
| ACCUMULATED DEPRECIATION: |
| ACCUMULATED DEPRECIATION: |
| ACCUMULATED DEPRECIATION: |
| Balance at beginning of period |
| Balance at beginning of period |
| Balance at beginning of period |
| Depreciation expense |
| Less: |
| Accumulated depreciation on assets sold |
| Accumulated depreciation on assets sold |
| Accumulated depreciation on assets sold |
| Accumulated depreciation on assets written-off |
| Balance at end of period |

(b) Exhibits

| Exhibit No. | | |
|-------------|--|----------------------------|
| 3.1 | - Amended and Restated Certificate of Incorporation. Incorporated herein by reference from Exhibit 3.1 to the registrant's Registration Statement on Form S-3 filed on September 20, 1995 | * |
| 3.2 | - Amended and Restated By-laws. Incorporated herein by reference from Exhibit 3.1 to the registrant's Current Report on Form 8-K filed on May 20, 2022. | * |
| 4 | - Description of the Alexander's, Inc. securities registered pursuant to Section 12 of the Securities Exchange Act | *** |
| 10.1 | - Real Estate Retention Agreement dated as of July 20, 1992, between Vornado Realty Trust and Keen Realty Consultants, Inc., each as special real estate consultants, and the Company. Incorporated herein by reference from Exhibit 10(i)(O) to the registrant's Annual Report on Form 10-K for the fiscal year ended July 25, 1992 | * |
| 10.2 | - Extension Agreement to the Real Estate Retention Agreement, dated as of February 6, 1995, between the Company and Vornado Realty Trust. Incorporated herein by reference from Exhibit 10(i)(G)(2) to the registrant's Annual Report on Form 10-K for the year ended December 31, 1994 | * |
| 10.3 | - Agreement of Lease dated as of April 30, 2001 between Seven Thirty One Limited Partnership, landlord, and Bloomberg L.P., tenant. Incorporated herein by reference from Exhibit 10(v) B to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2001, filed on August 2, 2001 | * |
| 10.4 | - First Amendment to Real Estate Retention Agreement, dated as of July 3, 2002, by and between Alexander's, Inc. and Vornado Realty, L.P. Incorporated herein by reference from Exhibit 10(i)(E)(3) to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2002, filed on August 7, 2002 | * |
| 10.5 | - 59th Street Real Estate Retention Agreement, dated as of July 3, 2002, by and between Vornado Realty, L.P., 731 Residential LLC and 731 Commercial LLC. Incorporated herein by reference from Exhibit 10(i)(E)(4) to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2002, filed on August 7, 2002 | * |
| 10.6 | - Amended and Restated Management and Development Agreement, dated as of July 3, 2002, by and between Alexander's, Inc., the subsidiaries party thereto and Vornado Management Corp. Incorporated herein by reference from Exhibit 10(i)(F)(1) to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2002, filed on August 7, 2002 | * |
| 10.7 | - Limited Liability Company Operating Agreement of 731 Residential LLC, dated as of July 3, 2002, among 731 Residential Holding LLC, as the sole member, Domenic A. Borriello, as an Independent Manager and Kim Lutthang, as an Independent Manager. Incorporated herein by reference from Exhibit 10(i)(A)(1) to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2002, filed on August 7, 2002 | * |
| 10.8 | - Limited Liability Company Operating Agreement of 731 Commercial LLC, dated as of July 3, 2002, among 731 Commercial Holding LLC, as the sole member, Domenic A. Borriello, as an Independent Manager and Kim Lutthang, as an Independent Manager. Incorporated herein by reference from Exhibit 10(i)(A)(2) to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2002, filed on August 7, 2002 | * |
| 10.9 | - First Amendment of Lease, dated as of April 19, 2002, between Seven Thirty One Limited Partnership, landlord and Bloomberg L.P., tenant. Incorporated herein by reference from Exhibit 10(v)(B)(2) to the registrant's Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2002, filed on August 7, 2002 | * |
| | <hr/> * | Incorporated by reference. |
| | *** | Filed herewith. |

- 10.10 - Second Amendment to Real Estate Retention Agreement, dated as of January 1, 2007, by and between Alexander's, Inc. and Vornado Realty L.P. Incorporated herein by reference from Exhibit 10.64 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2006, filed on February 26, 2007 *
- 10.11 - Amendment to 59th Street Real Estate Retention agreement, dated as of January 1, 2007, by and among Vornado Realty L.P., 731 Retail One LLC, 731 Restaurant LLC, 731 Office One LLC and 731 Office Two LLC. Incorporated herein by reference from Exhibit 10.65 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2006, filed on February 26, 2007 *
- 10.12 - First Amendment to Amended and Restated Management and Development Agreement, dated as of July 6, 2005, by and between Alexander's, Inc., the subsidiaries party thereto and Vornado Management Corp. Incorporated herein by reference from Exhibit 10.52 to the registrant's Annual Report on Form 10-K, for the year ended December 31, 2007, filed on February 25, 2008 *
- 10.13 - Second Amendment to Amended and Restated Management and Development Agreement, dated as of December 20, 2007, by and between Alexander's, Inc., the subsidiaries party thereto and Vornado Management Corp. Incorporated herein by reference from Exhibit 10.53 to the registrant's Annual Report on Form 10-K, for the year ended December 31, 2007, filed on February 25, 2008 *
- 10.14 - Third Amendment to Real Estate Retention Agreement, dated as of December 20, 2007, by and between Alexander's, Inc., and Vornado Realty L.P. Incorporated herein by reference from Exhibit 10.55 to the registrant's Annual Report on Form 10-K, for the year ended December 31, 2007, filed on February 25, 2008 *
- 10.15 - Lease dated as of February 7, 2005, by and between 731 Office One LLC, as Landlord, and Citibank, N.A., as Tenant. Incorporated herein by reference from Exhibit 10.59 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2009, filed on May 4, 2009 *
- 10.16 - Assignment and Assumption and Consent Agreement, dated as of March 25, 2009, by and between 731 Office One LLC, as Landlord, Citicorp North America, Inc., as Assignor, and Bloomberg L.P., as Assignee. Incorporated herein by reference from Exhibit 10.60 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2009, filed on May 4, 2009 *
- 10.17 - Third Amendment to Amended and Restated Management and Development Agreement, dated as of November 30, 2011, by and between Alexander's, Inc., the subsidiaries party thereto and Vornado Management Corp. Incorporated herein by reference from Exhibit 10.49 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2011, filed on February 27, 2012 *
- 10.18 - Fourth Amendment to Amended and Restated Management and Development Agreement, dated as of August 1, 2012, by and between Alexander's, Inc., the subsidiaries party thereto and Vornado Management Corp. Incorporated herein by reference from Exhibit 10.2 to the registrants Quarterly Report on Form 10-Q for the quarter ended September 30, 2012, filed on November 1, 2012 *
- 10.19 - Fifth Amendment to Amended and Restated Management and Development Agreement, dated as of December 1, 2012, by and between Alexander's, Inc., the subsidiaries party thereto and Vornado Management Corp. Incorporated herein by reference from Exhibit 10.54 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2012, filed on February 26, 2013 *
- 10.20 - Real Estate Sub-Retention Agreement dated as of February 28, 2014, by and between Alexander's Management LLC, as Agent, and Vornado Realty L.P., as Sub-Agent. Incorporated herein by reference from Exhibit 10.8 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed on May 5, 2014 *

* Incorporated by reference.

| | | | |
|-------|----|---|---|
| 10.21 | - | Sixth Amendment to Amended and Restated Management and Development Agreement, dated as of March 21, 2014, by and between Alexander's, Inc., the subsidiaries party thereto and Vornado Management Corp. Incorporated herein by reference from Exhibit 10.9 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed on May 5, 2014 | * |
| 10.22 | - | Rego Park II Residential Management and Development Agreement, dated as of March 21, 2014 by and between Alexander's of Rego Residential LLC and Vornado Management Corp. Incorporated herein by reference from Exhibit 10.10 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed on May 5, 2014 | * |
| 10.23 | - | Fourth Amendment to Real Estate Retention Agreement, dated December 22, 2014 by and between Alexander's, Inc. and Vornado Realty, L.P. Incorporated herein by reference from Exhibit 10.56 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2014, filed on February 17, 2015 | * |
| 10.24 | - | Second Amendment to 59th Street Real Estate Retention Agreement, dated December 22, 2014 by and between 731 Retail One LLC, 731 Restaurant LLC, 731 Office Two LLC and Vornado Realty, L.P. Incorporated herein by reference from Exhibit 10.57 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2014, filed on February 17, 2015 | * |
| 10.25 | - | First Amendment to Rego II Real Estate Sub-Retention Agreement, dated December 22, 2014 by and between Alexander's, Inc. and Vornado Realty L.P. Incorporated herein by reference from Exhibit 10.58 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2014, filed on February 17, 2015 | * |
| 10.26 | - | First Amendment to Real-Estate Sub-Retention Agreement, dated December 22, 2014 by and between Alexander's Management LLC and Vornado Realty, L.P. Incorporated herein by reference from Exhibit 10.59 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2014, filed on February 17, 2015 | * |
| 10.27 | - | Loan Agreement, dated as of August 5, 2015, by and between 731 Retail One LLC and 731 Commercial LLC, as Borrower, and JPMorgan Chase Bank, N.A., Wells Fargo Bank, N.A., and Landesbank Baden-Württemberg, New York Branch, as Lenders. Incorporated herein by reference from Exhibit 10.3 to the registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2015, filed on November 2, 2015 | * |
| 10.28 | + | - Second Amendment of Lease, dated as of the 12th of January 2016 between 731 Office One LLC and Bloomberg L.P. Incorporated herein by reference from Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2016, filed on May 2, 2016 | * |
| 10.29 | ** | - Form of Alexander's Inc. 2016 Omnibus Stock Plan Deferred Stock Unit Grant Agreement between the Company and certain employees. Incorporated herein by reference from Exhibit 10.4 to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2016, filed on August 1, 2016 | * |
| 10.30 | - | Loan Agreement, dated as of June 1, 2017, between 731 Office One LLC, as Borrower, and Deutsche Bank AG, New York Branch and Citigroup Global Markets Realty Corp. collectively, as Lender. Incorporated herein by reference from Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2017, filed on July 31, 2017 | * |
| 10.31 | - | Amended and Restated Loan and Security Agreement, dated and made effective as of December 12, 2018, by and between Rego II Borrower LLC, as Borrower, and Bank of China, New York Branch, as Lender. Incorporated herein by reference from Exhibit 10.55 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2018, filed on February 11, 2019 | * |
| 10.31 | - | Second Amended and Restated Promissory Note, dated December 12, 2018, by and between Rego II Borrower LLC, as Maker, and Bank of China, New York Branch, as Lender. Incorporated herein by reference from Exhibit 10.56 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2018, filed on February 11, 2019 | * |
| | * | Incorporated by reference. | |
| | ** | Management contract or compensatory agreement. | |
| | + | Portions of this exhibit have been omitted pursuant to a request for confidential treatment filed with the Securities and Exchange Commission under Rule 24b-2. The omitted confidential material has been filed separately. The location of the redacted confidential information is indicated in the exhibit as "redacted." | |

| | | | |
|-------------|---|---|---|
| 10.32 | - | Second Amended and Restated Promissory Note, dated December 12, 2018, by and between Rego II Borrower LLC, as Maker, and Bank of China, New York Branch, as Lender. Incorporated herein by reference from Exhibit 10.56 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2018, filed on February 11, 2019 | * |
| 10.33 | - | Second Amended and Restated Mortgage, Assignment of Leases and Rents and Security Agreement, dated December 12, 2018, by and between Rego II Borrower LLC, as Mortgagor, and Bank of China, New York Branch, as Mortgagee. Incorporated herein by reference from Exhibit 10.57 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2018, filed on February 11, 2019 | * |
| 10.34 10.33 | - | Amended and Restated Guaranty of Recourse Carveouts, dated December 12, 2018, by Alexander's, Inc., as Guarantor, to and for the benefit of Bank of China, New York Branch, as Lender. Incorporated herein by reference from Exhibit 10.58 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2018, filed on February 11, 2019 | * |
| 10.35 10.34 | - | Amended and Restated Environmental Indemnity Agreement, dated December 12, 2018, among Rego II Borrower LLC and Alexander's, Inc., individually or collectively as Indemnitor, in favor of Bank of China, New York Branch, as Lender. Incorporated herein by reference from Exhibit 10.59 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2018, filed on February 11, 2019 | * |
| 10.36 10.35 | - | Amended and Restated Participation and Servicing Agreement for Amended and Restated Loan and Security Agreement, dated December 12, 2018, between Bank of China, New York Branch, individually as Lender, Initial A-1 Holder and as the Agent for the Holders, and Alexander's of Rego Park II Participating Lender LLC, individually as Initial A-2 Holder. Incorporated herein by reference from Exhibit 10.60 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2018, filed on February 11, 2019 | * |
| 10.37 10.36 | - | Waiver and Amendment No. 1 to Loan Agreement, dated October 10, 2019, by and among 731 Retail One LLC and 731 Commercial LLC, as Borrower, and JPMorgan Chase Bank, N.A., Wells Fargo Bank, N.A., and Landesbank Baden-Württemberg, New York Branch, as Lenders. Incorporated herein by reference from Exhibit 10.61 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2019, filed on February 18, 2020 | * |
| 10.38 10.37 | - | First Amendment to Amended and Restated Loan and Security Agreement, dated February 14, 2020, by and between Rego II Borrower LLC, as Borrower and Bank of China, New York Branch, as Lender. Incorporated herein by reference from Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2020, filed on May 4, 2020 | * |
| 10.39 10.38 | - | Amendment and Reaffirmation of Guaranty and Environmental Indemnity Agreement, dated February 14, 2020, by and between Alexander's, Inc., as Guarantor, and Bank of China, New York Branch, as Lender. Incorporated herein by reference from Exhibit 10.2 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2020, filed on May 4, 2020 | * |
| 10.40 10.39 | - | Second Amended and Restated Participation and Servicing Agreement for Amended and Restated Loan and Security Agreement, dated February 14, 2020, between Bank of China, New York Branch, individually as Lender, Initial A-1 Holder and as the Agent for the Holders, and Alexander's of Rego Park II Participating Lender LLC, individually as Initial A-2 Holder. Incorporated herein by reference from Exhibit 10.3 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2020, filed on May 4, 2020 | * |
| 10.41 10.40 | - | Omnibus Amendment to Loan Documents and Reaffirmation of Borrower and Guarantor, dated September 14, 2020, by and between 731 Retail One LLC and 731 Commercial LLC as Borrower, Alexander's, Inc. as Guarantor, JPMorgan Chase Bank, N.A. as Administrative Agent on behalf of the Lenders, and the Lenders. Incorporated herein by reference from Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2020, filed on November 2, 2020 | * |
| | - | Incorporated by reference. | |

10.42 10.41

- Amended and Restated Mortgage, Assignment of Leases and Rents, Security Agreement and Fixture Filing, dated September 14, 2020, by and between 731 Retail One LLC and 731 Commercial LLC as mortgagor and JPMorgan Chase Bank, N.A. as mortgagee and as Administrative Agent for the benefit of the Lenders. Incorporated herein by reference from Exhibit 10.2 to the registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2020, filed on November 2, 2020 *

*

Incorporated by reference.

| | | | | |
|-------|-------|---|--|---|
| 10.43 | 10.42 | - | Interest Guaranty, dated September 14, 2020, made by Alexander's, Inc. as Guarantor to JPMorgan Chase Bank, N.A. as Administrative Agent for the benefit of the Lenders. Incorporated herein by reference from Exhibit 10.3 to the registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2020, filed on November 2, 2020 | * |
| 10.44 | 10.43 | - | Leasing Costs Guaranty, dated September 14, 2020, made by Alexander's, Inc. as Guarantor to JPMorgan Chase Bank, N.A. as Administrative Agent for the benefit of the Lenders. Incorporated herein by reference from Exhibit 10.4 to the registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2020, filed on November 2, 2020 | * |
| 10.45 | 10.44 | - | Second Amendment to Amended and Restated Loan and Security Agreement, dated October 23, 2020, by and between Rego II Borrower LLC, as Borrower and Bank of China, New York Branch, as Lender. Incorporated herein by reference from Exhibit 10.53 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2020, filed on February 16, 2021 | * |
| 10.46 | 10.45 | - | Third Amendment to Loan and Omnibus Amendment, dated October 3, 2022, by and between 731 Retail One LLC and 731 Commercial LLC as Borrower, and JPMorgan Chase Bank, N.A. as Administrative Agent for the Lenders. Incorporated herein by reference from Exhibit 10.46 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2022, filed on February 13, 2023 | * |
| 10.47 | 10.46 | - | Third Amendment to Amended and Restated Loan and Security Agreement, dated December 1, 2022, by and between Rego II Borrower LLC, as Borrower and Bank of China, New York Branch, as Lender. Incorporated herein by reference from Exhibit 10.47 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2022, filed on February 13, 2023 | * |
| 10.47 | | - | Third Amendment of Lease, dated as of the 20th of April 2016 between 731 Office One LLC and Bloomberg L.P. Incorporated herein by reference from Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024, filed on May 6, 2024 | * |
| 10.48 | | - | Fourth Amendment of Lease, dated as of the 28th of June 2019 between 731 Office One LLC and Bloomberg L.P. Incorporated herein by reference from Exhibit 10.2 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024, filed on May 6, 2024 | * |
| 10.49 | | - | Fifth Amendment of Lease, dated as of the 17th of December 2021 between 731 Office One LLC and Bloomberg L.P. Incorporated herein by reference from Exhibit 10.3 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024, filed on May 6, 2024 | * |
| 10.50 | | - | Sixth Amendment of Lease, dated as of the 29th of March 2022 between 731 Office One LLC and Bloomberg L.P. Incorporated herein by reference from Exhibit 10.4 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024, filed on May 6, 2024 | * |
| 10.51 | | - | Seventh Amendment of Lease, dated as of the 19th of July 2022 between 731 Office One LLC and Bloomberg L.P. Incorporated herein by reference from Exhibit 10.5 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024, filed on May 6, 2024 | * |
| 10.52 | | - | Eighth Amendment of Lease, dated as of the 21st of July 2023 between 731 Office One LLC and Bloomberg L.P. Incorporated herein by reference from Exhibit 10.6 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024, filed on May 6, 2024 | * |
| 10.53 | | - | Ninth Amendment of Lease, dated as of the 3rd of May 2024 between 731 Office One LLC and Bloomberg L.P. Incorporated herein by reference from Exhibit 10.7 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024, filed on May 6, 2024 | * |
| | | - | Incorporated by reference. | * |
| | | - | Portions of this exhibit have been redacted in compliance with Regulation S-K Item 601(b)(10). | * |

| | | | |
|-------|-----|--|-----|
| 10.54 | - | Second Amendment to Rego II Real Estate Sub-Retention Agreement, dated as of the 18th of June 2024 between Alexander's, Inc. and Vornado Realty L.P. Incorporated herein by reference from Exhibit 10.9 to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2024, filed on August 5, 2024 | * |
| 10.55 | + | Loan Agreement, dated as of September 30, 2024, between 731 Office One LLC, as Borrower, and German American Capital Corporation, JPMorgan Chase Bank, National Association and Wells Fargo Bank, National Association collectively, as Lender. Incorporated herein by reference from Exhibit 10.10 to the registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2024, filed on November 4, 2024 | * |
| 10.56 | - | Recourse Obligations Guaranty, dated as of September 30, 2024, made by Alexander's, Inc. as Guarantor to German American Capital Corporation, JPMorgan Chase Bank, National Association and Wells Fargo Bank, National Association collectively, as Lender. Incorporated herein by reference from Exhibit 10.11 to the registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2024, filed on November 4, 2024 | * |
| 10.57 | - | Bloomberg Obligations Guaranty, dated as of September 30, 2024, made by Alexander's, Inc. as Guarantor to German American Capital Corporation, JPMorgan Chase Bank, National Association and Wells Fargo Bank, National Association collectively, as Lender. Incorporated herein by reference from Exhibit 10.12 to the registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2024, filed on November 4, 2024 | * |
| 10.58 | - | Second Amendment to Real-Estate Sub-Retention Agreement, dated September 30, 2024 by and between Alexander's Management LLC and Vornado Realty, L.P. Incorporated herein by reference from Exhibit 10.13 to the registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2024, filed on November 4, 2024 | * |
| 19.1 | - | Insider Trading Policy | *** |
| 21 | - | Subsidiaries of Registrant | *** |
| 23 | - | Consent of Independent Registered Public Accounting Firm | *** |
| 31.1 | - | Rule 13a-14 (a) Certification of the Chief Executive Officer | *** |
| 31.2 | - | Rule 13a-14 (a) Certification of the Chief Financial Officer | *** |
| 32.1 | - | Section 1350 Certification of the Chief Executive Officer | *** |
| 32.2 | - | Section 1350 Certification of the Chief Financial Officer | *** |
| 97 | - | Alexander's Inc. Restatement Clawback Policy Policy. Incorporated herein by reference from Exhibit 97 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2023, filed on February 12, 2024 | *** |
| 101 | - | The following financial information from the Alexander's, Inc. Annual Report on Form 10-K for the year ended December 31, 2023 December 31, 2024 formatted in Inline Extensible Business Reporting Language (iXBRL) includes: (i) consolidated balance sheets, (ii) consolidated statements of income, (iii) consolidated statements of comprehensive income, (iv) consolidated statements of changes in equity, (v) consolidated statements of cash flows and (vi) the notes to the consolidated financial statements | *** |
| 104 | - | The cover page from the Alexander's, Inc. Annual Report on Form 10-K for the year ended December 31, 2023 December 31, 2024, formatted as iXBRL and contained in Exhibit 101 | *** |
| | * | Incorporated by reference. | |
| | *** | Filed herewith. | |
| | + | Portions of this exhibit have been redacted in compliance with Regulation S-K Item 601(b)(10). | |

ITEM 16. FORM 10-K SUMMARY

None.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ALEXANDER'S, INC.

(Registrant)

Date: February 12, 2024 February 10, 2025

By: /s/ Gary Hansen

Gary Hansen, Chief Financial Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

| | Signature | Title | Date |
|-----|---|--|----------------------------|
| By: | /s/Steven Roth (Steven Roth) | Chairman of the Board of Directors and Chief Executive Officer (Principal Executive Officer) | February 12, 2024 10, 2025 |
| By: | /s/Gary Hansen (Gary Hansen) | Chief Financial Officer (Principal Financial and Accounting Officer) | February 12, 2024 10, 2025 |
| By: | /s/Thomas R. DiBenedetto (Thomas R. DiBenedetto) | Director | February 12, 2024 10, 2025 |
| By: | /s/David Mandelbaum (David Mandelbaum) | Director | February 12, 2024 10, 2025 |
| By: | /s/Mandakini Puri (Mandakini Puri) | Director | February 12, 2024 10, 2025 |
| By: | /s/Wendy Silverstein (Wendy Silverstein) | Director | February 12, 2024 10, 2025 |
| By: | /s/Arthur Sonnenblick (Arthur Sonnenblick) | Director | February 12, 2024 10, 2025 |
| By: | /s/Richard R. West (Richard R. West) | Director | February 12, 2024 |
| By: | /s/Russell B. Wight Jr. (Russell B. Wight Jr.) | Director | February 12, 2024 10, 2025 |

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DESCRIPTION OF THE ALEXANDER'S, INC. SECURITIES REGISTERED PURSUANT TO SECTION 12 OF THE SECURITIES EXCHANGE ACT

The following descriptions are summaries of the material terms and provisions of Alexander's preferred stock and common stock contained in Alexander's certificate of incorporation and Alexander's by-laws. Copies of the certificate of incorporation and by-laws are filed as exhibits to this Annual Report on Form 10-K. Please note that the terms "we," "us," "our," "Company" and "Alexander's" refer to Alexander's, Inc. and its consolidated subsidiaries, unless the context requires otherwise.

General

Our certificate of incorporation authorizes the issuance of up to 26,000,000 shares of capital stock, consisting of 10,000,000 shares of common stock, \$1.00 par value per share (the "common stock"), 3,000,000 shares of preferred stock, \$1.00 par value per share (the "preferred stock") and 13,000,000 shares of excess stock, \$1.00 par value per share (the "excess stock"). As of **December 31, 2023** **December 31, 2024**, 5,173,450 and 5,107,290 shares of common stock were issued and outstanding, respectively. No shares of preferred stock or shares of excess stock are issued and outstanding as of the date of this Annual Report on Form 10-K.

Dividend and Voting Rights of Holders of Common Stock

Holders of our common stock are entitled to receive dividends when, if and as authorized by our board of directors out of assets legally available to pay dividends.

Each common share entitles the holder to one vote on all matters voted on by stockholders, including elections of directors. There is no cumulative voting in the election of directors, which means that the holders of a majority of the outstanding common stock can elect all of the directors then standing for election.

Our certificate of incorporation requires the affirmative vote of two-thirds of the outstanding shares of our stock entitled to vote before we may merge with another corporation.

Holders of common stock do not have any conversion, redemption or preemptive rights to subscribe to any securities of our Company. In the event of our dissolution, liquidation or winding-up, after the payment or provision of our debts and other liabilities and the preferential amounts to which holders of our preferred stock are entitled, if any such preferred stock is outstanding, the holders of the common stock are entitled to share ratably in any assets remaining for distribution to stockholders.

The common stock has equal dividend, distribution, liquidation and other rights, and there are no preference, appraisal or exchange rights applicable thereto. All outstanding shares of common stock are, and any shares of common stock offered, upon issuance, will be, fully paid and nonassessable.

Equiniti Trust Company, LLC is the transfer agent for the common stock.

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Restrictions on Ownership of Common Stock

The Common Stock Beneficial Ownership Limit. Our certificate of incorporation contains a number of provisions that restrict the ownership and transfer of shares and are designed to safeguard us against an inadvertent loss of REIT status. These provisions also seek to deter non-negotiated acquisitions of, and proxy fights for, us by third parties. In order to maintain our qualification as a REIT under the Internal Revenue Code, not more than 50% of the value of our outstanding shares of capital stock may be owned, directly or constructively, by five or fewer individuals at any time during the last half of a taxable year and the shares of capital stock must be beneficially owned by 100 or more persons during at least 335 days of a taxable year of 12 months, or during a proportionate part of a shorter taxable year. The Internal Revenue Code defines "individuals" to include some entities for purposes of the preceding sentence. All references to a holder's ownership of common stock in this section assumes application of the applicable attribution rules of the Internal Revenue Code under which, for example, a holder is deemed to own shares owned by his or her spouse.

Our certificate of incorporation contains a limitation that restricts stockholders from owning more than 4.9% of the outstanding shares of common stock. In certain circumstances, our board of directors may reduce the common stock beneficial ownership limit to as little as 2%, but only if any person who owns shares in excess of such new limit could continue to do so. Our board of directors has, subject to certain conditions and limitations, exempted our manager, Vornado Realty Trust, and certain of its affiliates from the common stock beneficial ownership limit. As a result, it is less likely as a practical matter that another holder of common stock could obtain an exemption.

Attribution Rules. Investors should be aware that under the applicable attribution rules of the Internal Revenue Code, events other than a purchase or other transfer of common stock can result in ownership of common stock in excess of the common stock beneficial ownership limit. For instance, if two stockholders, each of whom owns 3% of the outstanding common stock, were to marry, then after their marriage both stockholders would be deemed to own 6% of the outstanding shares of common stock, which is in excess of the common stock beneficial ownership limit. Similarly, if a stockholder who owns 4% of the outstanding common stock were to purchase a 50% interest in a corporation which owns 3% of the outstanding common stock, then the stockholder would be deemed to own 5.5% of the outstanding shares of common stock.

The Constructive Ownership Limit. Under the Internal Revenue Code, rental income received by a REIT from persons with respect to which the REIT is treated, under the applicable attribution rules of the Internal Revenue Code, as owning a 10% or greater interest does not constitute qualifying income for purposes of the income requirements that REITs must satisfy. For these purposes, a REIT is treated as owning any stock owned, under the applicable attribution rules of the Internal Revenue Code, by a person that owns 10% or more of the value of the outstanding shares of the REIT. The attribution rules of the Internal Revenue Code applicable for these purposes are different from those applicable with respect

to the common stock beneficial ownership limit. All references to a stockholder's ownership of common stock in this section assume application of the applicable attribution rules of the Internal Revenue Code.

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In order to ensure that our rental income will not be treated as non-qualifying income under the rule described in the preceding paragraph, and thus to ensure that we will not inadvertently lose our REIT status as a result of the ownership of shares of a tenant, or a person that holds an interest in a tenant, our certificate of incorporation contains an ownership limit that restricts, with certain exceptions, stockholders from owning more than 9.9% of the outstanding shares of any class (the "common stock beneficial ownership limit").

Stockholders should be aware that events other than a purchase or other transfer of shares can result in ownership, under the applicable attribution rules of the Internal Revenue Code, of shares in excess of the constructive ownership limit. As the attribution rules that apply with respect to the constructive ownership limit differ from those that apply with respect to the common stock beneficial ownership limit, the events other than a purchase or other transfer of shares which can result in share ownership in excess of the constructive ownership limit can differ from those which can result in share ownership in excess of the common stock beneficial ownership limit.

Issuance of Excess Stock if the Ownership Limits Are Violated. Our certificate of incorporation provides that a transfer of shares of common stock that would otherwise result in ownership, under the applicable attribution rules of the Internal Revenue Code, of common stock in excess of the common stock beneficial ownership limit or the constructive ownership limit, or which would cause the shares of capital stock of Alexander's to be beneficially owned by fewer than 100 persons, would have no effect and the purported transferee would acquire no rights or economic interest in such common stock. In addition, common stock that would otherwise be owned, under the applicable attribution rules of the Internal Revenue Code, in excess of the common stock beneficial ownership limit or the constructive ownership limit will be automatically exchanged for shares of excess stock. These shares of excess stock would be transferred, by operation of law, to us as trustee of a trust for the exclusive benefit of a beneficiary designated by the purported transferee or purported holder. While held in trust, the trustee shall vote the shares of excess stock in the same proportion as the holders of the outstanding shares of common stock have voted. Any dividends or distributions received by the purported transferee or other purported holder of the excess stock before our discovery of the automatic exchange for shares of excess stock must be repaid to us upon demand.

If the purported transferee or purported holder elects to designate a beneficiary of an interest in the trust with respect to the excess stock, he or she may only designate a person whose ownership of the shares will not violate the common stock beneficial ownership limit or the constructive ownership limit. When the designation is made, the excess stock will be automatically exchanged for common stock. Our certificate of incorporation contains provisions designed to ensure that the purported transferee or other purported holder of shares of excess stock may not receive in return for transferring an interest in the trust with respect to the excess stock, an amount that reflects any appreciation in the shares of common stock for which the shares of excess stock were exchanged during the period that the shares of excess stock were outstanding but will bear the burden of any decline in value during that period. Any amount received by a purported transferee or other purported holder for designating a beneficiary in excess of the amount permitted to be received must be turned over to us. Our certificate of incorporation provides that we may purchase any shares of excess stock that have been automatically exchanged for shares of common stock as a result of a purported transfer or other event. The price at which we may purchase the excess stock will be equal to the lesser of:

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- in the case of shares of excess stock resulting from a purported transfer for value, the price per share in the purported transfer that resulted in the automatic exchange for shares of excess stock or, in the case of excess stock resulting from some other event, the market price of the shares of common stock exchanged on the date of the automatic exchange for excess stock, and
- the market price of the shares of common stock exchanged for the excess stock on the date that we accept the deemed offer to sell the excess stock.

Our purchase right with respect to excess stock will exist for 90 days, beginning on the date that the automatic exchange for shares of excess stock occurred or, if we did not receive a notice concerning the purported transfer that resulted in the automatic exchange for shares of excess stock, the date that our board of directors determines in good faith that an exchange for excess stock has occurred.

Other Provisions Concerning the Restrictions on Ownership. Our board of directors may exempt certain persons from the common stock beneficial ownership limit or the constructive ownership limit if evidence satisfactory to our board of directors is presented showing that such exemption will not jeopardize our status as a REIT under the Internal

Revenue Code. Before granting an exemption of this kind, our board of directors may require a ruling from the Internal Revenue Service, an opinion of counsel satisfactory to it and representations and undertakings from the applicant with respect to preserving our REIT status.

Our board of directors has, subject to certain conditions and limitations, exempted our manager, Vornado Realty Trust, and certain of its affiliates from the common stock beneficial ownership limit. As a result, it is less likely as a practical matter that another holder of common stock could obtain an exemption.

The foregoing restrictions on ownership and transfer will not apply if our board of directors determines that it is no longer in our best interests to attempt to qualify, or continue to qualify, as a REIT. Sections 382 and 383 of the Internal Revenue Code impose limitations upon the utilization of a corporation's net operating loss and credit carryforwards and certain other tax attributes, following significant changes in the corporation's stock ownership. In order to preserve our ability to use net operating loss carryforwards, if any, to reduce taxable income, our certificate of incorporation also contains additional provisions restricting the ownership of our outstanding shares (the "Section 382 ownership restrictions"). The Section 382 ownership restrictions merely reduce the risk of certain occurrences that could cause such a limitation to arise. It is still possible that, due to transfers (either directly or indirectly) of our outstanding shares, we could become subject to a limitation under Section 382 or 383.

Our certificate of incorporation provides, in general, that, subject to the exceptions described in the next paragraph, no person may acquire shares of our Company, or options or warrants to acquire such shares, if as a result such person (or another person to which such shares were attributed under certain complex attribution rules, which differ in certain respects from those that apply for purposes of the common stock beneficial ownership limit or the constructive ownership limit) would own, directly or under such attribution rules, 5% or more of the class of such outstanding shares (hereinafter, such person's "ownership interest percentage"). In addition, subject to the exceptions described in the next paragraph, no person whose ownership interest percentage of a class of shares equals or exceeds 5% can acquire or transfer such shares, or options or warrants to acquire such shares. The foregoing restrictions apply independently to each class of our outstanding stock.

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The foregoing restrictions do not apply to (i) acquisitions and transfers of shares of common stock by certain persons and their affiliates whose ownership interest percentage of common stock on September 21, 1993 was 5% or more, (ii) transfers of shares pursuant to an offering by us, to the extent determined by our board of directors, and (iii) other transfers of shares specifically approved by our board of directors.

Transfers of shares, options or warrants in violation of the Section 382 ownership restrictions would be void, and the transferee would acquire no rights in such shares, options or warrants. Thus, a purported acquiror would have no right to vote such shares or to receive dividends. Moreover, upon our demand, a purported acquiror of shares, options or warrants would be required to transfer them to an agent designated by us. The agent, generally, would sell such shares, options or warrants, remit the proceeds thereof to the purported acquiror to the extent of such person's purchase price for the shares and, to the extent possible, remit the balance of the proceeds to such person's transferor. A similar procedure would be applied to any dividends paid to, and to the proceeds of any resale of shares, options or warrants by, the purported acquiror.

Our board of directors has the authority to designate a date as of which the Section 382 ownership restrictions will no longer apply.

All certificates representing shares of common stock will bear a legend referring to the restrictions described above.

All persons who own, directly or by virtue of the applicable attribution rules of the Internal Revenue Code, more than 2% of the shares of outstanding common stock must give a written notice to us containing the information specified in our certificate of incorporation by January 31 of each year. In addition, each stockholder shall upon demand be required to disclose to us such information as we may request, in good faith, in order to determine our status as a REIT or to comply with Treasury Regulations promulgated under the REIT provisions of the Internal Revenue Code.

Important Provisions of Delaware Law and Our Certificate of Incorporation and By-Laws

The following is a summary of important provisions of Delaware law and our certificate of incorporation and by-laws which affect us and our stockholders. The description below is intended as only a summary. You can access complete information by referring to Delaware General Corporation Law and our certificate of incorporation and by-laws.

Business Combinations with Interested Stockholders Under Delaware Law. Section 203 of the Delaware General Corporation Law prevents a publicly held corporation from engaging in a "business combination" with an "interested stockholder" for a period of three years after the date of the transaction in which the person became an interested stockholder, unless:

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- before the date on which the person became an interested stockholder, the board of directors of the corporation approved either the business combination or the transaction in which the person became an interested stockholder,
- the interested stockholder owned at least 85% of the outstanding voting stock of the corporation at the beginning of the transaction in which it became an interested stockholder, excluding stock held by directors who are also officers of the corporation and by employee stock plans that do not provide participants with the rights to determine confidentially whether shares held subject to the plan will be tendered in a tender or exchange offer, or
- after the date on which the interested stockholder became an interested stockholder, the business combination is approved by the board of directors and the holders of two-thirds of the outstanding voting stock of the corporation voting at a meeting, excluding the voting stock owned by the interested stockholder.

As defined in Section 203, an "interested stockholder" is generally a person owning 15% or more of the outstanding voting stock of the corporation. As defined in Section 203, a "business combination" includes mergers, consolidations, stock and assets sales and other transactions with the interested stockholder.

The provisions of Section 203 may have the effect of delaying, deferring or preventing a change of control of Alexander's, Inc.

Amendment of Our Certificate of Incorporation and By-Laws. Amendments to our certificate of incorporation must be approved by our board of directors. Unless otherwise required by law, our board of directors may amend our by-laws by a majority vote of the directors then in office.

Meetings of Stockholders. Under our by-laws, we will hold annual meetings of our stockholders at a date and time as determined by our board of directors, chairman, vice chairman or president. Our by-laws require advance notice for our stockholders to make nominations of candidates for our board of directors or bring other business before an annual meeting of our stockholders. The chairman or vice chairman shall call special meetings of our stockholders whenever stockholders owning at least a majority of our issued and outstanding shares entitled to vote on matters to be submitted to stockholders shall request in writing such a meeting.

Board of Directors. Our board of directors is divided into three classes. As the term of each class expires, directors in that class will be elected for a term of three years and until their successors are duly elected and qualified. These staggered terms may reduce the possibility of an attempt to change control of Alexander's.

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EXHIBIT 19.1

ALEXANDER'S, INC. INSIDER TRADING POLICY

POLICY STATEMENT

Federal and state securities laws prohibit a person from purchasing or selling a security issued by a public company at a time when that person possesses material information concerning the issuer of the security that has not yet become a matter of general public knowledge and that has been obtained as a result of the person's special relationship to the issuer or is being used in breach of a duty to maintain the information in confidence. Accordingly, employees of Alexander's, Inc. (the "Company") who are aware of any "material" information regarding the Company and/or its affiliates, their activities, or their proposed actions, which has not yet become public information, are prohibited by law and Company policy from trading in the Company's and its affiliates' securities.

Such "insider information" belongs to the Company only and must therefore be treated in the strictest confidence. It may not be used for personal investment or disclosed to outsiders (including immediate family members) or others in the Company who do not require such information in the conduct of their respective duties. Such information pertains to the Company and each of its affiliates, as well as to material, non-public information regarding other entities ("Other Entities") learned while conducting Company business.

Insider trading by employees or other actual or potential violation of securities laws or even the appearance of such may adversely affect the Company, the trading of its securities and the value of its securities. To prevent any actual or potential violation of securities laws or the appearance of such, the Company's policy is to restrict certain persons from engaging in certain securities transactions at certain times called "Blackout Periods" (as discussed below). This policy applies to employees, directors and their Immediate Family Members (as defined below) as well as to persons who may receive such "insider information" from an employee or due to such person's relationship with the Company, including certain officers of Vornado Realty Trust that receive sensitive information regarding the Company ("Covered Persons").

GENERAL POLICY

Covered Persons may not purchase or sell securities of the Company, any of its affiliates, or Other Entities (*i.e.*, stocks, bonds, notes, debentures, or rights to acquire or dispose of securities, such as options, puts, calls or other derivative interests) while in possession of any material, non-public information with respect to the Company, any of its Affiliates or the Other Entity, as applicable. For purposes of this policy, gifts of securities will be treated as sales of securities.

No Covered Person should attempt to use such information, or purchase and sell securities while in possession of such information, by acting through any other person or entity.

No Covered Person may communicate (or "tip") insider information concerning the Company or Other Entities or otherwise disclose such information to any third-parties or to others in the Company who do not require such information in the conduct of their respective duties to the Company. Tipping may result in the same disciplinary actions and/or criminal or civil liability, even if the person communicating insider information does not gain directly or indirectly from any other persons trading while in possession of such insider information.

No Covered Person may assist anyone in engaging in any of the above prohibited activities.

Violations of these provisions are not only unethical but may also subject you to criminal and/or civil liability under federal and state securities laws. In addition, violation of this policy may subject you to disciplinary action, up to and including termination, regardless of whether your actions are found to violate applicable law.

From time to time the Company may engage in transactions in its own securities. It is the Company's policy to comply with all applicable securities laws when transacting in its own securities and the Company is prohibited from trading its own securities based upon material, non-public information.

DEFINITIONS

- **Insider Information.** Generally, insider information is material, non-public information about the securities, activities, or financial condition of a public company or other issuer of securities. Material, non-public information concerning market developments also may be construed as insider information. In certain cases, information regarding non-public companies may be considered "insider information."
- **Material Information.** It is not possible to give a complete list of what constitutes "material" information. The question of whether particular information is subjective and judged with the benefit of hindsight. However, you should assume that it includes any information -- whether positive or negative -- that an investor might consider important in determining whether to purchase, sell or hold securities, or that could reasonably be expected to affect the market price of the securities involved. (Information can be material even if it would not be the sole reason why an investor would decide to purchase, sell or hold securities.) Examples of specific material information include (but are not limited to) information concerning:
 - mergers, acquisitions, tender offers, or restructurings;
 - securities offerings or repurchases;
 - a change in earnings or dividends (or estimates of same);
 - significant new properties, business products, services or relationships, or the loss of any of these;
 - a change in senior management;
 - a change or potential change in credit rating by a rating agency;
 - significant shifts in operating or financial circumstances such as cash-flow reductions, major write-offs, changes in accounting methods;
 - a change in auditors or a notification that the auditor's reports may no longer be relied upon;
 - the occurrence of a significant cybersecurity incident;
 - voluntary calls of debt or preferred stock issues; and
 - significant litigation or litigation developments.
- The above examples are illustrative and not exhaustive. Other types of information may be "material" at any particular time depending on the context. When it doubt, you should consult with the Secretary.

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- **Public Information.** There is no precise definition of public information. However, examples of public information include, but are not limited to, information that appears in the periodic filings that the Company and its affiliates make with the Securities and Exchange Commission (the "SEC") and Company press releases that are broadly disseminated on a major wire service. Limited disclosure, such as on a private wire service for institutional investors, may not be sufficient to render information "publicly" disclosed. Generally, information is considered "public information" only after it has been publicly available, through an SEC filing, press release or otherwise, for at least one full trading day.
- **Immediate Family.** The following persons are considered members of your immediate family: your spouse, parents, grandparents, children, grandchildren and siblings, including any such relationship that arises through marriage or adoption. It also includes members of your household (whether or not they are related to you), and any family members who do not live in your household but whose transactions in securities covered by this policy are directed by you or are subject to your influence or control.

BLACKOUT AND PRE-CLEARANCE POLICY

In addition to the general prohibition against trading while in possession of "insider information" described above, no employee may purchase or sell securities of the Company or its affiliates during any "Blackout Period". Blackout Periods are established and communicated by the Secretary. You also may be subject to additional restrictions (including, without limitation, a more stringent Blackout Period), if you have access to particular information or hold a certain position in the Company. Furthermore, the Company may, from time to time, impose additional Blackout Periods relating to one or more material non-public events or occurrences. Covered Persons should contact the Secretary if they have any questions regarding applicable Blackout Periods that may apply to them.

Directors, executive officers, certain financial reporting personnel, any other persons designated by the Company and any Immediate Family Members of the foregoing are subject to an additional set of policies and procedures for transactions in securities of the Company and its affiliates (as such policies and procedures may be updated or amended from time to time, the "Supplemental Securities Transactions Policies"). If you are subject to the Supplemental Securities Transactions Policies, you must inform the Secretary, in writing, prior to buying or selling Company securities, exercising stock options or entering into any other "Covered Transaction". "Covered Transactions" include any trading in any of the Company's equity securities, all Omnibus Share Plan transactions (such as an option exercise), gifts, loans, pledges (including margin loans) or hedges, a contribution to a trust, a transaction that tracks the Company's equity securities within the Company's deferred compensation plans, and any other transfer of the Company's securities. A request for pre-clearance should be submitted not less than two business days in advance of the proposed transaction. If a Blackout Period or other trading limitation is in effect, you will not be able to buy or sell securities or exercise stock options. Any transaction approved by the Secretary must be executed promptly, and in any event within two (2) business days.

Notwithstanding the foregoing, transactions outside of a "Blackout Period" or transactions that have been pre-cleared by the Secretary do not preclude any person's obligations to comply with any other part of this policy. If you are in possession of material, nonpublic information about the Company, you may not purchase or sell securities of the Company, regardless of whether or not such transaction is executed outside of a blackout period or if such transaction was pre-cleared by the Secretary.

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EXCEPTIONS

This policy does not apply in the case of the following transactions, except as specifically noted:

1. Transactions Directly with the Company.

This policy does not apply to transactions directly with the Company only without any sale into the market. More specifically, the following transactions are permitted:

- **Exercises Under Stock Option Plans.** This policy does not apply to the exercise (without a sale) of an employee stock option acquired pursuant to the Company's Omnibus Share Plan or other Company equity incentive plan, or to the exercise of a tax withholding right (if any) pursuant to which a person has elected to have the Company withhold shares subject to an option to satisfy tax withholding requirements. *However*, any subsequent sale of shares acquired under the Company's Omnibus Share Plan or other Company equity incentive plan is subject to this policy. In addition, any sale of shares as part of a broker-assisted cashless exercise of an option, or any other market sale for the purpose of generating the cash needed to pay the exercise price of an option, is subject to this policy.
- **Vesting of Restricted Share Awards.** This policy does not apply to the vesting of restricted shares or units acquired pursuant to the Company's Omnibus Share Plan or other Company equity incentive plan, or the exercise of a tax withholding right (if any) pursuant to which you elect to have the Company withhold securities to satisfy tax withholding requirements upon the vesting of any restricted securities. *However*, any market sale of any securities received is subject to this policy.
- **Redemption of Units for Shares.** This policy does not apply to the redemption of limited partnership units that you may own for common shares. *However*, any market sale of any securities received is subject to this policy, and furthermore, you may become subject to taxation on such redemption without the immediate ability to sell shares.

2. Transactions For Which Elections Are Predetermined. Certain transactions involving plans where you have made an election in advance of a Blackout Period or a period in which you otherwise do not have insider information are permitted. More specifically, the following transactions are permitted:

- **Pursuant to Certain Company-Sponsored Plans.** If and to the extent permitted by the Company's 401(k) plan or its deferred compensation plans, purchases of Company securities under such plans resulting from your periodic contribution of money to such plans pursuant to your then-existing payroll deduction or similar election. However, certain elections you may make under such plans are subject to this policy if and to the extent such plans allow for investments in Company securities, including: (a) an election to increase or decrease the percentage of your periodic contributions that will be allocated to any investment in Company securities; (b) an election to make an intra-plan transfer of an existing account balance into or out of any Company securities; (c) an election to borrow money against your 401(k) plan account if the loan will result in a liquidation of some or all of an investment in Company securities; and (d) an election to pre-pay a plan loan if the pre-payment will result in allocation of loan proceeds to an investment in Company securities.
- **Transactions Pursuant to Dividend Reinvestment Plan.** Purchases of Company securities (without your input) under the Company's dividend reinvestment plan resulting from your reinvestment of dividends paid on Company securities. However, voluntary purchases of Company securities resulting from additional contributions you choose to make pursuant to the dividend reinvestment plan, and your election to participate in

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such a plan or increase or decrease your level of participation in such plan, are subject to this policy. In addition, your sale of any Company securities purchased pursuant to the plan is subject to this policy.

- **Transactions Pursuant to 10b5-1 Trading Plans.** The trading prohibitions described in this policy will not apply to transactions in the Company's securities made by a Covered Person under an arrangement or plan to trade securities that complies with Rule 10b5-1 of the Securities Exchange Act of 1934 (a "10b5-1 Plan") that has been submitted to the Company's Secretary and approved by the Company in accordance with this policy. No 10b5-1 Plan may become effective until the participant (i) has delivered a complete copy to the Company's Secretary and (ii) has received the Secretary's written approval of the plan. In general, a 10b5-1 Plan must be entered into at a time when the person entering into the plan is not aware of material nonpublic information, may not be entered into during a Blackout Period and (iii) must provide that no trade may occur until the completion of the applicable cooling off period, as required by Rule 10b5-1. It is the responsibility of the Covered Person to ensure that their 10b5-1 Plan is in compliance with the requirements under Rule 10b5-1 of the Securities Exchange Act of 1934. Once a 10b5-1 Plan is adopted, the person must not exercise any influence over the amount of securities to be traded, the price at which they are to be traded or the date of the trade. The 10b5-1 Plan must either specify the amount, pricing and timing of transactions in advance or delegate discretion on these matters to an independent third party. Any amendment, modification or early termination of a Rule 10b5-1 Plan must be pre-approved by the Secretary.

APPLICABILITY AFTER TERMINATION OF EMPLOYMENT

Any employee whose employment terminates during a Blackout Period (or who otherwise leaves while in possession of insider information) will continue to be subject to this policy, and specifically to the ongoing prohibition against trading, until the Blackout Period ends (or otherwise until the close of the first full trading day following public announcement, by SEC filing, press release or other means, of the material nonpublic information).

PROCEDURAL STEPS

- You are ultimately responsible for adhering to the requirements of this policy and any applicable securities laws in connection with the purchase and sale of securities.
- You are responsible for compliance with this policy in connection with transactions conducted by your Immediate Family Members, and therefore should make them aware of the need to confer with you before they conduct any transactions that may be subject to this policy.
- If you have any questions as to your responsibilities under this Policy or the Supplemental Securities Transactions Policies, please talk to the Secretary before your act. Do not try to resolve uncertainties on your own.
- You are also bound by any other Company policies promulgated from time to time with respect to insider information and trading in Company securities generally.
- Suspected violations of this policy should be reported to the Secretary and/or through the Company's whistleblower hotline.

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**ALEXANDER'S, INC.
SUBSIDIARIES OF REGISTRANT**

| Name of Subsidiary | State of Organization |
|--|-----------------------|
| 731 Commercial Holding LLC | Delaware |
| 731 Commercial LLC | Delaware |
| 731 Office One Holding LLC | Delaware |
| 731 Office One LLC | Delaware |
| 731 Office Two Holding LLC | Delaware |
| 731 Office Two LLC | Delaware |
| 731 Restaurant, LLC | Delaware |
| 731 Retail One, LLC | Delaware |
| Alexander's Construction LLC | Delaware |
| Alexander's Kings Plaza, LLC | Delaware |
| Alexander's Management LLC | Delaware |
| Alexander's of Brooklyn, Inc. | Delaware |
| Alexander's of Flushing, Inc. | Delaware |
| Alexander's of Rego Park II, Inc. | Delaware |
| Alexander's of Rego Park III, Inc. | Delaware |
| Alexander's Rego Shopping Center Inc. | Delaware |
| Alexander's of Rego Park II Participating Lender LLC | Delaware |
| Alexander's of Rego Residential Holdings LLC | Delaware |
| Alexander's of Rego Residential Holdings LLC | Delaware |
| ALX C21 LLC | Delaware |
| ALX Investments LLC | Delaware |
| ALX Rego Holdings LLC | Delaware |
| Fifty Ninth Street Insurance Company LLC | Vermont |
| Kings Parking, LLC | Delaware |
| Kings Plaza TEP LLC | Delaware |
| Rego II Borrower LLC | Delaware |

CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in Registration Statement No. 333-212838 on Form S-8 of our reports dated February 12, 2024 February 10, 2025, relating to the financial statements of Alexander's, Inc. and the effectiveness of Alexander's, Inc.'s internal control over financial reporting appearing in this Annual Report on Form 10-K for the year ended December 31, 2023 December 31, 2024.

/s/ DELOITTE & TOUCHE LLP

New York, New York

February 12, 2024 10, 2025

CERTIFICATION

I, Steven Roth, certify that:

1. I have reviewed this Annual Report on Form 10-K of Alexander's, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure control and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

February 12, 2024 10, 2025

/s/ Steven Roth

Steven Roth

Chairman of the Board and

Chief Executive Officer

CERTIFICATION

I, Gary Hansen, certify that:

1. I have reviewed this Annual Report on Form 10-K of Alexander's, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure control and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the

period in which this report is being prepared;

- b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

February 12, 2024 10, 2025

/s/ Gary Hansen

Gary Hansen

Chief Financial Officer

EXHIBIT 32.1

CERTIFICATION

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
(Subsections (a) and (b) of Section 1350 of Chapter 63 of Title 18 of the United States Code)

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (subsections (a) and (b) of Section 1350 of Chapter 63 of Title 18 of the United States Code), the undersigned officer of Alexander's, Inc. (the "Company"), hereby certifies, to such officer's knowledge, that:

The Annual Report on Form 10-K for year ended December 31, 2023 December 31, 2024 (the "Report") of the Company fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

February 12, 2024 10, 2025

/s/ Steven Roth

Name: Steven Roth

Title: Chairman of the Board and
Chief Executive Officer

EXHIBIT 32.2

CERTIFICATION

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
(Subsections (a) and (b) of Section 1350 of Chapter 63 of Title 18 of the United States Code)

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (subsections (a) and (b) of Section 1350 of Chapter 63 of Title 18 of the United States Code), the undersigned officer of Alexander's, Inc. (the "Company"), hereby certifies, to such officer's knowledge, that:

The Annual Report on Form 10-K for year ended **December 31, 2023** **December 31, 2024** (the "Report") of the Company fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

February **12, 2024** **10, 2025**

/s/ Gary Hansen
Name: Gary Hansen
Title: Chief Financial Officer

EXHIBIT 97

ALEXANDER'S, INC. RESTATEMENT CLAWBACK POLICY

I. BACKGROUND

Alexander's, Inc. (the "**Company**") has adopted this policy (this "**Policy**") to provide for the recovery or "clawback" of certain incentive compensation in the event of a Restatement. This Policy is intended to comply with, and will be interpreted to be consistent with, the requirements of Section 303A.14 of the New York Stock Exchange ("**NYSE**") Listed Company Manual. Certain terms used in this Policy are defined in Section VIII. below.

II. STATEMENT OF POLICY

The Company shall recover reasonably promptly the amount of erroneously awarded Incentive-Based Compensation in the event that the Company is required to prepare an accounting restatement due to the material noncompliance of the Company with any financial reporting requirement under the securities laws, including any required accounting restatement to correct an error in previously issued financial statements that is material to the previously issued financial statements, or that would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period (a "**Restatement**").

The Company shall recover erroneously awarded Incentive-Based Compensation in compliance with this Policy except to the extent provided under Section V. below.

III. SCOPE OF POLICY

A. Covered Persons and Recovery Period. This Policy applies to Incentive-Based Compensation received by a person:

- after beginning service as an Executive Officer,
- who served as an Executive Officer at any time during the performance period for that Incentive-Based Compensation,
- while the Company has a class of securities listed on a national securities exchange, and
- during the three completed fiscal years immediately preceding the date that the Company is required to prepare a Restatement (the "**Recovery Period**").

Notwithstanding this look-back requirement, the Company is only required to apply this Policy to Incentive-Based Compensation received on or after October 2, 2023.

For purposes of this Policy, Incentive-Based Compensation shall be deemed "received" in the Company's fiscal period during which the Financial Reporting Measure (as defined herein) specified in the Incentive-Based Compensation award is attained, even if the payment or grant of the Incentive-Based Compensation occurs after the end of that period.

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B. Transition Period. In addition to the Recovery Period, this Policy applies to any transition period (that results from a change in the Company's fiscal year) within or immediately following the Recovery Period (a "Transition Period"), provided that a Transition Period between the last day of the Company's previous fiscal year end and the first day of the Company's new fiscal year that comprises a period of nine to 12 months will be deemed a completed fiscal year.

C. Determining Recovery Period. For purposes of determining the relevant Recovery Period, the date that the Company is required to prepare the Restatement is the earlier to occur of:

- the date the Board of Directors of the Company (the "Board"), a committee of the Board, or the officer or officers of the Company authorized to take such action if Board action is not required, concludes, or reasonably should have concluded, that the Company is required to prepare a Restatement, and
- the date a court, regulator, or other legally authorized body directs the Company to prepare a Restatement.

For clarity, the Company's obligation to recover erroneously awarded Incentive-Based Compensation under this Policy is not dependent on if or when a Restatement is filed.

D. Method of Recovery. The Compensation Committee of the Board (the "Committee") will have discretion in determining how to accomplish recovery of erroneously awarded Incentive-Based Compensation under this Policy, recognizing that different means of recovery may be appropriate in different circumstances.

IV. AMOUNT SUBJECT TO RECOVERY

A. Recoverable Amount. The amount of Incentive-Based Compensation subject to recovery under this Policy is the amount of Incentive-Based Compensation received that exceeds the amount of Incentive-Based Compensation that otherwise would have been received had it been determined based on the restated amounts, computed without regard to any taxes paid or payable.

B. Covered Compensation Based on Stock Price or TSR. For Incentive-Based Compensation based on the price of the Company's common shares or total shareholder return ("TSR"), where the amount of erroneously awarded Incentive-Based Compensation is not subject to mathematical recalculation directly from the information in a Restatement, the recoverable amount shall be determined by the Committee based on a reasonable estimate of the effect of the Restatement on the share price or TSR upon which the Incentive-Based Compensation was received. In such event, the Company shall maintain documentation of the determination of that reasonable estimate and provide such documentation to the NYSE.

V. EXCEPTIONS

The Company shall recover erroneously awarded Incentive-Based Compensation in compliance with this Policy except to the extent that the conditions set out below are met and the Committee has made a determination that recovery would be impracticable:

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A. Direct Expense Exceeds Recoverable Amount. The direct expense paid to a third party to assist in enforcing this Policy would exceed the amount to be recovered; provided, however, that before concluding it would be impracticable to recover any amount of erroneously awarded Incentive-Based Compensation based on expense of enforcement, the Company shall make a reasonable attempt to recover such erroneously awarded Incentive-Based Compensation, document such reasonable attempt(s) to recover, and provide that documentation to the NYSE.

B. Recovery from Certain Tax-Qualified Retirement Plans. Recovery would likely cause an otherwise tax-qualified retirement plan, under which benefits are broadly available to employees of the Company, to fail to meet the requirements of 26 U.S.C. 401(a)(13) or 26 U.S.C. 411(a) and regulations thereunder.

VI. PROHIBITION AGAINST INDEMNIFICATION

Notwithstanding the terms of any indemnification arrangement or insurance policy with any individual covered by this Policy, the Company shall not indemnify any Executive Officer or former Executive Officer against the loss of erroneously awarded Incentive-Based Compensation, including any payment or reimbursement for the cost of insurance obtained by any such covered individual to fund amounts recoverable under this Policy.

VII. DISCLOSURE

The Company shall file all disclosures with respect to this Policy and recoveries under this Policy in accordance with the requirements of the U.S. Federal securities laws, including the disclosure required by the applicable Securities and Exchange Commission ("SEC") filings.

VIII. DEFINITIONS

Unless the context otherwise requires, the following definitions apply for purposes of this Policy:

"Executive Officer" means the Company's president, principal financial officer, principal accounting officer (or if there is no such accounting officer, the controller), any vice-president of the Company in charge of a principal business unit, division, or function (such as sales, administration, or finance), any other officer who performs a policy-making function, or any other person who performs similar policymaking functions for the Company. Executive officers of the Company's subsidiaries, as applicable, are deemed Executive Officers of the Company if they perform such policy making functions for the Company. Policy-making function is not intended to include policymaking functions that are not significant. Identification of an Executive Officer for purposes of this Policy will include at a minimum executive officers identified pursuant to 17 CFR 229.401(b).

"Financial Reporting Measures" means any of the following: (i) measures that are determined and presented in accordance with the accounting principles used in preparing the Company's financial statements, and any measures that are derived wholly or in part from such measures, (ii) stock price and (iii) TSR. A Financial Reporting Measure need not be presented within the Company's financial statements or included in a filing with the SEC.

"Incentive-Based Compensation" means any compensation that is granted, earned, or vested based wholly or in part upon the attainment of a Financial Reporting Measure.

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IX. ADMINISTRATION; AMENDMENT; TERMINATION.

All determinations under this Policy will be made by the Committee, including determinations regarding how any recovery under this Policy is effected. Any determinations of the Committee will be final, binding and conclusive and need not be uniform with respect to each individual covered by this Policy.

In the event of any conflict or overlap between this Policy and any other policy of the Company for clawback or recoupment of incentive compensation, this Policy shall control.

The Committee may amend this Policy from time to time and may terminate this Policy at any time, in each case in its sole discretion.

X. EFFECTIVENESS; OTHER RECOUPMENT RIGHTS

This Policy shall be effective as of December 1, 2023. Any employment agreement, equity award agreement, compensatory plan or any other agreement or arrangement with an Executive Officer shall be deemed to include, as a condition to the grant of any benefit thereunder, an arrangement with the Executive Officer to abide by the terms of this Policy. Any right of recoupment under this Policy is in addition to, and not in lieu of, any other remedies or rights of recoupment that may be available to the Company and its subsidiaries and affiliates under applicable law or pursuant to the terms of any similar policy or similar provision in any employment agreement, equity award agreement or similar agreement.

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