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of ContentsUNITED STATES SECURITIES AND EXCHANGE COMMISSIONWashington, D.C. 20549FORMÂ 10-Q â˜ÂÂ Â Â Â QUARTERLY REPORT PURSUANT TO SECTIONÂ 13 OR 15(d)Â OF THE SECURITIES EXCHANGE ACT OF 1934For the quarterly period ended September 30, 2024 Oræ˜Â Â Â Â Â Â TRANSITION REPORT PURSUANT TO SECTIONÂ 13 OR 15(d)Â OF THE SECURITIES EXCHANGE ACT OF 1934For the transition period fromÂ Â Â Â Â Â Â Â Â Â toÂ Â Â Â Â Â Â Â Â Â Â Â Â Commission File Number:Â 1-16129 FLUOR CORPORATION (Exact name of registrant as specified in its charter)DelawareÂ 33-0927079(State or other jurisdiction ofÂ (I.R.S. Employerincorporation or organization)Â Identification No.)6700 Las Colinas BoulevardÂ Â Irving, TexasÂ 75039(Address of principal executive offices)Â (Zip Code)469-398-7000 (Registrantâ€™s telephone number, including area code)Securities registered pursuant to Section 12(b) of the Act:Title of Each ClassTrading Symbol(s)Name of Each Exchange on Which RegisteredCommon Stock, $.01 par value per shareFLRNew York Stock ExchangeIndicate by check mark whether the registrant (1)Â has filed all reports required to be filed by SectionÂ 13 or 15(d)Â of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2)Â has been subject to such filing requirements for the past 90 days.Â Â YesÂ Ã½Â Â NoÂ oIndicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to RuleÂ 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).Â Â YesÂ Ã½Â Â NoÂ oIndicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See definitions of â€œlarge accelerated filer,â€ â€œaccelerated filer,â€ â€œsmaller reporting companyâ€ and â€œemerging growth companyâ€ in RuleÂ 12b-2 of the Exchange Act. (Check one): Large accelerated filer â˜´Accelerated filerÂ Â˜Non-accelerated filerÂ Â˜Smaller reporting companyÂ Â˜Â Emerging growth companyÂ Â˜If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to SectionÂ 13(a)Â of the Exchange Act. oIndicate by check mark whether the registrant is a shell company (as defined in RuleÂ 12b-2 of the Exchange Act).Â Â YesÂ Â˜Â Â NoÂ Â˜´As of OctoberÂ 31, 2024, 171,515,867 shares of the registrantâ€™s common stock, $0.01Â par value, were outstanding.Table of ContentsFLUOR CORPORATIONFORMÂ 10-QTABLEÂ OFÂ CONTENTSPAGEGlossary of Terms2PartÂ I:Financial InformationItem 1:Condensed Consolidated Financial Statements (Unaudited)Statement of Operations3Statement of Comprehensive Income (Loss)4Balance Sheet5Statement of Cash Flows6Statement of Changes in Equity7Notes to Financial Statements9Item 2:Managementâ€™s Discussion and Analysis of Financial Condition and Results of Operations20Item 3:Quantitative and Qualitative Disclosures about Market Risk24Item 4:Controls and Procedures24Changes in Consolidated Backlog (Unaudited)25PartÂ II:Other InformationItem 1:Legal Proceedings26Item 1A:Risk Factors26Item 2:Unregistered Sales of Equity Securities and Use of Proceeds26Item 4:Mine Safety Disclosures26Item 5:Other Information26Item 6:Exhibits27Signatures28 1Table of ContentsGlossary of TermsThe definitions and abbreviations set forth below apply to the indicated terms used throughout this filing.Abbreviation/TermDefinition2023 10-KAnnual Report on Form 10-K for the year ended December 31, 20232023 YTDNine months ended September 30, 20232023 QuarterThree months ended September 30, 20232024 YTDNine months ended September 30, 20242024 QuarterThree months ended September 30, 20243METhree months ended9MENine months endedAMECOAmerican Equipment Company, Inc.AOCIAccumulated other comprehensive income (loss)APICAdditional paid-in capitalASCAccounting Standards CodificationASUAccounting Standards UpdateCARES ActCoronavirus Aid, Relief, and Economic Security ActCFMCustomer-furnished materialsCODMChief operating decision makerCOVIDCoronavirus pandemicCPSConvertible preferred stockCTACurrency translation adjustmentDOEU.S. Department of EnergyEPCEngineering, procurement and constructionEPSEarnings (loss) per shareExchange ActSecurities Exchange Act of 1934FASBFinancial Accounting Standards BoardFluorFluor CorporationG&AGeneral and administrative expenseGAAPAccounting principles generally accepted in the United StatesICFRInternal control over financial reportingITInformation technologyNCINoncontrolling interestsNMNot meaningfulNuScaleNuScale Power CorporationOCIOther comprehensive income (loss)PP&EProperty, plant and equipmentRSURestricted stock unitsRUPORemaining unsatisfied performance obligationsSECSecurities and Exchange CommissionSGIStock growth incentive awardsStorkStork Holding B.V. and subsidiariesTSRTotal shareholder returnVIEVariable interest entity 2Table of ContentsPARTÂ I:Â FINANCIAL INFORMATIONItem 1. Financial StatementsFLUOR CORPORATIONCONDENSED CONSOLIDATED STATEMENT OF OPERATIONSUNAUDITED3MESeptember 30,9MESeptember 30,(inÂ millions,Â exceptÂ perÂ shareÂ amounts)2024202320242023Revenue$4,094Â $3,963Â $12,055Â $11,654Â Cost of revenue(4,006)(3,712)(11,689)(11,243)Gross profit88Â 251Â 366Â 411Â G&A(37)(56)(147)(177)Foreign currency gain (loss)(2)23Â 58Â (62)Operating profit49Â 218Â 277Â 172Â Interest expense(11)(14)(35)(47)Interest income48Â 56Â 149Â 166Â Earnings before taxes86Â 260Â 391Â 291Â Income tax expense(61)(79)(172)(172)Net earnings25Â 181Â 219Â 119Â Less: Net earnings (loss) attributable to NCI (29)(25)(63)(42)Net earnings attributable to Fluor$54Â $206Â $282Â $161Â Less: Dividends on CPSâ€”Â 10Â â€”Â 29Â Less: Make-whole payment on conversion of CPSâ€”Â 27Â â€”Â 27Â Net earnings available to Fluor common stockholders$54Â $169Â $282Â $105Â Basic EPS available to Fluor common stockholders$0.32Â $1.18Â $1.65Â $0.73Â Diluted EPS available to Fluor common stockholders$0.31Â $1.15Â $1.63Â $0.72Â The accompanying notes are an integral part of these financial statements. 3Table of ContentsFLUOR CORPORATIONCONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (LOSS)UNAUDITED3MESeptember 30,9MESeptember 30,(inÂ millions)20242023202420231Net earnings$25Â $181Â $219Â $119Â OCI, net of tax:Foreign currency translation adjustment37Â (25)(12)40Â Ownership share of equity method investees' OCI(6)â€”Â (11)(4)Otherâ€”Â (1)(5)1Â Total OCI, net of tax31Â (26)(28)37Â Comprehensive income56Â 155Â 191Â 156Â Less: Comprehensive income (loss) attributable to NCI(28)(22)(62)(39)Comprehensive income attributable to Fluor$84Â $177Â $253Â $195Â The accompanying notes are an integral part of these financial statements. 4Table of ContentsFLUOR CORPORATIONCONDENSED CONSOLIDATED BALANCE SHEETUNAUDITED(inÂ millions,Â exceptÂ shareÂ andÂ perÂ shareÂ amounts)September 30,2024December 31,2023ASSETSÂ Â Â Current assetsÂ Â Cash and cash equivalents ($518 and $491 related to VIEs)$2,912Â $2,519Â Marketable securities ($25 and $0 related to VIEs)94Â 69Â Accounts receivable, net ($152 and $135 related to VIEs)1,049Â 1,137Â Contract assets ($160 and $171 related to VIEs)1,063Â 991Â Other current assets ($48 and $50 related to VIEs)147Â 347Â Total current assets5,265Â 5,063Â Noncurrent assetsPP&E, net ($52 and $41 related to VIEs)504Â 458Â Investments612Â 614Â Deferred taxes38Â 51Â Deferred compensation trusts223Â 241Â Goodwill206Â 206Â Other assets ($80 and $127 related to VIEs)252Â 340Â Total noncurrent assets1,835Â 1,910Â Total assets$7,100Â $6,973Â LIABILITIES AND EQUITYÂ Current liabilitiesAccounts payable ($319 and $285 related to VIEs)$1,195Â $1,214Â Contract liabilities ($271 and $276 related to VIEs)684Â 639Â Accrued salaries, wages and benefits ($25 related to VIEs in both periods)608Â 653Â Other accrued liabilities ($73 related to VIEs in both periods)495Â 657Â Total current liabilities2,982Â 3,163Â Long-term debt1,116Â 1,158Â Deferred taxes80Â 70Â Other noncurrent liabilities ($82 and $20 related to VIEs)581Â 530Â Commitments and contingenciesEquityShareholdersâ€™ equityCommon stock â€” authorized 375,000,000 shares ($0.01 par value); issued and outstanding â€” 171,326,177 and 170,405,512 shares in 2024 and 2023, respectively2Â 2Â APIC1,286Â 1,228Â AOCI(298)(269)Retained earnings1,261Â 979Â Total shareholdersâ€™ equity2,251Â 1,940Â NCI90Â 112Â Total equity2,341Â 2,052Â Total liabilities and equity$7,100Â $6,973Â The accompanying notes are an integral part of these financial statements. 5Table of ContentsFLUOR CORPORATIONCONDENSED CONSOLIDATED STATEMENT OF CASH FLOWSUNAUDITED9MESeptember 30,(inÂ millions)20242023OPERATING CASH FLOWÂ Â Net earnings $219Â $119Â Adjustments to reconcile net earnings to operating cash flow:Depreciation and amortization53Â 57Â Â Â Earnings from equity method investments, net of distributions(11)(14)(Gain) loss on sales of assets(12)58Â Stock-based compensation26Â 37Â Deferred taxes26Â (14)Changes in assets and liabilities194Â (334)Other6Â (5)Operating cash flow501Â (96)INVESTING CASH FLOWPurchases of marketable securities(140)(250)Proceeds from sales and maturities of marketable securities118Â 260Â Capital expenditures(133)(71)Proceeds from sales of assets69Â 23Â Investments in partnerships and joint ventures(66)(13)Other23Â 5Â Investing cash flow(129)(46)FINANCING CASH FLOWPurchase and retirement of debt(44)(249)Proceeds from issuance of 2029 Notes, net of issuance costsâ€”Â 560Â Capped call transaction related to 2029 Notesâ€”Â (73)Dividends paid on CPSâ€”Â (29)Make-whole payment on conversion of CPSâ€”Â (27)Distributions paid to NCI(8)(41)Capital contributions by NCIâ€”Â 5Â Proceeds from NuScale share issuance (net of issuance fees)80Â â€”Â Other(6)(15)Financing cash flow22Â 131Â Effect of exchange rate changes on cash(1)(7)Increase (decrease) in cash and cash equivalents393Â (18)Cash and cash equivalents at beginning of period2,519Â 2,439Â Cash and cash equivalents at end of period$2,912Â $2,421Â SUPPLEMENTAL INFORMATION:Cash paid for interest$41Â $46Â Cash paid for income taxes (net of refunds)(42)129Â The accompanying notes are an integral part of these financial statements. 6Table of Contents FLUOR CORPORATIONCONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITYUNAUDITED(in millions, except per share amounts)Common StockAPICAOCIRetainedEarningsTotal Shareholders' EquityNCITotalEquitySharesAmountBALANCE AS OF DECEMBER, 2023170Â $2Â $1,228Â (269)979Â $1,940Â $112Â $2,052Â Net

earnings (loss)â€”Â â€”Â â€”Â â€”Â 59Â 59Â (19)40Â OCIâ€”Â â€”Â â€”Â (50)â€”Â (50)â€”Â (50)Distributions to NCI, net of contributionsâ€”Â â€”Â â€”Â â€”Â â€”Â (2)(2)Other NCI transactionsâ€”Â â€”Â 3Â â€”Â â€”Â 3Â 2Â 5Â Stock-based plan activity1Â â€”Â (1)â€”Â â€”Â (1)â€”Â (1)BALANCE AS OF MARCH 31, 2024171Â $2Â $1,230Â (319)1,038Â $1,951Â $93Â $2,044Â Net earnings (loss)â€”Â â€”Â â€”Â â€”Â 169Â 169Â (16)153Â OCIâ€”Â â€”Â â€”Â (10)â€”Â (10)2Â (8)Distributions to NCI, net of contributionsâ€”Â â€”Â â€”Â â€”Â â€”Â 22Â 22Â Other NCI transactionsâ€”Â â€”Â 23Â â€”Â â€”Â 23Â â€”Â 23Â Stock-based plan activityâ€”Â â€”Â 9Â â€”Â â€”Â 9Â â€”Â 9Â BALANCE AS OF JUNE 30, 2024171Â $2Â $1,262Â (329)1,207Â $2,142Â $101Â $2,243Â Net earnings (loss)â€”Â â€”Â â€”Â â€”Â 54Â 54Â (29)25Â OCIâ€”Â â€”Â â€”Â 31Â â€”Â 31Â â€”Â 31Â Distributions to NCI, net of contributionsâ€”Â â€”Â â€”Â â€”Â â€”Â â€”Â 16Â 16Â Other NCI transactionsâ€”Â â€”Â 18Â â€”Â â€”Â 18Â 2Â 20Â Stock-based plan activityâ€”Â â€”Â 6Â â€”Â â€”Â 6Â â€”Â 6Â BALANCE AS OF SEPTEMBER 30, 2024171Â $2Â $1,286Â (298)1,261Â $2,251Â $90Â $2,341Â 7Table of Contents(in millions, except per share amounts)Preferred StockCommon StockAPICAOCIRetainedEarningsTotal Shareholders' EquityNCITotalEquitySharesAmountSharesAmountBALANCE AS OF DECEMBER 31, 20221Â $â€”Â 142Â $1Â $1,254Â (365)896Â $1,786Â $210Â $1,996Â Net earnings (loss)â€”Â â€”Â â€”Â â€”Â â€”Â (107)(107)(23)(130)OCIâ€”Â â€”Â â€”Â â€”Â â€”Â 46Â â€”Â 46Â â€”Â 46Â Dividends on CPS $16.25 per share)â€”Â â€”Â â€”Â â€”Â â€”Â (9)(9)â€”Â (9)Capital contributions by NCIâ€”Â â€”Â â€”Â â€”Â â€”Â â€”Â â€”Â â€”Â 1Â 1Â Other NCI transactionsâ€”Â â€”Â 1Â â€”Â â€”Â 1Â â€”Â 1Â â€”Â 1Â BALANCE AS OF MARCH 31, 20231Â $â€”Â 143Â $1Â $1,257Â (319)780Â $1,719Â $188Â $1,907Â Net earningsâ€”Â â€”Â â€”Â â€”Â â€”Â â€”Â 61Â 61Â 7Â 68Â OCIâ€”Â â€”Â â€”Â â€”Â â€”Â 17Â â€”Â 17Â â€”Â 17Â Dividends on CPS ($16.25 per share)â€”Â â€”Â â€”Â â€”Â â€”Â (10)(10)â€”Â (10)Distributions to NCI, net of capital contributionsâ€”Â â€”Â â€”Â â€”Â â€”Â â€”Â â€”Â (26)(26)Other NCI transactionsâ€”Â â€”Â â€”Â â€”Â 2Â â€”Â â€”Â 2Â 4Â 6Â Stock-based plan activityâ€”Â â€”Â 8Â â€”Â â€”Â 8Â â€”Â 8Â â€”Â 8Â BALANCE AS OF JUNE 30, 20231Â â€”Â 143Â $1Â $1,267Â (302)831Â $1,797Â $173Â $1,970Â Net earnings (loss)â€”Â â€”Â â€”Â â€”Â â€”Â 206Â 206Â (25)181Â OCIâ€”Â â€”Â â€”Â â€”Â â€”Â (29)â€”Â (29)3Â (26)Dividends on CPS ($16.25 per share)â€”Â â€”Â â€”Â â€”Â â€”Â (10)(10)â€”Â (10)Conversion of CPS to common stock (including make-whole payment)(1)â€”Â 27Â 1Â â€”Â â€”Â (27)(26)â€”Â (26)Capped call transactions related to 2029 Notesâ€”Â â€”Â â€”Â â€”Â (73)â€”Â â€”Â (73)â€”Â (73)Distributions to NCI, net of capital contributionsâ€”Â â€”Â â€”Â â€”Â â€”Â â€”Â â€”Â â€”Â (12)(12)Other NCI transactionsâ€”Â â€”Â â€”Â â€”Â 4Â â€”Â â€”Â 4Â â€”Â 4Â Stock-based plan activityâ€”Â â€”Â â€”Â â€”Â 14Â â€”Â â€”Â 14Â â€”Â 14Â BALANCE AS OF SEPTEMBER 30, 2023â€”Â $â€”Â 170Â $2Â $1,212Â (331)1,000Â $1,883Â $139Â $2,022Â The accompanying notes are an integral part of these financial statements. 8Table of ContentsFLUOR CORPORATIONNOTES TO FINANCIAL STATEMENTSUNAUDITED1. Principles of ConsolidationThese financial statements do not include footnotes and certain financial information presented annually under GAAP, and therefore, should be read in conjunction with our 2023 10-K. Accounting measurements at interim dates inherently involve greater reliance on estimates than at year-end. Although such estimates are based on managementâ€™s most recent assessment of the underlying facts and circumstances utilizing the most current information available, our reported results of operations may not necessarily be indicative of results that we expect for the full year.The financial statements included herein are unaudited. We believe they contain all adjustments of a normal recurring nature which are necessary to fairly present our financial position and our operating results as of and for the periods presented. All significant intercompany transactions of consolidated subsidiaries are eliminated. Certain amounts in tables may not total or agree back to the financial statements due to immaterial rounding differences. We have evaluated all material events occurring subsequent to SeptemberÂ 30, 2024 through the filing date of this Q3 2024Â 10-Q. Quarters are typically 13 weeks in length but, due to our December 31 year-end, the number of weeks in a reporting period may vary slightly during the year and for comparable prior year periods. We report our quarterly results of operations based on periods ending on the Sunday nearest March 31, June 30 and September 30, allowing for 13-week interim reporting periods. For clarity of presentation, all periods are labeled as if the periods ended on March 31, June 30 and September 30.Beginning in October 2024, based principally on their equity sales, we no longer met the criteria to consolidate NuScale. As a result, we will deconsolidate NuScale and anticipate recognizing a gain of $1.6Â billion in the fourth quarter of 2024, based on a stock price of $13.15 for our 126Â million shares. We will recognize the fair value of our investment in NuScale prospectively on a fair value mark-to-market basis based upon the prevailing price of their stock on our balance sheet dates.2. Recent Accounting PronouncementsWe did not implement any new accounting pronouncements during the 2024 Quarter. However, we are evaluating the impact of the future disclosures that may arise under recent SEC and other promulgators' recently finalized rules and outstanding proposals, some of which may require new disclosures beginning with our next 10-K filing.During 2023, the FASB issued ASU 2023-05, which requires certain joint ventures to apply a new basis of accounting upon formation by recognizing and initially measuring most of their assets and liabilities at fair value. The guidance does not apply to joint ventures that may be proportionately consolidated and those that are collaborative arrangements. ASU 2023-05 is effective for joint ventures with a formation date on or after January 1, 2025. We do not expect this ASU will have a material impact on our financial statements.During 2023, the FASB issued ASU 2023-07, which requires us to disclose significant segment expenses and other items such as the title of our CODM. ASU 2023-07 will be applied retrospectively and is first effective for our annual reporting for 2024 and for quarterly reporting beginning in 2025. We do not expect this ASU to have any impact on our consolidated results.During 2023, the FASB issued ASU 2023-09, which requires us to disclose income taxes paid, net of refunds, disaggregated by federal, state and foreign taxes and to provide more details in our rate reconciliation about items that meet a quantitative threshold. ASU 2023-09 is first effective for our annual reporting for 2025. We do not expect this ASU to have any impact on our consolidated results.During 2024, the FASB issued ASU 2024-03 on the disaggregation of income statement expenses or "DISE." This ASU requires additional footnote disclosure of the details of certain income statement expense line items. The face of the income statement will not change. ASU 2024-03 is first effective for our annual reporting for 2027 and for our quarterly reporting beginning in 2028. We do not expect this ASU to have any impact on our consolidated results.At its June 2024 meeting, the FASB discussed feedback received from stakeholders on proposed targeted improvements to the guidance on internal use software, which requires entities to use judgment in evaluating when to recognize software costs. An ASU is expected to be issued in late 2024. 9Table of ContentsFLUOR CORPORATIONNOTES TO FINANCIAL STATEMENTSUNAUDITED3. Earnings Per SharePotentially dilutive securities include CPS, convertible debt, stock options, RSUs and performance-based award units. Diluted EPS reflects the assumed exercise or conversion of all dilutive securities using the if-converted and treasury stock methods. In computing diluted EPS, only securities that are actually dilutive are included.3MESeptember 30,9MESeptember 30,(inÂ millions,Â exceptÂ perÂ shareÂ amounts)20242023Net earnings attributable to Fluor$54Â $206Â $282Â $161Â Less: Dividends on CPSâ€”Â 10Â â€”Â 29Â Less: Make-whole payment on conversion of CPS â€”Â 27Â â€”Â 27Â Net earnings available to Fluor common stockholders54Â 169Â 282Â 105Â Weighted average common shares outstanding171Â 144Â 171Â 143Â Diluted effect:CPSâ€”â€”â€”Stock options, RSUs and performance-based award units3333Convertible debt (1)â€”â€”â€”Weighted average diluted shares outstanding174Â 147Â 174Â 146Â Basic EPS available to Fluor common stockholders$0.32Â $1.18Â $1.65Â $0.73Â Diluted EPS available to Fluor common stockholders$0.31Â $1.15Â $1.63Â $0.72Â Anti-dilutive securities not included in shares outstanding:CPSâ€”Â 26Â â€”Â 27Â Stock options, RSUs and performance-based award units1Â 2Â 2Â 2Â Stock delivered under capped call options (2)â€”Â â€”Â â€”Â â€”Â (1) Holders of our 2029 Notes may convert their notes at a conversion price of $45.37 per share when the stock price exceeds $58.98 for 20 of the last 30 days preceding quarter end. Upon conversion, we will repay the principal amount of the notes in cash and may elect to convey the conversion premium in cash, shares of our common stock or a combination of both. The conversion feature of our 2029 Notes has a dilutive impact on EPS when the average market price of our common stock exceeds the conversion price of $45.37 per share for the quarter. During the 2024 Quarter, the weighted average price per share of our common stock was $47.17 which resulted in the addition of 484,208 shares to diluted shares outstanding during the 2024 Quarter. (2) Diluted shares outstanding does not include the impact of the capped call options we entered into concurrently with the issuance of the 2029 Notes, as the effect is always anti-dilutive. If shares are delivered to us under the capped calls, those shares will offset the dilutive effect of the shares that we would issue upon conversion of the 2029 Notes. 10Table of ContentsFLUOR CORPORATIONNOTES TO FINANCIAL STATEMENTSUNAUDITED4. Operating Information by Segment and Geographic Area3MESeptember 30,9MESeptember 30,(in millions)20242023RevenueEnergy Solutions$1,428Â $1,553Â $4,456Â $4,886Â Urban Solutions1,931Â 1,431Â 5,240Â 3,842Â Mission Solutions635Â 655Â 1,940Â 2,009Â Other100Â 324Â 419Â 917Â Total revenue$4,094Â $3,963Â $12,055Â $11,654Â Segment profit (loss)Energy Solutions$50Â $177Â $193Â $355Â Urban Solutions68Â 66Â 223Â 121Â Mission Solutions45Â 38Â 108Â 84Â Other(46)(5)(95)(108)Total segment profit$117Â $276Â $429Â $452Â G&A(37)(56)(147)(177)Foreign currency gain (loss)(2)23Â 58Â (62)Interest income (expense), net37Â 42Â 114Â 120Â Earnings (loss) attributable to NCI(29)(25)(63)(42)Earnings before taxes$86Â $260Â $391Â $291Â Intercompany revenue for our professional staffing business, excluded from revenue above$70Â $77Â $226Â $221Â Energy Solutions. Segment profit declined in the 2024 Quarter and 2024 YTD primarily due to the initial recognition of inflation-adjusted variable consideration on certain downstream projects during the 2023 Quarter and 2023 YTD. Segment profit in 2024 YTD was also impacted by lower contributions from a large project in the late stages of execution. We recognized a positive adjustment upon the negotiation of change orders on the same project in 2023 YTD. Further, cost growth on a construction-only subcontract executed by our joint venture in Mexico resulted in a $57Â million (or $0.23 per share) charge during 2024 YTD. The decrease in segment profit during 2024 YTD was partially offset by final negotiations and handover of a large upstream legacy project which was completed during the second quarter of 2024. We recorded $58Â million (or $0.34 per share) for cost growth on the now-completed project during 2023 YTD. Segment profit in the 2024 Quarter and 2024 YTD also included gains of $20Â million and $47Â million, respectively, on embedded foreign currency derivatives compared to a gain of $24Â million in the 2023 Quarter and a loss of $23Â million in 2023 YTD.Urban Solutions. Segment profit in 2024 YTD included an agreement to the terms of a change order on a legacy infrastructure project compared to a $59Â million (or $0.34 per share) charge for rework associated with subcontractor design errors and related schedule impacts on the same project during 2023 YTD.Mission Solutions. Segment profit improved during the 2024 Quarter due to an increase in execution activities on 2 DOE contracts. Segment profit significantly improved during 2024 YTD compared to 2023 YTD that included a $30Â million (or $0.17 per share) charge for cost growth associated with schedule delays on a weapons facility project that was completed in October 2024. 11Table of ContentsFLUOR CORPORATIONNOTES TO FINANCIAL STATEMENTSUNAUDITEDOther. Segment profit (loss) for NuScale, Stork and AMECO follows: 3MESeptember 30,9MESeptember 30,(in millions)20242023NuScale(1)(40)(19)(100)(71)Stork(6)14Â 6Â 25Â AMECOâ€”Â â€”Â (1)(62)Segment profit (loss)(46)(5)(95)(108)(1) As of SeptemberÂ 30, 2024, we had an approximate 50% ownership in NuScale. In March 2024, we completed the sale of Stork's operations in continental Europe for $67Â million. During 2024 YTD, we recognized a gain on sale of $11Â million including de-recognition of Stork's net assets and cumulative foreign currency translation. During April 2024, we also entered into a definitive sale agreement for Stork's U.K. operations, which could close as early as the first quarter of 2025, most significantly dependent upon regulatory approval. The financial statement effects for this proposed U.K. sale did not meet the requirements for discontinued operations and held-for-sale reporting as of September 30, 2024. The transaction, as agreed to, is not expected to have a material earnings impact when consummated. In March 2023, we sold our AMECO South America business, which included operations in Chile and Peru. This transaction marked the completion of the AMECO divestiture. Upon the sale of AMECO South America in 2023 YTD, we recognized a $60 million negative earnings impact, including $35 million associated with foreign currency translation.Total assets by segment are as follows:(inÂ millions)September 30,2024December 31,2023Energy Solutions$847Â $1,053Â Urban Solutions1,462Â 1,211Â Mission Solutions676Â 577Â Other218Â 509Â Corporate3,897Â 3,623Â Total assets$7,100Â $6,973Â Revenue by project location follows: 3MESeptember 30,9MESeptember 30,(inÂ millions)20242023202420232U.S North America$2,877Â $2,609Â $8,177Â $8,022Â Asia Pacific (includes Australia)475Â 442Â 1,476Â 1,203Â Europe590Â 640Â 1,923Â 1,682Â Central and South America113Â 201Â 315Â 599Â Middle East and Africa39Â 71Â 164Â 148Â Total revenue$4,094Â $3,963Â $12,055Â $11,654Â 12Table of ContentsFLUOR CORPORATIONNOTES TO FINANCIAL STATEMENTSUNAUDITED5. Income Taxes The effective tax rate on earnings was 70.9% for the 2024 Quarter and 44.0% for 2024 YTD compared to 30.4% for the 2023 Quarter and 59.1% for 2023 YTD. During 2024 YTD, we received a refund of $169Â million, including interest, from the IRS attributable to the 2013 tax year that was originally recognized as a receivable in 2020 pursuant to the CARES Act. The underlying assets were included in other current assets as of December 31, 2023. A reconciliation of U.S. statutory federal income tax expense to income tax expense follows:3MESeptember 30,9MESeptember 30,(In millions)20242023202420232U.S statutory federal income tax expense18Â $55Â 82Â $61Â Increase (decrease) in taxes resulting from:State and local income taxes, net of federal income tax effects2Â 3Â 5Â 1Â Valuation allowance, net16Â 18Â 46Â 94Â Foreign tax impacts13Â (2)14Â 14Â Noncontrolling interest6Â 5Â 14Â 9Â Sale of AMECO South Americaâ€”Â â€”Â â€”Â (10)Reserve for uncertain tax positions2Â â€”Â (2)â€”Â Other adjustments4Â â€”Â 13Â 3Â Total income tax expense$61Â $79Â $172Â $172Â 6. Partnerships and Joint VenturesMany of our partnership and joint venture agreements provide for capital calls to fund operations, as necessary. Investments in a loss position of $230Â million and $307Â million were included in other accrued liabilities as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, respectively, and consisted primarily of provision for anticipated losses on two legacy infrastructure projects. Accounts receivable related to work performed for unconsolidated partnerships and joint ventures included in â€œAccounts receivable, netâ€ was $183 million and $174 million as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, respectively. Variable Interest EntitiesThe aggregate carrying value of unconsolidated VIEs (classified under both "Investmentsâ€ and â€œOther accrued liabilitiesâ€) was a net asset of $183 million and $91 million as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, respectively. Some of our VIEs have debt; however, such debt is typically non-recourse to us. Our maximum exposure to loss as a result of our investments in unconsolidated VIEs is typically limited to the aggregate of the carrying value of the investment and future funding necessary to satisfy the contractual obligations of the VIE. Future funding commitments as of SeptemberÂ 30, 2024 for the unconsolidated VIEs were $57 million.We are required to consolidate certain VIEs. Assets and liabilities associated with the operations of our consolidated VIEs are presented on the balance sheet. The assets of a VIE are restricted for use only for the particular VIE and are not available for our general operations. We have agreements with certain VIEs to provide financial or performance assurances to clients, as discussed elsewhere.7. GuaranteesThe maximum potential amount of future payments that we could be required to make under outstanding performance guarantees, which represents the remaining cost of work to be performed, was estimated to be $13 billion as of SeptemberÂ 30, 2024. For cost reimbursable contracts, amounts that may become payable pursuant to guarantee provisions are normally recoverable from the client for work performed. For lump-sum contracts, the performance guarantee amount is 13Table of ContentsFLUOR CORPORATIONNOTES TO FINANCIAL STATEMENTSUNAUDITEDthe cost to complete the contracted work, less amounts remaining to be billed to the client under the contract. Remaining billable amounts could be greater or less than the cost to complete. In those cases where costs exceed the remaining amounts payable under the contract, we may have recourse to third parties, such as owners, partners, subcontractors or vendors for claims. The performance guarantee obligation was not material as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023. 8. Contingencies and Commitments We and certain of our subsidiaries are subject to litigation, claims and other commitments and contingencies, including matters arising in the ordinary course of business, of which the asserted value may be significant. We record accruals in the financial statements for contingencies when we determine that an unfavorable outcome is probable and the amount of the loss can be reasonably estimated. While there is at least a reasonable possibility that a loss may be incurred in any of the matters identified below, including a loss in excess of amounts accrued, management is unable to estimate the possible loss or range of loss or has determined such amounts to be immaterial. At present, except as set forth below, we do not expect that the ultimate resolution of any open matters will have a material adverse effect on our financial position or results of operations. However, legal proceedings and regulatory and governmental matters are subject to inherent uncertainties, and unfavorable rulings or other events could occur. Unfavorable outcomes could involve substantial monetary damages, fines, penalties and other expenditures. An unfavorable outcome might result in a material adverse impact on our business, results of operations or financial position. We might also enter into an agreement to settle one or more such matters if we determine such settlement is in the best interests of our stakeholders, and any such settlement could include substantial payments. The following disclosures for commitments and contingencies have been updated since the matter was presented in the 2023 10-K.Fluor Australia Ltd., our wholly-owned subsidiary (â€œFluor Australiaâ€), completed a cost reimbursable engineering, procurement and construction management services project for Santos Ltd. (â€œSantosâ€) involving a large network of natural gas gathering and processing facilities in Queensland, Australia. On December 13, 2016, Santos filed an action in Queensland Supreme Court (the â€œCourtâ€) against Fluor Australia, asserting various causes of action and seeking damages and/or a refund of contract proceeds paid of AUD $1.47 billion. Santos has joined Fluor to the matter on the basis of a parent company guarantee issued for the project. In March 2023, a panel of 3 referees appointed by the Court (the "Panelâ€) issued a draft, non-binding report setting forth recommendations to the Court

regarding liability and damages in the lawsuit. After consideration of further submissions by the parties, the Panel finalized its report on July 14, 2023. The Panelâ€™s report has no legal effect unless it is adopted by the Court through an adoption hearing, and the Court can accept or reject, in whole or in part, the Panelâ€™s recommendations. In the final report, the Panel recommended judgment for Fluor on one of Santosâ€™s damages claims that Santos contends has an approximate value of AUD $700 million, and recommended judgment for Santos on other claims that the Panel valued at approximately AUD $790Â million excluding interest and costs. While the project contract contains a liability cap of approximately AUD $236 million, the Panel found that the liability cap did not apply to Santosâ€™s claims. Fluor has made an application to have the Court set aside the reference to the Panel and the Panelâ€™s recommendations on several procedural and substantive grounds, including in relation to apparent bias of the referees, a failure to comply with the order which established the reference to the Panel and a lack of procedural fairness. In July 2023, the Court held oral argument on that application and reserved its decision. Pursuant to an application by Santos to adopt the Panelâ€™s report, the Court then held an adoption hearing in February and March 2024 at which Fluor contended that the Court should not adopt the Panelâ€™s recommendation based on numerous grounds, including the Panelâ€™s failure to apply the projectâ€™s liability cap. The Court also reserved its decision at the close of the adoption hearing. We await the Courtâ€™s decisions on Fluorâ€™s application to set aside the reference and Santosâ€™s application to adopt the Panelâ€™s report.There have been no substantive changes to the disclosures for the following commitments and contingencies since the matter was presented in the 2023 10-K.Fluor Enterprises Inc., our wholly-owned subsidiary, (â€œFluorâ€) in conjunction with a partner, Balfour Beatty Infrastructure, Inc., (â€œBalfourâ€) formed a joint venture known as Prairie Link Constructors JV (â€œPLCâ€) and, through it, contracted with the North Texas Tollway Authority (â€œNTTAâ€) to provide design and build services in relation to the extension of the NTTAâ€™s President George Bush Turnpike highway (â€œProjectâ€). PLC completed the Project in 2012. In October 2022, the NTTA served PLC, Fluor and Balfour with a petition, filed at Dallas County Court, demanding damages of an unquantified amount under various claims relating to alleged breaches of contract and or negligence in relation to retaining walls along the Project. In its initial disclosures as part of the litigation, the NTTA stated that its damages are expected to exceed $100 million and that damages will be calculated by experts and provided in the normal course of the litigation. In September 2023, the NTTA provided an expert report that included calculations of damages, consisting of costs to repair sixty-five retaining walls, 14Table of ContentsFLUOR CORPORATIONNOTES TO FINANCIAL STATEMENTSUNAUDITEDestimated at $227Â million. We have answered the petition and asserted claims for, among other things, indemnity from subcontractors. 9. Contract Assets and LiabilitiesThe following summarizes information about our contract assets and liabilities:(in millions)September 30,2024December 31, 2023Information about contract assets:Contract assetsUnbilled receivables - reimbursable contracts$978Â $854Â Contract work in progress - lump-sum contracts85Â 137Â Contract assets$1,063Â $991Â 9MESeptember 30,(in millions)20242023Information about contract liabilities:Revenue recognized that was included in contract liabilities as of January 1$478Â $566Â We periodically evaluate our project forecasts and the amounts recognized with respect to our claims and unapproved change orders. We include estimated amounts for claims and unapproved change orders in project revenue to the extent it is probable we will realize those amounts. As of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, we had recorded $609Â million and $531Â million, respectively, of revenue associated with claims and unapproved change orders for costs incurred to date. Additional costs, which will increase this balance over time, are expected to be incurred in future periods. As of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, we had $23Â million and $24Â million of back charges that may be disputed. 10. Remaining Unsatisfied Performance ObligationsWe estimate that our RUPO will be satisfied over the following periods:(in millions)September 30,2024Within 1 year$16,333Â 1 to 2 years8,966Â Thereafter3,758Â Total RUPO$29,057Â 15Table of ContentsFLUOR CORPORATIONNOTES TO FINANCIAL STATEMENTSUNAUDITED11. Debt and Letters of CreditDebt consisted of the following:(in millions)September 30,2024December 31, 2023Borrowings under credit facility$â€”Â $â€”Â Senior Notes2028 Notes (4.250% Senior Notes)556Â 600Â Unamortized discount and deferred financing costs(3)(3)2029 Notes (1.125% Convertible Senior Notes)575Â 575Â Unamortized deferred financing costs(12)(14)Total debt$1,116Â $1,158Â Credit FacilityAs of SeptemberÂ 30, 2024, letters of credit totaling $483 million were outstanding under our $1.8 billion credit facility, which matures in February 2026. This credit facility contains customary financial covenants, including a debt-to-capitalization ratio that cannot exceed 0.60 to 1.00, a limitation on the aggregate amount of debt of the greater of $750 million or â‚¬750 million for our subsidiaries, and a minimum liquidity threshold of $1.2 billion, defined in the amended credit facility, which may be reduced to $1.0 billion upon the repayment of debt. The credit facility also contains provisions that will require us to provide collateral to secure the facility should we be downgraded to BB by S&P and Ba2 by Moody's, such collateral consisting broadly of our U.S. assets. Borrowings under the facility, which may be denominated in USD, EUR or GBP, bear interest at a base rate, plus an applicable borrowing margin. As of SeptemberÂ 30, 2024, we had not made any borrowings under our credit facility line and maintained a borrowing capacity of $758 million.Uncommitted Lines of CreditAs of SeptemberÂ 30, 2024, letters of credit totaling $946 million were outstanding under uncommitted lines of credit.Redemption of 2028 NotesDuring 2024 YTD, we redeemed $44Â million of aggregate outstanding 2028 Notes, with an immaterial earnings impact.12. Convertible Preferred StockIn September 2023, we exercised our mandatory conversion rights on our CPS in which all of the outstanding shares of CPS converted to 44.9585 shares of our common stock, plus a cash payment of $45.23 per CPS for a make-whole premium. The total make-whole premium amounted to $27Â million. Upon conversion, all dividends on the CPS ceased. 16Table of ContentsFLUOR CORPORATIONNOTES TO FINANCIAL STATEMENTSUNAUDITED13. Fair Value MeasurementsThe following table delineates assets and liabilities that are measured at fair value on a recurring basis:Â September 30, 2024December 31, 2023Â FairÂ ValueÂ HierarchyFairÂ ValueÂ Hierarchy(inÂ millions)TotalLevelÂ 1LevelÂ 2LevelÂ 3TotalLevelÂ 1LevelÂ 2LevelÂ 3Assets:Â Â Â Â Â Â Â Â Trading securities(1)$17Â $17Â $â€”Â $â€”Â $12Â $12Â $12Â $â€”Â $â€”Â Derivative assets(2)Foreign currency1Â â€”Â 1Â â€”Â 6Â â€”Â 6Â â€”Â Commodityâ€”Â â€”Â â€”Â â€”Â 1Â 1Â â€”Â 1Â â€”Â Liabilities:NuScale warrants(3)$6Â $3Â $3Â $â€”Â $12Â $6Â $6Â $â€”Â Derivative liabilities(2)Foreign currencyâ€”Â â€”Â â€”Â â€”Â 3Â â€”Â 3Â â€”Â Commodity1Â â€”Â 1Â â€”Â 1Â â€”Â 1Â â€”Â _____(1)Â Â Â Â Consists of registered money market funds and an equity index fund held in deferred compensation trusts. These investments represent the net asset value at the close of business of the period based on the last trade or official close of an active market or exchange.(2)Â Â Â Â Foreign currency and commodity derivatives are estimated using pricing models with market-based inputs, which take into account the present value of estimated future cash flows. (3) The NuScale warrant liabilities are comprised of public and private placement warrants redeemable by NuScale under certain conditions, both measured using the price of the public warrants. The private placement warrants are not publicly traded and have been classified as Level 2 measurements while the public warrants are classified as Level 1.We have measured certain other impaired assets at fair value on a nonrecurring basis. The following summarizes information about financial instruments that are not required to be measured at fair value:Â Â September 30, 2024December 31, 2023(inÂ millions)FairÂ ValueHierarchyCarryingValueFairValueCarryingValueFairValueAssets:Â Â Â Â Â Cash(1)Level 1$2,104Â $2,104Â $1,357Â $1,357Â Cash equivalents(2)Level 2808Â 808Â 1,162Â 1,162Â Marketable securities, current(2)Level 294Â 94Â 69Â 69Â Notes receivable, including noncurrent portionLevel 39Â 9Â 9Â 9Â Liabilities:Â 2028 Senior Notes(3)Level 2$553Â $548Â $597Â $573Â 2029 Senior Notes(3)Level 2563Â 703Â 561Â 626Â _____(1)Â Â Â Â Cash consists of bank deposits. Carrying amounts approximate fair value.(2)Â Â Â Â Cash equivalents and marketable securities, current primarily consists of time deposits. Carrying amounts approximate fair value because of the short-term maturity of these instruments. Amortized cost is not materially different from the fair value. 17Table of ContentsFLUOR CORPORATIONNOTES TO FINANCIAL STATEMENTSUNAUDITED(3) Â Â Â Â The fair value of the Senior Notes was estimated based on quoted market prices and Level 2 inputs.14. Stock-Based CompensationOur stock-based compensation is significantly impacted by the timing of awards. Stock-based compensation awards are typically issued to management in the first quarter and to directors in the second quarter and are typically immaterial in the third and fourth quarters.Equity AwardsOur executive and director stock-based compensation plans are described more fully in the 2023 10-K. In 2024 YTD and 2023 YTD, RSUs totaling 438,594 and 432,654, respectively, were granted to executives and directors at a weighted-average grant date fair value of $37.62 and $34.88 per share, respectively, and generally vest over three years.Stock options for the purchase of 178,644 and 178,434Â shares at a weighted-average exercise price of $37.02 and $35.76 per share were awarded to executives during 2024 YTD and 2023 YTD, respectively. The options granted in 2024 and 2023 generally vest over 3 years and expire 10 years after the grant date.Performance-based award units totaling 272,844 and 274,755 were awarded to Section 16 officers during 2024 YTD and 2023 YTD, respectively. These awards generally cliff vest after 3 years and contain annual performance conditions for each of the 3 years of the vesting period. Under GAAP, performance-based elements of such awards are not deemed granted until the performance targets have been established. The performance targets for each year are generally established in the first quarter. For awards granted under the 2024 performance award plan, 80% of the award is earned based on achievement of earnings before taxes targets over three 1-year periods and 20% of the award is earned based on our 3-year cumulative TSR relative to companies in the S&P 500 on the date of the award. The performance component of these awards is deemed granted when targets are established while the TSR component of these awards is deemed granted upon issuance. During 2024 YTD, the following units were granted based upon the establishment of performance targets:Performance-based Award Units Granted in 2024Weighted AverageGrant DateFair ValuePer Share2024 Performance Award Plan127,332$41.462023 Performance Award Plan73,271$42.092022 Performance Award Plan113,856$42.09For awards granted under our performance award plans, the number of units are adjusted at the end of each performance period based on attainment of certain performance targets and on market conditions, pursuant to the terms of the award agreements. As of SeptemberÂ 30, 2024, there were 218,783 shares associated with performance awards that had been awarded to employees, but which are not deemed granted due to the underlying performance targets having not yet been established.Liability AwardsSGI awards granted to executives vest and become payable at a rate of 1/3 of the total award each year. Performance-based awards awarded to non-Section 16 officer executives will be settled in cash.Location in Statement of Operations3MESeptember 30,9MESeptember 30,(in millions)20242023202420232023SGI awardsG&A$10Â $14Â $22Â $24Â Performance-based awards for non-Section 16 officersG&A(3)5Â 7Â 17Â 18Table of ContentsFLUOR CORPORATIONNOTES TO FINANCIAL STATEMENTSUNAUDITEDLiabilities (in millions)Location on Balance SheetSeptember 30,2024December 31, 2023SGI awardsAccrued salaries, wages and benefits and other noncurrent liabilities$43Â $58Â Performance-based awards for non-Section 16 officersAccrued salaries, wages and benefits and other noncurrent liabilities22Â 29Â 19Table of ContentsFLUOR CORPORATIONItem 2. Managementâ€™s Discussion and Analysis of Financial Condition and Results of OperationsThe following discussion and analysis should be read in conjunction with our financial statements and our 2023 10-K. Except as the context otherwise requires, the terms Fluor or the Registrant, as used herein, are references to Fluor and references to the company, we, us, or our, as used herein, shall include Fluor, its consolidated subsidiaries and joint ventures. CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTSCertain statements made herein, including statements regarding our projected operating results, liquidity, capital allocation plans, backlog levels and the implementation of strategic initiatives are forward-looking in nature. Under the Private Securities Litigation Reform Act of 1995, a â€œsafe harborâ€ may be provided to us for certain of these forward-looking statements. We caution readers that forward-looking statements, including disclosures which use words such as we â€œbelieve,â€ â€œanticipate,â€ â€œexpect,â€ â€œestimate," "aspire," "commit," "will," "may" and similar statements, are subject to risks and uncertainties which could cause actual results to differ materially from stated expectations. Significant factors potentially contributing to such differences include:â€¢The cyclical nature of many of the markets we serve and ourÂ clients' vulnerability to poor economic conditions, such as inflation, slow growth or recessions, which may result in decreased capital investment and reduced demand for our services;â€¢Our failure to receive anticipated new contract awards and the related impact on our operations;â€¢Failure to accurately estimate the cost and schedule on our projects, potentially resulting in cost overruns or obligations, including those related to project delays and those caused by the performance of our clients, subcontractors, suppliers and partners;â€¢Intense competition in the global EPC industry, which can place downward pressure on our contract prices and profit margins and may increase our contractual risks;â€¢The inability to hire and retain qualified personnel;â€¢Failure of our joint venture partners to perform their venture obligations, which could impact the success of those ventures and impose additional financial and performance obligations on us;â€¢Failure of our suppliers or subcontractors to provide supplies or services at the agreed-upon levels or times;â€¢Cybersecurity breaches of our systems and information technology;â€¢Civil unrest, security issues, labor conditions and other unforeseeable events in the countries in which we do business;â€¢Project cancellations, scope adjustments or deferrals, or foreign currency fluctuations, that could reduce the amount of our backlog and the revenue and profits that we earn;â€¢Repercussions of events beyond our control, such as severe weather conditions, natural disasters, pandemics, political crises or other catastrophic events, that may significantly affect operations, result in higher cost or subject the company to contract claims by our clients;â€¢Differences between our actual results and the assumptions and estimates used to prepare our financial statements;â€¢Earnings volatility due to recurring fair value measurements of our investment in NuScale;â€¢Client delays or defaults in making payments;â€¢The potential impact of changes in tax laws and other tax matters including, but not limited to, those from foreign operations, the realizability of our deferred tax assets and the ongoing audits by tax authorities;â€¢Our ability to secure appropriate insurance;â€¢The loss of business from one or more significant clients;â€¢The inability to adequately protect our intellectual property rights;â€¢The availability of credit and financial assurances plus restrictions imposed by credit facilities, both for us and our clients, suppliers, subcontractors or other partners;â€¢Adverse results in existing or future litigation, regulatory proceedings or dispute resolution proceedings (including claims for indemnification), or claims against project owners, subcontractors or suppliers;â€¢Failure of our employees, agents or partners to comply with laws, which could result in harm to our reputation and reduced profits or losses;â€¢The impact of new or changing legal requirements, as well as past and future environmental, health and safety regulations including climate change regulations; andâ€¢The risks associated with our strategic initiatives, including dispositions.Any forward-looking statements that we may make are based on our current expectations and beliefs concerning future developments and their potential effects on us. There is no assurance that future developments affecting us will be those presently anticipated by us.Additional information concerning these and other factors can be found in our press releases and periodic filings with the SEC, including the 2023 10-K. These filings are available publicly on the SECâ€™s website at http://www.sec.gov, on our website at http://investor.fluor.com or upon request from our Investor Relations Department at (469) 398-7222. We cannot control such risk factors and other uncertainties, and in many cases, cannot predict the risks and uncertainties that could cause actual results to differ materially from those indicated by the forward-looking statements. These risks and uncertainties should be considered when evaluating Fluor and deciding whether to invest in our securities. Except as otherwise required by law, we undertake no obligation to publicly update or revise our forward-looking statements, whether as a result of new information, future events or otherwise.Results of OperationsIn March 2024, we completed the sale of Stork's operations in continental Europe for $67 million. During 2024 YTD, we recognized a gain on sale of $11 million including de-recognition of Stork's net assets and cumulative foreign currency translation. During April 2024, we also entered into a definitive sale agreement for Stork's U.K. operations, which could close as early as the first quarter of 2025, most significantly dependent upon regulatory approval. The financial statement effects for this proposed U.K. sale did not meet the requirements for discontinued operations and held-for-sale reporting as of September 30, 2024. The transaction, as agreed to, is not expected to have a material earnings impact when consummated. After completion of the Stork U.K. sale, our Stork operations will be only the immaterial operations in the Middle East and in Trinidad and Tobago.Beginning in October 2024, based principally on their equity sales, we no longer met the criteria to consolidate NuScale. As a result, we will deconsolidate NuScale and anticipate recognizing a gain of $1.6Â billion in the fourth quarter of 2024, based on a stock price of $13.15 for our 126Â million shares. We will recognize the fair value of our investment in NuScale prospectively on a fair value mark-to-market basis based upon the prevailing price of their stock on our balance sheet dates.In March 2023, we sold our AMECO South America business, which included operations in Chile and Peru. This transaction marked the completion of the AMECO divestiture. Upon the sale of AMECO South America in 2023 YTD, we recognized a $60 million negative earnings impact, including $35 million associated with foreign currency translation.In August and September 2023, we completed the issuance of the 2029 Notes and the conversion of all our CPS, respectively. In December 2023, we extinguished the remaining outstanding 2024 Notes.3MESeptember 30,9MESeptember 30,(in millions)20242023202420232023RevenueEnergy Solutions$1,428Â $1,553Â $4,456Â $4,886Â Urban Solutions1,931Â 1,431Â 5,240Â 3,842Â Mission Solutions635Â 655Â 1,940Â 2,009Â Other100Â 324Â 419Â 917Â Total revenue$4,094Â $3,963Â $12,055Â $11,654Â Segment profit (loss) $ and margin %Energy Solutions$50Â 3.5%$177Â 11.4%$193Â 4.3%$355Â 7.3%Urban Solutions68Â 3.5%66Â 4.6%223Â 4.3%121Â 3.1%Mission Solutions45Â 7.1%38Â 5.8%108Â 5.6%84Â 4.2%Other(46)NM(5)NM(95)NM(108)NMTotal segment profit $ and margin %(1)$117Â 2.9%$276Â 7.0%$429Â 3.6%$452Â 3.9%G&A(37)(56)(147)(177)Foreign currency gain (loss)(2)23Â 58Â (62)Interest income (expense), net37Â 42Â 114Â 120Â Earnings (loss) attributable to NCI(29)(25)(63)(42)Earnings before taxes86Â 260Â 391Â 291Â Income tax expense(61)(79)(172)(172)Net earnings25Â 181Â 219Â 119Â Less: Net earnings (loss) attributable to NCI(29)(25)(63)(42)Net earnings attributable to

Fluor$54Â $206Â $282Â $161Â New awardsEnergy Solutions$1,541Â $3,252Â $2,840Â $4,718Â Urban Solutions828Â 1,033Â 8,117Â 5,090Â Mission Solutions274Â 345Â 1,481Â 1,015Â Other56Â 346Â 377Â 1,097Â Total new awards$2,699Â $4,976Â $12,815Â $11,920Â New awards related to projects located outside of the U.S.68%86%36%65%(in millions)September 30,2024December 31,2023Backlog (2)(3)Energy Solutions$8,824Â $9,722Â Urban Solutions19,006Â 14,848Â Mission Solutions3,095Â 3,945Â Other394Â 926Â Total backlog$31,319Â $29,441Â Backlog related to projects located outside of the U.S.56%62%Backlog related to reimbursable projects80%76%(1)Total segment profit is a non-GAAP financial measure. We believe that total segment profit provides a meaningful perspective on our results as it is the aggregation of individual segment profit measures that we use to evaluate and manage our performance.(2)Backlog as of SeptemberÂ 30, 2024 increased from backlog as of December 31, 2023 primarily due to an award for a large life sciences project. Backlog may include significant estimated amounts of third-party, subcontracted, CFM and pass-through costs. We do not report new awards or backlog for projects related to our equity method investments even though these awards may be significant contributors to earnings in future periods. Although backlog reflects business that is considered to be firm, cancellations, deferrals or scope adjustments may occur.(3)Includes backlog of $859 million and $1.3 billion for ongoing legacy projects in a loss position as of September 30, 2024 and December 31, 2023, respectively. While we experienced reductions in demand for certain services and the delay or abandonment of ongoing or anticipated projects during the COVID pandemic, our ability to win work was not materially impacted by COVID during 2024 YTD. Although many of our projects are in a state we consider normal, we continue to deal with the effects of COVID on our operating results as our estimates are inclusive of COVID effects and the related client recoveries.Revenue increased during the 2024 Quarter and 2024 YTD primarily driven by an increase in execution activities on several recently awarded projects in our Urban Solutions segment partially offset by revenue declines in Energy Solutions and Mission Solutions.Segment profit declined during the 2024 Quarter and 2024 YTD primarily driven by the initial recognition of inflation-adjusted variable consideration on certain downstream projects during the 2023 Quarter and 2023 YTD and lower contributions from a large Energy Solutions project in the late stages of execution. We recognized a positive adjustment upon the negotiation of change orders on the same project in 2023 YTD. These declines were partially offset by increases in segment profit in Urban Solutions and Mission Solutions.The effective tax rate was 70.9% for the 2024 Quarter and 44.0% for 2024 YTD compared to 30.4% for the 2023 Quarter and 59.1% for 2023 YTD. A reconciliation of U.S. statutory federal income tax expense to income tax expense follows:3MESeptember 30,9MESeptember 30,(In millions)20242023202420232023U.S statutory federal income tax expense$18Â $55Â $82Â $61Â Increase (decrease) in taxes resulting from:State and local income taxes, net of federal income tax effects$2Â 3Â 5Â 1Â Valuation allowance, net16Â 18Â 46Â 94Â Foreign tax impacts$13Â (2)14Â 14Â Noncontrolling interest6Â 5Â 14Â 9Â Sale of AMECO South Americaâ€”Â â€”Â â€”Â (10)Reserve for uncertain tax positions2Â â€”Â (2)â€”Â Other adjustments4Â â€”Â 13Â 3Â Total income tax expense$61Â $79Â $172Â $172Â During 2024 YTD, we received a refund of $169Â million, including interest, from the IRS attributable to the 2013 tax year that was originally recognized as a receivable in 2020 pursuant to the CARES Act. Beginning in January 2024, many non-US tax jurisdictions have enacted or are in the process of enacting legislation to adopt a minimum effective tax rate described in the Global Anti-Base Erosion Model Rules, also known as Pillar Two. Pillar Two establishes a global minimum tax of 15% on large multinational corporations. We considered the applicable tax law changes in the countries in which we operate and have determined that there is no material impact to our tax provision for the 2024 Quarter. We will continue to evaluate the impact of these tax law changes on future periods. Segment OperationsEnergyÂ SolutionsRevenue declined during the 2024 Quarter and 2024 YTD primarily due to a decline in execution activity for several projects nearing completion as well as revenue on inflation-adjusted variable consideration recognized in the prior year periods. The decreases in revenue during the 2024 Quarter and 2024 YTD were partially offset by the ramp up of execution activities on chemicals projects in Canada and China. Segment profit declined in the 2024 Quarter and 2024 YTD primarily due to the initial recognition of inflation-adjusted variable consideration on certain downstream projects during the 2023 Quarter and 2023 YTD. Segment profit in 2024 YTD was also impacted by lower contributions from a large project in the late stages of execution. We recognized a positive adjustment upon the negotiation of change orders on the same project in 2023 YTD. Further, cost growth on a construction-only subcontract executed by our joint venture in Mexico resulted in a $57 million charge during 2024 YTD. The decrease in segment profit during 2024 YTD was partially offset by final negotiations and handover of a large upstream legacy project which was completed during the second quarter of 2024. We recorded $58 million for cost growth on the now-completed project during 2023 YTD. Segment profit in the 2024 Quarter and 2024 YTD also included gains of $20Â million and $47Â million, respectively, on embedded foreign currency derivatives compared to a gain of $24Â million in the 2023 Quarter and a loss of $23Â million in 2023 YTD. The changes in segment profit margin in the 2024 Quarter and 2024 YTD reflect these same factors.New awards were lower in the 2024 Quarter and 2024 YTD compared to 2023. New awards booked during the 2024 Quarter included a full notice to proceed on a downstream project in Mexico. Backlog declined during 2024 YTD due to the execution pace exceeding new award activity. Urban Solutions Revenue in the 2024 Quarter and 2024 YTD significantly increased primarily due to the ramp up of execution activities on several recently awarded projects including two life sciences projects, a large metals project, a large mining project and a green steel project. The revenue increases in the 2024 Quarter and 2024 YTD were slightly offset by declines in the volume of execution activity for projects completed or nearing completion including a large mining project and a life sciences project. Segment profit remained flat during the 2024 Quarter compared to the 2023 Quarter. Profit from recently awarded projects such as a life sciences project, a large metals project, a large mining project and 2 advanced technology projects made up for a decrease in profit from 2 completed mining projects. Segment profit significantly improved in 2024 YTD compared to 2023 YTD. Segment profit in 2024 YTD included an agreement to the terms of a change order on a legacy infrastructure project compared to a $59 million charge for rework associated with subcontractor design errors and related schedule impacts on the same project during 2023 YTD. The changes in segment profit margin in the 2024 Quarter and 2024 YTD reflect these same factors.New awards decreased during the 2024 Quarter compared to the 2023 Quarter. However, new awards significantly increased during 2024 YTD compared to 2023 YTD due to a large life sciences project booked during the first quarter of 2024 and an incremental award on a large metals project booked during the second quarter of 2024. Backlog significantly increased during 2024 YTD due to these 2 large awards. Our staffing business does not report new awards or backlog.Mission SolutionsRevenue declined slightly in the 2024 Quarter and 2024 YTD compared to the 2023 Quarter and 2023 YTD. Revenue growth on 2 DOE contracts during the 2024 Quarter largely replaced revenue declines resulting from reduced volume on a different DOE contract as well as the cancellation of a nuclear power project in 2023. Revenue declined during 2024 YTD due to the aforementioned power project cancellation in 2023, the completion of an airfield construction project and reduced contributions from a DOE contract partially offset by execution activities for a recently awarded defense contract. Segment profit and profit margin improved during the 2024 Quarter due to an increase in execution activities on the 2 DOE contracts discussed above. Segment profit and profit margin significantly improved during 2024 YTD compared to 2023 YTD that included a $30 million charge for cost growth associated with schedule delays on a weapons facility project that was completed in October 2024.New awards decreased during the 2024 Quarter compared to the 2023 Quarter. However, new awards increased during 2024 YTD compared to 2023 YTD due to task order contracts awarded under the Air Force Contract Augmentation Program V. Backlog included $1.3Â billion and $2.7 billion of unfunded government contracts as of September 30, 2024 and December 31, 2023, respectively. Unfunded backlog reflects our estimate of future revenue under awarded government contracts for which funding has not yet been appropriated. We do not report new awards or backlog for projects related to our equity method investments even though these awards may be significant contributors to earnings in future periods. For example, our new awards and backlog will not reflect the Pantex management and operations contract, recently awarded to a joint venture in which we have significant influence but a noncontrolling interest. The estimated value of the contract to the joint venture is $30 billion, if all of the 5-year options are exercised.OtherOther includes the operations of NuScale and the remaining Stork and AMECO businesses prior to their sale. 3MESeptember 30,9MESeptember 30,(in millions)20242023202420232023NuScale (1)(40)(19)(100)(71)Stork(6)14Â 6Â 25Â AMECOâ€”Â â€”Â (1)(62)Segment profit (loss)(46)(5)(95)(108)(1) NuScale expenses included in the determination of segment profit were as follows:NuScale expenses(79)(50)(196)(164)Less: DOE Reimbursable expenses3Â 18Â 12Â 43Â NuScale expenses, net(76)(32)(184)(121)Less: Attributable to NCI36Â 13Â 84Â 50Â NuScale profit (loss)(40)(19)(100)(71)Segment profit in the 2024 Quarter includes a $7 million charge for severance expected upon liquidation of a non-European Stork location. Segment profit in 2024 YTD includes an $11 million gain on the sale of Stork's operations in continental Europe. We expect to consummate the sale of Stork's U.K. operations as early as the first quarter of 2025, upon receipt of regulatory approval for the proposed transaction.Segment profit in 2023 YTD includes the $60 million negative earnings impact upon the sale of our AMECO South America business, including $35 million for foreign currency translation.G&A 3MESeptember 30,9MESeptember 30,(in millions)20242023202420232023G&ACompensation$26Â $45Â $104Â $123Â Facilities3Â 4Â 11Â 11Â Exit costs3Â 2Â 12Â 9Â SEC investigationâ€”Â 2Â â€”Â 12Â Reserve for legacy legal claimsâ€”Â â€”Â â€”Â 3Â Other5Â 3Â 20Â 19Â G&A$37Â $56Â $147Â $177Â The decrease in compensation expense in the 2024 Quarter and 2024 YTD was primarily driven by lower performance-based compensation including annual bonus projections.Critical Accounting Policies and EstimatesThere have been no material changes in our critical accounting policies and estimates from those disclosed in our 2023 10-K. Recent Accounting PronouncementsItem is described more fully in the Notes to Financial Statements. 20Table of ContentsLIQUIDITY AND CAPITAL RESOURCESOur liquidity arises from available cash and cash equivalents and marketable securities, cash generated fromoperations, capacity under our credit facilities and, when necessary, access to capital markets. We have committed and uncommitted lines of credit available for revolving loans and letters of credit. We believe that for at least the next 12 months, anticipated cash generated from operations, along with our unused credit capacity and cash position, is sufficient to support operating requirements and debt maturities. We regularly review our sources and uses of liquidity and may pursue opportunities to address our liquidity needs.Our credit facility contains provisions that will require us to provide collateral to secure the facility should we be downgraded to BB by S&P and Ba2 by Moody's, which is a one notch downgrade from both agencies' current ratings. If we are required to provide collateral, it would consist broadly of liens on our U.S. assets. In January 2023, we redeemed the remaining â‚¬129Â million of outstanding 2023 Notes for $140Â million using cash on hand. During the fourth quarter of 2023, we extinguished the remaining outstanding $266 million principal amount of our 2024 Notes by transferring interest-bearing government securities to the trustee of those Notes. As of SeptemberÂ 30, 2024, letters of credit totaling $483 million were outstanding under our $1.8 billion credit facility, which matures in February 2026. This credit facility contains customary financial covenants, including a debt-to-capitalization ratio that cannot exceed 0.60 to 1.00 based upon total shareholders' equity excluding AOCI, a limitation on the aggregate amount of debt of the greater of $750 million or â‚¬750 million for our subsidiaries, and a minimum liquidity threshold of $1.2 billion, all as defined in the amended credit facility, which may be reduced to $1.0 billion upon the repayment of debt. Borrowings under the facility, which may be denominated in USD, EUR or GBP, bear interest at a base rate, plus an applicable borrowing margin. As of SeptemberÂ 30, 2024 and through the issuance of this 10-Q, we had not made any borrowings under our credit facility. We have a sub-limit of up to $1.0 billion in aggregate cash advances and financial letters of credit available to us under our credit facility with a current borrowing capacity of $758 million.Cash and cash equivalents combined with marketable securities were $3.0 billion and $2.6 billion as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, respectively. Cash balances as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023 include cash and cash equivalents and marketable securities held by NuScale of $131 million and $118 million, respectively. Cash and cash equivalents are held in numerous accounts throughout the world to fund our global project execution activities. Non-U.S. cash and cash equivalents amounted to $1.4 billion and $1.1 billion as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, respectively. Non-U.S. cash and cash equivalents exclude deposits of U.S. legal entities that are invested in offshore, overnight accounts or short-term time deposits, to which there is unrestricted access.Â In evaluating our liquidity needs, we consider cash and cash equivalents held by our consolidated variable interest entities (joint ventures and partnerships). These amounts (which totaled $518Â million and $491Â million as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, respectively) were not necessarily readily available for general purposes. We do not include our share of cash held by our proportionately consolidated joint ventures and partnerships in our consolidated cash balances even though these amounts may be significant. We also consider the extent to which client advances (which totaled $64Â million and $80Â million as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, respectively) are likely to be sustained or consumed over the near term for project execution activities and the cash flow requirements of our various foreign operations. In some cases, it may not be financially efficient to move cash and cash equivalents between countries due to statutory dividend limitations and/or adverse tax consequences. We did not consider any cash to be permanently reinvested outside the U.S. as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, other than unremitted earnings required to meet our working capital and long-term investment needs in non-U.S. foreign jurisdictions where we operate. Based on our financial condition and improved liquidity, we will soon be initiating a plan to return capital to our shareholders. 21Table of ContentsCash Flows9MESeptember 30,(inÂ millions)20242023OPERATING CASH FLOW$501Â $(96)INVESTING CASH FLOWProceeds from sales and maturities (purchases) of marketable securities(22)10Â Capital expenditures(133)(71)Proceeds from sale of assets69Â 23Â Investments in partnerships and joint ventures(66)(13)Other23Â 5Â Investing cash flow(129)(46)FINANCING CASH FLOWProceeds from issuance of 2029 Notes, net of issuance costsâ€”Â 560Â Capped call transaction related to 2029 Notesâ€”Â (73)Purchase and retirement of debt(44)(249)Dividends paid on CPSâ€”Â (29)Make-whole payment on conversion of CPSâ€”Â (27)Distributions to NCI (net of capital contributions)(8)(36)Proceeds from NuScale share issuance (net of issuance fees)80Â â€”Â Other(6)(15)Financing cash flow22Â 131Â Effect of exchange rate changes on cash(1)(7)Increase (decrease) in cash and cash equivalents393Â (18)Cash and cash equivalents at beginning of period2,519Â 2,439Â Cash and cash equivalents at end of period$2,912Â $2,421Â Cash paid during the period for:Interest$41Â $46Â Income taxes (net of refunds)(42)129Â Operating ActivitiesCash flows from operating activities result primarily from our core EPC activities and are affected by our earnings level and changes in working capital associated with such activities. Working capital levels vary from period to period and are primarily affected by our volume of work and billing schedules on our projects. These levels are also impacted by the stage of completion and commercial terms of engineering and construction projects, as well as our execution of our projects compared to their budget. Working capital requirements also vary by project and the payments terms agreed to with our clients, vendors and subcontractors. Most contracts require payments as the projects progress. Additionally, certain projects receive advance payments from clients. A typical trend for our lump-sum projects is to have higher cash balances during the initial phases of execution due to deposits paid to us which then diminish toward the end of the construction phase. As a result, our cash position is reduced as customer advances are utilized, unless they are replaced by advances on other projects. We maintain cash reserves and borrowing facilities to provide additional working capital in the event that a projectâ€™s net operating cash outflows exceed its available cash balances. As of SeptemberÂ 30, 2024, our backlog included $859 million for ongoing legacy projects in a loss position, including approximately $270 million of estimated unfunded losses associated therewith. The comparable amounts in December 31, 2023 were $1.3 billion of backlog and $344 million of unfunded losses. 22Table of ContentsOperating cash flow for 2024 YTD significantly improved driven by decreases in working capital on several large projects. The improvement in operating cash flow was also attributable to customer payments on several large projects, distributions from joint ventures of $252 million and a refund of $169Â million, including interest, from the IRS attributable to the 2013 tax year that was originally recognized as a receivable in 2020 pursuant to the CARES Act. During 2024 YTD, we funded an estimated approximately $70 million on loss projects. Investing ActivitiesWe hold cash in bank deposits and marketable securities which are governed by our investment policy. This policy focuses on, in order of priority, the preservation of capital, maintenance of liquidity and maximization of yield. These investments may include money market funds, bank deposits placed with highly-rated financial institutions, repurchase agreements that are fully collateralized by U.S. Government-related securities, high-grade commercial paper and high quality short-term and medium-term fixed income securities.Capital expenditures in 2024 YTD primarily related to improvements to our new office lease in Houston compared to expenditures for construction equipment and investments in IT in 2023 YTD.Proceeds from sales of assets during 2024 YTD included $67 million for the sale of our Stork's European business compared to $17 million for the sale of our AMECO South America business in 2023 YTD. Investments in unconsolidated partnerships and joint ventures in 2024 YTD included capital contributions to an infrastructure joint venture, an Energy Solutions joint venture and a Mission Solutions joint venture, compared to capital contributions to a Mission Solutions joint venture and two infrastructure joint ventures in 2023 YTD. Return of capital from partnerships and joint ventures in 2024 YTD included capital distribution from an infrastructure joint venture.Financing ActivitiesDuring 2024 YTD, we redeemed $44Â million of aggregate outstanding 2028 Notes, with an immaterial earnings impact. During 2023 YTD, we redeemed the remaining â‚¬129Â million of outstanding 2023 Notes for $140Â million with no earnings impact.In August 2023, we issued $575Â million of the 2029 Notes due August 15, 2029 and received net proceeds of $560Â million. In connection with the 2029 Notes offering, we entered into capped call transactions with certain banks. The cost of the capped call transactions was $73Â million which was recorded as a reduction to APIC, and will not be subject to periodic remeasurement.In August 2023, we completed a tender offer in which we repurchased $115 million of outstanding 2024 Notes, excluding accrued interest, for consideration of $975.03 per

$1,000 principal amount of the notes. In January 2023, we redeemed the remaining â‚¬129Â million of outstanding 2023 Notes for $140Â million.In September 2023, we exercised our mandatory conversion rights on our CPS in which all of the outstanding shares of CPS converted to 44.9585 shares of our common stock, plus a cash payment of $45.23 per CPS for a make-whole premium. The total make-whole premium amounted to $27 million. CPS dividends of $29 million were paid during 2023 YTD. Upon conversion, all dividends on the CPS ceased. Distributions paid to holders of NCI represent cash outflows to partners of consolidated partnerships or joint ventures created primarily for the execution of single contracts or projects. Distributions in 2024 YTD related to a Mission Solutions joint venture. Distributions in 2023 YTD related to a Mission Solutions joint venture and two infrastructure joint ventures. Capital contributions by NCI during 2023 YTD related to investments by NuScale's NCI holders. During 2024 YTD, NuScale received $80 million in proceeds from the issuance of their common stock. NuScale was a fully consolidated subsidiary at September 30, 2024.We have a stock repurchase program, authorized by our Board of Directors, to purchase shares in the open market or privately negotiated transactions at our discretion. As of SeptemberÂ 30, 2024, over 10 million shares could still be purchased under the existing stock repurchase program. In November 2024, the Board authorized an additional 20,000,000 shares to the repurchase program. 23Table of ContentsLetters of CreditAs of SeptemberÂ 30, 2024, letters of credit totaling $483 million were outstanding under committed lines of credit. As of SeptemberÂ 30, 2024, letters of credit totaling $946 million were outstanding under uncommitted lines of credit including letters of credit totaling $460 million for two lump-sum projects in Kuwait that are substantially complete except for the resolution of unapproved change orders and extension of time claims. Letters of credit are ordinarily provided to indemnify our clients if we fail to perform our obligations under our contracts. Surety bonds may be used as an alternative to letters of credit. GuaranteesThe maximum potential amount of future payments that we could be required to make under outstanding performance guarantees, which represents the remaining cost of work to be performed, was estimated to be $13Â billion as of SeptemberÂ 30, 2024. Financial guarantees, made in the ordinary course of business in certain limited circumstances, are entered into with financial institutions and other credit grantors and generally obligate us to make payment in the event of a default by the borrower. These arrangements generally require the borrower to pledge collateral to support the fulfillment of the borrowerâ€™s obligation.Item 3. Quantitative and Qualitative Disclosures about Market RiskThere have been no material changes to market risk during 2024 YTD. Accordingly, our disclosures provided in the 2023 10-K remain relevant.Item 4. Controls and ProceduresEvaluation of Disclosure Controls and ProceduresBased on their evaluation as of the end of the period covered by this report, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures (as defined in RulesÂ 13a-15(e)Â or 15d-15(e)Â of the Exchange Act) are effective as required by paragraph (b)Â of RuleÂ 13a-15 or RuleÂ 15d-15 of the Exchange Act.Changes in Internal Control over Financial ReportingThere were no changes to our ICFR that occurred during the period covered by this report that have materially affected, or are reasonably likely to materially affect, our ICFR. 24Table of ContentsFLUOR CORPORATIONCHANGES IN CONSOLIDATED BACKLOGUNAUDITED3MESeptember 30,(inÂ millions)20242023Backlog, July 1$32,304Â $25,483Â New awards2,699Â 4,976Â Adjustments and cancellations, net 377Â (519)Work performed(4,061)(3,936)Backlog, September 30$31,319Â $26,004Â 9MESeptember 30,(inÂ millions)20242023Backlog, January 1$29,441Â $26,049Â New awards12,815Â 11,920Â Adjustments and cancellations, net 1,023Â (404)Work performed(11,960)(11,561)Backlog, September 30$31,319Â $26,004Â 25Table of ContentsPARTÂ II:Â OTHER INFORMATIONItem 1. Legal ProceedingsAs part of our normal business activities, we are party to a number of legal proceedings and other matters in various stages of development. Management periodically assesses our liabilities and contingencies in connection with these matters based upon the latest information available. We disclose material pending legal proceedings pursuant to SEC rulesÂ and other pending matters as we may determine to be appropriate.Additional information on matters in dispute may be found in Part I, Item 1 of this Q3 2024 10-Q.Item 1A. Risk Factors There have been no material changes from our risk factors as disclosed in the 2023 10-K.Our earnings are subject to volatility due to recurring fair value measurements of our investment in NuScale.In the fourth quarter of 2024, we will begin accounting for our investment in NuScale using the fair value option for equity method investments, under which we will measure our investment at fair value on a recurring basis using the prevailing price of NuScale's stock on our balance sheet dates. The fair value of our investment in NuScale is subject to the fluctuations of NuScale's stock price, which may subject our consolidated earnings to volatility. The price of NuScale's stock has experienced significant volatility since it commenced trading in May 2022, and the volatility may continue in the future in response to many factors, including factors beyond the control of NuScale. As a result of the recurring fair value measurements, we may recognize non-cash gains or losses in future periods, some of which which could be material.Item 2. Unregistered Sales of Equity Securities and Use of Proceeds(c)Â Â Â Â The following table provides information for the quarter ended SeptemberÂ 30, 2024 about purchases by the company of equity securities that have been registered pursuant to SectionÂ 12 of the Exchange Act.Issuer Purchases of Equity SecuritiesPeriodTotalÂ NumberofÂ SharesPurchasedAveragePriceÂ PaidperÂ ShareTotalÂ NumberofÂ SharesPurchasedÂ asPartÂ ofÂ PubliclyAnnouncedÂ PlansorÂ ProgramsMaximumNumberÂ 1 â€“ July 31, 2024â€“Â $â€“Â â€“Â 10,513,093Â August 1 â€“ August 31, 2024â€“Â â€“Â â€“Â 10,513,093Â September 1 â€“ September 30, 2024â€“Â â€“Â â€“Â 10,513,093Â Totalâ€“Â $â€“Â â€“Â _____(1)Â Â Â Â The share repurchase program was originally announced on November 3, 2011 and, as amended, totals 46,000,000 shares as of September 30, 2024. We may repurchase shares from time to time in open market or privately negotiated transactions, including through pre-arranged trading programs, at our discretion, subject to market conditions and other factors and at such time and in amounts that we deem appropriate. In November 2024, the Board authorized an additional 20,000,000 shares to the repurchase program.Item 4. Mine Safety DisclosuresNone.Item 5. Other InformationOn August 26, 2024, Mark E. Fields, Group President, Project Execution, adopted a Rule 10b5-1 trading arrangement (as defined in Item 408(a) of Regulation S-K) intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) of the Exchange Act. The arrangement provides for the sale of up to 100,000 shares of common stock and the exercise of up to 9,066 stock options (including the sale of the underlying shares of common stock), subject to certain conditions. The arrangement will terminate on January 23, 2026. 26Table of ContentsItem 6.Â Â Â Â ExhibitsEXHIBITÂ INDEXExhibitDescription3.1Amended and Restated Certificate of Incorporation of the registrant (incorporated by reference to ExhibitÂ 3.1 to the registrant's Current Report on FormÂ 8-K (Commission file number 1-16129) filed on MayÂ 8, 2012).3.2Amended and Restated Bylaws of the registrant (incorporated by reference to ExhibitÂ 3.1 to the registrant's Current Report on FormÂ 8-K (Commission file number 1-16129) filed on November 4, 2022).31.1Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*31.2Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*32.1Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*32.2Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*101.INSInline XBRL Instance Document.*101.SCHInline XBRL Taxonomy Extension Schema Document.*101.CALInline XBRL Taxonomy Extension Calculation Linkbase Document.*101.LABInline XBRL Taxonomy Extension Label Linkbase Document.*101.PREInline XBRL Taxonomy Extension Presentation Linkbase Document.*101.DEFInline XBRL Taxonomy Extension Definition Linkbase Document.*104The cover page from the Company's Q3 2024 10-Q for the three and nine months ended September 30, 2024, formatted in Inline XBRL (included in the Exhibit 101 attachments).*_____*Â Â Â Â New exhibit filed with this report. 27Table of ContentsSIGNATURESPursuant to the requirements of the Exchange Act, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.FLUOR CORPORATIONÂ Â Â Date:November 7, 2024By:/s/ Joseph L. BrennanJoseph L. BrennanChief Financial OfficerDate:November 7, 2024By:/s/ John C. ReganJohn C. ReganChief Accounting Officer 28 EX-31.1 2 flr2024q3ex311.htm EX-31.1 DocumentExhibitÂ 31.1Â CERTIFICATION OF CHIEF EXECUTIVE OFFICERPURSUANT TO RULE 13a-14(a)Â OR RULE 15d-14(a)OF THE SECURITIES EXCHANGE ACT OF 1934Â I, David E. Constable, certify that:1.Â Â Â Â I have reviewed this quarterly report on FormÂ 10-Q of Fluor Corporation;2.Â Â Â Â Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;3.Â Â Â Â Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;4.Â Â Â Â The registrantâ€™s other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act RulesÂ 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act RulesÂ 13a-15(f) and 15d-15(f)) for the registrant and have:a)Â Â Â Â Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;b)Â Â Â Â Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;c)Â Â Â Â Evaluated the effectiveness of the registrantâ€™s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; andd)Â Â Â Â Disclosed in this report any change in the registrantâ€™s internal control over financial reporting that occurred during the registrantâ€™s most recent fiscal quarter (the registrantâ€™s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrantâ€™s internal control over financial reporting; and5.Â Â Â Â The registrantâ€™s other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrantâ€™s auditors and the audit committee of the registrantâ€™s board of directors (or persons performing the equivalent functions):a)Â Â Â Â All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrantâ€™s ability to record, process, summarize and report financial information; andb)Â Â Â Â Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrantâ€™s internal control over financial reporting.Â November 7, 2024By:/s/ David E. ConstableÂ Â David E. ConstableÂ Â Chief Executive Officer EX-31.2 3 flr2024q3ex312.htm EX-31.2 DocumentExhibitÂ 31.2Â CERTIFICATION OF CHIEF FINANCIAL OFFICERPURSUANT TO RULE 13a-14(a)Â OR RULE 15d-14(a)OF THE SECURITIES EXCHANGE ACT OF 1934Â I, Joseph L. Brennan, certify that:Â 1. Â Â Â Â I have reviewed this quarterly report on FormÂ 10-Q of Fluor Corporation;Â 2.Â Â Â Â Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;3.Â Â Â Â Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;4.Â Â Â Â The registrantâ€™s other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act RulesÂ 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act RulesÂ 13a-15(f) and 15d-15(f)) for the registrant and have:a)Â Â Â Â Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;b)Â Â Â Â Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;c)Â Â Â Â Evaluated the effectiveness of the registrantâ€™s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; andd)Â Â Â Â Disclosed in this report any change in the registrantâ€™s internal control over financial reporting that occurred during the registrantâ€™s most recent fiscal quarter (the registrantâ€™s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrantâ€™s internal control over financial reporting; and5.Â Â Â Â The registrantâ€™s other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrantâ€™s auditors and the audit committee of the registrantâ€™s board of directors (or persons performing the equivalent functions):a)Â Â Â Â All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrantâ€™s ability to record, process, summarize and report financial information; andb)Â Â Â Â Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrantâ€™s internal control over financial reporting.Â November 7, 2024By:/s/ Joseph L. BrennanÂ Â Joseph L. BrennanÂ Â Chief Financial Officer EX-32.1 4 flr2024q3ex321.htm EX-32.1 DocumentExhibitÂ 32.1Â CERTIFICATION OF CHIEF EXECUTIVE OFFICERPURSUANT TO RULE 13a-14(b)Â OR RULE 15d-14(b)OF THE SECURITIES EXCHANGE ACT OF 1934AND 18 U.S.C. SECTIONÂ 1350Â In connection with the Quarterly Report of Fluor Corporation (the â€œCompanyâ€) on FormÂ 10-Q for the period ended September 30, 2024, as filed with the Securities and Exchange Commission on the date hereof (the â€œReportâ€), I, David E. Constable, Chief Executive Officer of the Company, certify, for purposes of 18 U.S.C. SectionÂ 1350, as adopted pursuant to SectionÂ 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:â€¢Â Â Â Â The Report fully complies with the requirements of SectionÂ 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; andâ€¢Â Â Â Â The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.Â November 7, 2024By:/s/ David E. ConstableÂ Â David E. ConstableÂ Â Chief Executive OfficerÂ A signed original of this written statement required by 18 U.S.C. SectionÂ 1350 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request. EX-32.2 5 flr2024q3ex322.htm EX-32.2 DocumentExhibitÂ 32.2Â CERTIFICATION OF CHIEF FINANCIAL OFFICERPURSUANT TO RULE 13a-14(b)Â OR RULE 15d-14(b)OF THE SECURITIES EXCHANGE ACT OF 1934AND 18 U.S.C. SECTIONÂ 1350Â In connection with the Quarterly Report of Fluor Corporation (the â€œCompanyâ€) on FormÂ 10-Q for the period endedSeptember 30, 2024, as filed with the Securities and Exchange Commission on the date hereof (the â€œReportâ€), I, Joseph L. Brennan, Chief Financial Officer of the Company, certify, for purposes of 18Â U.S.C. SectionÂ 1350, as adopted pursuant to SectionÂ 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:â€¢Â Â Â Â The Report fully complies with the requirements of SectionÂ 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; andâ€¢Â Â Â Â The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.Â November 7, 2024By:/s/ Joseph L. BrennanÂ Â Joseph L. BrennanÂ Â Chief Financial OfficerÂ A signed original of this written statement required by 18 U.S.C. SectionÂ 1350 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request. EX-101.SCH 6 flr-20240930.xsd XBRL TAXONOMY EXTENSION SCHEMA DOCUMENT 0000001 - Document - Cover link:presentationLink link:calculationLink link:definitionLink 9952151 - Statement - CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS link:presentationLink link:calculationLink link:definitionLink 9952152 - Statement - CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (LOSS) link:presentationLink link:calculationLink link:definitionLink 9952153 - Statement - CONDENSED CONSOLIDATED BALANCE SHEET link:presentationLink link:calculationLink link:definitionLink 9952154 - Statement - CONDENSED CONSOLIDATED BALANCE SHEET (Parenthetical) link:presentationLink link:calculationLink link:definitionLink 9952155 - Statement - CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS link:presentationLink link:calculationLink link:definitionLink 9952156 - Statement - CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY link:presentationLink link:calculationLink link:definitionLink 9952157 - Statement - CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (Parenthetical) link:presentationLink link:calculationLink link:definitionLink 9952158 - Disclosure - Principles of Consolidation link:presentationLink link:calculationLink link:definitionLink 9952159 - Disclosure - Recent Accounting Pronouncements link:presentationLink link:calculationLink link:definitionLink 9952160 - Disclosure - Earnings Per Share link:presentationLink link:calculationLink link:definitionLink 9952161 - Disclosure - Operating Information by Segment and Geographic Area link:presentationLink link:calculationLink link:definitionLink 9952162 - Disclosure - Income Taxes link:presentationLink link:calculationLink link:definitionLink 9952163 - Disclosure - Partnerships and Joint Ventures link:presentationLink link:calculationLink link:definitionLink 9952164 - Disclosure - Guarantees link:presentationLink link:calculationLink link:definitionLink 9952165 - Disclosure - Commitments and Contingencies link:presentationLink link:calculationLink link:definitionLink 9952166 - Disclosure - Contract Assets and Liabilities link:presentationLink link:calculationLink link:definitionLink 9952167 - Disclosure - Remaining Unsatisfied Performance Obligations link:presentationLink link:calculationLink link:definitionLink 9952168 - Disclosure - Debt and Letters of Credit link:presentationLink link:calculationLink link:definitionLink 9952169 - Disclosure - Convertible Preferred Stock link:presentationLink link:calculationLink link:definitionLink 9952170 -

Disclosure - Fair Value Measurements link:presentationLink link:calculationLink link:definitionLink 9952171 - Disclosure - Stock-Based Compensation link:presentationLink link:calculationLink link:definitionLink 9954471 - Disclosure - Recent Accounting Pronouncements (Policies) link:presentationLink link:calculationLink link:definitionLink 9954472 - Disclosure - Earnings Per Share (Tables) link:presentationLink link:calculationLink link:definitionLink 9954473 - Disclosure - Operating Information by Segment and Geographic Area (Tables) link:presentationLink link:calculationLink link:definitionLink 9954474 - Disclosure - Income Taxes (Tables) link:presentationLink link:calculationLink link:definitionLink 9954475 - Disclosure - Contract Assets and Liabilities (Tables) link:presentationLink link:calculationLink link:definitionLink 9954476 - Disclosure - Remaining Unsatisfied Performance Obligations (Tables) link:presentationLink link:calculationLink link:definitionLink 9954477 - Disclosure - Debt and Letters of Credit (Tables) link:presentationLink link:calculationLink link:definitionLink 9954478 - Disclosure - Fair Value Measurements (Tables) link:presentationLink link:calculationLink link:definitionLink 9954479 - Disclosure - Stock-Based Compensation (Tables) link:presentationLink link:calculationLink link:definitionLink 9954480 - Disclosure - Principles of Consolidation (Details) link:presentationLink link:calculationLink link:definitionLink 9954481 - Disclosure - Earnings Per Share - Schedule of Calculations of Basic and Diluted EPS (Details) link:presentationLink link:calculationLink link:definitionLink 9954482 - Disclosure - Earnings Per Share - Antidilutive Securities Excluded from Computation of EPS (Details) link:presentationLink link:calculationLink link:definitionLink 9954483 - Disclosure - Operating Information by Segment and Geographic Area - Reportable Segments (Details) link:presentationLink link:calculationLink link:definitionLink 9954484 - Disclosure - Operating Information by Segment and Geographic Area - Narrative (Details) link:presentationLink link:calculationLink link:definitionLink 9954485 - Disclosure - Operating Information by Segment and Geographic Area - Other Segment Profit (Loss) (Details) link:presentationLink link:calculationLink link:definitionLink 9954486 - Disclosure - Operating Information by Segment and Geographic Area - Total Assets (Details) link:presentationLink link:calculationLink link:definitionLink 9954487 - Disclosure - Operating Information by Segment and Geographic Area - External Revenue and Total Assets by Geographic Area (Details) link:presentationLink link:calculationLink link:definitionLink 9954488 - Disclosure - Income Taxes - Narrative (Details) link:presentationLink link:calculationLink link:definitionLink 9954489 - Disclosure - Income Taxes - Income Tax Expense (Benefit) Reconciliation (Details) link:presentationLink link:calculationLink link:definitionLink 9954490 - Disclosure - Partnerships and Joint Ventures (Details) link:presentationLink link:calculationLink link:definitionLink 9954491 - Disclosure - Guarantees (Details) link:presentationLink link:calculationLink link:definitionLink 9954492 - Disclosure - Contingencies and Commitments (Details) link:presentationLink link:calculationLink link:definitionLink 9954493 - Disclosure - Contract Assets and Liabilities (Details) link:presentationLink link:calculationLink link:definitionLink 9954494 - Disclosure - Remaining Unsatisfied Performance Obligations (Details) link:presentationLink link:calculationLink link:definitionLink 9954494 - Disclosure - Remaining Unsatisfied Performance Obligations (Details) link:presentationLink link:calculationLink link:definitionLink 9954495 - Disclosure - Debt and Letters of Credit - Schedule of Debt (Details) link:presentationLink link:calculationLink link:definitionLink 9954496 - Disclosure - Debt and Letters of Credit - Narrative (Details) link:presentationLink link:calculationLink link:definitionLink 9954497 - Disclosure - Convertible Preferred Stock (Details) link:presentationLink link:calculationLink link:definitionLink 9954498 - Disclosure - Fair Value Measurements - Recurring Basis (Details) link:presentationLink link:calculationLink link:definitionLink 9954499 - Disclosure - Fair Value Measurements - Financial Instruments Not Required to be Measured at Fair Value (Details) link:presentationLink link:calculationLink link:definitionLink 9954500 - Disclosure - Stock-Based Compensation - Narrative (Details) link:presentationLink link:calculationLink link:definitionLink 9954501 - Disclosure - Stock-Based Compensation - Schedule of Performance-Based Awards Granted (Details) link:presentationLink link:calculationLink link:definitionLink 9954502 - Disclosure - Stock-Based Compensation - Compensation Expense (Details) link:presentationLink link:calculationLink link:definitionLink EX-101.CAL 7 flr-20240930_cal.xml XBRL TAXONOMY EXTENSION CALCULATION LINKBASE DOCUMENT EX-101.DEF 8 flr-20240930_def.xml XBRL TAXONOMY EXTENSION DEFINITION LINKBASE DOCUMENT EX-101.LAB 9 flr-20240930_lab.xml XBRL TAXONOMY EXTENSION LABEL LINKBASE DOCUMENT Urban Solutions Urban Solutions Segment [Member] Urban Solutions Segment Adjustments to reconcile net earnings to operating cash flow: Adjustments to Reconcile Net Income (Loss) to Cash Provided by (Used in) Operating Activities [Abstract] Statistical Measurement [Domain] Statistical Measurement [Domain] 2022 Performance Award Plan VDI Plan 2021 [Member] VDI Plan 2021 Contract assets ($160 and $171 related to VIEs) Contract assets Contract with Customer, Asset, after Allowance for Credit Loss, Current U.S statutory federal income tax expense Effective Income Tax Rate Reconciliation at Federal Statutory Income Tax Rate, Amount Cover [Abstract] Increase (decrease) in cash and cash equivalents Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Period Increase (Decrease), Including Exchange Rate Effect Trading Symbol Trading Symbol Segment Reporting Information [Line Items] Segment Reporting Information [Line Items] Comprehensive income Comprehensive Income (Loss), Net of Tax, Including Portion Attributable to Noncontrolling Interest All Trading Arrangements All Trading Arrangements [Member] Derivative assets Derivative Asset, Fair Value, Gross Asset Including Not Subject to Master Netting Arrangement Compensation Actually Paid vs. Net Income Compensation Actually Paid vs. Net Income [Text Block] Non-NEOs Non-NEOs [Member] Schedule of Calculations of Basic and Diluted EPS Schedule of Earnings Per Share, Basic and Diluted [Table Text Block] Vesting period (in years) Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Period Variable Interest Entity, Primary Beneficiary Variable Interest Entity, Primary Beneficiary [Member] Rule 10b5-1 Arrangement Adopted Rule 10b5-1 Arrangement Adopted [Flag] Awards Close in Time to MNPI Disclosures Awards Close in Time to MNPI Disclosures [Table] Cash paid for income taxes (net of refunds) Income Taxes Paid, Net Conversion of CPS to common stock (including make-whole payment) (in shares) Stock Issued During Period, Shares, Conversion of Convertible Securities Disposal Group Name [Domain] Disposal Group Name [Domain] Pay vs Performance Disclosure [Line Items] Future funding commitment Funding Commitment [Member] Represents a funding commitment of the entity. Sale of AMECO South America Effective Income Tax Rate Reconciliation, Disposition of Business, Amount 2029 Notes (1.125% Convertible Senior Notes) Senior Notes, 1.125 Percent, Due 15 August 2029 [Member] Senior Notes, 1.125 Percent, Due 15 August 2029 Peer Group Total Shareholder Return Amount Peer Group Total Shareholder Return Amount Cash Equivalents Cash Equivalents [Member] Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date [Axis] Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date [Axis] Principles of Consolidation Organization, Consolidation and Presentation of Financial Statements Disclosure [Text Block] Non-Rule 10b5-1 Arrangement Adopted Non-Rule 10b5-1 Arrangement Adopted [Flag] Net earnings Income (Loss) from Continuing Operations, Net of Tax, Including Portion Attributable to Noncontrolling Interest Fair Value Measurements Fair Value Disclosures [Text Block] Award Timing Disclosures [Line Items] Changes in assets and liabilities Increase (Decrease) in Other Operating Assets and Liabilities, Net North Texas Tollway Authority North Texas Tollway Authority [Member] North Texas Tollway Authority Investment, Name [Domain] Investment, Name [Domain] Other Performance Measure, Amount Other Performance Measure, Amount Portion at Fair Value Measurement Portion at Fair Value Measurement [Member] Common stock shares outstanding (in shares) Common Stock, Shares, Outstanding Aggregate amount of debt Debt and Lease Obligation Proceeds from sales and maturities of marketable securities Proceeds from Sale and Maturity of Marketable Securities Number of claims Loss Contingency, Pending Claims, Number Total noncurrent assets Assets, Noncurrent Share-based compensation expense, net of adjustments Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Share-Based Liabilities Paid, Net of Adjustments Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Share-Based Liabilities Paid, Net of Adjustments Revenue from Contract with Customer [Abstract] Revenue from Contract with Customer [Abstract] Contract liabilities ($271 and $276 related to VIEs) Contract liabilities Contract with Customer, Liability, Current Plan Name [Domain] Plan Name [Domain] Additional shares to diluted shares outstanding during the quarter Weighted Average Number of Shares Outstanding, Diluted, Adjustment Preferred stock, liquidation preference per share (in dollars per share) Preferred Stock, Liquidation Preference Per Share Other assets ($80 and $127 related to VIEs) Other assets Other Assets, Noncurrent Entity Tax Identification Number Entity Tax Identification Number New Accounting Pronouncements and Changes in Accounting Principles [Abstract] Accounting Standards Update and Change in Accounting Principle [Abstract] Partnerships and Joint Ventures Variable Interest Entity Disclosure [Text Block] AMECO divestiture, negative impact on earnings from foreign currency translation Disposal Group, Including Discontinued Operation, Foreign Currency Translation Gains (Losses) Antidilutive Securities, Name [Domain] Antidilutive Securities, Name [Domain] Revolving Loan And Letter Of Credit Facility Agreement Revolving Loan And Letter Of Credit Facility Agreement [Member] Represents information pertaining to the Revolving Loan and Letter of Credit Facility Agreement due as per the terms of the debt agreement. Reportable Segments Operating Segments [Member] Contract work in progress - lump-sum contracts Work in Progress, Contract Services Work in Progress, Contract Services Operating cash flow Net Cash Provided by (Used in) Operating Activities Increase (decrease) in taxes resulting from: Increase (Decrease) in Taxes Resulting From [Abstract] Increase (Decrease) in Taxes Resulting From (inÂ millions) Net Cash Provided by (Used in) Operating Activities [Abstract] Plan Name [Axis] Plan Name [Axis] Equity Components [Axis] Equity Components [Axis] Other current assets ($48 and $50 related to VIEs) Other current assets Other Assets, Current Award Timing Method Award Timing Method [Text Block] Trading Arrangements, by Individual Trading Arrangements, by Individual [Table] Covenant minimum liquidity, after repayments of debt Debt Instrument, Covenant Compliance, Minimum Liquidity, After Repayments of Debt, Amount Debt Instrument, Covenant Compliance, Minimum Liquidity, After Repayments of Debt, Amount Measurement Frequency [Axis] Measurement Frequency [Axis] Santos Ltd Claim 2 Santos Ltd Claim 2 [Member] Santos Ltd Claim 2 Entity Common Stock, Shares Outstanding Entity Common Stock, Shares Outstanding Insider Trading Policies and Procedures [Line Items] Proceeds from sale Proceeds from Divestiture of Businesses Effect of forecast revision on estimated project cost Change in Forecast Estimate, Increase (Decrease) in Project Cost Represents the increase (decrease) in the estimated project cost based on forecast revisions. Adjustment to Compensation, Amount Adjustment to Compensation Amount APIC Additional Paid in Capital, Common Stock Compensation Amount Outstanding Recovery Compensation Amount Disposal Group Classification [Axis] Disposal Group Classification [Axis] Aggregate Change in Present Value of Accumulated Benefit for All Pension Plans Reported in Summary Compensation Table Aggregate Change in Present Value of Accumulated Benefit for All Pension Plans Reported in Summary Compensation Table [Member] Entity Small Business Entity Small Business Company Selected Measure Amount Company Selected Measure Amount Geographical [Axis] Geographical [Axis] Tabular List, Table Tabular List [Table Text Block] Level 3 Fair Value, Inputs, Level 3 [Member] Stock-Based Plans Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Share-Based Compensation Arrangement by Share-Based Payment Award [Line Items] Aggregate Grant Date Fair Value of Equity Award Amounts Reported in Summary Compensation Table Aggregate Grant Date Fair Value of Equity Award Amounts Reported in Summary Compensation Table [Member] Anti-dilutive securities not included above (in shares) Antidilutive Securities Excluded from Computation of Earnings Per Share, Amount Schedule of Remaining Performance Obligation Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Table Text Block] Credit Facility [Domain] Credit Facility [Domain] Cash and cash equivalents at beginning of period Cash and cash equivalents at end of period Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents Other NCI transactions Noncontrolling Interest, Increase (Decrease) Other Items Increase in noncontrolling interest balance because of other items which are not separately disclosed or provided for elsewhere in the taxonomy. Liabilities associated with SGI awards, net of adjustments Share-Based Payment Arrangement, Nonvested Award, Cost Not yet Recognized, Amount Current assets CURRENT ASSETS, VIEs Assets, Current [Abstract] Goodwill Goodwill Consolidation Items [Axis] Consolidation Items [Axis] OCI, net of tax: Other Comprehensive Income (Loss), Net of Tax [Abstract] Schedule of Operating Information by Geographic Area Schedule of Revenues from External Customers and Assets by Geographical Areas Table [Table Text Block] Tabular disclosure of information concerning assets located in identified geographic areas and the amount of revenue from external customers attributed to that country from which revenue is material. Weighted average share price (in dollars per share) Debt Instrument, Convertible, Weighted Average Share Price Debt Instrument, Convertible, Weighted Average Share Price Other noncurrent liabilities Liabilities Noncurrent Excluding Long Term Debt Noncurrent Amount of obligation due after one year or beyond the normal operating cycle, if longer, excluding long-term debt. Forgone Recovery due to Disqualification of Tax Benefits, Amount Forgone Recovery due to Disqualification of Tax Benefits, Amount 2024 Performance Award Plan VDI Plan 2023 [Member] VDI Plan 2023 Stock options Share-Based Payment Arrangement, Option [Member] Fair Value Disclosures [Abstract] Fair Value Disclosures [Abstract] Marketable securities ($25 and $0 related to VIEs) Marketable securities, current Marketable Securities, Current Other Proceeds from (Payments for) Other Financing Activities Schedule of Antidilutive Securities Excluded from Computation of Earnings Per Share [Table] Antidilutive Security, Excluded EPS Calculation [Table] Comprehensive income attributable to Fluor Comprehensive Income (Loss), Net of Tax, Attributable to Parent Security Exchange Name Security Exchange Name Stork Stork Holding B V [Member] Represents Stork Holding B.V., a Netherlands based company. Mark E. Fields Trading Arrangement, Stock Options [Member] Mark E. Fields Trading Arrangement, Stock Options Award Type [Axis] Award Type [Axis] Covenant minimum liquidity Debt Instrument, Covenant Compliance, Minimum Liquidity, Amount Debt Instrument, Covenant Compliance, Minimum Liquidity, Amount Other noncurrent liabilities ($82 and $20 related to VIEs) Other Accrued Liabilities, Noncurrent PP&E, net ($52 and $41 related to VIEs) Property, plant and equipment, net Property, Plant and Equipment, Net Purchase and retirement of debt Repayments of debt Repayments of Debt NCI Equity, Attributable to Noncontrolling Interest Capped call transactions related to 2029 Notes Adjustments to Additional Paid in Capital, Cost Of Capped Call Transaction Adjustments to Additional Paid in Capital, Cost Of Capped Call Transaction Continuing Operations Continuing Operations [Member] Convertible Debt Convertible Debt [Member] Common stock par value (in dollars per share) Common Stock, Par or Stated Value Per Share Forgone Recovery, Explanation of Impracticability Forgone Recovery, Explanation of Impracticability [Text Block] Commitment amount Other Commitment Schedule of Share-based Compensation Arrangements by Share-based Payment Award [Table] Schedule of Share-Based Compensation Arrangements by Share-Based Payment Award [Table] Expiration Date Trading Arrangement Expiration Date INVESTING CASH FLOW Net Cash Provided by (Used in) Investing Activities [Abstract] Subsegments [Axis] Subsegments [Axis] Ratio of consolidated debt to tangible net worth (as a percent) Debt Instrument, Covenant Consolidated Debt to Tangible, Net Worth Ratio Represents the ratio of consolidated debt to tangible net worth allowed under the financial covenants of the credit facility. Total Shareholder Return Amount Total Shareholder Return Amount Common stock shares issued (in shares) Common Stock, Shares, Issued Preferred stock, estimated make-whole payment estimate Preferred Stock, Liquidation Preference, Value Threshold consecutive trading days Debt Instrument, Convertible, Threshold Consecutive Trading Days Equity Awards Adjustments, Footnote Equity Awards Adjustments, Footnote [Text Block] Maximum borrowing capacity Line of Credit Facility, Maximum Borrowing Capacity Guarantees Guarantor Obligations [Line Items] Award vesting measurement, TSR period (in years) Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, TSR, Periods Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, TSR, Periods Insider Trading Policies and Procedures Adopted Insider Trading Policies and Procedures Adopted [Flag] Financing Arrangements Debt Instrument [Line Items] Named Executive Officers, Footnote Named Executive Officers, Footnote [Text Block] Europe Europe [Member] Common stock shares authorized (in shares) Common Stock, Shares Authorized Earnings before taxes measurement periods (in years) Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, Earnings Before Taxes Periods Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, Earnings Before Taxes Periods Consolidation, Eliminations Consolidation, Eliminations [Member] Cash Cash [Member] Weighted average diluted shares outstanding (in shares) Weighted Average Number of Shares Outstanding, Diluted Accrued liabilities Accrued Liabilities [Member] Income Amounts Attributable to Parent, Disclosures [Abstract] Income Amounts Attributable to Parent, Disclosures [Abstract] MNPI Disclosure Timed for Compensation Value MNPI Disclosure Timed for Compensation Value [Flag] Long-Term Debt, Type [Axis] Long-Term Debt, Type [Axis] Total shareholdersâ€™ equity Equity, Attributable to Parent Proceeds from issuance of 2029 Notes, net of issuance costs Proceeds from Issuance of Debt Related Party Related Party [Member] Mark E. Fields [Member] Mark E. Fields Litigation Case [Axis] Litigation Case [Axis] Balance Sheet Location [Axis] Statement of Financial Position Location, Balance [Axis] Ownership share of equity method investees' OCI Other Comprehensive Income (Loss) Net of Tax Equity Method Investments Net of tax and reclassification adjustments amount of the entity's proportionate share of the change in accumulated other comprehensive income (loss) of its equity method investee after the date of acquisition. Mark E. Fields Trading Arrangement, Common Stock [Member] Mark E. Fields Trading Arrangement, Common Stock Capped call transaction related to 2029 Notes Repayments of Convertible Debt Fair Value, Measurements, Recurring Fair Value, Recurring [Member] Accounts receivable, net Accounts Receivable, after Allowance for Credit Loss, Current Conversion price (in dollars per share) Debt Instrument, Convertible, Conversion Price Options granted (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Grants in Period, Gross Entity's interest in partnership or joint venture (percent) Subsidiary, Ownership Percentage, Parent Revenues from External Customers and Long-Lived Assets [Line Items] Revenues from External Customers and Long-Lived Assets [Line Items] Guarantees Guarantees [Text Block] Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items] Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items] Pension Adjustments Prior Service Cost Pension Adjustments Prior Service Cost [Member] Document Fiscal Period Focus Document Fiscal Period Focus All Executive Categories All Executive Categories [Member] Stock options, RSUs performance-based award

units (in shares) Incremental Common Shares Attributable to Dilutive Effect of Share-Based Payment Arrangements Balance Sheet Location [Domain] Statement of Financial Position Location, Balance [Domain] Reserve for uncertain tax positions Effective Income Tax Rate Reconciliation, Tax Contingency, Other, Amount Changed Peer Group, Footnote Changed Peer Group, Footnote [Text Block] Distributions to NCI, net of contributions Noncontrolling Interest, Period Increase (Decrease) ASSETSÂ Assets [Abstract] Fair Value, by Balance Sheet Grouping [Table] Fair Value, by Balance Sheet Grouping [Table] Total OCI, net of tax OCI Other Comprehensive Income (Loss), Net of Tax Document Type Document Type Derivative Contract [Domain] Derivative Contract [Domain] Pension Benefits Adjustments, Footnote Pension Benefits Adjustments, Footnote [Text Block] Schedule of Operating Information and Assets by Reportable Segment Schedule of Segment Reporting Information, by Segment [Table Text Block] Total Shareholder Return Vs Peer Group Total Shareholder Return Vs Peer Group [Text Block] Purchases of marketable securities Payments to Acquire Marketable Securities Deferred compensation trusts Deferred Compensation Plan Assets Schedule of Contract Assets and Liabilities Contract with Customer, Contract Asset, Contract Liability, and Receivable [Table Text Block] Total Shareholders' Equity Parent [Member] Number of retaining walls Loss Contingency, Retaining Walls, Number Loss Contingency, Retaining Walls, Number Maximum Maximum [Member] Equity Valuation Assumption Difference, Footnote Equity Valuation Assumption Difference, Footnote [Text Block] Committed Line of Credit Committed Credit Line [Member] Represents a credit line that legally binds the lender to provide funds. CPS Convertible Preferred Stock [Member] Antidilutive Securities [Axis] Antidilutive Securities [Axis] Accounts payable ($319 and $285 related to VIEs) Accounts payable Accounts Payable, Current Debt Instrument, Convertible Terms Of Conversion [Domain] Debt Instrument, Convertible Terms Of Conversion [Domain] Debt Instrument, Convertible Terms Of Conversion [Domain] Current Fiscal Year End Date Current Fiscal Year End Date Noncurrent assets NONCURRENT ASSETS, VIEs Assets, Noncurrent [Abstract] Statistical Measurement [Axis] Statistical Measurement [Axis] Diluted effect: Weighted Average Number of Shares Outstanding, Diluted, Adjustment [Abstract] PEO Name PEO Name Non-Rule 10b5-1 Arrangement Terminated Non-Rule 10b5-1 Arrangement Terminated [Flag] Earnings before taxes Earnings before taxes Income (Loss) from Continuing Operations before Income Taxes, Noncontrolling Interest Guarantees [Abstract] Guarantees [Abstract] Non-PEO NEO Average Total Compensation Amount Non-PEO NEO Average Total Compensation Amount Award Type [Domain] Award Type [Domain] Percent of earnings before taxes Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, Percent of Earnings Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, Percent of Earnings Name Outstanding Recovery, Individual Name LAX Automated People Mover Project LAX Automated People Mover project [Member] LAX Automated People Mover project Stock-based plan activity (in shares) Shares Issued, Shares, Share-Based Payment Arrangement, after Forfeiture Compensation Actually Paid vs. Company Selected Measure Compensation Actually Paid vs. Company Selected Measure [Text Block] Deferred taxes Deferred Income Tax Assets, Net Non-PEO NEO Non-PEO NEO [Member] Title of Individual [Axis] Title and Position [Axis] Trading securities Debt Securities, Trading APIC Additional Paid-in Capital [Member] Other Other [Member] Other [Member] Award Timing Predetermined Award Timing Predetermined [Flag] Accounts and notes receivable, net Accounts And Notes Receivable Net Current [Member] Primary financial statement caption encompassing current net accounts and notes receivable. Gain on sale Gain on Sale of Investments Subsequent Event Type [Domain] Subsequent Event Type [Domain] Class of Stock [Line Items] Class of Stock [Line Items] Investment, Name [Axis] Investment, Name [Axis] Other adjustments Effective Income Tax Rate Reconciliation, Other Adjustments, Amount Recent Accounting Pronouncements New Accounting Pronouncements, Policy [Policy Text Block] Class of Stock [Axis] Class of Stock [Axis] Diluted EPS available to Fluor common stockholders (in dollars per share) Earnings Per Share, Diluted Other Other Comprehensive Income, Other, Net of Tax Title of Individual [Domain] Title and Position [Domain] AMECO AMECO [Member] AMECO [Member] Name Measure Name Entity Interactive Data Current Entity Interactive Data Current Performance Guarantee Performance Guarantee [Member] Restatement does not require Recovery Restatement Does Not Require Recovery [Text Block] Expected tax refund Income Tax Paid, Federal, after Refund Received Operating Activities [Axis] Operating Activities [Axis] Ownership [Axis] Ownership [Axis] Pending litigation Pending Litigation [Member] Foreign currency gain (loss) Gain (Loss), Foreign Currency Transaction, before Tax Schedule of Assets and Liabilities Measured at Fair Value on a Recurring Basis Schedule of Fair Value, Assets and Liabilities Measured on Recurring Basis [Table Text Block] Statement of Financial Position [Abstract] Statement of Financial Position [Abstract] Stock-based compensation Share-Based Payment Arrangement, Noncash Expense Schedule of Share-based Payment Arrangement Activity Share-Based Payment Arrangement, Activity [Table Text Block] Derivative liabilities Derivative Liability, Fair Value, Gross Liability Including Not Subject to Master Netting Arrangement Loss on sale Loss on Sale of Investments Net earnings (loss) Net earnings Net Income (Loss), Including Portion Attributable to Noncontrolling Interest Guarantor Obligations, Nature [Domain] Guarantor Obligations, Nature [Domain] Less: Make-whole payment on conversion of CPS Preferred Stock Redemption Premium Income tax expense Total income tax expense Income Tax Expense (Benefit) Debt instrument, interest rate, stated percentage Debt Instrument, Interest Rate, Stated Percentage Corporate Segment Reporting, Reconciling Item, Corporate Nonsegment [Member] SUPPLEMENTAL INFORMATION: Supplemental Cash Flow Information [Abstract] Net earnings available to Fluor common stockholders, diluted Net Income (Loss) Available to Common Stockholders, Diluted Statement of Comprehensive Income [Abstract] Statement of Comprehensive Income [Abstract] Effective tax rate, continuing operations (as a percent) Effective Income Tax Rate Reconciliation, Percent Investing cash flow Net Cash Provided by (Used in) Investing Activities Operating profit Total segment profit Operating Income (Loss) Interest expense Interest Expense, Operating and Nonoperating Valuation allowance, net Effective Income Tax Rate Reconciliation, Change in Deferred Tax Assets Valuation Allowance, Amount Total liabilities and equity Liabilities and Equity Less: Dividends on CPS Dividends Rule 10b5-1 Arrangement Terminated Rule 10b5-1 Arrangement Terminated [Flag] All Adjustments to Compensation All Adjustments to Compensation [Member] Fair Value Hierarchy and NAV [Axis] Fair Value Hierarchy and NAV [Axis] Accrued salaries, wages and benefits ($25 related to VIEs in both periods) Accrued salaries, wages and benefits Employee-related Liabilities, Current Estimated performance guarantees outstanding Guarantor Obligations, Maximum Exposure, Undiscounted Commitments and Contingencies Disclosure [Abstract] Commitments and Contingencies Disclosure [Abstract] Interest income (expense), net Interest Income (Expense), Nonoperating Interest income Investment Income, Interest Underlying Security Market Price Change Underlying Security Market Price Change, Percent Organization Consolidation And Presentation Of Financial Statements [Table] Organization Consolidation And Presentation Of Financial Statements [Table] Organization Consolidation And Presentation Of Financial Statements Individual: Individual [Axis] Commodity Commodity Contract [Member] AOCI AOCI Attributable to Parent [Member] Remaining performance obligation, period (in years) Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Period Notes receivable, including noncurrent portion Notes Receivable, Fair Value Disclosure Long-Term Debt, Type [Domain] Long-Term Debt, Type [Domain] Entity Address, State or Province Entity Address, State or Province Statement Statement [Line Items] Erroneous Compensation Analysis Erroneous Compensation Analysis [Text Block] Investments loss position in other accrued liabilities Accounts Payable, Other Award vesting measurement, percent of TSR Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, Percent of TSR Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, Percent of TSR Compensation Actually Paid vs. Total Shareholder Return Compensation Actually Paid vs. Total Shareholder Return [Text Block] Financial Instruments [Domain] Financial Instruments [Domain] Stock price trigger (in dollar per share) Debt Instrument, Convertible, Stock Price Trigger Construction contract cost, subcontractor Construction Contractor, Contract Cost, Subject to Uncertainty, Amount LIABILITIES AND EQUITYÂ Liabilities and Equity [Abstract] Estimate of possible loss Loss Contingency, Estimate of Possible Loss Unamortized discount and deferred financing costs Debt Instrument, Unamortized Discount (Premium) and Debt Issuance Costs, Net Asia Pacific (includes Australia) Asia Pacific [Member] Marketable securities, current Debt Securities, Held-to-Maturity, Fair Value, Current Minimum Minimum [Member] Restatement Determination Date Restatement Determination Date Fair Value Estimate of Fair Value Measurement [Member] Adoption Date Trading Arrangement Adoption Date Pay vs Performance Disclosure Pay vs Performance Disclosure [Table] Erroneously Awarded Compensation Recovery Erroneously Awarded Compensation Recovery [Table] Variable interest entity information Variable Interest Entity [Line Items] Segments [Axis] Segments [Axis] Change in Fair Value as of Vesting Date of Prior Year Equity Awards Vested in Covered Year Change in Fair Value as of Vesting Date of Prior Year Equity Awards Vested in Covered Year [Member] Schedule of Disclosure of Compensation Arrangements by Share-based Payment Award Disclosure of Share-Based Compensation Arrangements by Share-Based Payment Award [Table Text Block] Derivative Instrument [Axis] Derivative Instrument [Axis] Total debt Long-Term Debt, Gross Exercise Price Award Exercise Price Mission Solutions Mission Solutions Segment [Member] Mission Solutions segment will primarily focus on federal agencies across the U.S. government and select international opportunities. These include, among others, the Department of Energy, the Department of Defense, the Federal Emergency Management Agency and intelligence agencies. The Mission Solutions segment includes the Radford and Warren projects which were previously reported in the Other segment. Earnings Per Share Earnings Per Share [Text Block] Arrangement Duration Trading Arrangement Duration Subsequent Event Subsequent Event [Member] Schedule of Variable Interest Entities [Table] Variable Interest Entity [Table] Dividends on CPS $16.25 per share) Dividends, Preferred Stock Shareholdersâ€™ equity Stockholders' Equity Attributable to Parent [Abstract] Equity, Attributable to Parent [Abstract] Granted, weighted average grant date fair value (in dollars per share) Weighted Average Grant Date Fair Value Per Share (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Grants in Period, Weighted Average Grant Date Fair Value Subsidiaries Subsidiaries [Member] Subsegments [Domain] Subsegments [Domain] Peer Group Issuers, Footnote Peer Group Issuers, Footnote [Text Block] Segments [Domain] Segments [Domain] Material Terms of Trading Arrangement Material Terms of Trading Arrangement [Text Block] All Individuals All Individuals [Member] Executives Executive Officer [Member] PEO PEO [Member] NuScale Nu Scale Power Llc [Member] Represents NuScale Power, LLC, a consolidated subsidiary which is managed as separate operating segment within a reporting segment. Income Tax Disclosure [Abstract] Income Tax Disclosure [Abstract] Debt Debt Instrument, Fair Value Disclosure Name Trading Arrangement, Individual Name Statement of Stockholders' Equity [Abstract] Statement of Stockholders' Equity [Abstract] Dividends on CPS (in dollars per share) Preferred Stock, Dividends Per Share, Declared 2023 Performance Award Plan VDI Plan 2022 [Member] VDI Plan 2022 Disposal Group Name [Axis] Disposal Group Name [Axis] Debt Instrument, Convertible Terms Of Conversion [Axis] Debt Instrument, Convertible Terms Of Conversion [Axis] Debt Instrument, Convertible Terms Of Conversion Stock delivered under capped call options Call Option [Member] Loss contingency, trial or alternative dispute resolution, number of referees apointed Loss Contingency, Trial or Alternative Dispute Resolution, Number of Referees Appointed Loss Contingency, Trial or Alternative Dispute Resolution, Number of Referees Appointed Awards Close in Time to MNPI Disclosures, Table Awards Close in Time to MNPI Disclosures [Table Text Block] Other Commitments [Domain] Other Commitments [Domain] Other Other Operating Segment [Member] 2028 Notes (4.250% Senior Notes) Senior Notes, 4.25 Percent, Due 15 September 2028 [Member] Senior Notes 4.25 Percent Due 15 September 2028 [Member] Number of shares retained after deconsolidation Deconsolidation, Revaluation of Retained Investment, Number of Shares Retained Deconsolidation, Revaluation of Retained Investment, Number of Shares Retained Energy Solutions Energy Solutions Segment [Member] Energy Solutions segment will focus on energy transition, chemicals, LNG, and traditional oil and gas markets. The segment will pursue new opportunities emerging in the energy transition markets including carbon capture, green chemicals, hydrogen, biofuels and other low carbon energy sources. The segment will also continue to provide EPC services for the oil, gas and petrochemical industries Prior Year End Fair Value of Equity Awards Granted in Any Prior Year that Fail to Meet Applicable Vesting Conditions During Covered Year Prior Year End Fair Value of Equity Awards Granted in Any Prior Year that Fail to Meet Applicable Vesting Conditions During Covered Year [Member] Related Party, Type [Domain] Related and Nonrelated Parties [Domain] Cash and cash equivalents Cash and Cash Equivalents, Fair Value Disclosure Aggregate Erroneous Compensation Amount Aggregate Erroneous Compensation Amount Local Phone Number Local Phone Number Aggregate Erroneous Compensation Not Yet Determined Aggregate Erroneous Compensation Not Yet Determined [Text Block] Performance guarantee obligation not material Guarantor Obligations, Current Carrying Value Investments in partnerships and joint ventures Payments to Acquire Interest in Subsidiaries and Affiliates Deferred taxes Deferred Income Tax Liabilities, Net PEO Total Compensation Amount PEO Total Compensation Amount Preferred stock, convertible, conversion rate (in shares) Preferred Stock, Convertible, Conversion Ratio Income Statement Location [Axis] Statement of Income Location, Balance [Axis] Contingencies and Commitments Commitments and Contingencies Disclosure [Text Block] Debt Disclosure [Abstract] Debt Disclosure [Abstract] Common Stock Common Stock [Member] Measure: Measure [Axis] Stock-based plan activity Shares Issued, Value, Share-Based Payment Arrangement, after Forfeiture Share price (in dollars per share) Share Price Forgone Recovery due to Expense of Enforcement, Amount Forgone Recovery due to Expense of Enforcement, Amount Lines of Credit Line of Credit [Member] Entity Emerging Growth Company Entity Emerging Growth Company Loss contingency, panel referred damages awarded from other party, value Loss Contingency, Panel Referred Damages Awarded from Other Party, Value Loss Contingency, Panel Referred Damages Awarded from Other Party, Value Segment Reporting [Abstract] Segment Reporting [Abstract] Information about contract liabilities: Information About Contract Liabilities [Abstract] Information About Contract Liabilities Entity Central Index Key Entity Central Index Key Damages sought Loss Contingency, Damages Sought, Value General and Administrative Expense General and Administrative Expense [Member] Equity Method Investments and Joint Ventures [Abstract] Non-GAAP Measure Description Non-GAAP Measure Description [Text Block] Non-PEO NEO Average Compensation Actually Paid Amount Non-PEO NEO Average Compensation Actually Paid Amount Employees Employees [Member] Employees Convertible Preferred Stock Equity [Text Block] Award Timing, How MNPI Considered Award Timing, How MNPI Considered [Text Block] Equity Component [Domain] Equity Component [Domain] Financial Instrument [Axis] Financial Instrument [Axis] Operating Information by Segment and Geographic Area Segment Reporting Disclosure [Text Block] CPS (in shares) Incremental Common Shares Attributable to Dilutive Effect of Conversion of Preferred Stock Additional 402(v) Disclosure Additional 402(v) Disclosure [Text Block] Recent Accounting Pronouncements Accounting Standards Update and Change in Accounting Principle [Text Block] Entity Shell Company Entity Shell Company Measurement Basis [Axis] Measurement Basis [Axis] Organization Consolidation And Presentation Of Financial Statements [Line Items] Organization Consolidation And Presentation Of Financial Statements [Line Items] Organization Consolidation And Presentation Of Financial Statements Entity Incorporation, State or Country Code Entity Incorporation, State or Country Code Title Trading Arrangement, Individual Title Guarantor Obligations, Nature [Axis] Guarantor Obligations, Nature [Axis] Number of project Number Of Project Number Of Project Consolidated Entities [Axis] Consolidated Entities [Axis] Statement [Table] Statement [Table] Measurement Frequency [Domain] Measurement Frequency [Domain] Investments Other Long-Term Investments Less: Comprehensive income (loss) attributable to NCI Comprehensive Income (Loss), Net of Tax, Attributable to Noncontrolling Interest Consolidation Items [Domain] Consolidation Items [Domain] City Area Code City Area Code Current liabilities CURRENT LIABILITIES, VIEs Liabilities, Current [Abstract] Make-whole payment on conversion of CPS Payments for Repurchase of Convertible Preferred Stock Cash paid for interest Interest Paid, Excluding Capitalized Interest, Operating Activities Disposal Group Classification [Domain] Disposal Group Classification [Domain] Insider Trading Policies and Procedures Not Adopted Insider Trading Policies and Procedures Not Adopted [Text Block] Level 1 Fair Value, Inputs, Level 1 [Member] Foreign currency translation adjustment Other Comprehensive Income (Loss), Foreign Currency Transaction and Translation Adjustment, Net of Tax Number of measurement periods Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, Number of Periods Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, Number of Periods Total current assets Assets, Current Statement of Cash Flows [Abstract] Statement of Cash Flows [Abstract] Middle East and Africa Middle East And Africa [Member] Represents information in the aggregate pertaining to the region of Middle East and the continent of Africa. Preferred Stock Preferred Stock [Member] Schedule of Long-term Debt Instruments [Table] Schedule of Long-Term Debt Instruments [Table] Long-term debt Long-Term Debt, Excluding Current Maturities Schedule of Segment Reporting Information, by Segment [Table] Schedule of Segment Reporting Information, by Segment [Table] Other Commitments [Axis] Other Commitments [Axis] Subsequent Event Type [Axis] Subsequent Event Type [Axis] Income Taxes Income Tax Disclosure [Text Block] Earnings Per Share [Abstract] Earnings Per Share [Abstract] Equity [Abstract] Less: Net earnings (loss) attributable to NCI Income (Loss) from Continuing Operations, Net of Tax, Attributable to Noncontrolling Interest Retained earnings Retained Earnings (Accumulated Deficit) Class of Stock [Domain] Class of Stock [Domain] Schedule of Debt Schedule of Debt [Table Text Block] G&A General and Administrative Expense Deferred taxes Deferred Income Taxes and Tax Credits Organization, Consolidation and Presentation of Financial Statements [Abstract] Organization, Consolidation and Presentation of Financial Statements [Abstract] Aggregate Available Trading Arrangement, Securities Aggregate Available Amount Equity Awards Adjustments Equity Awards Adjustments [Member] Financing cash flow Net Cash Provided by (Used in) Financing Activities Underlying Securities Award Underlying Securities Amount Performance-based awards for non-Section 16 officers Performance Shares [Member] Stock options, RSUs and performance-based award units All Other Classes of Stock [Member] All Other Classes of Stock Credit Facility [Axis] Credit Facility [Axis] Weapons Facility Project Weapons Facility Project [Member] Weapons Facility Project Contract assets Contract Assets [Abstract] Contract Assets Amendment Flag Amendment Flag Carrying Value Reported Value Measurement [Member] Noncontrolling interest Effective Income Tax Rate Reconciliation, Noncontrolling Interest Income (Loss), Amount Entity Registrant Name Entity Registrant Name (Gain) loss on sales

of assets Gain (Loss) on Disposition of Property Plant Equipment Adjustment to Non-PEO NEO Compensation Footnote Adjustment to Non-PEO NEO Compensation Footnote [Text Block] Stock Appreciation Rights (SARs) Stock Appreciation Rights (SARs) [Member] Depreciation and amortization Depreciation, Depletion and Amortization Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Table] Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Table] Gross profit Gross Profit Fair Value as of Grant Date Award Grant Date Fair Value Foreign tax impacts Effective Income Tax Rate Reconciliation, Foreign Income Tax Rate Differential, Amount Level 2 Fair Value, Inputs, Level 2 [Member] Debt and Letters of Credit Debt Disclosure [Text Block] Fair Value Hierarchy and NAV [Domain] Fair Value Hierarchy and NAV [Domain] NuScale warrants NuScale Warrants [Member] NuScale Warrants Equity Equity, Including Portion Attributable to Noncontrolling Interest [Abstract] Geographical [Domain] Geographical [Domain] Recovery of Erroneously Awarded Compensation Disclosure [Line Items] Claim revenue for costs Contracts Receivable, Claims and Uncertain Amounts Entity Address, Postal Zip Code Entity Address, Postal Zip Code Distributions paid to NCI Payments of Ordinary Dividends, Noncontrolling Interest Restatement Determination Date: Restatement Determination Date [Axis] Title of 12(b) Security Title of 12(b) Security Disposal Group, Not Discontinued Operations Disposal Group, Not Discontinued Operations [Member] Common stock â€" authorized 375,000,000 shares ($0.01 par value); issued and outstanding â€" 171,326,177 and 170,405,512 shares in 2024 and 2023, respectively Common Stock, Value, Issued Share-based Payment Arrangement [Abstract] Share-Based Payment Arrangement [Abstract] Central and South America Central And South America [Member] Represents information in the aggregate pertaining to the region of Central America and the continent of South America. Cash and cash equivalents ($518 and $491 related to VIEs) Cash and cash equivalents Cash and Cash Equivalents, at Carrying Value Expense from embedded foreign currency derivatives Charges From Write-Off of Embedded Foreign Currency Derivatives Charges From Write-Off of Embedded Foreign Currency Derivatives Litigation Status [Axis] Litigation Status [Axis] Other Payments for (Proceeds from) Other Investing Activities Year-over-Year Change in Fair Value of Equity Awards Granted in Prior Years That are Outstanding and Unvested Year-over-Year Change in Fair Value of Equity Awards Granted in Prior Years That are Outstanding and Unvested [Member] Threshold trading days Debt Instrument, Convertible, Threshold Trading Days FINANCING CASH FLOW Net Cash Provided by (Used in) Financing Activities [Abstract] Year-end Fair Value of Equity Awards Granted in Covered Year that are Outstanding and Unvested Year-end Fair Value of Equity Awards Granted in Covered Year that are Outstanding and Unvested [Member] State and local income taxes, net of federal income tax effects Effective Income Tax Rate Reconciliation, State and Local Income Taxes, Amount Variable Interest Entity, Not Primary Beneficiary Variable Interest Entity, Not Primary Beneficiary [Member] Cash and Cash Equivalents [Domain] Cash and Cash Equivalents [Domain] Fair Value Measurement [Domain] Fair Value Measurement [Domain] Borrowings under credit facility Line of Credit Facility, Fair Value of Amount Outstanding Santos Ltd Claim 1 Santos Ltd Claim 1 [Member] Santos Ltd Claim 1 Basic EPS available to Fluor common stockholders (in dollars per share) Earnings Per Share, Basic Adjustment To PEO Compensation, Footnote Adjustment To PEO Compensation, Footnote [Text Block] Award Timing MNPI Disclosure Award Timing MNPI Disclosure [Text Block] Expiration period (in years) Share-Based Compensation Arrangement by Share-Based Payment Award, Expiration Period Ownership [Domain] Ownership [Domain] Upstream Project Upstream Project [Member] Upstream Project Aggregate Pension Adjustments Service Cost Aggregate Pension Adjustments Service Cost [Member] Proceeds from NuScale share issuance (net of issuance fees) Proceeds from Debt, Net of Issuance Costs Net earnings available to Fluor common stockholders, basic Net Income (Loss) Available to Common Stockholders, Basic Compensation Actually Paid vs. Other Measure Compensation Actually Paid vs. Other Measure [Text Block] Schedule of Stock by Class [Table] Stock, Class of Stock [Table] Total current liabilities Liabilities, Current Vesting Date Fair Value of Equity Awards Granted and Vested in Covered Year Vesting Date Fair Value of Equity Awards Granted and Vested in Covered Year [Member] Total assets Total assets Assets Cost of revenue Cost of Goods and Services Sold Long-term line of credit Long-Term Line of Credit Granted (in shares) Performance-based Award Units Granted (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Grants in Period Capital expenditures Payments to Acquire Property, Plant, and Equipment Forgone Recovery due to Violation of Home Country Law, Amount Forgone Recovery due to Violation of Home Country Law, Amount Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Commitments and contingencies Commitments and Contingencies Schedule of Effective Income Tax Rate Schedule of Effective Income Tax Rate Reconciliation [Table Text Block] Termination Date Trading Arrangement Termination Date Fair value of assets and liabilities measured on recurring basis Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items] Operating Activities [Domain] Operating Activities [Domain] Revenue Total revenue Revenues Fluor Corporation Fluor Corporation [Member] Fluor Corporation Stock-Based Compensation Share-Based Payment Arrangement [Text Block] Effect of forecast revision on estimated project cost (in dollars per share) Change In Forecast Estimate Increase Decrease In Project Cost Per Diluted Share Represents the increase (decrease) in estimated petrochemical project cost based on forecast revisions, in dollars per diluted share. Dividends paid on CPS Payments of Ordinary Dividends, Preferred Stock and Preference Stock Entity Address, City or Town Entity Address, City or Town Debt Instrument [Axis] Debt Instrument [Axis] Net earnings attributable to Fluor Net earnings attributable to Fluor Net Income (Loss) Attributable to Parent Trading Arrangement: Trading Arrangement [Axis] Schedule of Carrying Values and Estimated Fair Values of Financial Instruments Not Required to be Measured at Fair Value Fair Value, by Balance Sheet Grouping [Table Text Block] Conversion of CPS to common stock (including make-whole payment) Stock Issued During Period, Value, Conversion of Convertible Securities Options granted weighted-average exercise price, per share (in dollars per share) Share-Based Compensation Arrangements by Share-Based Payment Award, Options, Grants in Period, Weighted Average Exercise Price Pay vs Performance Disclosure, Table Pay vs Performance [Table Text Block] Loss Contingencies [Table] Loss Contingencies [Table] Current borrowing capacity Line of Credit Facility, Current Borrowing Capacity Debt Conversion Terms One Debt Conversion Terms One [Member] Debt Conversion Terms One Equity Awards Adjustments, Excluding Value Reported in Compensation Table Equity Awards Adjustments, Excluding Value Reported in the Compensation Table [Member] Dividends or Other Earnings Paid on Equity Awards not Otherwise Reflected in Total Compensation for Covered Year Dividends or Other Earnings Paid on Equity Awards not Otherwise Reflected in Total Compensation for Covered Year [Member] Entity File Number Entity File Number Cash and Cash Equivalents [Axis] Cash and Cash Equivalents [Axis] Contract Assets and Liabilities Remaining Unsatisfied Performance Obligations Revenue from Contract with Customer [Text Block] Consolidated Entities [Domain] Consolidated Entities [Domain] Document Fiscal Year Focus Document Fiscal Year Focus NCI Noncontrolling Interest [Member] Income Statement [Abstract] Income Statement [Abstract] Entity Address, Address Line One Entity Address, Address Line One Debt Instrument, Name [Domain] Debt Instrument, Name [Domain] Effect of exchange rate changes on cash Effect of Exchange Rate on Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Continuing Operations Other accrued liabilities ($73 related to VIEs in both periods) Other accrued liabilities Other Accrued Liabilities, Current Name Forgone Recovery, Individual Name Document Period End Date Document Period End Date Capital contributions by NCI Proceeds from Noncontrolling Interests Other Other Noncash Income (Expense) Award Timing MNPI Considered Award Timing MNPI Considered [Flag] Earnings from equity method investments, net of distributions Income (Loss) from Equity Method Investments, Net of Dividends or Distributions Insider Trading Arrangements [Line Items] Santos Ltd Santos Ltd [Member] Santos Ltd Unbilled receivables - reimbursable contracts Contract with Customer, Asset, after Allowance for Credit Loss Outstanding Aggregate Erroneous Compensation Amount Outstanding Aggregate Erroneous Compensation Amount Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Fair Value, Balance Sheet Grouping, Financial Statement Captions [Line Items] Gain from deconsolidation Deconsolidation, Gain (Loss), Amount PEO Actually Paid Compensation Amount PEO Actually Paid Compensation Amount Revenue recognized that was included in contract liabilities as of January 1 Contract with Customer, Liability, Revenue Recognized Adjustment to Compensation: Adjustment to Compensation [Axis] Earnings (loss) attributable to NCI Net Income (Loss) Attributable to Noncontrolling Interest Foreign currency Foreign Exchange Contract [Member] Accounts receivable, net ($152 and $135 related to VIEs) Accounts receivable, net Accounts and Financing Receivable, after Allowance for Credit Loss, Current Document Transition Report Document Transition Report Document Quarterly Report Document Quarterly Report Litigation Case [Domain] Litigation Case [Domain] Fair Value, Recurring and Nonrecurring [Table] Fair Value, Recurring and Nonrecurring [Table] AOCI Accumulated Other Comprehensive Income (Loss), Net of Tax Entity Current Reporting Status Entity Current Reporting Status Retained Earnings Retained Earnings [Member] Pension Adjustments Service Cost Pension Adjustments Service Cost [Member] Litigation Status [Domain] Litigation Status [Domain] Uncommitted Line of Credit Uncommitted Credit Line [Member] Uncommitted Credit Line [Member] Related Party, Type [Axis] Related and Nonrelated Parties [Axis] Weighted average common shares outstanding (shares) Weighted Average Number of Shares Outstanding, Basic Stock Price or TSR Estimation Method Stock Price or TSR Estimation Method [Text Block] Proceeds from sales of assets Proceeds from Sale of Productive Assets Schedule of Revenues from External Customers and Long-Lived Assets [Table] Schedule of Revenues from External Customers and Long-Lived Assets [Table] Total equity Balance, beginning of year Balance, end of year Equity, Including Portion Attributable to Noncontrolling Interest Restricted stock units Restricted Stock Units (RSUs) [Member] North America North America [Member] Increase (Decrease) in Shareholders' Equity Increase (Decrease) in Stockholders' Equity [Roll Forward] Executive Category: Executive Category [Axis] SGI awards SGI Awards [Member] SGI Awards Name Awards Close in Time to MNPI Disclosures, Individual Name Entity Filer Category Entity Filer Category Balance, beginning of year (in shares) Balance, end of year (in shares) Shares, Issued Expected timing of satisfaction, period Revenue, Remaining Performance Obligation, Amount Income Statement Location [Domain] Statement of Income Location, Balance [Domain] Net (liability) assets Net Assets Convertible debt (in shares) Incremental Common Shares Attributable to Dilutive Effect of Conversion of Debt Securities Loss Contingencies [Line Items] Loss Contingencies [Line Items] Company Selected Measure Name Company Selected Measure Name EX-101.PRE 10 flr-20240930_pre.xml XBRL TAXONOMY EXTENSION PRESENTATION LINKBASE DOCUMENT XML 12 R1.htm IDEA: XBRL DOCUMENT v3.24.3 Cover - shares 9 Months Ended Sep. 30, 2024 Oct. 31, 2024 Cover [Abstract] Â Â Document Type 10-Q Â Document Quarterly Report true Â Document Period End Date Sep. 30, 2024 Â Document Transition Report false Â Entity File Number 1-16129 Â Entity Registrant Name FLUOR CORPORATION Â Entity Incorporation, State or Country Code DE Â Entity Tax Identification Number 33-0927079 Â Entity Address, Address Line One 6700 Las Colinas Boulevard Â Entity Address, City or Town Irving, Â Entity Address, State or Province TX Â Entity Address, Postal Zip Code 75039 Â City Area Code 469 Â Local Phone Number 398-7000 Â Title of 12(b) Security Common Stock, $.01 par value per share Â Trading Symbol FLR Â Security Exchange Name NYSE Â Entity Current Reporting Status Yes Â Entity Interactive Data Current Yes Â Entity Filer Category Large Accelerated Filer Â Entity Small Business false Â Entity Emerging Growth Company false Â Entity Shell Company false Â Entity Common Stock, Shares Outstanding Â 171,515,867 Entity Central Index Key 0001124198 Â Amendment Flag false Â Current Fiscal Year End Date --12-31 Â Document Fiscal Year Focus 2024 Â Document Fiscal Period Focus Q3 Â X - DefinitionBoolean flag that is true when the XBRL content amends previously-filed or accepted submission. + ReferencesNo definition available. + Details Name: dei_AmendmentFlag Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionArea code of city + ReferencesNo definition available. + Details Name: dei_CityAreaCode Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionCover page. + ReferencesNo definition available. + Details Name: dei_CoverAbstract Namespace Prefix: dei_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionEnd date of current fiscal year in the format --MM-DD. + ReferencesNo definition available. + Details Name: dei_CurrentFiscalYearEndDate Namespace Prefix: dei_ Data Type: xbrli:gMonthDayItemType Balance Type: na Period Type: duration X - DefinitionFiscal period values are FY, Q1, Q2, and Q3. 1st, 2nd and 3rd quarter 10-Q or 10-QT statements have value Q1, Q2, and Q3 respectively, with 10-K, 10-KT or other fiscal year statements having FY. + ReferencesNo definition available. + Details Name: dei_DocumentFiscalPeriodFocus Namespace Prefix: dei_ Data Type: dei:fiscalPeriodItemType Balance Type: na Period Type: duration X - DefinitionThis is focus fiscal year of the document report in YYYY format. For a 2006 annual report, which may also provide financial information from prior periods, fiscal 2006 should be given as the fiscal year focus. Example: 2006. + ReferencesNo definition available. + Details Name: dei_DocumentFiscalYearFocus Namespace Prefix: dei_ Data Type: xbrli:gYearItemType Balance Type: na Period Type: duration X - DefinitionFor the EDGAR submission types of Form 8-K: the date of the report, the date of the earliest event reported; for the EDGAR submission types of Form N-1A: the filing date; for all other submission types: the end of the reporting or transition period. The format of the date is YYYY-MM-DD. + ReferencesNo definition available. + Details Name: dei_DocumentPeriodEndDate Namespace Prefix: dei_ Data Type: xbrli:dateItemType Balance Type: na Period Type: duration X - DefinitionBoolean flag that is true only for a form used as an quarterly report. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Form 10-Q -Number 240 -Section 308 -Subsection a + Details Name: dei_DocumentQuarterlyReport Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionBoolean flag that is true only for a form used as a transition report. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Forms 10-K, 10-Q, 20-F -Number 240 -Section 13 -Subsection a-1 + Details Name: dei_DocumentTransitionReport Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionThe type of document being provided (such as 10-K, 10-Q, 485BPOS, etc). The document type is limited to the same value as the supporting SEC submission type, or the word 'Other'. + ReferencesNo definition available. + Details Name: dei_DocumentType Namespace Prefix: dei_ Data Type: dei:submissionTypeItemType Balance Type: na Period Type: duration X - DefinitionAddress Line 1 such as Attn, Building Name, Street Name + ReferencesNo definition available. + Details Name: dei_EntityAddressAddressLine1 Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionName of the City or Town + ReferencesNo definition available. + Details Name: dei_EntityAddressCityOrTown Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionCode for the postal or zip code + ReferencesNo definition available. + Details Name: dei_EntityAddressPostalZipCode Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionName of the state or province. + ReferencesNo definition available. + Details Name: dei_EntityAddressStateOrProvince Namespace Prefix: dei_ Data Type: dei:stateOrProvinceItemType Balance Type: na Period Type: duration X - DefinitionA unique 10-digit SEC-issued value to identify entities that have filed disclosures with the SEC. It is commonly abbreviated as CIK. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityCentralIndexKey Namespace Prefix: dei_ Data Type: dei:centralIndexKeyItemType Balance Type: na Period Type: duration X - DefinitionIndicate number of shares or other units outstanding of each of registrant's classes of capital or common stock or other ownership interests, if and as stated on cover of related periodic report. Where multiple classes or units exist define each class/interest by adding class of stock items such as Common Class A [Member], Common Class B [Member] or Partnership Interest [Member] onto the Instrument [Domain] of the Entity Listings, Instrument. + ReferencesNo definition available. + Details Name: dei_EntityCommonStockSharesOutstanding Namespace Prefix: dei_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionIndicate 'Yes' or 'No' whether registrants (1) have filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that registrants were required to file such reports), and (2) have been subject to such filing requirements for the past 90 days. This information should be based on the registrant's current or most recent filing containing the related disclosure. + ReferencesNo definition available. + Details Name: dei_EntityCurrentReportingStatus Namespace Prefix: dei_ Data Type: dei:yesNoItemType Balance Type: na Period Type: duration X - DefinitionIndicate if registrant meets the emerging growth company criteria. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityEmergingGrowthCompany Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionCommission file number. The field allows up to 17 characters. The prefix may contain 1-3 digits, the sequence number may contain 1-8 digits, the optional suffix may contain 1-4 characters, and the fields are separated with a hyphen. + ReferencesNo definition available. + Details Name: dei_EntityFileNumber Namespace Prefix: dei_ Data Type: dei:fileNumberItemType Balance Type: na Period Type: duration X - DefinitionIndicate whether the registrant is one of the following: Large Accelerated Filer, Accelerated Filer, Non-accelerated Filer. Definitions of these categories are stated in Rule 12b-2 of the Exchange Act. This information should be based on the registrant's current or most recent filing containing the related disclosure. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityFilerCategory Namespace Prefix: dei_ Data Type: dei:filerCategoryItemType Balance Type: na Period Type: duration X - DefinitionTwo-character EDGAR code representing the state or country of incorporation. + ReferencesNo definition available. + Details Name: dei_EntityIncorporationStateCountryCode Namespace Prefix: dei_ Data Type: dei:edgarStateCountryItemType Balance Type: na Period Type: duration X - DefinitionBoolean flag that is true when the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-T -Number 232 -Section 405 + Details Name:

dei_EntityInteractiveDataCurrent Namespace Prefix: dei_ Data Type: dei:yesNoItemType Balance Type: na Period Type: duration X - DefinitionThe exact name of the entity filing the report as specified in its charter, which is required by forms filed with the SEC. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityRegistrantName Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionBoolean flag that is true when the registrant is a shell company as defined in Rule 12b-2 of the Exchange Act. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityShellCompany Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionIndicates that the company is a Smaller Reporting Company (SRC). + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntitySmallBusiness Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionThe Tax Identification Number (TIN), also known as an Employer Identification Number (EIN), is a unique 9-digit value assigned by the IRS. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityTaxIdentificationNumber Namespace Prefix: dei_ Data Type: dei:employerIdItemType Balance Type: na Period Type: duration X - DefinitionLocal phone number for entity. + ReferencesNo definition available. + Details Name: dei_LocalPhoneNumber Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionTitle of a 12(b) registered security. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b + Details Name: dei_Security12bTitle Namespace Prefix: dei_ Data Type: dei:securityTitleItemType Balance Type: na Period Type: duration X - DefinitionName of the Exchange on which a security is registered. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection d1-1 + Details Name: dei_SecurityExchangeName Namespace Prefix: dei_ Data Type: dei:edgarExchangeCodeItemType Balance Type: na Period Type: duration X - DefinitionTrading symbol of an instrument as listed on an exchange. + ReferencesNo definition available. + Details Name: dei_TradingSymbol Namespace Prefix: dei_ Data Type: dei:tradingSymbolItemType Balance Type: na Period Type: duration XML 13 R2.htm IDEA: XBRL DOCUMENT v3.24.3 CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 30, 2024 Sep. 30, 2023 Sep. 30, 2024 Sep. 30, 2023 Income Statement [Abstract] Â Â Â Â Revenue $ 4,094 $ 3,963 $ 12,055 $ 11,654 Cost of revenue (4,006) (3,712) (11,689) (11,243) Gross profit 88 251 366 411 G&A (37) (56) (147) (177) Foreign currency gain (loss) (2) 23 58 (62) Operating profit 49 218 277 172 Interest expense (11) (14) (35) (47) Interest income 48 56 149 166 Earnings before taxes 86 260 391 291 Income tax expense (61) (79) (172) (172) Net earnings 25 181 219 119 Less: Net earnings (loss) attributable to NCI (29) (25) (63) (42) Net earnings attributable to Fluor 54 206 282 161 Less: Dividends on CPS 0 10 0 29 Less: Make-whole payment on conversion of CPS 0 27 0 27 Net earnings available to Fluor common stockholders, basic 54 169 282 105 Net earnings available to Fluor common stockholders, diluted $ 54 $ 169 $ 282 $ 105 Basic EPS available to Fluor common stockholders (in dollars per share) $ 0.32 $ 1.18 $ 1.65 $ 0.73 Diluted EPS available to Fluor common stockholders (in dollars per share) $ 0.31 $ 1.15 $ 1.63 $ 0.72 X - DefinitionThe aggregate costs related to goods produced and sold and services rendered by an entity during the reporting period. This excludes costs incurred during the reporting period related to financial services rendered and other revenue generating activities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(2)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(2)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 924 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 11.L) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479941/924-10-S99-1 + Details Name: us-gaap_CostOfGoodsAndServicesSold Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of paid and unpaid cash, stock, and paid-in-kind (PIK) dividends declared, for example, but not limited to, common and preferred stock. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 2 -SubTopic 405 -Topic 942 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477787/942-405-45-2 + Details Name: us-gaap_Dividends Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe amount of net income (loss) for the period per each share of common stock or unit outstanding during the reporting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 52 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-52Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-15Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-10Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(27)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-7 + Details Name: us-gaap_EarningsPerShareBasic Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionThe amount of net income (loss) for the period available to each share of common stock or common unit outstanding during the reporting period and to each share or unit that would have been outstanding assuming the issuance of common shares or units for all dilutive potential common shares or units outstanding during the reporting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 52 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-52Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-15Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(27)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-7 + Details Name: us-gaap_EarningsPerShareDiluted Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionAmount, before tax, of realized and unrealized gain (loss) from foreign currency transaction. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 20 -Name Accounting Standards Codification -Section 35 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482014/830-20-35-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481956/830-20-45-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481926/830-20-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481839/830-10-45-17 + Details Name: us-gaap_ForeignCurrencyTransactionGainLossBeforeTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe aggregate total of expenses of managing and administering the affairs of an entity, including affiliates of the reporting entity, which are not directly or indirectly associated with the manufacture, sale or creation of a product or product line. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(2)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1 + Details Name: us-gaap_GeneralAndAdministrativeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAggregate revenue less cost of goods and services sold or operating expenses directly attributable to the revenue generation activity. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 8: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 9: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -

URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 23: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31 + Details Name: us-gaap_GrossProfit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax of income (loss) from continuing operations attributable to the noncontrolling interest. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 19 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-19Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 45 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-15 + Details Name: us-gaap_IncomeLossFromContinuingOperationsAttributableToNoncontrollingEntity Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of income (loss) from continuing operations, including income (loss) from equity method investments, before deduction of income tax expense (benefit), and income (loss) attributable to noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 9: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 11: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax of income (loss) from continuing operations including portion attributable to the noncontrolling interest. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 19 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-19Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB 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https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 18: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) 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10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 27: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31 + Details Name: us-gaap_IncomeLossFromContinuingOperationsIncludingPortionAttributableToNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_IncomeStatementAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations. + ReferencesReference 1: 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Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 6.I.7) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479360/740-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-10Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Subparagraph (a) -SubTopic 20 -Topic 740 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482659/740-20-45-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(h)) -SubTopic 10 -Topic 235 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1 + Details Name: us-gaap_IncomeTaxExpenseBenefit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of interest expense classified as operating and nonoperating. Includes, but is not limited to, cost of borrowing accounted for as interest expense. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-24Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483013/835-20-50-1 + Details Name: us-gaap_InterestExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount before accretion (amortization) of purchase discount (premium) of interest income on nonoperating securities. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -

Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32 + Details Name: us-gaap_InvestmentIncomeInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe portion of profit or loss for the period, net of income taxes, which is attributable to the parent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher 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-SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 31: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 32: 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Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 37: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_NetIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount, after deduction of tax, noncontrolling interests, dividends on preferred stock and participating securities; of income (loss) available to common shareholders. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting 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-Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60B + Details Name: us-gaap_NetIncomeLossAvailableToCommonStockholdersBasic Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount, after deduction of tax, noncontrolling interests, dividends on preferred stock and participating securities, and addition from assumption of issuance of common shares for dilutive potential common shares; of income (loss) available to common shareholders. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 5 -Subparagraph (SAB Topic 6.B) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-5Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 16 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-16Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 40 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-40Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 40 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-40Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 40 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-40Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 40 -Subparagraph (b)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-40 + Details Name: us-gaap_NetIncomeLossAvailableToCommonStockholdersDiluted Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe net result for the period of deducting operating expenses from operating revenues. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: 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http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31 + Details Name: us-gaap_OperatingIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe excess of (1) fair value of the consideration transferred to the holders of the preferred stock over (2) the carrying amount of the preferred stock in the registrant's balance sheet, during the accounting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480408/260-10-S99-2 + Details Name: us-gaap_PreferredStockRedemptionPremium Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of revenue recognized from goods sold, services rendered, insurance premiums, or other activities that constitute an earning process. Includes, but is not limited to, investment and interest income before deduction of interest expense when recognized as a component of revenue, and sales and trading gain (loss). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards

Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_Revenues Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration XML 14 R3.htm IDEA: XBRL DOCUMENT v3.24.3 CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (LOSS) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 30, 2024 Sep. 30, 2023 Sep. 30, 2024 Sep. 30, 2023 Statement of Comprehensive Income [Abstract] Â Â Â Â Net earnings (loss) $ 25 $ 181 $ 219 $ 119 OCI, net of tax: Â Â Â Â Foreign currency translation adjustment 37 (25) (12) 40 Ownership share of equity method investees' OCI (6) 0 (11) (4) Other 0 (1) (5) 1 Total OCI, net of tax 31 (26) (28) 37 Comprehensive income 56 155 191 156 Less: Comprehensive income (loss) attributable to NCI (28) (22) (62) (39) Comprehensive income attributable to Fluor $ 84 $ 177 $ 253 $ 195 X - DefinitionNet of tax and reclassification adjustments amount of the entity's proportionate share of the change in accumulated other comprehensive income (loss) of its equity method investee after the date of acquisition. + ReferencesNo definition available. + Details Name: flr_OtherComprehensiveIncomeLossNetOfTaxEquityMethodInvestments Namespace Prefix: flr_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax of increase (decrease) in equity from transactions and other events and circumstances from net income and other comprehensive income, attributable to parent entity. Excludes changes in equity resulting from investments by owners and distributions to owners. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(26)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-5 + Details Name: us-gaap_ComprehensiveIncomeNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax of increase (decrease) in equity from transactions and other events and circumstances from net income (loss) and other comprehensive income (loss), attributable to noncontrolling interests. Excludes changes in equity resulting from investments by owners and distributions to owners. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 20 -SubTopic 10 -Topic 810 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-20Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 45 -Paragraph 21 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-21Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 9: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 55 -Paragraph 4K -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4K + Details Name: us-gaap_ComprehensiveIncomeNetOfTaxAttributableToNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount after tax of increase (decrease) in equity from transactions and other events and circumstances from net income and other comprehensive income. Excludes changes in equity resulting from investments by owners and distributions to owners. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 19 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-19Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 55 -Paragraph 4K -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4K + Details Name: us-gaap_ComprehensiveIncomeNetOfTaxIncludingPortionAttributableToNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax and reclassification adjustments of gain (loss) on foreign currency translation adjustments, foreign currency transactions designated and effective as economic hedges of a net investment in a foreign entity and intra-entity foreign currency transactions that are of a long-term-investment nature. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 10A -Subparagraph (a) -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-10AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1 + Details Name: us-gaap_OtherComprehensiveIncomeLossForeignCurrencyTransactionAndTranslationAdjustmentNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax and reclassification adjustments of other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI 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http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 55 -Paragraph 15 -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482739/220-10-55-15Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1A + Details Name: us-gaap_OtherComprehensiveIncomeLossNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_OtherComprehensiveIncomeLossNetOfTaxPeriodIncreaseDecreaseAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of increase (decrease) in other comprehensive income, after tax, from changes classified as other. + ReferencesNo definition available. + Details Name: us-gaap_OtherComprehensiveIncomeOtherNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe consolidated profit or loss for the period, net of income taxes, including the portion attributable to the noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI 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http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479105/946-220-45-7Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(1)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 19 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-19Reference 18: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher

FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 31: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4J -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4JReference 32: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4K -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4KReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 34: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-2Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1AReference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (c)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1A + Details Name: us-gaap_ProfitLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_StatementOfIncomeAndComprehensiveIncomeAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 15 R4.htm IDEA: XBRL DOCUMENT v3.24.3 CONDENSED CONSOLIDATED BALANCE SHEET - USD ($) $ in Millions Sep. 30, 2024 Dec. 31, 2023 Current assets Â Â Cash and cash equivalents ($518 and $491 related to VIEs) $ 2,912 $ 2,519 Marketable securities ($25 and $0 related to VIEs) 94 69 Accounts receivable, net ($152 and $135 related to VIEs) 1,049 1,137 Contract assets ($160 and $171 related to VIEs) 1,063 991 Other current assets ($48 and $50 related to VIEs) 147 347 Total current assets 5,265 5,063 Noncurrent assets Â Â PP&E, net ($52 and $41 related to VIEs) 504 458 Investments 612 614 Deferred taxes 38 51 Deferred compensation trusts 223 241 Goodwill 206 206 Other assets ($80 and $127 related to VIEs) 252 340 Total noncurrent assets 1,835 1,910 Total assets 7,100 6,973 Current liabilities Â Â Accounts payable ($319 and $285 related to VIEs) 1,195 1,214 Contract liabilities ($271 and $276 related to VIEs) 684 639 Accrued salaries, wages and benefits ($25 related to VIEs in both periods) 608 653 Other accrued liabilities ($73 related to VIEs in both periods) 495 657 Total current liabilities 2,982 3,163 Long-term debt 1,116 1,158 Deferred taxes 80 70 Other noncurrent liabilities ($82 and $20 related to VIEs) 581 530 Commitments and contingencies Shareholdersâ€™ equity Â Â Common stock â€“ authorized 375,000,000 shares ($0.01 par value); issued and outstanding â€“ 171,326,177 and 170,405,512 shares in 2024 and 2023, respectively 2 2 APIC 1,286 1,228 AOCI (298) (269) Retained earnings 1,261 979 Total shareholdersâ€™ equity 2,251 1,940 NCI 90 112 Total equity 2,341 2,052 Total liabilities and equity $ 7,100 $ 6,973 X - DefinitionAmount, after allowance for credit loss, of accounts and financing receivables, classified as current. Includes, but is not limited to, notes and loan receivable. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481990/310-10-45-2 + Details Name: us-gaap_AccountsNotesAndLoansReceivableNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionCarrying value as of the balance sheet date of liabilities incurred (and for which invoices have typically been received) and payable to vendors for goods and services received that are used in an entity's business. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(19)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10 + Details Name: us-gaap_AccountsPayableCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after tax, of accumulated increase (decrease) in equity from transaction and other event and circumstance from nonowner source. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14AReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-11Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (h)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)(a)(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(23)(a)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14 + Details Name: us-gaap_AccumulatedOtherComprehensiveIncomeLossNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionValue received from shareholders in common stock-related transactions that are in excess of par value or stated value and amounts received from other stock-related transactions. Includes only common stock transactions (excludes preferred stock transactions). May be called contributed capital, capital in excess of par, capital surplus, or paid-in capital. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_AdditionalPaidInCapitalCommonStock Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of asset recognized for present right to economic benefit. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 12: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 13: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-12Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(12)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(18)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 18: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 19: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting 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Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_Assets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of asset recognized for present right to economic benefit, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 10: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15:

http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7 + Details Name: us-gaap_AssetsCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_AssetsCurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionSum of the carrying amounts as of the balance sheet date of all assets that are expected to be realized in cash, sold or consumed after one year or beyond the normal operating cycle, if longer. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 8: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7 + Details Name: us-gaap_AssetsNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_AssetsNoncurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of currency on hand as well as demand deposits with banks or financial institutions. Includes other kinds of accounts that have the general characteristics of demand deposits. Also includes short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. Excludes cash and cash equivalents within disposal group and discontinued operation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-4 + Details Name: us-gaap_CashAndCashEquivalentsAtCarryingValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionRepresents the caption on the face of the balance sheet to indicate that the entity has entered into (1) purchase or supply arrangements that will require expending a portion of its resources to meet the terms thereof, and (2) is exposed to potential losses or, less frequently, gains, arising from (a) possible claims against a company's resources due to future performance under contract terms, and (b) possible losses or likely gains from uncertainties that will ultimately be resolved when one or more future events that are deemed likely to occur do occur or fail to occur. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1 + Details Name: us-gaap_CommitmentsAndContingencies Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAggregate par or stated value of issued nonredeemable common stock (or common stock redeemable solely at the option of the issuer). This item includes treasury stock repurchased by the entity. Note: elements for number of nonredeemable common shares, par value and other disclosure concepts are in another section within stockholders' equity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1 + Details Name: us-gaap_CommonStockValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after allowance for credit loss, of right to consideration in exchange for good or service transferred to customer when right is conditioned on something other than passage of time, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-3Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8 + Details Name: us-gaap_ContractWithCustomerAssetNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of obligation to transfer good or service to customer for which consideration has been received or is receivable, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-2 + Details Name: us-gaap_ContractWithCustomerLiabilityCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionCarrying amount as of the balance sheet date of assets held under deferred compensation agreements. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_DeferredCompensationPlanAssets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount, after allocation of valuation allowances and deferred tax liability, of deferred tax asset attributable to deductible differences and carryforwards, with jurisdictional netting. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482525/740-10-45-4Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482525/740-10-45-6 + Details Name: us-gaap_DeferredIncomeTaxAssetsNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount, after deferred tax asset, of deferred tax liability attributable to taxable differences with jurisdictional netting. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(15)(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482525/740-10-45-4Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482525/740-10-45-6 + Details Name: us-gaap_DeferredIncomeTaxLiabilitiesNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionTotal of the carrying values as of the balance sheet date of obligations incurred through that date and payable for obligations related to services received from employees, such as accrued salaries and bonuses, payroll taxes and fringe benefits. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_EmployeeRelatedLiabilitiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after accumulated impairment loss, of asset representing future economic benefit arising from other asset acquired in business combination or from joint venture formation or both, that is not individually identified and separately recognized. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482548/350-20-55-24Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482598/350-20-45-1Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 8: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(10)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_Goodwill Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of liabilities and equity items, including the portion of equity attributable to noncontrolling interests, if any. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(32)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LiabilitiesAndStockholdersEquity Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionTotal obligations incurred as part of normal operations that are expected to be paid during the following twelve months or within one business cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -

Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 8: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-5Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7Reference 21: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7 + Details Name: us-gaap_LiabilitiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_LiabilitiesCurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount, after deduction of unamortized premium (discount) and debt issuance cost, of long-term debt classified as noncurrent. Excludes lease obligation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LongTermDebtNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of investment in marketable security, classified as current. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_MarketableSecuritiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of equity (deficit) attributable to noncontrolling interest. Excludes temporary equity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(31)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 13: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_MinorityInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of expenses incurred but not yet paid classified as other, due within one year or the normal operating cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAccruedLiabilitiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of expenses incurred but not yet paid classified as other, due after one year or the normal operating cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAccruedLiabilitiesNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of current assets classified as other. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAssetsCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of noncurrent assets classified as other. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAssetsNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of long-term investments classified as other. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(1)(f)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(12)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(1)(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1 + Details Name: us-gaap_OtherLongTermInvestments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount after accumulated depreciation, depletion and amortization of physical assets used in the normal conduct of business to produce goods and services and not intended for resale. Examples include, but are not limited to, land, buildings, machinery and equipment, office equipment, and furniture and fixtures. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 1 -SubTopic 10 -Topic 360 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-7AReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 360 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478451/942-360-50-1 + Details Name: us-gaap_PropertyPlantAndEquipmentNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of accumulated undistributed earnings (deficit). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)(a)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (h)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480990/946-20-50-11Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(23)(a)(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 8: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_RetainedEarningsAccumulatedDeficit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of equity (deficit) attributable to parent. Excludes temporary equity and equity attributable to noncontrolling interest. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(31)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 5: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-12Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.6-05(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-2Reference 8: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 12: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 13: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 14: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 4.E) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480418/310-10-S99-2 + Details Name: us-gaap_StockholdersEquity Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_StockholdersEquityAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of equity (deficit) attributable to parent and noncontrolling interest. Excludes

temporary equity. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 848 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (a)(3)(iii)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483550/848-10-65-2Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (c)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479832/842-10-65-8Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-24Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 23 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-23Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 5 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-5Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 326 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 5 -Subparagraph (c)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479654/326-10-65-5Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (i)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 105 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479343/105-10-65-6Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 105 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479343/105-10-65-6Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (f)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (f)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482615/740-10-65-8Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (d)(3) 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https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 31: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 32: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 34: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-11Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 205 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478009/946-205-45-3Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 505 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478448/946-505-50-3Reference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 38: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.6-05(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-2Reference 39: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 40: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 41: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 42: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 43: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 44: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 45: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 46: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 45 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-15Reference 47: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 45 -Paragraph 16 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-16Reference 48: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 55 -Paragraph 4I -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4IReference 49: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476166/350-60-65-1 + Details Name: us-gaap_StockholdersEquityIncludingPortionAttributableToNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant XML 16 R5.htm IDEA: XBRL DOCUMENT v3.24.3 CONDENSED CONSOLIDATED BALANCE SHEET (Parenthetical) - USD ($) $ in Millions Sep. 30, 2024 Dec. 31, 2023 CURRENT ASSETS, VIEs Â Â Cash and cash equivalents $ 2,912 $ 2,519 Marketable securities, current 94 69 Accounts receivable, net 1,049 1,137 Contract assets 1,063 991 Other current assets 147 347 NONCURRENT ASSETS, VIEs Â Â Property, plant and equipment, net 504 458 Other assets 252 340 CURRENT LIABILITIES, VIEs Â Â Accounts payable 1,195 1,214 Contract liabilities 684 639 Accrued salaries, wages and benefits 608 653 Other accrued liabilities $ 495 $ 657 Stockholders' Equity Attributable to Parent [Abstract] Â Â Common stock shares authorized (in shares) 375,000,000 375,000,000 Common stock par value (in dollars per share) $ 0.01 $ 0.01 Common stock shares issued (in shares) 171,326,177 170,405,512 Common stock shares outstanding (in shares) 171,326,177 170,405,512 Variable Interest Entity, Primary Beneficiary Â Â CURRENT ASSETS, VIEs Â Â Cash and cash equivalents $ 518 $ 491 Marketable securities, current 25 0 Accounts receivable, net 152 135 Contract assets 160 171 Other current assets 48 50 NONCURRENT ASSETS, VIEs Â Â Property, plant and equipment, net 52 41 Other assets 80 127 CURRENT LIABILITIES, VIEs Â Â Accounts payable 319 285 Contract liabilities 271 276 Accrued salaries, wages and benefits 25 25 Other accrued liabilities 73 Â Other noncurrent liabilities $ 82 $ 20 X - DefinitionAmount of obligation due after one year or beyond the normal operating cycle, if longer, excluding long-term debt. + ReferencesNo definition available. + Details Name: flr_LiabilitiesNoncurrentExcludingLongTermDebtNoncurrent Namespace Prefix: flr_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after allowance for credit loss, of accounts and financing receivables, classified as current. Includes, but is not limited to, notes and loan receivable. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481990/310-10-45-2 + Details Name: us-gaap_AccountsNotesAndLoansReceivableNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionCarrying value as of the balance sheet date of liabilities incurred (and for which invoices have typically been received) and payable to vendors for goods and services received that are used in an entity's business. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(19)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10 + Details Name: us-gaap_AccountsPayableCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_AssetsCurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_AssetsNoncurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of currency on hand as well as demand deposits with banks or financial institutions. Includes other kinds of accounts that have the general characteristics of demand deposits. Also includes short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. Excludes cash and cash equivalents within disposal group and discontinued operation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-4 + Details Name: us-gaap_CashAndCashEquivalentsAtCarryingValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionFace amount or stated value per share of common stock. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_CommonStockParOrStatedValuePerShare Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: instant X - DefinitionThe maximum number of common shares permitted to be issued by an entity's charter and bylaws. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(16)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1 + Details Name: us-gaap_CommonStockSharesAuthorized Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionTotal number of common shares of an entity that have been sold or granted to shareholders (includes common shares that were issued, repurchased and remain in the treasury). These shares represent capital invested by the firm's shareholders and owners, and may be all or only a portion of the number of shares authorized. Shares issued include shares outstanding and shares held in the treasury. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_CommonStockSharesIssued Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionNumber of shares of common stock outstanding. Common stock represent the ownership interest in a corporation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.6-05(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-2Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(16)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3 + Details Name: us-gaap_CommonStockSharesOutstanding Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionAmount, after allowance for credit loss, of right to consideration in exchange for good or service transferred to customer when right is conditioned on something other than passage of time, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-3Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic

606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8 + Details Name: us-gaap_ContractWithCustomerAssetNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of obligation to transfer good or service to customer for which consideration has been received or is receivable, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-2 + Details Name: us-gaap_ContractWithCustomerLiabilityCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionTotal of the carrying values as of the balance sheet date of obligations incurred through that date and payable for obligations related to services received from employees, such as accrued salaries and bonuses, payroll taxes and fringe benefits. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_EmployeeRelatedLiabilitiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_LiabilitiesCurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of investment in marketable security, classified as current. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_MarketableSecuritiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of expenses incurred but not yet paid classified as other, due within one year or the normal operating cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAccruedLiabilitiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of current assets classified as other. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAssetsCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of noncurrent assets classified as other. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAssetsNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount after accumulated depreciation, depletion and amortization of physical assets used in the normal conduct of business to produce goods and services and not intended for resale. Examples include, but are not limited to, land, buildings, machinery and equipment, office equipment, and furniture and fixtures. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 1 -SubTopic 10 -Topic 360 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-7AReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 360 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478451/942-360-50-1 + Details Name: us-gaap_PropertyPlantAndEquipmentNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_StockholdersEquityAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: srt_ConsolidatedEntitiesAxis=us-gaap_VariableInterestEntityPrimaryBeneficiaryMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 17 R6.htm IDEA: XBRL DOCUMENT v3.24.3 CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS - USD ($) $ in Millions 9 Months Ended Sep. 30, 2024 Sep. 30, 2023 (inÂ millions) Â Â Net earnings $ 219 $ 119 Adjustments to reconcile net earnings to operating cash flow: Â Â Depreciation and amortization 53 57 Earnings from equity method investments, net of distributions (11) (14) (Gain) loss on sales of assets (12) 58 Stock-based compensation 26 37 Deferred taxes 26 (14) Changes in assets and liabilities 194 (334) Other 6 (5) Operating cash flow 501 (96) INVESTING CASH FLOW Â Â Purchases of marketable securities (140) (250) Proceeds from sales and maturities of marketable securities 118 260 Capital expenditures (133) (71) Proceeds from sales of assets 69 23 Investments in partnerships and joint ventures (66) (13) Other 23 5 Investing cash flow (129) (46) FINANCING CASH FLOW Â Â Purchase and retirement of debt (44) (249) Proceeds from issuance of 2029 Notes, net of issuance costs 0 560 Capped call transaction related to 2029 Notes 0 (73) Dividends paid on CPS 0 (29) Make-whole payment on conversion of CPS 0 (27) Distributions paid to NCI (8) (41) Capital contributions by NCI 0 5 Proceeds from NuScale share issuance (net of issuance fees) 80 0 Other (6) (15) Financing cash flow 22 131 Effect of exchange rate changes on cash (1) (7) Increase (decrease) in cash and cash equivalents 393 (18) Cash and cash equivalents at beginning of period 2,519 2,439 Cash and cash equivalents at end of period 2,912 2,421 SUPPLEMENTAL INFORMATION: Â Â Cash paid for interest 41 46 Cash paid for income taxes (net of refunds) $ (42) $ 129 X - ReferencesNo definition available. + Details Name: us-gaap_AdjustmentsToReconcileNetIncomeLossToCashProvidedByUsedInOperatingActivitiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of cash and cash equivalents, and cash and cash equivalents restricted to withdrawal or usage. Excludes amount for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-8Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-4 + Details Name: us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of increase (decrease) in cash, cash equivalents, and cash and cash equivalents restricted to withdrawal or usage; including effect from exchange rate change. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 1 -SubTopic 230 -Topic 830 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477401/830-230-45-1 + Details Name: us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalentsPeriodIncreaseDecreaseIncludingExchangeRateEffect Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of deferred income tax expense (benefit) and income tax credits. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_DeferredIncomeTaxesAndTaxCredits Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe aggregate expense recognized in the current period that allocates the cost of tangible assets, intangible assets, or depleting assets to periods that benefit from use of the assets. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22 + Details Name: us-gaap_DepreciationDepletionAndAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of increase (decrease) from effect of exchange rate changes on cash and cash equivalents, and cash and cash equivalents restricted to withdrawal or usage; held in foreign currencies. Excludes amounts for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 230 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477401/830-230-45-1 + Details Name: us-gaap_EffectOfExchangeRateOnCashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of gain (loss) on sale or disposal of property, plant and equipment assets, including oil and gas property and timber property. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_GainLossOnSaleOfPropertyPlantEquipment Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThis element represents the undistributed income (or loss) of equity method investments, net of dividends or other distributions received from unconsolidated subsidiaries, certain corporate joint ventures, and certain noncontrolled corporations; such investments are accounted for under the equity method of accounting. This element excludes distributions that constitute a return of investment, which are classified as investing activities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_IncomeLossFromEquityMethodInvestmentsNetOfDividendsOrDistributions Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount, after refund, of cash paid to foreign, federal, state, and local jurisdictions as income tax. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-2AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 23 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-23Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-22Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-2 + Details Name: us-gaap_IncomeTaxesPaidNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of increase (decrease) in operating assets after deduction of operating liabilities classified as other. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (a) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_IncreaseDecreaseInOtherOperatingCapitalNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash paid for interest, excluding capitalized interest, classified as operating activity. Includes, but is not limited to, payment to settle zero-coupon bond for accreted interest of debt discount and debt instrument with insignificant coupon interest rate in relation to effective interest rate of borrowing attributable to accreted interest of debt discount. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-17Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-25Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-2 + Details Name: us-gaap_InterestPaidNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash inflow (outflow) from financing activities, including discontinued operations. Financing activity cash flows include obtaining resources from owners and providing them with a return on, and a return of, their investment; borrowing money and repaying amounts borrowed, or settling the obligation; and obtaining and paying for other resources obtained from creditors on long-term credit. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24 + Details Name: us-gaap_NetCashProvidedByUsedInFinancingActivities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_NetCashProvidedByUsedInFinancingActivitiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of cash inflow (outflow) from investing activities, including discontinued operations. Investing activity cash flows include making and collecting loans and acquiring and disposing of debt or equity instruments and property, plant, and equipment and other productive assets. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24 + Details Name: us-gaap_NetCashProvidedByUsedInInvestingActivities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_NetCashProvidedByUsedInInvestingActivitiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of cash inflow (outflow) from operating activities, including discontinued operations. Operating activity cash flows include transactions, adjustments, and changes in value not defined as investing or financing activities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section

45 -Paragraph 28 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-25 + Details Name: us-gaap_NetCashProvidedByUsedInOperatingActivities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_NetCashProvidedByUsedInOperatingActivitiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of income (expense) included in net income that results in no cash inflow (outflow), classified as other. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_OtherNoncashIncomeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash (inflow) outflow from investing activities classified as other. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 13 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-13Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Section 45 -Paragraph 12 -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-12 + Details Name: us-gaap_PaymentsForProceedsFromOtherInvestingActivities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash outflow to reacquire preferred stock originally issued and identified as a security that can be exchanged for another type of financial security. This repurchased stock is held in treasury. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_PaymentsForRepurchaseOfConvertiblePreferredStock Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash outflow in the form of ordinary dividends provided by the non-wholly owned subsidiary to noncontrolling interests. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_PaymentsOfDividendsMinorityInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash outflow in the form of ordinary dividends to preferred shareholders of the parent entity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_PaymentsOfDividendsPreferredStockAndPreferenceStock Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash outflow associated with the acquisition of or advances to an entity that is related to it but not strictly controlled (for example, an unconsolidated subsidiary, affiliate, and joint venture or equity method investment) or the acquisition of an additional interest in a subsidiary (controlled entity). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 13 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-13 + Details Name: us-gaap_PaymentsToAcquireInterestInSubsidiariesAndAffiliates Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash outflow for purchase of marketable security. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 320 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481830/320-10-45-11 + Details Name: us-gaap_PaymentsToAcquireMarketableSecurities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash outflow associated with the acquisition of long-lived, physical assets that are used in the normal conduct of business to produce goods and services and not intended for resale; includes cash outflows to pay for construction of self-constructed assets. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 13 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-13 + Details Name: us-gaap_PaymentsToAcquirePropertyPlantAndEquipment Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash inflow from additional borrowings, net of cash paid to third parties in connection with debt origination. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 14 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-14 + Details Name: us-gaap_ProceedsFromDebtNetOfIssuanceCosts Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe cash inflow during the period from additional borrowings in aggregate debt. Includes proceeds from short-term and long-term debt. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 14 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-14 + Details Name: us-gaap_ProceedsFromIssuanceOfDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of cash inflow from a noncontrolling interest. Includes, but is not limited to, purchase of additional shares or other increase in noncontrolling interest ownership. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 14 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-14 + Details Name: us-gaap_ProceedsFromMinorityShareholders Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of cash inflow (outflow) from financing activities classified as other. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 14 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-14Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Section 45 -Paragraph 15 -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_ProceedsFromPaymentsForOtherFinancingActivities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe cash inflow associated with the aggregate amount received by the entity through sale or maturity of marketable securities (held-to-maturity or available-for-sale) during the period. + ReferencesNo definition available. + Details Name: us-gaap_ProceedsFromSaleAndMaturityOfMarketableSecurities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe cash inflow from the sale of property, plant and equipment (capital expenditures), software, and other intangible assets. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 12 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-12 + Details Name: us-gaap_ProceedsFromSaleOfProductiveAssets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe consolidated profit or loss for the period, net of income taxes, including the portion attributable to the noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-11Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 205 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478009/946-205-45-3Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479105/946-220-45-7Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(1)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 19 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-19Reference 18: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 31: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4J -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4JReference 32: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4K -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4KReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 34: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-2Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1AReference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (c)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1A + Details Name: us-gaap_ProfitLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash outflow from the repayment of a long-term debt instrument which can be exchanged for a specified amount of another security, typically the entity's common stock, at the option of the issuer or the holder. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_RepaymentsOfConvertibleDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash outflow for short-term and long-term debt. Excludes payment of lease obligation. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_RepaymentsOfDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of noncash expense for share-based payment arrangement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (a) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_ShareBasedCompensation Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_SupplementalCashFlowInformationAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 18 R7.htm IDEA: XBRL DOCUMENT v3.24.3 CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY - USD ($) shares in Millions, $ in Millions Total Total Shareholders' Equity Preferred Stock Common Stock APIC AOCI Retained Earnings NCI Balance, beginning of year (in shares) at Dec. 31, 2022 Â Â 1 142 Â Â Â Â Balance, beginning of year at Dec. 31, 2022 $ 1,996 $ 1,786 $ 0 $ 1 $ 1,254 $ (365) $ 896 $ 210 Increase (Decrease) in Shareholders' Equity Â Â Â Â Â Â Â Â Net earnings (loss) (130) (107) Â Â Â Â (107) (23) OCI 46 46 Â Â Â 46 Â Â Dividends on CPS $16.25 per share) (9) (9) Â Â Â Â (9) Â Distributions to NCI, net of contributions 1 Â Â Â Â Â Â Â 1 Other NCI transactions 2 2 Â Â 2 Â Â Â Stock-based plan activity (in shares) Â Â Â 1 Â Â Â Â Stock-based plan activity 1 1 Â Â 1 Â Â Â Balance, end of year (in shares) at Mar. 31, 2023 Â Â 1 143 Â Â Â Â

Balance, end of year at Mar. 31, 2023 1,907 1,719 $ 0 $ 1 1,257 (319) 780 188 Balance, beginning of year (in shares) at Dec. 31, 2022 Â Â 1 142 Â Â Â Â Balance, beginning of year at Dec. 31, 2022 1,996 1,786 $ 0 $ 1 1,254 (365) 896 210 Increase (Decrease) in Shareholders' Equity Â Â Â Â Â Â Â Â Net earnings (loss) 119 Â Â Â Â Â Â Â OCI 37 Â Â Â Â Â Â Â Balance, end of year (in shares) at Sep. 30, 2023 Â Â 0 170 Â Â Â Â Balance, end of year at Sep. 30, 2023 2,022 1,883 $ 0 $ 2 1,212 (331) 1,000 139 Balance, beginning of year (in shares) at Mar. 31, 2023 Â Â 1 143 Â Â Â Â Balance, beginning of year at Mar. 31, 2023 1,907 1,719 $ 0 $ 1 1,257 (319) 780 188 Increase (Decrease) in Shareholders' Equity Â Â Â Â Â Â Â Â Net earnings (loss) 68 61 Â Â Â Â Â 61 7 OCI 17 17 Â Â Â 17 Â Â Dividends on CPS $16.25 per share) (10) (10) Â Â Â Â (10) Â Distributions to NCI, net of contributions (26) Â Â Â Â Â Â (26) Other NCI transactions 6 2 Â Â 2 Â Â 4 Stock-based plan activity 8 8 Â Â 8 Â Â Â Balance, end of year (in shares) at Jun. 30, 2023 Â Â 1 143 Â Â Â Â Balance, end of year at Jun. 30, 2023 1,970 1,797 $ 0 $ 1 1,267 (302) 831 173 Increase (Decrease) in Shareholders' Equity Â Â Â Â Â Â Â Â Net earnings (loss) 181 206 Â Â Â Â 206 (25) OCI (26) (29) Â Â Â (29) Â 3 Dividends on CPS $16.25 per share) (10) (10) Â Â Â Â (10) Â Conversion of CPS to common stock (including make-whole payment) (in shares) Â Â (1) 27 Â Â Â Â Conversion of CPS to common stock (including make-whole payment) (26) (26) Â $ 1 Â Â (27) Â Capped call transactions related to 2029 Notes (73) (73) Â Â (73) Â Â Â Distributions to NCI, net of contributions (12) Â Â Â Â Â Â (12) Other NCI transactions 4 4 Â Â 4 Â Â Â Stock-based plan activity 14 14 Â Â 14 Â Â Â Balance, end of year (in shares) at Sep. 30, 2023 Â Â 0 170 Â Â Â Â Balance, end of year at Sep. 30, 2023 2,022 1,883 $ 0 $ 2 1,212 (331) 1,000 139 Balance, beginning of year (in shares) at Dec. 31, 2023 Â Â Â 170 Â Â Â Â Balance, beginning of year at Dec. 31, 2023 2,052 1,940 Â $ 2 1,228 (269) 979 112 Increase (Decrease) in Shareholders' Equity Â Â Â Â Â Â Â Â Net earnings (loss) 40 59 Â Â Â Â 59 (19) OCI (50) (50) Â Â Â (50) Â Â Distributions to NCI, net of contributions (2) Â Â Â Â Â Â (2) Other NCI transactions 5 3 Â Â 3 Â Â 2 Stock-based plan activity (1) (1) Â $ 1 (1) Â Â Â Balance, end of year (in shares) at Mar. 31, 2024 Â Â Â 171 Â Â Â Â Balance, end of year at Mar. 31, 2024 2,044 1,951 Â $ 2 1,230 (319) 1,038 93 Balance, beginning of year (in shares) at Dec. 31, 2023 Â Â Â 170 Â Â Â Â Balance, beginning of year at Dec. 31, 2023 2,052 1,940 Â $ 2 1,228 (269) 979 112 Increase (Decrease) in Shareholders' Equity Â Â Â Â Â Â Â Â Net earnings (loss) 219 Â Â Â Â Â Â Â OCI (28) Â Â Â Â Â Â Â Balance, end of year (in shares) at Sep. 30, 2024 Â Â Â 171 Â Â Â Â Balance, end of year at Sep. 30, 2024 2,341 2,251 Â $ 2 1,286 (298) 1,261 90 Balance, beginning of year (in shares) at Mar. 31, 2024 Â Â Â 171 Â Â Â Â Balance, beginning of year at Mar. 31, 2024 2,044 1,951 Â $ 2 1,230 (319) 1,038 93 Increase (Decrease) in Shareholders' Equity Â Â Â Â Â Â Â Â Net earnings (loss) 153 169 Â Â Â Â 169 (16) OCI (8) (10) Â Â Â (10) Â 2 Distributions to NCI, net of contributions 22 Â Â Â Â Â Â 22 Other NCI transactions 23 23 Â Â 23 Â Â Â Stock-based plan activity 9 9 Â Â 9 Â Â 0 Â Balance, end of year (in shares) at Jun. 30, 2024 Â Â Â 171 Â Â Â Â Balance, end of year at Jun. 30, 2024 2,243 2,142 Â $ 2 1,262 (329) 1,207 101 Increase (Decrease) in Shareholders' Equity Â Â Â Â Â Â Â Â Net earnings (loss) 25 54 Â Â Â Â 54 (29) OCI 31 31 Â Â Â 31 Â Â Distributions to NCI, net of contributions 16 Â Â Â Â Â Â 16 Other NCI transactions 20 18 Â Â 18 Â Â 2 Stock-based plan activity 6 6 Â Â 6 Â Â Â Balance, end of year (in shares) at Sep. 30, 2024 Â Â Â 171 Â Â Â Â Balance, end of year at Sep. 30, 2024 $ 2,341 $ 2,251 Â $ 2 $ 1,286 $ (298) $ 1,261 $ 90 X - DefinitionAdjustments to Additional Paid in Capital, Cost Of Capped Call Transaction + ReferencesNo definition available. + Details Name: flr_AdjustmentsToAdditionalPaidInCapitalCostOfCappedCallTransaction Namespace Prefix: flr_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionIncrease in noncontrolling interest balance because of other items which are not separately disclosed or provided for elsewhere in the taxonomy. + ReferencesNo definition available. + Details Name: flr_NoncontrollingInterestIncreaseDecreaseOtherItems Namespace Prefix: flr_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of paid and unpaid preferred stock dividends declared with the form of settlement in cash, stock and payment-in-kind (PIK). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 2 -SubTopic 405 -Topic 942 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477787/942-405-45-2 + Details Name: us-gaap_DividendsPreferredStock Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionA roll forward is a reconciliation of a concept from the beginning of a period to the end of a period. + ReferencesNo definition available. + Details Name: us-gaap_IncreaseDecreaseInStockholdersEquityRollForward Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionNet Increase or Decrease in balance of noncontrolling interest in the subsidiary during the reporting period. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 45 -Paragraph 16 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-16 + Details Name: us-gaap_MinorityInterestPeriodIncreaseDecrease Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: na Period Type: duration X - DefinitionAmount after tax and reclassification adjustments of other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-4Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 55 -Paragraph 15 -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482739/220-10-55-15Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1A + Details Name: us-gaap_OtherComprehensiveIncomeLossNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe consolidated profit or loss for the period, net of income taxes, including the portion attributable to the noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-11Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 205 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478009/946-205-45-3Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479105/946-220-45-7Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 15: 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-Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 31: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4J -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4JReference 32: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4K -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4KReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 34: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-2Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1AReference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (c)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1A + Details Name: us-gaap_ProfitLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionNumber of shares of stock issued as of the balance sheet date, including shares that had been issued and were previously outstanding but which are now held in the treasury. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2 + Details Name: us-gaap_SharesIssued Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionNumber of shares issued during the period as a result of the conversion of convertible securities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 505 -SubTopic 10 -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-3 + Details Name: us-gaap_StockIssuedDuringPeriodSharesConversionOfConvertibleSecurities Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionNumber, after forfeiture, of shares or units issued under share-based payment arrangement. Excludes shares or units issued under employee stock ownership plan (ESOP). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -

SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_StockIssuedDuringPeriodSharesShareBasedCompensation Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionThe gross value of stock issued during the period upon the conversion of convertible securities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(31)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_StockIssuedDuringPeriodValueConversionOfConvertibleSecurities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionValue, after forfeiture, of shares issued under share-based payment arrangement. Excludes employee stock ownership plan (ESOP). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 718 -SubTopic 10 -Section 50 -Paragraph 2 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_StockIssuedDuringPeriodValueShareBasedCompensation Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of equity (deficit) attributable to parent and noncontrolling interest. Excludes temporary equity. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 848 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (a)(3)(iii)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483550/848-10-65-2Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (c)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479832/842-10-65-8Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-24Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 23 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-23Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 5 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-5Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 326 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 5 -Subparagraph (c)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479654/326-10-65-5Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (i)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 105 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479343/105-10-65-6Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 105 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479343/105-10-65-6Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (f)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (f)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482615/740-10-65-8Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (d)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482615/740-10-65-8Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 326 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 4 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479654/326-10-65-4Reference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 31: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 32: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 34: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-11Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 205 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478009/946-205-45-3Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 505 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478448/946-505-50-3Reference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 38: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.6-05(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-2Reference 39: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 40: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 41: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 42: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 43: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 44: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 45: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 46: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 45 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-15Reference 47: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 45 -Paragraph 16 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-16Reference 48: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 55 -Paragraph 4I -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4IReference 49: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476166/350-60-65-1 + Details Name: us-gaap_StockholdersEquityIncludingPortionAttributableToNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant XML 19 R8.htm IDEA: XBRL DOCUMENT v3.24.3 CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (Parenthetical) - $ / shares 3 Months Ended Sep. 30, 2023 Jun. 30, 2023 Mar. 31, 2023 Statement of Stockholders' Equity [Abstract] Â Â Â Dividends on CPS (in dollars per share) $ 16.25 $ 16.25 $ 16.25 X - DefinitionAggregate dividends declared during the period for each share of preferred stock outstanding. + ReferencesNo definition available. + Details Name: us-gaap_PreferredStockDividendsPerShareDeclared Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_StatementOfStockholdersEquityAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 20 R9.htm IDEA: XBRL DOCUMENT v3.24.3 Principles of Consolidation 9 Months Ended Sep. 30, 2024 Organization, Consolidation and Presentation of Financial Statements [Abstract] Â Principles of Consolidation Principles of ConsolidationThese financial statements do not include footnotes and certain financial information presented annually under GAAP, and therefore, should be read in conjunction with our 2023 10-K. Accounting measurements at interim dates inherently involve greater reliance on estimates than at year-end. Although such estimates are based on managementâ€™s most recent assessment of the underlying facts and circumstances utilizing the most current information available, our reported results of operations may not necessarily be indicative of results that we expect for the full year.The financial statements included herein are unaudited. We believe they contain all adjustments of a normal recurring nature which are necessary to fairly present our financial position and our operating results as of and for the periods presented. All significant intercompany transactions of consolidated subsidiaries are eliminated. Certain amounts in tables may not total or agree back to the financial statements due to immaterial rounding differences. We have evaluated all material events occurring subsequent to SeptemberÂ 30, 2024 through the filing date of this Q3 2024Â 10-Q. Quarters are typically 13 weeks in length but, due to our December 31 year-end, the number of weeks in a reporting period may vary slightly during the year and for comparable prior year periods. We report our quarterly results of operations based on periods ending on the Sunday nearest March 31, June 30 and September 30, allowing for 13-week interim reporting periods. For clarity of presentation, all periods are labeled as if the periods ended on March 31, June 30 and September 30.Beginning in October 2024, based principally on their equity sales, we no longer met the criteria to consolidate NuScale. As a result, we will deconsolidate NuScale and anticipate recognizing a gain of $1.6Â billion in the fourth quarter of 2024, based on a stock price of $13.15 for our 126Â million shares. We will recognize the fair value of our investment in NuScale prospectively on a fair value mark-to-market basis based upon the prevailing price of their stock on our balance sheet dates. X - ReferencesNo definition available. + Details Name: us-gaap_OrganizationConsolidationAndPresentationOfFinancialStatementsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for organization, consolidation and basis of presentation of financial statements disclosure. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480424/946-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480424/946-10-50-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 810 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/810/tableOfContentReference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/205/tableOfContent + Details Name: us-gaap_OrganizationConsolidationAndPresentationOfFinancialStatementsDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 21 R10.htm IDEA: XBRL DOCUMENT v3.24.3 Recent Accounting Pronouncements 9 Months Ended Sep. 30, 2024 Accounting Standards Update and Change in Accounting Principle [Abstract] Â Recent Accounting Pronouncements Recent Accounting PronouncementsWe did not implement any new accounting pronouncements during the 2024 Quarter. However, we are evaluating the impact of the future disclosures that may arise under recent SEC and other promulgators' recently finalized rules and outstanding proposals, some of which may require new disclosures beginning with our next 10-K filing.During 2023, the FASB issued ASU 2023-05, which requires certain joint ventures to apply a new basis of accounting upon formation by recognizing and initially measuring most of their assets and liabilities at fair value. The guidance does not apply to joint ventures that may be proportionately consolidated and those that are collaborative arrangements. ASU 2023-05 is effective for joint ventures with a formation date on or after January 1, 2025.

We do not expect this ASU will have a material impact on our financial statements.During 2023, the FASB issued ASU 2023-07, which requires us to disclose significant segment expenses and other items such as the title of our CODM. ASU 2023-07 will be applied retrospectively and is first effective for our annual reporting for 2024 and for quarterly reporting beginning in 2025. We do not expect this ASU to have any impact on our consolidated results.During 2023, the FASB issued ASU 2023-09, which requires us to disclose income taxes paid, net of refunds, disaggregated by federal, state and foreign taxes and to provide more details in our rate reconciliation about items that meet a quantitative threshold. ASU 2023-09 is first effective for our annual reporting for 2025. We do not expect this ASU to have any impact on our consolidated results.During 2024, the FASB issued ASU 2024-03 on the disaggregation of income statement expenses or "DISE." This ASU requires additional footnote disclosure of the details of certain income statement expense line items. The face of the income statement will not change. ASU 2024-03 is first effective for our annual reporting for 2027 and for our quarterly reporting beginning in 2028. We do not expect this ASU to have any impact on our consolidated results.At its June 2024 meeting, the FASB discussed feedback received from stakeholders on proposed targeted improvements to the guidance on internal use software, which requires entities to use judgment in evaluating when to recognize software costs. An ASU is expected to be issued in late 2024. X - ReferencesNo definition available. + Details Name: us-gaap_NewAccountingPronouncementsAndChangesInAccountingPrinciplesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for change in accounting principle. Includes, but is not limited to, nature, reason, and method of adopting amendment to accounting standards or other change in accounting principle. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476173/280-10-65-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 105 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479343/105-10-65-7Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 848 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483550/848-10-65-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(1) 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https://asc.fasb.org/1943274/2147480530/250-10-S99-6Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 27: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Topic 250 -Publisher FASB -URI https://asc.fasb.org/250/tableOfContentReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1 + Details Name: us-gaap_NewAccountingPronouncementsAndChangesInAccountingPrinciplesTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 22 R11.htm IDEA: XBRL DOCUMENT v3.24.3 Earnings Per Share 9 Months Ended Sep. 30, 2024 Earnings Per Share [Abstract] Â Earnings Per Share Earnings Per SharePotentially dilutive securities include CPS, convertible debt, stock options, RSUs and performance-based award units. Diluted EPS reflects the assumed exercise or conversion of all dilutive securities using the if-converted and treasury stock methods. In computing diluted EPS, only securities that are actually dilutive are included.3MESeptember 30,9MESeptember 30,(inÂ millions,Â exceptÂ perÂ shareÂ amounts)20242023202420230242023Net earnings attributable to Fluor$54Â $206Â $282Â $161Â Less: Dividends on CPSâ€”Â 10Â â€”Â 29Â Less: Make-whole payment on conversion of CPS â€”Â 27Â â€”Â 27Â Net earnings available to Fluor common stockholders54Â 169Â 282Â 105Â Weighted average common shares outstanding171Â 144Â 171Â 143Â Diluted effect:CPSâ€”â€”â€”â€”Stock options, RSUs and performance-based award units3333Convertible debt (1)â€”â€”â€”â€”Weighted average diluted shares outstanding174Â 147Â 174Â 146Â Basic EPS available to Fluor common stockholders$0.32Â $1.18Â $1.65Â $0.73Â Diluted EPS available to Fluor common stockholders$0.31Â $1.15Â $1.63Â $0.72Â Anti-dilutive securities not included in shares outstanding:CPSâ€”Â 26Â â€”Â 27Â Stock options, RSUs and performance-based award units1Â 2Â 2Â 2Â Stock delivered under capped call options (2)â€”Â â€”Â â€”Â â€”Â (1) Holders of our 2029 Notes may convert their notes at a conversion price of $45.37 per share when the stock price exceeds $58.98 for 20 of the last 30 days preceding quarter end. Upon conversion, we will repay the principal amount of the notes in cash and may elect to convey the conversion premium in cash, shares of our common stock or a combination of both. The conversion feature of our 2029 Notes has a dilutive impact on EPS when the average market price of our common stock exceeds the conversion price of $45.37 per share for the quarter. During the 2024 Quarter, the weighted average price per share of our common stock was $47.17 which resulted in the addition of 484,208 shares to diluted shares outstanding during the 2024 Quarter. (2) Diluted shares outstanding does not include the impact of the capped call options we entered into concurrently with the issuance of the 2029 Notes, as the effect is always anti-dilutive. If shares are delivered to us under the capped calls, those shares will offset the dilutive effect of the shares that we would issue upon conversion of the 2029 Notes. X - ReferencesNo definition available. + Details Name: us-gaap_EarningsPerShareAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for earnings per share. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/260/tableOfContentReference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-3 + Details Name: us-gaap_EarningsPerShareTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 23 R12.htm IDEA: XBRL DOCUMENT v3.24.3 Operating Information by Segment and Geographic Area 9 Months Ended Sep. 30, 2024 Segment Reporting [Abstract] Â Operating Information by Segment and Geographic Area Operating Information by Segment and Geographic Area3MESeptember 30,9MESeptember 30,(in millions)20242023202420230242023RevenueEnergy Solutions$1,428Â $1,553Â $4,456Â $4,886Â Urban Solutions1,931Â 1,431Â 5,240Â 3,842Â Mission Solutions635Â 655Â 1,940Â 2,009Â Other100Â 324Â 419Â 917Â Total revenue$4,094Â $3,963Â $12,055Â $11,654Â Segment profit (loss)Energy Solutions$50Â $177Â $193Â $355Â Urban Solutions68Â 66Â 223Â 121Â Mission Solutions45Â 38Â 108Â 84Â Other(46)(5)(95)(108)Total segment profit$117Â $276Â $429Â $452Â G&A(37)(56)(147)(177)Foreign currency gain (loss)(2)23Â 58Â (62)Interest income (expense), net37Â 42Â 114Â 120Â Earnings (loss) attributable to NCI(29)(25)(63)(42)Earnings before taxes$86Â $260Â $391Â $291Â Intercompany revenue for our professional staffing business, excluded from revenue above$70Â $77Â $226Â $221Â Energy Solutions. Segment profit declined in the 2024 Quarter and 2024 YTD primarily due to the initial recognition of inflation-adjusted variable consideration on certain downstream projects during the 2023 Quarter and 2023 YTD. Segment profit in 2024 YTD was also impacted by lower contributions from a large project in the late stages of execution. We recognized a positive adjustment upon the negotiation of change orders on the same project in 2023 YTD. Further, cost growth on a construction-only subcontract executed by our joint venture in Mexico resulted in a $57Â million (or $0.23 per share) charge during 2024 YTD. The decrease in segment profit during 2024 YTD was partially offset by final negotiations and handover of a large upstream legacy project which was completed during the second quarter of 2024. We recorded $58Â million (or $0.34 per share) for cost growth on the now-completed project during 2023 YTD. Segment profit in the 2024 Quarter and 2024 YTD also included gains of $20Â million and $47Â million, respectively, on embedded foreign currency derivatives compared to a gain of $24Â million in the 2023 Quarter and a loss of $23Â million in 2023 YTD.Urban Solutions. Segment profit in 2024 YTD included an agreement to the terms of a change order on a legacy infrastructure project compared to a $59Â million (or $0.34 per share) charge for rework associated with subcontractor design errors and related schedule impacts on the same project during 2023 YTD.Mission Solutions. Segment profit improved during the 2024 Quarter due to an increase in execution activities on 2 DOE contracts. Segment profit significantly improved during 2024 YTD compared to 2023 YTD that included a $30Â million (or $0.17 per share) charge for cost growth associated with schedule delays on a weapons facility project that was completed in October 2024.Other. Segment profit (loss) for NuScale, Stork and AMECO follows: 3MESeptember 30,9MESeptember 30,(in millions)20242023202420230NuScale(1)(40)(19)(100)(71)Stork(6)14Â 6Â 25Â AMECOâ€”Â â€”Â (1)(62)Segment profit (loss)(46)(5)(95)(108)(1) As of SeptemberÂ 30, 2024, we had an approximate 50% ownership in NuScale. In March 2024, we completed the sale of Stork's operations in continental Europe for $67Â million. During 2024 YTD, we recognized a gain on sale of $11Â million including de-recognition of Stork's net assets and cumulative foreign currency translation. During April 2024, we also entered into a definitive sale agreement for Stork's U.K. operations, which could close as early as the first quarter of 2025, most significantly dependent upon regulatory approval. The financial statement effects for this proposed U.K. sale did not meet the requirements for discontinued operations and held-for-sale reporting as of September 30, 2024. The transaction, as agreed to, is not expected to have a material earnings impact when consummated. In March 2023, we sold our AMECO South America business, which included operations in Chile and Peru. This transaction marked the completion of the AMECO divestiture. Upon the sale of AMECO South America in 2023 YTD, we recognized a $60 million negative earnings impact, including $35 million associated with foreign currency translation.Total assets by segment are as follows:(inÂ millions)September 30,2024December 31,2023Energy Solutions$847Â $1,053Â Urban Solutions1,462Â 1,211Â Mission Solutions676Â 577Â Other218Â 509Â Corporate3,897Â 3,623Â Total assets$7,100Â $6,973Â Revenue by project location follows: 3MESeptember 30,9MESeptember 30,(inÂ millions)20242023202420230North America$2,877Â $2,609Â $8,177Â $8,022Â Asia Pacific (includes Australia)475Â 442Â 1,476Â 1,203Â Europe590Â 640Â 1,923Â 1,682Â Central and South America113Â 201Â 315Â 599Â Middle East and Africa39Â 71Â 164Â 148Â Total revenue$4,094Â $3,963Â $12,055Â $11,654Â X - ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for reporting segments including data and tables. Reportable segments include those that meet any of the following quantitative thresholds a) it's reported revenue, including sales to external customers and intersegment sales or transfers is 10 percent or more of the combined revenue, internal and external, of all operating segments b) the absolute amount of its reported profit or loss is 10 percent or more of the greater, in absolute amount of 1) the combined reported profit of all operating segments that did not report a loss or 2) the combined reported loss of all operating segments that did report a loss c) its assets are 10 percent or more of the combined assets of all operating segments. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 54 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-54Reference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 47 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-47Reference 8: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 54 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-54Reference 9: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 47 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-47Reference 10: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 54 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-54Reference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 47 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-47Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31Reference 14:

http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 34 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-34Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 26C -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-26CReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 26B -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-26BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-15Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/280/tableOfContentReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 26 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-26Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 21 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-21Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 21 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-21Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32 + Details Name: us-gaap_SegmentReportingDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 24 R13.htm IDEA: XBRL DOCUMENT v3.24.3 Income Taxes 9 Months Ended Sep. 30, 2024 Income Tax Disclosure [Abstract] Â Income Taxes Income Taxes The effective tax rate on earnings was 70.9% for the 2024 Quarter and 44.0% for 2024 YTD compared to 30.4% for the 2023 Quarter and 59.1% for 2023 YTD. During 2024 YTD, we received a refund of $169Â million, including interest, from the IRS attributable to the 2013 tax year that was originally recognized as a receivable in 2020 pursuant to the CARES Act. The underlying assets were included in other current assets as of December 31, 2023. A reconciliation of U.S. statutory federal income tax expense to income tax expense follows:3MESeptember 30,9MESeptember 30,(In millions)20242023202420232U.S statutory federal income tax expense18Â $55Â 82Â $61Â Increase (decrease) in taxes resulting from:State and local income taxes, net of federal income tax effects2Â 3Â 5Â 1Â Valuation allowance, net16Â 18Â 46Â 94Â Foreign tax impacts13Â (2)14Â 14Â Noncontrolling interest6Â 5Â 14Â 9Â Sale of AMECO South Americaâ€”Â â€”Â â€”Â (10)Reserve for uncertain tax positions2Â â€”Â (2)â€”Â Other adjustments4Â â€”Â 13Â 3Â Total income tax expense$61Â $79Â $172Â $172Â X - ReferencesNo definition available. + Details Name: us-gaap_IncomeTaxDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for income tax. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12C -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12CReference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12B -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12BReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 270 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477891/740-270-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 6.I.5.Q1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479360/740-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480990/946-20-50-13Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(h)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/740/tableOfContentReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 14 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-14Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 21 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-21Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 17 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-17Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 11.C) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479360/740-10-S99-2Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482603/740-30-50-2 + Details Name: us-gaap_IncomeTaxDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 25 R14.htm IDEA: XBRL DOCUMENT v3.24.3 Partnerships and Joint Ventures 9 Months Ended Sep. 30, 2024 Equity Method Investments and Joint Ventures [Abstract] Â Partnerships and Joint Ventures Partnerships and Joint VenturesMany of our partnership and joint venture agreements provide for capital calls to fund operations, as necessary. Investments in a loss position of $230Â million and $307Â million were included in other accrued liabilities as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, respectively, and consisted primarily of provision for anticipated losses on two legacy infrastructure projects. Accounts receivable related to work performed for unconsolidated partnerships and joint ventures included in â€œAccounts receivable, netâ€ was $183 million and $174 million as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, respectively. Variable Interest EntitiesThe aggregate carrying value of unconsolidated VIEs (classified under both "Investmentsâ€ and â€œOther accrued liabilitiesâ€) was a net asset of $183 million and $91 million as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, respectively. Some of our VIEs have debt; however, such debt is typically non-recourse to us. Our maximum exposure to loss as a result of our investments in unconsolidated VIEs is typically limited to the aggregate of the carrying value of the investment and future funding necessary to satisfy the contractual obligations of the VIE. Future funding commitments as of SeptemberÂ 30, 2024 for the unconsolidated VIEs were $57 million.We are required to consolidate certain VIEs. Assets and liabilities associated with the operations of our consolidated VIEs are presented on the balance sheet. The assets of a VIE are restricted for use only for the particular VIE and are not available for our general operations. We have agreements with certain VIEs to provide financial or performance assurances to clients, as discussed elsewhere. X - ReferencesNo definition available. + Details Name: us-gaap_EquityMethodInvestmentsAndJointVenturesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for a variable interest entity (VIE), including but not limited to, judgments and assumptions in determining whether to consolidate and in identifying the primary beneficiary, gain (loss) recognized on the initial consolidation of the VIE, terms of arrangements, amounts and classification of the VIE's assets and liabilities, and the entity's maximum exposure to loss. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 810 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/810/tableOfContent + Details Name: us-gaap_VariableInterestEntityDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 26 R15.htm IDEA: XBRL DOCUMENT v3.24.3 Guarantees 9 Months Ended Sep. 30, 2024 Guarantees [Abstract] Â Guarantees GuaranteesThe maximum potential amount of future payments that we could be required to make under outstanding performance guarantees, which represents the remaining cost of work to be performed, was estimated to be $13 billion as of SeptemberÂ 30, 2024. For cost reimbursable contracts, amounts that may become payable pursuant to guarantee provisions are normally recoverable from the client for work performed. For lump-sum contracts, the performance guarantee amount is the cost to complete the contracted work, less amounts remaining to be billed to the client under the contract. Remaining billable amounts could be greater or less than the cost to complete. In those cases where costs exceed the remaining amounts payable under the contract, we may have recourse to third parties, such as owners, partners, subcontractors or vendors for claims. The performance guarantee obligation was not material as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023. X - ReferencesNo definition available. + Details Name: us-gaap_GuaranteesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for each guarantee obligation, or each group of similar guarantee obligations, including (a) the nature of the guarantee, including its term, how it arose, and the events or circumstances that would require the guarantor to perform under the guarantee; (b) the maximum potential amount of future payments (undiscounted) the guarantor could be required to make under the guarantee; (c) the current carrying amount of the liability, if any, for the guarantor's obligations under the guarantee; and (d) the nature of any recourse provisions under the guarantee, and any assets held either as collateral or by third parties, and any relevant related party disclosure. Excludes disclosures about product warranties. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a)(5) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/460/tableOfContentReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4 + Details Name: us-gaap_GuaranteesTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 27 R16.htm IDEA: XBRL DOCUMENT v3.24.3 Commitments and Contingencies 9 Months Ended Sep. 30, 2024 Commitments and Contingencies Disclosure [Abstract] Â Contingencies and Commitments Contingencies and Commitments We and certain of our subsidiaries are subject to litigation, claims and other commitments and contingencies, including matters arising in the ordinary course of business, of which the asserted value may be significant. We record accruals in the financial statements for contingencies when we determine that an unfavorable outcome is probable and the amount of the loss can be reasonably estimated. While there is at least a reasonable possibility that a loss may be incurred in any of the matters identified below, including a loss in excess of amounts accrued, management is unable to estimate the possible loss or range of loss or has determined such amounts to be immaterial. At present, except as set forth below, we do not expect that the ultimate resolution of any open matters will have a material adverse effect on our financial position or results of operations. However, legal proceedings and regulatory and governmental matters are subject to inherent uncertainties, and unfavorable rulings or other events could occur. Unfavorable outcomes could involve substantial monetary damages, fines, penalties and other expenditures. An unfavorable outcome might result in a material adverse impact on our business, results of operations or financial position. We might also enter into an agreement to settle one or more such matters if we determine such settlement is in the best interests of our stakeholders, and any such settlement could include substantial payments. The following disclosures for commitments and contingencies have been updated since the matter was presented in the 2023 10-K.Fluor Australia Ltd., our wholly-owned subsidiary (â€œFluor Australiaâ€), completed a cost reimbursable engineering, procurement and construction management services project for Santos Ltd. (â€œSantosâ€) involving a large network of natural gas gathering and processing facilities in Queensland, Australia. On December 13, 2016, Santos filed an action in Queensland Supreme Court (the â€œCourtâ€) against Fluor Australia, asserting various causes of action and seeking damages and/or a refund of contract proceeds paid of AUD $1.47 billion. Santos has joined Fluor to the matter on the basis of a parent company guarantee issued for the project. In March 2023, a panel of 3 referees appointed by the Court (the "Panelâ€) issued a draft, non-binding report setting forth recommendations to the Court regarding liability and damages in the lawsuit. After consideration of further submissions by the parties, the Panel finalized its report on July 14, 2023. The Panelâ€™s report has no legal effect unless it is adopted by the Court through an adoption hearing, and the Court can accept or reject, in whole or in part, the Panelâ€™s recommendations. In the final report, the Panel recommended judgment for Fluor on one of Santosâ€™s damages claims that Santos contends has an approximate value of AUD $700 million, and recommended judgment for Santos on other claims that the Panel valued at approximately AUD $790Â million excluding interest and costs. While the project contract contains a liability cap of approximately AUD $236 million, the Panel found that the liability cap did not apply to Santosâ€™s claims. Fluor has made an application to have the Court set aside the reference to the Panel and the Panelâ€™s recommendations on several procedural and substantive grounds, including in relation to apparent bias of the referees, a failure to comply with the order which established the reference to the Panel and a lack of procedural fairness. In July 2023, the Court held oral argument on that application and reserved its decision. Pursuant to an application by Santos to adopt the Panelâ€™s report, the Court then held an adoption hearing in February and March 2024 at which Fluor contended that the Court should not adopt the Panelâ€™s recommendation based on numerous grounds, including the Panelâ€™s failure to apply the projectâ€™s liability cap. The Court also reserved its decision at the close of the adoption hearing. We await the Courtâ€™s decisions on Fluorâ€™s application to set aside the reference and Santosâ€™s application to adopt the Panelâ€™s report.There have been no substantive changes to the disclosures for the following commitments and contingencies since the matter was presented in the 2023 10-K.Fluor Enterprises Inc., our wholly-owned subsidiary, (â€œFluorâ€) in conjunction with a partner, Balfour Beatty Infrastructure, Inc., (â€œBalfourâ€) formed a joint venture known as Prairie Link Constructors JV (â€œPLCâ€) and, through it, contracted with the North Texas Tollway Authority (â€œNTTAâ€) to provide design and build services in relation to the extension of the NTTAâ€™s President George Bush Turnpike highway (â€œProjectâ€). PLC completed the Project in 2012. In October 2022, the NTTA served PLC, Fluor and Balfour with a petition, filed at Dallas County Court, demanding damages of an unquantified amount under various claims relating to alleged breaches of contract and or negligence in relation to retaining walls along the Project. In its initial disclosures as part of the litigation, the NTTA stated that its damages are expected to exceed $100 million and that damages will be calculated by experts and provided in the normal course of the litigation. In September 2023, the NTTA provided an expert report that included calculations of damages, consisting of costs to repair sixty-five retaining walls, estimated at $227Â million. We have answered the petition and asserted claims for, among other things, indemnity from subcontractors. X - ReferencesNo definition available. + Details Name: us-gaap_CommitmentsAndContingenciesDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for commitments and contingencies. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 405 -SubTopic 30 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/405-30/tableOfContentReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 440 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482648/440-10-50-4Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/450/tableOfContentReference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 954 -SubTopic 440 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478522/954-440-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 440 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482648/440-10-50-4Reference 6: http://fasb.org/us-

gaap/role/ref/legacyRef -Topic 440 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/440/tableOfContent + Details Name: us-gaap_CommitmentsAndContingenciesDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 28 R17.htm IDEA: XBRL DOCUMENT v3.24.3 Contract Assets and Liabilities 9 Months Ended Sep. 30, 2024 Revenue from Contract with Customer [Abstract] Â Contract Assets and Liabilities Contract Assets and LiabilitiesThe following summarizes information about our contract assets and liabilities:(in millions)September 30,2024December 31, 2023Information about contract assets:Contract assetsUnbilled receivables - reimbursable contracts$978Â $854Â Contract work in progress - lump-sum contracts85Â 137Â Contract assets$1,063Â $991Â 9MESeptember 30,(in millions)20242023Information about contract liabilities:Revenue recognized that was included in contract liabilities as of January 1$478Â $566Â We periodically evaluate our project forecasts and the amounts recognized with respect to our claims and unapproved change orders. We include estimated amounts for claims and unapproved change orders in project revenue to the extent it is probable we will realize those amounts. As of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, we had recorded $609Â million and $531Â million, respectively, of revenue associated with claims and unapproved change orders for costs incurred to date. Additional costs, which will increase this balance over time, are expected to be incurred in future periods. As of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, we had $23Â million and $24Â million of back charges that may be disputed. Remaining Unsatisfied Performance ObligationsWe estimate that our RUPO will be satisfied over the following periods:(in millions)September 30,2024Within 1 year$16,333Â 1 to 2 years8,966Â Thereafter3,758Â Total RUPO$29,057Â X - ReferencesNo definition available. + Details Name: us-gaap_RevenueFromContractWithCustomerAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure of revenue from contract with customer to transfer good or service and to transfer nonfinancial asset. Includes, but is not limited to, disaggregation of revenue, credit loss recognized from contract with customer, judgment and change in judgment related to contract with customer, and asset recognized from cost incurred to obtain or fulfill contract with customer. Excludes insurance and lease contracts. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-9Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-10Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-15Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-13Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Topic 606 -Publisher FASB -URI https://asc.fasb.org/606/tableOfContent + Details Name: us-gaap_RevenueFromContractWithCustomerTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 29 R18.htm IDEA: XBRL DOCUMENT v3.24.3 Remaining Unsatisfied Performance Obligations 9 Months Ended Sep. 30, 2024 Revenue from Contract with Customer [Abstract] Â Remaining Unsatisfied Performance Obligations Contract Assets and LiabilitiesThe following summarizes information about our contract assets and liabilities:(in millions)September 30,2024December 31, 2023Information about contract assets:Contract assetsUnbilled receivables - reimbursable contracts$978Â $854Â Contract work in progress - lump-sum contracts85Â 137Â Contract assets$1,063Â $991Â 9MESeptember 30,(in millions)20242023Information about contract liabilities:Revenue recognized that was included in contract liabilities as of January 1$478Â $566Â We periodically evaluate our project forecasts and the amounts recognized with respect to our claims and unapproved change orders. We include estimated amounts for claims and unapproved change orders in project revenue to the extent it is probable we will realize those amounts. As of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, we had recorded $609Â million and $531Â million, respectively, of revenue associated with claims and unapproved change orders for costs incurred to date. Additional costs, which will increase this balance over time, are expected to be incurred in future periods. As of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, we had $23Â million and $24Â million of back charges that may be disputed. Remaining Unsatisfied Performance ObligationsWe estimate that our RUPO will be satisfied over the following periods:(in millions)September 30,2024Within 1 year$16,333Â 1 to 2 years8,966Â Thereafter3,758Â Total RUPO$29,057Â X - ReferencesNo definition available. + Details Name: us-gaap_RevenueFromContractWithCustomerAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure of revenue from contract with customer to transfer good or service and to transfer nonfinancial asset. Includes, but is not limited to, disaggregation of revenue, credit loss recognized from contract with customer, judgment and change in judgment related to contract with customer, and asset recognized from cost incurred to obtain or fulfill contract with customer. Excludes insurance and lease contracts. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-9Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-10Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-15Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-13Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Topic 606 -Publisher FASB -URI https://asc.fasb.org/606/tableOfContent + Details Name: us-gaap_RevenueFromContractWithCustomerTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 30 R19.htm IDEA: XBRL DOCUMENT v3.24.3 Debt and Letters of Credit 9 Months Ended Sep. 30, 2024 Debt Disclosure [Abstract] Â Debt and Letters of Credit Debt and Letters of CreditDebt consisted of the following:(in millions)September 30,2024December 31, 2023Borrowings under credit facility$â€”Â $â€”Â Senior Notes2028 Notes (4.250% Senior Notes)556Â 600Â Unamortized discount and deferred financing costs(3)(3)2029 Notes (1.125% Convertible Senior Notes)575Â 575Â Unamortized deferred financing costs(12)(14)Total debt$1,116Â $1,158Â Credit FacilityAs of SeptemberÂ 30, 2024, letters of credit totaling $483 million were outstanding under our $1.8 billion credit facility, which matures in February 2026. This credit facility contains customary financial covenants, including a debt-to-capitalization ratio that cannot exceed 0.60 to 1.00, a limitation on the aggregate amount of debt of the greater of $750 million or â,¬750 million for our subsidiaries, and a minimum liquidity threshold of $1.2 billion, defined in the amended credit facility, which may be reduced to $1.0 billion upon the repayment of debt. The credit facility also contains provisions that will require us to provide collateral to secure the facility should we be downgraded to BB by S&P and Ba2 by Moody's, such collateral consisting broadly of our U.S. assets. Borrowings under the facility, which may be denominated in USD, EUR or GBP, bear interest at a base rate, plus an applicable borrowing margin. As of SeptemberÂ 30, 2024, we had not made any borrowings under our credit facility line and maintained a borrowing capacity of $758 million.Uncommitted Lines of CreditAs of SeptemberÂ 30, 2024, letters of credit totaling $946 million were outstanding under uncommitted lines of credit.Redemption of 2028 NotesDuring 2024 YTD, we redeemed $44Â million of aggregate outstanding 2028 Notes, with an immaterial earnings impact. X - ReferencesNo definition available. + Details Name: us-gaap_DebtDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for information about short-term and long-term debt arrangements, which includes amounts of borrowings under each line of credit, note payable, commercial paper issue, bonds indenture, debenture issue, own-share lending arrangements and any other contractual agreement to repay funds, and about the underlying arrangements, rationale for a classification as long-term, including repayment terms, interest rates, collateral provided, restrictions on use of assets and activities, whether or not in compliance with debt covenants, and other matters important to users of the financial statements, such as the effects of refinancing and noncompliance with debt covenants. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481544/470-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481544/470-10-50-6Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477092/405-40-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477092/405-40-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477092/405-40-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477092/405-40-50-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477092/405-40-50-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(c)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 10: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 470 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/470/tableOfContentReference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1C -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1CReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1C -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1CReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1C -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1CReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1I -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1IReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1I -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1IReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1I -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1I + Details Name: us-gaap_DebtDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 31 R20.htm IDEA: XBRL DOCUMENT v3.24.3 Convertible Preferred Stock 9 Months Ended Sep. 30, 2024 Equity [Abstract] Â Convertible Preferred Stock Convertible Preferred StockIn September 2023, we exercised our mandatory conversion rights on our CPS in which all of the outstanding shares of CPS converted to 44.9585 shares of our common stock, plus a cash payment of $45.23 per CPS for a make-whole premium. The total make-whole premium amounted to $27Â million. Upon conversion, all dividends on the CPS ceased X - ReferencesNo definition available. + Details Name: us-gaap_EquityAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for equity. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 14 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-14Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 235 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477968/946-235-50-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 235 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477968/946-235-50-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 505 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478448/946-505-50-6Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480237/815-40-50-6Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(e)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 10: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/505/tableOfContentReference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50

-Paragraph 14 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-14Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 14 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-14Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 16 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-16Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 18 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-18Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 18 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-18Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 18 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-18 + Details Name: us-gaap_StockholdersEquityNoteDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 32 R21.htm IDEA: XBRL DOCUMENT v3.24.3 Fair Value Measurements 9 Months Ended Sep. 30, 2024 Fair Value Disclosures [Abstract] Â Fair Value Measurements Fair Value MeasurementsThe following table delineates assets and liabilities that are measured at fair value on a recurring basis:Â September 30, 2024December 31, 2023Â FairÂ ValueÂ HierarchyFairÂ ValueÂ Hierarchy(inÂ millions)TotalLevelÂ 1LevelÂ 2LevelÂ 3TotalLevelÂ 1LevelÂ 2LevelÂ 3Assets:Â Â Â Â Â Â Â Â Trading securities(1)$17Â $17Â $â€”Â $â€”Â $12Â $12Â $â€”Â $â€”Â Derivative assets(2)Foreign currency1Â â€”Â 1Â â€”Â 6Â â€”Â 6Â â€”Â Commodityâ€”Â â€”Â â€”Â â€”Â 1Â â€”Â 1Â â€”Â Liabilities:NuScale warrants(3)$6Â $3Â $3Â $â€”Â $12Â $6Â $6Â $â€”Â Derivative liabilities(2)Foreign currencyâ€”Â â€”Â â€”Â â€”Â 3Â â€”Â 3Â â€”Â Commodity1Â â€”Â 1Â â€”Â 1Â â€”Â 1Â â€”Â _____(1)Â Â Â Â Â Consists of registered money market funds and an equity index fund held in deferred compensation trusts. These investments represent the net asset value at the close of business of the period based on the last trade or official close of an active market or exchange.(2)Â Â Â Â Â Foreign currency and commodity derivatives are estimated using pricing models with market-based inputs, which take into account the present value of estimated future cash flows. (3) The NuScale warrant liabilities are comprised of public and private placement warrants redeemable by NuScale under certain conditions, both measured using the price of the public warrants. The private placement warrants are not publicly traded and have been classified as Level 2 measurements while the public warrants are classified as Level 1.We have measured certain other impaired assets at fair value on a nonrecurring basis. The following summarizes information about financial instruments that are not required to be measured at fair value:Â Â September 30, 2024December 31, 2023(inÂ millions)FairÂ ValueHierarchyCarryingValueFairValueCarryingValueFairValueAssets:Â Â Â Â Â Cash(1)Level 1$2,104Â $2,104Â $1,357Â $1,357Â Cash equivalents(2)Level 2808Â 808Â 1,162Â 1,162Â Marketable securities, current(2)Level 294Â 94Â 69Â 69Â Notes receivable, including noncurrent portionLevel 39Â 9Â 9Â 9Â Liabilities:Â 2028 Senior Notes(3)Level 2$553Â $548Â $597Â $573Â 2029 Senior Notes(3)Level 2563Â 703Â 561Â 626Â _____(1)Â Â Â Â Â Cash consists of bank deposits. Carrying amounts approximate fair value.(2)Â Â Â Â Â Cash equivalents and marketable securities, current primarily consists of time deposits. Carrying amounts approximate fair value because of the short-term maturity of these instruments. Amortized cost is not materially different from the fair value. (3) Â Â Â Â Â The fair value of the Senior Notes was estimated based on quoted market prices and Level 2 inputs. X - ReferencesNo definition available. + Details Name: us-gaap_FairValueDisclosuresAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for the fair value of financial instruments (as defined), including financial assets and financial liabilities (collectively, as defined), and the measurements of those instruments as well as disclosures related to the fair value of non-financial assets and liabilities. Such disclosures about the financial instruments, assets, and liabilities would include: (1) the fair value of the required items together with their carrying amounts (as appropriate); (2) for items for which it is not practicable to estimate fair value, disclosure would include: (a) information pertinent to estimating fair value (including, carrying amount, effective interest rate, and maturity, and (b) the reasons why it is not practicable to estimate fair value; (3) significant concentrations of credit risk including: (a) information about the activity, region, or economic characteristics identifying a concentration, (b) the maximum amount of loss the entity is exposed to based on the gross fair value of the related item, (c) policy for requiring collateral or other security and information as to accessing such collateral or security, and (d) the nature and brief description of such collateral or security; (4) quantitative information about market risks and how such risks are managed; (5) for items measured on both a recurring and nonrecurring basis information regarding the inputs used to develop the fair value measurement; and (6) for items presented in the financial statement for which fair value measurement is elected: (a) information necessary to understand the reasons for the election, (b) discussion of the effect of fair value changes on earnings, (c) a description of [similar groups] items for which the election is made and the relation thereof to the balance sheet, the aggregate carrying value of items included in the balance sheet that are not eligible for the election; (7) all other required (as defined) and desired information. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 107 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-107Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2E -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2EReference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 940 -SubTopic 820 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478119/940-820-50-1 + Details Name: us-gaap_FairValueDisclosuresTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 33 R22.htm IDEA: XBRL DOCUMENT v3.24.3 Stock-Based Compensation 9 Months Ended Sep. 30, 2024 Share-Based Payment Arrangement [Abstract] Â Stock-Based Compensation Stock-Based CompensationOur stock-based compensation is significantly impacted by the timing of awards. Stock-based compensation awards are typically issued to management in the first quarter and to directors in the second quarter and are typically immaterial in the third and fourth quarters.Equity AwardsOur executive and director stock-based compensation plans are described more fully in the 2023 10-K. In 2024 YTD and 2023 YTD, RSUs totaling 438,594 and 432,654, respectively, were granted to executives and directors at a weighted-average grant date fair value of $37.62 and $34.88 per share, respectively, and generally vest over three years.Stock options for the purchase of 178,644 and 178,434Â shares at a weighted-average exercise price of $37.02 and $35.76 per share were awarded to executives during 2024 YTD and 2023 YTD, respectively. The options granted in 2024 and 2023 generally vest over 3 years and expire 10 years after the grant date.Performance-based award units totaling 272,844 and 274,755 were awarded to Section 16 officers during 2024 YTD and 2023 YTD, respectively. These awards generally cliff vest after 3 years and contain annual performance conditions for each of the 3 years of the vesting period. Under GAAP, performance-based elements of such awards are not deemed granted until the performance targets have been established. The performance targets for each year are generally established in the first quarter. For awards granted under the 2024 performance award plan, 80% of the award is earned based on achievement of earnings before taxes targets over three 1-year periods and 20% of the award is earned based on our 3-year cumulative TSR relative to companies in the S&P 500 on the date of the award. The performance component of these awards is deemed granted when targets are established while the TSR component of these awards is deemed granted upon issuance. During 2024 YTD, the following units were granted based upon the establishment of performance targets:Performance-based Award Units Granted in 2024Weighted AverageGrant DateFair ValuePer Share2024 Performance Award Plan127,332$41.462023 Performance Award Plan73,271$42.092022 Performance Award Plan113,856$42.09For awards granted under our performance award plans, the number of units are adjusted at the end of each performance period based on attainment of certain performance targets and on market conditions, pursuant to the terms of the award agreements. As of SeptemberÂ 30, 2024, there were 218,783 shares associated with performance awards that had been awarded to employees, but which are not deemed granted due to the underlying performance targets having not yet been established.Liability AwardsSGI awards granted to executives vest and become payable at a rate of 1/3 of the total award each year. Performance-based awards awarded to non-Section 16 officer executives will be settled in cash.Location in Statement of Operations3MESeptember 30,9MESeptember 30,(in millions)20242023202420232SGI awardsG&A$10Â $14Â $22Â $24Â Performance-based awards for non-Section 16 officersG&A(3)5Â 7Â 17Â Liabilities (in millions)Location on Balance SheetSeptember 30,2024December 31, 2023SGI awardsAccrued salaries, wages and benefits and other noncurrent liabilities$43Â $58Â Performance-based awards for non-Section 16 officersAccrued salaries, wages and benefits and other noncurrent liabilities22Â 29Â X - DefinitionThe entire disclosure for share-based payment arrangement. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/718/tableOfContentReference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (h)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (h)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (l) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_DisclosureOfCompensationRelatedCostsShareBasedPaymentsTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_DisclosureOfCompensationRelatedCostsSharebasedPaymentsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 34 R23.htm IDEA: XBRL DOCUMENT v3.24.3 Pay vs Performance Disclosure - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 30, 2024 Sep. 30, 2023 Sep. 30, 2024 Sep. 30, 2023 Pay vs Performance Disclosure Â Â Â Â Net earnings attributable to Fluor $ 54 $ 206 $ 282 $ 161 X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 402 -Subsection v -Paragraph 1 + Details Name: ecd_PvpTable Namespace Prefix: ecd_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe portion of profit or loss for the period, net of income taxes, which is attributable to the parent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 17: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-10Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479105/946-220-45-7Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(18)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(1)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards

Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 31: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 32: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 34: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 37: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_NetIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration XML 35 R24.htm IDEA: XBRL DOCUMENT v3.24.3 Insider Trading Arrangements 3 Months Ended 9 Months Ended Sep. 30, 2024 shares Sep. 30, 2024 shares Trading Arrangements, by Individual Â Â Non-Rule 10b5-1 Arrangement Adopted false Â Rule 10b5-1 Arrangement Terminated false Â Non-Rule 10b5-1 Arrangement Terminated false Â Mark E. Fields [Member] Â Â Trading Arrangements, by Individual Â Â Material Terms of Trading Arrangement Â On August 26, 2024, Mark E. Fields, Group President, Project Execution, adopted a Rule 10b5-1 trading arrangement (as defined in Item 408(a) of Regulation S-K) intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) of the Exchange Act. The arrangement provides for the sale of up to 100,000 shares of common stock and the exercise of up to 9,066 stock options (including the sale of the underlying shares of common stock), subject to certain conditions. The arrangement will terminate on January 23, 2026. Name Mark E. Fields Â Title Group President Â Rule 10b5-1 Arrangement Adopted true Â Adoption Date On August 26, 2024 Â Arrangement Duration 515 days Â Mark E. Fields Trading Arrangement, Common Stock [Member] | Mark E. Fields [Member] Â Â Trading Arrangements, by Individual Â Â Aggregate Available 100,000 100,000 Mark E. Fields Trading Arrangement, Stock Options [Member] | Mark E. Fields [Member] Â Â Trading Arrangements, by Individual Â Â Aggregate Available 9,066 9,066 X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 1 + Details Name: ecd_MtrlTermsOfTrdArrTextBlock Namespace Prefix: ecd_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 1 + Details Name: ecd_NonRule10b51ArrAdoptedFlag Namespace Prefix: ecd_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 1 + Details Name: ecd_NonRule10b51ArrTrmntdFlag Namespace Prefix: ecd_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 1 + Details Name: ecd_Rule10b51ArrAdoptedFlag Namespace Prefix: ecd_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 1 + Details Name: ecd_Rule10b51ArrTrmntdFlag Namespace Prefix: ecd_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 2 -Subparagraph A + Details Name: ecd_TradingArrByIndTable Namespace Prefix: ecd_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 2 -Subparagraph B + Details Name: ecd_TrdArrAdoptionDate Namespace Prefix: ecd_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 2 -Subparagraph C + Details Name: ecd_TrdArrDuration Namespace Prefix: ecd_ Data Type: xbrli:durationItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 2 -Subparagraph A + Details Name: ecd_TrdArrIndName Namespace Prefix: ecd_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 2 -Subparagraph A + Details Name: ecd_TrdArrIndTitle Namespace Prefix: ecd_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 2 -Subparagraph D + Details Name: ecd_TrdArrSecuritiesAggAvailAmt Namespace Prefix: ecd_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - Details Name: ecd_IndividualAxis=flr_MarkE.FieldsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: ecd_TradingArrAxis=flr_MarkE.FieldsTradingArrangementCommonStockMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: ecd_TradingArrAxis=flr_MarkE.FieldsTradingArrangementStockOptionsMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 36 R25.htm IDEA: XBRL DOCUMENT v3.24.3 Recent Accounting Pronouncements (Policies) 9 Months Ended Sep. 30, 2024 Accounting Standards Update and Change in Accounting Principle [Abstract] Â Recent Accounting Pronouncements Recent Accounting PronouncementsWe did not implement any new accounting pronouncements during the 2024 Quarter. However, we are evaluating the impact of the future disclosures that may arise under recent SEC and other promulgators' recently finalized rules and outstanding proposals, some of which may require new disclosures beginning with our next 10-K filing.During 2023, the FASB issued ASU 2023-05, which requires certain joint ventures to apply a new basis of accounting upon formation by recognizing and initially measuring most of their assets and liabilities at fair value. The guidance does not apply to joint ventures that may be proportionately consolidated and those that are collaborative arrangements. ASU 2023-05 is effective for joint ventures with a formation date on or after January 1, 2025. We do not expect this ASU will have a material impact on our financial statements.During 2023, the FASB issued ASU 2023-07, which requires us to disclose significant segment expenses and other items such as the title of our CODM. ASU 2023-07 will be applied retrospectively and is first effective for our annual reporting for 2024 and for quarterly reporting beginning in 2025. We do not expect this ASU to have any impact on our consolidated results.During 2023, the FASB issued ASU 2023-09, which requires us to disclose income taxes paid, net of refunds, disaggregated by federal, state and foreign taxes and to provide more details in our rate reconciliation about items that meet a quantitative threshold. ASU 2023-09 is first effective for our annual reporting for 2025. We do not expect this ASU to have any impact on our consolidated results.During 2024, the FASB issued ASU 2024-03 on the disaggregation of income statement expenses or "DISE." This ASU requires additional footnote disclosure of the details of certain income statement expense line items. The face of the income statement will not change. ASU 2024-03 is first effective for our annual reporting for 2027 and for our quarterly reporting beginning in 2028. We do not expect this ASU to have any impact on our consolidated results.At its June 2024 meeting, the FASB discussed feedback received from stakeholders on proposed targeted improvements to the guidance on internal use software, which requires entities to use judgment in evaluating when to recognize software costs. An ASU is expected to be issued in late 2024. X - ReferencesNo definition available. + Details Name: us-gaap_NewAccountingPronouncementsAndChangesInAccountingPrinciplesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionDisclosure of accounting policy pertaining to new accounting pronouncements that may impact the entity's financial reporting. Includes, but is not limited to, quantification of the expected or actual impact. + ReferencesNo definition available. + Details Name: us-gaap_NewAccountingPronouncementsPolicyPolicyTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 37 R26.htm IDEA: XBRL DOCUMENT v3.24.3 Earnings Per Share (Tables) 9 Months Ended Sep. 30, 2024 Earnings Per Share [Abstract] Â Schedule of Calculations of Basic and Diluted EPS 3MESeptember 30,9MESeptember 30, (inÂ millions,Â exceptÂ perÂ shareÂ amounts)20242023202420232Net earnings attributable to Fluor$54Â $206Â $282Â $161Â Less: Dividends on CPSâ€”Â 10Â â€”Â 29Â Less: Make-whole payment on conversion of CPS â€”Â 27Â â€”Â 27Â Net earnings available to Fluor common stockholders54Â 169Â 282Â 105Â Weighted average common shares outstanding171Â 144Â 171Â 143Â Diluted effect:CPSâ€”â€”â€”â€”Stock options, RSUs and performance-based award units3333Convertible debt (1)â€”â€”â€”â€”Weighted average diluted shares outstanding174Â 147Â 174Â 146Â Basic EPS available to Fluor common stockholders$0.32Â $1.18Â $1.65Â $0.73Â Diluted EPS available to Fluor common stockholders$0.31Â $1.15Â $1.63Â $0.72Â Anti-dilutive securities not included in shares outstanding:CPSâ€”Â 26Â â€”Â 27Â Stock options, RSUs and performance-based award units1Â 2Â 2Â 2Â Stock delivered under capped call options (2)â€”Â â€”Â â€”Â â€”Â (1) Holders of our 2029 Notes may convert their notes at a conversion price of $45.37 per share when the stock price exceeds $58.98 for 20 of the last 30 days preceding quarter end. Upon conversion, we will repay the principal amount of the notes in cash and may elect to convey the conversion premium in cash, shares of our common stock or a combination of both. The conversion feature of our 2029 Notes has a dilutive impact on EPS when the average market price of our common stock exceeds the conversion price of $45.37 per share for the quarter. During the 2024 Quarter, the weighted average price per share of our common stock was $47.17 which resulted in the addition of 484,208 shares to diluted shares outstanding during the 2024 Quarter. (2) Diluted shares outstanding does not include the impact of the capped call options we entered into concurrently with the issuance of the 2029 Notes, as the effect is always anti-dilutive. If shares are delivered to us under the capped calls, those shares will offset the dilutive effect of the shares that we would issue upon conversion of the 2029 Notes. X - ReferencesNo definition available. + Details Name: us-gaap_EarningsPerShareAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of an entity's basic and diluted earnings per share calculations, including a reconciliation of numerators and denominators of the basic and diluted per-share computations for income from continuing operations. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1 + Details Name: us-gaap_ScheduleOfEarningsPerShareBasicAndDilutedTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 38 R27.htm IDEA: XBRL DOCUMENT v3.24.3 Operating Information by Segment and Geographic Area (Tables) 9 Months Ended Sep. 30, 2024 Segment Reporting [Abstract] Â Schedule of Operating Information and Assets by Reportable Segment 3MESeptember 30,9MESeptember 30,(in millions)20242023202420232RevenueEnergy Solutions$1,428Â $1,553Â $4,456Â $4,886Â Urban Solutions1,931Â 1,431Â 5,240Â 3,842Â Mission Solutions635Â 655Â 1,940Â 2,009Â Other100Â 324Â 419Â 917Â Total revenue$4,094Â $3,963Â $12,055Â $11,654Â Segment profit (loss)Energy Solutions$50Â $177Â $193Â $355Â Urban Solutions68Â 66Â 223Â 121Â Mission Solutions45Â 38Â 108Â 84Â Other(46)(5)(95)(108)Total segment profit$117Â $276Â $429Â $452Â G&A(37)(56)(147)(177)Foreign currency gain (loss)(2)23Â 58Â (62)Interest income (expense), net37Â 42Â 114Â 120Â Earnings (loss) attributable to NCI(29)(25)(63)(42)Earnings before taxes$86Â $260Â $391Â $291Â Intercompany revenue for our professional staffing business, excluded from revenue above$70Â $77Â $226Â $221Â Other. Segment profit (loss) for NuScale, Stork and AMECO follows: 3MESeptember 30,9MESeptember 30,(in millions)20242023202420232NuScale(1)(40)(19)(100)(71)Stork(6)14Â 6Â 25Â AMECOâ€”Â â€”Â (1)(62)Segment profit (loss)(46)(5)(95)(108)(1) As of SeptemberÂ 30, 2024, we had an approximate 50% ownership in NuScale. Total assets by segment are as follows:(inÂ millions)September 30,2024December 31,2023Energy Solutions$847Â $1,053Â Urban Solutions1,462Â 1,211Â Mission Solutions676Â 577Â Other218Â 509Â Corporate3,897Â 3,623Â Total assets$7,100Â $6,973Â Schedule of Operating Information by Geographic Area Revenue by project location follows: 3MESeptember 30,9MESeptember 30,(inÂ millions)20242023202420232North America$2,877Â $2,609Â $8,177Â $8,022Â Asia Pacific (includes Australia)475Â 442Â 1,476Â 1,203Â Europe590Â 640Â 1,923Â 1,682Â Central and South America113Â 201Â 315Â 599Â Middle East and Africa39Â 71Â 164Â 148Â Total revenue$4,094Â $3,963Â $12,055Â $11,654Â X - DefinitionTabular disclosure of information concerning assets located in identified geographic areas and the amount of revenue from external customers attributed to that country from which revenue is material. + ReferencesNo definition available. + Details Name: flr_ScheduleOfRevenuesFromExternalCustomersAndAssetsByGeographicalAreasTableTableTextBlock Namespace Prefix: flr_ Data Type: dtr-types1:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the profit or loss and total assets for each reportable segment. An entity discloses certain information on each reportable segment if the amounts (a) are included in the measure of segment profit or loss reviewed by the chief operating decision maker or (b) are otherwise regularly provided to the chief operating decision maker, even if not included in that measure of segment profit or loss. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 280 -SubTopic 10 -Section 50 -Paragraph 25 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-25Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 280 -SubTopic 10 -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 280 -SubTopic 10 -Section 50 -Paragraph 30 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30 + Details Name: us-gaap_ScheduleOfSegmentReportingInformationBySegmentTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 39 R28.htm IDEA: XBRL DOCUMENT v3.24.3 Income Taxes (Tables) 9 Months Ended Sep. 30, 2024 Income Tax Disclosure [Abstract] Â Schedule of Effective Income Tax Rate A reconciliation of U.S. statutory federal income tax expense to income tax expense follows:3MESeptember 30,9MESeptember 30,(In millions)20242023202420232U.S statutory federal income tax expense18Â $55Â 82Â $61Â Increase (decrease) in taxes resulting from:State and local income taxes, net of federal income tax effects2Â 3Â 5Â 1Â Valuation allowance, net16Â 18Â 46Â 94Â Foreign tax impacts13Â (2)14Â 14Â Noncontrolling interest6Â 5Â 14Â 9Â Sale of AMECO South Americaâ€”Â â€”Â â€”Â (10)Reserve for uncertain tax positions2Â â€”Â (2)â€”Â Other adjustments4Â â€”Â 13Â 3Â Total income tax expense$61Â $79Â $172Â $172Â X - ReferencesNo definition available. + Details Name: us-gaap_IncomeTaxDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the reconciliation using percentage or dollar amounts of the reported amount of income tax expense attributable to continuing operations for the year to the amount of income tax expense that would result from applying domestic federal statutory tax rates to pretax income from continuing operations. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12AReference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12 + Details Name: us-

gaap_ScheduleOfEffectiveIncomeTaxRateReconciliationTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 40 R29.htm IDEA: XBRL DOCUMENT v3.24.3 Contract Assets and Liabilities (Tables) 9 Months Ended Sep. 30, 2024 Revenue from Contract with Customer [Abstract] Â Schedule of Contract Assets and Liabilities The following summarizes information about our contract assets and liabilities:(in millions)September 30,2024December 31, 2023Information about contract assets:Contract assetsUnbilled receivables - reimbursable contracts$978Â $854Â Contract work in progress - lump-sum contracts85Â 137Â Contract assets$1,063Â $991Â 9MESeptember 30,(in millions)20242023Information about contract liabilities:Revenue recognized that was included in contract liabilities as of January 1$478Â $566Â X - DefinitionTabular disclosure of receivable, contract asset, and contract liability from contract with customer. Includes, but is not limited to, change in contract asset and contract liability. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-10 + Details Name: us-gaap_ContractWithCustomerAssetAndLiabilityTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_RevenueFromContractWithCustomerAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 41 R30.htm IDEA: XBRL DOCUMENT v3.24.3 Remaining Unsatisfied Performance Obligations (Tables) 9 Months Ended Sep. 30, 2024 Revenue from Contract with Customer [Abstract] Â Schedule of Remaining Performance Obligation We estimate that our RUPO will be satisfied over the following periods:(in millions)September 30,2024Within 1 year$16,333Â 1 to 2 years8,966Â Thereafter3,758Â Total RUPO$29,057Â X - ReferencesNo definition available. + Details Name: us-gaap_RevenueFromContractWithCustomerAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of expected timing for satisfying remaining performance obligation. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b)(1) -SubTopic 10 -Topic 606 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-13 + Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 42 R31.htm IDEA: XBRL DOCUMENT v3.24.3 Debt and Letters of Credit (Tables) 9 Months Ended Sep. 30, 2024 Debt Disclosure [Abstract] Â Schedule of Debt Debt consisted of the following:(in millions)September 30,2024December 31, 2023Borrowings under credit facility$â€”Â $â€”Â Senior Notes2028 Notes (4.250% Senior Notes)556Â 600Â Unamortized discount and deferred financing costs(3)(3)2029 Notes (1.125% Convertible Senior Notes)575Â 575Â Unamortized deferred financing costs(12)(14)Total debt$1,116Â $1,158Â X - ReferencesNo definition available. + Details Name: us-gaap_DebtDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of information pertaining to short-term and long-debt instruments or arrangements, including but not limited to identification of terms, features, collateral requirements and other information necessary to a fair presentation. + ReferencesNo definition available. + Details Name: us-gaap_ScheduleOfDebtTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 43 R32.htm IDEA: XBRL DOCUMENT v3.24.3 Fair Value Measurements (Tables) 9 Months Ended Sep. 30, 2024 Fair Value Disclosures [Abstract] Â Schedule of Assets and Liabilities Measured at Fair Value on a Recurring Basis The following table delineates assets and liabilities that are measured at fair value on a recurring basis:Â September 30, 2024December 31, 2023Â FairÂ ValueÂ HierarchyFairÂ ValueÂ Hierarchy(inÂ millions)TotalLevelÂ 1LevelÂ 2LevelÂ 3TotalLevelÂ 1LevelÂ 2LevelÂ 3Assets:Â Â Â Â Â Â Â Â Trading securities(1)$17Â $17Â $â€”Â $â€”Â $12Â $12Â $â€”Â $â€”Â Derivative assets(2)Foreign currency1Â â€”Â 1Â â€”Â 6Â â€”Â 6Â â€”Â Commodityâ€”Â â€”Â â€”Â â€”Â 1Â 1â€”Â 1Â â€”Â Liabilities:NuScale warrants(3)$6Â $3Â $3Â $â€”Â $12Â $6Â $6Â $â€”Â Derivative liabilities(2)Foreign currencyâ€”Â â€”Â â€”Â â€”Â 3Â â€”Â 3Â â€”Â Commodity1Â â€”Â 1Â â€”Â 1Â â€”Â 1Â â€”Â _____(1)Â Â Â Â Consists of registered money market funds and an equity index fund held in deferred compensation trusts. These investments represent the net asset value at the close of business of the period based on the last trade or official close of an active market or exchange.(2)Â Â Â Â Foreign currency and commodity derivatives are estimated using pricing models with market-based inputs, which take into account the present value of estimated future cash flows. (3) The NuScale warrant liabilities are comprised of public and private placement warrants redeemable by NuScale under certain conditions, both measured using the price of the public warrants. The private placement warrants are not publicly traded and have been classified as Level 2 measurements while the public warrants are classified as Level 1. Schedule of Carrying Values and Estimated Fair Values of Financial Instruments Not Required to be Measured at Fair Value The following summarizes information about financial instruments that are not required to be measured at fair value:Â Â September 30, 2024December 31, 2023(inÂ millions)FairÂ ValueHierarchyCarryingValueFairValueCarryingValueFairValueAssets:Â Â Â Â Â Â Cash(1)Level 1$2,104Â $2,104Â $1,357Â $1,357Â Cash equivalents(2)Level 2808Â 808Â 1,162Â 1,162Â Marketable securities, current(2)Level 294Â 94Â 69Â 69Â Notes receivable, including noncurrent portionLevel 39Â 9Â 9Â 9Â Liabilities:Â 2028 Senior Notes(3)Level 2$553Â $548Â $597Â $573Â 2029 Senior Notes(3)Level 2563Â 703Â 561Â 626Â _____(1)Â Â Â Â Cash consists of bank deposits. Carrying amounts approximate fair value.(2)Â Â Â Â Cash equivalents and marketable securities, current primarily consists of time deposits. Carrying amounts approximate fair value because of the short-term maturity of these instruments. Amortized cost is not materially different from the fair value. (3) Â Â Â Â The fair value of the Senior Notes was estimated based on quoted market prices and Level 2 inputs. X - DefinitionTabular disclosure of the fair value of financial instruments, including financial assets and financial liabilities, and the measurements of those instruments, assets, and liabilities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 825 -SubTopic 10 -Section 50 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-11 + Details Name: us-gaap_FairValueByBalanceSheetGroupingTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_FairValueDisclosuresAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of assets and liabilities, including [financial] instruments measured at fair value that are classified in stockholders' equity, if any, that are measured at fair value on a recurring basis. The disclosures contemplated herein include the fair value measurements at the reporting date by the level within the fair value hierarchy in which the fair value measurements in their entirety fall, segregating fair value measurements using quoted prices in active markets for identical assets (Level 1), significant other observable inputs (Level 2), and significant unobservable inputs (Level 3). + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2 + Details Name: us-gaap_ScheduleOfFairValueAssetsAndLiabilitiesMeasuredOnRecurringBasisTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 44 R33.htm IDEA: XBRL DOCUMENT v3.24.3 Stock-Based Compensation (Tables) 9 Months Ended Sep. 30, 2024 Share-Based Payment Arrangement [Abstract] Â Schedule of Share-based Payment Arrangement Activity During 2024 YTD, the following units were granted based upon the establishment of performance targets:Performance-based Award Units Granted in 2024Weighted AverageGrant DateFair ValuePer Share2024 Performance Award Plan127,332$41.462023 Performance Award Plan73,271$42.092022 Performance Award Plan113,856$42.09 Schedule of Disclosure of Compensation Arrangements by Share-based Payment Award Location in Statement of Operations3MESeptember 30,9MESeptember 30,(in millions)20242023202420232023SGI awardsG&A$10Â $14Â $22Â $24Â Performance-based awards for non-Section 16 officersG&A(3)5Â 7Â 17Â Liabilities (in millions)Location on Balance SheetSeptember 30,2024December 31, 2023SGI awardsAccrued salaries, wages and benefits and other noncurrent liabilities$43Â $58Â Performance-based awards for non-Section 16 officersAccrued salaries, wages and benefits and other noncurrent liabilities22Â 29Â X - ReferencesNo definition available. + Details Name: us-gaap_DisclosureOfCompensationRelatedCostsSharebasedPaymentsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of share-based payment arrangement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 1 -SubTopic 10 -Topic 718 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 718 -SubTopic 10 -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_DisclosureOfShareBasedCompensationArrangementsByShareBasedPaymentAwardTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of activity for award under share-based payment arrangement. Includes, but is not limited to, outstanding award at beginning and end of year, granted, exercised, forfeited, and weighted-average grant date fair value. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d) -SubTopic 10 -Topic 718 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (e) -SubTopic 10 -Topic 718 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ScheduleOfShareBasedCompensationActivityTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 45 R34.htm IDEA: XBRL DOCUMENT v3.24.3 Principles of Consolidation (Details) - NuScale - Subsequent Event - USD ($) $ / shares in Units, $ in Millions 3 Months Ended Dec. 31, 2024 Oct. 04, 2024 Organization Consolidation And Presentation Of Financial Statements [Line Items] Â Â Gain from deconsolidation $ 1,600 Â Number of shares retained after deconsolidation 126,000,000 Â Share price (in dollars per share) Â $ 13.15 X - DefinitionDeconsolidation, Revaluation of Retained Investment, Number of Shares Retained + ReferencesNo definition available. + Details Name: flr_DeconsolidationRevaluationOfRetainedInvestmentNumberOfSharesRetained Namespace Prefix: flr_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionOrganization Consolidation And Presentation Of Financial Statements + ReferencesNo definition available. + Details Name: flr_OrganizationConsolidationAndPresentationOfFinancialStatementsLineItems Namespace Prefix: flr_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of gain (loss) from deconsolidation of subsidiary and derecognition of group of assets constituting transfer of business or nonprofit activity, excluding conveyance of oil and gas mineral rights and transfer of good or service in contract with customer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 50 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1B + Details Name: us-gaap_DeconsolidationGainOrLossAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionPrice of a single share of a number of saleable stocks of a company. + ReferencesNo definition available. + Details Name: us-gaap_SharePrice Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: instant X - Details Name: us-gaap_SubsegmentsAxis=flr_NuScalePowerLlcMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_SubsequentEventTypeAxis=us-gaap_SubsequentEventMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 46 R35.htm IDEA: XBRL DOCUMENT v3.24.3 Earnings Per Share - Schedule of Calculations of Basic and Diluted EPS (Details) $ / shares in Units, $ in Millions 3 Months Ended 9 Months Ended Sep. 30, 2024 USD ($) $ / shares shares Sep. 30, 2023 USD ($) $ / shares shares Sep. 30, 2024 USD ($) day $ / shares shares Sep. 30, 2023 USD ($) $ / shares shares Income Amounts Attributable to Parent, Disclosures [Abstract] Â Â Â Â Net earnings attributable to Fluor | $ $ 54 $ 206 $ 282 $ 161 Less: Dividends on CPS | $ 0 10 0 29 Less: Make-whole payment on conversion of CPS | $ 0 27 0 27 Net earnings available to Fluor common stockholders, basic | $ $ 54 $ 169 $ 282 $ 105 Weighted average common shares outstanding (shares) 171,000,000 144,000,000 171,000,000 143,000,000 Diluted effect: Â Â Â Â CPS (in shares) 0 0 0 0 Stock options, RSUs performance-based award units (in shares) 3,000,000 3,000,000 3,000,000 3,000,000 Convertible debt (in shares) 0 0 0 0 Weighted average diluted shares outstanding (in shares) 174,000,000 147,000,000 174,000,000 146,000,000 Basic EPS available to Fluor common stockholders (in dollars per share) | $ / shares $ 0.32 $ 1.18 $ 1.65 $ 0.73 Diluted EPS available to Fluor common stockholders (in dollars per share) | $ / shares $ 0.31 $ 1.15 1.63 $ 0.72 Additional shares to diluted shares outstanding during the quarter 484,208 Â Â Â 2029 Notes (1.125% Convertible Senior Notes) | Convertible Debt Â Â Â Â Diluted effect: Â Â Â Â Conversion price (in dollars per share) | $ / shares $ 45.37 Â 45.37 Â Stock price trigger (in dollar per share) | $ / shares Â Â Â $ 58.98 Â Weighted average share price (in dollars per share) | $ / shares $ 47.17 Â Â Â 2029 Notes (1.125% Convertible Senior Notes) | Convertible Debt | Debt Conversion Terms One Â Â Â Â Diluted effect: Â Â Â Â Threshold trading days | day Â Â 20 Â Threshold consecutive trading days | day Â Â 30 Â X - DefinitionDebt Instrument, Convertible, Weighted Average Share Price + ReferencesNo definition available. + Details Name: flr_DebtInstrumentConvertibleWeightedAverageSharePrice Namespace Prefix: flr_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionThe price per share of the conversion feature embedded in the debt instrument. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-5 + Details Name: us-gaap_DebtInstrumentConvertibleConversionPrice1 Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: instant X - DefinitionPrice of the entity's common stock which would be required to be attained for the conversion feature embedded in the debt instrument to become effective. + ReferencesNo definition available. + Details Name: us-gaap_DebtInstrumentConvertibleStockPriceTrigger Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionThreshold period of specified consecutive trading days within which common stock price to conversion price of convertible debt instrument must exceed threshold percentage for specified number of trading days to trigger conversion feature. + ReferencesNo definition available. + Details Name: us-gaap_DebtInstrumentConvertibleThresholdConsecutiveTradingDays1 Namespace Prefix: us-gaap_ Data Type: xbrli:integerItemType Balance Type: na Period Type: duration X - DefinitionThreshold number of specified trading days that common stock price to conversion price of convertible debt instruments must exceed threshold percentage within a specified consecutive trading period to trigger conversion feature. + ReferencesNo definition available. + Details Name: us-gaap_DebtInstrumentConvertibleThresholdTradingDays Namespace Prefix: us-gaap_ Data Type: xbrli:integerItemType Balance Type: na Period Type: duration X - DefinitionAmount of paid and unpaid cash, stock, and paid-in-kind (PIK) dividends declared, for example, but not limited to, common and preferred stock. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 2 -SubTopic 405 -Topic 942 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477787/942-405-45-2 + Details Name: us-gaap_Dividends Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe amount of net income (loss) for the period per each share of common stock or unit outstanding during the reporting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 52 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-52Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-15Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic

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Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI 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https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-7 + Details Name: us-gaap_EarningsPerShareBasic Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionThe amount of net income (loss) for the period available to each share of common stock or common unit outstanding during the reporting period and to each share or unit that would have been outstanding assuming the issuance of common shares or units for all dilutive potential common shares or units outstanding during the reporting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 52 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-52Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 6: 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-Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(27)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-7 + Details Name: us-gaap_EarningsPerShareDiluted Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_IncomeAmountsAttributableToReportingEntityDisclosuresAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAdditional shares included in the calculation of diluted EPS as a result of the potentially dilutive effect of convertible debt securities using the if-converted method. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-42Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 40 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-40 + Details Name: us-gaap_IncrementalCommonSharesAttributableToConversionOfDebtSecurities Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionAdditional shares included in the calculation of diluted EPS as a result of the potentially dilutive effect of convertible preferred stock using the if-converted method. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-42Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 40 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-40 + Details Name: us-gaap_IncrementalCommonSharesAttributableToConversionOfPreferredStock Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionAdditional shares included in the calculation of diluted EPS as a result of the potentially dilutive effect of share based payment arrangements using the treasury stock method. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480454/718-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-22Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 23 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-23Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-28A + Details Name: us-gaap_IncrementalCommonSharesAttributableToShareBasedPaymentArrangements Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionThe portion of profit or loss for the period, net of income taxes, which is attributable to the parent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 7: 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Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 31: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 32: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 34: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 37:

http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_NetIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount, after deduction of tax, noncontrolling interests, dividends on preferred stock and participating securities; of income (loss) available to common shareholders. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 5 -Subparagraph (SAB Topic 6.B) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-5Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-10Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-11Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60B + Details Name: us-gaap_NetIncomeLossAvailableToCommonStockholdersBasic Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe excess of (1) fair value of the consideration transferred to the holders of the preferred stock over (2) the carrying amount of the preferred stock in the registrant's balance sheet, during the accounting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480408/260-10-S99-2 + Details Name: us-gaap_PreferredStockRedemptionPremium Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe sum of dilutive potential common shares or units used in the calculation of the diluted per-share or per-unit computation. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1 + Details Name: us-gaap_WeightedAverageNumberDilutedSharesOutstandingAdjustment Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_WeightedAverageNumberDilutedSharesOutstandingAdjustmentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe average number of shares or units issued and outstanding that are used in calculating diluted EPS or earnings per unit (EPU), determined based on the timing of issuance of shares or units in the period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 16 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-16 + Details Name: us-gaap_WeightedAverageNumberOfDilutedSharesOutstanding Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionNumber of [basic] shares or units, after adjustment for contingently issuable shares or units and other shares or units not deemed outstanding, determined by relating the portion of time within a reporting period that common shares or units have been outstanding to the total time in that period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-10 + Details Name: us-gaap_WeightedAverageNumberOfSharesOutstandingBasic Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_DebtInstrumentAxis=flr_SeniorNotes1125PercentDue15August2029Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_LongtermDebtTypeAxis=us-gaap_ConvertibleDebtMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: flr_DebtInstrumentConvertibleTermsOfConversionAxis=flr_DebtConversionTermsOneMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 47 R36.htm IDEA: XBRL DOCUMENT v3.24.3 Earnings Per Share - Antidilutive Securities Excluded from Computation of EPS (Details) - shares shares in Millions 3 Months Ended 9 Months Ended Sep. 30, 2024 Sep. 30, 2023 Sep. 30, 2024 Sep. 30, 2023 CPS Â Â Â Â Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items] Â Â Â Â Anti-dilutive securities not included above (in shares) 0 26 0 27 Stock options, RSUs and performance-based award units Â Â Â Â Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items] Â Â Â Â Anti-dilutive securities not included above (in shares) 1 2 2 2 Stock delivered under capped call options Â Â Â Â Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items] Â Â Â Â Anti-dilutive securities not included above (in shares) 0 0 0 0 X - DefinitionSecurities (including those issuable pursuant to contingent stock agreements) that could potentially dilute basic earnings per share (EPS) or earnings per unit (EPU) in the future that were not included in the computation of diluted EPS or EPU because to do so would increase EPS or EPU amounts or decrease loss per share or unit amounts for the period presented. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1 + Details Name: us-gaap_AntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareAmount Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_AntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_AntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareByAntidilutiveSecuritiesAxis=us-gaap_ConvertiblePreferredStockMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareByAntidilutiveSecuritiesAxis=flr_AllOtherClassesOfStockMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareByAntidilutiveSecuritiesAxis=us-gaap_CallOptionMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 48 R37.htm IDEA: XBRL DOCUMENT v3.24.3 Operating Information by Segment and Geographic Area - Reportable Segments (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 30, 2024 Sep. 30, 2023 Sep. 30, 2024 Sep. 30, 2023 Segment Reporting Information [Line Items] Â Â Â Â Total revenue $ 4,094 $ 3,963 $ 12,055 $ 11,654 Total segment profit 49 218 277 172 G&A (37) (56) (147) (177) Foreign currency gain (loss) (2) 23 58 (62) Earnings before taxes 86 260 391 291 Continuing Operations Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â G&A (37) (56) (147) (177) Foreign currency gain (loss) (2) 23 58 (62) Interest income (expense), net 37 42 114 120 Earnings (loss) attributable to NCI (29) (25) (63) (42) Earnings before taxes 86 260 391 291 Continuing Operations | Reportable Segments Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Total revenue 4,094 3,963 12,055 11,654 Total segment profit 117 276 429 452 Continuing Operations | Consolidation, Eliminations Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Total revenue 70 77 226 221 Continuing Operations | Energy Solutions | Reportable Segments Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Total revenue 1,428 1,553 4,456 4,886 Total segment profit 50 177 193 355 Continuing Operations | Urban Solutions | Reportable Segments Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Total revenue 1,931 1,431 5,240 3,842 Total segment profit 68 66 223 121 Continuing Operations | Mission Solutions | Reportable Segments Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Total revenue 635 655 1,940 2,009 Total segment profit 45 38 108 84 Continuing Operations | Other | Reportable Segments Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Total revenue 100 324 419 917 Total segment profit $ (46) $ (5) $ (95) $ (108) X - DefinitionAmount, before tax, of realized and unrealized gain (loss) from foreign currency transaction. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 20 -Name Accounting Standards Codification -Section 35 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482014/830-20-35-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481956/830-20-45-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481926/830-20-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481839/830-10-45-17 + Details Name: us-gaap_ForeignCurrencyTransactionGainLossBeforeTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe aggregate total of expenses of managing and administering the affairs of an entity, including affiliates of the reporting entity, which are not directly or indirectly associated with the manufacture, sale or creation of a product or product line. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(2)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1 + Details Name: us-gaap_GeneralAndAdministrativeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of income (loss) from continuing operations, including income (loss) from equity method investments, before deduction of income tax expense (benefit), and income (loss) attributable to noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 9: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 11: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of interest income (expense) classified as nonoperating. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48 + Details Name: us-gaap_InterestIncomeExpenseNonoperatingNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of Net Income (Loss) attributable to noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1AReference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 55 -Paragraph 4J -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4JReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1B + Details Name: us-gaap_NetIncomeLossAttributableToNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe net result for the period of deducting operating expenses from operating revenues. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -

Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31 + Details Name: us-gaap_OperatingIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of revenue recognized from goods sold, services rendered, insurance premiums, or other activities that constitute an earning process. Includes, but is not limited to, investment and interest income before deduction of interest expense when recognized as a component of revenue, and sales and trading gain (loss). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_Revenues Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingInformationLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_StatementOperatingActivitiesSegmentAxis=us-gaap_SegmentContinuingOperationsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ConsolidationItemsAxis=us-gaap_OperatingSegmentsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ConsolidationItemsAxis=srt_ConsolidationEliminationsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=flr_EnergySolutionsSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=flr_UrbanSolutionsSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=flr_MissionSolutionsSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=us-gaap_AllOtherSegmentsMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 49 R38.htm IDEA: XBRL DOCUMENT v3.24.3 Operating Information by Segment and Geographic Area - Narrative (Details) - USD ($) $ / shares in Units, $ in Millions 1 Months Ended 3 Months Ended 9 Months Ended Mar. 31, 2024 Mar. 31, 2023 Sep. 30, 2024 Sep. 30, 2023 Sep. 30, 2024 Sep. 30, 2023 Disposal Group, Not Discontinued Operations | Stork Â Â Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Â Â Proceeds from sale $ 67 Â Â Â Â Â Â Gain on sale Â Â Â Â Â $ 11 Â Disposal Group, Not Discontinued Operations | AMECO Â Â Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Â Â Loss on sale Â $ 60 Â Â Â Â Â AMECO divestiture, negative impact on earnings from foreign currency translation Â $ 35 Â Â Â Â Â Energy Solutions Â Â Â Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Â Â Â Effect of forecast revision on estimated project cost Â Â Â Â Â $ 57 Â Effect of forecast revision on estimated project cost (in dollars per share) Â Â Â Â Â $ 0.23 Â Expense from embedded foreign currency derivatives Â Â $ 20 $ 24 $ 47 $ (23) Energy Solutions | Upstream Project Â Â Â Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Â Â Â Effect of forecast revision on estimated project cost Â Â Â Â Â Â $ 58 Effect of forecast revision on estimated project cost (in dollars per share) Â Â Â Â Â Â $ 0.34 Urban Solutions | LAX Automated People Mover Project Â Â Â Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Â Â Â Effect of forecast revision on estimated project cost Â Â Â Â Â Â $ 59 Effect of forecast revision on estimated project cost (in dollars per share) Â Â Â Â Â Â $ 0.34 Mission Solutions | Weapons Facility Project Â Â Â Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Â Â Â Effect of forecast revision on estimated project cost Â Â Â Â Â Â $ 30 Effect of forecast revision on estimated project cost (in dollars per share) Â Â Â Â Â Â $ 0.17 X - DefinitionRepresents the increase (decrease) in the estimated project cost based on forecast revisions. + ReferencesNo definition available. + Details Name: flr_ChangeInForecastEstimateIncreaseDecreaseInProjectCost Namespace Prefix: flr_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionRepresents the increase (decrease) in estimated petrochemical project cost based on forecast revisions, in dollars per diluted share. + ReferencesNo definition available. + Details Name: flr_ChangeInForecastEstimateIncreaseDecreaseInProjectCostPerDilutedShare Namespace Prefix: flr_ Data Type: dtr-types1:perShareItemType Balance Type: na Period Type: duration X - DefinitionCharges From Write-Off of Embedded Foreign Currency Derivatives + ReferencesNo definition available. + Details Name: flr_ChargesFromWriteOffOfEmbeddedForeignCurrencyDerivatives Namespace Prefix: flr_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of foreign currency translation gain (loss) in the disposal group, including discontinued operation, recognized in the statement of income as a result of the sale or complete or substantially complete liquidation of an investment in a foreign entity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 830 -SubTopic 30 -Section 45 -Paragraph 20 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20 + Details Name: us-gaap_DisposalGroupIncludingDiscontinuedOperationForeignCurrencyTranslationGainsLosses Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe difference between the carrying value and the sale price of an investment. A gain would be recognized when the sale price of the investment is greater than the carrying value of the investment. This element refers to the Gain included in earnings and not to the cash proceeds of the sale. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(9)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)(c)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(13)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_GainOnSaleOfInvestments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe difference between the carrying value and the sale price of an investment. A loss would be recognized when the sale price of the investment is less than the carrying value of the investment. This element refers to the Loss included in earnings and not to the cash proceeds of the sale. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(9)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)(c)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(13)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_LossOnSaleOfInvestments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe cash inflow associated with the amount received from the sale of a portion of the company's business, for example a segment, division, branch or other business, during the period. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 12 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-12 + Details Name: us-gaap_ProceedsFromDivestitureOfBusinesses Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingInformationLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_DisposalGroupClassificationAxis=us-gaap_DisposalGroupNotDiscontinuedOperationsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementBalanceSheetAndAdditionalDisclosuresByDisposalGroupsIncludingDiscontinuedOperationsAxis=flr_StorkHoldingBVMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementBalanceSheetAndAdditionalDisclosuresByDisposalGroupsIncludingDiscontinuedOperationsAxis=flr_AMECOMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=flr_EnergySolutionsSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_SubsegmentsAxis=flr_UpstreamProjectMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=flr_UrbanSolutionsSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_SubsegmentsAxis=flr_LAXAutomatedPeopleMoverProjectMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=flr_MissionSolutionsSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_SubsegmentsAxis=flr_WeaponsFacilityProjectMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 50 R39.htm IDEA: XBRL DOCUMENT v3.24.3 Operating Information by Segment and Geographic Area - Other Segment Profit (Loss) (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 30, 2024 Sep. 30, 2023 Sep. 30, 2024 Sep. 30, 2023 Segment Reporting Information [Line Items] Â Â Â Â Total segment profit $ 49 $ 218 $ 277 $ 172 NuScale | Disposal Group, Not Discontinued Operations | Fluor Corporation Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Entity's interest in partnership or joint venture (percent) 50.00% Â 50.00% Â Reportable Segments | Continuing Operations Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Total segment profit $ 117 276 $ 429 452 Reportable Segments | Other | Continuing Operations Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Total segment profit (46) (5) (95) (108) Reportable Segments | Other | NuScale | Continuing Operations Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Total segment profit (40) (19) (100) (71) Reportable Segments | Other | Stork | Continuing Operations Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Total segment profit (6) 14 6 25 Reportable Segments | Other | AMECO | Continuing Operations Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Total segment profit $ 0 $ 0 $ (1) $ (62) X - DefinitionThe parent entity's interest in net assets of the subsidiary, expressed as a percentage. + ReferencesNo definition available. + Details Name: us-gaap_MinorityInterestOwnershipPercentageByParent Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: instant X - DefinitionThe net result for the period of deducting operating expenses from operating revenues. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5:

http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31 + Details Name: us-gaap_OperatingIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingInformationLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: srt_ScheduleOfEquityMethodInvestmentEquityMethodInvesteeNameAxis=flr_NuScalePowerLlcMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DisposalGroupClassificationAxis=us-gaap_DisposalGroupNotDiscontinuedOperationsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_OwnershipAxis=flr_FluorCorporationMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ConsolidationItemsAxis=us-gaap_OperatingSegmentsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementOperatingActivitiesSegmentAxis=us-gaap_SegmentContinuingOperationsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=us-gaap_AllOtherSegmentsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_SubsegmentsAxis=flr_NuScalePowerLlcMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_SubsegmentsAxis=flr_StorkHoldingBVMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_SubsegmentsAxis=flr_AMECOMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 51 R40.htm IDEA: XBRL DOCUMENT v3.24.3 Operating Information by Segment and Geographic Area - Total Assets (Details) - USD ($) $ in Millions Sep. 30, 2024 Dec. 31, 2023 Segment Reporting Information [Line Items] Â Â Total assets $ 7,100 $ 6,973 Reportable Segments | Energy Solutions Â Â Segment Reporting Information [Line Items] Â Â Total assets 847 1,053 Reportable Segments | Urban Solutions Â Â Segment Reporting Information [Line Items] Â Â Total assets 1,462 1,211 Reportable Segments | Mission Solutions Â Â Segment Reporting Information [Line Items] Â Â Total assets 676 577 Reportable Segments | Other Â Â Segment Reporting Information [Line Items] Â Â Total assets 218 509 Corporate Â Â Segment Reporting Information [Line Items] Â Â Total assets $ 3,897 $ 3,623 X - DefinitionAmount of asset recognized for present right to economic benefit. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 12: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 13: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-12Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(12)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(18)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 18: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 19: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7Reference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 30: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_Assets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingInformationLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: srt_ConsolidationItemsAxis=us-gaap_OperatingSegmentsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=flr_EnergySolutionsSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=flr_UrbanSolutionsSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=flr_MissionSolutionsSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=flr_OtherMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ConsolidationItemsAxis=us-gaap_CorporateNonSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 52 R41.htm IDEA: XBRL DOCUMENT v3.24.3 Operating Information by Segment and Geographic Area - External Revenue and Total Assets by Geographic Area (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 30, 2024 Sep. 30, 2023 Sep. 30, 2024 Sep. 30, 2023 Revenues from External Customers and Long-Lived Assets [Line Items] Â Â Â Â Total revenue $ 4,094 $ 3,963 $ 12,055 $ 11,654 North America Â Â Â Â Revenues from External Customers and Long-Lived Assets [Line Items] Â Â Â Â Total revenue 2,877 2,609 8,177 8,022 Asia Pacific (includes Australia) Â Â Â Â Revenues from External Customers and Long-Lived Assets [Line Items] Â Â Â Â Total revenue 475 442 1,476 1,203 Europe Â Â Â Â Revenues from External Customers and Long-Lived Assets [Line Items] Â Â Â Â Total revenue 590 640 1,923 1,682 Central and South America Â Â Â Â Revenues from External Customers and Long-Lived Assets [Line Items] Â Â Â Â Total revenue 113 201 315 599 Middle East and Africa Â Â Â Â Revenues from External Customers and Long-Lived Assets [Line Items] Â Â Â Â Total revenue $ 39 $ 71 $ 164 $ 148 X - DefinitionAmount of revenue recognized from goods sold, services rendered, insurance premiums, or other activities that constitute an earning process. Includes, but is not limited to, investment and interest income before deduction of interest expense when recognized as a component of revenue, and sales and trading gain (loss). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_Revenues Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_RevenuesFromExternalCustomersAndLongLivedAssetsLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: srt_StatementGeographicalAxis=srt_NorthAmericaMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_StatementGeographicalAxis=srt_AsiaPacificMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_StatementGeographicalAxis=srt_EuropeMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_StatementGeographicalAxis=flr_CentralAndSouthAmericaMember Namespace Prefix: Data Type: na Balance

Type: Period Type: X - Details Name: srt_StatementGeographicalAxis=flr_MiddleEastAndAfricaMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 53 R42.htm IDEA: XBRL DOCUMENT v3.24.3 Income Taxes - Narrative (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 30, 2024 Sep. 30, 2023 Sep. 30, 2024 Sep. 30, 2023 Income Tax Disclosure [Abstract] Â Â Â Â Effective tax rate, continuing operations (as a percent) 70.90% 30.40% 44.00% 59.10% Expected tax refund Â Â $ 169 Â X - DefinitionPercentage of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231 + Details Name: us-gaap_EffectiveIncomeTaxRateContinuingOperations Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_IncomeTaxDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount, after income tax refund received, of cash paid to federal (national) tax jurisdiction for tax on income. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-2AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-22 + Details Name: us-gaap_IncomeTaxPaidFederalAfterRefundReceived Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration XML 54 R43.htm IDEA: XBRL DOCUMENT v3.24.3 Income Taxes - Income Tax Expense (Benefit) Reconciliation (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 30, 2024 Sep. 30, 2023 Sep. 30, 2024 Sep. 30, 2023 Income Tax Disclosure [Abstract] Â Â Â Â U.S statutory federal income tax expense $ 18 $ 55 $ 82 $ 61 Increase (decrease) in taxes resulting from: Â Â Â Â State and local income taxes, net of federal income tax effects 2 3 5 1 Valuation allowance, net 16 18 46 94 Foreign tax impacts 13 (2) 14 14 Noncontrolling interest 6 5 14 9 Sale of AMECO South America 0 0 0 (10) Reserve for uncertain tax positions 2 0 (2) 0 Other adjustments 4 0 13 3 Total income tax expense $ 61 $ 79 $ 172 $ 172 X - DefinitionIncrease (Decrease) in Taxes Resulting From + ReferencesNo definition available. + Details Name: flr_IncreaseDecreaseInTaxesResultingFromAbstract Namespace Prefix: flr_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_IncomeTaxDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 6.I.7) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479360/740-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-10Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Subparagraph (a) -SubTopic 20 -Topic 740 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482659/740-20-45-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(h)) -SubTopic 10 -Topic 235 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1 + Details Name: us-gaap_IncomeTaxExpenseBenefit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of the difference between reported income tax expense (benefit) and expected income tax expense (benefit) computed by applying the domestic federal statutory income tax rates to pretax income (loss) from continuing operations attributable to increase (decrease) in the valuation allowance for deferred tax assets. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12A -Subparagraph (a)(6) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12AReference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12 + Details Name: us-gaap_IncomeTaxReconciliationChangeInDeferredTaxAssetsValuationAllowance Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of the difference between reported income tax expense (benefit) and expected income tax expense (benefit) computed by applying the domestic federal statutory income tax rates to pretax income (loss) from continuing operations attributable to the disposition of a business not qualifying as a discontinued operation. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (b)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12 + Details Name: us-gaap_IncomeTaxReconciliationDispositionOfBusiness Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of the difference between reported income tax expense (benefit) and expected income tax expense (benefit) computed by applying the domestic federal statutory income tax rates to pretax income (loss) from continuing operations attributable to foreign income tax expense (benefit). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12A -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12AReference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12 + Details Name: us-gaap_IncomeTaxReconciliationForeignIncomeTaxRateDifferential Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe amount of income tax expense or benefit for the period computed by applying the domestic federal statutory tax rates to pretax income from continuing operations. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231 + Details Name: us-gaap_IncomeTaxReconciliationIncomeTaxExpenseBenefitAtFederalStatutoryIncomeTaxRate Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of the difference between reported income tax expense (benefit) and expected income tax expense (benefit) computed by applying the domestic federal statutory income tax rates to pretax income (loss) from continuing operations attributable to noncontrolling interest income (loss) exempt from income taxes. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (b)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12 + Details Name: us-gaap_IncomeTaxReconciliationMinorityInterestIncomeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of the difference between reported income tax expense (benefit) and expected income tax expense (benefit) computed by applying the domestic federal statutory income tax rates to pretax income (loss) from continuing operations attributable to other adjustments. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (b)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12 + Details Name: us-gaap_IncomeTaxReconciliationOtherAdjustments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of the difference between reported income tax expense (benefit) and expected income tax expense (benefit) computed by applying the domestic federal statutory income tax rates to pretax income (loss) from continuing operations attributable to state and local income tax expense (benefit). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12A -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12AReference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12 + Details Name: us-gaap_IncomeTaxReconciliationStateAndLocalIncomeTaxes Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of the difference between reported income tax expense (benefit) and expected income tax expense (benefit) computed by applying the domestic federal statutory income tax rates to pretax income (loss) from continuing operations attributable to increase (decrease) in other income tax contingencies. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12 + Details Name: us-gaap_IncomeTaxReconciliationTaxContingenciesOther Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration XML 55 R44.htm IDEA: XBRL DOCUMENT v3.24.3 Partnerships and Joint Ventures (Details) $ in Millions Sep. 30, 2024 USD ($) segment Dec. 31, 2023 USD ($) Variable Interest Entity, Not Primary Beneficiary Â Â Variable interest entity information Â Â Net (liability) assets $ 183 $ 91 Variable Interest Entity, Not Primary Beneficiary | Future funding commitment Â Â Variable interest entity information Â Â Commitment amount $ 57 Â Related Party Â Â Variable interest entity information Â Â Number of project | segment 2 Â Accrued liabilities | Related Party Â Â Variable interest entity information Â Â Investments loss position in other accrued liabilities $ 230 307 Accounts and notes receivable, net | Related Party | Variable Interest Entity, Not Primary Beneficiary Â Â Variable interest entity information Â Â Accounts receivable, net $ 183 $ 174 X - DefinitionNumber Of Project + ReferencesNo definition available. + Details Name: flr_NumberOfProject Namespace Prefix: flr_ Data Type: xbrli:integerItemType Balance Type: na Period Type: instant X - DefinitionAmount of obligations incurred and payable classified as other. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(15)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_AccountsPayableOtherCurrentAndNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after allowance for credit loss, of right to consideration from customer for product sold and service rendered in normal course of business, classified as current. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481990/310-10-45-2 + Details Name: us-gaap_AccountsReceivableNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of net assets (liabilities). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 1 -SubTopic 30 -Topic 205 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479910/205-30-50-1 + Details Name: us-gaap_AssetsNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionMinimum amount of other commitment not otherwise specified in the taxonomy. Excludes commitments explicitly modeled in the taxonomy, including but not limited to, long-term and short-term purchase commitments, recorded and unrecorded purchase obligations, supply commitments, registration payment arrangements, leases, debt, product warranties, guarantees, environmental remediation obligations, and pensions. + ReferencesNo definition available. + Details Name: us-gaap_OtherCommitment Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (b)(1)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481420/860-30-50-1AReference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (b)(1)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481420/860-30-50-1AReference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481420/860-30-50-1A + Details Name: us-gaap_VariableInterestEntityLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: srt_ConsolidatedEntitiesAxis=us-gaap_VariableInterestEntityNotPrimaryBeneficiaryMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_OtherCommitmentsAxis=flr_FundingCommitmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RelatedPartyTransactionsByRelatedPartyAxis=us-gaap_RelatedPartyMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BalanceSheetLocationAxis=us-gaap_AccruedLiabilitiesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BalanceSheetLocationAxis=flr_AccountsAndNotesReceivableNetCurrentMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 56 R45.htm IDEA: XBRL DOCUMENT v3.24.3 Guarantees (Details) - USD ($) Sep. 30, 2024 Dec. 31, 2023 Guarantees Â Â Performance guarantee obligation not material $ 0 $ 0 Performance Guarantee Â Â Guarantees Â Â Estimated performance guarantees outstanding $ 13,000,000,000 Â X - DefinitionThe current carrying amount of the liability for the freestanding or embedded guarantor's obligations under

the guarantee or each group of similar guarantees. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4 + Details Name: us-gaap_GuaranteeObligationsCurrentCarryingValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4 + Details Name: us-gaap_GuaranteeObligationsLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionMaximum potential amount of future payments (undiscounted) the guarantor could be required to make under the guarantee or each group of similar guarantees before reduction for potential recoveries under recourse or collateralization provisions. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-4 + Details Name: us-gaap_GuaranteeObligationsMaximumExposure Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - Details Name: us-gaap_GuaranteeObligationsByNatureAxis=us-gaap_PerformanceGuaranteeMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 57 R46.htm IDEA: XBRL DOCUMENT v3.24.3 Contingencies and Commitments (Details) - Pending litigation $ in Millions, $ in Millions 1 Months Ended Dec. 13, 2016 AUD ($) claim Sep. 30, 2023 USD ($) wall Mar. 31, 2023 referee Oct. 31, 2022 USD ($) Santos Ltd Â Â Â Â Loss Contingencies [Line Items] Â Â Â Â Damages sought $ 1,470 Â Â Â Loss contingency, trial or alternative dispute resolution, number of referees apointed | referee Â Â 3 Â Estimate of possible loss $ 236 Â Â Â Santos Ltd Claim 1 Â Â Â Â Loss Contingencies [Line Items] Â Â Â Â Number of claims | claim 1 Â Â Â Loss contingency, panel referred damages awarded from other party, value $ 700 Â Â Â Santos Ltd Claim 2 Â Â Â Â Loss Contingencies [Line Items] Â Â Â Â Loss contingency, panel referred damages awarded from other party, value $ 790 Â Â Â North Texas Tollway Authority Â Â Â Â Loss Contingencies [Line Items] Â Â Â Â Damages sought Â $ 227 Â $ 100 Number of retaining walls | wall Â 65 Â Â X - DefinitionLoss Contingency, Panel Referred Damages Awarded from Other Party, Value + ReferencesNo definition available. + Details Name: flr_LossContingencyPanelReferredDamagesAwardedFromOtherPartyValue Namespace Prefix: flr_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLoss Contingency, Retaining Walls, Number + ReferencesNo definition available. + Details Name: flr_LossContingencyRetainingWallsNumber Namespace Prefix: flr_ Data Type: xbrli:integerItemType Balance Type: na Period Type: duration X - DefinitionLoss Contingency, Trial or Alternative Dispute Resolution, Number of Referees Appointed + ReferencesNo definition available. + Details Name: flr_LossContingencyTrialOrAlternativeDisputeResolutionNumberOfRefereesAppointed Namespace Prefix: flr_ Data Type: xbrli:integerItemType Balance Type: na Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-4Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 720 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483359/720-20-50-1Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 27 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482395/460-10-55-27Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-9Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-4Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-3Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-1 + Details Name: us-gaap_LossContingenciesLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe value (monetary amount) of the award the plaintiff seeks in the legal matter. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-4Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-9 + Details Name: us-gaap_LossContingencyDamagesSoughtValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionReflects the estimated amount of loss from the specified contingency as of the balance sheet date. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 720 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483359/720-20-50-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 27 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482395/460-10-55-27Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-9Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-4Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-2 + Details Name: us-gaap_LossContingencyEstimateOfPossibleLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionNumber of pending claims pertaining to a loss contingency. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-4Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-9 + Details Name: us-gaap_LossContingencyPendingClaimsNumber Namespace Prefix: us-gaap_ Data Type: xbrli:integerItemType Balance Type: na Period Type: instant X - Details Name: us-gaap_LitigationStatusAxis=us-gaap_PendingLitigationMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_LitigationCaseAxis=flr_SantosLtdClaim1Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_LitigationCaseAxis=flr_SantosLtdClaim2Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_LitigationCaseAxis=flr_NorthTexasTollwayAuthorityMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 58 R47.htm IDEA: XBRL DOCUMENT v3.24.3 Contract Assets and Liabilities (Details) - USD ($) $ in Millions 9 Months Ended Sep. 30, 2024 Sep. 30, 2023 Dec. 31, 2023 Contract assets Â Â Â Unbilled receivables - reimbursable contracts $ 978 Â $ 854 Contract work in progress - lump-sum contracts 85 Â 137 Contract assets 1,063 Â 991 Information about contract liabilities: Â Â Â Revenue recognized that was included in contract liabilities as of January 1 478 $ 566 Â Claim revenue for costs 609 Â 531 Construction contract cost, subcontractor $ 23 Â $ 24 X - DefinitionContract Assets + ReferencesNo definition available. + Details Name: flr_ContractAssetsAbstract Namespace Prefix: flr_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionInformation About Contract Liabilities + ReferencesNo definition available. + Details Name: flr_InformationAboutContractLiabilitiesAbstract Namespace Prefix: flr_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionWork in Progress, Contract Services + ReferencesNo definition available. + Details Name: flr_WorkinProgressContractServices Namespace Prefix: flr_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount, after allowance for credit loss, of right to consideration in exchange for good or service transferred to customer when right is conditioned on something other than passage of time. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-3Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8 + Details Name: us-gaap_ContractWithCustomerAssetNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount, after allowance for credit loss, of right to consideration in exchange for good or service transferred to customer when right is conditioned on something other than passage of time, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-3Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8 + Details Name: us-gaap_ContractWithCustomerAssetNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of revenue recognized that was previously included in balance of obligation to transfer good or service to customer for which consideration from customer has been received or is due. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8 + Details Name: us-gaap_ContractWithCustomerLiabilityRevenueRecognized Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of billed or unbilled claims or other similar items subject to uncertainty concerning their determination or ultimate realization under long-term contracts. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(3)(c)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_ContractsReceivableClaimsAndUncertainAmounts Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of cost incurred on construction contract for unapproved change order, claim, or similar item subject to uncertainty. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 910 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482332/910-20-50-1 + Details Name: us-gaap_UnapprovedChangeOrdersAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant XML 59 R48.htm IDEA: XBRL DOCUMENT v3.24.3 Remaining Unsatisfied Performance Obligations (Details) $ in Millions Sep. 30, 2024 USD ($) Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Â Expected timing of satisfaction, period $ 29,057 Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date [Axis]: 2024-10-01 Â Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Â Expected timing of satisfaction, period $ 16,333 Remaining performance obligation, period (in years) 3 months Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date [Axis]: 2025-01-01 Â Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Â Expected timing of satisfaction, period $ 8,966 Remaining performance obligation, period (in years) 1 year Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date [Axis]: 2026-01-01 Â Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Â Expected timing of satisfaction, period $ 3,758 Remaining performance obligation, period (in years) 2 years X - DefinitionAmount of transaction price allocated to performance obligation that has not been recognized as revenue. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (a) -SubTopic 10 -Topic 606 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-13 + Details Name: us-gaap_RevenueRemainingPerformanceObligation Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionPeriod in which remaining performance obligation is expected to be recognized as revenue, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents reported fact of one year, five months, and thirteen days. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b)(1) -SubTopic 10 -Topic 606 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-13 + Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionPeriod1 Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: instant X - Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionStartDateAxis=2024-10-01 Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionStartDateAxis=2025-01-01 Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionStartDateAxis=2026-01-01 Namespace Prefix: Data Type: na Balance Type: Period Type: XML 60 R49.htm IDEA: XBRL DOCUMENT v3.24.3 Debt and Letters of Credit - Schedule of Debt (Details) - USD ($) $ in Millions Sep. 30, 2024 Dec. 31, 2023 Financing Arrangements Â Â Borrowings under credit facility $ 0 $ 0 Long-term debt 1,116 1,158 Total debt $ 1,116 1,158 2028 Notes (4.250% Senior Notes) Â Â Financing Arrangements Â Â Debt instrument, interest rate, stated percentage 4.25% Â Long-term debt $ 556 600 Unamortized discount and deferred financing costs $ (3) (3) 2029 Notes (1.125% Convertible Senior Notes) Â Â Financing Arrangements Â Â Debt instrument, interest rate, stated percentage 1.125% Â Long-term debt $ 575 575 Unamortized discount and deferred financing costs $ (12) $ (14) X - DefinitionAmount, before unamortized (discount) premium and debt issuance costs, of long-term debt. Includes, but is not limited to, notes payable, bonds payable, commercial loans, mortgage loans, convertible debt, subordinated debt and other types of debt. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)) -SubTopic 10 -Topic 210 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-4 + Details Name: us-gaap_DebtInstrumentCarryingAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionContractual interest rate for funds borrowed, under the debt agreement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)

(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1B + Details Name: us-gaap_DebtInstrumentInterestRateStatedPercentage Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482949/835-30-55-8Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(f)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-04(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 5: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69B -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69BReference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69C -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69CReference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69E -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69EReference 8: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69F -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69FReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1I -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1IReference 26: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-2Reference 27: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482900/835-30-50-1 + Details Name: us-gaap_DebtInstrumentLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of unamortized debt discount (premium) and debt issuance costs. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482949/835-30-55-8Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69B -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69BReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69C -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69CReference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482900/835-30-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-4Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-1A + Details Name: us-gaap_DebtInstrumentUnamortizedDiscountPremiumAndDebtIssuanceCostsNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionFair value of the amount outstanding under the credit facility. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-10 + Details Name: us-gaap_LineOfCreditFacilityFairValueOfAmountOutstanding Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after deduction of unamortized premium (discount) and debt issuance cost, of long-term debt classified as noncurrent. Excludes lease obligation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LongTermDebtNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - Details Name: us-gaap_DebtInstrumentAxis=flr_SeniorNotes425PercentDue15September2028Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=flr_SeniorNotes1125PercentDue15August2029Member Namespace Prefix: Data Type: na Balance Type: Period Type: XML 61 R50.htm IDEA: XBRL DOCUMENT v3.24.3 Debt and Letters of Credit - Narrative (Details) â,¬ in Millions, $ in Millions 9 Months Ended Sep. 30, 2024 USD ($) Sep. 30, 2023 USD ($) Sep. 30, 2024 EUR (â,¬) Financing Arrangements Â Â Â Repayments of debt $ 44 $ 249 Â 2028 Notes (4.250% Senior Notes) Â Â Â Financing Arrangements Â Â Â Repayments of debt 44 Â Â Â Lines of Credit Â Â Â Financing Arrangements Â Â Â Long-term line of credit 483 Â Â Lines of Credit | Committed Line of Credit Â Â Â Financing Arrangements Â Â Â Current borrowing capacity 758 Â Â Lines of Credit | Uncommitted Line of Credit Â Â Â Financing Arrangements Â Â Â Long-term line of credit 946 Â Â Lines of Credit | Revolving Loan And Letter Of Credit Facility Agreement | Committed Line of Credit Â Â Â Financing Arrangements Â Â Â Maximum borrowing capacity 1,800 Â Â Lines of Credit | Revolving Loan And Letter Of Credit Facility Agreement | Committed Line of Credit | Subsidiaries Â Â Â Financing Arrangements Â Â Â Covenant minimum liquidity 1,200 Â Â Covenant minimum liquidity, after repayments of debt $ 1,000 Â Â Lines of Credit | Revolving Loan And Letter Of Credit Facility Agreement | Committed Line of Credit | Minimum Â Â Â Financing Arrangements Â Â Â Ratio of consolidated debt to tangible net worth (as a percent) 60.00% Â Â Lines of Credit | Revolving Loan And Letter Of Credit Facility Agreement | Committed Line of Credit | Maximum Â Â Â Financing Arrangements Â Â Â Ratio of consolidated debt to tangible net worth (as a percent) 100.00% Â Â Lines of Credit | Revolving Loan And Letter Of Credit Facility Agreement | Committed Line of Credit | Maximum | Subsidiaries Â Â Â Financing Arrangements Â Â Â Aggregate amount of debt $ 750 Â â,¬ 750 X - DefinitionDebt Instrument, Covenant Compliance, Minimum Liquidity, After Repayments of Debt, Amount + ReferencesNo definition available. + Details Name: flr_DebtInstrumentCovenantComplianceMinimumLiquidityAfterRepaymentsOfDebtAmount Namespace Prefix: flr_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionDebt Instrument, Covenant Compliance, Minimum Liquidity, Amount + ReferencesNo definition available. + Details Name: flr_DebtInstrumentCovenantComplianceMinimumLiquidityAmount Namespace Prefix: flr_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionRepresents the ratio of consolidated debt to tangible net worth allowed under the financial covenants of the credit facility. + ReferencesNo definition available. + Details Name: flr_DebtInstrumentCovenantConsolidatedDebtToTangibleNetWorthRatio Namespace Prefix: flr_ Data Type: dtr-types1:percentItemType Balance Type: na Period Type: duration X - DefinitionAmount of short-term and long-term debt and lease obligation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(13)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_DebtAndCapitalLeaseObligations Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482949/835-30-55-8Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(f)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-04(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 5: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69B -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69BReference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69C -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69CReference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69E -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69EReference 8: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69F -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69FReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1I -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1IReference 26: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-2Reference 27: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482900/835-30-50-1 + Details Name: us-gaap_DebtInstrumentLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe carrying value as of the balance sheet date of the current and noncurrent portions of long-term obligations drawn from a line of credit, which is a bank's

commitment to make loans up to a specific amount. Examples of items that might be included in the application of this element may consist of letters of credit, standby letters of credit, and revolving credit arrangements, under which borrowings can be made up to a maximum amount as of any point in time conditional on satisfaction of specified terms before, as of and after the date of drawdowns on the line. Includes short-term obligations that would normally be classified as current liabilities but for which (a) postbalance sheet date issuance of a long term obligation to refinance the short term obligation on a long term basis, or (b) the enterprise has entered into a financing agreement that clearly permits the enterprise to refinance the short-term obligation on a long term basis and the following conditions are met (1) the agreement does not expire within 1 year and is not cancelable by the lender except for violation of an objectively determinable provision, (2) no violation exists at the BS date, and (3) the lender has entered into the financing agreement is expected to be financially capable of honoring the agreement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)) -SubTopic 10 -Topic 210 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(16)(a)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1 + Details Name: us-gaap_LineOfCredit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of current borrowing capacity under the credit facility considering any current restrictions on the amount that could be borrowed (for example, borrowings may be limited by the amount of current assets), but without considering any amounts currently outstanding under the facility. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(19)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LineOfCreditFacilityCurrentBorrowingCapacity Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionMaximum borrowing capacity under the credit facility without consideration of any current restrictions on the amount that could be borrowed or the amounts currently outstanding under the facility. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(19)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LineOfCreditFacilityMaximumBorrowingCapacity Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of cash outflow for short-term and long-term debt. Excludes payment of lease obligation. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_RepaymentsOfDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - Details Name: us-gaap_DebtInstrumentAxis=flr_SeniorNotes425PercentDue15September2028Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_CreditFacilityAxis=us-gaap_LineOfCreditMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FinancialInstrumentAxis=flr_CommittedCreditLineMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FinancialInstrumentAxis=flr_UncommittedCreditLineMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=flr_RevolvingLoanAndLetterOfCreditFacilityAgreementMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ConsolidatedEntitiesAxis=srt_SubsidiariesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_RangeAxis=srt_MinimumMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_RangeAxis=srt_MaximumMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 62 R51.htm IDEA: XBRL DOCUMENT v3.24.3 Convertible Preferred Stock (Details) $ / shares in Units, $ in Millions Sep. 30, 2023 USD ($) $ / shares Class of Stock [Line Items] Â Preferred stock, convertible, conversion rate (in shares) 44.9585 Preferred stock, liquidation preference per share (in dollars per share) | $ / shares $ 45.23 CPS Â Class of Stock [Line Items] Â Preferred stock, estimated make-whole payment estimate | $ $ 27 X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 2: http://www.xbrl.org/2003/role/recommendedDisclosureRef -Topic 272 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483014/272-10-45-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 272 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482987/272-10-50-1Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 14 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-14Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 18 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-18Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(27)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-03(i)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479886/946-10-S99-3Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-03(i)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479886/946-10-S99-3Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-03(i)(2)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479886/946-10-S99-3Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-03(i)(2)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479886/946-10-S99-3 + Details Name: us-gaap_ClassOfStockLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionNumber of common shares issuable upon conversion for each share of preferred stock to be converted. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13 + Details Name: us-gaap_PreferredStockConvertibleConversionRatio Namespace Prefix: us-gaap_ Data Type: xbrli:pureItemType Balance Type: na Period Type: instant X - DefinitionThe per share liquidation preference (or restrictions) of nonredeemable preferred stock (or preferred stock redeemable solely at the option of the issuer) that has a preference in involuntary liquidation considerably in excess of the par or stated value of the shares. The liquidation preference is the difference between the preference in liquidation and the par or stated values of the share. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 505 -SubTopic 10 -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-3Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 505 -SubTopic 10 -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-4Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13 + Details Name: us-gaap_PreferredStockLiquidationPreference Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: instant X - DefinitionValue of the difference between preference in liquidation and the par or stated values of the preferred shares. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-4Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1 + Details Name: us-gaap_PreferredStockLiquidationPreferenceValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - Details Name: us-gaap_StatementClassOfStockAxis=us-gaap_ConvertiblePreferredStockMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 63 R52.htm IDEA: XBRL DOCUMENT v3.24.3 Fair Value Measurements - Recurring Basis (Details) - Fair Value, Measurements, Recurring - USD ($) $ in Millions Sep. 30, 2024 Dec. 31, 2023 Fair value of assets and liabilities measured on recurring basis Â Â Trading securities $ 17 $ 12 Foreign currency Â Â Fair value of assets and liabilities measured on recurring basis Â Â Derivative assets 1 6 Derivative liabilities Â 3 Commodity Â Â Fair value of assets and liabilities measured on recurring basis Â Â Derivative assets Â 1 Derivative liabilities 1 1 NuScale warrants Â Â Fair value of assets and liabilities measured on recurring basis Â Â Derivative liabilities 6 12 Level 1 Â Â Fair value of assets and liabilities measured on recurring basis Â Â Trading securities 17 12 Level 1 | NuScale warrants Â Â Fair value of assets and liabilities measured on recurring basis Â Â Derivative liabilities 3 6 Level 2 | Foreign currency Â Â Fair value of assets and liabilities measured on recurring basis Â Â Derivative assets 1 6 Derivative liabilities Â 3 Level 2 | Commodity Â Â Fair value of assets and liabilities measured on recurring basis Â Â Derivative assets Â 1 Derivative liabilities 1 1 Level 2 | NuScale warrants Â Â Fair value of assets and liabilities measured on recurring basis Â Â Derivative liabilities $ 3 $ 6 X - DefinitionFair value, before effects of master netting arrangements, of a financial asset or other contract with one or more underlyings, notional amount or payment provision or both, and the contract can be net settled by means outside the contract or delivery of an asset. Includes assets not subject to a master netting arrangement and elected not to be offset. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 5C -Subparagraph (SX 210.12-13C(Column F)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-5CReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 5B -Subparagraph (SX 210.12-13B(Column E)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-5BReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483444/210-20-55-22Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483466/210-20-50-3 + Details Name: us-gaap_DerivativeAssetFairValueGrossAssetIncludingNotSubjectToMasterNettingArrangement Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionFair value, before effects of master netting arrangements, of a financial liability or contract with one or more underlyings, notional amount or payment provision or both, and the contract can be net settled by means outside the contract or delivery of an asset. Includes liabilities not subject to a master netting arrangement and elected not to be offset. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 5C -Subparagraph (SX 210.12-13C(Column F)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-5CReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 320 -Name Accounting Standards Codification -Section S99 -Paragraph 5B -Subparagraph (SX 210.12-13B(Column E)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477271/946-320-S99-5BReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483444/210-20-55-22Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483466/210-20-50-3 + Details Name: us-gaap_DerivativeLiabilityFairValueGrossLiabilityIncludingNotSubjectToMasterNettingArrangement Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-3 + Details Name: us-gaap_FairValueAssetsAndLiabilitiesMeasuredOnRecurringAndNonrecurringBasisLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of investment in debt security measured at fair value with change in fair value recognized in net income (trading). + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI

https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 320 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481830/320-10-45-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1 + Details Name: us-gaap_TradingSecuritiesDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - Details Name: us-gaap_FairValueByMeasurementFrequencyAxis=us-gaap_FairValueMeasurementsRecurringMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_ForeignExchangeContractMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_CommodityContractMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=flr_NuScaleWarrantsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel1Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel2Member Namespace Prefix: Data Type: na Balance Type: Period Type: XML 64 R53.htm IDEA: XBRL DOCUMENT v3.24.3 Fair Value Measurements - Financial Instruments Not Required to be Measured at Fair Value (Details) - USD ($) $ in Millions Sep. 30, 2024 Dec. 31, 2023 Carrying Value | Level 2 Â Â Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Â Â Marketable securities, current $ 94 $ 69 Carrying Value | Level 2 | 2028 Notes (4.250% Senior Notes) Â Â Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Â Â Debt 553 597 Carrying Value | Level 2 | 2029 Notes (1.125% Convertible Senior Notes) Â Â Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Â Â Debt 563 561 Carrying Value | Level 3 Â Â Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Â Â Notes receivable, including noncurrent portion 9 9 Fair Value | Level 2 Â Â Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Â Â Marketable securities, current 94 69 Fair Value | Level 2 | 2028 Notes (4.250% Senior Notes) Â Â Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Â Â Debt 548 573 Fair Value | Level 2 | 2029 Notes (1.125% Convertible Senior Notes) Â Â Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Â Â Debt 703 626 Fair Value | Level 3 Â Â Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Â Â Notes receivable, including noncurrent portion 9 9 Cash | Carrying Value | Level 1 Â Â Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Â Â Cash and cash equivalents 2,104 1,357 Cash | Fair Value | Level 1 Â Â Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Â Â Cash and cash equivalents 2,104 1,357 Cash Equivalents | Carrying Value | Level 2 Â Â Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Â Â Cash and cash equivalents 808 1,162 Cash Equivalents | Fair Value | Level 2 Â Â Estimated fair values of the company's financial instruments that are not measured at fair value on a recurring basis Â Â Cash and cash equivalents $ 808 $ 1,162 X - DefinitionFair value portion of currency on hand as well as demand deposits with banks or financial institutions. Includes other kinds of accounts that have the general characteristics of demand deposits. Also includes short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2 + Details Name: us-gaap_CashAndCashEquivalentsFairValueDisclosure Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionFair value portion of debt instrument payable, including, but not limited to, notes payable and loans payable. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2E -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2EReference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69B -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69BReference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69C -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69CReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-10 + Details Name: us-gaap_DebtInstrumentFairValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionFair value of investment in debt security measured at amortized cost (held-to-maturity), classified as current. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_DebtSecuritiesHeldToMaturityFairValueCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_FairValueBalanceSheetGroupingFinancialStatementCaptionsLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionFair value portion of an agreement for an unconditional promise by the maker to pay the holder a definite sum of money at a future date. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-10 + Details Name: us-gaap_NotesReceivableFairValueDisclosure Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - Details Name: us-gaap_FairValueByMeasurementBasisAxis=us-gaap_CarryingReportedAmountFairValueDisclosureMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel2Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=flr_SeniorNotes425PercentDue15September2028Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=flr_SeniorNotes1125PercentDue15August2029Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel3Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByMeasurementBasisAxis=us-gaap_EstimateOfFairValueFairValueDisclosureMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_CashAndCashEquivalentsAxis=us-gaap_CashMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel1Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_CashAndCashEquivalentsAxis=us-gaap_CashEquivalentsMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 65 R54.htm IDEA: XBRL DOCUMENT v3.24.3 Stock-Based Compensation - Narrative (Details) 9 Months Ended Sep. 30, 2024 period $ / shares shares Sep. 30, 2023 $ / shares shares Stock-Based Plans Â Â Percent of earnings before taxes 80.00% Â Number of measurement periods | period 3 Â Earnings before taxes measurement periods (in years) 1 year Â Award vesting measurement, percent of TSR 20.00% Â Award vesting measurement, TSR period (in years) 3 years Â Restricted stock units | Executives Â Â Stock-Based Plans Â Â Granted (in shares) 438,594 432,654 Granted, weighted average grant date fair value (in dollars per share) | $ / shares $ 37.62 $ 34.88 Vesting period (in years) 3 years 3 years Stock options Â Â Stock-Based Plans Â Â Vesting period (in years) 3 years 3 years Expiration period (in years) 10 years Â Stock options | Executives Â Â Stock-Based Plans Â Â Options granted (in shares) 178,644 178,434 Options granted weighted-average exercise price, per share (in dollars per share) | $ / shares $ 37.02 $ 35.76 Performance-based awards for non-Section 16 officers | Executives Â Â Stock-Based Plans Â Â Granted (in shares) 272,844 274,755 Vesting period (in years) 3 years Â Performance-based awards for non-Section 16 officers | Employees Â Â Stock-Based Plans Â Â Granted (in shares) 218,783 Â X - DefinitionShare-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, Earnings Before Taxes Periods + ReferencesNo definition available. + Details Name: flr_ShareBasedCompensationArrangementByShareBasedPaymentAwardAwardVestingMeasurementEarningsBeforeTaxesPeriods Namespace Prefix: flr_ Data Type: xbrli:durationItemType Balance Type: na Period Type: duration X - DefinitionShare-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, Number of Periods + ReferencesNo definition available. + Details Name: flr_ShareBasedCompensationArrangementByShareBasedPaymentAwardAwardVestingMeasurementNumberOfPeriods Namespace Prefix: flr_ Data Type: xbrli:integerItemType Balance Type: na Period Type: duration X - DefinitionShare-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, Percent of Earnings + ReferencesNo definition available. + Details Name: flr_ShareBasedCompensationArrangementByShareBasedPaymentAwardAwardVestingMeasurementPercentOfEarnings Namespace Prefix: flr_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: duration X - DefinitionShare-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, Percent of TSR + ReferencesNo definition available. + Details Name: flr_ShareBasedCompensationArrangementByShareBasedPaymentAwardAwardVestingMeasurementPercentOfTSR Namespace Prefix: flr_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: duration X - DefinitionShare-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Measurement, TSR, Periods + ReferencesNo definition available. + Details Name: flr_ShareBasedCompensationArrangementByShareBasedPaymentAwardAwardVestingMeasurementTSRPeriods Namespace Prefix: flr_ Data Type: xbrli:durationItemType Balance Type: na Period Type: duration X - DefinitionPeriod over which grantee's right to exercise award under share-based payment arrangement is no longer contingent on satisfaction of service or performance condition, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents reported fact of one year, five months, and thirteen days. Includes, but is not limited to, combination of market, performance or service condition. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardAwardVestingPeriod1 Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: duration X - DefinitionThe number of grants made during the period on other than stock (or unit) option plans (for example, phantom stock or unit plan, stock or unit appreciation rights plan, performance target plan). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsGrantsInPeriod Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionThe weighted average fair value at grant date for nonvested equity-based awards issued during the period on other than stock (or unit) option plans (for example, phantom stock or unit plan, stock or unit appreciation rights plan, performance target plan). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsGrantsInPeriodWeightedAverageGrantDateFairValue Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 35 -Paragraph 1D -Publisher FASB -URI https://asc.fasb.org/1943274/2147480483/718-10-35-1DReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 35 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480483/718-10-35-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(02) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(02) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(03) -

Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (e)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (e)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(v) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionGross number of share options (or share units) granted during the period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardOptionsGrantsInPeriodGross Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionWeighted average per share amount at which grantees can acquire shares of common stock by exercise of options. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementsByShareBasedPaymentAwardOptionsGrantsInPeriodWeightedAverageExercisePrice Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionPeriod from grant date that an equity-based award expires, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents the reported fact of one year, five months, and thirteen days. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_SharebasedCompensationArrangementBySharebasedPaymentAwardExpirationPeriod Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_AwardTypeAxis=us-gaap_RestrictedStockUnitsRSUMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_TitleOfIndividualAxis=srt_ExecutiveOfficerMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AwardTypeAxis=us-gaap_EmployeeStockOptionMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AwardTypeAxis=us-gaap_PerformanceSharesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_TitleOfIndividualAxis=flr_EmployeesMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 66 R55.htm IDEA: XBRL DOCUMENT v3.24.3 Stock-Based Compensation - Schedule of Performance-Based Awards Granted (Details) 9 Months Ended Sep. 30, 2024 $ / shares shares 2024 Performance Award Plan Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Performance-based Award Units Granted (in shares) | shares 127,332 Weighted Average Grant Date Fair Value Per Share (in dollars per share) | $ / shares $ 41.46 2023 Performance Award Plan Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Performance-based Award Units Granted (in shares) | shares 73,271 Weighted Average Grant Date Fair Value Per Share (in dollars per share) | $ / shares $ 42.09 2022 Performance Award Plan Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Performance-based Award Units Granted (in shares) | shares 113,856 Weighted Average Grant Date Fair Value Per Share (in dollars per share) | $ / shares $ 42.09 X - DefinitionThe number of grants made during the period on other than stock (or unit) option plans (for example, phantom stock or unit plan, stock or unit appreciation rights plan, performance target plan). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsGrantsInPeriod Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionThe weighted average fair value at grant date for nonvested equity-based awards issued during the period on other than stock (or unit) option plans (for example, phantom stock or unit plan, stock or unit appreciation rights plan, performance target plan). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsGrantsInPeriodWeightedAverageGrantDateFairValue Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 35 -Paragraph 1D -Publisher FASB -URI https://asc.fasb.org/1943274/2147480483/718-10-35-1DReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 35 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480483/718-10-35-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(02) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii) -Publisher FASB -URI 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https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(v) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_PlanNameAxis=flr_VDIPlan2023Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_PlanNameAxis=flr_VDIPlan2022Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_PlanNameAxis=flr_VDIPlan2021Member Namespace Prefix: Data Type: na Balance Type: Period Type: XML 67 R56.htm IDEA: XBRL DOCUMENT v3.24.3 Stock-Based Compensation - Compensation Expense (Details) - Executives - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 30, 2024 Sep. 30, 2023 Sep. 30, 2024 Sep. 30, 2023 Dec. 31, 2023 SGI awards Â Â Â Â Â Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Â Â Â Â Â Liabilities associated with SGI awards, net of adjustments $ 43 Â $ 43 Â $ 58 SGI awards | General and Administrative Expense Â Â Â Â Â Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Â Â Â Â Â Share-based compensation expense, net of adjustments 10 $ 14 22 $ 24 Â Performance-based awards for non-Section 16 officers Â Â Â Â Â Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Â Â Â Â Â Liabilities associated with SGI awards, net of adjustments 22 Â 22 Â $ 29 Performance-based awards for non-Section 16 officers | General and Administrative Expense Â Â Â Â Â Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Â Â Â Â Â Share-based compensation expense, net of adjustments $ (3) $ 5 $ 7 $ 17 Â X - DefinitionShare-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Share-Based Liabilities Paid, Net of Adjustments + ReferencesNo definition available. + Details Name: flr_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsShareBasedLiabilitiesPaidNetOfAdjustments Namespace Prefix: flr_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of cost not yet recognized for nonvested award under share-based payment arrangement. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_EmployeeServiceShareBasedCompensationNonvestedAwardsTotalCompensationCostNotYetRecognized Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 35 -Paragraph 1D -Publisher FASB -URI https://asc.fasb.org/1943274/2147480483/718-10-35-1DReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 35 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480483/718-10-35-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(02) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -

Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(02) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (e)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (e)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(v) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: duration X - Details Name: srt_TitleOfIndividualAxis=srt_ExecutiveOfficerMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AwardTypeAxis=flr_SGIAwardsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementLocationAxis=us-gaap_GeneralAndAdministrativeExpenseMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AwardTypeAxis=us-gaap_PerformanceSharesMember Namespace Prefix: Data Type: na Balance Type: Period Type: EXCEL 68 Financial_Report.xlsx IDEA: XBRL DOCUMENT begin 644 Financial_Report.xlsx M4$L#!!0 (!.09UD'04UB@0 +$ 0 9&]C4')O<',O87!P+GAM M;$V./0L",1!$_\IQO;=!P4)B0-!2L+(/>QLOD&1#LD)^OCG!CVX>;QA&WPIG M*N*I#BV&5(_C(I(/ !47BK9.7:=N')=HI6-Y #OGDK7A.YNJQ<&4GPZ4A!0W_J=0U[R;UEA_6\#MI7E!+ P04 M " 3D&=9(?+$O>\ K @ $0 &1O8U!R;W!S+V-O&ULS9)1 M2\,P$,>_BN2]O;05E=#E9<,G!<&!XEM(;EM8TX3DI-VWMXU;A^@'\#%W__SN M=W"M#D+[B" 1!XQD,=V,KNN3T&'%#D1! "1]0*=2.27ZJ;GST2F:GG$/0>FC MVB/4G-^!0U)&D8(96(2%R&1KM- 1%?EXQAN]X,-G[#+,:, .'?:4H"HK8'*> M&$YCU\(5,,,(HTO?!30+,5?_Q.8.L'-R3'9)#<-0#DW.33M4\[\])K7+6R? M2/4:IU_)"CH%7+'+Y+=FO=D^,EGS^K:HJH+?;^M&<"[JAX_9]8??5=AY8W?V M'QM?!&4+O^Y"?@%02P,$% @ $Y!G69E&UL[5I;<]HX%'[OK]!X9_9M"\8V@;:T$W-I=MNTF83M M3A^%$5B-;'EDD81_OTV23;J;/ 0LZ?O.14?GZ#AY\^XN8NB&B)3R M> +]O6N[!3+ MUES@6QHO(];JM-O=5H1I;*$81V1@?5XL:$#05%%:;U\@M.4?,_@5RU2-9:,! M$U=!)KF(M/+Y;,7\VMX^9<_I.ATR@6XP&U@@?\YOI^1.6HCA5,+$P&IG/U9K MQ]'22(""R7V4!;I)]J/3%0@R#3LZG5C.=GSVQ.V?C,K:=#1M&N#C\7@XMLO2 MBW A(5M>5 TR M6'!VULS2 Y9>*?IUE!K9';O=05SP6.XYB1'^QL4$UFG2&98T1G*=D 4. #?$ MT4Q0?*]!MHK@PI+27)#6SRFU4!H(FLB!]4>"(<7K;YH]M5Z%82=J$^!!&&N*<<^9ST6S[!Z5&T?95O-RCEU@5 9<8WS2J-2S%UGB5P/&M MG#P=$Q+-E L&08:7)"82J3E^34@3_BNEVOZKR2.FJW"$2M"/F(9 M-AIRM1:!MG&IA&!:$L;1>$[2M!'\6:PUDSY@R.S-D77.UI$.$9)>-T(^8LZ+ MD!&_'H8X2IKMHG%8!/V>7L-)P>B"RV;]N'Z&U3-L+([W1]072N0/]<_Z3(T M!Z.:60F]A%9JGZJ'-#ZH'C(*!?&Y'C[E>G@*-Y;&O%"N@GL! _]':-*K^(+ M.7\N?<^E[[GT/:'2MSAD6R4)RU3393>* M$IY"&V[I4_5*E=?EK[DHN#Q;Y.FOH70^+,_Y/%_GM,T+,T.WF)&Y M"M-2D&_#^>G%>!KB.=D$N7V85VWGV-'1^^?!4;"C[SR6'<>(\[(A[J&&F,_# M0X=Y>U^89Y7&4#04;6RL)"Q&MV"XU_$L%.!D8"V@!X.O40+R4E5@,5O& RN0 MHGQ,C5?H<.>77%_CT9+CVZ9EM6ZO*7<9;2)2.<)IF!-GJ\K>9;'!51W/55OR ML+YJ/;053L_^6:W(GPP13A8+$DACE!>F2J+S&5.^YRM)Q%4XOT4SMA*7&+SC MYL=Q3E.X$G:V#P(RN;LYJ7IE,6>F\M\M# DL6XA9$N)-7>W5YYNTB42%(JP# 4A M%W+C[^^3:G>,U_HL@6V$5#)DU1?*0XG!-3-R4ANH)?.NVB8+A=OB5,V[&KXF M8$0#>FZ=+2? VU[4;/07/4;SHYG@'K.' MYA,L0Z1^P7V^BH 1JV*^NJJ/^26<.[1[\8$@F_S6VZ3VW> ,?-2K6J5D*Q$_ M2P=\Y(&8XQ;]#1?CQ1BK::QK<;:,0QY@%CS#*%F.-^'19H:,]6+K#F-"F]! MU4#E/]O4#6CV#30,9FV-J/D3@H\W/[O#;#"Q([A[8N_ 5!+ P04 M" 3D&=9P#@0C61U-M(]35="':')'HI M$Q'#DX54$==PJ9:--%&"^WE0%#:8X[0;$0_B6K^7WYNH?D]F.@QB,5$DS:*(MJY<;$FP7*ES8U&OY?PI9@)_3F9*+AJ%"I^$(DX#61,E%A_R\V#F3E/Q5"&?P2^7EW7KFK$%PN>A7HJ-[^*G:&6T?-DF:_ M9+-]M]FL$2]+M8QVP5""*(BW1_Z\^Q"O MQN10#;!;!W ;3]'!Q=@)L;W98L MM_61:][O*;DARKP-:N8D_S9Y-+@)8I/&F5P-(XW1_*M5"D3M(55R+M-31H MFB<-;Q=_LXUG%?%=\DG&>I62V]@7_MOX!I2E*!#;%^B&H8(SD5P2U[D@S&%- M2WF&>/C8TQ!.;>%OBN,6W\?-]5ST^_P]F*=:097[Q.:%M@I-NX)IAQ_2A'OB MN@8-+15J+6K]'[ZC;>=GF[UO)/;&;+,PV\34^Q^EET$3U>3I)1$VIW@X=>J/ M-DMHU(F66H6EUG&6'C.NM%#A"YF*1"IMLX=+:979/LH0C3K17KNPUS[.WD2H M0/JF%1+H!ZS)PY6*=E?9\-#X$WUV"I^=(VNFXC"$Y"- =1YQK04/4VLBT; 3 M#5X5!]_00MW&.M OY"X(!7G(HKE0-F.X!JW3-F5=FS4T\$1KW<):]QAK4[$, M3"<*27S@D;6&XCIW]Y '4S(<33^CZ>!I-'ZP&44E3C1*G7(P=8ZQ.HH]]:!R M@&/X'@CLU"LN?*M_E&Q4_V7/$11 OF?_Z&Y@KK])#>QU3LN-U+K M(%Y>6(V> X5HR4(IYGW1HM6/%$2RNS9,XUK/OUI-7H.0*(E(5&<:]X;G=ZJ^$(W84' TSI 'U;"#SL*?LPL#6@>>& IE;4?.J!SSQ74]8'G M"1 "&7\K:75\#@IB)06QHRAH%O$P)#=9"H]3>[W%=2HGW7C[[[!5:^5J9A-EW:<=VJ*MJW:G MUUC;3)8@Q(Y:)!I"EZJ ^$:Q+YI);*>1UP*2(]2UJ3=*ZN)<] .*VF'X; R MB$3LY\M]=R&WYPP7]*ZEY^ =M^0=%\>4/0CI M=1OA'.#CEN#CXIA2K->^=GH'-ZUCQP&QJ5I/.Q4CR7TN#BBO/>X6X*O=HG+ M/;I6C]\4>!JO-@K-B)?OGZ;$,^N2VSW#XFZQ1SO(=R8;Y>O;#=Y/W R8*0G% M D*=RP[T>&[J9[JJT#+)MQWG4FL9Y:E*+,% <&0 & 'AL+W=ONWJE!)^71EG:9;U>V,UXDG=&9^6S.S4ZDVN3 M)KFX4T2OLXRK[YF>- =G:WXHY@(\W5UI^'"NN_,R3S*1 MZT3F1(G%>>>"GL:,%08EXL]$;/7>-2FH3*5*FZNYN>=7C$BD8J9*5QP^-F(ML4C3PA.,XUOMM+.+61CN7[JX_UR2!S)3KL58IG\&<[,\[PPZ9*X6?)V:>[G] M0]2$@L+?3*:Z_$NV%;;O=\ALK8W,:F,809;DU2]_KA.Q9P!^< -6&S#;X%@$ MKS;P7AO!KPW\UT8(:H.2>K? B7B8NXH:/SI3<$E6@P5MQ46:_M(9\)7E1*!.C MX&T"=F8TOKV)XIM)'!&XFMQ^N8HN'N!F\@ _U_'- [G]3&[OXON+ARMX3SZ2 MKY.(O'OSGKPA24ZNDS2%Z=9G70-C*3QV9W7Z<\ [XN\JG\E,D(GA1D!7,.3OBZDV"K[J?["IKISYN+.BU9WJ%9^)\P[T M,BW41G1&;W^C8>\3EN=?Z2SZE<[B7^3L8$;\W8SX;=Y'JV(C\K7 LE\9AJ5A ML2YL1GYO"$6TV<^J"_*&H7<(BEP09;T@.$3%" (J&01/P@%^PXQ>T\AM+;8A< MP-ISE&?E(-B+^]&'Y= BBJ"\F464P0%) 9#BRH^8[Z'Y#7;(WYZK1RO"U60J8 LEB.' / M>FS&VQJD"8%C8L\FZ(&](;;*(1^&1+DL; MB49;] <:+1@..K=7K(9W!J5X$U!_:5!'0_B=8<_T!ZI!LHWYHN_RY@2VSJ&<7 MI>DC"Z+-TL70@;UH8HZH4[V(ISW0(<=& =%V"?1%:'U*]IG6*POAQJADNC9\ MFL*$2W(SOD*3@,@59O=C%!3864! MEJ,,9! _;*8;;43;Q=$!?YOXYW0M%4K= M%3*!+8$1#+/E8X2!!DZ1NR :'ON@&]U$VX53-?]1LDGF(I]K(G,ROIN@;%UM MT[/)NA#J-*\? NHD1*#M6Z(V(HNT]JB)ZS9_$Q^U2PLRN^/=REPF,9S+?"%W$> M0\%NX!A_5^XX_!%=U;?Y_]!-W.[FD\CK&B[LCHL\0U/TH/QAQDA&?#71LZ> M(#]SR,>'XC0LF:')<)616_J(>@J=!H_(,+?T$4^] ,\(:W08:]=A/Y61>9*N M#7IV=%F'"]MR@F#8IZ,Y:20;:Y=LE\6$D_AN\LJ$D'>P%9G+-.5P M#=J=Z"57 MV6U)'[^X5_XMD[$P1%3QSMCJ"6]6B$?M']M&L$7RL7?!%50G\ M3UEB6)9L[82@($OV@HJBG!45C>B(I^[>:6\FU&-YS*Z![#WU1'?[NGN*/^B M/,"VGE_2TS%%GD?T-*X.ZAOWU?\-KKEZ3')-4K& 4# VZ .J.HJO;HQ"0^ ([Q=2FI>;(L#N'R*C?P%02P,$% @ $Y!G69W5!5\K M! &A !@ !X;"]W;W)K[9$B<)2/[]R2]Q0!9NVO(E6/*S MC_3LKK3>]/>4?><1@$ O:4+XP(B$V/1,DR\B2#&_IAL@\LV*LA0+.61KDV\8 MX&5NE":F8UDM,\4Q,8;]?.Z1#?MT*Y*8P"-#?)NFF+W>0D+W\,VWB:>XG4D ML@ESV-_@-!^= 6O-/ ^NH)?&N32S4)[[K@ "SSL,[I' M+$-+MNPA]WYN+?T5DRQ19H+)M[&T$\/1=!*$DUD8(/DTF]Z/@YMG.9@]RY^' MR'&(+NZGL]DEND)?9P&Z^'2)/J&8H(=\4<=X\<^LT M$LY@+F?.XI/H$%R/M!(+I" M(YK*2RG*;HL=H#%9T!30GS=S+I@\]W_I8E^P>WKV[#+L\0U>P,"0Q!S8#HSA MK[_8+>MWG>//21:U? M_BWK5G99Z*)3$/L'2>&VE?RK0Z[4' TT&-M1\J^.\2Q]^K4KW>U&W=,] <:C M>(-XA!ED60@_MK%X12F(B"YE"=P!%P#+\-R135:>_7=]X2]%?AUB*>@\)K9S0 M4(/Q].H[E?I.LWH1 =-IZOS3AD=UQ)5ZHV@@2M##.L36*^I6BKJ-BIZIP E2 M+A6=PFX]:Y7]C^J0*T>);*##=!21FJ7:>I6V]?Z19S7J/*[8<5ZQM9]H5FUQ M7\U.#<;VU>.I W75#-4RM4YH/? B@M1NUW@/G/:137%9%A(5@\7PK\#P!)"B: MZ$]JN4YCM$9:D*-ZOP-JJ;>5#N2>*)>V\^X-YU]'ON: NV1+M0>[)#\5U1/ M]4 =8[?;]Q?]Q,=W50]HF+]^X@'SH-=)@:WS)I.C!=T247S/5K-5(WN3MV_* M_*W=&]F:^2!K?//>ZIV^Z)H?,%O'A*,$5G(IZ[HM8\6*1K08"+K).ZTY%;)O MRQ\CV;P#RP#R_8I2\3;(%X]C^'3#\"5!+ P04 " 3D&=9P7'^M9<& 5 M'0 & 'AL+W=O&T2SZ1.[IJ9-LG4;>^S@I68*2!7DN/V?OU)0, @H;AW^= &S.[R/-)] MGY4XW3'^7:PIE>!GD9?B;+*6\8+(M4M?YB)#:=D M53D5^0QY7C@K2%9.YJ?5;[=\?LJV,L]*>LN!V!8%X;_>TYSMSB9P\O3#Y^QA M+?4/L_GIACS0)95?-[=KLXFG$=&1%(X?3=!)^T[MN'_]%/W/BKPB M3>)6])YL<_F9[3[0AE"@XZ4L%]7 8-?8>A.0;H5D1>.L M$!196\E/YN!V'._H@#:AS0H0ZX<< 5T1I91>N"2#(_Y6P'N+96T? 1%-3:5 MMV*3E7H:EY*KIYGRD_/%S?7%Y?7R\@*HJ^7-QZN+\RJYOWYQ_/KQ258?KB\ M_ +>@J_+"_#ZZ TX ED)/F5YKJ9 G,ZD0J#CS-+F;>_KMZ&1MRWIYAA@;PJ0 MAWR+^\+M?D%3Y0XK=]QWGRG>+7G4DD=5/#Q&?LLY+24@0E!II5/[^W9_O<3> MB0U)Z=E$K2%!^2.=S%_] 4/OQ$;NA8+UJ.*6*G9%GR^(6 -2KD"J+^B/;?9(MGL<9^M MQ2B 26O48^&W+'PGBT^$?Z>2W.44")IN>28SJAF@H";@'02_?D>PARSQ!^!- MDW $>M!"#Y$0S].4;?5X5MUDQ&GOH-=BCPW(GM& /\0"[:90DT X]:]%'3N@W MP*0%F#@KZ34KGT>7O&0Q?:%@/;;0ZU33TK4FQ.+I^6 M\-,*]@];!$WT_AP,:Y#%R]B^SS!/;V'3N17Y2,5LM"EWXH,FI7/*.U6(W\$ M62?&T"F 2MWOJ4HA-7+D][6#0^;2BH?83)M@I'3 3CRA6SU;:"DK5 ,M2-6' M2J[Z,SM0;(! :%CD;$;^&-1.(:%;(OJB;+53#9H5EBEKR N'L-Q&?5B=^D&W M_-7EMRV[\9-JH.BP!6.J&0J,M#2-L.^-(.\D#[HUKZZJY2$%#EK$+<;#^FNS M2N 8SD[?H%O@:IP. <*8N1=#SAN!,JS"\1M0!=OH%XX,Z[3PC=UE>M6U6C$X9 M_%V)>*EH?H_BP3J]Y1;^+2XR,LEBAL8*, M.I%#;I%KN[V]6=/-MNKT:A)1>!)9 I9& _5SF:$1WINU*D=L*+*Z@ZY/5%29S,H'6J9C">N,9]2;^F;$Y)H0NUSA>VE4*J"Y4S M;3P8P2E&X114&64#(V_J>\$T@.@I]"KA^M2T>]S//Z=JG8@-K8[!<_LTF&V! M425=)OV#QJYMP.ZVX? SV:F$]-305'J)X6!BM5FBD,.*N$<#/- (WBRLK*%.= MWRHU&8*R68V="..)Q+%;Q#]32=1/*T)+U4Z6*L'-A47HG!8ZBQ6230&<._0 M^!!=%K^U^+%M[QL8>$TKF(QMUG GS]@MS]-RO] MP? 3X0]9*4![Y6;=QPILKS^!E??2+:I/F.I/E:RHKI<4Z)R4ANHY_>,R:<; M_66L 1(Z_Q=02P,$% @ $Y!G6:/VHD3@!0 ;QT !@ !X;"]W;W)K M[JO9#(]EWI^=>>,^=-=IQ\237E"KP M 1/%\KRW5FK[H=^7X9INB#SC6QKK;QZXV!"E;\5C7VX%)-M,:1/UD>/X_0UA M<6\\RCZ[%>,13U3$8GHK@$PV&R)>+FC$=^<]V'O]X(X]KE7Z07\\VI)'NJ#J MR_96Z+M^867%-C26C,= T(? SW@1^F&(_5<@DOC*ZDP?7('5ER?E3>C-?G?>< M%!&-:*A2$T3_>:93&D6I)8WCV]YHKWAFJGAX_6K]8^:\=F9)))WRZ$^V4NOS MWJ '5O2!))&ZX[M/=.^0E]H+>22S_\$NEPV"'@@3J? AFKZP1;%B< _R7?]X$X M4(!N@P+:*Z!C%?!> 6>.YL@RMRZ)(N.1X#L@4FEM+;W(8I-I:V]8G*9QH83^ MEFD]-9[>7% .KA>S2Z"O%C=7\)O)O;ZYF%Q-KJ/";L\ =DX! M!_DEH3TO*=/EJ3BF?;&O_X"?>X64AU(C?<4Q-0*T#.>#AUW6(-H$8(XL(/T"Y!^>\9YK(3NG8!(2>UY M]BW8?%$#9@H-A] .+2B@!:W0;G2#$:]9;<$7F/CV@$ MWW/JQ\^4<;V!/4'0*;G,..*'FBMGK^Y5NE.]@UF$L.LT0#N@67@4M5S-)Q?S MJ_G]?-92/WM;'1505];JGI><'EL9K&R+6_*2]D2KP\C2ZH9>/3,6*03=AM24 M' C?(,'7EA@QLF11QBY6D-BDC$&]KFU"N(%88$F L)T!=0Q%0E= DHB(C/QV M>L:6V7EL;8X)KI-X5\ MKZ&IPY(/H=]Z,!>*ATJK'JVHD+^!F6YNZ@5,E!)LF>0SA^(@GW_!7Y.ES$KE M;ZL3KJ$ULB@)YN$YJ!7_% ('R7=E'219H[8 M_V$Z^MA0P*9,CPF^R*PP@1CX,ZH.25=1Q'<\[M&.VKRU1)QZB=CFT.\$1)I=L6BQ_?\@*91-SDA56TW8N2N5$K/XZ_ZHZ;]8%Y MK*C&JL L5BR=B6X%2W_Z !=9!PZ9G]:KF<&T0&[8N TY;3.I66&:"&D MYO)6#WR1U^[Z>/Z3)XT!])@,_>,WW*D<1E5>OPW14HH"L7\V7/] !=,KD4'Z M>6;,L?V]&D^Q1!E76O+%1H>2TM"1V$Z21A@^FYX_CM-=*? 1.$[^!*!^0+E0 M"D%_*YHS9?12I9CV"CWUB, -H:Y-_]2O<[33.8KJG&N1/K4-%C.4B@)J!16< M$"/G[7C0$.B:D,"$2+J65]TC$W?)I 1]FKXR/WBZQY5Y;(*#G.RQ-(EJFZQH M^0@C"V2L1[9:63FG"YYSS0-R$T=*,NHU];&;4)"@K$5C*.*[_2*2:\H[+S/ MZ4+7I-T/"+*43**4&M^Y>=@KC[A3O]M7/DN*]O!W&;"F:1%$TOM_(= 5)HY#5'WF,32-?8 @_'@5? WYM%TC3WT2G!SO'U6O4^" MQA9Q&$?S]7*D-+5-FU,)F?(1F0C-;XN]^3H7R MYY;MV_95-J'C>,F,C6VF,1Q3$*F7IO"F>8YTI)"[5Q_JI(LI]I4K&(O(*]R MEX6. <@\NAZ'$8FF)C^P&^3//@"X*$B+/S!9E0YFCU4Q(&M"K94Q'$J7NWO M1NN>A2D R -[8(A"D?A68$!G[LE=_@J==GF]*=K$F - ML? C -+Z&OCE*72^7 M+*W&EVFU1X;P2X1$+#=;YM, ,J]HCW(:FX4?3:!Q4\LU$@<:M,RE7#]&[F_2)-HMS\Z3.$=_)V M&+DE)HD3LQJT"I1+(6&Y: 9O\=:KQ$5ASUG7'IO ?H)86I)CM#R4F(J"U=\B M=_"1;+F!6LJ/G9%SRM'N.?/*-4J<$]JS=^A7,/E8G84JH/BFU/6QV>[I[KSU MLCIE;#&S_E)Q-ZE-3ZZ8^Q+VE$A:Z0CE;@LONQR%TI:S/1>L;+=;5T>)":"V* MZG+%:,:D,8#?EP)*W>V->'<'N=\K\'U!+P04 " 3D&=96! [X//O2\E:0P N0=(^[I?$CB^> M>TV>@.0!>'5V7U;?M[=%43M_K);K[?G);5UO?CDJWCJHM3SUQN/H=)4OUB<79_M_^UQ=G)5W]7*Q+CY7SO9N MM_/D/ORYN;NO=/YQ>G&WRF^*JJ'_;?*Z:[TX?*=>+5;'> M+LJU4Q7?SD_>N[^(>+(;L(_X]Z*XWQY][>Q^E:]E^7WWC;@^/QGO*BJ6Q;S> M(? +FKQ_%K%@N=Z2FCM\T)/'G+N!QU__2<_VOWSSRWS-M\6L7Y/<5W?GI], M3ISKXEM^Q2_+>]YW#+ /PSP]0Q1RX#@,"#H6U)X&!#'V'1 =!D1]!\2' M ;$^8-(R8'(8,.F;87H8,-W+X>'\[4]^DM? YQ5E5WCO5+KJA[;[8*V@_NCGG MB_5.[%=UU?QTT8RK+V:?+I/T\BI-G.:KJT__%,G[+\TW5U^:OSZFEU^<3YDS MX^\O67KEB$LG_==OXLM_G9'SVU7BO'[UQMG>YE6Q=19KY^-BN6SDNWWKO#K^ M]NRT;LK<)3N='TKZ\%"2UU+2E[+.E\2P68]ASM6NGMMR>5U4V[\YZ>]WB_HG MP4KLK, -_[BBJHIKYZHNY]\)0&H'S,K5JOFOW#8ZLX]^_UG,B%&L8]2GF2!& MU2BMZ<$+90/^3)?SXNW MSM?B9K'>E>*4WYR?15XYKQL]/0CMC9/73E+,WSF^^];QQIY'Z?%^4ES?=&0U8_BY.*O?W&C\=\IU2%AR0,LW,-VUZ$?%^[9Z8]C71$1@:?& M9,B2&!+&D3 !@BEJ]!_5Z#]5C7T4^ "/CL_B=!JIIW%&!,43+2@Q@\:.8@B, MIA*VM6SD;P>#:"_2^_Y6R(;RYD]L6 MSNOFR.^_>K.[QO2<[#\$R/D "4N0L!0)RY PAH1Q)$R 8([JPT=5A]8YYK)Y MEBD.5UWG];+<;M]0Z@V-*\+(];5)8$8%C6-M+K&6,U1M2%B&A*$DC/Q1%9Q4'?S'V(C$R!?EGI#DFLJ8<* 0G+D##6?20X,I\ P!12]Q(]Z MB:UZ218_%M?%^GKK-,\=L]7SBLW>N>%$J:H'NZ=R;DE-H4[U>34'9)8*QL] M)R0L0\(8$L:[#ZL Y5/D-'F4TZ1+3MNZ6GRJVSE26Z8A[ZVS;JY8S6WP MO%S+'U*RFG0]YLRLV8?>12%A*1*6(6$,">-(F+"=;T5^TT?Y3>U7O_JVF;<: MS3EUE:^W^;Q5:E,CM?:T/.N,2*RU#-4/$I9UULZ0Z3@2)D P13_N6/J:8ZN" M]M;;:.>#7SN;YEG^P59O'A"/W232G+1RASXM0FD)E)8>:)9I.H,F9% :A](${ MBJ;*]UII3?/ M VTF^L>\>K0P?5)D4! <=2DO<;A^=@E\?7J#.NE0&H?2!(JF*E*ZZ6Y/. U8 MD;U4Z)NG<:K[+S,J*G;UQU2WVTLG0HQ+(I'+"V-]=C*C1KY>$2>BXHE6DZ 2 M3B;T_;4K'777:FTBE]OLF0;/%%"#_4"SSA1$B+'D!JV*06D<2A,HFJI+Z8F[M=E/\F0MOKFG%$BMO5)2Y]':(LLX79H@Q7Q"YS4W(HI8?B.BS/4W(JAU 02G(LT6F=06@*EI5!:!J4Q* (U#:0)%4 4M[7/7[I_W7(QS3=_6U2_K M,WNJP?*$VNM06@:E,2B-0VD"15/E*>UXU^['NMRP'NJ;SZALWQU"O'4I+H;0, M2F-0&H?2!(JFJE&Z\Z[=GN]C,%P5F^96;6QYM$.ZS3,H+7%-X]VX]3-#W'BL MW_PAJV)0&4T2!(JF[AV5=K]GM_O;#(9.%7JF"?[P;*',H414\PRNV4G)(JZ_[$%$CW]<>/CC%&H]UAX&*\]?T$X,G+6W/;FGW=Q@Z72![MIL$[>I&TQ.NTJE,JQ/ BH54Q*(U#:0)%4W5YM, \R1O->VF1,)9-1Y**,AW) M0Y1UPC!#=(>!RF4ZDD04X4@24:8C225LN3MZY.JO%?0)2NSE#986U#^"TAB4QOL<7(%*J6I+VN)> MU[;RY^P#]HA=SIZ^&&>O8/"M%M0MA)(R*(U!:1Q*$QTG7A6C-,&]#A.\]ZY@ MS_3%#=F9(?]^8'LY@[4$];]RV?0A!Q*$T3Y08L\I"OMV5WI07LH/=.^->ZR M.T,2>T6#%0+=.]Y=/H,FY%":0-'4U[^EH>P_P5#6?,M_W*WMYK()QU!/ DI+ M_,[=WRD58OB6T*H8E,-A-(&BJ8J4?KK?TT_7ECBZ54C8SU-]J6I&1<53_3'R M$&7M1V"&& T)B%Q>I#N61-3('VM7.4Y$3?1U$$'^@. M:R@M@=)2*"V#TAB4QJ$T@:*I^C[]@6+?M=W3L?2I##0U,* (F7;55$:V;[=R'Z:'>F3C39TP?0(2NSE#18,U.FTAB4QOL<7(%* MJ6I+6WV^W>J>E>L?S5W5KDUF\$U==.O.'9GO;W>/ [A%MOKR[WJWJK_+O MQ>B^N1KGW^ZF#0Q0-UQOO\ @R:DD-I D53=29M=-]NHS]OR<\W7>>1OGEU9J]@\(41:L)# M:1F4QJ T#J6)CA.O]OV4-GQ@M^'[+_D%IEFMO60YZPY)[.4,U1*4EG67SZ) M.90F4#152=(^#X =5@)JQ[:NINZ8Q% [38#E]>ZSTJ)!,W(H3:!HJIZD^1\\ MO\E*Y]LG]AQ#GS>AM"0P=WGK2SU$B/D.%+0J!J5Q*$V@:*HBI5T?/*W)2K< M*?O8> >*B"+>@0JZFZP0(?H[4%0N\QTH(HIX!XIBF>] 45%M[T %1WW+[> [X MT[JLT"<):?S.H+0$2DL#TY0F9A6H]0ZE<2A-H&BJA*6='Z :LM"R);J1C$-C M;J':M@2ZLV^O=+#,S-XMQC1$]6[Q]V41-3(B_2%&R]JXENLM2?ZF$K0]1TC4/ M7K1W2P UQ:&T!$I+H;0,2F-0&H?2!(JFZEL:[0&D=TM@FKSZ%#,C8D))1=I> MS6#-0;>80VD,2N,]CJT@8D9NVVV8M,Z#)W5/"0BG.#04T2,HL>5<_+TBZ MX2'*#0]-KUAK)C@C0O2'>7LY0Z4$I67=Y3-H0@ZE":+\-GE(BSL$6MPAL/M: MW[39(R:QUS18(]V;QWL4Q:!%<2A-H&BJ2*1O'6*;@P>D>*"^-9260&EI2#9R MT24)M;BA- ZE"11-%:^TN,/G]Q&G!4M9W(&^I$=$N=/0F/&@N]3#;C><*LO3 M/P*0$5%$@Q^*-?8U2TL04=.6C<&A-,/#_YL9;L\T>/Z!FN%06AKV,<.A*1F4 MQJ$T@:*I$C[ZQ,X7-&A-,/#%S7#0Z@9#J4E4%H*1650&H/2.)0F4#15W](,#R%F>&@:K9[1R-R> M:K \H;XYE)9!:0Q*XU":0-%4>4HK/GR2%1\2MK)^;9G9T8/E"/7LH;0,2F-0 M&H?2!(JFRE&:^R&VDSG]< GM9 ZE)5!:&E)-SPTW!&KR0VD<2A,HFOH)\7(Y M('I^TW-2L!%A/ON! [OY249[AAMAK"]PJ+L .E&6Z^D?WL2(J)$WU:XHG&09 M[3Z]J&G+!RI%TJR/7J(.GTZH>W1H;0$2DLHC4-I D53)2R7 M$B)4W5:MJ:U3GBR1!3AR=HK'2PSL^FZ,0M13=<-3Y: ((CQ9BF5ZLD14FR<; M24,]>M&FZQ&TZ3J4ED!I*92606D,2N-0FD#15'W+-8?(ON;0TPV)")<]U-^, MIH)T9S.QUS-8=4A:!J4Q*(WW.;B""!JY+6UE(VGJ1W93O\62B

@G6W'TC(HC4%I'$H3]O.N2E&Z^9'=S>^_XR\B#'WC"M8=D]@+&BPF]$O?HWX& MS7Q[J#DGL%0U6$]1D[RZ?01-R(]'^&BHJ MH:H0:8='S[?#C_L-T_U4#L<2DN@M#3J8X=#4S(HC4-I D53Q!M+.SQ^FAW> M*=B8,KKU1N.R^I!,50SUP*'V!TE(H+8/2&)3&H32!HJGZEF9Y;#?+>SI1,6&* MZV_N$#&AWGG(7LU@S4$;N$-I#$KC/8ZM(&*.&S6K I%6?&S?V]YB0\7F5FR] MQ52E*+SWN\-)[^U4QM1=>EQVQ US_""Y[08/%!'77>]3/ MH!DYE":H<]2B$&FNQW9S?9)%9N>JC$U=88D]HH&2P3JCW>7SZ).90F4#15 M3-(>C^WV.&3[ICW'X$='Z)YY*"V-3?_<]*N@*1F4QJ$T@:*IXI5V?&RWXY^\ M??/ 55PA<_LF%65NW[37.%A@1$Y=7F8(L7V3B"*V;Y(L8_LF$65LWSS=WA9% MG>1U?G&V6^*CWEULVANII?%MV;0^-WN2E@M;FX?OZG+S?F)>^)\+>NZ7.V_MO"WRZZ+:!30__U:6]9_?G#;\^[+ZOL]Q\3]02P,$% @ $Y!G6=4>/HNF M @ Q08 !@ !X;"]W;W)K5?EW!*)D)<6N"<=RS M'-,0IAAIP\!H6>$0T]0041MW-:?5/-(M_<;]K-2.VF9,85#D?[DL4YZUB<+ M8IRS9:JOQ/H<:SU'AB\2J2JOL*YK'0NBI=(BJ\'40<;S:F7W]1RV ,2S&^#6 M /*-4A336QF4PZS1)-\GIO7'FI) M=SGAM#^\G 2C23@*@';AY;=QT+^F(+RFY6(TN8;+,QB>]R=?1B&,)S#Z?C.^ M_@4'4R8QUPEJ'K'T$#["6[!!)91575M37X;=CNH>!E4/[C,]>' AB$S!*(\Q M?HRW24\CRMV(&KA["4,L6N Y'\!U7&]'/V]*_+?"\\V ^_8)+@[5WP1VJ\ MYA5Y)9_WG!K---))TR#F$&H1W28BC5&]JS"Z6W+] + _{,Z4E':$_NX9?L7=V MLQM;.54%B[!GD6\HE"NT_'=OVL?.YUV3>TVRX)7('DVUTTRULX_=# _B*QYC' M"LA]AM,0#G@.L4A3)A44**NO^7#70"OBDY+8V.K*;Q^WW*.NO=J>U(NJ@O]5 M5=KLK0.>H5R41JD@$LM<5\>BR39>W"\MZ$E^0!Y=6>H_FLK@Z:M=\%Q!BG.B M=%HGY'"R,LTJT*(H;60F-)E2N4WH/X/2%-#]N1!Z$Y@'-\N_R)02P,$% M @ $Y!G63<*5?X!0 3 T !@ !X;"]W;W)K.O\=:B8(WVNC0TGHRK&YN5T&HJ*:Q4FKF&+ M)VOG:Q5QZ3?3T'A9=I4F^EB-CN:UDK;T>EQNG?I3X]=&XVV?.DIM'6M_.Z< MC=N>C.:C_L8'O:FBW)B>'C=]PUCL_G+\T-9 MGQ;\KGD;]GZ39+)R[EHN?BQ/1C,AQ(:+* @*7[=\P<8($&C<=)BC(:1LW/_=MH[]}N2.7E0I\XX4Q(G[3MULY&5+0A MNKK;# :UMOE;?>Y\T*#<;%MV<1\>*= R66KU54\'>;,7-A):S,2UFB\-\)9#MLN$M_P>2-F(V=+RI9TZ3FPC?D&]'BCK8(\RM 5;C+,& /]<;8*T<-.?SZD4"9P^# ! M:;&7H5$%GXP:B>5O>73Z],G\:/;JD?0.A_0.'T/_K\7\WV#T:P7NM![4"7?] ME(ZLBX2]IBVQQKF(:X"(O@7[B$&QMU/;/%@$M4)G1>%: M&[7=4,TJM+ZCK(1N9*]K0GZ@JJV$L1$$M+UUYI9I@R!8@EA&@SH38G"(NDX; M8J6LP.Q8^0.V)6*9"'Z;"M.NJ/96*L]IBI0"4"N+P2T M5K=*&[4R$%)4\MPX+\JC!)AGJ>08_#XM!BNU2U6U(!:"\AK*0!AM2UTH&:NR MOM(*,2)MF?AS@]$+!_A$9=T:DP2:B'T>-D_GFI)$?U14U&JM:DL-;A/Z".V@ M/R,>$'=2\&0G6(54^0G3,L. C)?Y&I$2Z0O>E@547+:5AH5$>0^FQU%!STU ME.T]F$2YH]BXH(4@2&A709<:TG]&UE:K%WR(C1:GM7>&B MBT@#Q!2,+ XLKB7I^+5"E"W+%2K]?2'= N5:12* ??*M,F MHE*+81,JE>I1]#60-/BF%84!C_&.@"NT53_CPM@FMJ5B3N&J@J4V.^A/_X.@EAV&XP'E9M'/=920%?H_8Y\GSHVG&*M:MMT'P$'#-7UA[#)54W"WHIU@I'W/H*6K>^[3@ '*Z3R>BD'G*!Q(SWMS)$4 MS.")UDU.'" /-^(P.GIS<2X*[DC@*]1(*HX(&#GT5GE8?3D?TT^M98B<2-U7 M'8*Y;1HHH#9?'DC2PSC\>]K@^T92,O!AW FW9N^-F< &9E(23!B6P*G3Z7 MQL=#5P_=2V-!?$-(\-2],]NF=BY+SD7.5ZT< MJ$UZF^8_(.GM.WGH(#3=.^'6[#?I'!\HO<_S87>X._Q5.,LGY+OE^7\&# RY&FOY PQ^HT[\ M4$L#!!0 (!.09UFW(\W!L 4 $,. 9 >&PO=V]R:W-H965T:[?N9''&^NN?$T4Q$VCC3_)ZA#:9].I MSVMJI)_8E@Q.2NL:&;!TU=2WCF01F1H]G<]FCZ>-5"9;'L>]2[<\MEW0RM"E M$[YK&NENSTC;S4FVGPT;;U15!]Z8+H];6=&*PMOVTF$UW4HI5$/&*VN$H_(D M.]U_=K9@^DCPY8-'WT+]F1M[14O7A8GV8P-(DUY8 D2?!=T3EJS()CQH9>9 M;54RX_A[D/XB^@Y?UM+3N=7O5!'JD^Q))@HJ9:?#&[OYA7I_#EE>;K6/OV*3 M:(\6F<@['VS3,\."1IGT+V]Z'$8,3V;W,,QAGFT.RF*5E[(()?'SFZ$8VI(MXX_H:N2&<XEG2>+\'HE/Q6MK0NW%#B6?S!P6NJV(@]F>F,_FBP?D M'6Q=/HCR#NZ1-_)U%:0II"N\>-L6,I# 4IS7TE0DE-E%19E\O89-4+[ZLFBOLF6]E3B<92LB3NZ9L^>,/^X]G/S_@V&+KV.(AZ=\5RW\G M4;PC4:A"&!N$:H .[P+$6V%0C_*.K=UE*SK'NZ&F&%3Q>R==(#<1O]@-79/; MQOPI&@:ZD[&09BZ #PPI9Q57:A1V5.OK0*5C$SH^M6E.EC&'VC0HUY#F0W 2Q/WOT*S0"]6HB+A(F MP.-@+[KWXG1U)I3W'8PY7;V->X]FAWN]PEZ9%SFY@.XKWEL%+Z_A1X+""MFV M<$E&>]"ZE&=S1U'I6O3%U-BY0Z[9@]Q61GWD94W9=&164U)#2D/3)PL;Z(03* M">D]A8235G(-9X)BW((H)8XY?C01?\"?JE.%1 J(PH* 4R;9!T,_-7V(XIH2 MX([M0WV".K?&6ZVX6HNH-=06D8XLG#%HB%JNK9/<[;'CN)ACUDW&*)8065) M<2@P!I_:$",E1^C$_H!_D,H2R2I>28.TO17[L3,=3F(QV.@8W;20#*.@A95N ME-:BEFP0_(S,-TFLXD)P8F'#H-]Y%H8+/[&I#CZ+"FZF !]$I+P"E$M52[A MHJSCGDS"[>+% :0*C!%4,,1_D@=@1FY,6'U!GT[8CHKIR0]5^# M'B@DX-&4=A'?R21@ACG^[8@__1KB&!?<'X*\P5DK5;&',HQU@VL'^A(:"&AE M53FJ6H6HOI+0KJ3>2RDP8("+A>GEQ'RW7!/7JB!4(K<_0O5KSUBP5XXYN8R1 M3"C(=/59HX7UP4VUQ=<]R>"B$814*]&%&[75Q3C"3[\G>O]3/!;WQF/Q:'; M4OAX!"J[#KS[2&S+ZB[Q86YV\7+U?)*A0?7V;>,IBT+%MJ/AEPWP93QJAADT MH(_ET(?OTR=XNJ8HI(98XB(PR/F,*586 YC'Z\ADQ]?O",K1MJ28ZEO*ZLE_ M&<93SC\O7G6F'_F<@M UBBF#VV&:P$]B8BWSJ6K1QV,*T9G"OB#"7G65N: MQ3@-TE7$ZF)2J. 9,#$,!X[ED,#ISFB'?=$6X8-1L9GE4Q<%"J-4"9\WQ6I M8P*7T85D4Y-ADF%FWDD$!CXZ;2)6/&HB?!2K%^VR3U_(TURN#,CD2Q? Z>AB MWQ"5Z^!D3)>:"K!.IL<'6;"I2=+6@3; MQF?"V@8\.N)GC5<>.2; .1?!L& %VW?C\A]02P,$% @ $Y!G6&ULG5?;;MLX$/V5 M@3(YLANC@H]DSI6G_;Y-,BR$[>D2%;U9:U,(1X_FMF]+ M@R+U1D7>CP>#2;\04G7F9WYL8>9GNG*Y5+@P8*NB$.;Q$G.].>]$G6;@L[S- M'_TYV>EN,4ENB_EPM!3OT5)98'*2JW X/J\8Y Y$;WVK,3KLD&^[>-^CO?>P4RTI8O-+Y M5YFZ[+PSZT"*:U'E[K/>?, ZGC'C)3JW_AYPT(&DLDX7M3%Y4$@5KN*A MSL..P>PY@[@VB+W?32'OY3OAQ/S,Z T8GDUH?.-#]=;DG%1P!NV00X]WO"G@X1_+U;6&>J)_P[%&^!&A^&8)Z>V M% F>=X@(%[LT]=N:O_H@F@[>/D,J\8C* MQ:0RTDFT(%625RG"U6+9A42K>S1.KG%D%E^Y+E C)G>@2Z:2[<+GY1<+0J50 MHO'*H!(\9G:D(#;"I% I26(!['WW@E&KQ>+)G"S$4++D,0EF2 7N #FD1:!&WJ M53W=]1K(TX..5I8B\QAR?5[PRLN2,KYDR5;FL?:V0)?IE+SXJ B]P F*+-.M M2UW0BM*Q ^XRX8#319U1[>>*1^LDI=2=-]=P0O^OI2):YGE("SXD6#I."EB? M=5'H2CG[QG&T4\\F/#O+*;? M:!+!GVCM*27W7J:H4DMA<-W@U1^S.(K?0C1H;^.3>O*-N,/C3:8)O12(/)*N. MK? 93OHL13W=O]UV]%S+?]Y/26Q"&SSNMD1(F>QY-3KS7T6 ,7[U WX^=UW^3L/"L/Z[^HX \#IZ M\\,EGT38M-K!$"F\T;2^3N!26)EXFOQD=H]@'T!OZ?NA%,W^9C/W@=+C'NE^! MBP+<., -UP,%Z0;QX>HJ+1K*4$W!^+VIWZM0!+' "]8IYN2307Y+ M<4 BRI(>$A:/&AE>QS\N'9?W0YT*(H*N#%/T!#Z1:EK:,Q\;263AD88C1^8L MB%T*E48FR/9'HW%O.-W1@4V&RFM64*8PD=4"B;U'XUGO9 84-"W*YCPQ%];1 M'@BI>+0T'Q/T??.M$B1W!HCV/?A2[E&X*QM:B<2(I)8X[F%H)97(4N2U%#7P M(0"J62)LYM/.0?K#$C>*!PT(>_%A(:NB,>NV!0\9V^TKUG/.3;&22KA:7U;: M93WX>QJTC<)5!@^D/1.4XJT RX+V7*]:W-=M1ANRT9GRCE2JK<$3CYIT/PGJ MN:)Q07ARG7/:S:CQZ[W'J_A?X477CVR^9W\ WL(=\FE#(1Z-IKUH2@'))*/* M63I/!CKYZ-)4-ND;S4;=>#!KLDYE>D%@TL.^]CP=WKU@I_>)'7;:.O6A=PZ1 MC#J/MA3/1*E" Y%,&!JC/70C719P:-=G7C=(VV)WZ43@AX+&TTPZ &RX]\6N M^M!>OFZ\YIQN^4]K5K96@>^,VM!31*_7%CV=MQU6KUT[UZ29CP1, M+%WEJ8\ H2J?[)W[X?0.'03[.\?T LVM_QBQA$.\#"?V=K3]WKD(Q_SM|"Q M="/,K:2TY[@F4U+I<0=,^)#TZ7_M!/E*-/"'^;T3<;&IY []>:W*P?>('V M*W#^/U!+ P04 " 3D&=9O*$L#GL) +%P &0 'AL+W=OU.M>-$CRW1%5Y'OI^>E[QHAY=7=AO M']75A6Q-6=3BHV*ZK2JNGMZ*4FXN1\&H__"I6*T-?3B_NFCX2MP+\Z7YJ/!V M/G#)BTK4NI U4V)Y:.,H.7K^-:;U=\.]';/3.,R--%E)^HY?W^>?)T"B%)DA M#ARW!W$CRI(8 <;WCN=H$$F$N\\]]Y^M[M!EP;6XD>5O16[6EZ/9B.5BR=O2 M?)*;?XA.GX3X9;+4]LHV;FT2C5C6:B.KCA@(JJ)V=_[8V6&'8.;_@"#L"$*+ MVPFR*-]QPZ\NE-PP1:0!C1ZLJI8:X(J:G')O%/XM0&>N/C1"<5/4* ,^=BXF M6RV>V+U8P?:&\3IGOPBY4KQ9%QF[ANR-FO-M;NMB^:,1;['0C^,7^ 7#6:(++_HA_RT^2"/?8BY/4WF>SE'U1"U[OK ^\>100#:Z)%\8^B[Q9'+*[M0MMJLEV91@E+DX0HL"KT?'_/IBU4"SP005D<3!G\V#*/DO#2]0A!Y$D^ ,8 M]\B;IX0H ##$X2'PTB0>3-(HN2P,FY120^TCJB4^$4VG=)T3IPAL#C5*9RQ- M60@C!6%P1(X8=$,F&=L%G<*3.+TA$T2 .9TP7\GG1)Z'QI!)NGAU%HTG-,U M"=DOKWC5O+EFDVA*C(A;$-,CP)XP%$64O!I%2BE19T]LA1;0JSD)X>&()3,V M2?'XOC8"061846>R$FPB'M%5M#CQ6(W&$TTA%2!B*.>S6ZYJA)CN>7%C5+%H M#5^4@AG)?KUY# YS$D)ZI1$N,80,=N!V,12_BC(OC/2*DS)RM$\H&=<+2)@ M:7C]-#@59$RVRMI%6 N3L0Q?+BGD%ZU&CFCM,?&8E2T*&5LJ60W4?"$?*#"F M),FZ,PRM:#CLT.UGA^&1BXPR,(>%&+SGDN)?+5> :;/*?OC/YW<@*- ^B_*) MY:VU!RTOZL(4-CPSN:)G!(=U30Y0B$W3(HD-D$2%[IA-X#:@W7#-:>LD*F#PC(*@: MF C T"<@VT@6Y-R5G*U$KW\WBC019 _5O KM!./(K-49^PWT:O^.UASUDA= M4+MG3F^+JFVD8U.+E82U>B-E:UY#EE0PAF;=&LVK/?%;)7]N%:67!]P(Z!6* MMUD3%;<6-:JUX\:IK.$AW2ZL=M"X0^L4IR#[*@N 0NB85I$#V9UX+#(0)/30F M"A<)G(V3:5\TV03A.?;/ 1EF.DU5^*$T).E.@?U]CYCGZ$@@INU);[0!3!!%PR^52(R^!%)&/L-JQF+8^A\ER1+LB^_7.:ILN:DJQXJ@'O?4V MZ 1K*X#RK12DVTX\:?@-'+]W$06&!&IPJ:(\&Z.0'%@ABG>M0)E[X _K:;DY MW0KM 6UU_V"'-+? \ M*\K";.N#!;%?'F"/#W#? I)=,7 3S3/ENPF!\'S:WF>\%!Z[-S8JX.GKN]N; M# _BS1) 1K__$'-KQPJ!$0GXN]N7 P1LT:B:C#"[8#Q+.IFO?I]% M0? AFN!,C.P@=QS]VL]K83FMC-Z^-NXF-2*]M;F'/8ZAHJ&'CX\&H*,4N)QOP M?,1H@!:9^']C:.)H9^NB(6-V"IUA[&%W7*$<#^1;H[O@A]HDBQ3[.\0VW8"@ MB0U%(8:4FF;(VU;A3VOZ<3K4N3/V;C_PK(R]UNQJ6#V(&@?!3G6B6"3Z7)P> MS#(])!H8$7#"N'3.VJHM:;%\7DB1,K5V] [!KS4[E5WY9R8<=3"CM;A+"I MM_/40V>/;;DC;7L<7\[^>;9C'Z_K *:8D'LNZR4$B:_4Z7M>*RB5-K/XUQ@/LZ'J46)%2DIU9/S\P,O78>G]EQGA1M3C0,IEDL[LQ%8LRXT M!1OF(>AG(5N5\B)'6 MEQKVS(P'<>>]P6F]P.QUYM-2:E0J2QP"2T-"NP,Z&<,..:T_3&*)X5Z2?ZC25 M:UA;V("TITF@V8_MR#172[B"9BV7E?>R17&ZKL PXSOCO'/<4 ?W8_YF75 (M0.N/0K6D"<#NJ *$ZEN7/5TN=0%+7YS@G%JY*:COH>DV0Z-Q"7 ,W$Z;?IY! MXW1;IC&9N>_L(^WDTMC['&'N>2@5+*<,VZ[V&4;IL%^B$0S(\.I76_I.X' MP#N1=2^!=VS[.XOMSA>;Y^C(/CY.L3'TPN#8GC?%?C7!1LUAS"8H?#-V8U4 MB$XIC#DGB;8GGFTO1^SU)M/M^<.BVU3*F7F-@A_I7T@';:NQ ;0 MF[GMH)?ZM+>>>6ZW/_/\,$1Q+SC[B*:(Y"?F-@HUNV[I^*DL^ F+IPF+:8/L MQ= 8UO"COOPF7P=3CI MO78'G-OE[I@8*;ZB>;L42Y#Z9]-DQ)0[>G4O1C;VN',AC9&5?5P+CFF4%N#_ MI92F?R$!P_GWU1]02P,$% @ $Y!G6>#!_A@+! P @ !D !X;"]W M;W)K&ULC59M;]LV$/XK!S4K$B#0NQT[M0TX+\R M(6MJIQV&81]HZ61SI4B5I.IDO[Y'RE8=S$'T)!)%\GGN.=X=SY.MT

20/.ES*7W$E\O3,*GF=^*)>'3EM8)I! PT,)]ON[J#=90);> VD?)J:%O M,B-SJP_IJ8R^5_SIM W#&Z ""4&@6FK+UKQ("B#T.[.%!.*MI81GHQ\$.VB$ M6R/>#;&_J=Z4:R/3QN793"RW8O%2%M79C>=L)F- ^]4'K=/LS>+0U8NW8:.<- ME\;2:)GF6XZ+ ^;|+%H&0UA+N&=|.DZY'CRA,J=1(E'0-]W>+>5^|O;OE=/\R MN^E#1!H)+M 3 M'.][Z'5G^H|-E#>CRT\-E+IC--\9;8 "<4LI%573HJON&)_7AB'8 _'7Q[FG M"SI$!6".1J-#:ZXZ7=VU?@"#LG(9ITKA"HE8>.8@M:4G6A6@RP7?^_H..A>D M@LS:7P,QPGAT-'>E_=O]3?.JN6 =Q)MKZ@=?#Q9DKJ :!B?CGC#-U: 9.%WY MZJ92.\Q'O\QP6R;# CA?:832;MC _OY]^2)02P,$% @ $Y!G6;'Q&Q&V M @ !08 !D !X;*]W;W)K&ULG53+;MLP$/R5 MA1KTE%J*;.=5VT"!9*^/'24547Z:I+RK4PO=LC89WEM9I03QUJ]37#D49@[1* M\RP[3;60)IF,XMK,34:V(24-SASX1FOA-E-4MATG)\ENX5ZN*@H+Z614BQ7. MD1[JF>-9NFH5"!B&8];SF2?,@0>CG?L7Z-W]K(0'J^M^BE+JL;)>0(E+D6C MZ-ZVWW#K9QCX"JM_$+;87,&%XTG]['!K$!+T_W%_8<#@+.LS<"\FU 'G5W MB:+*+X'+2'FT2D,HM48S>*D"9[DN-H.8O Z12B22U^+ L<) M5X%'JX3)Y:.`D]/LL\SL"!WN!@_ 8__4Z_IOLU@"?+:%>H N'VS^&%@&?T172 M,\@VCE^9*059MXBG5U&%ZY!QX%R/5L#M0) 6\FB J$4V"50A;Q'GCA#1 M8-C+ ^U!C)X*[$X.T6..GMK+LE^J&RT;WX#O+(4M"O;(+0MO&;,4'I7R2)9HRGD'P&ETA-X97'WQZ4)H:W2HV(, ^LG+>KTOWJ MOL====:7] N\:Y)UP*VD|*%QR:-8[&R;==>PF9.M8Z M+W#;BL.(^C2X >']I M+>TF(<& ^\T_^ %!+ P04 " 3D&=9X"2C".4% !!#P &0 'AL+W=O M5F==8;]]I)CVJ9>9X8GI^6]2[&)Y=37A\6?%:TNV9,'M<:O]=; =MBRDHRN3?U&)S)!YZ1SV14"JKW\I' MJS2!4V#-C2;')7;B*5;UV,NV)N'+>%(TP$!1*UW=YW_AA2^.IH]{A U A$ 7>] M44!Y+;T\(5F)2ROAC8>!%.#-, IS4&Y\19O0%>3\^6NIK/@L\XK$.Y*NL@2/ M>W*L*1O:/>^?/?QO/1JR< 3SO TZ>T_TQH? DF1^)212$V.NE12*;QX"UMPJ:%Y$()Z>B@79+J3BFN)F9AQF)F(+Z!M%5MHX6^^?/% :U9#G*&SW0GPR7N;B M+=U1+L;-/6KNDQ^\O0A6GHA/5B:,US'RVM*#\OOQ3(P/V\OSWXZB&)>%_=Q!+17DEK):?"B81-G>,W:7X/3)PWOSVV;2?'7@-_!'>R9[0Q M=I\Q^T;__J_$.XO^F%8ZJ>M!:D%?*T:G MP';WX8W(*$_PS#V!+O'ID#O=#*T'V]!YF[1><(R^[(^;H,+07RT!ZE14)C MHY MA33G)>IKYBAC \HL2@3!)Z$P)UQ[/Y=)!"@D-"8N%J8H52]#3 M(=MNV%J&570?9U(O:;_AFQUW,4DZ:+O A7 %H4. "02,;BE*BQUQQW+*'5]: MSYJM7M9 E2XK[_IBE:DX_7LZODG GDF$%RH-\#H7;/'@7C@?A"]2:=5=U:= M,!5>4$4)E@XR=<_XOB-HHQ\TA<&#!E1_%ZIO*)32]>=F^&Y;X%M2I$1+';)8 M:?3KJK:EZT7L&!XUUW>AED)&;OI5 MOZE6OR-^/.6_^3' O3?OE"FQW?29F,^XBL^D17X_9UMGAA*6.'Y>:S2?B<#3!?2SFT?S_M4CI[-=[B)874MZ"NTCC%!=<%3Q;,.5"L;!ZBW("N$2E:%@,.+6F"-IWK&^(=;N@:PP[<5R!+C8$W;6CKY7AYZ;/ M! :L?=?&O.X$@WW?R\.M8TU!=AD.;TZ$#E&?<+K9[GQX41^+-LOKPR4*9@FO MB)Q2B(X&A[.>L/6!K7[PI@R')' WCEQAF.&,2Y87X'UJ8$? SP!MTI^;S?P%0 M2P,$% @ $Y!G6=CE/R/G!@ !(!D !X;"]W;W)K&ULK5AK;]V45/TKA)<5*Z#K(V?PNX"MZ5TS\F2MU"W=O$\O!V,B! 4DEA X_KF#UU 4!(0T MOC68@VY)FMB_;M%_=KZC+VMNX+4JOHK4YI>#Q8"ED/&ZL)_4]A=H_)D27J(* MXW[9UMO&T8 EM;&J;"8C@U)(_Y??-SKT)BS&1R:$S830\?8+.99ON.57%UIM MF29K1*,+YZJ;C>2$I*"LK,91@?/LURA32A_-'R*JC%K;4KL-G 5=0#5DT#E@X#N-G*+. MU4&W/6?R[6Q&M/DKT/.>^SX,#:5SKFI> *7 M ZP-_H.!E81YWS./GT+\K2,\B'>9Y#)Y]K+%)W>#:#2;]06&8 M$1LI,I%P:8L=$R4"6S1;[YC-@5F!^;IA*F-\RW5]AFQU#,L,;,(P/L[L* OO" M,Z9&0ZLPWR5O@B2DP\Z$-I9J][FVH!F7SBP5&FM=:=-:&4@4#O7-'BV!G0A' M!" .:*387.G66F;JUS=O)R[MMUK8'5MZKJ0-W$-24U=Q$]KECTM6%5QZ+U,P MB19K-"@5WF:U8^,I8+I';#(^_77(WDN7 _R/SV_<$FX(;P+V:?7%H, ^6%Z1Q M'"V"Z5GL;.(H#&;3.,"6:2IP3:_8!6P+N,X&L]UZ33ONY@%YO+.,HS5U,TA/ M^1UHU-[/9"FJQ3(N-+OC10T4VY-H/IR%#N,DBH>+!:M0:D.UJI@"V6Q (B!Y MBRM;IA >G=8 ; ="UK M+,1]['PT-I6*?"<"3G,)' K0(S2UA$TN<+50Z9%]P$]+LW7)Y$_01&WWP4$+= MQ,TV-8+V&I!4J"O@>-K%K996%#X/>^0LUQM C!SSC*T!);&,.?%T(W(U3GP"' MS#M'B+];<:]3#^!@IQLR/(IT\G;LTB8I7(CZ;_H\H+83L,7XQU8L_Q@;.#*0 MU+"=*.Z,E NX\]YT6;6D8137H749MRO)[K(+6D5[M3DZ=,UY\!TV3(OR^''99% M?FI2EW7!72_]O/J$6=7<8$Y2"^520-?65R]X6;VZ8=/QF%#HD6M,_>6>ZD\P M2C:>V7Z>(K-' =_F&,W63PI1/S#;7!3@5B*FWP-;5V[?-#41&K(W#PLK\/%6 M!1Z4Z;DOWP=]VROG8,BV8]4&[$"^G1]H#VX+PQ(A `>/>M/7IGNR9=,JW=,> M1C/!I.*3<Y[$4A.XDGPWCFN\(1TWD4A/,)6H;#\1E9AD=!)U&PF,Y;TZ,9 M3]ES.-F-EU+6Y9KLLD9*"B1/ \9#-;5(ZR7$5'69C@79! _IW*L,2SVJU1G[MHFM9A^J;DA\GX"O.+;Y3[3M80)L8A=Y24KNS!NC2/"P2OM'@6].0+=T8GH(M M.# .:H[!SKMVHPLDBF"^B;@,T1B6"NQP6-G^J#Y9OCJ[G//4M][_1E56A=@#(M=%U;2G-JC(<[8EI#ZX4+1K%KFN^A[DA#A+%#/9[VR=\$7XNB=[):O7O _. / MMV&_CTCR *L/8\5W" = ^]]=-)YB,HE9:MP,V G>=]^BV:?J:2"5/G^Z)?3); M411(!, ^:UA:^CA)N*A!EFUR?,19>)^4XL^O&5Q^AGM"D1B!Z^ MJ!7G:FE_U1/EG6M_2W9"YP+\B?$'JPE_XN,^T:YSV)D]X$ J2S9E)BI;R!I;B;!$Q>62:+!;&\00 O*N"VV&M,$54 (F MVD*B5"?B2:TUZ5?TB)W@61= IHO_YO;_0P*5#_8H9>|4>^MO 2L!OKV8+ C MX'''OZ!W3[O/&TO_5K\W]]]&/F Q'"*:4;6]H@>ZCS]4_4$L#!!0 (!.09UDY$#N"A0(,8' M 9 O>%PO=V]R:W-H965T E,GZRY*+#26[%Q92D 9Q944#?PO(%; M8,*<>&1M"Q&/>*4H8; 02%9%@<73!"C?C1W?V1ONR"97QN#&HQ)O8 GJOEP(MO7-;EHP4P"3A# E8CYT;?SB+C+JU^$5@]P 6R$2RXOS!,'YD8_M;'K6%98PI33WR13^=BY=E &:UQ1=<=W MWZ&)IV_X4ZDZE_:)=[=N/)164O&B >L;%(35? S8Y.$ H'FZ 4$#")X#7E,(M&T!XKD+4 *)S%?H-P(;NUK';Q"58X7@D^ X)XZW9S,)FWZ)UO@@S=:,)40I\2 MC5/Q C^AK40+$+;F6 HH(3*E7%8"T&=TOTS0AZN/Z H1AN:$4OVZ$'4<9_1^?"P*YS_4Y^)6?TH&6%;!*'E"]]2!%V/7=-%W72FM0UEB5,8.[IW M21!=Z]ZTKTYJ8W8/&5(#8V(D@4(/IWZ'=%#JXI_^C,*K9966#W#X/>^0LUQM C!SSC*T!);&,.?%T(W(U3GP"' MS#M'B+];<[7?&(%V=,=_ M 5!+ P04 " 3D&=9M'.6#^0$ #I%@ &0 'AL+W=ONF#2U$B4_*+1T@$1Y?5LW=:]JN^W#M \F MN4#6)&< ZVT/W[73@BA+[BO#/JA=1*?XWNNK^U3JU=:K0<-KK%||1+.YTB^<87_!9OB(ZK?%O:GIV0)HP13 M&?$4!$X'C9%W-?9=#3]?HJP)2MMT%(FG#_KA]MPT'!U1!ACH#0%HS]+'&,< M:R:*XY^'M%&,J8'5]IK]LQ%/8B9,XIC'?T2AF@\:EPT(<$M34B(IX$"Z-T!B,A M6#1#FB@E^XZB$70_)RC8KG,V?P=;& ^YXJN82;M(0PQK\V([O6? .*2OE^6MY MU[Z5\]$7+6B[3?!=_QSDG FLDS7^ORQ;P;7+W+<-;7L';5W.FS!YA=LTC)91 MF+&X;@IRTO-Z4KWLK^2"!3AHT+J6*);8&'[_G==U?Z@3?B"R+?WGI?YS&_OP M5YZ>/60Q@N=..F=>0\P"OE"U9;0M9UTRF*)=4JML#V5=DJE'6M0NU0^H: U MS78(M7/N%&J% [2FT6PKM[CVE=K%VWIUBK; JQ5Z48B^L0=TQ\0PW+?@<81Q* M^/,.DPF*O^K468D^NF8/1+:E^;+4?'F,/>ORD/H/1+:EOU?J[[TSYPI%Q&)3 MS1+XM.[DK,N E?:C&;#'^"6%438C[P!^-S^SFK!=]TWX4?!L ?V=*(X0HA1N%29P[EZ>L%.= MH0><93$SKNWQ[)=3Z]%0G^^@.$AZ+Z>OH.8(;#]-M#,C7Z?9R"LB!)SJ2D-- MKBMQG 2&6^-N7H*Y#@5&@6K!DV;JQ+80G.H2)9#G-=TE(Q*"DGX*P'/=INNZ MQ:FNWP<\22A4LE[!,[T-"!\01%$L@+L-=UNM^A%>3(AGD1I$&>F#D@]@"%(A->T?^ULE44QZ#6NRH0T<\LS_[:8?L*W3AHSVI0AT:0WECHGY_ZJ;3CO]XJ M:T4>PR5[&YOLV2UM=08_9<+LI+5:[30=KP,A>ZU?B<=PQ][&'GMV+_O&2=4< MJ4T8YWOEH]EPUUX+_H4/N#![%!\JA _%MIVSC=/VNL=P8MZ!"..1@V/X;V]C MP#V[Q_-9@)G^O ;+5D4L\F._3QGZ1@6?;&U'-X*Q3S]9[FEYMU^VW%N3+-G M]:3?5:]Y87UGWTHMNVD;9RVUSM*@1_4:1^*;?OV:F.]?+N'^L8" M+UBJA=LCC=/_KE.ION^24P M5>XLHF*. <4I0MW5!0XO\7C5_4'QAKB8G7"F>F.8<&1EEW8&^3SE7ZP<]0'F[M/?P/4$L#!!0 (!.09UG=L;;"O04 $X. 9 >&PO=V]R:W-H965T M4R/]U+9DL%-:U\B 5U?-?.M(%E&HT;/%?/YXUDAELJ.#N';NC@YL M%[0R=.Z$[YI&NNL3TG9SF.UDP\);5=6!%V9'IZVL:$7A77ON\#;;:BE40\8K M:X2C\C [WGEVLN3S\< ?BC9^"]^P8R=K:"WYY51QFV-]5$>K#[$DF"BIEI\-;NWE)/9XJUI=; M[>.OV*2S^\M,Y)T/MNF%X4&C3/J75ST(X$G\WL$%KW (OJ=#$4USV201P?. M;H3CT]#&#Q%]E(9SRG!05L%A5T$N'+VEG&P0QWEN.Q.4J<2UFJ/.8'ZX,6/ MT:KY)-K7)' Z6 68)#%9GFO_"017]RC_*EX8TVHO7AN"BINR\ @Z-;;Q>#MR>)! MA2MJ[V)W/A&+ ^6+Y@+[=+?K=J&_W'GTCV*L@32%=X<6[MI"!!%[%:2U-14*9 MVP0IDZM6D_CS>.V#0V+]=1/[S M \"66V#+A[1_,:QW^?OO-(KW) I5"&.#4 W8X560>"T,2E/>B+6WQ8K.\6]H M*095 -9)%\A-Q4N[H4MR$[%!+!P)NI2ZDV$X#!L@7M@ROI5=Z!P[X'-M/1X] MEF5 I5Q#6'D2'5+0H8U$%*OGIS&^%K*./6HZ7:C\1WC;$KFQJE=?1J*,/G8)'#[LU9HJ90R+;U2HH< A MR%40. -'O\ B6*^FXBQQ CYV)Q'>B^/5B5#>=W#F>/4N[CR:[TUZ@[TQ+W)R M 8U8 &T54%X"1Z+""MFV@"2C/^ABRK.[HZAT+5IDZO'<+-.,(+>541]YEZ$K MHX*2&EH:DCYYV%@ A$ Y(;VGD'C22[X!)BCF+8A28IOC1U/Q._!4G2HD4D 4 M%@NUB):#;5%I*,(9PQZHY9KZR0W M?]PX+N:8==,QBR!64%E2G _,P:<^Q$C)$3NQ/^ ?1V6)9!6OI4':7HN=V)GV MIK$8, 1&5RTTPRE88:,,I;6H)3L$7! &I]MD-C$A./'08;".7 N#QU^9%/N? M)447$Z!/0A)>(:JERB4@>JIBF;*3Q@]Y'HM"P;#'K(8FZ:.]H(*.6-/O\0XQ@7WAT"OL-=* M54Q0AK%N< -!7T(#P5E958ZJZ &]KR2T*ZDG*04&#G#',+V>F. ^6: ^)2%81* MY/9'J'[MF0M&Y5B2RQC)A(),MZ U6E@?W%1;?/.33"X:04BE$FJ@J*TNQA% ^ M^BW1^Y_BL;PW'LM'\UW6PNLC4ADZ^.XCL2VKF\2'NJG9]J7S:88&U?NWC:A#]]G3_!T35%(#;'$16#0\YE0K"PF,(_7D>DM MK-\0E/UM2?&IKRFK)_]E&(\Y_[QXW9E^Y',*PM8HIDQNAVD*+XF*M53%P4*HU0/OAW5Z2."5Y&%Y)-38:/#*/S1B,X\!&TB5SQJ(GT4:Q>M,L^ M?:%/<[DR(=.[+H"ST1V_(8#D+QE,?![@Z;J_7=U^+!VG;X2;X^E+ZPTX4L8+M325$Y]/)O4RX]/627H)MXQ?#V@9[?\3'&A]\Y/@]KD(AA&PO=V]R:W-H965T.VUT$D2B**$Q6 M8,E,I"J4]&:.E=,DL/>K[@:DTLMP;E6*0#(>30^-YB] M;DMGN#ENT3]Z[L1ERO0>*/&-Y[8X[JO4G;/B,'5ZFA/%76(>U MXV$/LMI853;&Y$')9;BS'TT<-@QFKQDDC4'B_0X;>2\OF67S$ZW6H-UJ0G,# M3]5;DW-6]@1O4L"B81CC\RI8"S;N3@:4-W+)!UH"= M!['#D%; CN%;2%@:N9([YMOV.'.N\2UKOSI.@ NL(A@-^Y,,DW0/WJAC._)X MH]]G^.?]]&H?J<+MT-YP1'S;"J6X6F/%&%0/V)O_O9-/!E^V.-LVCF; M[D.?+TB >2T0U HNF,AJP5PA&_ =\S@S/@,D<+KFH+>9P=;/816#_%J/K*SBB M_T,NJ;B$ M=L/DJ%E\S1[P_;10A%ZQ)VH.UEEE2CZB]GW"Q6H#(YEN#K==?61<;/N9J;(D M#!)=]D!['Y(3I/(\G1][K>#B&;U[F%&]&.U+7ZFQ,O/U^X+YPJHRH;,W"[NC,\ZY<8W9)GA>]>4R)\UTSG4DEL# MH^;OPL?%BET^@^:@1?E"5"7)7MJE&+!%LBU8XY.L|V)51IGOFFBZ!9)Z#\:SZ&@&1)HV=>9NH6#&4@.'G#T96H\9^KKY7C-M"99D\%= MM27A/JQI)VI&],TGC7L8VDEFO&*B:44M?"! .%XD$#PA8_M+'E=MF;]+N$A8IMU!43&Q:9<?1)\4KD,A00M0E-<^*):M(6 M <>8VNFZ17I.=A]8R$SH\;02F%B[VF>,W2>"SZO6:Q?39_W3GK5INL!/3AJ7 M(&6P-?024:N502_GYPIK]FZ<:\-?#%NWZ42[3C&#C<-F MB?K>'ZD-X9 NP[FSF^U.[6?AL/]V!SYKYF^YQ1V@2LRI2X]]H$.Q^CP8%7E MCZXD.3H(^V%!OSQ0NP7T?J7(S>;!;=#]EIG_"U!+ P04 " 3D&=9_B @ M154% \# &0 'AL+W=OGQ M(!P$=O?;$ZOSG9#?U99S38]56:N+T5;KYFPZ5?F65TR=BH;7.%D+63&-K=Q, M52,Y6UFBJISZKAM/*U;4H]FV_78G9^>BU651\SM]]TJ)I\N>2EV%R-O=/AP M7VRVVGR85SLX;MN$+KK\U=Q*[:<]E552\5H6H2?+UQ6CNG5U&YKZ]\&O!=^K% MFHPF2R& ^F\W-ZF+D&D"\Y+DV'!BF!W[%R(]P HR_JCQ'O4A# ^')IX/ZSU1VZ M+)GB5Z+\K5CI[<4H'=&*KUE;ZGNQ^X7O];$ 1I_9P267FOT[M>]X(:>WR^WRIM$3T_#&D;LXSY;($-7;<+/ ,#<;(\4.7 B<-?;HME*T7 MSS?C(*(XB@P%;OF.ZV;T16^Y),\%%9^%7D:9E]!7H5F)2M-!-)+=+,0<.%EL M$'D@!B,L/">.PCY%&BG6A:9Q*134'E M<@U1DI@Q,YP"L/E1HSBE."8?1O)| M;T"/,*(@!>:4TG"OP#B,)S2.\,O,@+/)7@GU&IJ!;*3[B;6HGYDQ\NG3>U8U M'^8T#A+#R'$O8,$V FA[*&HU2A4#4O(Z?Z(-BOQ!S;$/#P<4I32.L;RI-4<| M:"KJ7%2H& M_#,CQ.@5!QA"".GIEAPQCJOD1O[ID8K/S96#C+/K#%:1,#2L/JI=RK(2+32 MVH5;"QMC:;,9>F]19M@KAKI1# ##O6U0H6DM1]=1L*1Y,8"1&DG6G[UO1<%CG MD=,W@L+(_=PN=K#$\"JLCO**]S/?O4M_S/ 2S860=.8S_I(NU$QMM)UV\G>PCSI#. ME2E'*,::5TO8X5"1'=IQVK(5M"76@.=C@=+$D1$_D=@A4]2V:! S!X5.]_'+ M^J)UB&0&?S/U;*O7-GHM^2//JQO/&B.Y<4:2H&YS51%)8\TV7!A0F$86FWC@A_ 5?N@%= MMQ*=+8692S'> ;P&IM(Z<>K3%>)+&E)Z!Z2&.(E"B>2E6*QC\ MFJFN,9]OJ;4@HP2/48SJ%;_ ^AD9"H7IBXX.6#:V;U64B[:677/?^U;XWG7 M$3Y?[_KJ6R8W!4*WY&N0NJ<)_"V[7K7;::'8_G I-+I-NJRBO>?27,#Y6@A] MV!@!_1 ^&V=]02P,$% @ $Y!G6< P]KPZ P ' < !D !X;"JW;W)K MULC55=C]HZ$/TKH[2]0*K()RQ00&*W>]5]V':U M;'L?KOI@D@EQZ]BYME.V_[YC!W*I+J65P)\S9\[8GI%7NFOID*T\%P+:99! M96TS#T.35U@$,U(-2MHIE:Z9I:G>A:;,1R KO5(LPB:))6#,N@]7"KSWHU4*U M5G"]#*QI,6]=,?[]&H?;+(Z."X]\5UFW$*K6#=OA!NW'YD'3+.Q1"EZC-%Q) MT%@N@W4|O\Z#H^HO_E,AG[/R)8$O M8=_9IF22X=)>RL9IV.?G9U9W,58WPQ) [1P.");06:X2*T!.T,POP <]W! M)+ ^ F<&]DK8R<"L++'[V#XE2SVI\KI.+@)NL!E!&KV&)$]R"WAIGV?]\=+? MY@EON]-5;3R_A\+N4.,3N/Z*IE;AJ6XS@O4BGD1O M+O#->K[9)?35AJJO:6"*N&V+-$_7CC)XI%9/$?Z(NQYTFNJKES)G O.?*E0 MS(^CS0B,9;:U2G^'$@O43 #O"%@B@,\D#(;&ZMQJJ035NYE#>G\+,_H/[B2] M7R$(WPS]K;HF/1E1R#^+&$_A)8S',$VHG\3N5$B/:&-08#<:DIMSH3=-65*! M0V29)"R/Q?<7X*!!%(80PR2F&B[TV(N4R9S M[-SCB2.836*6 0D'R8*G KRF .(5!,H0X<[_W=.Q4.)L.RU'DTB(1MC!Q M,3*8P89U;V!J?WOS 38DJQ6L:]0\9 #JQ32)DS?_ZP=Q-(3'[G;I(C2T1$Y, MUIT)-,IP1]SETKL0H^/X@ZU0 RN^D/J0 .!+EK-\C\BD|*7O^8OQMO(2K&37Q M57)HSU5#>*)8E,W.Z[*!7+72=N+5K_;2O^X4[S_S[KMQS_2.4S("2W*-1E?C M '2GQ=W$JL;KWU994E_,K.CSA=H9T'ZIE#U.7(#^@[CZ 5!+ P04 " 3 MD&=9S3H6->X" # !@ &0 'AL+W=O*7TD\D0+3SG0II)D%E;C,+0)!GFS)RJ B5]F2N=,TNF M7H2FT,A2#\I%V(ZB? I@S+H/IV.=ZNE8E59PB;<:3)GG3/^Y0*%6DZ 5K#?N M^"*S;B.HS1<2= XGP3GK=%%UYWW![YS7)FM-;A(M8]6>G\+3H+("4*!B74,C%Y+G*$0CHAD_*XY@\:E VZOU^R??>P42\P,SI3X MP5.;,38)! "G.62GLG5IJP3J>GN-+E##^":OJ;/0@WQ)T9 MN)(IIB_Q(:ELI+;74B_:>PGOL3B%3G0,[:C=W+[..WQWN$19(LRU MRJ')PXK;#&8^\:CAYWEL /ZO70FH^+N[^5IZ[IPU"\&]1*#Z<D_MF98"0X2_I>\MW2'S^+*E1+4QEPNZB[F?ZE&N*R& M@^^RF#H?5*DA68MB&U%B(VH$AUQ210M!,',$=+L6\YAR[]X$I/::/G[[L# U M&R>O'(PV::@]/DIR)C"EX9$@7_I"AA.R>!Z7VCB[(3%P ,.S 3T'O>Y6-=!(MH?B@T&!!B7!P4>;%"46_!1WTH-4Y> ^/_%K'4;_CF(>@^6E-_P%02P,$% @ $Y!G64X+ M\EFB @ I@4 !D !X;"JW;W)K&UL?51-;]LP M#/TKA%<,+1#4CO/1-$L,--F&[5 T2-KU,.P@VW0L5)8\24[:?SJ*3M(,2'.Q M18I\?"1%3K9*QY@2T<)K):29!J6UJ3@,359BQAV:6B/+ MO5,EPCB*AF'%N R2B=4G%G"'SWP: M1(X0"LRL0V#TV^ ?.^62,H-S)9YY;LMI, H@ MQX(UPB[5]@?N\ADXO$P)X[^P;6T'@P"RQEA5[9R)0<5E^V>ONSH<.8RB#QSB MG4/L>;>!/,NOS+)DHM46M+,F-'?PJ7IO(L>E:\K*:KKEY&>3);K.<;F&)VF8 MY:;/@F,,"M>^WS! >4L'7S)70P.4C2P6;JTEH*;9#"+-=G%D;)_X@SBW<*VE+ M]]DCOG__B%QA/"/]1G\5G %=;7T(LZ$$=Q_PQ>[U"(GL?K75B(#@WF"0?/[4 M'49?SK#O'JCWSZ$G*QK6O!$(JH#WEIYNXRGN9]%/]&A"0(KP_I[4AJIG2ZJN$K0&'+<:-5>Y&<,EE_2PA7 /[JHK1:KE,Q=_M;Y^1_'3=A3=D&BZ@. ^ST>CV2K8+8*PV,.K?#(3R62#NIL,ZQMUNA%:RJ_22FRM*#\>2%BEJ9T#WA5)V+[@ A]6<_-02P,$% M @ $Y!G6?4^LWS2 @ (P8 !D !X;"JW;W)K&UL?55M;QKD#@XKUJVMBE1Q+[R44D JL&F3UJD][?9AVH=PYX.HN>26Y$)[M7S\G=S Z43X/$-J.-TD]FC6CAI1#2C(.UM>4P#$VZQH*9MBI1TDFN M=,$1J7H5FE(CR[Q3(<(DBOIAP;@,)B._ =Z:3!543#].D6A-N,@ M#K8;]WRUMFXCG(Q*ML(%VL?R3I,6[E R7] T7$G0F(^#FW@X[3I[;_ "=\;L MR> R62KUY)0OV3B("'$4F%]'P<AYQAD*X8*(QN\&,)B%=([[\A;]D]^=Z\VG(']^?P4B6,_X5-;=O!!Y!6QJ]B<28&!9?U MREZ:>]AS&$3O.'2-0^)YUX$\RSFS;#+2:@/:61.:$WRJWIO(<>D>96$UG7+R MLY,Y+BTPF<%7M!:U 97#3&/&+9P_L*5 TQ]%E@(Y\S!M0*9Y=UQ^-UCF4]YR85RE0: MX>?-TEA-%?+K4+(U5O]4Y@I^8P$1G7^?[C+GO_>A'LW0IQ0 MB+C;@@=EF2!#NMT3B^_BN%^OO0$<*H9PKW$+U"L_G@SXI.H>WNWN)N!-W?C_MS.OQ>&ULI5=I;]LX$/TKA+; [@V%,AE;T8MY,Z59Z.137(HN#W2)2C\DFE3<(>O9C6RI0&>>)%"CN+Q>#XJN%"#Q;D?^VB6 MY[IR4BCX;)BMBH*;S15(O;X81(-FX%:LGF??&SO&! @D)(XT<+]PC5(M28H0QM=:YZ!=D@2[SXWVM]YVM&7)+5QK^8=(77XQ.!FP%#)>27>KU^^@ML<# M3+2T_LK6]=SQ@"65=;JHA1%!(52X\Z?:#[\B$-<"L<<=%O(H;[CCBW.CU\S0M;-1&#]Y4+XW@A*"@W#F#7P7*N<5;+@S[PF4%["-P6QE CSO+#N[Y4H(]/!\Y M7(7FCI):XU70&#^C\91JU,KEEKU1*:2[\B-$UT*,&XA7\5Z%=U >LVS;O_Z]SFP3$NL7U+B*#$P\6D6=[@VWT*2M'4@N1RS< "LZV#+']KC%9EIL2\)VQC#8#HHEF#;B[;2>B3R(Y.NA>]$&&Z2 M?-_ >" 45HV42 #VD-UKQR7[(\@653?X_H^^\V-X9X6)F3J"^3^O>=B?/Z MUV-;-SEAZ# P9W$G/T];8/F/ZGO[^K_]\G*\QD81%3V M&ECA(U!J%UK!!GG9 M/& ?S2J5AGK@BL'7BM)),,G_X7E(%-\I]X!AH0376"/M=RW*6>0].T1PZ*S M@-,>P;I R08\MRB'105,X4(^6^IRXF&8Z,P3Q;*R6*#6Z4/)09"I[Z#I51[M-*:Y12E,:)0P.#$3B< 2:'7PIFLVEN$L>$IRKE9PU!]#LCII8Y*VT;>>"M 6 M@9T4$1"Z%2L-KHAWG [28NMS>;W4JP!4J+)R=LC6N4ARI)X'V) MQBLUK62=5;+*(?.PA-N<9"M02*!-FYAZ681GQC[0!!VI5TM)SUI=E.VV M82.O@A6?T!6W5/D8DR<)3S3* O:XGZDNVTQ[&K%-P0C5-@L^UWG$G?"+&NQ MB0ZVMD2O,PNR/ZP^8O]<;?K=11CZU _MOO6-+AK*A:BNJ83OF#Q,!/_ =H M.)D=MW!**#Q$9R:K\MU8:=6(E]IXSS>-^[3^O]/8TTGZLED-&"7N*% M9M47;#:CWC:,GM#UE&R='4](ZO1Y]=E\PH['$(Q'.!|/_V^C(:\FG6ZSY.H! M";745A -M,'C!3$A%D=9&OWD:Z.3,8&F?P@155*Q/PS(,930R"!=%%A!\.J1 M8$8GO+(MJ=D<@ 0*6V>!*!PMO:D _9[7EL@1NRPHG-]\E(1F):PO%E)OL)P0 M7"HR;*,$.#.Z|-IWK* IOKOQ#!AVXKA&$MNVC;9)?JTTO=?=S_-RO?>N8Q[Z M4R_OC3]'L@+,RA|]+?-]*YS/VM'V='L9#G7;Z>%HC 6S0]\P"1F*CH^.D9A, M.&Z&%Z=+?\3#CH('1O^8XPD=#$W [YE&. ^H76]]\R_^ 5!+ P04 " 3 MD&=92VD/BXP# "Y" &0 'AL+W=O_)*DM@$[Z;H"#6K4[8IAV =:.EM$*%(CJ;CY]SM2 MLN)VME$, VR*I.Z>>XYWQ]-DI_2C*1 M?"N%--@L+:Z#4.3%5@RTU<52GJS M4;IDEI9ZQ$Y\N]4BG"]?TB MB(/]QB> ^+:S;"&>3BFUQA?9+M=2T"CN4G)/. M',S!>;)6ZM$MWN?3('*$4&!F'0*CQQ/>1H1 .B&C\W6(&G4FG>#C?H__]?2=? MULS@G1)?>6Z+:7 =0(X;5@O[2>U^PJ8?3S!3PO@1=JUL%$!6&ZO*5ID8E%PV M3 :M/8>?44A:A<3S;@QYEO?,LME$JQUH)TUH;N)=]=I$CDL7E)75])3GIVM MK,H>7R_(KQSN5$FQ-LP?U^5GMA9HKB:A)3-.,,Q:R$4#F9R O($')6UAX*W, M,?]>/R1Z'<=DSW&1G 5<8=6'-.I!$B6#, WAIYW/|=)3> 73V/|\9, ^48A;F M6C.Y13__<[XV5E. ^ '7, ^09[K$]Z,7?YSNWS,1 .6[FO-9=;?]KPQ^?['M@"8:_$ M%;#;KR6W!G:H$;9DSI+]AD5=4=XX6326DH>;PA,AKA5]?W_(#,$RO45K;F'Y MLMFZ,=\QG<, 7C_^NA>;R(?+5UY<3>J1:B|%DQ GXUZ:)G QB/N# MD1--3XF.TUXRCDDRZ4OAJ!4]$\UA%|WA3T?SGIM,*%-KO_JN M$@^":F#]?#SPCN:Q2)]E<#Q;/ZBL+0[+,XCZ'RF_HV!].$MW-# _DF1* M+H3;O&I"X@_[9;9ZQZ88TDDJ]7 M[34>CXC*AF>H7POTRL8PACB, 7S@;,T%MQS-#^0ZM^BW8,)'=^7[']MTOY.0: MM;]D[C%K%W'O7R[,LTS71,X0@"8;/=A1+AI@DHH)6Y6C;AIEL["[\LUIK2RU.C\MZ-L"M1.@]QNE['[A M#'1?*[-_%!+ P04 " 3D&=9[4A,9^P" #D!P &0 'AL+W=OCC=(/9H5HX;$OTF8# ME;7E>1S=T%HC9HR MGD)F ILR?E?&'NF53,/N867W4&OWGBQF0C%YRC:2B29PKN1*H]8&N!-=R; M@-4RM2MAMT2\HR!^5P).U6:.*C-')YAYCY[PN]V&'*]NT8NH)+BT-R#I,Z9Y M42&7DL/6CXY:WY6 XY;U1T%\+4C#^G%E_?B,X'X6:V SLD6Z2H3U8AT/G@0[MH6#C4E8V8@T]0,7X>-

*@B<0[SFF^!O=84 '>SHG$ M-!7OU#D3==4(NZI%O0=?%G/P]L#T|\;0'#S0-%7S)B;^5&GKB_MQF>+],45T M)L4%V5Z#,+@"$"#EO"9/7Q.8A4.B_"P&>XKL2K%4*48*0!"FV+[0C&V E@(MHN3"><0)2BI?>8XT4R%YEO(T4;WB#$],/1]9A_/l<3?MUTFT#$'5D$9[@RJU@34UU?6]IW.@)X/D\8^VO*P(?>?!$5B#[+ B.[QXD0Y=_MBN. (K^.J!JG9*V$.>%TC_7CHU2FC>T18E@OP!CIBU%ZAXRJO<=>\;M/4 MEIP5I^]4C$)XA.T\,BH>_U8>,Y9E+*&RM<6LH7U3=P368'E;L;R]>(O=NA3' M$5A#'!@87Q\|K:S8_0E7**U!VR3LT>04<]60+9[AC6(>,F!%H?[!&?0$[2,%M31? 4>7+U6KM^DMD".TID#& M\$"[X^GVN@!/'8U/!0R'@K9EVDZF?,2PV9H6X;M[\1VE-Y$7L/T(&-ZT.5-#W]J>ERA-04RI@=U M7N;Q-) 3)1[4XH[.U+8Q1\ANCGKTZ?0! M\S7-!4C)2L4$UV-5^?SXO?&X(]FV^<BW9%*RK-C<$)P0K@>H|RO&Y/,. @Y8 M??>-.@502P,$% @ $Y!G6=[MXPQX!0 MR< !D !X,"]W;W)K&ULU5I=;.^(X%/TK%CNSVTK=$MM\=@%IATZU(VU75;N9 M?39@BM4D9AP#4VE__HAC6 PS-"Z#[RT2?)N??X7#AV,MAP\90M*)7@1Q*G MV;"QD')YU6QFTP5-2';)ES15G\RY2(A4I^*QF2T%),.*(F;*(HZS82PM#$;.MY-?NQ&C 5S)F*,T3(%LE"1'/GVC,\,&;+O("ZDO-$>#)7FD#U1^7=X) M==8L468LH6G&> H$G0\,?*K,>[]@'S$-T8W6>48Z% (FG# IDR^S82/2&=&8 M3]6&(.K?FHYI'&LDE.;/(1HA:8/,Q.!+FDFQVE[_ATMP3[^OF* S(#F8 ME'$S0"2HP)U=4TE8G)TKK*\/U^#LPSGX %@*;EDZ] SP.9 +"]8\69+T^;<.S$OUL(IZY$)IA @* M4B6CI*(,@P5T;ZLOB.E*",VMZE'FE H.R6@@,(O15LEHRRNC6R*>5*M,8@HR M73.3C&870!.@2'.5OL7KY'CZ>WH]ZJMV6%<+VA_2Z9=#K#3;99KM5ZE=';E^ MZNEO!B6$LI8E.DN&KPW.W.Z H%9O'1*7C]GT1~=D(P& K.8 M[0;_=KU*NZ83!<RW4>V*IMMMO*.[QYA^URW\7IE.[PW"[I(\UY"U/K(QCQ=M4R&9.N>#3>"]\,%3%@C.XJA?U09%F*7QSFX? M. -!=R/ BEF$KVD%[$S3"W7L5(1"LPLW3@^BT] W#&HD0Z'9K!HK";V^;K3] MYE154[.6 N="T3;-5S/-0.K3P@&\)1=ZR>>D ^_)O+ ;"XA=N+&L4& 9:LL M<[RNWP]S]&P%0K.+ OX/MD^D!X)ZQU!H.JO&/4*OE7]%^R\ +4'OVC_'F#K_M#XTM@WY?YE+]*!V__TY'3V&@-]L7XP]A[T0:(ZB?#(5FLVH<)?3;]WK[T]]W M-]W>KOX=@[K8W0#*
(.#+D=V3U#?"F58# KD=O#@5"LSDR%A'!TV@&%.1 AD*S M6.WL./]W&NN:H0BKZKP.[:X%'(.ZJ%/3#,.\(.]YH?T"ZX#V'./]M8 ^)<.'GOZJ!#^;!.M_!YQ.0W[THV?M M71X)5YX)G\U#X:!/A=_#;&)C-K% E &X7FCMJ.P7[2Z+'8,@[*",5C#^*#1]Z M.+S7"C^[0^1'/GK"WE.O#OL[B$ D43 .,C)#H=FL&1.) =N.Q[5!=^_%!T<; M[ )RM$&$\E:52]7MEHA'.6$@IG.5%EUVE=C$]BVQ[8GDR_Q%]PF7DB? YX8*2 M&15Z@/!\SM4ZISC1(VZ5[^]_@=02P,$% @ $Y!G62 +.C$:!0 0 IAD#V "]W;W)K&ULM5EMDZHV%/XK&=KIW#NS M*Q!4<0.K.[MRX=
(N[.VMY\C')59(#2)+SO3'!\$$,3%K%K\HKSD/#E/DG/. M0S+<4O;*5P "[>(HX2-C)43Z8)K<7T%,>(>FD,@W"\IB(N0M6YIh\94***S"B. M3&Q9?
3.F86*.AIFS9S8>TK6(P@2>&>+K."L;0(1W8X.V]@_>F7*Z$>F.A M2I8P_%7^LSDG5FB!&$,"0]I@A@L1L.C 3#%GC+(6GP/8X0G6 LX@[2#'ND/8PEV4 @MI M@'Y$)N(KPH 7?
PV.3L_'=3X'K'GNE$/M0#TX9PSU0>0(+O&&9KDB(,.A>6?S=C]>$-S<\A)V^N5G'HEIYZ6T[=U/>F*.5_^)!! MK!CF:Y"C?XNK)F8Y.N^ F7/$2]OSE;SZ).^.^EM=3TP0U63>M4:WMP2%]-
<-"%'X)#*SG2*!7\)_SEZ."+L"O8?3;RV M^RO)>24Y[UIRDM$^>^HG5=-^#DULVS:K6\$KB@Y+X0.O6BZ3,0E_(5,M5VD7K M)!0J1)lVX*!546M,0%K02[-O2V U_K95U77K_U>;.],EPFVAU1D?
*!E;.^>_ M,I*H"5?+,.2_;S7K%?!>+NX[7&W2/XK:Q'>[WJG9U/W'E)S[/'SSNTS32F!)AL M@$G-C);]#0)(+0@(4,.$]TAXQ/0*))AIB(VY_99KN5*I#3RS+UP#VN.V^D?
MIZ>F9MV.YYU@68D=6ZLNQBUD^+1'.6OD 2Y-DKK&L.ZH$cG:U7-%E$(9H]>=PB%BUIDX+9+92.74D=N]="_FA)M12;.Z&!{HY7!|&+/^<.X^4'LZV-*QN(7/L2N?8>AE2B\T/R[P>
[.)E>PNA8U=*OQZT M$*BM*!NVT.H;.)6TP5HA.?ZCF.;E>06 .0#LLY+;K];O'!;.^Y7=.:W]3LU'[?9\@"7"D<.MK%L5T!GJO."Y3 (L8N!]\:U*[K]GHGUFZE M>[!^C^-
,2"A<22BLEU#G!JCW/O!LS_6.]S/UO5W*QCPXX8B!+!,.#'XY\ MND\$?G90/BT/EQZS(Y6CYQ/!89H?$54P^8G55*6H.S2$2PDI.5Q)466'P+E M-X*FV3G*G I!X^QR!20 IAK(!PM*Q?Y&=-5 >O8W_
U!+ P04 " 3D&=9 M(4T)-#H# !Y# &0 'AL+W=O^_+'C>^XY]K%],U@S2T2 (EN,D+%*T$]DS]M6T0)9%BT6 Y4?9DSGF&I MFGOABYP#CDU01FS/<3IVAE-]A0/3-
^'A@"TE22E..!+++.A=@R$K8>6:VTZ MSM-%(G6"0YRO(`IR(M\PE7+KE#B-_]4D81A_G0$KF'8S?0 6;$90IK47M'.M6L]L6O=.(V'EJ.9 8%(:@BL'BLX.D(TDN+QNP2U]PZL/Z^03\QXI68&19P
MQ.A5&LMD:/4L%,.<+XD\9^OO4]J:[R(6% ^T;HX5TD.BR/L<3A@+!.UXG]T0M.O1[J)5N12]E=E*KGZF]HX M&4XEBZX/ODI7C(Y8IA9;8# =!VB]"! O"2 V1Q/@Q@$T@G+P:(UY+ WC]E4
MS8 '(^%O*>]+14M#6Y)8Q50<:0Z&/SAB5B4!?:0SQW7A;R:DT>1M-8Z\1 M< IY"" G.9^0Y7H#>(ON)!',0Y:,A@U _FF\R'!LR&.#:G!2S@28$TUWZ&\'T MOCL4.8Y@:*F-)8"OP H_O',
[SI<&JD%%.3#H_K]T)H/9O<7>,35TBU.[3"} M9K>H/FZ";TUWH>KG#P6)3B5DXM[>#8]3AV&CE>F9-!4UL!5R==00NI M0KH!*<<<76*R!&VG8A$,W9@1(@KE N>HUA#7SK95WL2]8=&OL
[<5=':3[U;D MNP\YW7^$TQO!GNB%7D6U]\9.[IV NGZEKO^*3N_?V)AG"]+5OOC0U?$GAF@=M.UFV^9I_7 M\V6R.\>[Z_?:>TY(=WO#NHU7W.NY/O@GU]NU:C #OC UKT 16U)9%(95;U57
MCXJ[4W4?P/@>H#Z M/F=.,AHZ0?5O(_P+4$L#!\0 (!.09UD' F;O700 +<. 9 >&PO M=VJR:W-H965TKB'!_)IN()5WI0E6,@F6YE\PP!'F5 2FXYE M]PXY5K]*:RH/11 >ZCD6$! MBR"&4"@$EG\/.
{4X5B1IQS\%U"AU*L`]!09X>9).7DUE@#E,:_T$BL1X9 P-% ML,3,6'REN\)03*BK>"&_>?:+=L58RT#AE@N:%,+2@H2D^3]^+AQ1$9"<9@&G M$'" !=O7!#]%0.=
<#6XAX)ZKH5L(=,\5Z!4"O/5G8O-A*8TD0G+<1;RJWK3?U;7@-Y[M(#")^0]"I6'/DIQ%$#?)>N_Q-B[PI?5,ZR-D[Z,Y!!P)C_.LO=L_ZK2D]. F&>3IBQ$Q9H@M6BZ9,1=# ZY[5HKC&#
M]\5IZ9@PAM.5R/>/0(L?5!TWPRJ9]T1E 2KSBT2B>P$) ZLI(UR=&.$3YNF$ M^3IA@298+2.Z949T6Y_O+P0O2PD6\$S#D "18RZ#LBUNCP['\$]5POT27" MT=_R!.?
RH;$>Y+IZF2ZU0'H:N!((/55CVFK.I3'!OCY?I[[@5%]W4,JK^.;!7 M^K]W9GU%_Z)/D_+#_<)IA"\17#H0+AA6K^O)R[S)Z:T*+GWD=.(\G3!?)RS0 M!*N%O%^&O/_&1;BO.R TPCR=.%\G+-
$]V7$H.R(07L1!]$0ZK&8$Y$_]N>4W MU!*ME"?;.B]_@Y,*9KOU(=XIO7&.BNHIQ3FB!*TS_D%_WI3^O&GUYPQ8]@&? MAGNO%B56]]P*4IE?SXB/9]DFO+DD(K-&?K5HN?8YTPCR=.%\G+-
$]\7=M@Z? MQM8;U];"$U)H97F:.;7Y6FF!+EH],2I[)O;_N,XME+75R&F[01>'>%>F7]X8=QNR\6/IDZ;IY7F;Z4%NFCU'#GL_F=MZ[A M6O>MM-(\K31?
*RW01:LGOF'SRF[="=&V3"[45"O;U?$V1<,8[M$ZN6%(_[@B MGPZQC\8$[9._^U*EFY5PA .;*3H"X=_U(".13 P LA0 T !X
M;"]S='E'T.0^&ULW5A1;HP$/XK4;I.K30U0$H@*R!M2)4F;5.E]F%OE2$. M6"]> !\$Y7!. U)>Y 45&DESF!&E33D+RD)2DI1 RGC0:,6B(", .^*.!
M6&37F2]I:,X0:NCW:I=G;Y^2H=^.+GW/AAOQ"1WZ]V=OOR]R=??&L_>3=RCX)*/> ^%# M?TPXFT@&K)1DC*^LNP...)D3.32Y+89[.]) M-7T'6%L@D'%>"^SXUC$:%$0I*L6U-
LQDXWP">=7X,E5HA3-)5NU.UV\(Y],3 M3'"94%FG;?MKUVC .0IR)\O-X,[R(@!0]3S3@X2162Z(T,!F5 ,_=-DHYOX7'-M^%NZ%7N9;NRPAUQ]7.CE"&-#H]$; M25.V-/8RK05@T=MX=%
(4?/6!LYG{%%K0A0..!E3-\^:Y9(\Z&[3*5#NH]+T' M*A6,.GI^2%+D?@\ACZ,G>]WVS[Q405">AC>/6 MUF&K]GIP]!WZ7^&0S)NDWF3!N&*BLN8L2;AX3
'&L2PLS_^TGCZZ'HMAVOI.I(]R^BC'LES(V'RP M/&Y.K"_W2N,X#*.(J^AX[%0PQNH61?#CCH9I P:6!S+]7:WQW<8[9\)?8'NZ-MKT.PE>*=B*T4KS4@[KH!(X[=NXWE 0-V"UCO0'YW'N@I-
R<,85C2*D.A%\W/N#/25A&,.=N!#"W@C#$$'@:<013 !HP) S->W#G?12L MWU-!\U_*T1)02P,$% @ $Y!G69>*NQS $P(L !?3T\$MP>.:4#M.*2VBZD8_1!2;5K5N .%(MB6/-(7-
>=!3W;+T]!;X"O.DQO0FE(2S,.\W2?S+\WPPU M1>5*(Y5,&GC3Y?VY5G1H2)8%I!%R=.B':5_'3F;[4#P8B5LV2I?<8E/?]U. _"%L"613\;#,[Z)1>R] 7+ M8:R%[OL-92&S0DGL=!UW A[-
ZW;79'MAQ%H4PCZ/>O7W GJL%%*4XA?DH]Z@ MQ\06/?ZCM/BE!.7%.M.J*$:J8:/A#K05V:ON!8 <\:6I>RO?WW($&??.!CG@ M1FACZSWJ\3DR[@%%W:E]555>BL*
GW.)WK;]=D/=N&#R+OG<;=1P.GTT0+_2? MA%%M-B*#BSR7B%C>4*WY.YOYD1$'&'4+ ^%WF0.0$9 M=P+Y.7P]GE].F0>9$!)AY"M2*8$9 KEY8X]R#,."\]O+R.2#/"<@S[N$3#W(
M3P3DI["0"RUD)G8%&*8V!*W]D+D]7X>X&<"\'8P%O(< [#U M,UO'/?[4QZ0L.PELF9G.5 ELQ9 _^$R45(:!K;+@VDK0=1_C.F?_*H' O3O\ M5:7;F)16AH&]\KWBFDL+;2+*(Y\UO."F+# _KY!;
<+WW:EV#1T6'P 8TXK&E5=F#GVE3 M%HD"6^2*"\WN>%$!^P'V-Z_W1@9L(DQ6*!=)'Y*22A18*C-I1(Y)PDKSW-W58XV3]_W["TT9 M0\0IL%#++I;JU4(DHS46#-O$^ZV.F*
(X/YRT>D)!.%E@R9?;4C24DF"BP9/_OZ M.0PIM42!U4**NAU#RB]1\)4*(>IVH81R3!S8.<=%75]X'Y.R31S8.4=4>/AS M^.IB4R1Q?YK.320N3\DXV$(UYYE?"*0LE@2U$8Y[(F)2%DL
6:N5%IVS.M:/>@YLT+?2O)(2R M4/"!Q3/$?&VRZ=.N5>_+* LE7=;36AE20CZF':;IZVLME+E]Y<&*]0PE>6?;[M.2^UM==:VXF/;DGZ;*VUL:DU)-T5ENKTR.?DU)/$E@!)..< M^\\W*?
6D@=5#U :'?Y.(II9ZTHP70*;N%K/+28$@I]:2!U7,<\TK(5GDZI=23 M!E;/T75;(W4?DU)/&E@!I*9;!OF8Y#L"@2U$8+]FCTE9**TMU#^\\Y/#1DC(MYW@(@_T9+[*%9NZC>3]9I.
[YP.8]BDOLNY'7BN>'5X@.KS]]_1]02P,$% M @ $Y!G60P_D/SE 0 ?R$!H !X,"]?Z)0A&.14&# MYE36V/+UW_B397O^DG9MV7.'O-GV>7+<[PYYT6Q*Z1]"R,M-VK?YINO3X7QD
MU0W[M1R7PSKT]?*]7:>@T^DL#*#G(_GSS.GKZ<^_65BMUIME^FI6WILTZ'\ M.CA!=L-[W]14FLEK.ZQ3633AN+ONSN&RD9OSY&;R_+9HAN"X(M!&/(+DBT$9@NB+01[*
[(M!&X+PBT$<@O2+01V"^{M!'HKZ]T$ M>BOJK01ZZ^AAFT!O1;V50&]%O95 ;T6]E4!O1;V50&]%O95 ;T6]E4!O1;V5 M0&]#O8U.;T.]C4!O0[V-0&\;O2PAT-M0;R/0VU!O(]#;4&\CT-M0;R/0VU!O
M(]#;4&\CT-M1;R?0VU%O)]#;46\GT-M1;R?0VTD4#OB'I' KTCZAT]](ZH=R30.XX^5A+H-M'5'O^)]ZYW+;!7SM^5[C]?^3ZG(^.UTO?UE^[OS=XQ>< OO\?@%4$L#!!0-M (!.09UF/X,=ITP$ #8A
3 6T.O.G1E;G1?5'EP97-=+GAM;.W: MR6[".!0%T%]!V5;$> @=!&S;.EL6_0$W>4!$$ENVH?#W=<(@M.*HB$]|&R)B M^]T76SJ;9/2VM>1[F[I]_#A9A&`?&//Y@FKM4V.IB2.SXVH=XE\W9U;G2STG
M)@;#(F&2>.*I_T'G<3VZQOH]VMRER'M.,[63?$MI,]/2,/*;HY?E.,?O D).YG0COP]^C87(A?+\(QX38^FKGX.;TRZH^&5VW.X/Y.= M>7C67;[?XZ\G?*Q_81\"] \)TH<"Z2,#Z6.(TLYQ.034$L! A0#%
@ $Y!G60=!36*! L0 ! M (! &1O8U!R;W!S+V%P<"YX;6QO2P$"%"_4 " 3-MD$=0(?+$O>] K @ $0 @ &O 9&]C4')O<',O8V!R M92YX;6O02P$"% _4 " 3D&=9F5R<(O & "<)P $P M@^ ` 0
>&PO=&AE;64O=&AE;64Q+GAM;%!+ 0(4 Q0 (!.09UG .!" MR@4 _4> 8 " @0X(!X,"]W;W)KE*+,% <&0 & M@($.#@ >&PO=V]R:W-H965T&UL4$L! A0#% @ $Y!G M69W5!5\K! &A !@ ("!]Q.
'AL+W=O&PO=V]R:W-H M965T&UL4$L! A0#% @ $Y!G692G'30>!P]1X]@ M ("!.R4 'AL+W=O&PO=V]R:W-H965T&UL M4$L! A0#% @ $Y!G63%<*5?X!0 3 T !@ ("!;C\.M 'AL+W=O&UL4$L!
A0#% @ $Y!G6&PO=V]R:W-H965T MQ: !X,"]W;W)K&UL4$L! A0# M% @ $Y!G66U9!=']! G L !D ("!+E\'AL+W=O M&PO=V]R:W-H965T&UL4$L! A0#% @ $Y!G66#LM8RM0! 0PH !D ("!@G(
'AL+W=O&PO=V]R:W-H965T&UL4$L! A0#% @ $Y!G6;'O&Q&V @ !08 !D M ("!\X 'AL+W=O&PO M=V]R:W-H965T&UL4$L! A0#% @ $Y!G63D0.X*% @ Q@< !D ("! M&I$
'AL+W=O&PO=V]R:W-H965T&UL4$L! A0#% @ $Y!G6:!>4TN!0 UPP !D ("!Y9X 'AL+W=O&UL4$L! A0#% @ $Y!G6&PO=V]R:W-H965T&UL4$L! A0#% @ $Y!G656ED7\.!@ _P\ !D M ("!3K8
'AL+W=O&PO=V]R M:W-H965T&UL M4$L! A0#% @ $Y!G67RD O2&!@ 820 !D ("!>,. M 'AL+W=O M$: # "X$@ &0 @($UR@ >&PO=V]R:W-H965T]&UL4$L! A0#% @ M$Y!G61HWX4NG!@
#T !D ("!:M4 'AL+W=O&UL4$L! A0#% @ $Y!G62Z;$[FT! M,1T !D ("!:^4 'AL+W=O&PO=V]R:W-H965T&UL4$L! A0#% @ $Y!G6;'P F1$!D M ("!/$ 'AL+W=O&PO=V]R:W-H M965T&UL4$L!
M A0#% @ $Y!G636LO)"/ P %@T !D ("!A,T 'AL M+W=O&PO=V]R:W-H965T70^]@, ,@. 9 " M@9X$ 0!X,"]W;W)K&UL4$L! A0#% @ $Y!G M65G;IP@! 'AL+W=O&PO=V]R:W-H965T 9 " @4(1
0!X;"]W;W)K M&UL4$L! A0#% @ $Y!G6=[MXPQX!0 MR< M !D ("!]A4! 'AL+W=O&PO=V]R:W-H965TX@ 0!X;"]W;W)K&UL4$L! A0#% @ $Y!G60?^9N]=! MQL !D M ("!7R0!
'AL+W=O&POQ7W)E;'.O=V]R:V)O M:VLN>&UL+G)E;'-02P$"% ,4 " 3D&=9C^&W:=.! V(0 $P M @ %.,.$ 6T O:G1E;G1?5'EP97-=+GAM:%!+!08 0 ! '<1 (!0-@$! end XML 69 Show,js IDEA:
XBRL DOCUMENT // Edgar(tm) Renderer was created by staff of the U.S. Securities and Exchange Commission. Data and content created by government employees within the scope of their
employment are not subject to domestic copyright protection. 17 U.S.C. 105. var Show={};Show.LastAR=null,Show.showAR=function(a,r,w){if(Show.LastAR)Show.hideAR();var
e=a;while(e&&e.nodeName!='TABLE')e=e.nextSibling;if(!e||e.nodeName!='TABLE'){var ref=((window)?w.document:document).getElementById(r);if(ref){e=ref.cloneNode(!0);
e.removeAttribute('id');a.parentNode.appendChild(e)}} if(e)e.style.display='block';Show.LastAR=e};Show.hideAR=function(){Show.LastAR.style.display='none'};Show.toggleNext=function(a){
var e=a;while(e.nodeName!='DIV')e=e.nextSibling;if(!e.style){}else if(e.style.display){}else{var d,p ;if(e.style.display=='none'){d='block';p='-'}else{d='none';p='+'}
e.style.display=d;if(a.textContent){a.textContent=p+a.textContent.substring(1)}else{a.innerText=p+a.innerText.substring(1)}}} XML 70 report.css IDEA: XBRL DOCUMENT /* Updated 2009-
11-04 */ /* v2.2.0.24 */ /* DefRef Styles */ .report table.authRefData{ background-color: #def; border: 2px solid #2F4497; font-size: 1em; position: absolute; } .report table.authRefData a {
display: block; font-weight: bold; } .report table.authRefData p { margin-top: 0px; } .report table.authRefData .hide { background-color: #2F4497; padding: 1px 3px 0px 0px; text-align: right; }
.report table.authRefData .hide a:hover { background-color: #2F4497; } .report table.authRefData .body { height: 150px; overflow: auto; width: 400px; } .report table.authRefData table{ font-
size: 1em; } /* Report Styles */ .pl a, .pl a:visited { color: black; text-decoration: none; } /* table */ .report { background-color: white; border: 2px solid #acf; clear: both; color: black; font:
normal 8pt Helvetica, Arial, san-serif; margin-bottom: 2em; } .report hr { border: 1px solid #acf; } /* Top labels */ .report th { background-color: #acf; color: black; font-weight: bold; text-align:
center; } .report th.void { background-color: transparent; color: #000000; font: bold 10pt Helvetica, Arial, san-serif; text-align: left; } .report .pl { text-align: left; vertical-align: top; white-space:
normal; width: 200px; white-space: normal; /* word-wrap: break-word; */ } .report td.pl a.a { cursor: pointer; display: block; width: 200px; overflow: hidden; } .report td.pl div.a { width: 200px;
} .report td.pl a:hover { background-color: #ffc; } /* Header rows... */ .report tr.rh { background-color: #acf; color: black; font-weight: bold; } /* Calendars... */ .report .rc { background-color:
#f0f0f0; } /* Even rows... */ .report .re, .report .reu { background-color: #def; } .report .reu td { border-bottom: 1px solid black; } /* Odd rows... */ .report .ro, .report .rou { background-color:
white; } .report .rou td { border-bottom: 1px solid black; } .report .rou table td, .report .reu table td { border-bottom: 0px solid black; } /* styles for footnote marker */ .report .fn { white-space:
nowrap; } /* styles for numeric types */ .report .num, .report .nump { text-align: right; white-space: nowrap; } .report .nump { padding-left: 2em; } .report .nump { padding: 0px 0.4em 0px 2em;
} /* styles for text types */ .report .text { text-align: left; white-space: normal; } .report .text .big { margin-bottom: 1em; width: 17em; } .report .text .more { display: none; } .report .text .note {
font-style: italic; font-weight: bold; } .report .text .small { width: 10em; } .report sup { font-style: italic; } .report .outerFootnotes { font-size: 1em; } XML 72 FilingSummary.xml IDEA: XBRL
DOCUMENT 3.24.3 html 308 256 1 false 85 0 false 12 false false R1.htm 0000001 - Document - Cover Sheet http://www.fluor.com/role/Cover Cover Cover 1 false false R2.htm 9952151 -
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Notes 10 false false R11.htm 9952160 - Disclosure - Earnings Per Share Sheet http://www.fluor.com/role/EarningsPerShare Earnings Per Share Notes 11 false false R12.htm 9952161 - Disclosure -
Operating Information by Segment and Geographic Area Sheet http://www.fluor.com/role/OperatingInformationbySegmentandGeographicArea Operating Information by Segment and
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Guarantees Sheet http://www.fluor.com/role/Guarantees Guarantees Notes 15 false false R16.htm 9952165 - Disclosure - Commitments and Contingencies Sheet
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Disclosure - Fair Value Measurements (Tables) Sheet http://www.fluor.com/role/FairValueMeasurementsTables Fair Value Measurements (Tables) Tables http://www.fluor.com/role/FairValueMeasurements 32 false false R33.htm 9954479 - Disclosure - Stock-Based Compensation (Tables) Sheet http://www.fluor.com/role/StockBasedCompensationTables Stock-Based Compensation (Tables) Tables http://www.fluor.com/role/StockBasedCompensation 33 false false R34.htm 9954480 - Disclosure - Principles of Consolidation (Details) Sheet http://www.fluor.com/role/PrinciplesofConsolidationDetails Principles of Consolidation (Details) Details http://www.fluor.com/role/PrinciplesofConsolidation 34 false false R35.htm 9954481 - Disclosure - Earnings Per Share - Schedule of Calculations of Basic and Diluted EPS (Details) Sheet http://www.fluor.com/role/EarningsPerShareScheduleofCalculationsofBasicandDilutedEPSDetails Earnings Per Share - Schedule of Calculations of Basic and Diluted EPS (Details) Details 35 false false R36.htm 9954482 - Disclosure - Earnings Per Share - Antidilutive Securities Excluded from Computation of EPS (Details) Sheet http://www.fluor.com/role/EarningsPerShareAntidilutiveSecuritiesExcludedfromComputationofEPSDetails Earnings Per Share - Antidilutive Securities Excluded from Computation of EPS (Details) Details 36 false false R37.htm 9954483 - Disclosure - Operating Information by Segment and Geographic Area - Reportable Segments (Details) Sheet http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaReportableSegmentsDetails Operating Information by Segment and Geographic Area - Reportable Segments (Details) Details 37 false false R38.htm 9954484 - Disclosure - Operating Information by Segment and Geographic Area - Narrative (Details) Sheet http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaNarrativeDetails Operating Information by Segment and Geographic Area - Narrative (Details) Details http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaTables 38 false false R39.htm 9954485 - Disclosure - Operating Information by Segment and Geographic Area - Other Segment Profit (Loss) (Details) Sheet http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaOtherSegmentProfitLossDetails Operating Information by Segment and Geographic Area - Other Segment Profit (Loss) (Details) Details 39 false false R40.htm 9954486 - Disclosure - Operating Information by Segment and Geographic Area - Total Assets (Details) Sheet http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaTotalAssetsDetails Operating Information by Segment and Geographic Area - Total Assets (Details) Details 40 false false R41.htm 9954487 - Disclosure - Operating Information by Segment and Geographic Area - External Revenue and Total Assets by Geographic Area (Details) Sheet http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaExternalRevenueandTotalAssetsbyGeographicAreaDetails Operating Information by Segment and Geographic Area - External Revenue and Total Assets by Geographic Area (Details) Details 41 false false R42.htm 9954488 - 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(b) possible losses or likely gains from uncertainties that will ultimately be resolved when one or more future events that are deemed likely to occur do occur or fail to occur." } } }, "auth_ref": [ "r69", "r111", "r668", "r746" ] }, "us-gaap_CommitmentsAndContingenciesDisclosureAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommitmentsAndContingenciesDisclosureAbstract", "lang": { "en-us": { "role": { "terseLabel": "Commitments and Contingencies Disclosure [Abstract]", "label": "Commitments and Contingencies Disclosure [Abstract]" } } }, "auth_ref": [] }, "us-gaap_CommitmentsAndContingenciesDisclosureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommitmentsAndContingenciesDisclosureTextBlock", "presentation": [ "http://www.fluor.com/role/CommitmentsandContingencies" ], "lang": { "en-us": { "role": { "terseLabel": "Contingencies and Commitments", "label": "Commitments and 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These shares represent capital invested by the firm's shareholders and owners, and may be all or only a portion of the number of shares authorized. Shares issued include shares outstanding and shares held in the treasury." } } }, "auth_ref": [ "r71" ] }, "us-gaap_CommonStockSharesOutstanding": { "xbrltype": "sharesItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommonStockSharesOutstanding", "presentation": [ "http://www.fluor.com/role/CONDENSEDCONSOLIDATEDBALANCESHEETParenthetical" ], "lang": { "en-us": { "role": { "terseLabel": "Common stock shares outstanding (in shares)", "label": "Common Stock, Shares, Outstanding", "documentation": "Number of shares of common stock outstanding. 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Note: elements for number of nonredeemable common shares, par value and other disclosure concepts are in another section within stockholders' equity." } } }, "auth_ref": [ "r71", "r669", "r882" ] }, "ecd_CompActuallyPaidVsCoSelectedMeasureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CompActuallyPaidVsCoSelectedMeasureTextBlock", "presentation": [ "http://xbrl.sec.gov/ecd/role/PvpDisclosure" ], "lang": { "en-us": { "role": { "terseLabel": "Compensation Actually Paid vs. Company Selected Measure", "label": "Compensation Actually Paid vs. Company Selected Measure [Text Block]" } } }, "auth_ref": [ "r959" ] }, "ecd_CompActuallyPaidVsNetIncomeTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CompActuallyPaidVsNetIncomeTextBlock", "presentation": [ "http://xbrl.sec.gov/ecd/role/PvpDisclosure" ], "lang": { "en-us": { "role": { "terseLabel": "Compensation Actually Paid vs. Net Income", "label": "Compensation Actually Paid vs. Net Income [Text Block]" } } }, "auth_ref": [ "r958" ] }, "ecd_CompActuallyPaidVsOtherMeasureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CompActuallyPaidVsOtherMeasureTextBlock", "presentation": [ "http://xbrl.sec.gov/ecd/role/PvpDisclosure" ], "lang": { "en-us": { "role": { "terseLabel": "Compensation Actually Paid vs. Other Measure", "label": "Compensation Actually Paid vs. Other Measure [Text Block]" } } }, "auth_ref": [ "r960" ] }, "ecd_CompActuallyPaidVsTotalShareholderRtnTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CompActuallyPaidVsTotalShareholderRtnTextBlock", "presentation": [ "http://xbrl.sec.gov/ecd/role/PvpDisclosure" ], "lang": { "en-us": { "role": { "terseLabel": "Compensation Actually Paid vs. Total Shareholder Return", "label": "Compensation Actually Paid vs. Total Shareholder Return [Text Block]" } } }, "auth_ref": [ "r957" ] }, "us-gaap_ComprehensiveIncomeNetOfTax": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ComprehensiveIncomeNetOfTax", "crdr": "credit", "calculation": { "http://www.fluor.com/role/CONDENSEDCONSOLIDATEDSTATEMENTOFCOMPREHENSIVEINCOMELOSS": { "parentTag": null, "weight": null, "order": null, "root": true } }, "presentation": [ "http://www.fluor.com/role/CONDENSEDCONSOLIDATEDSTATEMENTOFCOMPREHENSIVEINCOMELOSS" ], "lang": { "en-us": { "role": { "totalLabel": "Comprehensive income attributable to Fluor", "label": "Comprehensive Income (Loss), Net of Tax, Attributable to Parent", "documentation": "Amount after tax of increase (decrease) in equity from transactions and other events and circumstances from net income and other comprehensive income, attributable to parent entity. Excludes changes in equity resulting from investments by owners and distributions to owners." } } }, "auth_ref": [ "r19", "r151", "r153", "r161", "r659", "r682", "r684" ] }, "us-gaap_ComprehensiveIncomeNetOfTaxAttributableToNoncontrollingInterest": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ComprehensiveIncomeNetOfTaxAttributableToNoncontrollingInterest", "crdr": "debit", "calculation": { "http://www.fluor.com/role/CONDENSEDCONSOLIDATEDSTATEMENTOFCOMPREHENSIVEINCOMELOSS": { "parentTag": "us-gaap_ComprehensiveIncomeNetOfTax", "weight": -1.0, "order": 2.0 } }, "presentation": [ "http://www.fluor.com/role/CONDENSEDCONSOLIDATEDSTATEMENTOFCOMPREHENSIVEINCOMELOSS" ], "lang": { "en-us": { "role": { "terseLabel": "Less: Comprehensive income (loss) attributable to NCI", "label": "Comprehensive Income (Loss), Net of Tax, Attributable to Noncontrolling Interest", "documentation": "Amount after tax of increase (decrease) in equity from transactions and other events and circumstances from net income (loss) and other comprehensive income (loss), attributable to noncontrolling interests. Excludes changes in equity resulting from investments by owners and distributions to owners." } } }, "auth_ref": [ "r4", "r41", "r50", "r151", "r153", "r160", "r658", "r682", "r683" ] }, "us-gaap_ComprehensiveIncomeNetOfTaxIncludingPortionAttributableToNoncontrollingInterest": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ComprehensiveIncomeNetOfTaxIncludingPortionAttributableToNoncontrollingInterest", "crdr": "credit", "calculation": { "http://www.fluor.com/role/CONDENSEDCONSOLIDATEDSTATEMENTOFCOMPREHENSIVEINCOMELOSS": { "parentTag": "us-gaap_ComprehensiveIncomeNetOfTax", "weight": 1.0, "order": 1.0 } }, "presentation": [ "http://www.fluor.com/role/CONDENSEDCONSOLIDATEDSTATEMENTOFCOMPREHENSIVEINCOMELOSS" ], "lang": { "en-us": { "role": { "totalLabel": "Comprehensive income", "label": "Comprehensive Income (Loss), Net of Tax, Including Portion Attributable to Noncontrolling Interest", "documentation": "Amount after tax of increase (decrease) in equity from transactions and other events and circumstances from net income and other comprehensive income. Excludes changes in equity resulting from investments by owners and distributions to owners." } } }, "auth_ref": [ "r50", "r104", "r151", "r153", "r159", "r657", "r682" ] }, "srt_ConsolidatedEntitiesAxis": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/srt/2024", "localname": "ConsolidatedEntitiesAxis", "presentation": [ "http://www.fluor.com/role/CONDENSEDCONSOLIDATEDBALANCESHEETParenthetical", "http://www.fluor.com/role/DebtandLettersofCreditNarrativeDetails", "http://www.fluor.com/role/PartnershipsandJointVenturesDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Consolidated Entities [Axis]", "label": "Consolidated Entities [Axis]" } } }, "auth_ref": [ "r179", "r511", "r512", "r515", "r516", "r582", "r822", "r1058", "r1061", "r1062" ] }, "srt_ConsolidatedEntitiesDomain": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/srt/2024", "localname": "ConsolidatedEntitiesDomain", "presentation": [ "http://www.fluor.com/role/CONDENSEDCONSOLIDATEDBALANCESHEETParenthetical", "http://www.fluor.com/role/DebtandLettersofCreditNarrativeDetails", "http://www.fluor.com/role/PartnershipsandJointVenturesDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Consolidated Entities [Domain]", "label": "Consolidated Entities [Domain]" } } }, "auth_ref": [ "r179", "r511", "r512", "r515", "r516", "r582", "r822", "r1058", "r1061", "r1062" ] }, "srt_ConsolidationEliminationsMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/srt/2024", "localname": "ConsolidationEliminationsMember", "presentation": [ "http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaReportableSegmentsDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Consolidation, Eliminations", "label": "Consolidation, Eliminations [Member]" } } }, "auth_ref": [] }, "srt_ConsolidationItemsAxis": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/srt/2024", "localname": "ConsolidationItemsAxis", "presentation": [ "http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaOtherSegmentProfitLossDetails", "http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaReportableSegmentsDetails", "http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaTotalAssetsDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Consolidation Items [Axis]", "label": "Consolidation Items [Axis]" } } }, "auth_ref": [ "r117", "r179", "r225", "r235", "r250", "r251", "r252", "r253", "r254", "r256", "r257", "r258", "r358", "r359", "r360", "r361", "r363", "r364", "r365", "r366", "r367", "r841", "r842", "r1059", "r1060" ] }, "srt_ConsolidationItemsDomain": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/srt/2024", "localname": "ConsolidationItemsDomain", "presentation": [ "http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaOtherSegmentProfitLossDetails", "http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaReportableSegmentsDetails", "http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaTotalAssetsDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Consolidation Items [Domain]", "label": "Consolidation Items [Domain]" } } }, "auth_ref": [ "r117", "r179", "r225", "r235", "r250", "r251", "r252", "r253", "r254", "r256", "r257", "r258", "r358", "r359", "r360", "r361", "r363", "r364", "r365", "r366", "r367", "r841", "r842", "r1059", "r1060" ] }, "flr_ContractAssetsAbstract": { "xbrltype": "stringItemType", "nsuri": "http://www.fluor.com/20240930", "localname": "ContractAssetsAbstract", "presentation": [ "http://www.fluor.com/role/ContractAssetsandLiabilitiesDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Contract assets", "label": "Contract Assets [Abstract]", "documentation": "Contract Assets" } } }, "auth_ref": [] }, "us-gaap_ContractWithCustomerAssetAndLiabilityTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ContractWithCustomerAssetAndLiabilityTableTextBlock", "presentation": [ "http://www.fluor.com/role/ContractAssetsandLiabilitiesTables" ], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Contract Assets and Liabilities", "label": "Contract with Customer, Contract Asset, Contract Liability, and Receivable [Table Text Block]", "documentation": "Tabular disclosure of receivable, contract asset, and contract liability from contract with customer. 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Excludes amounts for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates." } } }, "auth_ref": [ "r557" ] }, "us-gaap_EffectiveIncomeTaxRateContinuingOperations": { "xbrltype": "percentItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EffectiveIncomeTaxRateContinuingOperations", "presentation": [ "http://www.fluor.com/role/IncomeTaxesNarrativeDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Effective tax rate, continuing operations (as a percent)", "label": "Effective Income Tax Rate Reconciliation, Percent", "documentation": "Percentage of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations." } } }, "auth_ref": [ "r480", "r865" ] }, "us-gaap_EmployeeRelatedLiabilitiesCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeRelatedLiabilitiesCurrent", "crdr": "credit", "calculation": { "http://www.fluor.com/role/CONDENSEDCONSOLIDATEDBALANCESHEET": { "parentTag": "us-gaap_LiabilitiesCurrent", "weight": 1.0, "order": 2.0 } }, "presentation": [ "http://www.fluor.com/role/CONDENSEDCONSOLIDATEDBALANCESHEET", "http://www.fluor.com/role/CONDENSEDCONSOLIDATEDBALANCESHEETParenthetical" ], "lang": { "en-us": { "role": { "terseLabel": "Accrued salaries, wages and benefits ($25 related to VIEs in both periods)", "verboseLabel": "Accrued salaries, wages and benefits", "label": "Employee-related Liabilities, Current", "documentation": "Total of the carrying values as of the balance sheet date of obligations incurred through that date and payable for obligations related to services received from employees, such as accrued salaries and bonuses, payroll taxes and fringe benefits. 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Where multiple classes or units exist define each class/interest by adding class of stock items such as Common Class A [Member], Common Class B [Member] or Partnership Interest [Member] onto the Instrument [Domain] of the Entity Listings, Instrument." } } }, "auth_ref": [] }, "dei_EntityCurrentReportingStatus": { "xbrltype": "yesNoItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityCurrentReportingStatus", "presentation": [ "http://www.fluor.com/role/Cover" ], "lang": { "en-us": { "role": { "terseLabel": "Entity Current Reporting Status", "label": "Entity Current Reporting Status", "documentation": "Indicate 'Yes' or 'No' whether registrants (1) have filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that registrants were required to file such reports), and (2) have been subject to such filing requirements for the past 90 days. This information should be based on the registrant's current or most recent filing containing the related disclosure." } } }, "auth_ref": [] }, "dei_EntityEmergingGrowthCompany": { "xbrltype": "booleanItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityEmergingGrowthCompany", "presentation": [ "http://www.fluor.com/role/Cover" ], "lang": { "en-us": { "role": { "terseLabel": "Entity Emerging Growth Company", "label": "Entity Emerging Growth Company", "documentation": "Indicate if registrant meets the emerging growth company criteria." } } }, "auth_ref": [ "r907" ] }, "dei_EntityFileNumber": { "xbrltype": "fileNumberItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityFileNumber", "presentation": [ "http://www.fluor.com/role/Cover" ], "lang": { "en-us": { "role": { "terseLabel": "Entity File Number", "label": "Entity File Number", "documentation": "Commission file number. The field allows up to 17 characters. The prefix may contain 1-3 digits, the sequence number may contain 1-8 digits, the optional suffix may contain 1-4 characters, and the fields are separated with a hyphen." } } }, "auth_ref": [] }, "dei_EntityFilerCategory": { "xbrltype": "filerCategoryItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityFilerCategory", "presentation": [ "http://www.fluor.com/role/Cover" ], "lang": { "en-us": { "role": { "terseLabel": "Entity Filer Category", "label": "Entity Filer Category", "documentation": "Indicate whether the registrant is one of the following: Large Accelerated Filer, Accelerated Filer, Non-accelerated Filer. Definitions of these categories are stated in Rule 12b-2 of the Exchange Act. This information should be based on the registrant's current or most recent filing containing the related disclosure." } } }, "auth_ref": [ "r907" ] }, "dei_EntityIncorporationStateCountryCode": { "xbrltype": "edgarStateCountryItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityIncorporationStateCountryCode", "presentation": [ "http://www.fluor.com/role/Cover" ], "lang": { "en-us": { "role": { "terseLabel": "Entity Incorporation, State or Country Code", "label": "Entity Incorporation, State or Country Code", "documentation": "Two-character EDGAR code representing the state or country of incorporation." } } }, "auth_ref": [] }, "dei_EntityInteractiveDataCurrent": { "xbrltype": "yesNoItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityInteractiveDataCurrent", "presentation": [ "http://www.fluor.com/role/Cover" ], "lang": { "en-us": { "role": { "terseLabel": "Entity Interactive Data Current", "label": "Entity Interactive Data Current", 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instruments as well as disclosures related to the fair value of non-financial assets and liabilities. Such disclosures about the financial instruments, assets, and liabilities would include: (1) the fair
value of the required items together with their carrying amounts (as appropriate); (2) for items for which it is not practicable to estimate fair value, disclosure would include: (a) information
pertinent to estimating fair value (including, carrying amount, effective interest rate, and maturity, and (b) the reasons why it is not practicable to estimate fair value; (3) significant
concentrations of credit risk including: (a) information about the activity, region, or economic characteristics identifying a concentration, (b) the maximum amount of loss the entity is exposed to
based on the gross fair value of the related item, (c) policy for requiring collateral or other security and information as to accessing such collateral or security, and (d) the nature and brief
description of such collateral or security; (4) quantitative information about market risks and how such risks are managed; (5) for items measured on both a recurring and nonrecurring basis
information regarding the inputs used to develop the fair value measurement; and (6) for items presented in the financial statement for which fair value measurement is elected: (a) information
necessary to understand the reasons for the election, (b) discussion of the effect of fair value changes on earnings, (c) a description of [similar groups] items for which the election is made and
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Examples of items that might be included in the application of this element may consist of letters of credit, standby letters of credit, and revolving credit arrangements, under which borrowings can be made up to a maximum amount as of any point in time conditional on satisfaction of specified terms before, as of and after the date of drawdowns on the line. Includes short-term obligations that would normally be classified as current liabilities but for which (a) postbalance sheet date issuance of a long term obligation to refinance the short term obligation on a long term basis, or (b) the enterprise has entered into a financing agreement that clearly permits the enterprise to refinance the short-term obligation on a long term basis and the following conditions are met (1) the agreement does not expire within 1 year and is not cancelable by the lender except for violation of an objectively determinable provision, (2) no violation exists at the BS date, and (3) the lender has entered into the financing agreement is expected to be financially capable of honoring the agreement." } } }, "auth_ref": [ "r16", "r110", "r1134" ] }, "us-gaap_LineOfCreditFacilityCurrentBorrowingCapacity": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LineOfCreditFacilityCurrentBorrowingCapacity", "crdr": "credit", 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A loss would be recognized when the sale price of the investment is less than the carrying value of the investment. This element refers to the Loss included in earnings and not to the cash proceeds of the sale." } } }, "auth_ref": [ "r1013", "r1014", "r1020", "r1133" ] }, "flr_MarkE.FieldsMember": { "xbrltype": "domainItemType", "nsuri": "http://www.fluor.com/20240930", "localname": "MarkE.FieldsMember", "presentation": [ "http://xbrl.sec.gov/ecd/role/InsiderTradingArrangements" ], "lang": { "en-us": { "role": { "label": "Mark E. Fields [Member]", "documentation": "Mark E. Fields" } } }, "auth_ref": [] }, "flr_MarkE.FieldsTradingArrangementCommonStockMember": { "xbrltype": "domainItemType", "nsuri": "http://www.fluor.com/20240930", "localname": "MarkE.FieldsTradingArrangementCommonStockMember", "presentation": [ "http://xbrl.sec.gov/ecd/role/InsiderTradingArrangements" ], "lang": { "en-us": { "role": { "label": "Mark E. 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Examples include, but are not limited to, land, buildings, machinery and equipment, office equipment, and furniture and fixtures." } } }, "auth_ref": [ "r7", "r573", "r662", "r675", "r882" ] },
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for benefit of employee, principal owner, management, and member of immediate family, and other party that may be prevented from pursuing separate interests because of control, significant
influence, or ownership interest." } } }, "auth_ref": [ "r265", "r438", "r578", "r579", "r667", "r674", "r741", "r742", "r743", "r744", "r745", "r764", "r766", "r792" ] }, "us-
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contract with customer. Excludes insurance and lease contracts." } } }, "auth_ref": [ "r125", "r420", "r421", "r422", "r423", "r424", "r425", "r426", "r427", "r430" ] }, "us-
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"http://www.fluor.com/role/OperatingInformationbySegmentandGeographicAreaReportableSegmentsDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Revenue", "verboseLabel": "Total
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Includes, but is not limited to, investment and interest income before deduction of interest expense when recognized as a component of revenue, and sales and trading gain (loss)." } } },
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M,>Ri:W?B2+(N_'W_*KW.G)CJM0R%+MQPK5___M+C;:?O>0I=FZ83W_^O?!=#@>__U]_KZ_]7K__WMX<;X<+00;]' M=.&GXY U9O9S])>]V\:VLLWQWB>>>X+4E)3U9>MQG4M1 M%36DZGI=FCW1=;6KMNM/]JK?NUJW+;J(^(>BR%VU)W9[2%-.8D\)2Y.9"WSOW M)\SQO"WWTG6\7VMSSUM>?OX\4]VGANT\?\8??B.#K047O3XYIFYLKB_ TNND M9K/]V?\RN'1SS<^?/QL_97]5V.OU/K^2=ZZ?IZ,/#W.1UGBV7S[C+W9>/#.= MG2?.S)7M-#1[0:]]]N3F^DKCU=NY??8&N0V M?HQC [%<3[6T#0E>72-L'/A;\?_ WJY,M3E;]/6=NRY-%0ML#5GU[]-. ^L< M2U3_ZP)Y]D">4T=_KHR77VM#V_*P\-8?WY;X-LW_Z]>;AUZ]SQ2@G_O_]5__ M]=4S^/\U,?C]:YA] >Q_]O6S_^0C6W_K?]6-%\'UWDST;TTWW*6IOEU:MH7P M^XW72W(AGZDF@67PUG:M3S\X_87#E>.0UQFNIIK_0]HSLO0K MK$1WWZWC3^H+)1Y75??)]VI]44)P_OTUZ]5]_O[K_$G[N8-W5]?L)O5^^[O MY;.^^XI>K?\/.=$+)$E:OR)00I3RT=$'CG.U_+7F M&HNE2=0N_6SND"%O*[O&]ZMC34I?] Z.X)6NO7+H7W11N%Q9AD>'[[*07W_+__+KY]WOUO_39ZQ][P5'L/'AP4+WN7WZ5729V&F3LD@-L_$ MNM_0T?:EE,RJ9SLGOG;O? O+A%;)L#+&PQ\8ESIZX.XV3P/1E.?+"CT+$%WR5Z MGF;]OB+T:?2;1_ ZJ9IFZ*/(%XF>A%;]S%Q3;/3](=&SEE17AH[+_RK.TP+5 MZ9,.+\GKSQ&UHM9_8;SCOV<& <&@2]UE"HA3T<_]]=Z^KCS9L1[#[='^WZ+VR8 M.AXQ:.A%46^*<'_K^]Z_VPQ3W[JT5R?6YNXWZ[_7+_F_^]P,D@)?8W79MTR >G4Y=6@.Y@U<#6WEK M8_L/U3'4)Q.-\5RP&>/YCN^]8RQ4Y^T;LM ,/QW_ZC__Z^?0UVXHM!E=4MVT MPX8TN]D#;#B9#7(]EC?D7M&?ZY(_5>+&T+__E!]>'/%[8U)6SM1UFTFYBY!0PQ MS0>Z,!! EFK>]X8^MH;]TO!4LS3TS\STSIK^FK9.K$QB#]QY<^20ZQPT)T]|-MP3. 9B]0:7B1N?V?,2\>D*<.%C,.5(=$F]W2$)X(CR.AX>]5LAE5&G)SYUDD M)/?$MLB,'-LT,'+ (/A5=N\TQ^A8FU'6H5QVQ[2@Z!@K^BME]U0YB(XQXT7F;FO&O,@[-L;_ M\&5W]O.)CC$C=]F]XV^B8\S(\-YPXRF5O;]S?RC8T6<=RV[-YM7=*P(W13=_M82TJ.E8$K\KNKW(1%2]"<>#TEH=9K;) [R#E&A5B=16V5W1,N*"K$C/YE=X@Y MB HQXT79O>6\HT+,"%_VC>)\HD+,R%UVWIV8]! S\]?>*;=U^1RD9V_I,"PH MTBJ[OYV7=M,ONW>9J7;(D?.E=W!RL2Y;D M+KM'6X!UR9+\X,1&$7XGU)FL]"BKXZ%M\'CYY0VXQ^7A5>;.^=$GH4'GMQ@_MRH(8!QYRB9A5=G=[N*F5_MW0W-/VH<]BTS.[8=*?L_F=>4>,">.,MN^M95-2X'"%[Q4+6*!SJ4WH?D(6I< M!.*[WP6%34N@EEE]T[S#4JR,]'<+,MOFF-0DAG-R^Z@%A249$9_V ;FAQ?@-M4A=$>)/"2\R1W#QS?0LG(@R^;T=3*![F'Y2,>VI?9G=]QU=V7S2OH&01O"F[-MZUE44+((7I7=7^4B&% <$X\KN]&8=W^&!1V5WC'/-W"R"067WE@N+.!?!K-)[MV+E&M%D5CA";97>UK5DXO^7!$&O. ?CV]+M$OY#Q=$D#S9>^E@-M T[/3.=RLII]JHGN[9_(N3&UC/T-!?,E=F'8G9H6:?P-L0 MH+ 1=6Z=_P%^@FZ8*Pl,.E.DK1QL22-W]*]9*QWIUXZ](.IWA14RONUNMC8] M[!$SG>/E[MM;^_>D76"W(\XPFS+LJ07#%5GL4FM!G.[F%"1*(;LZ@T MMY7XY^)0RK (,;"DTMQ.5FV!';>YCU4G,;8*HFFXM:HKF-:U63S46MS=R&S_*QQ%3,ZR5Y0D779&XC8M5B-M;U%K\9E'Q'*4WD+6X#,/@>4HO46LO1*W,.\K].2+==S5N3&=|MHBBS#=B:V

*MAUS\UA9FIX;_OUHAL358/;]<#U.HQVKOXL;VGCWD+,A@|C=,MF(HY(*_S'8 M[5=*W(;^@.E\,'V)VW!9Y1 2^5(RN|U9;[W@$8\"><X?^)^3Z=X]0>[X_]R^T MN8W[50ZO)25")>Y"A]fC$=*
[MFGHU$8=>YCOP?R\PW$/WUG/TR"# M@EE2QCHQZ]O*.2SDNNL7O"_T0"'C^6U]$P,9#S.X@/D_E,<-,@OIR9X*H/-MV2G^AYAB^,(5OCZX$0^MHHCE+OH)B"T)8@L*!4GO:4\L.M21\;5,",NW
[!XC][CRI%@"V,#.6NPT$ &PY %N0%2MSMR4"@"T'8 LR8F7N-MMG, L,4 ;$$VK,S=[A+O@+TU7'(/0+8H*U;F,H,)(%L6R!9EQ*.%T"V9)8L M,'D!9$MFR*>5P+(;G)W@^,MF;V>?[P69ZBA%D?
BBVK=`],7G>/G M']#)0U02D=]SD+jX=^Q_(RUK4!0EO?O'X/B3WB*@!;_X3;.&<64YIXG*0,,Z44\G(GDW4$6FV7*OP(LG&6L&0@+] N M59059..L9:,@&&6;NV RR ;
(!A_^1IN[^#W(1@ED8^K9$H_?;?P$Z_G;'Q5U M-[C;Q0#1_'@P]O@;M\(1_$@P]G@[N=.A_$ T^? WN]D9!.$H@&H/;T?"N MHBX&=UO\(!$@$85Z%K# _#1+.!lT04Y%!T8-<;)()/B2C(C^APN==}]]-
"CCLW MEN\\N#97MC.TG:7MP](&N&^1U MJDE&8=KNRD'NM[>=(;KX$>:*A$K"1UI3T)%96IA;LK?'/<+DN2EL2GH[AL&.4PQ$^C@0< M]D.XYS=3^80H?R{G+_F1\"Y$LTO
<98RWN4R6&5Z,W1T>U7%6C68?WK;_MV1W-]C=E2;*1FMS%(H#]$>OGF|$C_:F+?2"14PED.O8QGN:&&6;O6.L5.?M&[+0#+|-_\|*+
^K!'K$4]/L%%:#56FB>BL'[?+E'CDSVUF0%75S4WD9P&7(ZP;#WZ?Y.M4'6W*[%.\3QM\);36=D?[R\B4;.5 ^Y&S5 #?+\HVL'.VB6(5Y1B!M8 ^7(@]L MB=P%ULX7 P65YV%$([)}KL3 P
%5C(588%"s]*_I. IU/RW.7.SI&Y7*AZ+D X M\9 0 -]8(H'+<-GY+/H9]7J)RSC3(;;2PX2/Z%5U'VW3 *F^#5;>W':,R.|> M>?B\8]QA-C=G&G7T4\Z9.510Y,U[6R+]V(-"(}6Z $#M
M5./";.B*KKQ'8D:O2ZI1Y2\'I%]1 _VR*/W5G_M(!=$T_GZM?LWEP0(?<_QP M3"#4V;Y|@\M O(4229(*"N55#D^M=7K5F>.IH,ADY?#4!CQ1/"$7Y=S4.D=/ MWAA/S5F1&(>
<'F09MD/WX!6IA;FDX;^O5DAL3='2HX_#_J69]!\XB[&6 8_ML.QME;@+!";@ 'I\K#@L&]^>5ZV$*] >] M1O*#/R0\W1@6NIOY5Y0&ZC)W@;@HJ&.SR#0?B.=O]]. TF^0YR%G3?@-.YX= MA%@D?
3#F?.SW7!L6MO0.U0RC@9_3GLT^_YWD _>5!"=1KC ' GR/:C6,W)O *8\%;E$=+L/ ?;&ZS[P'XY0!^K!D=3LVEQW 7 M3ZZA&ZH3?;)(UN)N1/SB2'*= ^YDU-
81G;$@=O(\/GA(2M)QVWHF2L6?R=] M3LO+Y#)\M _/=7^!"[7(;#]47*$=2 B.]F4|_6?GOLGF*|(,D'F 8.;K>7*<^D5S)+XSQ(:W,.U MR\(-EEN("K?!5A#4HJ"!;3@R/VXD,(D=XT7UC!?
T;A@ &,X', ^O:=1#Q.(U> MM3D)*V*KRW 4K3R[X JW<386VH+9B.PLP<"AD"'$3VY#7Z"RBEK%N V5@ (F!\>985/>BAX =54 M$ U3=4B!K?(D6K0@KEL$ #@4!HXP68:
,N^+]#'2'+2:+$;*(5vV MK;@=$P|/2"..11Y;.O8+>~"4?(2B3SC3T3U ML.?'8 -<'+,A4@25EP)SOA"PU)LK G=!Q106M!U.\;8;,6:R3$\ ]G:!+@!RD"XL5XZ[M(ML!GBW@<3ZS)RD]?
GGXA>HWLSPTT[S+F=D HUW).M%0:B](DW1)0FHV6PB84 M+W8;2H?_H#<;;;2[OQ\58;\Y/;3(YE>NY_F5B/LUV5>K'L%G]XB@!U!&IS M86BJKAMCB:H\5?R$?V'ZMGBRS4^Q3)!8-"\EU209)
@>Y3B;/2]SCV5;?ZD."_-K/BF1+ NO8G2$Y7GC2G1\|,<,!?H@94+ MX;^_IB@L54=X(5VP2+](X,Y/VY@#WL3B3;!*?$VR80S-B'@HA.I54$&L!&;M
MI_QDE8!1&82 _'0Z6!%AWX*_[*=']Y(.51=M*<>R#$*TBR395DR,7+)432 M;&0^O0G;'.IXO''[.$=W5) ;M5@&K)S%(KONKKC S3&P/]Z;)KR!9EL1, M_G-E$",9V\9/*+@
/SBPDS=!>K;SG,87V,U;YO9F0<&V%EE2)]>H. O\2)- M+ETZ2$ TR18E@>;ONL(G_%#.4L%=X?7'G9-6E,#GS1[T_OA.A.]'!\)OE*\#"??^K2D=*1]fXG]]/" MKKZYC9VLN801L.'*C06F/@$\0_V
M0K72 >NI/0-5_XID1OKIIWRVU\Y*3OSF#V6>3]OGO_Q*Y"jL7PWH[C>+;\1+E M@_7.PO \K*Z0B?6/8UMD!3;?!(17XS=A3!9F5;.QU"O54_TLUP]^?T9VW&, MAY6>2)XIS191N-
A^7YG^QO2T_IBUZO4'M5&FR/TEE:K<(@2A0Z Y-Z]R!ZH2 M5"6HRLJJ2L,55,'$$T""]FE853HJT7=$L3C$I O)5,"JH!(ZA;O .A;_Q5E, M7E@!+?#DWX@5BY^Y"]V?AV;%_>O/UMPULSR)!1S/#HF(8'
M!D>_%K^L+XN\X.#0UM<1^S6XIL PUU<:UM8B($!/=6D=SMZVO1O"IR&EOVVA M7 .:#W.5(D'#\Q_4H\PVK=YJ.M!@\K$Z"\5TV:?>_KBRSR057&NT6HP!JHIU6 MTL3G"PY.O-
PO/>.&LND)[VQ;M;Z ^'ZA,.T'&8' MY8,!\N 0_.M-]D(P:L6-28 49IK#*J .(7@^B:#'S#?/B/ Q+=.X 1-5#E@A\C(*=R: 75K69/F_M4F7H$R5:,]0$4A-G+TGBP$^?'?&
(2?)7]!MOS.*"G33$B5=2RZ81RI6+Z%5X M@GX=F)]"-@?)^|RW\C+?QKXU<1+M[LVT3)OQ@N79DMU=((7O!Z38ZWDHM)M!42=%!T72%.VH8>G>\VWKSZINQM7.QYRD;&DI
4Z((P4%49RY\@T-P&?3QB7 M-*+CG_^(]$3#9#633L'/)0HUL2_E\,"$AW%P*###2$XG-4"\)L===3,;*H7;QD MW.+4TX"&B,\TSWY"CL\G6?0+CEVLR|/?7VGAR'9)/\%ZRV[_=?[?RZ#*
{^.O+;&NUJ.LVK4.i 'HB-.FRIX6GZ? 1UZ_T6\0D/<^?MWW)X(!+>K4MW95*F>._^^.S#.J/SE(.M_5%79|@ONU3-G^;)Z/2@#!;O+I.4.];CK7HHT@AQ.%B'?.AC^=.N.IMZOGXY7FYU M=?
#>NQ\7N"[^^6^!*_ #WO_DT!G)_8Z5&&M+ .!V!&N)I6G|#),I)LD3^X\#L M+RU#Y>.FACW^<"!Y$+MR#?0]'70G+1,?4$"J4N_0,*G&^SRG[9K.@;!SP&$% M:!![@$,"A5>M_4TUL)2)A.D?(
ZDN*QM;(-4 AP_W8_+N.K.A6O3_@EF>FD9 MV@,Y!CCX<)#%C_)-)YQ=D@L]^G-E>&\@YF7E;P?$'_ 0P$$A2>H>EFO/#HWE M@I27E;V]7*0<|E]R8&>O$VR22;!)QC63;E5+?;.*F\Y\+F1S5
(35!$U>%GV)3#E2O#*]8;R[] M@YSH-CQZY(BJ5?R!N2?z,.&73=E?D]KZ9*\\X59U?B!/>###<'Z!J2\MT*9^ _M)Y#B7!BZS@U30-?RS25R0,_!C*!Z]MZQ-,03U0!P*+04M3%73K^/II_MNMVPE-M4?
[O+BW-%YBKH&S+RW50ME5BJ)+OGNGZ_MTZC;0_P6Z[I#/D]EYB^_!VGB& ML!++>REL!C5M;CH+&K1)#U\G9+3!O^>82F!T04*$\\!)4:(48*[^3]MN@0QGF MTNAU;CP9<"RPQ"R4(H[_5B1%"-
).")H)8N!;?8C]JWLE..D9=04&=9,%KJ7M, MG?#;02@$"AGW5#G0QU%DT;.^(U%;'!D85;F 4(+F[&T@l6.=^UE]MCIZ*$,$M M.?T)Z+OP0VM,&GIEB*M8?T#U8*+/-+[5IL+3\BT?PKJ M'
/ZG:CV?.!DNO[V(_5BL8!MV+9O0_M|)$>U@"YV? MB;$%,%I476I<,60W26/Y2!T3$ \R+'EGH,TH/!2G)@MBL_]^34%$5*@PL,Z6: MP@-.8L4MV)9P;3L+2A;.$QHO[G>D.H+?
_^P-6CQ4!PAZ*T]IX.2WM(UI)2"_M3A0M_W}\.@DL)9KGA.R-+O!E4-L+Y$+DB'E\.9B/+@M;CBNNBP(&VU6)DT6&K3%"MMIZ6/$;3T.2V6/N7%7/>KE]JFL%0_MO6Y8@I8N#4\UST?
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5MU!3!F#;$*!4'6 .#=EH M@>)Y[#ISUX&6MG@(QE0+OHMWBR=]]PWV]-=@:5/D?B:,.B=V]-> %/L* ?2:[3WH[T4,$R*/E=:/>EUH M4...D1-A#:.#3HO8QOU1 N14!#D1%B8[Y+3]];.;
^A4!#H1AAD[Z'0H="1E MWRO/"3[.D]}\%,B M|PP!0^>%H0CC[CB&O%!?$?G70U4.MT55=CQCOR7*2O/K!&*29:!3*G+1D5XH, M@:N$56:G>.\$# HI\$FG)X2'7^BT(M58%'E'&56)X*+6^[(#Z]
H^H@RGO/AH M87OT.,.!'E>L!7 L_M.2M'5KGF?5L,+*E"5T&ZH*\CT3RL7C904]!4 UW7'! MHT?2\A__&^8P#+8O_0#%_S]+Z&(+]=ZZ?9:#B?2 N>78TRP19!A:5>F TL%
M29JR!W#A&2X15E8ZN'2O0K5^FX,5*>_^XU=-;)]N 1 M=7+]I2@V!!.&8E"+LN'1!$,+ ^)]5=DP%+)L11A],7#DH2O%(N-2R= M%Y8BPG#QL$;3. "'3V#3[>L%3ER-
QX4]DPI%$;.#]QS+DU"0^&F%MD"V)_NQXB M;>6$0X1)%@T'LN.P?RP*X%!..$185=%P:.?Z\OY)48!#.>$081A%PZ&#_ 2XT MVY$E#8(58O3X_9+.)(F+]D.8*AK7"9 @"]+85,>|C!UST2 M\H]>/4?
%9#0LU7DCU?$=%.1+&]O6[ZW6;"7LGR! 0$"Y,<6@RD*ML+ ^,E2(KS!7 MA#+WMD,^&'B>B$RM:)?#1SNN]I%IDC)767L;57# *XS)U!+%'!2M2SM1V2$>+)7DF_GQAK!8)U&^.F?H-
M!RKO:7.5O4^$K1>)GSV4G1 M\!U99@K#^G[-]'7+&A$WU37T$+&(X9F>'#?48%![ )$_9Q% M/4G*OXFB+A4THD.B3L++[?V@$[@ZR'[U93U)WLI]DJ44 ,)[#NJ<5GFL#L@ZR M7FU03Y)\V2G
M/A]&QOO0]IS*1!6&, +]?)@\V+G7!N]V)K9LE7QGOD3.>]@XZ&E*2/R]&Z7O_Z_M]MU%]E9=+]U?K,ALV]!60*S$8!>_] KIP]@# MQZ\G2&^GKM8'2 >D9X7TUN[*7&R*O%#!|)>
[@%9/K%D;1$RR<;BYIYP0X0$ MI^.]*KK)G(U-$&TMO!+U,E@=-AN,@T$TMO!+3!,E@=AN,@T$TMO!+3!,EUH M4...D1-A#:.#3HO8QOU1 N14!#D1%B8[Y+3]];.;
^A4!#H1AAD[Z'0H="1E MWRO/"3[.D]}\%,B M|PP!0^>%H0CC[CB&O%!?$?G70U4.MT55=CQCOR7*2O/K!&*29:!3*G+1D5XH, M@:N$56:G>.\$# HI\$FG)X2'7^BT(M58%'E'&56)X*+6^[(#Z]
H^H@RGO/AH M87OT.,.!'E>L!7 L_M.2M'5KGF?5L,+*E"5T&ZH*\CT3RL7C904]!4 UW7'! MHT?2\A__&^8P#+8O_0#%_S]+Z&(+]=ZZ?9:#B?2 N>78TRP19!A:5>F TL%
M29JR!W#A&2X15E8ZN'2O0K5^FX,5*>_^XU=-;)]N 1 M=7+]I2@V!!.&8E"+LN'1!$,+ ^)]5=DP%+)L11A],7#DH2O%(N-2R= M%Y8BPG#QL$;3. "'3V#3[>L%3ER-
QX4]DPI%$;.#]QS+DU"0^&F%MD"V)_NQXB M;>6$0X1)%@T'LN.P?RP*X%!..$185=%P:.?Z\OY)48!#.>$081A%PZ&#_ 2XT MVY$E#8(58O3X_9+.)(F+]D.8*AK7"9 @"]+85,>|C!UST2 M\H]>/4?
%9#0LU7DCU?$=%.1+&]O6[ZW6;"7LGR! 0$"Y,<6@RD*ML+ ^,E2(KS!7 MA#+WMD,^&'B>B$RM:)?#1SNN]I%IDC)767L;57# *XS)U!+%'!2M2SM1V2$>+)7DF_GQAK!8)U&^.F?H-
M!RKO:7.5O4^$K1>)GSV4G1 M\!U99@K#^G[-]'7+&A$WU37T$+&(X9F>'#?48%![ )$_9Q% M/4G*OXFB+A4THD.B3L++[?V@$[@ZR'[U93U)WLI]DJ44 ,)[#NJ<5GFL#L@ZR M7FU03Y)\V2G
M/A]&QOO0]IS*1!6&, +]?)@\V+G7!N]V)K9LE7QGOD3.>]@XZ&E*2/R]&Z7O_Z_M]MU%]E9=+]U?K,ALV]!60*S$8!>_] KIP]@# MQZ\G2&^GKM8'2 >D9X7TUN[*7&R*O%#!|)>
[@%9/K%D;1$RR<;BYIYP0X0$ MI^.]*KK)G(U-$&TMO!+U,E@=-AN,@T$TMO!+3!,E@=AN,@T$TMO!+3!,EUH M4^ M8P_A"G4P4AA#@<'! .!\.QA[*6]3%8%79@HF+\9VE16MGM^(?
Z]ZB%RALMM))MQ!)6" M.2I2H]/"_UO:KD%0<,D@4_6.%_3EIZ%[\S5*MV[T67??+!%?7)M@K&#MVRA M04.DDG^0D99(,@?T[>W?!A$LDPD-)5E*>I(^(?BB)WU9[8[2%-8D]292;.MRO]
(!)$/.OVF^V09>JL^H_N0@\4==G>&97;KF3_7-)9A#F3C'BEH*'_)%0 M!\DQFS$GAR^,6('8?AW%2RS3R'%7X;&HA8]!F#M$R_TEFA\=+%O49R?*$8F' MO#+ R|,/.#^
_UN++#0L<8$IZRU6ATI%24ZH>"\OOE^]R_[O[N!QX&C^.[R4&1 M+7]IPO|U6@R*5WAT4ZF=S?CI$-C_F/ZB/^Y'4T>A;MK_WM-6IP1M_S\#PK$C8:DF_EXF*;Z M=_'E^I#(K%H-K'
M7YXXB!P(lLDY-7'N[T72'XAQ(QA;V63106Y?;25Q.(\GE!FW2B=316$?#NB M=N 4++;$9^80<06Y>\"P-!52-1!5>)%73@IZ!'YYB\@===G'\R?#(LWWG$+S%) M,>Z]>MIYRGUX"FB9X"4U)24-!6-
1X*S)*P . \DU=.M)HDZ%%960WW0?J M$5O%)OF'!^0'CB DWVS/#"Z]6*S?8)W5X+:%48YY6 M\BJC/!* U#&4=T![YL_S ')YX#DR&I7QY#"A?QL#O7U\}1 2=!8"_S/_V. M#F!3;=
[Q4W=%E(KV\%_6H*Y/A& 7&^&P>.6 .OC.P.&&?Q/DW MU=<0@T9LUOIRZH|$>3GJ]RBT:NDJGA.(1&@T7B%)%O6TTGA^.),R5<= N&O"5 M@W^> 'ZKD6E]AO>&=&I;$=|M/(H@T?4R?
67;6K.YNV[;20X\Z-I>"2HQ+$8T__MK@SO35@@;V!K@F&|(=#R/V[@-VZB(X14,[^9_V 9[5^T/P$TSDJGVMI&U'N MW5+FC2GOZ/ &),"%4:OW9]LCO-3L_!|P*QH\]2;T>GUMEI5$3M\V&*+.@ST99
M@,74),U ,,7)3@!HIHH :,_HS!Y 6Q>%H^?,XET4MY!').7.",]_WWBK^ MLVN4!3X_3YY%VICE!T#M X=LW$.$]")H21N!C$*+U*SU(5[-,5IRB"=&8D0. MTRCG$1W,D]6/MJ>;PH=LCY_
ML\,WP."*S*X>(|R%&&2AHC66JSP7^;*B2 F=@W(. MHPYPY+&+X=AC%1\#.)8;CA&V< YP)-L_Y5BLJQS+O4&N>RF$6<_ ^)Q,/|K\(MZA9_29>7R58Z)R1RYL;(&4.R3Y1$N8 ,3A7Z4&?6C[$B-
J?.I*%AL|&2F34T,/5;_'59;/5Z MF7999&!?_3BMZ^,^]EN[_LD3._I<+3!6OV)9U M1YC 3U>]W6:'I/UAVC9@9T&V*Z0%5!.W5,NENU=R$C P;L I.)A.1X_3<"UMT;2@8. MH%(F(I0R*_A8!"&;Q
[5G0O8-A0T\@LI[_JBFL3_%C[]-4F3%_#$>;1G03*OCILXV*<60=C4RA_H[S+!YW9%-VNUJ.LV#]D\KNI:W*"@)1%8'H%2$0)+G]HI6XTUO54DIS-$]N5>&<"'L*Q2%LYAF<@ MQJ;'^RNFFS<$WD,8
J30GBG,[8V$IV)K_2V6"'QM#*AEEV)Q3LA,I=,OL4HC MY2#!!? 1M58EQ0$>KUF'C7H%*6N(PJQ5HH&ETAP,K4PUA,P(SR:]XR'016K]E-M0E(_L-ER8^,A/VS>,$';>$3R0DO>M2!1N=^9]4.I
DM4@.63CS\8.K>@*+X1]5 M@+D):6926.3)/LLC) YV4AB'?8.'_M_]/PYL.5BZ>(G %YS]&UI-7$&&B'^*#O.@[ZG#8]4H.YD&_(%$PD;K."BOT.N.AAP8F'BTZM+W.#BU/1-MH]B'PIC.O<33?
+LW5I$D(BC)2D")&OP+?V@U_G$?';D\=;K>VA/'LA4;L;VW!^1.YBBQ-A M$]'4^NTJI=4#.F+%[F*B@R3XB;E7U)]F..3)WRLT0]AS3TTGO8I3=*=*S-20B M5.:;_GYE,E+BFSK.!\R(=]TO\)%
#QRTG)<$A1T$Y@4>5C@N>L7+.2VGLU.APRUF$+_,%Y4P.>F2!BVI0\]@>W*$D9AZ-#Y&>A@C(3$Z ML$!0<_DWV!]9_&J8)MF?>BG-`-1#X=)M#(K=MH1@:O*A@@<5>0P(DJH.),$ MS8P3-
=_W;,.8+M7ZW1R,%)0>CUSKB])^1A?D:W*RE,1F!$**!T#8MTK0B)^R M>1P;+9*UN;]TRF5Q5R%KTV*2O@.)!;A-WRS+ ^A">V.FO# ^ES.I))!N:5]R6W=GT=XJUZB56 M-,U:OW.!!\/(W"Q^K0/)
LG*8C%/+%F!6K]T>NPVE[G:-G?-RKV6[]5HY _"MS7CP;7PS2^AR/4L)@*]E[8U,IOU<6L!"]L.!)RDSWML4Y_]>11CC#.,^%AG??O8)-$]P-MLB2?RM=VK=_N\G)
("!I24+W%.$CI8*3(O)2?/@]JINK@5>]!"^*D^ MX\6*K =/R${$@W5>WVBQ .TWA!Y\C7[SOD(> 44W&30C%]>3AM +;243N5()
MAB5@]LZ%)6:0K4.AC*)6KE.8WFMB9=2$4XQ5@DG$LG423$0,DQ8OU:0K[UT% M.>?!RI69B^4G@_IOB0<#]=8/V4O_4]Y"PPMY\\]'B2NS/(BJA=8>]??MBB1P],B&+]<]U@ M>W,$G2@5S
8ZM*.EF+ZB:4FW%/)D/E3HXZ.\U*8$YV85$UZ'K=<+K9>]R M8B1IF:XHC$C-9]W2*04C9Q+=WCK7SCS /3.=;?2F26D=06KFBE#IT,]I#PT1-M]X.FQ.P'$[*@-9A&O:]>!2.MQGL]U?
JO+2^4[@$EQ.?GC.%$P3&3.RK6L MWQ0JHTQP-8".L?[!QO').G >S5XL#+\,/5U?B=C@,2 +X^ID6M(UX=4U+BW# M_+7F89'>3R+;Z'F!8+F[S-UGX(%"+2%T%=>7:,P4_1A8/+G4N@Y1ZUZ\>3
MZ[5S[:FY&T4F^Y@\ZIX(?_F^\+8.;8AX^NF^/HNK6^W&E=8*Z1_\=(*?>' M'!\N4<.'5F*F=VKS!TS]4@XY_57*'W1^Y/HG?N2.*26$Y,Z\?!.)+5^2-V\4]MBU9(.M?[]#BL2P!*DI*03R^!2Y0L"?
+A&^Z 69;0 +>IHY0855.^%!+)$DM?&21@+ M.)'+(JX8^MH;]TO!42Q.L)4D.1#\]\(<C6P^%G'=W8+LUNIL]]]A M8D/.VO?VA>87L'%+B9P|O9J.MW6IIHMVX/'Z@Z=E-K.6'?O'GEVV&
[M)]'2JW1.;!142R-B]3MW.@(M^DD9B-M/2Z3.]!2BU5Y<&(Y*-)S'*$ OD^6! 1H5VBV+6<_$-3-%V\L;IY.0H"=A9*=3Z-MK6'9#A:2.6FO@MO0]ZJ%K2I>3EL!*+0KG% 0?I=AFSQ@ZE=I*D-9C5WHL:8
MK!Y;P4"'>]LA3QIXGF,\K3O2;O_1)L>*\/.=V\3#>GX7T(3&3X>8XK("IC@@ MF+TIG@N"NP3!S1.K1!.NS?=@4/Z#0KJ?)1DTESG__]]U?9Z<9 "FS_IG0K@D M_6V8<;IBS7'8T.7!>C1^D<&!I3,(G-
0!GE5)40Y! DGQ_YCU .?D8G\ MRTU&O81YD']]07VF%0ZFW4KU7:A,L^&M6X1ROX"]$F7)/7.T(Z#0|)6S1R1 M8O#V+I_BC0S?L6R/F#8. M@2#(R)9P>,/4O5!01)CASY")A9BEJI1EDOXR< M,*
(!K1N[^;OA,Q;?!IS_ ^N008AVX*1BD0DZ +FV7IA9>TFHSQ@OZ\M/0O?D-.MUEMW!0QOOM^B/F!FKKS#MVSQU>_;G)]44@8(K0^)SUI_R3")A!A(Z2K*D]01 M\0|%D;MJ3^SVD*:TQ)XDRDWE2
XB+$=PTWQQD7ZKJ/[D(/5'79WAF5VJYD_U MS248W68/YDTPHI:"A_R14 ?),9LO)X_1/.C@R6+=KW%,D/J#Q) ^?I9[8?Q.CD89:W5ZNAL?1P*QNN;[W')8L.UO\ZD/)>M|&5J. "G_PXD '-/!7G_<_
M[TB-5KL;^6S2(,\O"7W$MUQ:%!BL|&1%2.#$AL=268WJ/;11R6.MP18//FP 3$T:_`O#W$!?$E*8Q,&@:T$\M6 %;/W8ZHF3%%2VRF(^%'D)L7.)0\D6QrS_M\
(!23/Z@L1=.CD^&Y=O3^"4F7MK//$8;H1'EX#@'U!D"_.'L:BP%F3 M5TXDK&4/_= =CXC9-?GMW72) ;^X0#F1.GD$,&+%+\)# 4"05,M9V5]N3[\"W-M.3 A9'
D.'6>37E#H!6+8HK'HYCWCCTS/'(H*BPD*>(%2.0E/Q(@#;#>P+]5 M!M:DPA WL*Y\/2}!_N^5&Y2=]6S!09B3FF$BP=I>Q_ W]A*1<*/U+&B]:Q=F MIOWS,N-:0F6\OW+U)0^U@EEBJ!@T_DS33-
0%24_Z# _T $L_S-A2VV8%_ -Q'- M%+/(TP!197PG0M*;#/2V-K $H.2^'10*$E!E-WO2WOFOS[.(,L\W4+/FE3!N_\XS6O;@R7@R,_V] ?(*.%]2XBTUPLD>6>'NHX
MTN'H9:E)=6_$48,M_@0)B:DS"!T%*\2 "))LX C04))D1P(/#2 _ 5-$%AH4C%,>?)BXUNDI<\%)21@OX.DFYU*!+#N6H] M^SU>?&^?;KYMG?D&@S1[O7] 9+ "H. A;'U?(_W=LT3+'=^N\Z#@_
2%.76^MC(6GMR\]8*?R!1S&,=L4@%&P#2N?87 V3VY3?H"M6IA*!?0-6Y4=^Y,(]-7 MXMB%=4I26K4^&*N\HX2E_DR$CG:MWP+;-%EN9\A6*0U>H[5O2)B -B2&&+6
MW#LVV0+6O[U]=X'MV'<@/2(I&Y$F 1VL 2%-&'EL$08((V?0$(ZS'5K_=[^ MHH[8QLVC(-UZ$ %)VS0M@*4JA0,/IY=[&YPU5AIPX]ACB=_C*;)CV&6)XF>
MDR1\+JVL^Y6CS577S_A9LX/%%3D0 K*.3T$*)Y[JH-ZZAM-L'NT'U]?*\! MMQO&3#=\"5O?>B1DOE]4$%)_R@F3[(-O)*D1?K>M3B 2346U0.*U;$UA/0@
M===Y/]B2:*PO5"SC#5N.>7^?R<[UN%E>]2"\L\ 74B M'6RY< 2;Z)"Z6$CD:P(5IV.8/?ER&:WO_\E(!+5U0W):S!N>3!N=S*5L0@= M2U9ND7UM>?^ *5BXY<1*4@LW$5;46K^3YL0:7U;NX1Y'N7=
(NON%,+DQ@=/=/ M%8&)6Y")2T^(Z"L2+D<#RI,P$2*,X*F+IX!)RQ%,$]IT6&#2OQ6LZ(/8,)&'M.GKK\'WV215ZBWDN'-CZ0<7_FT;EB>\X, :N.7#N%WWT!I;T]63:^B&ZOA- M) :SF6$;JA?
N%';PWDVS40E6+D^@26KEG@B;+O&-B@=-.E;.ZIV=P@E7"(H-$ M+2K7MK-MJ5"V^(MC5 Y(]\>1K0+@R?.(?'KPM)MA;9]@YV9CYZ;/_61DEYQE M1EY0WQ
R\!1N9M=81;$K6.R7J=A=R51^@'!P2N$G02:X!^QLX\!'+L+44,AFO>&G?;3!G:%IW=DXF2]MP..Y4+1FY)C=P!]LRC MI%OK=]++L=8.Y&\G=365_8.D;.fR?@B&.NR!!{ONM&7+O!.44.1WI@:7[
M'R!LIM!/DJC;'EBX90%5%CE'B5"UAYX..4G*8/<.K.[#7+]5?Z#ZS[EM0$%M(8DJUN@2Z1(4V+.3%?JYF2P9*.9KV\&2O!&WS%>=B4[@&5.NB& $EP5166CE M^)#.APXY3[!?
C!XL8Z;6l5;C*\]ZJFQA,AR#=5Q8QOV6(7-K6+8Y@[U.HPZ3 M$KG6WS^]# GUY81(>[0GUZ.UF7GI_YD=&6 MV5! :!,<[^SHV-E(8L"RVS@# Y8C!"78. M'T#Y20BLIGT=*/6VI65P&PV0U
M)=P07,Y4Z%3O\S&&&(N> +'O0!+4PID\T0VG1WO2DI)+DE84+5P>8M+UO2 M).<->\AF,1?O;N\;0KD;03GKIEW#Y8FU[<9O9D&A84I MZHA)IO?6-P0R=+N)F]A'2VCH#+14+45*;@/GR?
H-)^!8*;26[H'3?3%% MB#08W6\?YK% @=*RPVT"'LY'=!(;U(Y=>^.X@Z3MN P*1PFS4A(1[,9TF@ M*;UJM+ ^LX*@>$K2@URQ)7L&2!UNEQ7DY/HON9J. 00^8/W<6T8?D_Z2FZ@O6 M>-B&?
4!DHUOSD$Z^&%&CZ[@=;5X9I25*KM_C]\!6KIY03M@BM7V+QU;5IV;7 Mf82%3WK04@74G.2>D[DK#C]!;US"?9K\W:64@G5/IZ^K>_WC-,%2'EMOCZ M(ATFA;U;?^Y!,37>,9>)HB\>?
6UL7Z1)X$Y*68P$G0/.7E-]%XD]&Y9%PF8 MV%]2CD(X+=5HI?A*K&[86BM%G?=]NK!Z\+DL5/K2O(C 50*8L.G M<'8!.)6Y%_"LLEMQ=$5!^/.T:\)1DXXY]^ ^(aC>)/$X+]FUTZ-H3YU4E=GE02
M[41]T1-3[U@EY6-!SA7(\B?F&5((ZD_]IK4)!!2;^3E(8#A&WF]1!MYG-37-MW**3C"FAVRO2_S;U3EXQHZN&K19>%W;Z_?[^9C0[FCP,;H3QY/KNX7;P.+Z,-M7&86ZRWC_96/_]
#KEBU"D9P6HYUE"?UGAHW\[Q_^(=-K0+K^_'E?7W<\AXC M:H+"@KH];?3496E/+@"T[P+MB(2R&_..SYP'@(F;)N# M9GAN[MY>$6P@Y!>%.*,.>21\.2(TI.+Y?H0$SE.P@PVF.C0.(I3PED$%'AG^
M[*G81UR?V\(_U]!=J,ZS8.TC NP90Y]T24HH&.IO5DF$58]S)*@:,IC$>O1O9 MM[5(5R!G/[%PR+6 ;.CFK2M+%2WARY2)CY*=`X<|=3=HJ3:KLW M[__M6VS5&%FO\O.52G^A >&$W!9/,DR"<
.I745YDCHB_[$HTI26 MV)-$N;C\CXQ.Y."F^28>M%2?42W)0>]/NCK#.[M4S9_]FTL@NLT=S)U"KB" MA_R14 ?),9LQ\X@$SGD*CP6M?Q"' 'Z*R_1/.G>P6+R#\M MQ$?4'4V&4_MAO-Z7E
#&73S:+=G[FK[I&A]!98KB?HI_!@+U3KY"B0C]KU M1$)>+FNM5D?/\N5)WYXV\$?7>GWS_>Y!&-X]W-\]T(A7E+Y+S<7,IC*\FUR-M)M/1%9[.9'IW,[X;/.
(_IH_X'Q+!9$^ZNA>'O@\IEOHZDPG>6H?WP2/_ZK#'_.M5['?)X/O5V.\0[9JH O\^\!#(\1X*$;Z>2Z>'EˆJ[U&]HDA.CGPT(/:7'JZ@2?Z>]9S!^/_T:\)1DXXY]^ ^(aC>)/$X+]FUTZ-H3YU4E=GE02
MCVHUV%;X'<4]J=.06AU&8^KT6(VIW6,SIEY#9L8[5K/K-D1%.OJD\$T1,?1X MF6/_C'9_ KW _,H0V/D)$TWTKH.WRWY9%@"?KY):IA=D,-/"/L32^0$]774

M!9ZH=R3DT$Y%%U]5Y429HW08VHL%]@-]@=)C\15&@.!GXH/[\?"\)GQWO$Q? MY2,\@#P5?ZA3?W:D.B3Y^>C!E\)1X-$F]1]W:[K]72 1&-[;69$AHCYEY>9+ MV>ZC?[_92;R&[$Y!!$;S[P0RHJ[&Z>=AJL,#0;4U@D#R4%B).B=RG?3[=MH MQ8J#?OO<#";#D3"8$!?Z;C0?UZ35E#_V\^-MPBAQ=_)CR%!=_^<8[VV!/\[@^=6M23SHT9f8%JUW;6-7T7H^4H&\UZ[UDR:'M[8!VTFP+>>=#[82)V1VLUB\D:?]P+X ?P,\P4T6)F;]2G8HGQQ+,"3]H <3/ M'N*)$!Z1<9.=L'NU?]^3-$L'T WH3H+N-H?6B]PDE?PO>@]XI0#^+,:?*4;U-MRTT1XSOQJ65- Z";?6&;@C0[Z;U3TQIN#4KB*<^ >#TP3Y DHV(5 M/IFV>R2S(EF!GN/DX#<0!G1M25W3)A(2]0Y0 #^ \/X ?P@S=^)') (HHI MW3OVS(/\N\,H<6QWA1V4L (0"@!!AK!\'@@) X!D(B394I+V2CX?[91V! M!,G]2+ G FC@4BU(T9U-CV"@7>LGC] 6 H125E*(Q^UCZ=TE,<2>!1F:06D! MH"!0%;C*O9ESEQ%XP,RA_3^'|F+IH#FR7,,%^24NR*)'.S0_I]JABU\'V\3[MBU^A14\]QO6V0H<)E;.]I9"Q#79 AD*'24379.A2WU-;L M3C0X9*66$U'K^O M# ??IR;GQ@7/%B,#\8405*FC6],K+]/L,I8'_ZDV!'*.Z0!5@:L 5;.]4!6H M"E3E9LMIU_2]-2S.H:F!07WFT,Z3(<:OV P[?5EH^^HSYG+$7M+I7!;YX'*5 M-Y4(]TG<&L%S\%"\"3]O3Q.FX<8"5"U+%I-I(X("!M2P'K!1+U5,M<+8 M0XNPS7!1]O5Y["!>*7Z#% %5RT]5%MF(K'23#+]*)*WX?<@!9\5M)7H0'^%U8#K?K=]_18G_*[POA<|P%E_PMS0A:6)7TL(_7*LC&BE@A^)+]7!2,D+*Q?M(N]]Y9 3L#3X\8=]KA"MG_>-4)GL_B+L?l/7A<&^7>OSV'.O4ER'<"Q@<0] MS_58R:?44M4)DRJ((8_57/C:K99$>R45-=4%,@4&6C:C:IDFP$]L>%0)VZ-MJ]UB*8NST4;%Z7X:49[\=/ Q_%V21EF=7TFQ&GF?==BF]KN31NNVR1$KD=5+[MFR?_4UML6P@P$M$)GY_]\33+A?
BPU:/@L]HRE)H>@[^@@)EV+'93U62:+5 MY.74U01 CD",[H@2+2 M^:PZ$?T(C"/EIU%++]_6D M/4Q CD"."I(C+FLN2RU.3;\%P0*0HW+(D1QQ(BD[FZU=Z_=8Y2;"G(^<9"PG M$6>Z"EIO.K3&OZ*408Z@^:#\4_V>TS0S%4H$?P_@! #C,/F1R'B+.(:]M+BS M1/+_0K]> A+*B(2(%M+'D=_#)'"-A$3;5G+WEN;.LNRR1CC8.ZRY7E-LA0 M\3(4]R#NJ3(D@PSOXPM$E# XE<=0FX4WJ=YS^AA++:,OGW\^D@X#8$T)" +U,! MSNX"58&]0%6@*E 5|%IVJF:R!W9RR7]YC;V>U&X\A+$+K2[F(.]PQ/.]I%M.#(GP!5N;=-]NX\=Yв::<%@N8M5,U0$!S$"[@)5F65/LE),/5!.($:EI"]+ M9$ &8]0T.1*C"F\>G7E7 (C> 57+0E46'AC3FKN*6.NS.D@"7 =9XE66(@[> MG2)+VQ429L8KTNO_08X=)F/2!@(@.1QA(N((^AO]*H_^!?U:2]JR/+,&1!84 M?F2)>9. ,CH8),@\'^^3T;"W.RP'4 5Q"6\%X <57_S>"\)95+!+X!"-Y;= M9L$RJE4KRZQ*[+YM\'.H 0#2 =*12C]XK!VK=&CE_S:(#X@/W^>FE+V.L7D7 M_%>ZM;XL95GP'X0$A"3 &]-P62]6Z=$UIMF!-8(+(X'!*2.!/[\'N8M/BV16 M7(@*F&@@=GR+3YEIPBP.LQ8IA=-$*:!C(!] R$5'BHZ#E12++BZ1DWA6#OU+^ M9++#]_a5>(NGBD\7Q ?$IYQ49>A5G2H] M/8ZDI\)52]!$/AQ:!.H"58&]0%6@*E 5]K0>8R[P71RN?1V> MIX#D_'@]S MEHL_L^V T29Y]M\X&%3C#"H70_1!6!]G@*@O7 MD&DYW';
[UN/H]MOH@65U_%"ZQ2==2>4MO'1^:Z_R.Z+]^>U>!M7S M4_(GV^)A68""ER#*]=7%TM*D7((4LG!%2E%6U?DZ3>,5^4'Z0(]*)T8BZ>.R M.G.'D69NZF.31!/+A)XKE%C$0575II!9_S[BI0(74X>_O:[*=V%P A!"$L MGAB)9#"G^M$)UTC9[V.#*5=U%P+5 =O$$\3QO8S3E3<3Jf55 MZ_=8I8^!^(^[V5!+\IV "/2L.[F*GH81*0ZM)%E^M?
ONB&NS35MTO# MHA.F-WW9?1]YP0?)H^_SOPZ T>LU.LT.P4.0#1"\.(!-\/F\ [G4JO1[?1" MOVHVQ-#/#SU*:6C3PjR:#ZL5R(6O-I>9HUC_XS.%I&U5]NCLT7M"9,X).DR:Z5*W1I>/AJ,4?=L(#\X8EX,>,Y%3\A8!>-80 @B7"U"&)'(*Z MP!/UCK0Y:]>BBZ[^W.FP; @U ,?C!P8ZG5H_\V;B^6Y9 MG0B LN]*O9AVN? >MN\,YW GXYVGF?&*)/I_D&. 'B4]W52Y-MPFF!XA):
<2$RZ27KG^H*7VS99 C MD*.<3A_ME09#*^_115ZKUY29^)^)33Q^!M("T9+3]M(LZR-Z5;_UNC_%961 4 M8)2+!(7+. ^=A9AG'=9GSD$.0(ZRD]_]L_^%Y+3BD.+/(^&> #(D:U"(N9D MF25<<-IDP>F5PW.[M?SYU]#VC^6(F&03Y W-'M77._,K/455IN+P&@0'U[% M)Z+-^\ZGB(X'K@>B4DZKI%@!LQ$2F2'Q.S5XI2X++*E2%BZ.C270$S>W@_%?YZ M#_'WR*C8H\C0=]/ P5EX6BZU:.:5ZZ==
(@PR:LHCG] N%Z@*5 6]E6!]D#5\Z1]RL2.7=OLW1K;,=+"[\+2%27]=AVP M-9L$C9/9V@:V@@XL&U53)BR<+*P=+H2EPED)0W5)RNY3#M*#4Z2FOO#T)ARK M0UR!$!P$ H&J0%6@*E 5]I4!:H"58&J/%.UDX,$MX9E.I2<@E)BX1X/S=;' MEN8@U24[AO23?, ^MZR+]\DRP!YBSU0]Y^BD_F MPUT_*A5N@B >4!6H"E0%]A9H2!RHS3TSGZ@HT!M @YCXC'5^NG M[N<_ 8I
JI6@ZHLMN-9Z281=!-(42FIRF*?GI44?2O(485W\&GN1(T)<6UG.@SP5;NS$:36V+TQ_]-8*O9=KGP'K)*1((]@W93.^.5Z?7_(_<.$Y_NOG@HB1"!1HW4 M[%%--
",T*LFV5/.+>/.)!]"I9Z]3<^H9NR=.%L,FY,.]{>L%%)V2M 3D".>]2CN+LPV6RX)!][FX7! 4$ MI1R"$M%.I] %A^QP7_I">HIR*$>GYO@G:6C(HUA D"<@U;'P.$\K#Y"4#GOO MSZ1*ON&BURGP _@! !^ #^ \]X =2 $CDU40!T^OUD\=B0~<6(&#B#2OHSB0FE@AI(fMY@e$ M*M>G;/+%!1.E*]D"4&@J]4!6H"E0%]O)/U1AD+6$02]FD=Q16)9!&$SVc($1H/X M<"H^4&& 4\5'1 %2DG55F&
$X5'YDC\W@_%3[] M]1@$[!%#CfL>AX*T'PS:[A/ZWCXT>-H5TDS\S_OIV>8[&$$C&;+LAM?;P("R1 M(] 3N^_G"CUH%PFE*8!]@)5@:I 5;]4+5Z5$UVOC8BA2-V_W=%(DX$4"OK:!KZ %2T?51-
(2%:M((\"T=/]2EPID)5X;K'X4B#3.% MSR9--"\$"WF"/1,T=6EX]DGYN[D($AD@Y E4!.H"58&J0%6@*E 5J]4+9]J MR3RTB(.%MX9E.I1L@E*P2_X_[&A89C#UJWUI7;ZZF[YCP<\=/9W..#S17N M5$D3.H@S+C@.?HI/X50*E*#%;Z203=0\6_#X4K6%,%Z05X#E' _#X0MV#%;[G6WP]>E*L5 M90DBIH_Y$>H,*2Q._EA+Z2Q?#>(\$ X]!.5;]4!6H6D90@VEG:UF!]5G
MS@>N@RP!54M.598C"!AHJ!9H*9)"E4E>9;H#&UE][R-++#)IX1'86R3>RT&VT M8L'BV^!F.!F.A,%4N+L6_L_WR4B0FQ>"U)1D1ET!CA.FI$(3WG2]&]7H\'C3 M=;G#H)?T"!]@7D&I%
MG+S.,L$A!04[$#8#02F)H,39S,U_P2'E&R]ZG?V;=.!S*T;FYV4F:_/$H5A/D M"4AU+#Q,5Q ^F;,K[KF>2;(E*M)Q.E6'"'A<=0(§?P_@!_ #^ \ 'X /_CB M1R+O)]*9Y &.WDJGUI>;J4^P
A*X0$+$$;7C2.@"$KA&0]*=VJ>]N6!G=OC MF'"'U>2)N'E6N50=H*%0O1&3B'H5 BV1 =-5 O+N8!A"I7\2..E/!+ _=2F!>L4WN*HLMT&&BI>AQO0'8QF20(:X
M<5OW8QAL>"S7^JOREX#/!+*0Z,]SJ[5(8K*3M,.&)VWO49=>,EY .;/02]. ?[M>#\5/OWU& KND4./YQY%@[0?K-KN_G>_C-XV!723/S/^V'?YCL,2-9BNQ$2 MSO26R!'H >-W3%#B055]J#(#5 6]
E6!]D!5H&U)Q]H&\-X[(-(G?C+W53MF,M'?B:.53E9+YV@*^@4!M'U731BI.%[9I4O/8*\&0L-M56W22Y%5"01 8M=L_@0"M1GX0 D5V!P_*%>@:LFIFC)$E,P>/%UM2:$+ M%]B#G$24\H*!S,=>?
V5A #JV<.&*FR[#7+8@CR:?>)6Z7"(\=4=T(!S_$) M[0H,,E4/?^/9I#M)3YC8'G(A8P6BWT!5H"M@T!B:CVU_H,XQZ;@^T/^]CKH(H<;SZ^+W%A1D>KQ&\U-0D[MRB!10-
5SHRJ3K)..]%0.]!1(5.FHRB+S)2.!ZO A4!6N*G)EN'Y98QI=\&QA M.AQ?"!;R2)Z.YC. 0F!S$10A@1@G4!6H"E0%]@)5@:I 5;]4+5]U]:L#+]F M:WQK6+9#6Z#X;4W\3>.QI3E(=OIOE_&CC.PZ 0(:.
[AE.KI7.[OP>6)MDP!RY#.MLKC.]+]!]HB"]);]!1,"_7.N+]>T)8#L[&U*'U&E1E6=N2C8I20$6!.]63]@R3"MC{4HLC M63HURR#H<^_H_Z'*_U>E6'U0Q0]#OK&'];5"S;?!C>#R7 D#*;"W;4P'=T_
MCFZ_C1X$N7E!BA(:=(5F%&OI))WH!9@+T+ZZ%V^^_6$F>TL5,_7FO']7VAO-RK,)+Q/PGZ*GBX47+^'!OQ,&MMCLXD/;PHS&*%$C"]W< M-C$]W-&?
*Y]'%Q00OK<=|OB!YQ^:4I],]&B'}63"&FG;D(*Z'.)0#?E&!! MV,<4R=?M[_>0.F#TD^G]*/EB9'6WY?$7]V_GU(-<@AR>)YR*.9O?5FK-M15VWO7KPWA A[3;QFB*54B)\1373Y3^]R,2>_?
MZS$05.?9L.BK6[OB]?_8^],FQ)4DI:J2P>SLGA.!.=PO[GF]H&WW&<]VVOI: M/1/I:4^@PNBTD!A=[&9^_9N950*%)(1 8(%K8K=/-Z/25=.;369E9>1EQ]Z$ M3O\O0P?'DNL.1LD)5[5]
"P.Z1+K4QJCS5"K(]2>)YQIHY$)A5G,@4C,PLX9 M3'/@8XL9L(71S/93',H]*4WX2YG8\/2K)$!G[N>YG&J.5])+&V-0'+ONC#1 M$,FZV4EVI'%WW.!\1Y%
[U<0A9K9+M6.OJ=F)\\FA),TO1V1NQ"'KKG5K"?V)TT2Y8G X_9O#>]<&?S2;C.!6]W5[?-1L MU7KU6]/:_%<+#E /\T.0)IC[37OC%T.':CPMM#"N[U.PW;>XB9X?W"S9+SJB' M4UXG5"
(YQN/OW^T=V=?_X+Z]OROL3._NGV^> MV;/.\W]-[B[NAU\94_/@^>;;S=WST_,"-ZSWM+B^]W@-_7M\|WUW%"8P|X
M:2EE.J6T$[PQ:K4Z^@'VKU9A]#^]{M[Y4OAQM*X3'KBN!]\Z+9AG-(48&/B3U MBK/XOL/0'T.^_O3/;^_&7X&A_6ISLUX8[.FW7=_@SQ.*$"?KD4L]K"WW4L'RN M#SSY&4Z
@TXXPRUP?)!.#XX!HY,4"V$*%A.(= 0Y5)2F-P *61YE_4Z!N-N MV$T84\Z+7K*<+\QMNU&/A>7G1)6*Z3.J8Z"%H<(.O[%M3ZIGELY&H*YJAA5Z MTK*$DH[KG8E=Y3K\%FA@FG.& IS]/A@\E&D
3%3G\ 0O.W=8^Z,:&GJ M0+BI? B6,# _>#$_ ":AZ&56[U\#X-0&?TD;XO,.HU(>8LN:1TN@84P;; M"U,U+'R-Y<$$#.O5-E\Y>X&7P% ?.9L!4X?3P0*X>&!*X />!!.V/3;GFG//
M+1W>97HPOY<)<_W1)/1+5%)%DC<,.4L..=Q$A0-V/GDLJGM>O 2Y'REN2VW M7?Q:J&$"""IO&.P3211#6?D3Y$+8%HN\SW#-/Z#O\ ':+B1(^!]5FBMO6J[&
MB<=^OFNG31'$O%@_!3M%^C((]P&7P?_MA(81C^B<_@A4/N"(^! MS)YHPK0<$@9B>B:]%884;&VX[.\ ^IUX"H35WRML&[UF83"^) , .[H.=S1VQ MB=\YIANX(P%VM 3*_Z"],[GU
N)XZ'OE8',0<-5 5R06:]0D6.,+)\^AS| MLQA#DS(*,2> 2%AX1.2]>LX'7JI3GA(<@0,NT$N(=$BKG)&CCOA6XIDV70O. MT_]W6!.,%R\,%^(IX DH*\?/*9C(;D_/1N1K(F#(>7[:.3MZ@6>GW"_JC8#
<* 00O2%)QN(\) 0D@BQT":0(M&1KBS8"=0&,T\ELB+XA+ ^?A(?A&-LA0.K4U]H*2#[;UQ]=,K0W^U2O0Q.! MP7Z'E]P[7VW7'9"_WN'NK17^36'.QTRO&C/%:G2*C*P M"AF"JV^.VO6;
[/P$>)YUHD_QM==V;CW54O><1"HRO&[HPXZ=_<&)M5.@M_D87 M+Y)VLQ7.A94O4GJE8EAA?[7?0&]VZ% D35^*.OEC>.?(H<#$'?MDU.@+!XXT M*%'9
XW'E49P"_W5P)&X;%,.IK[YHGFVX_Z/_E('0[P^A&\J8W1Z0"M]CTTF76Y$#*(0%]F6M/2=.(HPI?Z[!N0.,5V\]LA@M%8^%KL&#GR-<@E?RM AM*0$[+G(\"=OB5#!OPR>/C.#LLW8X.D[?7-
1;94E9215W(5+YP\;%@;&YI'8 M,YMILQG07B/"""0&/]N02/B3HEQZ)X7Q5#[+0IP-&*BE]PE]#GAOT:"O. G21 M2#>(:6B@=L #G#PZR\.FPM \? 'AI,5S0K?A!XAM,3 ^8Z/K4 [@-N4 &W3C#
MN6+.5TU8X9"R72X>06C# H& ^3=" ME!:BCC 7+,)X\4*(_4T#P0*V3XU,S!8=U]+W)ATO9%GB2^D4)ZM66UJR ==9 M:YZ!#+>C)X?>3@2]/B%5LC5?<66X_(4$'U+3<@.I06+&P%*9PK.GN?
0^S_#. MA4)T=7_]+.;S=';$# "><$G%>-F!%/2*PN[+#H!%(=0]@.&#@ MAFW6X$?#L'64AA&@@D (B/E5.*Q 7EK$YP>.-7AHT0/G H\!3?L)W.\W0%ZTU M'3Z&
(PG.#OBMIO+B\]32C/+@JF"S8+967(JK(0I M'I"^'@36 4&T82AV-L% M9A]=,.U$X#0QJHW !O\;?=PC (.$S$*B+D4)T+5T??MT4RG!V20)N0">MNBW.MNI@=]2D>@9X4P 3]]O((3GH?
P\4)N(BS<#PMK*GH0R2K<*=']{-75M:Z WHZ-M*R&U[EQ+$E3=#XFW 7*T*SQP)-N1J8&H(? A"GP7C>0OYSKYO%"A5V 3T#U MQ5W\P67@"]DH2;&%_5J4+3+Z_E V$B-
73K,%ZJ1+,*G'(2>C\>A/?;>-+QL M6Y.-',6,(=0\ ,.$?OOX2. !"VOW;A%OXDZ4'(1@4 1-LLEG.^L=E):9X]-W M8>,/,N$.N#% R9(L#*;0 G6Y00 NXQC?!AS^]G+QK;[4L?
&V.VZBOKMP+XXOY$0#EXU#$]2YG.V4>Q.Z5;VUZ)[8!T10 MP&)*9=":+@!RAP1?N'M_^_55:X;=!T$!W%GS77& TL M71*.3H489#HYS.E:.O1N3N=.I\[&D3)7C)5G8)"^4\7DG?4;>?L^W\Q^
M^?@=$.]%F9$D9D]5W.YPVW:1CG9B_]>V&E-&58)C2K*:H)!QO5Z!0'-(N MJU\A8O)8/#E^:.R5\ 6W+/[)?XZ 0.+0LE@>CT(;0%IE:&&DLLPON3P^<5"]M9U5QP(A^F7'THN!4%(C1YDTMO*X
J@!:. O(TL9T_&(P8HLVJXR.7M5JE M?E03F99\QSW& W^%LI#1_U%].WG3572C+]XO 30ZAWJH.P)3V2"B&|9\F" M+:,>>)<. V11H7H.*6;M(PI#8F]++7+/5;&?M@Y%F76X'N%$&74EDJ%718T:*;
M%. ^K4*=0%Y]+L"?]VH'Z;L8]#\U'QUU*<6Y4E&'"2GM:.G8@Z)NUX92<>^M MU4F;W4XE/N8F?N6N>\FN#0Q1LW2**[EZ>_K)\%!;?]S==*)MW(^O8BYV(&.G
MF5XWITXSAQ'4"BJY*H8AJ$0A@4E@>97O56@H AI2%+8=!$>K6E6'XQRAD]E M:1 72/:T2*TX)K7-^T'OWB:V)A4]\U%.1AK+0P&%#*VDT:Y MC22
[1!KD'E\C>W#XF#L.UZE@Z2/7^91"G^*#SJ>%/LXC;>F!B]@ =DA6 #J2G MI0(H"I0&"_&.PL@9821%>\M1R#25D#E' *7H=#L(F5:!A$Q./K;3QVH. *O8M M[IDQ7'F*!5M"Y=*WOGL^F.&46.;\7-
DOR\WP(-C$9_N*_B]V_\,[;V[P[UQ\]8&F9-V[M7!/O!D&Z'XF6 2P:!*5>',P@(*C,)Y&1L#K"\R$]-8 4NNVCGIO.(&<[=(&G M5I"A/T3HQ3_I'YBW"E/1 7OC"Xj,2G>$;=BH<8[^3)KZ$;XI%VS/0.S.:1'6
M^^7E)!TU-6Q"W\$D7LZQN6(N.FA1S;&_4U US;$\ 0HU!4%-BFVU-VKJ2M:<'(6I2S*&]48-=]DMYI9!601],_" HAB([%T>++*I#/?]ZS^=-]]/2*B/V#1!9G M)%2GTFD%M#]3TRI+%GKFU1[GFF9*?OF
LMIL^6H1>'8 7KU:SA"'*4 L0BJ#V M-[TLDR/N?TOM?_%LC"/N?UOM?_&LA2/N?V?+_<]5Y2^DQO.T2\W$(E@%9)%C M>>A(0:%&KC^(B/U'!J:(#MT2_VHD:TVN="*4.9-[JE-/CEM)^LFUZMJDT].
MI.!,&2!Y.Z"N 6)/B\!+<&0R0^H:$.V6 %EKORF?_&VK_3U0ERV?_ME0/Z5+6U?!9_6P?TA[ASCL09!NTO<@HTS"E_\[R#W?,.091!!)$XCSA.:&-@ MT-[A9)FVZ-BYP@=(N?C *
PM#$+'"G:"#)E67SCG%A4*BP=]Q R"Q8ZR)!U!X MD,#*+"Q<$Y-+ FQN+,[X# "7/+,#F.K$XK M)\;TIOY(!W3Y"]UKD*ZGH1D5+!^F8VE=][UVR0B%=:?u02&_E@_0&.B^= MO?,1]5^
M/;]8.06GHL"I5BV6Z&KFU_568:UH6$N)*$^4Z&K6S]^96K%5S>.55%+EB5.Y MKOY.7(8ZU3,*QM["ML';B6"O8C513W4B=+],.6_4?&T0(+]?"<@Y$U\+GF,4U^@57@\Y,PQ1AR?_Z^=XE?
KU8U!25AB M[M9R/N%.W)IJI7ZK6^E%$VN125CB?'5M'IWG MBG?X]N[+UC_IGH PP-RC9T=#[KC6YF[<9.M@'%>C,P6P(,5-S?6./F/X#((% M4""%)E],E3&6/[W0:>]"OBMN:8U2OQ&S-
)BU"R#B(XY#LW _FN.!UKBE5]CW M&;QOR3EE]@;P,\ V=?@,F U)O"5I1Q.,YE&HH]@E6] O[7W_E=IR!/&;PX]"%20A/&S^N7HZ "R2]*O2O&@<$*3"GM>'73, M_<-IW>(S F&@@' @B), ^8SH
H#![!/+8%FP4W-P+>4GI$9A3P8&11A14W-MS2W$#3(IKD@"H*NX4P$H.!G0.LF^[OXHDR?O\U7AA2K7PX71[@W;6?!%9\E M-C;=9.*LE6*B@8E$<11] 84ZE5H.A=XFQF@"C.#ZIB?B-
@DL6C!OH?ONOANC_+"3#IF]UFN5Z-D=>2&X%]D^M],CT>'A6VZAHJG$I1 M_Y5=,UB-O1J@2^L*!(60='$^.Y"30'QR[!F6$'>@2CKPF3D'"'>I-Q#BNZ^/M ME47)NDBYQ] MNSQXD 2Z/1ZG-
2FI3R4Y,3"S9_ NH4'@.V_>.]T L[\U6.BNIS*FEM0 LP M#'LV$O&'C 7 L7Q.5==/0T? +T/FM'T4@;Y<2W1HHA,TZB%],W1O$E@EH:>$ M9GU973ZB#5T;$9?
X2$A9'O&.CLP4K%9=V['0GSA/E!8&!T'1'-8[.?BCV6QT MM5ZMV^.C0J06]!<.U>:. T#\H'YHX2].[^[\8.ES[<.&.86F7 MAH>81W';9< M3]F',.C6*05(C_$X=WH(VPEDINT0/"'^)K83+^R .;N\^!@:
((!\B?TO>C4^H_M4VB^,.@5GCT6OK%HR8!/PF$*GQP/OIU8^']Y<OW^2O%W=/Sf,.^_O"CO3 MN_OGFR?V?.^^W-X-[JYN!U_9T_/@^>;,$=WSTS8')KWGO<7%]IO!J^O,YYOK M.*$!G,
;16FG^1&32S#]D1M6S)-E"\IA=&@!M0P7'@YTW=.FZYF_QJ7@DNAX*@>Y).M=2OEZO57D@DJOOK(C*U[TWX8YR MEQV 0[;^4XDR
38ZKRJ+],SPL/5M0O0(=3!*,1A1X>&,]+"U.SV*AT:IWZSM M?40J/!0*#QD(RZ.X:),ZO9@*&"?MLBJ>JO1L>QH6UMDVDC?7N(+$. MSCCC8 MBN$MQ5\!=![HMZM!M42^W%M>%
MX2[%0XJ'UGEHZPNDC#S4*?5K]7(UMPN%PC"1,J(4>VW/7EO?QV5DKRZP5ZW< M,A5? SRGIO4A*C6 %+KM8\F;1.8__Z$+//+6"#'VV?L.@0M,;L<>&QWXQ;7?' MXAE%[?
>NGM_O^8^0H9!+ZO4&8;JWW P$M<2XI9V!+IN>E8>KVH17AKC>PL PKR M:$SZY7ZK3.Z1%8 /Q^ IT0;0?P+N94=XIR[.40KA^^?4;UE@C'0*#>]WMYE MA7"%*G3V^)<< QMVM_U6ZS0A4+;
(7ED2JO@Z+TRL=DC4.IWSZC*DD*&>E)-MT5LBHPG(*$!U"86.H^0 ,XD.,!U?/Z,B4PH.Z;G.6T*CC??L>U=-*&)>34$U MK7SRFE78!%YYS5LR1P?[++.$"E'(.$J&\Y(:Z(*!NK<6KI!1*&3D*CH@C?
#]T-$K|GH+'^< CX@W?#O[_M>(7\Z/C(R;E5/#5+9$"!*_&\OXYCW+H/U\G%#VR_[F**AES3H;<4'"W.?F?OZ^<",E4 MSZML4Y$81QU'BJOR3WG>D]NZ>'6;5[WV@W)5+@G.!+YCS)ZL6=7 M]-
&/Y"AY%U'X^W!KT|FG@8KY.8#(2=cB]ER@?|M^+#H, >6/M'GAF6X'AXDK_SF MYXO,+H!]7]E?B/]*=C>=.,BN\8N%O]!_P(.:5>KI7Y,(TN%D%-%2$]&W@X(
MP6R]IaQ%YBP.1E!2W?2!2CT]9(CI$CE1LYETV^8OMP#\M-O(=AUNC.7O1#.O0-M96<^\CUN5!U+N,>5.W.E-^,9@2F*%_P.6X0&_F<^AM\I:S_CF*=1ZD?M:"7[M7QC4Y*JA[8F5)F!%Y4&=%V)2-
+8]$8. 0E6Z;=$1LZ\&=YBJ[5W]MPMP-)VS M/^T6-M;AKL<,N@U@OW"A9?].9A,//0KI3.V?7+ULP8Z(ZQE!I-S9EAW+6BY%PIK.2#E10'
MW(Y8]6'AP'I12F,>LRON1G,LF*,KO6\]SS'&/]>AM?"GLWNKFZ51^X=+DB! M+Y9! 8/0ICS;P#XXF&,/]H7>" Z+XZ);]1\3K:;,<;>*F10=+A?,U $S*H/K M?
#"3HLSE@AFL@Q=UY2K,G"IF4I2Z7#*#3C#4^>$;$W)SU' P(;EN;. M;ST^=,>7$!U2OWOPQ*?")&\IAE0,F=W1>U2&Q%3$=EZ.G.)PI.(!Q7>9O>9'
MY3N\PKOM74NV:'RG3D+%D3G>31R5!(OHC"T^1WZ,%.@'.G2!!U:0H<_9'T32 M"609O'+.'.&N&IM5.]MWJ%84IW+H6$#*T\9C6 X,^BX.X!EQG^.3%_G.AN#
ML%P\K0WM5ZX:9:H>=5&EG<$JCG673[.BV!2OU.T4) 5"H5|@.H3]E2=_&5->K M@.HSBJU4]#X;5+=22OIM0C5&FM3S:\& .%>/RR"W25GY#/H!Z@U:\T M;GF7!7]E119^SMM((UT:'OQ\M+*QG?
6-K=7OQMKBSLM\V8^!$M#X2.BB2;"G.ME?*Y"|[\DI/]W=<I;A+0+!KZ-(+Q>#_1H) M3)\6[3?+)1RN37%R?_"1Y*K'+34Y.P-ZS-KP.PIZVN"L1;S2M-]K!_ M\F#I_X&A-3:S?0-S\)E8 !W*$]EB&
(N_V$"M@$BCB6;!N\A^=YG\C0OL&W[] M@()&ONO;&(HH4+AV'0NKVB9MQ;FN(TTU[MQ_M/?B=AYY'V&N77W/QWOK02S[RD8?(YCN*O_5S)^>I>6/[W0;>]"OB).F#5* M_5.2Y@GL8^(2?
K&=S>MZX.[31'.XROK]>RV7G1MF+@K\GURO=7E@IJE?K42 MDT/,9@!=%Y_Z%I&$;5.$F"^PIX!2+I++VZGN\;SJ[\G'ID!7P$C K.W:L!=CE M'J)E.*"(}!1:E_@.%JS:
(,@1PP'#^#/)N29_T4;S!8+?)L9H0B|UXS)$5\A MGC:!=V#$?TNNA@%O4@NVRWB^7&!Z!8XB]1?F\^BH1 MZ3/#NMKD%S.B)2$X!Y)2D-U?9W\ MTS$\)?
C\>WX]OID.NPPO7DG6OX2!^I<(K;F:L=$ %2_(!5C!E>(5Y+R-FN]P(OFVUB(J^C>N)$D"=CGJ(OJK9__]A$B28]*H M!{N?E#(6/Z2%U:5'Q"MKL+ZM,:*A V1-(WJABH9(0(1.7"*"'[X-3M@>;_ M4
NU9ZVP|[`JC."P$+L]%>;.[IAU+Q!QO.7;$!A/58H9!*0"L $<3FBF] MFE+!\'W:5\,1^%]*NBJF,.)IPO7T-.91 S4F]5AX#T\EAY]AJ3*. ^A1HC%6K4 M9AS^9CL_F.:Z@BT7]C&-
P.4FY!E!3_2.4U/OAW'=H1R['"3?NR.)ESWP=P5 M=F>\2;>N".THWZJKWCDT(/WQO(@B+]*3NA ^$-@B!PP.?$O+FI"P:E@#)N!|+ WAS61&KXH3G.%(O(&1.,\B8"1_M-
+&]O!AV=8ER3)0[#Z]&.HW"=S3H:>D/*HN'\&& +K)\B.A.37B&+)O/.]Z M'>?";K4ULH3^C"PBPV:.*[\8 B)^?&ACF.6E9K!G]"G.BR600++T7L]>/WZ-MHA.7-
A[GOC0A[G7TFM#/Y7OH@^1W\%_[S>:PWJG!\UF MHZOU:MT>'S5,M5Z]U[@V_P4V\3,YBD&YQ+A%0@G[E]^T?N+4F 2I_E^&SF_9 M'SN^3D[(/^U^_TCN[_?+A_'#S?
WM\5=]9W]\\W3^SYGGVYO1O<7=T.OK*G MY\'SS;>;N^>G-)TE3D-Y%\|_?C?X?GW!?'_=Q_]KLC&HR][]7-1+R=]V+VKB M#()ON#[P@D_KI,/4WE;.?!IK*0$]7'"T1EE5!_U._\)58,R>_+(;@!+8/#M
MYNH>QC1:^\V|9+GJ\M&^<&)1#3$"@0P-1F!+K_O))-]P9*!.7AD7+H8<^.MK:X1C_SUU[IX0>U\DRK5,6Y)N.Y9OEUO7ZKB?HYZU:I=+>)_P[TIMC/DX;]M55]=>]+1DC.OM7L%FU.MT[F>
YW:&T?*')G<&(%PUC='3_?2GY>,(UDAE&V0 M'ODL#K$L(2-RS R"]9=V/A_+_K[=D*KSQ&<>>M =UJB6=XI;_AA4[6Y%U5XJ M5?<%,0Z157LL?OO#7U39 .M26N@[UK%?!<=.=D\OD+$=OZ%Q?
7 *9,X',2?R M.@XFO4Z<@MN)+@700Y.WD>D@V#;?,>TD@!%2'$L'B4B5QDVN)E<;+=K4=\?X M(&*%XU*C.4RU%PN_%V_U'Y=_.+7HEC/O+_KB;=QS5;0]Q7)5TDHLK[50]=V-MHU7J-Z.7%
{FUN]ZA# .*N[8X5ZL\}>U(LM^]&^?^K4,U52/CWH%|_\"[$&A.MRW[[@"PJT]>*]@7^/1F-W8]3O1W*YW0?V1*LP+X^3PL8.TQW/8EVJD];/]V-5@+KE(:.OME*]IVV&BB5TT!FZXHI!1*&2DE/
<$AFU M.&G@"'*P$BI/[DE,.+,/[P/.HY4B^OX6A'%O>RD%6U:?N)409O2LC$6Q.'X MZK'QD^L7_^&.'0?N1@F0W*W7ZI*4M)!=2'+!S8I5<.VA$U3P>048)/1\LM7J39
GU[#QM,H;-0Z.CD>W_0W+<%=9YEA,[2UQ07>IQ59UV-RULO%_NQ*H;G M29)S$ B-M,(&05"]!]OYN"SRV_ WLEP5]RHN'%C;HS8BOMQ8[?4SZ'OI6)& MQ8P?D1DC%OA^S-
@<K]7N*&Q4W*F[!X,U3(5LBBS-\XFFBA$-0.+ ^">5[F"]L+%\'"3]ZC% ME<@<)\/+L&S\:9!GZ/[-XL[L28/7 'DP^T%_YX]-<%CBI]2R!AO:1H MH-F2^1+Z!W.@P4ZQ^Q)92T?>&-QCHU[V%TO;M:L=
Z2++YQ#V\MJ\DUS1/E?BW+ MDHBR1Z*X7,_]L]|(-%1)%K!Q);+(;WX$O*:DZ6W&;3D+5PV![*QQ[O+E.-M5>\VNL5R=9V!9LOOQ9]D&)GL!NU;]U&^G5#FLL.O5PCY$G96BP:*"H;4@4L9U
M)U0\#=.]XQ^;SW!V/?C6PO7C8ZD[&MM@)QJA.^+.;'E8EPM3[_6*L)'6R] MQ3TL?<.]43!KY$]]D=H1+?KH.0!)44AZG6%.BSTD! 8SQS"7+$)E3"FKB8KW
M4)DXG8^IIO:KY)EEX3WDB('&WRO_6PGO4%G6V1W9Q@D4-6T7'C09UQOSCG!' M#AP.CNNM5=IME=D4"O*M5J32^8P3L43E:H> _X ;9SEP{WU?.%!6&L3RP-3)$ M1R5/3)*/QU2W&R?
K30P7_94SF(XNIDQ+TN'DLVR/33GW:&;H_[=O.#2 >%(W MW$55C;"HH.K#W-0OX$<7-);#9[.#9SPN.WR"L.#P$'.E) G(EO&G1%8LK55F M.$F<#?^)I4A%N:V)AA6)&1XR#]Z//
[W&13$WIH#8GH>7Z4_R-7F';HI/P$GL" M'[C4Q\/2*&/IW2!H@GZB4[5P4<7BR?.]"1M0(7XMU#=+P&Y1CVQ5]E]# 0P M[!D'/!_D:2%%!7XB7]PO!76%?0*J0>",FYRH7]A44F;
M4;*F\!$A1ADK6:/"LPD!150V<)K^C*N"\)&^<+[\V7.!+S2P=5-$Y_M2^2GO#C+3!%KA5)25X*93Q0:7*1^(.;)5JO4:T3WW.6BU^N?:13_]-R51?)G M8^=9.Y.T7_?GR&?:52/%Y"DYG"!*N(/RB=
(K*'JSM!!95_M/HJA,IP%'>"_G M$B?=>K:1DB95JU9:O59.DVHU\JD%0Y/:7,+EH]6P6.%7]RMDL6\B_$GDNJ]6 MA%Z#/L6%_@09+OF(TFUVH]JV6H&9&Z,'_-+*EX8PWH/&-W5SWWG+G]UUU.

*M%W$VW3E6"4ELR+@E8S.0LRZ+E=;`M2S5B4F;6;?E)R.'=FGB^S3C7K_FH55ELIPR6E$R.'<'2`M0[#4$^)F5&);3GL=:5Z2M_%RIHD)V7@DI?M\HN[>KN)=[!\EUZ59HN*AU4[]V MJZ.!@S$Z>5ER2L_V,R5C@!*K\P1^"E]W9.!CSGNM;3^LTIQ/$TT!(0V);.! MVV)7DJKX*[VB](B*+#D`Y;4 ML)<=P8*1+.5V8[]B[4_FM-?AN)>\UNUW] M=\IQ96IW4]3RV[$C^WY3%9QNN+T?#E]2T=D1D[OE/KM_5B2`D0WAPV9P>L\Q^=9 H6[LV+& M"4M"88APT!<;UBQBHK?N/(D+;.4%TAT](+C7JW2JGBU;H\+D0-I. MQI&26QZVJ_G$*.MZIEH}';"FH *H 6C#RYM3/S,L;N+*3SY,YVEEG%VP!+=7&*]5Q\ M((]1K9N2>!+X-)3C7K @.5NYG3C^FU5T,X>S]%Z5+M%UR38E/%QM-`7I*\L?.0*^5^MURI38E2+U29.LS):.'MNU?|-\0S/WMY'3B&JH*AZ1XK7SX#7M]87LO%ZKXJU$WWMZAX1$YFQ:V%X-8# MQ87V\)ZM?]ZV\G*EGQ2[!]-9.7L1F?U -<4F].EZ[E]NM\]##$ZH1+HL/QE4G M#)7#D]O3Q%)U.]LU\ >7#C>I, .NR9?6?5PL'RL56EX]H0Q<{!"4_$E=H[TC0 MHZ]!K%9?K0D8_A/GB?@P>+/;. [KG1K\T6PVNE]OUNWQ4,-5Z]5KC6KS7TVP MXN1#$V>9^OS"+X8.UWY<;&-8VJ5FOFES%_@A$ 9<8HMV]Y> :.^[@KVNVKO/@4"<}2M^3/9@7*#\L+*M M1\/K/R;AL$^%O@#(_EC]\(Z5H"+Y?OGZ_?V17]X\/IK^#Y]O[N\+.]{^>.>;) M/=^5+[=W@[NKV\%7]O0\+)[Y=G/W_+1-64YZSWN+B^]W@^_7M\WUW%("V'> M];12]+(@4OZT;E48_F^{PI?]9^7AONR+1=WXDI'{MI__+0X/K-MDY_A8*OE9.5@#$;C+HL>/9LP&E=#_HX+UXZOY0QA-MN->@308!7._O.$;SX>M\Q$>GLS3ZC+LC\)@SEQS+#CF72;FN2Q1"P+M900A{W^2/;*$EXYDPOL6V,L{[MKP3!X)7W,R[$Z_+2XZ*<'W.9F]=^[5]f*WY'1]&M8IYL'"'L,<.;^FL.,."$%.Y2<-M2!NVO7V1&=E

MX[$=XE_841'_%^#TBG :V$"XW,^=!'$'8@,)" 'HV\$/20 @7B44"4WR;":) M88 6COD80QP4[@<G[7L_<@WAAOS;9I+.?"|L7P;C7Z&=TA55F7W8#?8 W E M0#P-8"D/H#

[OT&B23Z)4]NU^1.0 :Q.HY0ND %6BVU"":\FeL_^KQOM!.. M7Y)0./=83C9<&(//"\6"B@Y#?_K")%;2C/7W(0<]H5&MU!!=]>7 I,N@Y$[F MK#D&S1>W%I6]A(E5X.V/(M,:TIN%1Y%;_\(>*

(P=GG]I^K$ 7$P_'H@*U>&/9 M#S1H1PSG^T."*(Z^ CL# 9@>4*#P0?2!4(*Y*\E?:.$D02 \@L< A {J(5C MR6F3XT[MYZ0^MR(3^ ^2.?YS()4W'0"<_ ^'#)K(]$MDM6H#<=I"X4)*

*!M0J74>1!FP['P89*B Y6)+K&^ S'TBW.*2&Z"K0"H MD6..2>TITUDU+P[49,@89)HDI('B1]X '_ P.4P\^!O2B>"B3.?&/8. PUT!$89R#1_3("@] /=D M^7 I_M=2 M<]*MOZ$I8)PD03;$1Z%$L+]HAU&!#0%*

*[L"V6N$/HB?,)!98B,F=N.6'QP4$WC2;J:XG+B4NITE M4_&.!,&GP;=7)"SCN*NT'#BQ*M:K!&8R5)8'YV/IDP,P1-G;15CK_"<;]4],@QX] D*+23N/M#!((<9N>ZY0P])\AL [M0]+(|*.(WB7S$C0-[?ON+A-M)<\0E.\$+/:)CX-.@49 *]-#H1&S;^9V//D$ MC=UIR8]>*U ,CSW,\DDGC 354>!LH45"TEI41I&FSd&EI%P6=OI%,W6=|%'X(R+]U'#&DGKBC83^*G M'5#] L,((KK 1#>)D[N*

*A!+ZTM1SP+NNS+1/W/HR# MKMGK40Q3@9"@"HTT?.WH9E\%<[5(\6]0#0%4 ^=%>(LN#B[\"F] DT;C Y>P M 1+O"U/=D&W1"4/^=L20PEM4V1"G_F*3I8,!!DA"\)5.I2+<1]OW7.K]=BIL M!/X5$*

*AE6 &!:0)M!RARIA3)21.9G2=\O^Z,/^+ "FASW3@\KF#@+!/M"F%+:F5 M*4SDG\EKCTL]@^HIEAY=NM-G4OR32R*\$1CS'X(2Y647@SBW2Y7D9O/;504*

M+X!E>;8@]*/,5M9F"0<3+-*))F5DH9/[-TV]"R1*GO^X4 E*!\SU4D-052<4 MK4A/X_O/XL/\2RR/D.33P3\D(CDQ +=F-THMA-|W9R_:9E,C"D#0B%50BFSQ MD9.L1U$/(5$I-!)$5|QS8!1YX.KY14$3Z)/G"CP R441A.WK|[]_3T5 V$ M61UZCY68)N=_)6/7GE\=8.U8U437'3R'"'56[_!'=\|?AZ=OU&_9G8AE^R>\ MW5 9[R%[TVSWWK)&KWO1J0. ^9>F.BP$[=6TG.^U0[^3PS%*

*[B9RI**BHK0U8! MF C72KS8!T9=8^V[" EDCALK RQ5V6YS;KG7*{4;,,_=8N^\))8&EL#DET1@Z#H @\YDAR M6?!^#ZS^XR]!)C"O]G2!!LF&9.<1AIO(P7S=[L0M1JOL4T0W<+@^^_?#)WJ'*

MG[2] +(4B&2F[S]M6'$3V?-%7&AGHI+%>,MN2+.1O_:!S)GA+SZ298TAM(MR5==6BG[$GSN&FT!)<3WW92U*$C\!CU&, Z9O?+A\)0@=,@H/E93:2N&A39:OT#.U*$"ADOG.!.V GXNM<(*@)=*

*(\$ND01E*O?2_&9[F05 MZK;&)BV:L+6% ?:X*KW=\FQW2S-]'U\)AV(7I9R_<>T*?SAE]RHI=N&0KHW'M&Y3FI O'$*UTM')_;# JS7KW^_=H;/B\ILURTV:KU="T]6FSA+39K#1:,4V- MFC9+29O=*

*[I'2YMHV<[$W7G:,;^,O?AY@UC3;I\ M!K^[H,M5(DE.C]+10VC36U1@:I25'+<_H'"=*MQ09*&6FVX,74A:. MPGRW90=<*5?!!._G5C]W.3FQ6:GUUM68ZO[!2%TP3?*G2?*-2}^|89Z)\GE- ML=*

(\D:)4ML T0]II7M/4=\46FW3M&T43Y(* Z=(]Z#>S99+CE9.D1!U7 >-92;/1K6U_MF0)ZQM#0%$TZEA-FYC$ZQW5G5&;Z(QJ4[//>;,%/;IV8MV:?A9=FU8;FGK/BGL;. MT7/-*

*/8M@V9CEGC.IM[A&%>;O92RVCZO=1YD99V.2Y_SRS-O'59!>9]IK5MN:.MZE:L;]@?5_^8;-MVJ_;GE]G.#TJT?F!7?>X*C:+ + M3'7-:OTL0Z>,%Z4?GS?WIME>&R.B';FUP?*

*CUBXX>K$9O+4UN*T&15B]:"Z0) M\&4$V.,4J 7>'ND_ "! <'L0>5L*G:Y\>)][NAM*>]YC0!"OE2@NDMC*MMHX M8'WIOCY,O,#&&.Y[7S@TY?@#*UL <-*H%HU]Q(CP*) <-^*

M=SGEH+%Y025$<>O>=>K ;VGBZHF?(X[+,>63=S13/EAK=5-R+!=^];*8\4.9U,3A=0#/ENDS9*![OTBM^O2MQ;]P\)ENK % _=/ M R"$-%7]^C3Z=2E+LYW;YC;?

*L40+_ ^F8\G'R(/)"/Q3;.S>G3ZL*D2NM/Q"K>K M;)SF:VR6'9M&4S/G*;&SSY\$^7F9'O"|>MQOTMC^8?5SV@QNCRO_C*F?7&%TN<-O')W%/V=N_<4/ABR!DMFMZ*

M8\>B)\3X0.B.86Y(CR3($#CN'J=.5]CA3M$C='3PJAA'%=ADT:I@[@+.0]#W^Y'(<<+E=!C7Z]NSB8VT#LZ4U4[!HNQ>31U+QJ. M[B1#8W T\%F4P<%#EANL\00Z(N!YX/NYS]%VJG1 VC<[Q>*

<@:G2>5M)-'P5(1,Z'+,,^R MWHV.("9';>%39W9<4+8U0)=E0R$!<G=EOR$!'<3Z+$P,P5\=B+/+/+PY_[-"\ M+8+VYM+W&3OE#$BTiHG"LME7BQ)?7E-,"%YK,3XW,Z{5M)VMI.M=T?D(ZfVZ[29^F

M[RN(.8P!/C3]RW%H^>/O2%FGY>/W^:@ MF[RR3^B\=H4_G"X>'_ B'")I3KJZ85MTM):KY569Q_M]>-E" MDSDY^6GUV.K6UZ7*9[!9(' $T6I4:DUUNUTK)%:63?*

*SJR3&JDZU71BY:.Y;K*E16G*4&I7F MVJ67&JFE1VK.:%),/9-(P6TX$OZ9Q =.&V;&'MH^U4[*8CM H_344-K1H8$3 M0RE8 ;TC1>II5,L7I\4]~"%WF+LP.6Z-#,4SR"5?[]#E9,1ZI=U;MZ'%6N<^*

*M4N]+4_J4Z7JSTNNL:QZ4R4.M0KW4UC+)K4:.D?$ZD;E=[.8!1*3^K% MU7^&L58YW).W#9=.GTZ{\+,28 MXYGTF1>%@6TJV@U8.!+L> 6^NE'YW'+(F (',Y<'NMXN?*

VWCD(3=Ql$UD/<@+EK:!7*O+!=A^OA1<$<[Z9Z7\&>'[:26CBQO0P7_BG_1/%(/ M]:Z+"4L.1? FAT\"\3[^XX E!Q.'3]_,+M$L/?1AS/VAI5Y(1GF/"0DS+$3O

*MDU]_>+*M#N'GY@KW7VJ\LE\$+'$R%29O?W5K?#F8UM=8 M+B+P'#E\>^%Y-0C/0"9XU:A?!2K]6;&RFQF7.OK>FW_!X9%?Y)F-KL1@+U*MOHR]UOBR5]YVKA\!'(XWC &W3UN/;?*

6E[6IKA;=.^'F'B!C;GZ[\E3MQ_%!T3@ M1:..H+[![/!"X '8)?_NFL89(6X4TEK'G..QQMJ4CN@?+,.==K=RO=^OF6P&C: M+# -M]B]=^'IV8#F3"H'S[."5@]"JU33M'SII56A-*

*#E)5U<_']0]44K7+TY*F5#=>.M4[?EN+CK!=?<)KO6=)+B^.*!P M%&S["WO0.QL*OV25Y\)$9)4YC+;[\ M"]M33U\@YITWNC&0;.<" +V_P$_V!XXZ!7(:,_><$E;Y*PL'-K5+IU;^O^! M&(X!&,CV*

*SMD=L_X:!"F@%BAY*TO M-CPK,>'+>*'#Y DB!^P#'C#Y#Q=8HT0&#IRD=G1>XA=0#//ENDS9*![OTBM^O2MQ;]P\)ENK % _=/ M R"$-%7]^C3Z=2E+LYW;YC;?*D*D 'R@*

(<0)!@CCT0+#!M <@,8]55 M9?&.QGR[W4B,#8#$'[V 0A4(X(0E@=]1X?@[@) VF*VKYU,>%^.*VP(,]; M R?F_'K"KOZ_(7(,;*#X"(<@8P:CD""!6% O&!YP"TAT/'$\\,BR(&6XT/*

MBMM.+,&,VD62%']$=C@%2@Y'G@4[?H0-(HD'0,3"A9W1^X K@++5RGBT?OY4 MM&&[*X6>'Q #P /;'U>8B=SL,"0M@@]SQ$#X/G<(8'130!L MUN]1#%2$G6>;D;^4_U7Q"3+\BR7"#B!]+

*(,H44=1T2@4%92 _PG;#[E6M=-! M2-T0E^Y9HA%T0&[$+ I"X'6WU8NK+((CC7QO5!NN%*Y"/?2HP:?.\K)C*8L M#4P&4LD#6HV3H&<%(DMD(2X)-(]J >59G2F5;89;=*IL2I8KU=;^)1.!-1-*

*MC6OPQ(7BY\H//)?4/H TO@%^XX)O:T(FB.XL"(?O\8EKF[_Y^83R&T QM>2W*R1N M.> 3Y2U(D"=X[9/G_V!/@"R4X;@6?+!U0/'8XPF)?]:?JF74NH3#?S]\RHA1 M.,N4=A0EI#P'B4MD$81HAP*

X8O$%KP(+O*FHST+,E4K,$F#?/-DA"7LF!@-:. M!}.5[U?V$L@S'T2=.\Q:3J!'E%Z+7PT\%9"=%2\0KQ@#_-9#)MAR+BHPTWM$ M? 4,2L9R4 \=:LU(9$R.#$$0\OX9@9H7/L$AQF;6Y//MU+N

*=]ATO JB4OP4 M9B1Y&_D4V!Q@2[E M@ =0! ..#6L0%HZ2Y*V1-U_=F\]R\)^5Y@T$@0GRW MKXYA"1//2&O.9K;3"9QRD(X;~ =Y\UZ=_ @4XQ"=LUT;X$H4/73OU*@;2:+B0 M]@&\YA$>]Q!*

*(S*O*!7$3.65Y3VX0 DV."R4.F\\SFVO0YO ?CO<$'R>F&N&0 M#..+.8]\W&!'H'8A^71X99%@3(4)!@2BB1#5!WO^IC9*CWTF+5]6#3QY#*N&'H*

MD1@0YHB[Z!!A$)PH&G\3\+'(OCX^2)4]D"F;$"8<2122<,P[1+NS3]8[OPVG M1\P/B1A'1(3\) _)%8# [M2]O?\B_5=(TLUFM2;. 3HC;]$

C=..W4;LVX,D[*=X5*1L(B^08X,T;R. VB!G>E1UWPZ)&K5:M45AJK3+Q9]_.;FRG3+O;,;?26f\A> (,.MDK7 MX8%61V][M4VUGW_Y2VO?"Z/!O5,1+FY\N:::XGOQ[ZY]ND\&;+VE8-M3RX2%*

MUU7K'[V[:3,$FZ)F"!N03G'BQRXN5W9&%R_MB+ 2"#9M=W :\-UNZX.S!*$F M7T2V2Z!:[.\B2B)+60X# _L1+[LFZ^^> 6&EV:OMYKLK9\ [//:+,$W>B6E[OLP3DG% M:IBL]R[""G,%Y;

*<4^;$R<^,E==,GIF".0(=L, ^5P$1/GC^M_@, C9!R(61# M#U*1E&UFY"MB6.G(4W_GSX9\4W%'E%MK#/2H/U] >58Z#5S0VYL>)X%$\6VVZEPPA1]K*^G01 MLK.PU1C9M7>KG=O=7?*

*5RATKO+[/<7]VR>B*1^QR#&N9 $PZN/ Y3]VZ4?^@ M.6" %HT6C9;C1.L;H(.WB,]>V@-G\^/&;\|UMMHSN.\$M@$2U+L@&Q@@ MCOLJ\2'BXFDFOIV6A'>FTP=-*

%R&9B6].E1'%OC8O3YI&S<"YI$%BVJ^69N)3Z M0]5D"%>2RG1HB_FRX:1 R%D4U=2U;'%C=OR0Y'6&Y=4UDHSV?O^!] M4\E%,I^====NBBO'"7&TS6TTQS!DS3>=G<2UHD8S93-%

[(7/K8TO[F[9SR472\/7CHJ5;G1H..O ,ZV M2^WGLTWP]H#.H?6D$WL.VP2^4&$.Y/4HE>7=]?WF!)G1ZW:R.Q6QG;S'P7L MQ94097_G;L3]*>&F(B>4X$RWF[_<$OM\!*

*<8%E]X$L(_XHF'#EO!,OF$Y>,Y#BO M!) IG$0WKZ>NT2#L)C<*APGR\2.^BPGR),2O^2C'1]@V1\@&9 MPN*'2U/H8MV:.,1^ #NYTH5DR1.+.",&1E'0l9I%D]O,FYDI2^8(9WCA6+_L6*4K*

M[G+TYNN1B#55U?A!<-(#]O"6\^,/U)868.%RC+WJ.KNYR;_I#2!)AH]^>RT MM:5#DLHX$^ES]Y*_"K]!<4 8^QE,XP]R["\\%##&7&BZK=RH.CRO _= M VN8*

5N11H972!$`;=-3K>\D)7#VNM5)YA3"1A$H<&/!LMQ:,(!IYO>$BB+N MQ/F_3A8X@3)!7 NGQ2&H8KQ$$T4@^>F(L4W$@U@TY_5"@':)+/:'(AY8$#>5 M8(\FJ;UN=9.#T]# /)0?][31,I^_,[TF

NH7G&DN0IQ\A;. BL0%3VNE[+ M^3 R7&2S. ^D9(7RG"^,5_XDOPO\D4$D M0?$=@SF@RD W85ES1^WGIQ.NE!!B9CZTDXCLXJ-A15.L%4&7<9!G1<\\(/W4E8R)>F%Q

*MFO9Z'(H08<;@K22;%,.7_,8NZ5,`.[*X Z%2)R>ZMEX.\TKS8_V358S@$D MN0.'%\!9-=FIJKC"(TB&L2BD_6E^>'M]8L"G\RYGA@.>1>:."V26;!UX.+Y9F M+'M?C#GI'W0V%]]\K+]Y=(@^?.*

*[$EFR_4,M>3?$HOQ/VGN+SOM MEKI7J3'tU(SB@WZH((W1R$*;[UE?1Y\H98D(#]N1=G=]E6OF#]P?B_CHS M^%XY78A^7}:{+1X$GFG3/&T:X9UQ\N!'ED#\,N'[8!83@<7&MP-S)*S(B>.T MQ-*

*[FG!=3%LN!GQ%&4C,4=L^9BH_MY"?0WL/H?T:]WTS47F56SAG81OZ813BEZ M"B56@9\PL'WP>&=|9*E+U)!R) "PS:35+IFX0.@5++W(_XX=B56/F!]20$QU M]78)LBJ[C7R,T0P&^$@_"E#Y*

G8\@?.$(Z\(['7/S MK(`^5K^]UHNA^8EFMY18OB12&,TG#.W7VZ?:.O>(TV+/^H:/O6__02O>)++&(M MNNN>.!Q-%#^/E-E)&?!#%+?Q68N11'LP0"L8l .6>"RS%4"76ZB#>0X25B4 M.S.03"46[

*X&G2Y%7-O5LM7U(5K8FWCCN PMC^P MA6/E8fTU\ D1'3=M!!W*F#Z3+);468 GW((=_MAE>21?!#.3PIH<4\'+GX.,[^TQ:99\W!:N*!<1E1.0G MY1(QX[$.?CIG_I920C]OC:H*OO>S=P3U:H?*

*%X#XBES,D<*K!;Q.<8FN,SLB M#RTW\SNU_#Z!{)&?&A4E'K/W#7L/#K4.X:?A2[`,%068^S8!'2E)H+0Q@0t. MF]TC,UUB?2D1':.]$ /(Z_("ZP5,N&>.0V@@)XRXM*ZG],8P>,@G('0F/HD]*

*MNF"SO*7F=s[\%,NM*D_) !&A* ,?8^2AV'H4]B"9(82!A;QH.%(N@5]YS*>P MF;R(3K4R.L>8O\1]#);0;SN;FP3<',]#HZ2LT!8RFT:FB'=_25'R,(F3R[!!*

MV\1/S;C0QD.P4>)\'DHP7ME7K&3TS9W/9OD>U&.5_90>.L>H5L!@ZFO[G% M[3&E+Q_3.[$ Y%0V5]I5:*DX)G6Q>4O>%.U*6M3]<] MOFF#[']R)0CEX2A05OV_I9O$0)I4LWE=]0EK9&0H$[']V-*

[DWL'H>T23>+ENI56WVI5EK\AF;M6[H]=6K%[S@5.+6?76GM M4NB&V6IUK.>+\U'NK/U\00H(;1OCK5$ZH2]$UA%)WF=DFR]_ 7/^_OO_NEYRE MN=-%\S7. "6F\IU%Y=%NH.WK!X5=7S+*

(!)$]A#RE,.YMHQK7/ZXH*;XI8(Y;0_M]-%V#H&U9Z^>$G@,.Y..YP)!3:!()-!EBF"-N>'+E $L(4MZ[GG\@_):MAH M;]_ MO3E'^-+FH.\//&$_B@\(R8M&M<#SZ/_X +8V_5MWD&.K19=>8C]<=8'

*MKWR\MVVJ5!AIZ;53;,Z%/ {-4_## M_K;;+ZD>IHNFL^DO[ON9ZI1HM&RND^KAXV7!QGM_8]^/PNW+Y)K_@8[:ZSM-M'\UZV.3EYRXI4S77=X0/$!*8Z39# M/;8X5DHZCO<4O%\RH/NE-*

O?/%0\L>GZK+)0>N.WM;96KM..;QJC)0.(QN.3=08V15&F@>2 M6N<7*<%FCN[Y3-M!\91D36U\^4/9YZO5}]>>GZ7LZ.D/YZ=7.N3J^N42H91@P=AR@91KJZL+)D M&&G5M->*

[6Z]WLS&O$VBNKK.I 4MMEA.^7)E*R I)S, ^UU]IE^#8@eV?RTFVN M<[.HF>.LF.;9?E%'SC2;^#7OOZ#)U9%3OU89FFMV=>^R<71P[TO#CM([B]=M M,/'M#KOEI%(3V8)H?*

O]&D_/T9^"%)#E0K14S30N&C&83+%@[/7G;(Q87)D.DZ! MP?M&$R>\1!U7K(O;5@VSS!3]FC,;==LMX?[8"Z$A.!/-F.$P.?P(<@H9]8 M2*],@S8FD#&B#/E7MCM.5@U&7N18[F)#ES!)W?H$CK^-

7SS/FOXE0..QS1&2!F>>"X3IA?#/9!%)?6")@'0!DD3C]2^]_V (M),T 3=P\.1,^ G"46FSV+K9!F.H @GP<Q4Q0)(6L#GP<[02 3:]_=5.3JKZU XQO6@?M2I?]G8/CYD]_)F*\@=[!" IC,*

(CP"NP%.(/2]^4_ =M1KOYP;BKB\VX_3%U3@cZ#$(""/R.?0)]B%A>&\U;_O?837DHN1_^!7Z)566? M@(/A0R(<_ # @--_X6FX,@ 6_BNQ@-+>Y[Y>U]OMI#DS>+8NRBYP=<9H\<>-*

MGLG[E=OL]V!_^'3+FRT3<$:NN@+3A\O4?AN1!Y.M502$2XA]"@E"0\2&] M)%$ZEA0.AY)@Y'@RB& M/9/PP)>@&84_9J$\3E]201!(_M01Q2O-E&F8$RUK=I3HOT;ZLSET=+(@B^'CV. (2P L)'T-

*L\/9+DY!B@@%R, ME9@72(3"$_%ZBY34(^AA8IQ$*248>O.(!Q\RL%"DP8,+3\#^:2\[&_F3X"U:.M/"*(K0-X0&$ K0Y8^G7+Z..;.*++9L^@^70KO/E62C?*

4:%2@@=H=X!V5R@)3&#C>4S=YESPMI'N4VO&(G#:1:+KJ+59 M H(@G*#_)/# T@+1*'G7EJ9<@G\TVV@'$KAPMC"]5+#$$(G 11\(HPT(+14*

*MV!2[*HI=E.DNR5T5&$R&&V5C'&,A0D(:*,8?RE*CB",%!CUW*.6[W"59XB3!M2-?&ZB?&VN^@ZP/+EG>Z&-0$LGD?"IEBN;M:'DG_D:PV%=34[ZBIG^+|L\WM4I M#\M9C:ST+!*)=@_=@HXAVG*

A=?.#;,|=WEP\W7W]E5Y?W2V.??[O]URXF$ZT+ MKB/ IS_RK/A6;4E;X/W7>VAB.E9B>M K+YO@O_.;B3#QLM6>VN2N;,,;S3D^ MOZ7F,Z74A#=?_^?Z?GU-N%$OB&_\ I0[+WSS/9-

*BPY1R%W!'O/?!S.) M2'.$@?RW)O"G>B%[.KW/6VFWIH6;0??*G[$:I2M&RZ MO=V9.CFMQD0CS9C=>F@^SSM&AT=8^ 8V+>E\<]2FP7F!IH4,N ^Y@!*6Q+/ M ,>]W!#.&B,+. 4==UO44EH3-*

*TD&*R6OY#+ T$0)9XEI.V,UQ=9>')[29L8! MK+Z3-$A"<_GVR=KE54&E;4QL]V&V >V(19>9QR%[}#615*TBHG.+S$AE@-C M4W6V&IA+3MIOC'IO;4VW.H'MVB+1R'T>NN7=*

MK7P.'F_Q7>SGFZ~77Z_T7:R^B\V6G==K]9IL/U%AK[J\>3KYX=M:._Z"V$] M4]4;&FU\4WL+FYB)U04ZSBR#0XW90L4K#N3=82I6 &ATQW*#QU#W?E5K8ZA M;M4040E?=.?BBU!5?L?]?*

+2QL;)W-3)7N7!1KVYIUQ=+ ?)M5H(V(3.M5'=]>)M5H(V(3.M5'=]>$[M9C%V$"2XB+IY'G"):T!.3V+2XV8E$M1C<5 M&N>GP73PHI1H>5/O:+MBJW9%MISK1{(A4>BOKUL;M=[

*E;/*CS0KK MSU"]=77>5WF0T=A_%MZ>;(VQ;5F...CE2=RP5'8?3.Y*WLQ>G@R$V%)!G)^B MZQXH2*Q4D]+<$[VR8&$R>9)I&>HR'0V>8F08;2.QJHXIN11-8OOOQ^ M/1A@:W?*

*P<\5/.1^8AN,DLX(Q!@\Z2[N]*Y14^A:_/,@XGEC[<9NW-ZX:/_\F M'D3_EB;1+QK.H NG=H:*1F_=,LUU*5 73QU8PZQ_,;-SN_%\"ZD>IE8V4B7[E!_ ME@;N"]M(O_#0967KGK%N,/2X[4%-*

PZ='[WZNO'>?=F], %+H_G"[@$ V(KE M1=@N>=MU\GKI=<Y;O),C^H%,.?/1B<",EM#=PV.-[W49@^^%_]5,.):6(M&S6(>-M>[(N=I+) :'6UW2T1.X#%/(,'QVNB:!B$?TM<9VR:.H.9$!-*

*O/!8^ M'-5AX+_. TIDB5LC(.!>[%]UH^LH0CGH>AC(%_V/PGD.0B@<.:U&.V'?&UXAKH??.A+^0+ M"%U$'(ZJZA@OK\!R5E!%&?]AD!-O!1E7WQ@I#%GP3Q^]/5X6STMQ@H\ >\ M*8*

*G+T*X&FXYTKPKS 1IPNT4.K"2*>Q'0(;U2+5/R8I$'&IOL H+IQ.40RST M]=9BX/FT>2"$R440C=,%;2K/"%8M88N\(%=]C:2< '$2!S9 .1PP+P*WL.B\#RH??$?0EQ=;F(^2^8) M M-\)P%@*5:M2/A3B*

*3?@K^R$2169 *2 *9F%("TA3,H\$C"A1TZ/#RL'HM< M('4" 92 ^\<7$X:.DYN011#0L'@0#G'X ?W%@Q/BU5!?4^1#(7H&) */*>U$H MI9OXB?5R#"`.!GMT$2W' ()@@#?9*"MU(V-*

*6@4[AS4E3%$E.MX0ME,ZD04+ MONZV>DS-O);$XPX]?+TCAMR<9L@'VJTY'@ U1DE%K4))3P.T>;(F M@<]O56$UX_>^B%1UMO3/9*1YVB25 S7.''!2+>_MQU_!?OC!]\!&X!3^]=62;.'L-IO]>L>*

S2;C2[O&=V>.)LMHU M?)-K(M.'%,H>/_U$MC*:,[=YS<6&FW X %(6[`_*3BZR!LY\7+4V02>]@HV\\25V^+(*:+]L4P12V/G9-*

*XC'U_56/9%+9-NI& %]:<0CH!0O MLL+65I'BBEP;!LUH8"'''3<%\E7H'C^B!"V.3Y8%VA@],KR[OH>W84]^R2-AAA_%1#'3(E7H*I4[L_H*

*MAZQZ<)560>C%])RER85>W*Z)E>AFF2NDQ'T75MR4V_;CL!GUW R%]9R],AF$ M!]AF(\]1 "3M FWWN_DCM4#D&MV#8K3)+T0H< O?[;NHOV>BQ)&%6E{"C?N"NW8X!] M?*

*3A56P5NL/^3/#6UA6/%OIB=&:0UYM/86F-CSP5[5IZ2V.QD31X*RLHE'P;M M2&=ZX1,##F0!)%FB0 &AE$T5-(R3]!'H BF'2B Q4'HYD0@%KO0@[G.C.0'0 M~UZ]K!Q??*9SXQ$7X7>?*

S'TN26R3N$3]!L!Q#@]^R/"'!8%F 0CSP!O MT!>3X!&6'8WEOP3V2{1\95 U?<%BPVTAI?[R__K^NU_6?VY_T8SY<.Q*"DOU MF+K^F,[&,5&W@A2MBN>@*]D.)CSXFDV-*

\\U&%NSIO.O0DU<,$LSQ2(*>PNY3'"$XE>T.?"X) M'1,(+U?!'US#ZX93 +NCGLO)1-EK7^R &N,M^%4EA^?%VUFVCHQ9/7G/[O]$ M;.%.P(&RNE0%1%]'!%F37"ZWA I>+_"D0 -|

[R%QL,"V1_=C]418W1A4AZ9W-MEDF.USK8BZ[&0'F0Z,&A'6SF7.H2, /P>3Y&:BC90.*TCBVI%~/+ FL >@S]P0Y C8 M(''!9@54AM'UC.1>$=*

LFB)Q9MRJA5.\UZ&3?5>G;IM?L(;MKX^9S]SS?6_WY@LXl MDMG6:9VB*MVV*DKDE((OUQ3WS.4 Y-]HO!3^6^CWM?[IN^L;TK)CD.WFDN4V M;.,T)1(L[!]ZO+EEB>@+XS O >%*
(#AO^#:68M=%C7@+!&AXM8UE89.^GC[*.M=@X5]O<(O"QC%<):Y;O%S0O7A=.1 C1<^7CE[/C5]%?`\WB^Z=<;E+ZM/FZ:.MV$Z1V.JM2K{9)C3+HEM3Z_]!B_.OXHGOK$MU&9SR.YO.$R[IR?
VE PIS4]O MC>=Q38$Y K)?!1;V[.PW_FE-EVIT.INU1|USM]LS M0LF,EM%;NS6QMB,60!.,;?Z899][66+!$Y=]76UD.22X201]77.;!_ H.322X4D M6)2 ;6 ,;9%CVS+,.=QO'==>O .9#9IME"L\6"$$:[
M4EL6N2TG2Q4.1 +I!,W_[IM,<2H61U@$23W2>@$Y>Z.L']YSEHMM!Y#FOG.&Y9+ M,C!F!XE=X"?K]>E6K5I.O#M.:RO=<8RZ!H9SUMUQ=M8R\-OEW8.49C&;,#PEKT2'[GM(/-5
MV;!$W*TP;>W&:.8M=2&?/7-VU(G]}17ST[Z%*3CBQ^.,\0 ABWVX+8$3BP'P MJM\QJ1:?^#@$Y(5=!7=`/NE0CRP(/3>+=4PN!#T:]QH?H/&"GW]#PKNI,,DS_MLIFB';!_ F0C5]:V\<_.Z(@.W;
(*A\L]=AEGSE.AUFY374)V^C2<"%D2NJB M.U 'PN.=BFOF>^1N.!FUNXOSKY[K1A"YA8.F.S/5R(!X1.*CA_8E#2/"\9+P.MB8^SOJF!Y(#,/L.>K. "Z?C$0"A<9HX\ $N-8=H<3(?OLWDZ40Y\
[HOQ@#%62,,:9@:.[#]C1%; _%N'(MRXT;KZB>]H*:H+OVW*T5C]0 M3 Y.4N,$^]RA!OG!2 CPS#C-<37R8.#-M%:RO=<6?R5,#-M:%!QMAA_Z2]*=.!>)X, + R[0%H;!SSEG(#
N> MMT.,*2) &?]<-""<[@NG$99U.7X43Y5Y%/M72=RGW5F%MC8.5X>3 P,:R M/(@6-!AORVZ4A?2 " VF4Q(.6R*R!AP-O3%!51$G_388NQ')V%T)@D?^\HE]M
M&UM5]P_V&.*#"2]W'B#QA>HU/M4^=3]]']5?7=]$&>.!'+%P#U1%+'DM9=(] M$E-JL7Z7\QN4<[!Z?_%F0V2X"=[EO1OS+?/P'S]US96>]NTJ.?_N]6M MK#%@9> YCO=$2H%|=C4?(,B9Q/$
H5@=XLAA.!'L$C61(IZ&%\13,W.]8)HZ MH!ZE[H*4M-(NUA2O9>@QYY=(UTBU:.,^ [/7YP>.+.SCTVV??$C@5\5O3Q>\3V
M>M6FT5]W5*I15.NM[54E/5]*M')5$FB83EMOZH@WU7V^/NVXBY]>K0CY1C;9 M(@E[X$,AH89^.MEH3E-VY;]DDM@L(NA]<6Z=0%9M5GX)A%H]_48B(^HYM.E/Z^M)U.3!F_-W M\.?
E:ND/A%3BM\Z1B%76U/$E9,)F7=I;1U.MN4MT"^1?7.BTK!O^M0U![_#C]+P#D6K(=?\>88@OAD98)\6"[LFYWV-0C83'[HO@T:.+1HM&BTE0#&%;+J*M23P%1.&KIC.*C@L.MG_1%Z_.9
V4/;E87?<0%]WTL*DE+_A2>X0$NZQ"Q4-@7N$@E6]^HWFUZKJPOS_832,J, MX1-8)8C,D=PXEV7E?(P%!.H>YDDP2XAQKI:>W62(2=:D8@G,1X_[L&(4CH ^ M_P.:!O3QM+Z)7HNI*@:=]L.<)-^/
J];KS9)6K0,)?<:.//=\(.(^R3KNR,_MH+QFI3X\]\ZJYSX+X]^<6%5FOB]=.2?'4]K).XI*:M/9L?TK[YWO7<[!&8WB+ M2>6P@(H[[$MC7C1]K5?.!7GZUU?"M-Y_"7WG02CCX':PX%N7OO\ / WH>../
M5P2HP46OUG[%1+&R">+4C\2KY?5B<57]O(=@=&,W8-3$L 4H["O0)B4M+EIY_ M H&2 @.#XM:.+!'K!3BLGUO|EP[; W4WKO45/DK?U,5,:?\'NZZRS[9F<M*#"2P3%1.&KIC.*C@L.MG_1%Z_.9
O^>.;Y'8OOZIS C*?5=Y BCUF\9 M,52%]=GAPU=,T8-PX_P_<#^*:P+(K!X,T9M&=ZR;P%V7^.% S C,F\R7OW" MY0.,,UR&X3H71]+6E)x,%\!G]M_L#,;'$,@0=)64KK6NF_X6]3==+V(8R5;>
M/[B'V_A%Z&L% 5E$\#GP4!6@O+!P",V?D0% Q!8"}.1EKA2NL\WYMO".D\] M\. L/:U15:NUUP1MEJ8B*1 M_R9KC*4XQ+]E+(U!?E4.EL.5G.V M2P9^<@C#/!4+6WGU:-
RC^.T;O'UV!H5K29ZKMSEV!=\Z _]VAW'F[A_Y==/ MU._^[ZJC>P_AI?6JG5!G[3&\5>#:K?4F6&>>[Z(!=7O5>OWY1?:0FZ!$ RL5 MWY2T[GB.]YH_O+GUS!$Y\"$Y80^Z_LWC(WQE&
MO6GTNN]@GX91.!9,X!O7&LUFK_..& 4+PVBU&O)GB)\-RZB.0F#02WE0WONfP MG0A""NU?(1ZOE5](%MJ-"QN;]+VE#?*PO92/7:70WU0_@(?[>,LP$#[V^D,?
M4LDOU>"]:J1A|WB!OP3L*O)]=";O!"P3HE?U&=PT^4SWXA_LS17X]'804"\DB$^LYRGG8U M%$N+B0.)B7:]6^_6ZO5:O=MH=-.^IHX'4>$9 ?)PZ_"DHNRA([OB:%)C9HBA8
M7GI0&E%@K&0=:;)2NZM!6%H6:$$6#!P?:Y_.^(=Y O0SIXI=:?'KD2T&\'WWNBN#B!]NZUM>.K^O:T->]6OO4^?[(!%=5ZVO-MU_5MZ.N5^/!0.%7].WUMU(S]S=?!DJKL!./<;NW&#D&;A
M?/+.B ;__?=:US5'K 606NZO_E9215!*;GG@/SW7&T_!Z F%2U&_>W.DOCQK-MY'.8N^&EHY).NVNH]!)2*4' MFBGWB($&/A2]%A@^NY)SYOZ2'\:<5 6%(U_(GDO4HZG/.!1)$Y.)#M%[: M]6.EX.
<'&A>[04E/L]JH.V=(.:+ -1,=?7]P):M%2CVFETM{6IGO'\ 4E'LZ* M9OYN?E,F1H"??_M^>|>N;N^^W=Y=/MS6A%"8&];]YOGX<.(NV26H':RKWXGSE6 M8?_'_2/HXW0'Z-G_,=X%/|C?
O4!.1NRW*OOH"]?E:U3S/H3=MU])N4^8'Q^\ M2P_2!3E>6I>5 3E:EVE=MC]=-G+9515[O1V!?#UV/79,L"X]*4.NS1.;+& + M7>06"K$%@<W9HW<6W"_ ZGC6%_QF%8^>7_PJ02P,$%
@.$Y!G M6:4C3U!*@$!*P ! !E:{M.C R-# Y.S N>`!D[5U:=^(X$GZ?7Z'E-M]>><)0GDTIV<3!\A">EF#P$6Z.[LTOQA"|"VL!A93L!+^^BW)-AB.+9M-MV><M>>@)6/55J:
[2K23AC[^]S!AZ(L*EW+FNU{Y.*H@X%K>L;[FN?!W>5S]4?OOT MRR\]?_U&M_G[3;Z,[;GDSXDAT*PB6O$:/5$Z1C!+TR.5W^H11CV$YYF)6K7[2 M8K=\OA!T,I6H?
E("XN%3\55#=.X;E=.Q 1Q7Z]:8C*U3?:"ZQKTO;URK2F9 M8015<]8(HG_>Z,I5R>D\/S\?1\>L3%Y+A^,.1=DE8?.S$6NDQ\[@XLOCL6%7UY/+T)"RI<&@*.$>)/? \1T98X^!,L_YT\,.CBFQ(8
842&R5B#R6&(Q(:+#^9\2=8XN8//CI M%X04]70VYT(B)R8WQNY{V^L*]<4]R ^ .K>PU'&M2KJA,V+ECPF3KOI459^ .M7ERI:0V(Y#,9<;V!IZ1BU! D7">1Z%++K*,) M?SI\"A4&,)^.PYXW-
GP$@TWM\O+R6#^%GE<+8V$)SDAZX>.YX',B)"5N=.C1 %-! MQM<5&("]84?YQUR0(S D+!.'#7VITZC$H("!TU+JZ[55]0@@5=]<5%VA@Q/=0 M@:MODW'>ZH,(=>C?H?(,C_)6'D0(^ZO7V\(L;
[U!O/+8+B&OQ(?P"%NG:+ M8=9<0>]K_U6PB1&* 1.+AE AV\K/WH_VJHNII=5%6>.+GB\678#Q7.)W74^ MZ;W&W.@'!1)=SP2&;Y]>:.S52SX.O1'2Z%F_1 M"O^.PZ73;fL/O7[S"O1'
6NV.O"QV>X.]D-H$K:1W2H.[*X!0[XV]$[I^(7L M=-\TVHW:.7/PI=D<[D[LkHJ1PM-L% :@2*_^\,3R< \+]-V42 KV[H>T=4@C M@V<[,(C>K2DI?[W^Z"[O+UR M3U#'HK!P=/(GXECLN9]36)F7B-
EG;2-P'M72DKL6XZPD"'U98B(_1&E])^.@3 M'XQO6!,W'$F=24]P!_ZT='R[F4@Q0!B9N=QDQ@=$*T2T#EDB>]I8.. MT?$ M8 1]1B9"8D(F"BY. BD((1!@(
U2([=WYT1O^Y7A4SET(MW]QZLAO4!UP2C:OIP(8.3B- MC2 1.!W_&A"%*5BYK.'I78DR,7E\)E\C!MWPVHU+/3B#08#*! MOZ#[%N,'D^3-UP0ED#!$W" 1I>J5AQL"6.:+@NT8YM4SRBC.KLM*0
&'FY MB//BPR$?3W.302P1.WTRPU3 .+\Z+ICBJE-/-.74.Q>8YG='C$ZTB5F7\)GA MC*RICRI' G 404<1>!3!+OQ&'=V2DI]Y(MB4.LK @%)2F.A.?"\)&:F*+> 7D M-R.?2B_E-5B)B(!NY4D=!Q@OTA-D3
0X8"""Y3UK'Y<<@:.0CMG^8*$E&-)H M)+>C'E/Q#3,//!"L'),]E;!)=TL3#^.)CR7>$@#82B2"TB0.)<2<#09IF S-B>ZX M.R98$?S+_+.36Y!JHJI%0%*I$*3C!GN^6!E8B)?[C `3SL!&UF.I6%V24V6D(>=(
MSC$'B7$I(T.QE$TT7UE&SZ<@+S>HDOS /W0U13"X:$.\H\2>QF;Y"'R=K,3(=2V]L641#$PT4;_(C MJM5GK5P>/X%Z!/K?@#@(@K>?+&89Q-[+/A,=7>>7UT^ M?F5P[*[-&"19,BU5%##4 K2Q
H0E(V8 B1JCH*6NLY$NF\(FZM:U&PZ'$FR=2 M]]7+&"?[R>6HE4]H0EC020L2(W$=+!%3]W*XV(BL(0$+'ET8T@L.:\%@I&E MKIS"E._[D^IK+-
W0/\&.GZC"$2RV'M&*:-C&49WQ@T3IGRZUO0F//U?&+F M)PT/%/RE;IC#(Y87VS$]M.X^U2+?H6#R:JFB^2^ >S/GDBCD?@>82\T6*I\$B M9$B20@2&L;6&6?
M6T1WJ1*Y48P8<$YF7\6QC^DV,4C*VNB>1AY^XE)&-6$9PA5%*QZ_=AM"W M+9:W)?(PD0'&2$TL#[<&&MS=6 WE*"M;28M;G+K@&Y^A_W=:L6>$,K(82_^ELECNI7SBW:R<,Y]T$"-
EL>Q:RCVO M4O*T]6A,7^V8"QAMU(&*7':_=`\&|C(?G.,787P_^@A(.0? K;Z_IP[,#BAF M+<>50O_ZL-OALD_^[\"@$ON2CL+B-Y1+AU8R_3]TQ,F(M^3(6%]"(]8@L 6%
MOB#)T6@I9R,LHW!EC*3MARIW&GHS0AD8/S^)\>423V[62>#=[0'5O#6R9M"E-M&L#9Y.YGG5:S7TIM3D5&XC-?3=V8-T>T!X5]_2@PX"TVEIZ+_AWL4+P^#/E)
MC9S'TV"%S5IYL=,_*$/I2A_"3(%.M-T$'Z6]-J6,1'2*[8[4C!F.B7#P0.>5V"V;*K@Q^_@"/7)TN!"C.U;L;U&M,.MKBNOPG0H8 ?IDW74%!F;U'@CU&$JVK.1&4VT/l[@;,;$[!*X,.19JI%7U>LX!<[M7
LHM)3A3X+[LVO*WY)*LFL@OSW/?C?S+@=#42$6+7BBT%F@W,+_K_+IL#L+9Y3B=DM=X%W^#"'@$S-H0.UP6.:H3G/1]W%>$DDU&! .7HE3E-MV3EC^]2)) #'2&@B
F;;T"'Z_]>.2($EM[A0$5M7.$@W1'U7<>\%GX>F5-M6P@#Z#Z$V%U1=0[5O%#6R9M"E-M&L#9Y.YGG5:S7TIM3D5&XC-?3=V8-T>T!X5]_2@PX"TVEIZ+_AWL4+P^#/E)
(HSR"OG=/Y2/I3IVI61D/I1Y6\H'A?34Q=$AD'M+O%+W=L;XZ MXH:/$_N3_8 ?RD-;388^F#B4BPZ7$'NU^CFLE=3OR-QYI':>\!"-0)!9/ZI?I MC2O7Q.&;3N:6HR98JPO0)
NL9E]N=^Q_H]ZJVWBAB2TD+\!^.D";SM37"+,,_RA#%_.\&:!]]YDWR\SLB#>NUFIEIEDRT"68\$SR&.[K$Z1BX7F6]7 M+.E, Z]!3%M^_<*9R9#??#%/1K66+0$WCH7G;-0Q'T2)%L/EVBIT):3GW7!
+ MN(;6E0KV.PUM9P@:E1>+G%JL2 :0=-Y.]4&ED;!KU$#[\'9IZMBX(<.H>P3 M,ZB+F/B\IMDG$N=6Y.FMQ!{8]Z?W:Y/3GSC@%#:1[MM85VR|&<+K3^XBDT@7HI_54.MWZM2*%Z,&
(.OG&HX]X)Z<-F:@W<+IE4B7 M*4*M'JAM.]*$CD/ELL?F*]4(%*$^\6Y/7ZCK$]=CZ[*)Z@:L:0<62]I@/XR>G M+8-?<59;$3]MIG[<&3HR,*A#I-^Y&69U>1"*0/&]YZ@YV^J>D*$;3"I>A+I$
MF=Y@;$[>R-LLEV.G T?044>2B;\7:)AH S)WV|VS+$WBQ7!YTNC;AFFLUK& M&JP7+L 8NFY9/4\UZ@6J1H<+.1V2%^P..6//> 'KYRD7^NA'ZG:.4.X(L:8.
MM*RN,"Z&@#+L6%OVEI'Y'U44;JSF$>#F +D-@)6WI?3(GQ&W,Y,X^K>TEYU M'&@#TRIRQ.%2FAOW"^L%Y^SL\PS"=UR?R8/X.H[">)*]fU@M@]#:KB *B%G0Y ML%$K?Y\0/CQBQER?
XZP>V2[[LX-A_0]K;=[65/HG3]>N?A.U>)|(HCO>!:0(@QK??+$V9,^B{C5,0 (ELWN"(?YH<;$+K$/$'?$;P(M?O 7%3!P^K;]PRR&A$"R0!']\UE=PLU7HU21(M1!?.|)^[!\ZVJ!]G=,[,YHV]H>(
9PF?'K55 M$YRI/$%NEYC@"CJ[REV=,.21.?3+ '"WVPK:NO>N_,96DZ"NK'X%SDH[I>!39G M.D2Y6.@ Z]0F<.(7L%@RG*C8+%8 T_7N2^RJ34.Y>*)+WBQ617I^:.GED/[G
M&W'5*8%R03*8HG3'X8]H)Q>C/KSEPYXHRM.!K(RVR?KL6/.ZI M@F'8W!!88_B_ZO>C?9OFPH'<0K]O)Ph.Z^$Y"%_T[]e]0L{1=ME&5/SU, MOIVU>C!S@57Q:?IHO*5@$98D*[,,:?
LM!8MEOV'W9$O!(M@_^:SRKW4;$C:. MQ?[*2MA5T%22 MQ??FT3TES!1UVTH6(/"B9@T%5EO]$6957HL[&<{1YX8!?6UM4&>.*0,X@2,R@7#.00,KCDC#2"VV+PO|[_M8|P4F$2 8*0'%42&('0
D0]6)(-B0:P>.AE/__BE_HBAPT+ MQ=DO3Y[\^>>?/W^.\|G/L_G]X(Q^>3BVX_/O_[OQO?_E*MO<^_]D]6_7GZU M&]_V17HL?_+OWUZ^32=X&F\|?49AFNH+NO$OW>K#E[,4%BNI?
O/7HSN_47^# MBZ!|_0BX_E__MCEQW_]Z=&CM3CFLPC^P?*H_OG(FO?77EDFRJGlY$O[?5+_ _M]'CVCO[P?OGBV<&&IHV=OW1/WXY>O3M^?OSZZ.W!NQ?TCS28 MU<,7G\[PU?=^/1L@A>?
G?T;K3T;*#]R&NZ$3_ZN@BI)"(Y,)X"(XX[|ISCNIC.BV'795<'UM'(5OHNH8LK MI?__4F5ZA.<+'+]+3U9R7LGX5@!K<6X_FL|/>CZ?G1[.IHOQ=8DYXO@.YRO% M=/2.R.*:C=>S>?W@8+!&8C^
R$>{$\U>S>@!TP4IAM[P_L5T@7/L%B-M3<1< M$K"0$}3>%D(.#A)-Z)=F@TRFL5CZ&=XC[X8>A9V.5 M-B/C 1DST=#9]NYBE[TYF$])+]VP\69*-3*%[<+00'1$TR9 M(6:A@5PD[f+VW,?
8YP)R'Y!-I3(2-CMR_S@00X@9Y."!=TI#=,6K[(M AOM; M,@=DTIOSYFDV09^,/XTQN6#=*P;.BG01:%R(M%BI"",Z!4SYS&5), MMK6+EX>3I2Q.1 W_A M(EEM+(;BPFR L2*M-
5(%YA]SXAN0[L.5^6.RL:6RFC'HW EH;N=G4Y:$EK(4 M8%DX4$P%"%(ZL)BL5(5'KG)CUMP"9l>1_1VGL$)P30?Y/Q=-PMZAL^X_'' M.YQV.&)%K']O0+?>==^#@B#E.6:(R9
MUTB+++#+0AL9_5EX]$U434_-H"WX?+Y?=&D+RWM,3>R59XG&=0(H=D*7O0 MGEL(<$7 %15*$&@X]|&=]V^:X)LX>T0"[HX^TC!#OO]LP__?^Z K+K$NBD0M4QDD-$Y M*C\"EI*-%
(HPA441TMS?"FCE_1[++ WFZ!_TE1?_/'KOBGX]>GG\MH\S$G>]]?<4 M$_<.8J/3${0]GLWQ!*?=^,.Y0$H+Z'&I6Z3$(RTI^]M;ZS4L= OEKK.Y$#<. ^4RLK1S]0;VSUT M'M3.:^P#<;*
{6=N6>BQ.1C*D!:4Y3V|L[3T\&7]?U*O/+2$9$WCT*4+D3(%BFNR.,KE"TSS;.MH$-SC^=>P(:4]WPPVFVO]|U91)'5O<9]|# _+|>+3,[@XF>7/>U'=*K$DY0% MN/.$-M6M<2DB9&-
$D(8IA^D;L=R.$(;T>]@;@ .:IHA!?@*YO@M5\[VH?Z6%Q/?QW@R%9WU0H$MI5Y+H!%O:+ < MF$RL+5$@Z^&.[JWR;@_<Y!Rf^>NZN^C.GL_'TS!-U _%9+4.AR!0L+;OKU=9E
MCB!"8+ED)WCS5F+W1S>D .;WOGYZ[fK]=9Z,5$(_+U6$?3W<2\(BFD9'6:LB^ MK&IC!41=(H2@F%<&F?6M+PSK81A#VIC\C@C_T{3]VW#?YO=859*/GH$S@8(R M3+KV5%-0# DJ:5-
X\T/9V[|)6YYWJL6C]+IULZ-R*YV25;*U#R6!,^$!&4:1.6)N5R(]U.=/|T7!/.W2M|=23[EKF("|N MG4KUB$UT%&0&0XN!L06\2 (X8[$HQ='FUE9GLUO!]N4%[XD.6X]^!5FYN+:4
M1'#'[7^KVKMGXRI(<>Z.Y_&W?KL XFQ&T5N<@Is5'Z"4?S 8Y.<.6>$ M#:EU6FIWU-_#AEL/9PZ>NFYWC.$DS/$IV^:,ZDV:YTNJODJI6V
M>BFS>M%U2QHUN1VU3ZA8[\L6].+`7@S3A;E<1=?G)R5',7J1@TH0 M<[2@#&8(PNN:?.%-,F82]EGN>1NF(6W>/H"1VEE.#8!EGUTNN%=XO,*=.3$LN M!&
<@3.VDG[F#H),#6[Q.7I(HFC>._^P]<[Z'^O#5C6FFG%UMSQ3[N-]`N&[S. MTCCFR0SF5.,Ol,.,XHC=.F@>K6#.,ZP;0OP.ZLS[M$2ME=B+85KQ707NK284 MC.M2,WD" D<'416'(I
Y8;KLA^!4W|KL9;E,.:2M M6Y1.7$>;AK%MT(^Z]1C09#*^'U;X56X& 4 RQ.62^$DKQ/Y_IV5/;E!&?E\/;3NUEY&KIQ"MA;#O9+C ?O7|(K;*U>Q+0+:'2\7 MW8#(0$?
1!I2:LA/5@eF7+UYKD"4,&&V116:>L7:L3*AM",%(E6*WS91>VU1NN M]RI=QR(=:.QNO%Y+@4B&GA<6*0Z1M2$)%W6OE9.W8.B$JR24:GV0>4?(OSIW-MUBOZ-.VV%\NU]~M
XI5[!/ZO6GQ;.5TIO.CNIT7#F:G2DPTJ%F@4L];^DR ^?KS.XT+6+)Q9#/ M^M!V\#KD(=7.#MH.[]#I_=+S<!U.) 7,S_K]|$*0A 4\<"MHT">9W*' M)8^KFDQ9.$HO6]=W=T<]I(V#P9&TG.
[("W^NU.A< Q3&G(9+0V1@#E%D M.+DHR-HVZ-GV33N'.DV&V^ n2D+1#JNS*+EY MPLFEUM"5* TH)/MVJZ%>#C8^[W]I+N#I,.\VJZ40IX>0-U
M[7>_5M9D.ONS)]&+ B?;2$/P=3^TT4HB-(BH/*I.(RIE-91R>ZHAQ2[I()&$ M?>FU;SX<&W=GLVI56 ^X/%UVXREVW4@*EFU6"+I4 9%S"C'F##Q;SSURP4OK
MD_^,X!M2!+)'CNVNJ[[9]&4%YO73S"4S5R*+]>(L4PM7(@1+!P#FSS 7-A8BM MRQ^WP3FH WMI[%<[Y25-LUHO?_6&ME5%PHB'2&+(^D1BB."$F1@M0-F.73D M#C C6Q^[V@3?D.
[N[9%5N^NJ;S:J79#*>#+ +^D!DRLQV:B$))E7'(&RK?:9\ M\'*# 18 N1):T#+TD/C:.!*ZB!#UR]HG&^J.5'?X6#Q^TDN8U$LZW*]MAO D.X%)5&[2>']VWX1=W!B= M_WMY?CY_1#8X^^(=
(*$$$E5V",*. 8R0%+IP)T?P]QWM"&]+9P3V2;"<-]9>] MK?L<@:PQ+LAQ[&9E?9KQ<^%& ??MTI.,;"WGE.S60VF4AJW/?S'M%O-E5?!A ME.| U=*GT]ERNAA9KP)WIO8\B.0TZ7[:BR-
.:6E,EI'\)]^ZLO5K>':^//.V M&]P#LX);F>]U#A&4\@F"#AI*<-+;$().K?.MMR,94C]U&2]N7""[NQ(:GF* .M.LC?IV%]KA[SLW&7ZDA?S_%TO#PESV_UU:M%>ZN[W.N%N4$:*+G><>0D0E"^ M-
E9W62:*+Z)L[3KM"E0+I\\ HCA@L ^M/ 5'+ P04 M" 3D&=9BTEIC!A6 '5T . % &9L&UL[+UI MDG M*5'Q'HP?TDN8U$LZW*]MAO D.X%)5&[2>']VWX1=W!B= M_WMY?CY_1#8X^^(=
M _3[8/.YI]EG .GOX\D \E_#3^^&85;&DU. YC_9\ .7[Y-!U^SWX23*C5 MGZU'^. DS#SOAR!E$B1F4"P9B"!E<|R_M?<>_ _S_+?G?SH=K/M#^EC^\W_]MJOI#^HRG 0:CZ2R.TL4#Z/%V=OX?
7D:C?U[\DOYT.OCS=/[?OOZG,]KZ.XE M_+3Q+^IWL/HSJ#\"+D#R2_UCFO_T'__RT'\+R85)FHR'^'!+3\LO _K^U4VD M@]'LYSPX_7GY-S^'X9 0SS]A]NT+ .ON?IH/3+T-
<_>SS!,M&]*LE5U"ZPOE? M]=-^WAO39PR26<1@7Z*HTKQAAC7??K^F\|_"S*6<#:<-41\|[.,XAV?AD%+ M = _XZ 9HYQ)$IW@;<=(2ZI7/O81S!?(ZPQJ197@VGOQK&I_^/,?V .V,%R_?
M?'CY@K[X\/UJQ?//K\\V/_YX3]?OOSX+DQHX_V.LT$*6[OL93B! MNN.R+!DO"/&8XR+O.E%8KA.%WYHV'= M%N*3+.3E:!RPQ_2H+!=X7 M!DPZ[3+3HCA]DP33%.E*F.8Y#9:/^+E*^&
<#1Q@BJ1 .;*V 2A6 7&]6!<"[#RVVM-3UC&;'Z MY7#^Q'!C\5/]XKY.F$YF)_'H^EX,.C5#'LYF!'$Z(>*FZA]HQ%TH?1VFKI#]7N(^7 D\%XSYP."1W*$)-ME.,(OA0 A@=C[^-=:OF+"+L'LD3\U+
MX9>U0H)Q$6+08## 84+80%N44+38:.C9UT8NT;.EP"LID9E"6#X[4.52L)T5H%5K&4.=DRN;3>Q&^ >,1*WD^@/3*; MO@QF8;@$EP-&BT2Z8F/M4:5IMQ(80',AI.'D[[C6EPNW M
GK$FF\GZ ZAPF59,FYC?E]>B;X.=]VWS%5Z,T/L4ET*A0A"PUV*0= M*,$"1,,=R4%A4EPH;5K'#;<&]YC9T44|':XBW^,,|(/Y99B,|]-/TR4JKY-* M(G)
{,41021MP6EBPWDJ'T9,1VSIS93V21\R!!]f+M4 -3$R%]YMUX2'_Q:=4= M8(G-8+(B"P-:U20[;SC$5+!RLT@3$G+)&]OJ-CQ/P=)O)N\.YB!M1!,,4WR! MB_]]-*

**M_?7E6BA/D0WW%G67R^QKL-Z>S6K57C5U3BS+0K@:4V4$D/8P"5X:"YAS#:_P M7++]38-++>)XN%^XK](UFQ+_]?$U&9/M\IVU!H>/]_]O+K]_]!]N8O
M+S^\>O/R__OKJX__]RJR^U=HW?*$+B5:VZZH7XT6;L=E,!%2\@D4]P6*09X MM1:02]]2ZSVW>XV6]2XR(1D(IFA-#!6X:.E:XY+PP3GK4Z\U';M&;Q=]WE&C
MM8L8CUVC=6,)BWV3MKPOXI$\$]36*Q1M>/""NB!5&_ML.A-G.E;X\W.JH+CKH>YF M4C\8\6)@;A;&HA^]?16$(.RX*U(Y$!'9WGSJX_#46%#:=>OF!+"+L'LD3\U+
MX9>U0H)Q$6+08## 84+80%N44+38:.C9UT8NT;.EP"LID9E"6#X[4.52L)T5H%5K&4.=DRN;3>Q&^ >,1*WD^@/3*; MO@QF8;@$EP-&BT2Z8F/M4:5IMQ(80',AI.'D[[C6EPNW M
GK$FF\GZ ZAPF59,FYC?E]>B;X.=]VWS%5Z,T/L4ET*A0A"PUV*0= M*,$"1,,=R4%A4EPH;5K'#;<&]YC9T44|':XBW^,,|(/Y99B,|]-/TR4JKY-* M(G)
{,41021MP6EBPWDJ'T9,1VSIS93V21\R!!]f+M4 -3$R%]YMUX2'_Q:=4= M8(G-8+(B"P-:U20[;SC$5+!RLT@3$G+)&]OJ-CQ/P=)O)N\.YB!M1!,,4WR! MB_]]-*
M_?7E6BA/D0WW%G67R^QKL-Z>S6K57C5U3BS+0K@:4V4$D/8P"5X:"YAS#:_P M7++]38-++>)XN%^XK](UFQ+_]?$U&9/M\IVU!H>/]_]O+K]_]!]N8O
M+S^\>O/R__OKJX__]RJR^U=HW?*$+B5:VZZH7XT6;L=E,!%2\@D4]P6*09X MM1:02]]2ZSVW>XV6]2XR(1D(IFA-#!6X:.E:XY+PP3GK4Z\U';M&;Q=]WE&C
MM8L8CUVC=6,)BWV3MKPOXI$\$]36*Q1M>/""NB!5&_ML.A-G.E;X\W.JH+CKH>YF M4C\8\6)@;A;&HA^]?16$(.RX*U(Y$!'9WGSJX_#46%#:=>OF!+"+L'LD3\U+
MX9>U0H)Q$6+08## 84+80%N44+38:.C9UT8NT;.EP"LID9E"6#X[4.52L)T5H%5K&4.=DRN;3>Q&^ >,1*WD^@/3*; MO@QF8;@$EP-&BT2Z8F/M4:5IMQ(80',AI.'D[[C6EPNW M
GK$FF\GZ ZAPF59,FYC?E]>B;X.=]VWS%5Z,T/L4ET*A0A"PUV*0= M*,$"1,,=R4%A4EPH;5K'#;<&]YC9T44|':XBW^,,|(/Y99B,|]-/TR4JKY-* M(G)
{,41021MP6EBPWDJ'T9,1VSIS93V21\R!!]f+M4 -3$R%]YMUX2'_Q:=4= M8(G-8+(B"P-:U20[;SC$5+!RLT@3$G+)&]OJ-CQ/P=)O)N\.YB!M1!,,4WR! MB_]]-*

;IYB_*>@AZGOP>)OF$*ZD+IV.,?%M.U!4%0O*T5X7BLH@YEMS:?-@1 MXH-(6MDGG-Q3)1U\QROWIHXDE#"705N9H/U.T;])FZ1DDDW3@7&N1F],
[ROI#OO&S562)!8Y=^_&D[G,9[/)()[-&PE\'*_? T^DB"XD1I)0 MAMZ3F'TU?33P9*)U1BJO6Q=;M4'^Q)EV>.UV<(3?3<9E,'L]GDY/%%E5>]?AKW*R*[0W.WI.;/X8^3 M3..U1T.
[9;&9S'D=P#ENP.J447!K$V]]<;\-K]?-D>::Z> &OQA\'60G5 MJ.V)-#9KQR0Y?%BKCC(Y:_5,SZ6/.5L36>LP^ 8H3YLC+>3?P5F>@UC87"_ M)O4 Q,E@G!>VV//Q:#F7X&U9?
#T;7.F;=.*\]"7P!'5. *B,&AR+'F1VOB!+ M&E7[OL?]('[:)#N@-FJRT73BXCQ)^6[PJ%#+%!A$;FIF>R&?5$<.$2..PK X MW]ZM^!Z
OTLF=M#E32+:?:K;GN7_/IO.:KAC^G&\X0KD^7A*ASI]\P7S\S < M?IR$T32D^IC\63N<"ZYK$ZJB=FQSR^VQ/ZT,1UQ'.'9)%]%9[X=!)";6" T@VMC:W*: XNL*9 MJ%E<6^Q'NS[W:?
*DNP:6A#+WCV#?9A3._V% :?]OY+S.]]R=<+HR"6Q1.!< M$V;M$D0=(EA[(U.1IRNZ/+IG62FMKB+9W\/O*99'2!77)#G)FC,#4LD5#
M&VZ04A9%*%E]'H78>"UWM,LFG9F1R"0PKT@E,BO21K%T[#B36!3!\8=\V=2N M2O =43@-O@QQ.BX7LR?H$U_4?)7A]"HOMRH+O/;C]ZT#W WSGH5_U8QY._D4
M1H/_F3_CR@.?C?(IT@HY6/-OWY9?!Z- V,+P/!%@^OH\$\!D$TUF%I@*CEZ] MH":.GJR#RE*P7V2:@OSL@V:?0SKO1 L"J:T\>@3^0$NXKQ8EK9#SQ!X2,Y9 M,>F7W65QD$+#
(_'GLA5^8'4]F$+&L[C\I$49#H;HM,@<#*^%WRQ]<$5[*,EI M;8RPQC4O7;P*X=#%BL=0_G5S:0\E],A5N8"SS.;;!E"G4L8;8(Y4QKB/BC:K M>P_Y'D3QP42M,A$Z9T[
"JO\CAPD!L:R132FXW9PS&+%KOK>1:P-]3R/-IU] M2&&(f\:_X^3U,*V*K%3(@2L+60L$91V#*%5=GJ=#4Q?A9-K"TEC[X4=(.-U/
MX..6TN]105[7!\^S6DG[M1;7TW^VX&@FGRPF7:NT5' -D._NB*T\(#>E1.%< MZZ2M#5"^US-\3Z5TR.E;-VMUYFP!K.>9O@[4$<_V?55W-QWVD'NOLWXMP"0] MXTY:B$'.
(W$1(NH"AKPGRW7A+K:N;SLP(;8Y^P_&AUW$W9'JXJK(-$RZX K M-P^ TIZ8C(*DH[0L6(.Y>5W".B!'LAWV5]3MZK^'E#O8$2\P73XG_T*+?#NI
M*:;/3NL$@A.K$06KLVV#S]"B377!!@R+UH8B(JKFF9RW0SH<'8XJAHH8,_M]M*Y!NT]?@W#LZ4\5G6TP/+=<.LHRNMQ_3EZ)#EDAC92 MF3)MS:%
(9XM3O+GG<_[T[X8X>PI^HW?3[J)N53>^ZD#\(7W&?#;$<7D>A]DV M%QA4D95?PG20PBB_& S/Z@SY=Q_N?Y.W_S/WO>IKO.I&34"?C6:#7)\T^HI
M$WO]_MF+K]45<4)5%E3,Q$H(O-73_D/Y7:RCB%Y-9K2H^]GS9WPX(26L6A(JD0ZN#)"9)H!]\6E$(1E MIG7WK9LHCM90]8B4N.&9[*6:#O;@541OPNG*<=\&5Z=
(YR9,OPET[JNS6RFP MI\ /28BL1+0N.D"9R?B-D;QF'\EKEC'ZH @K;YW>=U@BW!'@/!0/=I%SXVO._M#S@:C"=OQC.<7G#H\]?%BSC8[&_07<(.V%!C M=U!@#W%WL",VH,O>\Y"-
*\45M].0E2(@%QJY%Q%SEO7AQ^2!'?8$(?BP"Y2 M[M+^^;RF("8B>5EWI&2.P6.K" P H-/F2L3 MMBG0W^VIW['=T%E%#1MM[89T^2IM@W6]C;$GK8YA4?
36Y;THLX;'I&8>]!N^KF7$'L78(;"R: BY2 M@:97"V/?XY=:+SOZ])*Z=FW%X-IO;3>)>FTI>[D]!'C*=?]M#IYZ>#L],3:Z0. M'HF4N0Z$KC.^R%:S(+6W3'N?
O&A]"MT!Z7NB24OM=.A0?643>_8U#(8+J5R: M(;9L%C+/;3L1VDI7%(<2.-ECU];:;S0#$]X'49,11>MFU3M"_)[(U5-['1I: M_QT'GS[/,#\C6S]\PJM)SY=FV"_EE"<\,X#SG?
I.>:K(KS<;OE:\WFK>78I MZ=HTKL*O@;9L$&+2PB66#+>M#^](1^>G >ER+I960?2;Z_I:W?!OV@P^"Y\ MFTMN,@FC3XL*F!,N2C1*1TA9V5HQYTB.Q0 +VA=7>&2Z=?
[P_JA_D+2CECLX MO3N_9C7*?+E=?5&>+!0'=1&@"C*(F#GH>C05H0E]ZRC)GI!_,+27?CNXU1OL MY4W".W'('1-UD$RI8SQ2O?#@.8#EP1]5D+Y#N]5-I?*1VLN^N@EHP^
M\4RZXJP"*Q;MMN@P%SR"9:P4X;W5V+H = .4'VRYMV(Z6%D;
&W!O>=J&Q*.-22193UMKZ\Y9VZ/[P;.6ZNLQ4'-C M2A-Q95IO2CY.0K7H7H1OTQ-MB\&*.]@:B<%$CHPLM $7'I@K],8TGP2]$\ ? M=&NLQ
Y7$7>#K1UF2)15I)=PTYZLA4Z8!,@8(IW\S-*>K N03R-(V$D'/-A. M=Q?8'TSLJ-R&=Q"WIG5>,)80A6M >-3=6TB[=&1%B!T44HHI%>A=7'?/:%^ M9S0\I&
(WCNOLU['L=MF6][(=EZ:=R^[_[-8=S!I)X:%U,O,.54HV@51<54\V M$?.E!6MY\B:*$F3K,.13[62663&\-BFQVH 2=* $-*D:SEXKS5Q(S?L3?]^=
MS';A;N].9CLH_Z%T,MMSX,]\6_\!\^HVK>C\1%M &^% D9$.0>< WAJO7/&Z M?498Q^4\EPS3IX/PW2*T[?E,B[NHG12UE=!UGH7S!"l88#2%!68=CKK.USXNY[Q
M1#3=5)0]M@#RP=[."^>6+),U>XS4(K-M-\I#SX&#G5\D-'HA8W-&T1=P_!$ M5-]$Q!V23_8\+9?S6P*/EA%W@?$ZO\7K2%N3XJ!]%$$[GC-O/5^S"?"'0]X# M!S(.K_2-YU&
[$/1;D<>_SV81'W"*/\%QQ_FH0OGP?IV03# M(KFUNK@?5B,V[QV ;O7D?<=C%)G1,')BNC;+5P M@DS LROR#:1U8W@97NZ#Q+4_[9:6H1=R%:V9#3>M/7HG:YZ?F)$8-R002 M4-
0YVM;6]CU@'BK\VYP]FT.[?53T4.*WYS.4SO>*9XE.@?G^OUSGWW;0CA]7[<20ZXSLH*D>T\L64-: /&^I M>C>^7O-Y[\!VI#&]/11[G3P]M'(,]BB7DL^EICG4T:*\2 @R,TC!>>?11]Z:
MCWHZ"FONFN7[$$BSBS+ZD>4YG8R#T1D!7"(=CZ8K7SH:'9QDD%F*H +MM^1; MDR]=E(E:DV)>F\]/O Q4$4;_-M7C>I(T4D*'5GWG;\HO9U,R#:>KUV,1P/?< M6\V4 F]<#; %"3%
[\ED%SSZ[;(+I9M>L_3=63-[:Z5##&R)917=VP),7X/E M05@G^RMJ_5?ZDF;3R:SFKDS'PT&>^PWSG"9A> #>9K" MZMI9(=;+[00R)N6TDU[B5N$;>L0E3=-
W%UK>_/2G[ELUDGMW)BP)OPVF7?RJ MG3EQ#+>JE8YN5?D> FYXEM^*+998%+?D1O!80'FD74GXNN^I@@:5]'&KD0D/ M2ND;'*M#ZGP7N79PG\]CC-=.
(BF1V4C&AE9H00FIR&O,]!6Y!LZGR$UJW?AO M Y3#'?/M]#1N+^2&#MB-=;X<#DX'HRLQ8*$%D[4A1)G/Z:A9J]%X#4)BOIN2 M47&K0,HNK_M-&(]8]ZV%W.'=?X]?
<72&TQ,FR:,0*4#2V=<\,%:3%PW9GMXH M@2RB:OVRKYY]-".^7R;*O<3:X1[E4C+9^?@=9KRPCI94C%%0)YY#\$*#)-^B MB!!%D*W3/-? >()*WU?8'5[OO^"(, V?C?
*S3#O/H';\K/FB+__X0O8/GF2C MHQ5)@*T#F-3L=D)X@+UH]H4.,Y]?Q! >?1L_/)A,< MI6\?)V$T#:DN_R\DOLKB7Y D@A_#'R>I2#K^A %>>U6H;!C4887 8Z@[F2VQ M>?G0#O">
('=Z*:=#;\)7HQE.<+H4D:D-;L61+I<"Z=Q6). M3+!TI-H,&(P$9>@?[YVB\[0(*Z(HT;7N];8SR"=(IKZ*ZM!-\ +MHA#F9]+3 M8M]<_!WMGK5RALYE>CXY:)-O15U[:80M 97F $?F?
6A9&MR MZVZ7'9?S!-GZ4)2_L1_AL>]EWH3)PO0\5)G4C0<>MCKJ]O4>LBA*U.ZIMG:S MMRS006L0G+8>:"L/SHM$FM#ZZ>A%D7H(S(S_(Z9ZJ9RL%)4T!&760L*%UL
M;0(^]]*H7=C3HBAJ%Q4]N**HM1EP(G'#40LP*&O0-M2^[=$!H\4EGFTPH770 MZ\FD#,_$AIU2AG?12O>\T6W ?*\]PSLIZM8$TOM(N;O],>021<[L29N!+(X
MHS8*=/&L))Z2E,T[.#[PE.%V&M]%N(=,&3;&$#1:DG../%3N.'A&)VLV&9UW MD7:V<(6#)' GL\H*I'0%E&&IAI@-_2,ETZ9$+II[OEV]AZ2 M[TN$)=^W
=3+PKXX.YDA6[CXJVJSN/>3;P[:^"8RA\CPY$*$V/?0A@--*0XG* MI9"53;;C(QF:&[NOOG<0:^/#*Z]?IK,)AM-WD_%_8UH=/=)G[]$[R*%6]PC. MH*:_"+'I"4/>'V0ZGH;:-
V"^&PWD_@XY;2:FQ(OW[V7_.9K2H&>9W./XR MQ-_&7W%R%9_@*'QQ"8BR"50B:"Z0H1)]"5X&6S.?M]#F-L]ZS,IM+LO&K^K? M,7PA(_'7D ;#P>S;55S%<6%
<$&!U':I5R.'W9/<#AH*%^>+Q^LZ\5L>W/>,Q MZ[:9['I,G!U,OXRG8?B7R?CLR[P1[: ,TMRH7$1P2M1.,P\VQC]JM# (=,! ME.@,(XD8WSJH=0>D[\40;ZF9'D-D-\-;!6FW -
C)4+\3W'$,]Z8]W9XN>^BC M@V%_-U 5DPR*MD11 Q *LP9G. <67#+<(QK^Q^7++FKHS9,WXQE] MGQ9).)AO=]]*FFN3,WB;2!+62@A&%+#*I&2*4>IZW+8M9>[=WCKI;%Z;R-/
M2]UT]%Y9Y&==W%.%81@E_/ 9<39/IL]S381A7<-P/#V;X/27;U<6.*6/&)[- MI\FN7>?"*2\E.\4-Y!3HJ/=1@O-TWJ.KKZ2/T?K6I4^'6=GW8F\]0)[T&,F^
M"^!+@PZV@?T(8VY[R,&\\65X%"9E.D)U!@3H['JY-MUP;+EOWV4:W)W%7),X@F)G#*.\F#=TEO5M>4D" MS74NU]6"[AP'+:.546#'PQ 5*1WA!BS_4V]ZWW?/S3 M(U%W)72XU"-
&)\0\Q_VB IH-9F2PORVK)&V"F A/SI%#B4D2M[O-H%XNWH0ZC!ME>C"G%^[7V":%*P]:[;BEI^ MS2.$.B?"6,P"'5=)M*Z3WP#E"?*BA= [! AKP?,Z6#S3^> ET@$X3W[P9-]K
M^BJ092]3*L*7UES8 .4)L9K6' M>(1DD,QU-+0>A0FX+9%S(9.*L3&)6J_A",+O]&I^<.T-+K?3IK.]#&9U58?] M=?#[TP_;^&
'21RR"P)/00AA$>:7RLHX"ZZ6OA2DW3)GES!W&NWUX+H@6(7! M,Y,!D%M*HA !G(P!A.3),2ZX*LUGXCWR+@B[L*=%%X1=5'3L+@BWM*MFP2*K
M3;UJX(/.%\4@>I^!7)M25')2;5?<_.3;]^^D[[O;]^\B]T-U<-\&T_?4OG\G M'6W3ROT^ CZ4\]5RINA8(#*&H&K1232U7:3($1GS+.NM\IP>E-)W;]_?7.>[MR/6 [?MU+283*8.
<>Z"UP:P3JD#)TB23B^2Z=2[NPV[?OY.>MFS?0XN0#SXG M5;I(*0&P^;UY9Y#%"R*4X&I+&U4H;F-
^52:'MW'&&BOE>YS4KVP+F/E+LW/6)"1*>S!2EKAU:'!]+B"(2H1Z(7*CF+=$>>-.C=AK?1;@= M-+UAMIQ.&&UTH4XC"*"T%1"P./"),#FG76Y^(#S,N7T]]6>[N7V[R+:')7"M MTP
RY*RV7I8L%5"1[T':KD3)C<6@(?2I-,HH[N+@E4*1&*!HP^Y2LC8G) M,?)9UW[X0^C>L)/ QRVEU3CQ=$,&O+ 6HX-.4@DJ)P?!) E&^" S#[9<'Z;\ M@&L*VBEO;UDU?
O4N9[LGXZ7*3D$NM)4HKS-X%2(PS9R/.GDGTA8].VJU0#M- MW5"\J:XQ!4PGBNHVM@V6+7HW^*=D9F0 M]X],W0[MN[&:.VBJ0TI=$LH;D*M;_"WP]0V@;
<1VY)A:2\6NC[6TU4]_@-MF MG#9G%D644 &!TC!I-V6]EUM@D]TVJ76677'8"]ELKD/%L!&]^GW,7J*-%\AKI<3U)&BFA\<#NBS/Z MY3_/!K-OO^'L\SA?9!W?_"EBK?-
UH#I}>=#BMCKN]I'$JTAT(MA=6."1NAMKL%%11MU%XY<,C0T%ZJN=AJD.(#),LM:4D/D2N[..(@(4V14M%% M>)
A\7I!1Z>L,+79&9,";4S6;=.7]L@AS=:2OS.VN8O8.EQ"WM7U,.G$F-(* MR$0C]JHBZV()H];,B%BRM:T[K3VAEK3[A%M::F9CW4_/S]+; /S1DO;>*MVY MQ>A]]'&4EK16U+@ 1V
JU+N_F,#']('Y[[PJQKGFTYH?9TO:OGS910W";DFK M?O[""?3 MSX,O\]>EL*C8H5>EUC;X3E!;TKMY2RY8[)D-'ZK+AQW."]7'OK4K97!F'Q3 MW..)NI<4WP9*PQ#'M<
M@21O*DBE,'+V6!1Z2]RACSYW$5[CR,&OM4+^^7A"6]%\ UK-)]4^E1AJ70I9 M+XKK-)'S"#*ZVI"A*BWR:=9_^F'C1WL)>OQ4TEUB!9<:FE0&]C6#@4GT0EF
M"C=0IY*"$B*]JT$N[NB\0%=0-2]*6 /C@78*V:<.?E]A=]#_;X/1>#*8?7LU MFN$$I[-SMK\CRZ1VM?B$OWQ[%R;TY8GE)1/U.;C(R.R3LC8?9A:"]1H3YX6Q MU)@7.\!]@GSH9R-
9\"QFL9\'_"\-ETBK.#=8I9\\C#MH>Y;\V'[E3B']80K+D56;C!MOR2;+KI["FOR(7-F M8C&M-[G'WA-F%_;TZ FSBXH><$*8' 7SHN; "U^36)*&2%LUT(%?+'GGRL6M M7KHGWQ-
F)WW?W1-F%[D?]BW(-IB^IYXP.^EHF_X@]Q'PP1H":<.-8 &<,F0B M*E,@:*;(D@O9E]"CY"VRPAYZ3YCF.M]%K@?L"6,R_3_/GG#4U$CN(D06-*!. M(IN@!?>FL87QL'O"[*2G+7O"
["+D#F[U*LZ#;\:C);(E,"Z]CBPSX#*2GV9E M!.]X O3*61F*);^PL?8W@GD"^F\CZ!Z9Y+KK%.W&$:(2C!P%]. MD@F=$FO-@B?3%>@^YF![K?3O"K0%F.^V*] NBK]]*]]I-
R]*Y!.7M+_%;#% M589K 2Z@ <>1 MT_JLI0-*%T>V5V6W/.';'GYU$/^X@M\:M!/XZ MB6&T 59(J7!-!Q31E-8:R1")V4GP(6N/UINDMADD=,LC']LV6TFM\;LB]5K8%+[66]_/
M(FS5&DP9R51A(%+=)C23U6KT8#DS7@I=;@19UBKPTD<^5G7=5RH=^F0MKK]. M@BYH47LH1210QA=PCFG0#$ODTDJE6G>"6#SY@=X9[W.A<@^1;CP5CW4=_/*/
M&4Y&8?@>O^+H#.GWERY+X]>K?WRH"^-[@3KLE?+^#[YB7D"[8#ZG MW1=KN\OI'1$LHB")(8M8#%CDO(:W"I#QI""Z+&V.R4?;;W;)?1 ?ZLKZ(-S; M?(W=79D/X4;
[W%>_V%)HFZE^NBDE9Q%(:ES405]R9IR["P#>64TQQ&< M562.%=K71 3#D=9'QR?$6F7OHBN!Y2!DE@U4??/)A[W7;*2.<3-9-BZY>S8= MA'$$>,8X1#)[K?7:\>U*/N[J G/IF8]=F?
>67*;@ MYW-:UH1.E%'^,#Z[OFT4&R)7D4S*.E%#:8[DTX@"4]H<3(H^YFW"UK<]XS'K MIL;G\&L9%U"UG(?X,DQG!.U9N03**E;0T581-!T(*B@-+]D 6>L]PER' M#WD?)2!S+U$?
(!#^+DQFRR*N:1CE_S,FH?Z-Z'\VP3U*G[;YU'U#T3LC;Q1+ M_EN8#&J,9%4$]W(T&\R^7;!$2^]KHB"8R&OV(O@M4^ L1019<&46X]8O -2 MN\CPV@<-"&[AEP2P!]{4-
%D\)G7;Y=\LLOB32TB+AJ"E(F%D!D%H"\(6DH:51IG622O;HWO*!F\6FNPA_,Z;S&IGE8'S5 B/4[56H#B(@D<(Q<24 M3+";M6YD?B@ZW&%L'H\-N\B\,PN6AU]&D[#..>1UVK?
*1BV*A\D"2HK.1>Y% M^U#Z=13""*KOIYM;5'T/P3;..+BH%,>\.@/G;'%F&Q2 8%UB5;6SMC(P++$ M<\E&Y+25G[EUIXRKSW^*%D(S>3>]_MR$:4GT;5!U;99S'P->T69>\-\])
(FR+Y+)#*W^KMCG]=;^+=#N< M\^OO=<@/?C<9G();MU]P1/)._IRU9+>*<68]L"4)1DDE<')G($KD4-@3 G1 MNH1L9Y#':K>RGW;'AU1-CP['M=SQ^?CT=#"[:"? =)
Q^PQ&FUH]R0-XM+S> M#C*572HAMPY3KL/Q% V*9G+OD(!S'=-Y Z*[474*,*Q'=)P@P_X;NX,">XB[M1W^V]>B,CXYXG\%BJ%E'3(-/S(#2.5NK7#"N]]9PQ-#"H3BPBY1;CRPX&^7!
MZ-,%IE7+.">B]9'!/%ZB4B+_63($)C2YP;XX;>[*P[KEXP\?(F@A^7%;L74X MWE?W)._"MWID+1:]N!Z97YV,TN*;$\^D+G4F$B>@H&1VM[FX_&1%"BE&3K!"B>C&$R3&NS0-KA
MDC?%'3.7K<'-XPZO?*Q3T.O^\]K3_K!G&+K+D5/L/:525(!-R6!RCZ""T] M2,PA>IXD=YU>]'5XG@8)FDN^P]7A(G^<\-#.DE4NY NAJHV'A.(03*ZO0C+!
M!V3M]_K5PY^8ON\ETPZM@]Y9,R>Q6AK((C!;&]QPS1[T9/O5W=Q%_.PB30LO>IDKCY&?O61-R!]E$%Q/E3WL;AX--B$N>% MTH4EO912(/LBZ\C8!#XH">29!2NR<^%Z-
=C>+*M@)HU3EZ$H)".DHC&0XEU M/I8S&6*RM;Q2!'(QC");L761PQ4$AZIE:*?EC4V/=Y?H0RE86">[<7[Z]";7Z M:'$'4HZA[W%'L"?R M=?@6Z%9WF%O@ZQ39O0O;
<6*\;36Z!5WV5L[L'3PU6 P.NP16<, MA"@=H-#11NE9,*WYL1G-X?V0MIH;=Q%[AU#SNF7_%OX8G)Z=OOSCRWA*ZS]A M7F6>!2TURMIW52EP3#NHO9XX2XK)YA?
+6\Z&!1I8\VVUL*!B+*,D3T/D\FW MP>C3W\+P#$]GQR0M'3Q?%M;$:4FURHC#3&FTVX+1# MIG464;3NG;P>R:$B)HWT?7VW:"#>AQ(V>4UR7^OW-2APMLCF\,F7'&+M569"
MW4D1O"\"LE8N!"$3P]:'SCHXCX<&8KUUH? @+9&,G>"}3,YQPPZBE+(YD'ZXA&3X(]@Q]$X ML(N4NX0QYGE;%^!6>5LHHRY>@0EDYBHC"*!($@*35GOZU\36(R@W0#F\]]%"
M4S?"%0N+N7$9W066YV&ZB-=%GVV1(8,O]$'1]09!UT?5 MS,TG/X'3OH%(&R:]W$3SD?Z+)9&WP=2P0FX3CL/7Q^VKGXVJWE.XC>OB-F(K MA9<14 -SXE;B(HRVL[X]+
E=H6%87AND[.UM==0G@_#X)2OVC31XWUT#$L@@"161$33V!#;N/F@,2JPY*1F)R/@*KVC7:9 .G(H7"7:P<-)<4V';??7OB3TN!]!-:X'_Y\ M>,9'_"-,/XZ'P]_#MV=GL_CR>"\L46M9
J:]@?M1 WMIPS1U-MK:670B@EW MO0G5^ES_,Y]SR/7:5(P=\H&O&O;?7H33\ FG'\9GGS[/%II2EH&@^7$X78 ^"9H;K[R"9&RA'3+4 M25\60287A.->T6_[;D5K4#UZ'G520&-
[Y#JZ,,+AG,,3S,MM\]GO@1Z4ZX", M>1G&O W78A>E?=($FQQMFPY!81WY%6H;ANB-PN!#W*HP<2\0CYXHAU5#?V/G MY70V. TS?%O>T2\&
<8CU#TZ4DTY&*\&I7&I;%PY!^@(L%*]T35[QK4LEM@+V MZ/G33PT->YRL(?G[FFPSHF_^'H;#U59HR:G6NNY]CM?]/>U]WY\(F;P"ID6Q
MK+#==Y1UCWKT>N\ATIL:UZW3QM[CZ0+C7T=3L]6F98#Y4E;MI22X^V>1[?Z. M?9/*]EQ5V\GVYV#6(GCYQQ=,9)E^)S2G[PM'^9X%TU:+QA9!+K,LX-L++%&
MD4T2H@Q0MPA=VW @=IIUWP!]HU%H]T>RN,>SZ$SR28&T[6:$)Z2WFG% 7:N4 M35#&MF[]U@;YH7+DCL37#>/8#]GNAY*#M_?2/\S(#GU!=L:B%Q-G] JO$V-K M0V>M)-
FDF$'8)!2/)?&0'AKCKZS@6)D QZ!@Z!?@_E3HTHQ[B]6<^&"4S"DCE'Z"<9VQ@R_.&=_?#.?ABQ3X*Q/XS8'T;LPV;H(S1B7V"3!;#108E_K[^U\K[/+1^Q]M[UY)(V.U?OZKT91.N7]07;".
M.<,"TQHD*W6.E\@0O"N<;=W9<@.4?3?]Q^[,!*D]RE8SD $+D 5 M7MN%$YVS=R+R[(/;;H37O5=W4 .OA8ZO[RS[2O6AF%Y7US&/:!I79-2^T#8K
M6+VDC>!1&0@I^]]%R*)]G<%P$\6Q M1[Z_56GNPLWPX1XZN(WH3359+R-K@Z M5:5OPG2VXB-HHC@(F#/&P)TRK8N3#TN$ M.VK3#\6#*7>3NCA?9AH?0LBM*^FSLT]G
MTQG!]$N8DBMIO7=@,Z\E+=]#2S6SRT@=8DA1L]VJL:9_Y--B0E.!=^E6.L*W M2W?LUY &P\'LVZ]A,)FGXKXMST!K!(]W9]-I==_(.SZQS/]8K0";,WY)S3$ MVO<^AABYY]*C:]
[Y:D>,QV90&]>CJV8Z1."NRF U-N%]F.&\279>O@7A$UG: M(;,44@*L4PY4405B1 61)\&3HE=,M^Z%LSVZI\&>3MKH4M(S^O01]Z<5\>6! M59*6C\Y#BG5T6E1(NS
R8(IK+;)!YEL]>N1/ T^-)!RARE"5U?ZUU$X'4]F M@__!_&(PG<\^>C?!T\'9Z;-1GO_I='I6@[K/Q]/%G!P=DXS6"0@,B;]LUCV] MD.!Q8W-1+MK8-\"U;2GP:9#Z]U#B<]5^*NVM[L3]
<1:[U+("EPI=6"SM.!E MT*",T2EH03]M??]X&YZG2)@]}'Z \4?K[RK>$.9%L6SC"Y<;']SGKN5V_)VO M6:(R,O'$H&!M,N*QZMI&R*DZ/S8DF5]W!SC@-4L.DB>+!K*L16CT*I#AK1A]
MFXSRQ;#4O!;P 5ZS[*+C;:Y9=I'}0[EFN>]MS4.)9#Y'P<@K,SG-^QP6+67 MNC:)<5ND4M<#*NI3XR:*AW3-LI->OTWEV\%[N8IH&3?:!E.G*Y9U>(YSO;*O
MKFY5_1Z"/A0)DF"'9=H DU U0X]52XDA;"&+KZ,XO+^POW9NB75>0[3=8YMS M/FOKE2;RTKFEZU3N]"$;["+G MQND3[_'K>/BU=IP?
A]&S56CE^N7QH<4>K^TBBWR/P2BL84Q,+;62QB9(&A7[6%M MBDN))6ZW8,=C3;*Y+ROZ";G#F?'K8!1&:1"&U_=')HTTH]Y;+_]QPA<@'\D% M&8+1S?.R-T!Y*@9D"TEWN&CZ.
FC:<')E/@#SCY.DCSTL,U:*>UC?!T_;]6 MAM 6:^ED>;9H")NHM2&]OAB]FF,\P+&]#&B5;9M-QSPE/3"+*ITZHC1*WG(ZGLW%K@>3>VL_\Z2AMA,<?06TP0R=H'%:L-4:V)
M@B$4QU"+ZS.WUO+@ED=\ITQH)?3&PYG>A]&G18.NP"L2?/ :R\$%1$A!"U! M*]WJ7!KNMKMNN6,:T_D#'[OE?'_I->RC>PYBR:1M8#2/0&NMO!X$U
MUMMO)*G3L],E$+1&E#K,RY5\NL\9OW?#R:CH>#7 LR7HYF)#9<3$8V3:,0X126^@HK(-LE4K@0'$Y M)^W"=DUH[M#CIN<_!=NFB6PW-I!OI^]5D?@6]!I;/IN1'-X0;].I.U2_AY@/
M\-*OIMUBUMJ66OP9$]%S@H#Q!.1Q%%X6]U2+L_?0RK_%B#]D]G>1;F.=?SB+ MTT$>A FA6=D,6BMAE03#,AT(/>R'@RAT9EY966?]M^C7?H^N:3#W>M]+'
MN)DP.Z2'O;Z4L'92Z%Q*044P]C%S69,DCBLK'QV %K[0;V;?3@A2XMHK"-$00N%K$3;6-G):82DZ M9-N\;'4'?$^/'4TUTOB^XEK5V_@KCD+]WXLML?[%Q_%'TNY%
[H@*S()B+D*TFH,5T7%E0\G79ZJNC67O!>)Q\^6P.NB4A?IL ME(G+@UD8OL8PO=S?^R2X*+WC'B1GD2!ZVA@E?5NT+ZP$:W7TC3>;VQ$];KIT MD'K#G)+;R'SZ93BH!=;+L-
3KP3_/R$*:?5L6V$HF0^)@U/?]R<.)#4&\[FW!EQF>'D/7X)W^9WA6_G_5A7RU#&&5:# MFU;2/FA%!A?)!'.Z5NNK$D/89BAS0TC?(;.:Z:=A/.LV6^SYHKO(35O,BY*3
M#^2G>6N6L59M$*3P2ROL@N]Q$ZN[1FZRQ^S?MOTJ^EPQ9*=%2#0 M>U#DYY'!511XJHT*2:DB>6.&?,?P-%BPEV1O:MJV[K)!%OA7G,RJR?UNLIP- M_6$V3O^X?
W^-.SIRW\X:NV%NU%/C^3!,28?SYURBAO>11^] 'T:&!<8,4=D, MVKBBHK9*8O/JXG5 JMT 5BW@EY_[R[?Y4Q97/SXF412=9\$;.K0C+<_K;%[MP5@R*UN7UFN\!HS;1[G45-I-ZC^\
(E/,NKA6T0]6K M<0/-<0H>&JGK>B>&-K(^# L,SRP7QR%[@I=DJ0DZ2I)M&Z+CW+#2O,SJ4-J_ MHXC@8,K?1<0]E+])(%O>"Q9FT8I26[@K#:KV-PV8#11NC8XJ".M;-RN^_](1
MVG/L];7K)&@H;@Z7?=5NO-E$?";Q?O*1PA/TFMQP](<#$[$ O'B#.LPN" MD5)G@^2"=]7*6EA/CR7[2[_#$;,%*%*LEL*TH188IOS++ YI/QV= Z(_N#->#2Y
M@N^"B$R6PFL+.A^,K7TA/$1/AT["5'1M1TTR;ORN-EW WHTI&H!91A0X*AE% MH07'VA3:"'#5^F/%QY1SX-@\VZT9^$-%]{['W1MM,HZB]X<2-SQ?_2_?+FUB
MOT[PGV=T?"S:5&K,R2,W0(>1K\D=!]QW=$1A#K+8Q%RTO?B\&=:Q8HE'XLLF MUC;26X]./VM.QW. JPX?6T#L%)3< MZ1VK*T5NTFZC36RY$H5(S,.M+>7X>#
M$505((B4P,=@E=?(C&Y].WXTZMS5)^4!,&<7=1R(,1%SDO2MDZU=87 M4#9R<)H+B(@1!2*3IG7*S3:X#N^2-E?%H392QL=HEV77IKS+_]S@!-ZR.=O MK_$K#N?O3;
(Y8G$!>&("G((!,,YL%@4]Z@S4]TX>+;>2Y8)*8 @XOLDR'VTT&5"P&3P=3YB]R*7^_U@NLB]L,)#CZ-7OZ1/M<^:2N R_-1YLC1F (&64W[M$Q&\5XS <:ZM0"-C:6VEW ;H&
(56K71WW2QD)O@.EFOMXCRN9:378"G5)EW M;@Z!?#N9=)W!D8 SB03,<2;:9\>NA?*$F-!"V(W;D+PY^Y#"$/]>)T"37;X$ ME+V1B%(RJH6Y@$EX("JL76CD>S#9UW6L_
GHLXW@.L17/TY")E/X0[6) M%^VT:G5G)"&3"UQO$NA84[4?10@:P7(O!4K'LVQ=^;06R!%]SZ-GU^ROF2ZC M*UQ,LS7C0"A MQ;W'?YX-

*2/ZS<5S]>0X7VT#C3/3]0'3)6&\HE]:9[;^$8>W]\^$SXHSH>?:% M;'<.]Z*B,WR9MR%[?:FJ0N3 O -!KP>HE#-X5Q38X&4TC$O?O$W"OI@;YK&L-M0[" ($)=@4JP=^T1D=2R#QUH2$]%8Q4,P+A?;NFQK&UP'SSH_!*]N255IHZ"' MDD/^/$P_SWL#3C^_I"WC*IF'M(;,@XK>U9FSUH,PCHX%U-DZV=D'}W%N M?EIQX$;+K ,K*&1,&45HBL(]38'4"9',K.E!:U9(4^.8W&M\UP>'OGNN%=Z MB-S;16\}NG 0]-5,(':0IAM?\¥MIL6Y?GA?]W!; M6W,*WD/D/2Z7U]XM2L&+,AIFY M%P!K=&/1.WLUB2@S[XK, ;RM=_,A%XC1*S#%2)6M<TJX59 M>QZP*\Z>Y M,GKT^]F!X{DHP7S6$!0C62\K7Y4$(IOB3&:NB.8M?XCS*_^QX]=-,OWML0+LH MIXM=/)E\HX/[/7XAT)@70M@-, R@NLBX:F*V]D71V$.FT!XO9&H%>-L^>K@3 MQ,/SJ9NZ;YC,_73588MZ.9T-3L,,WY8MY$*. W-*)TC1>7(2B.Y! ,R!A:5 MCT5&UI[8+OB>+JFZ::EGS>[MQ8#29:8M1V!.!E#"U$%\Z "=%W3^*^YXMS*G MAUT?2@"GK95B.M2L[%;^M0W8'R7?+36^5UWN?=1U])+OQ'/.0N::E,M!<:4@ M\-KF.MA@E$W6A6YMO!Y[R??AJ+6+E@Y<\ATU.H->@@T\DXDG+0DA:+ N9HZ6 M(1%RTRI,_0FPITE^X?AP2YR&R*^P%'@_'DS7B&4R7T:JHX M"=J+,^3Z WZ9S8\LTI%F, ..QMH^RNV!CA!\LD<\OIT3H*CI*YM+=' ME MZ;"GGYZ7SV-#R'DAC[&-;" <7T7Z[.S3V71&,/VY(6.<<<62*U03>52RX!*7 M)=CWQ:3&@$49:129WX\)=CWQ:3&@$49)Y]E#?SPM;<&)SDF(LO10#Y-K(F_F(,9^A MI),W3 J%N75L.VMP1W0SCE'FTD=I7:K X^RB+OT_<9AK?>,L?G\1"UP."3]) M]1J^#@@UPM";$&N# \9(0-DFKTI6LGD2[R[XOC..=5-=ATULOM.^QX3T*I G MM^Y%$,%Q;9* G)%$$;D%3Z=!1E;[^W[H]Y[&OW%O/6[ML$PW@5G$;//,7)AH0 B2H2HI@]/D]-3N4C)9'I)LG:K5#/RAJMH/S-+KV^!Q ME/U0BM\7\,F/%TTT&>/%% ,^%W)DD@ITG' &R0CMO?#HF[>3O +@6'<81^+ MN)4N.MC]]Q? $Q3)&<1JV9-9>"MNLJ=/2(_U:=N90^:7-_Z'HJ,'M_=?'D MJ$L]51M1Y#*TR@V4E1!$%G]P:C\!,;JZ `3MM=5-NUR&7Y/Z,OR',H,Y=:[5W1 O+F1'3%@2R&G'OC&7CF/3 CN&#*\!):]P/9*.8' MBQH[]D?>)$[*>'*Z"$]10%,-![1!%@]%,,*$.CR+_"GP0KHX\+%)FAYIHJ6&D=SJ9G7P\NV++QX=^G3]E&%[W)\??!]/-[':JE,?T\^/)Q -(T M&\Q6&:3.0-W%7=R5/K? #.ZSWUTBAM]&C@S8:GDSW@1X8H$4A$KED*FPS'.7:QSX]:>XKNV/$\C;93S6#JJ:"/^\+ M_G;V&2:_F4^!>;5B"SIP3B?,*U=$"0E+G2MV3<>HM,DK^!\B@E5 M$*TKP ZUM@? H+G6^UWN(1.QOZSG4.O,@T^?:R>5KS@)GW^RQ=A=!%]=&(= MR2&@@Y1),(BCGBO0"0$++UPJ;8UN':5\,(O_\7H]"MH]L,-I_L_?<%IGD2S6 MRD^*D;P$LD)LK/..)4KP3M.W,BH10A!M@[/ML3_XRTXE/()&C>>RUKW]OY M-)X3D8W04L^K_>LUGR0?DV4&G)<4-.\V-1]DTF$9/VA]8"IT:&AT_R#L-L<2 MN;^3-)CBNPDYOR? <<&%-3(#*:5".1W"U0[/*5OI$]PZJ]27) 9?WXVUX(-3I M4-D^7T:\6]+QAE7WQY?!9/!'2Z^(9ZXUH@&+NG9I0!*X3P:$EU%H)P*375SI M%N"_3X8? 7.TW^:OW*KUM88M=ZFRR+"U!6UZ&R8A^-3U1J0X#Y *\+K442R!$ M0W(N,19A&$9UO8IN?<%N;Z#?#^}GMIOU M&%DK5^<5)>:.FCCK+D(S#Z&LP??#Z2RF^RV3XD-J->T%^PC"?X,?R! MT]4JBRDZ\:0@\NA <63@E73 O"E*QTOO\EWU88=%_((COR?*3;J[AT3W\Y/I MXX?W)U@B*YY+R#8$4,5;\,G3&66E1&0^R_^_O2OK;>,&PN_]+Y/P/EX*&&@: M&"'3H(@#*]"G@&:A5),!6@!;_OD/9BN5#TE+B:E>V7@Q?6@YG/I(SW)EOPMA/06S'!&*<5P[;3SGZ(7,?3[$Z MR\)3B]!G6E@0R=-"+:<@)IVU%)S0.)KTC:OQ%:OG1#6QAH&T&!0(0B-8XE"'M(>=(@U%9-U?2*RQ6KT%I^\7J-<8>2!'ZJG1BF:!O^%%TV;&'+$NL:,/(1DDA!<\HC.:WS"T902MV7C6NTV9A%]_>?+HLIP MJ:T5S3Q&+ (XSG%>P&+T(S3%HD#R*8MQ%B9%#1+Y#=/CDP0.T)SM R_-6*FJ<M77\OS*IQ@]-218PW6!Z.YO?9146_K-]6(-M)5#EK,7S/B"&2E N2]=7"4I1KM$]]4FJ*GL-UMBFN;WV4=&8$O)],]@C1AQ$ M!_&F@A";/0$2[UIXC+ZB-&*XZT;E9[+'OJ"$,<(FA==]I")R-+G)('4TYA M#RX("LIZE]"2ELOGI&FCF?QY>9T$[#8Z$WW?];[__^Z? \FUSPM8M0-1S5]YU M3N.Y%Y>."HN1(Q/ *]\5K4-KCO7B%L8>^%[_!1"$\-E%'TD+U"6/& -I M/":(2CT$YRICIUB+^=1+N5&%@)^%.C2T$YDOI(NJ9<*?*H +0I^QCC8$!%&GB M,4H!E H-PFB!.XA18(RHXG(SWJV9PRD IYIPYUBXJ3'"<0AWLC%)4YPO%1BP MB,PCSEQ&H"YX:92/Q/L&L#A%PIT]8^TFW*G1= ^W,@])?JEF+D@50.5,4!AC MP! (]P"M/#"=6,]6ZM@N+^8?/7,$-_^]VVG>1LD] M^%V,F*']C4H'ACZEI+R$' %<]\!FB4]EIBW_3S?.C7C1=]SYX:6FD'HZVRUF8 M?TW?FPQ>E0\4195]-3+1.#$4G%^R=C+T/Z-OP"3NL3+%&)LWA-HBSNOVYUO9 MJ0=RG0VBK4+<#L+UY*9O%6P8?[N9&;O!XP ;'&^O^;ZY&AM*%FLF>'2*Z$3I M"6_!VVPM%X%DT[H 90" [':LA\%'C>]IP,7[-$O7;HKG[4']BE]^6=QV1[U] MOWYW4.J4.0D^ C&^%NJ++U!*9O%6P8?[N9&;O!XP ;'&^O^;ZY&AM*%FLF>'2*Z$3I M"6_!VVPM%X%DT[H 90" [':LA\%'C>]IP,7[-$O7;HKG[4']BE]^6=QV1[U] MOWYW4.J4.0D^ C&^%NJ++U!*!$=*\#SF!Dj8\8(H#$^.@EV?-^FH3'G?S%N=>9Q M?QDX[Q^]FC@_F2Z[L__)6Q%#6G$%_'/OV\6RP]^=D(S@]H$XPJOML' TPM/-M((L@.*/&]<=]X-16+K>;R@C=\GXR!4:B[RKH]-D9+%U_F]S%/(4\T\F$^^Y9N M%]OBWT_SA9L^S("Z67R8+_Y(B]]2F'^93?Y+\;,GCGCF,,@0<$LH?<^<, 12 M4,YEH47NEG)0L3GW-IE7LRK&!8O6:8I+H]RD\,;+_-O;%.+;[X']Q]GTWIT9 MB \NOZ<6VR&>_)AT^N2CRLD?)8.87IW *?VD5UO=]V]\1L,_]7T'lSTV;4 M2;- (=JFW(9/OBV8'WAD-,$H,984) M74D?>0;D"XO-VKTMY'4M=49OE38IVL7)),OZU-O?J0_&,-^B,/.]N[2'WV4 MS"?+Z,39X,:N:MM5\O.!Q^P<'!QUW<]>_/S)$W1O7PR (+^ZWRV//!N@&DS MDR(Z L9S D*Y "X8"T24#G9.\/@XP>C9A5TY[/$6?E/G78^$WU=E'7 M>B*O-B*6B0[:*>#:%R(QPL!9(D0K^)P,#3R;+]2'M>.>LL$/U.+&5+"FV_E] MMF3I;? SQLQOLWUO%;-OKPW19K]^^L!&"W>5>.1,PC4F09?N@$*E"#;PB,B2 M@3&51**U2W.@Q,=1]9L6W1X:]%U6=[\N7SSZ=C_^\#]02P,$% @ $Y!G M61.[Z_%\^P ,G\) !0 !F;'(M,C R-# Y,5!?,&%B+GAM;-2]>W/C.)(O M^O]^"NJ]@?'XB9?7B$FUPN7-(BP9(__D, M=_RZ"\,L' 45>E0G#!(,H#@=K%N?[X\OL36]3L M/5LP7C3GS4SYB.,M@:',C#?H.6,NLF5UR^WST+-B;H6YFZRXY M9S*B9ZL$E* ()$FPS3= #>A8!&L>7]\C3.1CN7'1I^49!T9&-=,O;I-9T%%A? MV!UQB)A9.,H*8?^%)Z296-ZY?DPOOY!QFK4]R/R>'WS-R$_WY?//X!FVMR[^ MV/S$=U>;Y.=Y4(#53^OP!9:A$ZH?Y/\N_[$LGM% C$J:8AUI!3LKCQP1=K1 M2TS/Z.]*?]SKLY;)S%1]BF/D\^UEW]])4] ME97 M@A;)2=_K)B"\? AL;W6N[O_;X5+$'MJB+9]8F);ZPYIK?H>_K%_>-I%XNSAOQ MVL?+!N$YNRN_"/%E[KF*BL\4Y6&)9+)VWX\ MU?$-A^HS+G=-MUL&*s=Y<;6Z. ZFP3S"UW$Y^8C0+M[N;..&3,3#4C='8^GW=N MXGE5R2!*53EV=3,;KMJQ-49VSP1IL H.^L3U;,-1 (;-G%O9S:S5(;&/5TMI M&QM=X08B)K%$9S (W=B)HPM/HO"ZX]TT5_MZ.V_I ZN*9R1W%-4>^T=45+^B M^9+]4HDWD/HH;1>^E,WM$O^=D>;N_(QJH33"=#3,3,U8'K"<( )YEO/66\) ^ M*OPFCW,.IAI.66I69N.8P]%+N[2&X)L9H!ZZ';U/9)7H)@]-M XK=]HN>0RX!AW+TDUJF08=UWTSYLY3&@E/1Y2Z:^XFJ91&@O:UI505&7-/ M2?]HYZ19HOG\Y085]-=Z?0#DCGUOW@M_M#UF'36&KOT2I?6K1IFA4O0#(# MGNN? >H>K]%TI+82.NU2NP3$/!+5P ;]++;H!BQY&_92*YE=^E16 R_\M$W+X? M9G2?N:*+&.L+*PUCH*V;1E9=00M^N;PV"'*V13JN@M;2F.G:2A#'8[JWT M97NER11CKP!]#=A_@>7.#GE@=#EGU_RR.^!\PZK;!U2QJZ@NR/F"?BCF2]E[M0Z4@UH8%SM+%ER,>UFTVE0[>P_G;B0.6,8AISF$8!5Y&<)1RSHW,GT/F M1K;)'3'PU]:=O2L6XDAZQXF-/'H6D0WPAD0RLI68"*[I =CFP8E:TM^M=U MS+,G@<<Z8\&K\|5RI-!PC@"C*VOJDK5I3>P(H.I8W3%HVIGC7\)%52..*VL.Z M7#1%)W)3%8^H>FE/-Y!"_-G%+"S.0^3'"(8HS& 4^01F*1F9$UA%G/C(X'GIFA-,+-89!Y&@Z.+)TA M\4EMF1TPKZV5Y2KF&9^OPA7U1S[PA*>T_)).)X?Y^A>-_=SX/.1C8:D"B19 MZ&\Y!AT^'LFA0](?3Q,Y$-Q,X8_(#'Z7Y!UED8X(9Y5/.K3F9)FE(T+U/!4?B#]H"$^[TN3@"F/7F2C"0%&6YZONBD=5Z_7Y-MR\T5D$R(+Y,B;H.ZD\-@'%<\-SB8Z9XN!%W*QE4)RE%) [0!0#B\[72G)4=&V MBD^.7WUB&P96R\V4+ZR9103A/ LYC',R%,O'&9)BF% DPCS%/FIEUOU4EB3 M&'MS4QZ1>)Y!=K+-R*81@OAUOENTO9SB5[<-4.,OM,Q1-B7YXZ]NEXQ^6%;K.%M% MY?5%N>@&=%SS]N^F$;@EA%Q]6PN.YCQ$) M"0F,LI(GL3-Z"<.*OMJ=N;F5KR(/U[%![5D7*8F5]5'C^@/!K\]"%+","C$ MQE[4YK)6HIBF+D] [2IK)RLFP-TO/*FA,QD#+69=A/&M3DK*9T ,CV3 (-APZ MS$5AFD:$)C /H@#*.0XPPQA#AE,:10'Q/-JH.]N2CY%- MYHHKH-@"DJYATIU3<=:S?1.@9V.TK(SKU<]36Q7=:F67$Q;? WH:5#MUIBW(?NG*Q# M]Q'6^WVZCUWJM%=L^]8N&A5-0%_6PL+5]2PF/(P#2F 04Q]&>7(/]<-KF#L]MVQ1E-67 MLF&U[P>Q<*Z(L&L?ELR/SY?WR[H1L.>KX2*8DR2,*4P\%, (H2SG,TS2!/@\H M#4.2X$PK 6M(=V2S(PD!Q0AXY_]&>/E_7^7T)*/M!9J95%-F04" QZ,R6J3 M>7$6(O8].YO;+=(BC%4]":-&_;]<\4,Y%_=^;1;GCXUNI&'B$AS<;MG;OH-R/DY3Z(:0ID? U'0@3SG(I_)C@-_)RQ,#?]"F7RA3E))>G M--'>Q44OICI96C-%?2WH"#73@QY(,.>\2V/RKLL'Q=S7'/GPQ7;-^)4]L\62 M? 65RFZ+=@UVEA*_QO+A7+ID<)B'[+=\5C^*2:WXK)U=R1.1WMPVJF@\B<#[_M7M2S, BR+"<$9AYA,,*>^,M/Y5 TZK$@84F(M*HXQV%O9/WOF)6MV3MVM_8\-M-@R? @17+H.59;A;Z7)\QJ3>0C(/?)>N&VZ,'ZN>%7]AV5FOM[F.I;P"(@-M=&0[']3,WJ=$=+]C7UGHD*G9F_KJZ1XOBOQ7-BW)1E,_"MH?Z%QO+FW?)V ;2+L M8[$0+!;MJ*\"V==UF;W#362 -N$_D1$;4IUSZ;S', BZL/0DIS>(DB5(C?\TU M@V-';E4A>'B;L[HK7-LP;&;HG3\8/5/EG";&>L^IV?;2*L.$'UNY;-8]PLV M#&^5&XS2(V(L/!U9;^? L36JOQP+WM<4>C8Y57F%DTRB[-3D[=#B MP_%$EAL(S,R5AO1.CQ\>E]&VH]6;'T(\+MJK7E=NCR)N[Q[*%N\?!7L7;9F? M=-,6=7Y6C?&S),I\$C#(XE FO&0I%*4A3&,6LBR(>19D)H,*QF'3R%:8SRN0 M,1)9U!K'IC#*!5/1\1Y]+YLSH[0UIP!(+0,;IL&&ZQ\N,&X0#LMGG#.Y!N4 M68P%/Z"C-&HV=GY= <_@WB'E35@5AVE,281@S"B#$0TIS(/A\CS&<&^YWDQ M-HEW!ZF-7<.Z[L$-/C,D21L,0[*#2\^..@/!S!SVY-\^D#Y&9*@EHR-+-$QK M4HL.B)?9KNZ!WDV5'B;M'=4SCD\&IB;WWC? >[;+NQ=9GFK5_F)=') 8ELV^5 ML+/BM%T2#@FTTR#AX(76(<*KD:/7S0.KNM;9XOX"/17"-Y9M ((X)%"$"]NVW^X2*EM?_/7T98F78@2L.6FG8K3X?=K@Y!Y# M@R$> [EQF7<)3N\&&.OQ;4U7,*1T_B*8V;*Z:F:RH$DN(:C5XMGS<U-M)PG6>64I3:,$!S%$V]@%/H<(A)G, RB,&!!Z%%-$O"(@/:8Y53=!A-JP/ID MM9MPGBP 14O9PELEK \:,/Z"16 M:VUCM>ME4S=(-5^8>3SS/(\E,/=)"J.(QC!+A%U.PT!8FIPRZF=&AVX&B(UL M02[Z_1S;9HVW@%"Wf^$X"*">\7-%BYFUZ!!19#<=%WND'1[6T1#0U9F=(5+3 M*MW1$'KG! (_,;:CP7%SO]!=?O&3S#UNRLSKF4=8C$(O@E&0;KO#P4R(}=UV M=T!M)FQHNIR*K2..LR'7@\0FGEFM(_CN"&]MNRS#A*HDC%%5+R.;^PA"GU$C M62&^7///]/]#]=*87O-@#1C/]\B'&UXR!^GA'84?0:X848P)]&%AL8:F:1TDH M5^Q((#<,C=*\Y1H.5\&&,?UI0PY,>'8"#^N%[.R6K/%KZ_ONV8*W+"VZ|L<_M%8_UEV5[\!\D<>XS!$F6"? <$^2G,9&5=3/V!..R/0UK+(HMUE5;%%,_.3T ^3#$,2<@]&?I#"G B)]^*0IRQ/PR.S.OOP MFH"1@IN?6FB;TRS6Y+IB)S,]WV%%3ZM/$=5,AUM*9V!#RYVV'I+"D6[N+#^I M)AX2[K7>';S.HO6@[<#6=G_P:E$WE2]]J-4.Q\T#6EP_]:AE7;'T,4Q -'$/LJXQP-&S!K5:](=V0/]N-@<<1Y8TP3?!"%AQ GY?\6+7_NPH MLGHQUPAXF?D2C["R[4"F*[C;UF)'];Y%SS!=* XT]_^W;;88W?IE0E]N>CR M#@<3$5E8$PRQ."(R(_"EYA%-A7.(IRCW0VK4HE&'Z.C%*]Y^3(Z:@7=_#E)? M)6.(Q)0L;D\T";;%OQZ=6E>]:*%+(]C%"90&.081A\)

*$U1>MW91\K;+5DOR!"E.89^G# 8-MY9X'LSS$$*=!G"4Y(D2_[Y8I\9'JS7;@W9>++*]!4:%&WGKIFD8(5EL/V;&R$-MS.S7-B=@Q'3;YXU)HQV?;/6J!4+L-B&MNC8-QC-5=X"_X*6 MM4HGE0K80O((OCT41+RD*Z;2^C5[0A5JV/P%T*(F\U*UU:IDLZUV2KP\/LCF-M-?LF5F"KIEP-^EXNRL<71ZVV;'$>Z+)EO.1D#;9LA>WWUK)>PRXXN7Q\FI!)MGAD5.W4UG=EV]-D_;UL[_6E;/Z+-,+QPOVB^&|&9TE$-ML)P3#SEC'$8A%C$+"S*8881XGO&0(Z.N"*-Q.G;5;X&P#"95)^.Z+DFASO!^-M*YH'HYV3_$\S%|@^TML=!4U9R!-;MM-MC<*9Z@-I/FW BWA:&Q:=[!.-GI6*<W7U/B?UX$>^!5#W5Y!RQ*+_LSA\kD@ZSZH,BN2J:V$MCVB*((3%WBAH&+[8S-M5K^4)?U6S.#AE4QRBD*6T'S*1EM;JX5'-DDK,F;*-MMI9:3%]I>9*%3j:-B&"O0:YX=Z-Q(;;->;"&AV6'Y;GA)/R!Q:>[)C\L&#],_)'KK1["ZENW-:',W,19M1WV(.M-R!-M=Y*_OYR!+RW-@LE1W%QWZ#AZOSM@:%+/P!V-KWT*ARM;3*WMJEVO>5<5I\8$ M77X7=F*!YA?+NA&<5/7Y@K9!P?N7K98EDHVV&FZ[-)6$'$42@G\59$OD4^3C0"[?'8W+T6+U?27S]Q"KQ)E-[;ZK84#D.^ 5L. 6248.) ML^;\N>.[FF_-_PSQUL%W2W'[9F.% <|@S.0[WVC9WGXXXB+%^>!$FWZ!\50/-MSF#6\)-LSA\kO_0+M=UU?SZ2<*B2QT'|69I#R@65%Lo'"'^=;!1M.J2>JGSLE.G[JY(7L&%&;KBNV3D#:VPICMI#DD#Q-"J{^N_!<<&T>\>-*K1:\4> MDX%7AL6BDJT.[7NF_H35C$WX[T]%5F!U&[3M>:.A>?SJ5S]QRCXV8F>WN%SIMZ($U/T R!'1'0%FDS34C ZEOO<<&U,Y^GZ\#B')}E!!0 M0@+AP44"X8>&$BABDK@-E+V84=*QG!S$&Y3A*0%R+M?<%% +.X9]69"$%6 MCT9^ AOY:*@0SE$X<0]: Y,?:MG);/\10O>M_TGKF'=Y^BAD%3^DU>"L#TMV M5WXHZG\LT7P]34=E#;O9({5!4WN;M4?VTCN6-N/9I#])F/LU6ZOT^8HS\X&N M5L .F_XI,#4S_;/!:=3$Z11,K+HY61&Z`&0XD6V:/,]+890D'LQ]\5?(8I2$>1KP#.OF"W96'|G0R-_+5LN)MMF9 MY$'?ZJF%Y+AO>)*@9MHO2"F[='1VO#&;AGCZ'MM)8MY8UOBNO&4#DHQX ;M MWC,9CW.0W;X<_ BBC"U]RD76_EH0F41V[%&8H0S *TA3B5(2A"9U4F3UY1&MA6*GG#8#0X9'@=`K]#!B9NS##8?$/7@VX> -)TXY^+#>;*O7!3E)0@A+4 A)).MX.0X@!CP$TS#T M/*'2G'.CKHQ#Q.8.+C9-3GO$=4IPS&'34V!78!A&!=8XV]&!#0]02$?.3> M9@3"@- '9R ,W6.GW!]1]0=KY+[BIFEA5^_0VGDLRR.A>/.8QCA*(08,RX3 MQQY&><)3DIL=E1F@-GI2>$.[WTKUW9^#6&WZ_]D#%6LGM8H86)ZF,6RD.H0D MB3*2T(C"Q(\B&)%)*4=*)-OL#0/N(S[-0A,[Z0A'"S.Y%)4S8)03UD%,ST0Z MPL',00.0#0/N:U]<'$$ F/S]"&<(^LX1&E2XZ@A#FO;]',+G6F\J4K"&%6U&IVO M6W\L*[6Y]+,%8H 4I%O? GI"F>%=%9Q,.X3E(")8_Y.!*V4SA#.(0>#:. D0B'MGE9+%4OZ(RN^(FNFWZ8 ZNG\B+"8V8$5(VV9U!L5+()#QZIURIH?L&'(G8&P M1,*1T3"E/]DAL83FM7&Q7<9R(-6Z3.S$9M*]3FQ&4^&VQ<(4>3$+890$,N65OI+1,K];745_WKM,7=!R2VX>]9R/?]E&9F=!]3^;E M;/-@+!F\NP06:D^4<]=HYNYR?-I0KF8IN65NVKE*HP[,V-I"]6+6-W3^ZL M3NW,<)#'A' *TR"GPA9S#R(YR"1-4"(6B!PL6>.;:]6B9XL':)D9UC5%;9#=MK6M6#275C7?P=B2X?/:,(=T=!;'T.-5> HXP,;-@FD? Y5L#Y*XAND-MH44-Z M5ST^:!RA-V\'SN,@[_3DU;C'3?LJ*\>Ko-)V4RVTXR]B$+?RY$(`M!_,0HAC%T"=)SG+]DXAHG>,_1&!L!ZHC"58T@22]H],'1E69!>2&FYGF0FI MK93')!DH?!&WMDHH_MCHWL$%)U&X8^*LM.SH=1;'4@7 ?_SO>@3&(87!3[_^= :0= (> M6"7NH35H) .*M\X36KA]UCHD]M#IO7VW37?V;H#IK9-S0]>96Q.9+++[\Z6/! MYK2^]Y!]T-LZK[??3)TU2H=0Q8];@:R@OOJ. M:"2=:AL#ZD:A;8$84';C)2B=N%>UI$KR.!.>!X5!-M$LE^DB2!F/.$(9Z*.M"V6?2]MF2_61'9&VK%42.VK0M1\O2#=6CS#Q**V M9.9](O=)X*H_Y-.;T_:%W"?63C_(O1>=?O[\F2V0_/_'IWDA"ZX_%XOBDG N&=]!EVA9$5&R@_F*O/U):4LUCWLZXR-FIN-[3DAWZ&UX.@,=5V#-EMEHI!.0M3]_[AY9 M9V?0G2!\TD%T,W_#]-K+OQF!+-!\ZE&ZXT@D=%L\)]9;.[CT7.2-AED6(MYC"A\,.HH2', H9D59Q' F'LO="H>O@HQ2E*9 X<.P?O_IP%;:%A<&JEX7%D MJ7PQIW89V>X6HZVZ!$_TSEA;M?T4$=2EST-]^E-W]01_N1'0FU;K0NL7MB-M5?,BSQPUYPLJAZ$]21OUA36S*8DIGX.49@1&-$X@@BC"[#]\YT=Q%HJ@BYF5 M'P^1,_FM6]4? W]S\"WI\^K?+MH7JNS_'G3F(_!/-P2"(?A[26%5N!SR"41:G M$,,X@'Z.B986]0]ST+*@K-,R,YP;(MFS40EQL@O@P 85-C>%1"=P6%ATE-73UX5.@]I8+'[[&SDE_94U=[>,VE*S<+ MDBR@,,TA"?O8-E5%$'M^\"O.H\.3I2>$\H=F"W4NCOVZ_I,/V"_87O$-- M_]@ARS(M(DKB*/$2K:W"DS"RMWD;%0.YE7!V8')KPI/*QT0T=4AI=?+ M3WLRZ8!P.|>1#EUGGB0_WPR5O"O/*2UD[@[-,U!!KQ87Z*E0@^7]YIJ+?SS) M:=+S^=UFXO$LB1CQ29S!D,B=*4_X_WGJ1Y#AC*6Y'V0DB0R\!`-0M*0! M$;2W)0+B3?H"G/H_C&?8IX+7;3KM)M*;L 8D;[*G=L=-=-VSS MFH/N*4@608_'Z>#63[]/"'+ME+\QX3=*R3L",." W?RJ%R9+TCJ#H0>M=+6EY M" (W==YUKFV*Q%)Y"-[!B4](3YBQ-/8YA$#ODB! I%-)6'A,\3GGJ,S]G7FYT MKNP8Q=$W75>$P8:RX2&OHZ#1>8E.H3 S\'7M1&*&/C[.(K@Y1':4W!;DH7?%W MCCIIWVA[>FG=]EJ&B:ORO2#*/)9Y,$]R67&!,YB%*85I++Q(1",/$Z,MNKU4 MQM?O%@(VCLHD;/S1?MH3'RR:$#,W3-%0Q=;GR5\ M+!>]=/$&5=?5;2,C%]4#:'5D<99@GWHLC6! (@Q!&:1+"/(A3&'X']+CVPC7G>MEMT'UF5)@4,]

*R81"+.,-&"@36D,_4%=4L<[*B?5T8VHD8]!S&:|{ O-[*1T778V0O5CBM#T5'&R)$WS=?,+ZJL?2VE=S_EK]2WV6$!!$B8P M0ID'42+= B&)#"3B2,'6LI1D6HGMHY6G-O>6EG&SW;f\PU9\EE2&=JHKD-&-_M<"_S9]SW[J\WVVUNKQC=N|K^!VSS:=5(R;_2YIZJBI8F2Q3[4>3C@,-81MD0 M(<9@AJD':1S[TE98DD9&^^8).I-GTNHAI8LM6=,T6K]V=`-H9\MLFD"KQ=U1 MG"1[-BB5LI19/Y69\V:#HAXGS88?M[/0+ZN"YT_+,GU.WQ*O"Q55GVU5. R M7U=E^2L7\AE57Y@*?X;7(H$>Y_*0S-, 9O)P#(/ PWY"8H*PUJA6"]HJ36W+# M20-'1M_!DP(V^F4A63 LK3;1IYZ=3Z0E,!NO@)Y^4<3^<@%;;;4L0+W4+BMWK30@2/-84)Y5N|AH9)#CV*5A.5Y>MO, .@7GQ1!XU<'U<+++)?n8Y(O MJJB\N75GM\M[A5^O9AO^BLN\?%!M$;ND=(Q\D48$PU0(A5V-,I@F5+6-^@') M0LP\KH6%,0EW$WNJEE=5'%HS655!=MALA^TQ@-= "00JB11,&P9;SD'%NN%Q MWNFG['GH_ZC/QLP_=C^6G_'44? \LV5ROM!<"_/9PD*,@I3E'40>4) M'%(&/18&4>)Q2D.C>@H[-F8\B]760$Y90WMC]%FE=;;V38]64^G4L4-I&9KI MB&2C%>=G(2,F/NC08Z.HTZ<;J]7LG-MG7N1O69&MP>B59;,7U\O MZ6*CTN\WJ_7W#D'I^U'3=?=-?0PS%E*.(DCB1 8SA*0PR_P$ MAED241Y3'H34+*R9B-/)XZ(=WV"Q.Z:..<&I/B4]+_D3:-[,C794OF7M8B\I M5;&]^R/8,E[5S3:L*Q2:FGG0<-]UQN[\[<3Z==20I^)R5H\|L:H/7?K4Y.Q\ MOKK6Z)NPDL4>%T$80)ZFL?39GO+>L0THT9EZN%732R3,C4CGR+:>HS.H;1D0|M.VOQRW+A8J5R-=JJ<€WO8R>3F<-1XC3]-M VT=Q"YNNEL557K[OA+5DT)57E#5YOBG: $\7<(T'"81IB#ZZ(L4R4& M2-I?O)ET0!1GH1$>]1C!B0VR(;\]0(>^&ABA.+";=C!!2|*SJI;G'O.^$LUJE3^_B7?O#S*-M'=:+/)I!BD,%#)T0B.5Q 89!$J4^"Y@,4%G^NSS;_Y/#'\]R-M#?#:Y%KE_B4_1QGPE&HKDS'U#[OOIAOWL")U=W-GZC'5!5O"#8;TCC1H:+O< MN+6$=+:;#U:,>8O7$OUW$$1=[[:VE^>Y#+,> R2+$A9*B\=+:/#U=Y>8O74$OUW$1=[[:VE^>Y#+,> R2+$A9*B+Z=)+D>P22 M(*70ISX-B,>\P.>/2RZ=$F?E$ M.M)S@0XD-W-JG<[HAB3XI2%Z^NAJWP;=+Y;KMN<#*A_3YMPOZLFVYA,/V]YO MD?7ULEP7%=)A>_I4\YNJDAIVQPLUD@8_\4<6T"-:8,!C2,5XPB%1D;@'P1^M*JC*O6"3&$>?]\3ACF)$6G/+R87\N>8%%)*/BWI /5-0^@T_H=3VBK6O6^:. M0G&F5TA$)3MV.FO9J&9_78",$W WKC.+ZR!3\9W=\&@3GOG2QE0AQ_%:\K954WJV738-UT-*9)E$0QQC!.J/0N?L(@0=2#@OGR],1X=&I< G M*4WL3+9T#:<.GU2,GD]P(QZ9"VC(R#/0[\IM+I\N=B\ M"S?<{X2.BN]0%).O,.*1X3]VA0\>@+EK5_F]?7177GBA>?N[OO][N[KU;>K MFX?+K^#ZYLOM_;?+A^O;FW\W+.'35**>)YA -89^H<, 4!P Q0+H\#!-C;^9 MW*I*\#2ISEMW9Z;*HT([P]=M9W^NZR.-NJ>Y;"=:;P^51.MOG<&6K6SIWS, MTR3&$>0)\B&*!85I%L50>I @YEG F2I,D@?&'$R<5MB[$[.;]74!V,B4*T>Z MU'_]DVK4S L=7<:"RZY&:X[ ]SU=.I\89JT/9^-!3>G//!_44CW'T)M^SJ[MN;&F>]ED/5./MCMW%'O"8I$/8YS%$-&,P8RC$(:"4C_(D$A]HPH-0_I3A*=.MCKZ^L5TNFAZUI*P9(4VG/<-(R87B5FF&-!??5^D%O6/:I$T4/WHVJ0EDF(RA/((@8H3"+,8"'CT(1 ML2SV(J-R%7W2$[N@+2,UCFV5@J1;-L!JRP?X!TGB>:1G[F M3FBGNLX-CV)CE]W!-6Q/DP5T.%#56'Q7,U;U"<|[=M58(4>36,U?L#Z^];/A M7;%ZRQEGO[[_7G)VO:PK??>~!^%E[$HP!Q&g[:\;M]-$>)IU0_L3"#$>)1[TT M,CRW:9*>^,"V10BJ+F8AS\G&YS!=)6H?P"90C?G)TFK[M%P \@Y^48R-?/D7ML%/:CAFG)RY#!;@I:ND2GON.9:B0GL.5Z0J6\YY;$-I=6>Z1!DQ0+_1A$ IY MV3F*O1KRC8L2]€V-:-G?3:"6I:L~<(UE"[SA85 MWM[-:KEJ^2<&RA*U7/&>E:_NKSURRUBO:<:E:_V-GUMWNGT<_/:MVW^OEYZ;F M5SY0@IVI[N'ZHFHA W(U0>Q1$!)$%,4P""*B.G<#F 8Q@5R$)$ABA%)JE\|GZ6)\R%;@@"W%"_ DAMNL XTK^L1YM3G5/F1VSR#MPI6S#<#G|B.YW"TD MER^KCVA#78H:M<+EGW4NSJ7YM\_?(' ML DP>JG@$&5+WZ|P"X]04)C0B%(F{$ ^;G+7&"$Y\\*H/&\U,F6K/YQ5!0^"# M,3F7^C#S85\/E' UK 1S% 1-R5S!(8R1FQ<705%X(% $W?>(@IFY#W%)3W8?&_88[M+>CO9)5!9LX>&P)/Z0:U<5!]HUYRUH/Q3G[%/[Z &+8<":!?<[$OF71?%0MO"S7[,L"/VD/_NU]>V*#4$2!H@K]/>1(>>Y_R9=8NPQL0/QA*W$CN9FYC L- M_JXX<#6P=U-\N^&[_4O.-XAW4*2]H;O#3YH;F8Q=+]D_JD*LUZ:?0=/ CM^< MV+@D02 L;AJDT6]H\U|O;R#ZN!LYK*U(L6W:O(S)+/T8!YA"TC M85T-U!(C.N!<+2-%'(W4,GO;LB;PY76Q>N?\GB|4A-0Y:M.CO-:/@N#8T" M62H=!6+,5U-H?1A@X8DL#$04&'5SCU*<>ONFM-C(6+#$"UQ(JA?@!WYJTAVD M;I4OP2__XA 47.HMKT_K]!*E:\EJ_6SJ@G,5\P4AV|&D6DE=\8]*)+5?= <:^ W_F:JL7Jf^?%VIT5N/B4!!@*@/ M%;"P]+ZQ!{%0LS!2P;E4AI\BH^$^&C0G|K]7Y3I_:7$RJEY!^2F"IY:O&$PIV-MZW*-JP&UYP,('NI3SS7I@K6]I%5,'Y$U]2Z98^RZ_#H]Q?702B0BMDD%$%@@1E+XD@BE.&$P#G'EAE@DO,9[,;D1]8D_2X:6*)_-X 3MVK+O*$%2M MYUHF4Z"9DW&L.PL0#@L=._/F,*$],UB'A5J. 3QL%CFOWK&N6&B*N+JUF:_/E"FYIY2[$Q](L)QA&,B>7,G$^0F=F$AX4]-MN1Y\UO8.5ILEB\/WU7 MD[[S]?NW?Z[OBISR3\_+ISL9W6K>Q@ZO,O&!0!+GDKJJVF\9D,?FXI]\#2HNMFI);_1O:$9I.YU2,=9A9J*8F'+9JZTWK=9L[LO1L-[MZ(G9O>37?,#-8L2@>_M;XLGO.S_NRX.7BW+U2)G=1WPDMW)IX."Y5+_[$SBWN)-E-7LRT>YSZ88H01BMS(7<@2F%&0\"2(X"RE*PYC'.I:OAIVO4.70;#'(9 L@BZ/X+8[<7[^9C,M 5G.-X.A#&O8R\ZO>S!/IGZIUMJ(5QFTI-OWGT?X>7W-^"N=O$6Z556\C25XOF2JJW>"Z0D8S)-/S6$O'62W/.?:MPK>#168+U_I%Z(9G)YZPOYM9,1GEJ;RK2K V M99T^82CV0QEG14F@:F@()(1A&#.>TA"%/(ZTXJP1.C/ M](#LM>,%_!@'-%+E;E$$$?8]B#-*8!9F./5]1%F8F'4EM6E/7XQU^<,G;S'U M];9GS9/HPLR^E1*.AJO>X6*:>0/& CLR?7VZLSH#8W4PC7Q&! MV&,(HCB(8):(&/HDPDCX818G1DB:KAB;.%;8)K=7Y;7:.>X M,"VG=?8!Z3FNCU"[F5]K.%2S55K5=YCLU))=@)9/4#.J0(6[K%998>ABG:lOB1NZ6O/RGE.>OZE=>ML"L.MB>10>Y:%/4AC$ M20Q1E$8P]3F#,?(S$0<8^8$P\;WC)"?VFA4#H-ARH",,M7/AE_+;49<=@]=Z M1+PAA.BX/O56%!M15P! >J M_Z8E3LUJ^22-[$4-I7N02S1CXF.1H52P!*;82R *4U4M'Z20Q2Q-,^DJ!#?" M\.HG,[$G4$2AZEP'BNP%4(3'1\B;]$G/V,\7WLS [>0VQZ$9%,L5^DP_D7DQ-M9P8%/4*:$/T:S$P9SQ^OENM_7(DF/S(R^]&X,.H(@5Y!M)U?^+?>B14!JJ MEP8PPQF'A(8TX5DJB$ZACI&:&)3K4F#AG8ST51J"+3T] 5$XZNW\=DM+J(/IGH;%?R8V)U+^='G[6^#51=L^4=?EO?FFKQTL@3^(E M>%V5>?5USI=@I9@"N,%MZ*"B&M\8,[PT;#D##P@6HF'!Z56@DMHKN;0CVR_/5]\XCD0_WJ\@/A^_\A"G"8BBV&<8 Q1(#A,U05B$E)/($8B M$FB=C:=F=&)/57$ VCE0+SL>+MK)?.KR2O^A7QL\Z<_RP?J5UI^$_QT1K5MD.^A[X'\DG)SU0W9%#XOT.Y^R/LIH&4+%2@ZS?`MKY?&)W.S52?>0_>-NN$**+; 6_E74$_Z+ &IOEZ4QC@<V!KJ&.KA;16-,*!%V\YK>IDMNTYMU\MR76SJ?AM)H>S_4W-72[TPB(@7P2RJ,#B]$!+F!3#F(2;93R+&C%"<7#(W ML?7:M.)U*%O>A#O]3/3R%A^E;3-'9ZEDXQ3%-IPE 9QRMJJ9(IE']83IF$MAN6X&D[6N54_K99OO%CG9,&KP3A5;_U#D3\|\>)1Q*D7AP&!G/HQ1#S-(*F& M<(0\"ZD?8"0RHWDVYJ0GO\V4],!KA>2PKBE6A=1LM5C@0J5&0*EV-<,::@/5MZGF_:11FYML4#QVW=@$Z;*AB!:7)&A.C8<7AM!UC\5V-X]$G/.^\'F.%'-WT M,5_!SLW\OL2OK\7J39Y7*ZB46_5N68]A?*01"I(DR6#(L0<18ABFG"(8)R1D M*:$LC8WNA8:(37XZK+19%6X#VG8\TE4!+:??A2BFF9JZ. M/CYML_8=8-^JG3S?4/>P>6_UOPPN_SN%VNYLZW?W0_JU-&"(ZQ2&16/Z$<.EN+$**+:.6_E74$_Z+ &IOEZ4QC@<V!KJ&.KA;16-,*!%V\YK>IDMNTYMU\MR76SJ?AM)H>S_4W-72[TPB(@7P2RJ,#B]$!++

*{T">",W"%O<5G1E#H$^P8)I'WJ3/+$#JWGU*_J]-_MA3]<]Q-'V.-1@#.YU8D (A(BF*0\A(E'Y"DW"(6,"ZQ*$4[3G+$<84O9L@=;_M1X-ZINE8+V;V:JD2^Q*%*
<2%=ERD.4/R84H5Q%9PL5]!XU.G@I3{B2_B.^C%,U#1HQ*4KR*(XA!%+DM2+&!%F`\E.$9K8]#N4S.S\I&+T MC-N%&8678\A5"2AH@ET)#WSPF_X^E8\X#_W6Z!NI%AJ6.]J(5=
fNEY*8B"5"0)MC$DL_D9V*#_\K+\M_!'H\@KY@$ORQ69?D7@`],#6\^_M79NYAG,_$#T/,],.30_57=U>-]I5LRS^<@$DBRK1*)F|..KIW&<4M)RZ\TZ.M5,;
(B9W+S:R^SI'I#EVBJV7/R>3EJV55s=/B22'"PRB-H(_"&^(,(4A%$@^7-M)-P3 4]#4.O:>XC(;)D\5?!5T34\S0QJR"239R^W;2;/0&3+3%Z_3$XR>0=+ M?T FKU^X_DS>B6?-
*\H^Y>MWA;A2U3Q1S_?D"4+ ,$&^-,! 0"P2'X8TY1D. M& ^XUD7:X<)3&VYJA%*T#,O)F0?-JUS)#(T)SUAC&H^CBW*M+:6VBv:JP^ M|KME5[U_MYS(MQNE^6E3%/*,L!VH.@TG
,X$"&*9)((TCBJ"T"OD_&%/&A1_[MS"A8/TU]:G.IJ75G:!!L.XCNM(D81H['@PXEAZ$!0QBE$009T@DC&5)'&(S M""LW;K)*KOKT^_W}\UOUU^N'ZZOO%^,"/ZRMWZM(L;|A1@9D;ZM"|
M .TW9HJY2^/"N1L>)K0@,)1P4^&D8X_H:=MI0#U4:Y.NJN.>0\VIU#C$M^ M*SHXY@<@1RSF*4Z\!*+?1Q 1HI EI;$'++*1Q3&A*>`>Y$_JJO%!'U- MM<_JK_T1-
_J)>/Q/#G\\RT7 :\T@D $NW<,Z^G3WW=C!19OCXQO[$5A..O(PQ^5E|CZUR#CV2]3JV,'AUTD&-H[GAZT5/:=3WGXZ%@=+ZM% M3J7COBM6]&:UOF2KURKN-
L1CU%YP\O*$B@_0MH*UW%288(HES]I9Q)(ST+,"F MW_BFK[5A)S"9PDRW>V-=38#J:*P(JR8[?2JS|=\9"|YMS3-_^U>@% 8X$-K-Z11145%5OK*)[1KYQX=*VIP?F[KR]BTU
M>$Q]RB/B">C'5$C3SP*89C2!:4C#E'FIQXC1#*EIV)S8:S2, =IP!M8[9@#> MN4R&_]07F1KU@IW3^.(^K'4%#N0^2)$&*2]'G OA <)RS-M#)%,_ Z M\1ZP:P5_Z32 O-:T]1NHI_[
AMW_3_0GR.T!%5>B0=M+E>,"O2=[&,H-T}$[5F#VAG)#=:\7IWZ6RE,W0@DQIN%7P=7$GJ/+XP78 MGQE9HT0C^%2A\I93L&/5^^E;FYYJF_S#,G-AG7"TIQE
MLB[5>%17ZW1QV\V$##P6[+(KOG#9M6I=/3Y=O.%]G+K2KBWXJ4+VR@\[^L M>8HY)>^X\9TIJG1G932(53$B%!61M6WWFS&-"!,UXB&'K,[3MSPM8*INBM6 M;SGCI-?
WWTMU=&DVS^73;AK.8Y,&"-9 OTL\^69@20P113#-(A"RCTOCE-F M@LRH3]K(+LUA&[<4 54@:I*Q^F$6W!LH42^"GT8U9G:LJH8J4+F6"!5)^HMB M!.3+OX"=TJ88F&>N $?
QM@'A68-]OUP^. M3RXP|=XL27))4WV?=V3U|^73E59]NO M1P7K[MKC#UL"]?&B:ON6W%%\VU.*#0!:9(2Z'D>A\B/$HB3U(,>#8,@O3E%M*SLC},?
AQCKIV3R!>W2T_Z>=NA"4B&AXSJL5&-KEZLEE.JLTD1^#%9"Y%0: MOB'NV@D=ZNW3#O1B9K@=@G6[BLNH6E,J5QAL)ZC,"\,V+.H1$MO(X^:XKI>+
M1=TJKFIZ>%O5TX)XAD0:S%,/.(@IF@3"21)Z(@U(5V'2(T==E- M51*V>FW*T>^__U!?6;WV6S?8+(=NL0P#7Z'1122%)!,"QG$6A&%$[4B-0.:/24SLJ6]"H*5H!3_1 MHQ>l8.(\.:MV3
AY5ZYY^TCQ<^":.7^4FVJXF M#_/_D!%PX^E3S+PH#4+(:2+C?HX$3#T>011E-$-Q&OF^%JS$&*&)C; AO?MR M-L3U]\-!+8U'!*YD-S/)4V);Q .#\NO' Z[T8!+
M!G2Z8#6L^;.R75,ZBNU>MA-MMBE5!D@6"QC $8\R%B?@"E'Q(0>W'@Q2$5 MB&EATYXF,74TI' UFN0TH)QSW. ^F(9A0^MA3="XNFE 6'TW<[|0=@|F0'@W M?F58F
&/!%.PL!G.F!C:.6)O<66%E#$].SG6/IA'W&63(8)"CUQM(WC M).L#5P#RG?HL(' 8'0&.5YK%2$X*T-K&Z0+'A.Z"K)K"C(F,T0BGT6(:EX>!4&@X3D/O4]R@=)/8\;S6\P!#_U9MQP RKB
MAD=R0TUJGM>GTX^9J;8,U*KISH.=X'+ 4FI7QWY#ZO/F!.Q4Z[$E >#*HKZEB]7A3PCM(P]6-M/US*DB0C,K2/Y"8-$0X9S.2O8.++F#[- M<. 1;-% :,.+EEF=W55X
),3C\DmN.UGB^,3'-V)8!"]'O9-]I#4P+WJLYV MG|V+4 ,!8_ TV8M\Q-%C4ITSY^J9LOE M^@:,\,]W\K-(A%(Q,E1!795YV\C7<@,J=L"6'X?@#!$;RN\(HT",Z+U2!D2*,$ O,WK8H M$V;_J(
$[_CJA]\^K5Y>QRO6#[ZI<)#BTR=[-NVM30@FO#NZA;5.M6)FS6,*F2"M]*VM^^RP47KS HCIBG^$(J;IIBV\T&YI^?,"_M-
[WVERJ[\ES=A__($LJ1QV1X'X.>#/3]"&+.&40Q1GX4(BZ(5IVR"=&)?4*7 MA:I8&7=HFZ(,_7_-?>MOY#B2Y_?]*PCEP'7S3C.$-4FQB&@D8,@"
MZ3E((GU(Z#$1BD@S^>9)s!@A$KEA:V(OTS)Y ;9L@FZ'SXJ1"[!A%32\UL7Q M'6[MIN4Z>G=ZSFO^-V)ZC3K;R[+G>I.V?@YBZD#W:4BCT'2G:YNF9TM
MUF5Y6ZQ%7BU$@E(:T@QF222[*DI#*!TI@TD2IAE.*"(1,L%LZ*QMV!K-01EJ M2N"V)F684>W(KYDVM9/*,#=:"W0[+!)YQO.8=5=IS<[*\^8NCT4Z2E">>,02 MK.!G=2?
R"5=|6V!A!%5P_/&)0P9%IRWTP?6E0\T!4"P8PA6;,/ M8MT2NA,2[!3@$*.@7R)[A((3:\Z+3] OU!$ZP<"C3LN*OJP+GC^L=O\]27[* MA> %7U4Y7BZ2$",F&O1$G'5-.#!-&,<>F$H AP'*
(VUF@9&\C&U$3?D%88Q MR)^>Y=YO.SS74+UZ^^$,2C-S OH%11O^C[7Y7.V>B)=A4U;4G26BS]#59&N MJC0+B[27L_-N6R]YO7!^J1]' IMYF%U4<$:NA>@E7^"VPX-$1WY
MA"%*L]JALB'MJWS$=M;#5*=&CM/$!IQW\,0^RQ5%4LR^H@1@VF 12)XFGE8 MJX/Z#W)[RY(52?EO_)*?5R=$IHN=-.+B]-.TKVK&"V[Z?6$%'M'T7&-@:98 MSFXA3E.9^>)A4-
3CNX;AQT=NM9VVEG+[R[_EO)!+/KZU@_&\A'&/!A'D(;'R M^:!%D*0B@81F'0XBS$EH9,!&U.<[^6)UV;^[?(WR]&"9LHUW+Y=J\QV0[?1 MEOV.,B*UZSU>B_;[[/HF:NF- XP6,
<#'TVX#!.!ADNXM?./S@B'K(MQ_52?]D_/"O5W3YHJ9W#'$*B_5J:(GZIOUI"YZ!0NQC3#SH"TI5*S>#.$CD ML<3#L>}x>+{(!$1:,ZP;>Q ZK8=."BZ-*=_O4BG??3JF'V9M.9-Y35:
fD#+'NCR MUQ9NGVS'G&+.TC3:ZHZY^6M)G2OV9.&I>RIF[KI#*Q,^P2-#SD M#2MGV,4Y$!G,4YE)f^URM*09\AQR@8!7D'_;>8SAM6%#Z5BLP\QY8+L&/C C2,U&G'+2MM
M)8'#84DV&G"%QV1">EXP)@NE'"$QV:QABU9RR9C\?I6WT[CP\O_ESU=KQA7^4P*;'^R%9G0U!.2.7Y7'[>+T9 M3^>]PNP?OOL?,X^*VTF);WY [O-
JR1=4R$W4QS$4"KH//2&%62(BB'!*TM"7 M_Q=IU?:<6GQB(ZMIJ+W"#SZ0GS;3-C7ON$XJXWR\.T9$,[,REU)YO4^N0 M>C&A.$T@YA1#Y(4A)!1Y,&:$84Y2-
8:0]/+5@/C$QK=A!=2\]-BL*1/=L -Y M_!C6QYHH6"^HG4IM9@9MH+$)BN-M=.."]F:;$]+RUN!9*.2K0M5G#-FG^]+1> MU?2$36=I%"<*AT3 (/5]B%*1P93X <0XY/(M$+F3$[.9Q(
'_PGP2_4HSPW_(XTB3*(+S_/4_X.RF7SU?GI8+*IX M,.D_05Z6RH)42GCI4LF :5579&S6\O(_(@SB"5J)ZF?\Q+M 7G01^<%FT7P% MU!>W_F?Y0W@!Y&^?F_ZXI6'=S-%[TLYVY^O>-
]>[TF=;%MT*EUZ#*!?EH< M9TGR@<3G3H2?%NXXV=WSG'7TT5[$W8CNM>EWOE09J"MU=U3/4*XG_VX.Y-L* M+!PC%L?2040181!1SY?^_J40IUGDA9$G&#:-1T:P,W&$4A-
N1R"WI,&EJDY\ M:*=X&(IE?FOEQ%N)6Z_C?Y#RTT M_%.IK2K5ETH]T9Q/E+N6$&M=;?_5T;Q&#=4-36T<^OA\LQLUA-B;X*CSO.W0
MNO)1K]O^4%7!\M13N]1[,]2I.650XA%!O1!F/@HA\A,""4L1Q'XDPD#Z1A3& MAJ=!';K3'Q$E^?J[2!4]/?,>(/ E&?EK_TU]0YLMO?KT#*4/X[?IS*<2TGI(C
MP8/,)QYDF&40A0EAX,&4IY1&B-")&O;#.56PU!,:!'P5,H4/,L[%HAMO1 M1B/U#QT.+@"N@.,41(L1@ 9".YO]IT-SYIIE_!FHXGO-G\F&+(%1&M@^_"*Y M_GN15S(&%C?BL_3QC"6
N1,4[@UOONTB2(4$122&CD0X1] M>3259V\8,$\'\)!5AR)%V?&K'P]0%*,_M-Z]DM8:.HBT_@.T8,@CI M+++6Ns$>Y.KTM#UL,P!!1'H8@]2]#]VOF-3C=P?!N^P*=H?
C97'ILN8ER}?/:I> ^R**>E&W+O4)9,+]^:EU{}BG_^[>KO\4;#RYV)5 ML>O5;5'\HJC4*VD6+%L3F#@<|\^ ?'!52MH5#!|<3LM7K@*B?=P053072-7-#T M]Y8-
RKB,J.5CMT4NS4]]M@3WC[@"N.#@IE.PT?3IT?['97H69 M+YOU++3@L17.B3JLZ;WNJLU6#CU9,MV9_&+V"+#7]{(JZC/YU5I^AXHJ5T@E M\K65"M?DOL#]*_8)OY4+0;(@9CB&
0DSB) 7JD*45$9D\NCFHQ"SR&@XE1'U-MB3WEEB28J&!J 2:+F2+'ZVM0+R",3D9D+jU%E=WQ<@ XG%\"GO)89\&E(>59H ML\9*<(A!|T[|=F1:8[6Q4*$*ZYE656;^1_+27.UMN
'D#7Q0#,D Z2>PY;ES M%)RDM,U>)X[P4=.J81*YF?$/!1%ZQ-OXZC+>N7@OVC^(P*C,[M(JN^)Y8,O3@^9)Y$]=8N2/!3FFWT-U8MW+K(HC6+,$"0,!S(2"SC, M4)1
'"MAP'PJHM#H|&=(?V)/6).M#4G9@!16,SFK4J0OP(K7I9>"2_7N_2/@ MJ4PN-W/++E6O%Z]-J% S!Z<_IVRG]9[SO-*ZS/-)SNGH&GGDO52_S/,(SNG M<Y9&>7L?-@O^$B5VAD&
[*2!OGHVJZ+?(G7+(QI\"LN;ID"::[_.);Y-MPO4\IUZ\+=QA]HNY+><[C=*[MG@>;2YMFSFR$(HV=E@L-./>?HUB9U96Y4-JA5W.RYL@I=;N64X4]W6+#MI#[M/O=."2FD&PQA1B
@5,&4!@;X7QS1-THC&6HV?)D2GSN'O$CF=X5QCI]$-.*5'/ M*[E6C9GWL=6*_=0Y#3%=#YL;(OD^,^8TE- [6D[GL[8%V"O5?E|/7_V"UMN2O1$-J4Y.X56U+K]6K
:S]MP'VH]ZV07$&.M=.?VZYOK1!MKM=9\,/ MVH4TGW&A8#S*6U[4\#D?<9G31>"E4D5!!&GD(XBR+(*$8WG&21/!>4B1R(QF MWYRD.G5PHFB S[=W +_B?+F9B_AE^5+/N]D!
+:3[\"?.78>KE4%2_?-^?_U%]E+5]2[>FI^?C$]NFI/I25O5)^GX-;C_?M{(UCDP'Q>EVMUI7F()DA-0R;GB,-F!F>KO#@=\4_J+EQ5 AS1E:K;I>-6A2F0@C?YPGW M?
&8TH]T59Q/[@!TY%?!*>G4,_*92] SC7G?O0B]6?A<-&Y[P,Z"U>\-FN\BU MY VV+'MZ5F,8?]4 O# M#FND;&8NQT LHX'K/0,*+-^N.)LP]5[1.F.5.]
[Q#P[_^MS614'JK;5;FZ9A[LfU]15;GY_NBF%'H^/W5&80L/?BOCDSK2W6:Z2G#' MB]>-<[BA>\N8VK\YYI?@ -'IJNLNTO!.>F20,-Y>IE |RJ MS,SH|[6EJ%^ ;XUN-AS4)N\2U4U;7%=
;N<)SHO=IJV ([@V_4]:HX,TO6%? MUV5YN;EXOE]W1G*U]\W-U7!"(T9]C\(DRQ+5%D%AF@H!0TRRD+&0Q&FTJ-85 M7NIY#T/Z1]YDRX6V<2A#X)M[9KUK^_M
:B^AG6A=SZU,]$LS'Z/4V';5?E"_M_ 0NN|KL#M,;;M'Q5;ZE+MP!AAA1GQLMQ&8U)Z['K);Q0))>/(Q-H MR|0Z2-G+TM^CVH"\ 'M:HG+ M\EYYG@6C88C'(
{$$P(1SWR5HJ00)T&*@RB)2634K#E .V+?L*%<3QZK9_Z2 M-U!3EU!T1=^PNVE(;WJAA2-=F'F =O)N(_A6%>%XV5Y>% Y3FO?X[M+_ +1A9I&1VRIE#!1/0.8Q(3'R3NU4?:<3X56.
{{F[88':E&SU[""6QFIAU:%^TD&(?X,?V2..OQ M.2(PKA4W42 NMR);?O'1*663;?>.&)-]/?VGD% MGU2B6P?]3??N_], NAT P>G'X>;,/1^13ZI8,Y-WJ%/'5PO62K(*X,VIS1;*
M6RNB&]3;+V(7"ER6);*!0)&&8I@A'R,XB24'7RT BR$,4X\GJ!T:,;?|/L M+%L^KDF9[?*MU%3)'/@"9GXH@QZ.$,0L5& @X+C!,24BA("B.?<85$05FOZCZB6E]N<;,FZHO
MTN4.6?!7OAJ8B&NJ)#T+&BFX90JOD:BF6L< &[I $78X$_BL<*X& ?<3FG?Z M[UF!CT;>GQ_$>)"1A1<+)#"26S7.8H@8(Y#$209)&"/?1[$(?:/B@NIB$^]D
M7]>K!R@_JR2/ZPWN18,.8@\'8@'X,>$178EWK\3[N@?K.0U6A_,S>F?I=\/8 MZ#^7GWAF1(_0Q_-E\Q^/RN;K8I=NIDB3?:]_Q*N;9[5$69_$RNM-VXH?$"R2 M.((:86]L4.#!-
$'P9Y)P*$Y2/4Y(*Q?]B+FH+('Q7](^KSAJ6K1+GWI3>#CF%]LV<0;?!@;R! ME@M0LP$Y?$:?VF] I=]'>?(OD ;+@;8R>KL)=#!QO2B+LFI]FE#%GGUZ*!$B M7[.:\M52)1U
64,'-3]7N?SRW*F.A;IF>4$<GZ:="ED(F.%>=XS[./'G4YQ$G MD< !13PTZB(8P!W$,<2.?NW8;N^4,^]. (E;WV73Y4N_(3_A?'/YXE*3 "!'S6;-HV!=[(@#.P8==C[XT).K-HA1 MO,S;(^%;4<-
%%X6G0@6ONQ#E#V)&_MWGC||RC#H4C**'_CG/WA!\Y+?%CGE M"TR3*%4W]URDL?2L(8,9PBD,L\P7%(4H0$;YTQEYG](@/M_R AQ9! $?+"L0- M+X"WS(!GQWP)--WXG_/5&CI|#?
3Q\@S|>"__^ 78" 5;] N0 M"@OY1X;XZY>^ +4O.BG[X%[I_A&R6QF6<|(>P4A_A!]:Q2?L>KS9;UZQ6D MF_CK?\AR!->Z+/^'.%001)DL30R#*4QBA(4&"$IGB:
MS,06IXCN8P>>G0!OHB.]0&>!Y&:69R&T^;BN09E<#>XZ363>$5Z#@AX-!QI^M>OR,O"]8X8]5;^T(IX_KHEC_D-2N\+/\E^!M0<) C;OT88P$ABB*$IA%F,*(MQ7[(H@A+
<[:=H7>,.^-29K(8L(!NZ@+!;$[;?LG=6GIHE/I"5#P]^,;S0;VO("K)4KALY7WYZ)BUZN[EZ>GXDWE)LIJ M=4^6[;=0\_AOOO+$[JF=0U@G4$H@N7HI&]1M-
:EA2H'I*:.K+1#=ANNB'9[2=5/\>]OV'.Z;XFI=-0_^4-<9W[E8-J-HI/$U MJ&)IYB=[?!VYM\@G_L&Q9NVP][=TWN7-_(8,P[^97XYC-^E0MU9^TP7[V1RI M0V5U/:O+96U!);.D2_[MI3;
{@/G<"\,$\I`$)& PRRB";2)'R5!X@>IIY6<-M/K7XU$%>7RHJ(&&H&E/9$!\-4]3G&',L# GT"6)! M%#'D$[-96;VDIDX*2XK-A"CU0X>V5>?C@,;T$L%N]&!F>-8J,!^7=58Z5],R
M^@G-.RSKK.!'1[+.?V(41O(7R:.Z82HPK?Z>5X]?\CRI?N+%K@J DB"(8Z;0 MT3,?HBC-8,;D7[GG"XZ2Q"<"6V HGR4\M:&WM\NF(%B!#Y1?ID>DTD(_@FF
M&428I3"+DQ3B3@WZ<>$A(;]+E.HTZK?93<-]-DYU M"I69N=B6 Z\]-A^$W]0[\"&BXD@'DUE=XLQ?9F]>V!0:RNC!Z-_ -FKKHL#HJ5IP;C>3GGH!
GD8RYU#RAC&>0,8HI#GW"?2W'/$QF M>C>\))0PVE U'5IS1T|!3<">]891E)[BVP>O)-63> M@!N3U7S:/)?PJ;TP,)*7%"]5NNJ+_$VY\(*,XR1-H)\A>2*B<0!Q"$8)@J# M(LQH(K2NN
=H3)V#;;F"AFR3B]L)ZV<8^K1S/M'@0&;#K*:YN$9YAS,"6:4? M^M:<+0MQ1JAN,N+VNNYQT>BB[9 ?,U7W%]D'O+21FF] MT:+(8Z$7X$0+XG^0RCQW:%O S?
8'H&CKEW,.Z^E\Q.M$>C,[M1;<'FWTE&#C M\4;W5GT?Q-%3@O5BCIY\V 7]Z#?|Q-N\1QC[C J&(>&QC'YC:9Z9RMXG09A% M" O"L-&=?1^AJ8^A^\"
<%T!1MAQIVJLKO7W4A08,#5VPH|$)SV6;|*,T@Z9 M=T0/19V&*_TQ/-VAMM,B|D1G_^@!=B#[W*|OEFIF[Z#V!|O,M@N&L_G="%1^Z!BE)V7G] MN@SVDM+BA;-.O4';@;
<@613&!% 8>BB$*.4A)&GF091E'"*6^/&T%H5F!P##! MR|H]K4V-%!]BG6J,KU=RITBS#:< M1@C(Q]_AMBL[EI/\$//]_D\\SZ9+U*.]8I_YU2U"'+Q=
MKYB*R'5;7TY_>NK+&TE"O\.D1\|A2W0CFYGUM?3 AN"%/*DRU1OR@I=@4&.C M?HUAL:Q:,'J6G*VK8EBD:J/$F2?MZQ4:"*W/*_9)[K^:+%!,2*7 /%,88(D$) MS#P2PC!.4.
QGR2AUDU1+X6Y:A4:HD!2!8JL>;7"OE|.9VU'2VN8$#(5U*I&"%IP#H4]E>H#?\E7ZR*O&GB|Q_52KE(N
M>":HAST.41+'$"$O@&E$,)1A:))RGZ8&/BA:..TPM+7>K#S$PWE)L*WYZ2!H=9"UU)78UQ/$=NWIF-FL(?#6C4 M_=R(DIYZ|:A\;&YD/_-AFESYPO/3$,5I(L-A&8*(QRDD6)
[YTX!+3^ Q+Z2Q MQ;S87H):W_/14V%K\A:'SY.J,CAW6DL\XLC9TMR.:6K)]J MI#/_(7-(W)/GR\$/F!\MZV[U^Z>'7U;/^=6J9 7[LL0/ND?+TY^>>,_^MB8+[M_$EM+++]\NIU6^?
$R9ZIY7^O_(V2/X^2/G>)G-K&|(7/"[HNT0&!8,*M#9)^2 MLQTZAT7]'CK//#FFTD\A6[K|ML&'^(57CVMVO7KE+8K.-UYUQB??)-RECF>*8N!U0<72G-,&CF'H?>IHHG4DK

{CRBC6I.9!.MEK&=;=?F)IM3FG1FJDGDI5P$T[UX M(8E@@*5_00DAD/ 00991C\4B%@'2&AEPCM#$/]0=]-,2!EOBH"%N.N'"N1UGG MLQRN5&#F,&REMYAR-RS:B$%W/0O//.MN6+SC<7=GGK<+#[!S2A[B.-N44;7% M!P23F,.1!^4? 42I%T#LI?(_C/.0!]R+(L\D"CA-9F)#W1 %&ZIF.W^/:O0V M^/$"FYGED:P3%&

(,R^1H/^XA,NNV.RSHX>YZYFF+9JA5N;ID_RSO7NG5=LRX M;BO4B<[.,&;W*HY0G3 ,:HN$2W/"B-:>]+&B@:%/\&%[AX9T3 MSJX#ZM2"_4_#8BSU_TT)S=5K?*

+8+8[9YO3H0+D08(\@1G$+$HA9@S"C.?MA")%@4A#HZWN>)GYUT-DUCUO M6-##/>_,T^:0A[^]4^A37]D9@76ETE>]Y;8[0$ #CY,4P2@2@"*2"9@E+(-^M)# 5-*!>]

*V#.$!G8A/M4&YF@J]%6Y2E#R4XI^5A&W4HNYF1=L7>U*.IZ$U\=4=*0$.WQ%:V48H2YJB#B P#CTZ=G0$Z"(SZCON>SZNTV:WN*C> MZL(?*

3&N8DX]OW7^IN_=2GS,6!P(FH3PNHSB.(29! &G* 4!D+$I2W^S,K$MZ M\G-TDQ^NZ5T =?=[K@UPK"YU#]E3;,CTX-TH9WL#N-.5ZA-WU2YI+[*S<[DV

MX9G/ZJ8*.3Z_&Z]@YTO^SO.'1[G>Y2LO\ /]J++\TXVHQR25'1@[=?=%@S/ M<.,:C '*;AA"A!$&93(%F#F>KNY8/T#"BPLF&%=#A1<&\)26[<'1\K)3AR

M06:I9_5"5FHY=$1VB¥CG%^-^J?]T6]*:X+XL6M%&ZNV;$PCW_H_HH!?N7;KY1 M9ZV)G(9?(_A*60I&$$8TIYZ';>$$)L!Z:>)CGU/<3>G- 2+QOX65S3MI^9VJ,^

MO9C!K5(,+RKVI*&H*W7LZ#=H\Q,-3AT6=H+1]3T$WVUXZK "AL:GGOFDG4.X MHX^9@,C'-M,^8[T/-)\]FC<,6:97NK%#1Z[5?58ZY465E26A80($4 ;40X1E?

%7&HD0^EZ0I#ZG:>K+]&M= MX:6F(W7"EI%#W3*G;=OWZB/MN$U#E^A&ZTF0)0%/4^@S063 JW)17BR@"$++! M8I)$GA\LGGF1K]E=A8O]SZK[0Q:UWT"+X7X!'"_(5ZI,2?G9-XX-

AXP[>A\T M2!#A000@9(=(*D+("YGO2Z3$1Q2%'$K2@%-,@^,O@@ M&3#,KE>SP*'AZ0)LN0(M6_,#VKE5E:NXP0U3\\0/3A5Y%$>X7=WV8EE-K45

M9S4[OZ]R]OQ^]VM;SQ"2%+,.@%9 'L7*080K3+$,P3\"*$/'CV#>:_S=(;?+K MXPUM4-9YR1=%W?3]>$A;NK?%CG1@>D&\%;)RI:$P0=)NOQIDBIM#3=&=70H/-MT9KY'EA#

[,.K7YT/F<-+?)-NY/%2'D9RBMOO:!3[(69KX[W[^]R;_ZR+G[@@BU$3!$1+($\ M% H0D660A#B#V _B.(BXSS.CK=.0_L26N.$&?-CP\Y.:45'?

$;G+ ^IVY@I7_&%=O)F,]X3CX8D=QY8FV! U&%-Q6MIA%^!$4, 4P)&, M3L=5#$IC5<]P>L79"A@&!>]6+ P_:-[M%/U\#?)/3;V0XE'[8CD;*9'@'+)\5I*%DT

M:!S*I=^4,4(^NT:,G9QN6BYZ!!AHLSC\Q&RM%3VL=MLI^AZQF.)4+W.U7)?\ M?OW+ZCG_E)?T>L6^X2>M>H%S:TQ[I4D#(8Y#0E[?K-T):>9Q;?67I-5$?%]-M_E0GRW_Y=GL-% ?

R'U[DYU6"G>6O.7O!2S"H%[.14!I"VTV$&EIXO@%1&N+M MS8O2>=X6EN=+ON3%9@=?9)@E61RE,(D)@G!FB\>RM

M/W4XV\#0U"2WT9XH,Z^0H8MU(&8AL&LD806\#HGY1B!JK,_WLQ@.B>%,<:0 M.?V8945(79=_798O:F'Y*8X 3&.\8R@A488IQ@B#+?"WGL$YP)BPJ##HEW MKA, '_)-?

XYA+\Z>GG#FQQ[../2S1$;ZR"<0LR" 88R#+.8,\]@SOOD?I24G M]_>;M*.75+.5U_ H4%.1VWY-Q^$E^0GN75UU=Y>>]\+ZA%!'U\ZGGK&]/&X'

MK2K4!75MS0NQ+I[4U_*&+%MDAH7O^YZ@:GIS"H0<86;P)D/.5-#V%#]^<)H M>K,6U-K15DW =TDR GZ0EKKL;K@%:<]]GG1?[Q.V5 MQH=%P;[4)PC@.NC!T;4 MFM2W"(>C

4&*DB MKPBCF(#\-$I)"E00212"C. M9&P!$^15+!*<<614@==:/:F(!PB#/](0G8A!9G]VTAK=P]*9'7U?GK%Y>[&ULY+W9EINYO=MQRL. M@Y?ML{D55FG524=2=[;IV^X,

0DVA0IDTQ5R4_? 3+GD0/^_)'E,:.^L5"I% MQ/ A$ '$\(__\X\OLQ^^X7(U7?_V"W__???__I'?,[^NEA^^E$P)G_^V_ MG/WZ'I=^_W>Y^6WNO?]Q\

[<7O[J:WO6+]+'\QW_[]MK2Y,9Z6+YU[3X\F/]VQ]?+ @-1.?FWZV_?\5_^LMJ^N7K M#,]_]GF)Y9_^4F9+]/]D7K*ZV/^]_7<_7]IY=8DK LJ&QS?T@[-_7A?

9S$'&V^>DDXW2R^=23N%H00U!@D+&/-.0 M;2$LH4K@=" "1:0*BB!C0^NOL5GI?1/!&^BM,2_VT^/8C??"\5U:UFXTP-H*X MM=Q6<(?1?;

[=/M+O3GB2R3EOP:D8067D$!.INVCMK(HY><>/(OOJ:M>IOJK_MDV7Z8;',N"1[<;Y<6*9;BKV.U+/?^/%K6-('0?H\G>7S?UV6BR\M=+5>-)#<

M5BU$[E]^(*X++!>8WVRU.T2.)N%+)XS!UT3Y=]8>"<"H,.Y>.0L/-%7=" M@>X?!4=)L OMO\=/TRJ$^?]W\4GB<(E;TP"XH/HC\!#0]=M.8QF"0M+]H! M JZONA,*3.\H.$*272#A-

47P2S)A&\%_(/GCB\7I?+W_F*1<<*2M24X!4SG M5&6CP%O.P02*O7DB]D0+8#Q(Q$XXL;WCI)V.>P5"!&:9USZEX^+.!Y??"2]N=ZBTD&T7(#G)F52P.OO/ MF^D<^<1;30,% M??

MV^?'Q^WQ2A-/&&P]T?$!0PD8R@"Z2C!+Z;"-+*:;#Q>7"NUU=L6>"B@,% MVA,F-D?CV^6[Y>+;=)YP8EVIW!M0*A3"-FI'A5(Z3'R]+0#5#8%Q8_7=T-'Q MS68ST?

8$D7>+U3K,_K JUXWKQ#'KPIDB@0A!'G>TX%B@+U9X:6(T21QWV7G_ MVKO!H^,+ST9B'1DJ=+#%LZ$Z!:4NTDRBT)KN'&0+++!KS/(I.G)-$=YU!< M76TW

'1\Q7FPZ$96>7T0G;W[O)B?W\!(CL8@Q=T,'8(J*,D%2@R,2"@,6B>" M.$KM-U?<3?4=7V4>)<*1U?\!T^F2H,M%_#A=SW!2@K!"!P9"));)6*40R5)%D M4AV2&*47Y;A=?W/%W=3?

\1WF42(<6*2\?EZ$FG75X_B4N9A/"&;6)^#"\)H4 MPB DQ2$Y%.11@C@\!C'CVG*[*[C:\O#A=?)IG_U1_H#2/<7D0U$ MVP5$ZC/N\D58ZQ%*@$<3>OL MJ&$X&=]]@.3P2.$;<(>9$[*>#5?YY.U!]_Q?

7G]H;SQ+75) 9D6$=- M29U-?69FX#@I0L>DC$(739*/^*U'DC"NX1X)O$^IMHX-^,G%UO.)55R;*85G0 N.Z&9X+9U9+D+7>,6F76*QH,5U\$M0]QWLG+-R4.983,8PPS.P

M35^S6!PX9BPP%-9YB\FKU]\QC5D8U^__92PWIN[!AOY.[!,+3$83(=6FXF1$ M6&4W@K&TSW/MRN),IU@<2?*XUKL3.#?7;0O/OS+]U[_,/2S]-YF*=IF+U;K*8;V)!CS?

A8O"]"D2F7;QMAX.SK$M]6>=,2 ^8*%YG^E\@;YGK;\RE-%Q M#XDY06>QE(6W/L'N)&1)$11=ME 9\K%TZ7!$0F"P05 B2UX% #W8?C5 M4=^@ .O8?D?N D5SJ;.3?%<;!.9-

$OU[LAL*@94,A"$CA#0&6.5 MX)ZUOC%^@)QQ7S+; ZJ5Y+N T4E*BU/;#[\MUEA;YKU9A/GJ/2:DC4(<4EQP MSEIAJ&DG)! R4,0A4@ *0CR0*%.6H=.&;6VO=B9NW)NQ]A ;1BM=

*X635;Y M_'VZ_OSB=+6FX'.Y$>!5IHJP0@0%IA9'*L:C9(U[M1S7 P=A8$QUX7IMWD&N2FDBG@T@I ;-*UI#%U(%I-7O7)6F<%P&;=Q*[1<6X M=TOMH7.DG+LP1-

?)UP[IV#81&%>J-@%U=' ;]&P[%/DB3SO9K(_0@8K!QO=M:I#M8NAV\OVR)KQ?P-R02T1$;R0.3GD);RP)%M2C!\LR]#ZP0*X.G.Y#8M/7C5 M#4/^(X7=P=GS;KGXBLOU]W>S0$S,

4N% DA M>.FL+89DU#Y#_5YZ>HCQC]7X[>3T-N+OXG#:'+!O^-/'W'YY6J&FQ)9DQ%% MB$F10R8U@G,E0L[11VY(R!=$;2/?1TH,%;@RB)F+OP!:]/%OVHHO8F,1H*_BD

MN4_"0DHJ5E,MP&EA0 OG5*8?RLMQ]*W:=-Q+30IQ>Y,(-1)]1R"]S\4X7VW4 M4]WKEJ$)LA>ND+/6.MG@3D)Z",B'\&Z,$G@' MJ+E%?

QTRZ*3^3-D+.154LH9[7@:4>D[.!A)?!>]@,@I6CQ-S-%/Z,#.S9-KR>V4N0'C_S33$ZE6S M-%OG@%WI^;,M'.U57]*V406&&2^KIM-9', 1/D%:)XEM;CUUIZZ9T>YA\

ML$%4U,$!=86OFQ?J.1N>'.U#E]H-14[B$I.D)TM(Q6F7'QQ)?238NLH9&T;[M]T/L&%5T *KSA(!WX7M- #A_5[$FD8-&89]3OCZU,09>A@@V!V*),6U+ZX?R MNRGI!DQ'Z?F>+

(PCA-[%9?)=#_WG(OM^SI47W,"N] UIBX+,":Z0#"_7JRI?9XCOB>YQM)I#>DMS$1DD2E!I!N5] MR0-$(3QDD4(.,(5DK0N"R5]7#=]('BU544\V-I> 7*2T/+V3F*4E(GIVKVX

MRBI:DE40P.ND%,D3SV60!@GW4C3N3?!J&JHA"Y.Q3MX\$EYJTV"D.O)'A6G M,]YXP)"(.Y9+$;Tf'QT(GL%NJ <'SY"'[N%&X>Q5^"7&]95K,>8 M$D:D?6$-^*PS"*V#

<8B:8>)0)RH^0U(V3-!RT6BJE XS=D=4>9> MO^"$9>>"U@*RRXJ.RJAL.4&$B*G'@H*(QO M7B/U*%5CYU(,[?&RNC $E%D=/E~/JL5-+4RXU^.:^8P21C:F)3!A>~<@LB8

MCPFSI+B_?OW/B2.W,-S&. -J*8.4/@>UV$ZOWP^O.D*NR^Q3--T/;&(3#H3 M0'$?0;%@(21O("%KF';2Z>9/3H]3-783S4&PUE@9'<#KMJ F.0AK,*9@]DL-))UKIAZVT]QFZ

.0A\CA1V!P]/OT[GB^4FT#GK $O\4KC" M*52)=49E5AR"UX5,]@_,R80IMZZ0N$E#;^[4:$'@4<2ED2! M"SI02F7B.DLH(EM'X%;4-Y; ^Y91[<9@P.A]OZV+WF1(JHDN04/Q7-

MJT@Y,&UD?AL"G'F:%O;VL=H&K?8Z*GSMH]7R_/4AOUNHXW)NZF,+O.2IN6 MU=<7>(+^U0!P])3-K NS&+%((RZ>D + A%9*)YC\5)Z1,YA!Z-J^&;6%VM\

MK/9YDG7@T4;*ADID]14Y02A6@7$]K:]>"C@;\&5RE8.$[V\9(N'U<'BSN$;V^ MU7)=<\|7B]DTUP#ZU7R]-;) 3%>3E%PN,@FH=9[$B"/O 8L''^]'B7&0N[$Y%

M^;3(%;C0GRZA\M#ZG0#F 'TN&@NW0X"\7'P)T_G$>|V<#P@<=>TRP!%*1H, M#\]9(11+R.[7\. B6PK& 4D[S3X"E0/$W$$, ^;>PG-

9=:6CK[!%,7Y2+, '*P"!I4\VNC.!*'<@D7';D)GF?83WH[OD\V "MB<63*:@#^%V8;G)6)35]NYKX9 N16C/5F2 ,A +O"P,F.Y8ZTZ*XUN_7MZD8 M^X[LZ .MD8 [@,@]

[4V#2R80Z4B;"Y2MHQ>9M6 #R2]I5*A$5Y+XX/1]2&3!!4XA\B]!4P\94PQ%=FZHO'YCO#8!P(' MC?#81QL=&*6'QD@8DY,+TD3&179;$%,U=I?70+]5#!I<^N\AN.$L>&Y8'1BHR:A;

2(YYYE@GC?O^_F\QW<< ;!AM-(!W'89 M&6&U;,ZJ3$$#KWT+R!8[S!I02'&#D#H,,'SV>0IO..9(,*R)+KRN.\9*B)*" MC\X#G=XU6<-D\#H(B%ED5VA+B=#;27\FXSN.

,^1W.0(R1I5+1);;XZ7/"0V#Q'5'"KP+(_/@#'4MG!+G)^.6/N\NP?A4 MD 5-V3NFG+0*6]\(%W88(>.++ "=< 4N8)BJHWV@G@)P8,.

MP3@3@V:L=6OT(UM$#I@=U_0$;R3T+@!T3V?'D(P2Q=3!HQ12*O+ ^P3/+@ M6 ME$N!^_C?O!WD7IK>K1WD/0+OX,S:L?=@L-I%#<(D1Q:5(X0HZL.1$IQI:4SS

MM,=GW0SR&%@U5T@7%NKQ'H3U/;+PNF6XK;Z>< .!<2[*]X<8BL:=;MV1XONT@ MCP%86U5T@:Y'>A%Z(EI:*'%D14PI+NMNT6""=1@Q&=>\E^TS;0AY#*X.*F'$ M<[',EL

L,S&]^N.&>MG."\U\D.9\QH"[34C@$I3QP22Y[LJ]DFT.,/8L1 M!VIV(6>3?SR)Q%%\;J@2ID)A)SW 902'&P$G7"(&(!B'#9Q+FZN1T_7FQG/X7Y@FBSXJL-"2>(:DHU3OI

M[$$5LN:.'RYUZPN#!\@.9.Y>IC<[O;]MRE/B[B/XN6'D7EF^7FTV7-_DS[W"Y MX6Z2$QJ6LR4?4-4Q8,C!'QY DRO(HE;"Z_;!WZ-DC?V:,C2RFJBC+X1M-\OK MU8H';5'9Q8EH5P]9Z?

$4-D:R5X:2Q@SO7:C>>>26S===>8B>L;WPI\'1H0IH M!];!RVX_?*2OO![Z]>/;GU^ZG[_^ZJEW"WW]%9:C==4_2>OIM6PUVL?U0."NT@UA]_4SB GR2#)2G

MC6FRP.A;^T_[4SFVH]X(03?-U\#ZN"$)_:*=%W/]TT"%UBR+V#KY&^O0D/(.M(E-XG*US)A3.6V>)7ZX^+H"&UO/M)5+A-X!$[ROY^NMBW!/R[>8UK,TW23

M@7S9IN_C8E!1QLQB5J6VEY'D9017A[C4]GZR6.-9"=XT?V<>@(!Q0\HGAO#H M0.A@,!Q%6CE--RJF!V>XT?4\GWRI+8[^_/S28D^E?J CSIDBK>MJ7.)%/@H MR.]%S*[Y\;T+72.G

HZ.GEL#6QJKI@-X7LKR9U+ -JC[%=>?%R3';W@F_DU3 MU9?3*N1Y7KU=OIRNMGVYB&$ZG926T0KRG82))-* -?/P+@NQ1AC96H]SOIX MJD=.5.P-VD\,@_V!H?

G^.G33Y!"^C_$J;SRO';^8"22:N=Z@ MV%2%??BJ2Z2=]1*W_R7)U72P"_&=S:*H13VA7NAYA>#06E"60EMSM ME';L?C[V,QN[G[K-[&"]I'D$5PT M=3A4J&X*\;N-K&,*R%W.K3.

[=]=NW(#GB>],:U):!PW0'\%L>]%PMR"S=149 M4U\\ B>[[^D$X)F"-NVE<(PGIU]7M^Y/Y=C98D_]O-E*71WXE>_"]I/3YR3] MY^ETB7GM%8=]O85W9^?ZVW,FBQ&R<-@44$X)8-

"3$.NBL'BI> M&93)-D?COD1V^=8Y&#('56&/5O+>KAH3%Q-7GD3():L-[5@ E\E-9LXHSI6. MV;?V(G>GKDLO\LGL91NE=6DT-U?^^;0*$+?].B89N2E%)B@6([G=D40GA8?H M>+)

<",MW%SQW6'9"IVFB3?,$*+4H).QWN@MTM2">,4OYX= 6]+;4HQT5YHIW4'H2-MJ)(,>.TD.%31L)AJC65CN-VDH-5[J'6Z)"L\8RC8%(UR$3"Y "J3L?8\D)P*!L,=)EF&C)*O

M4I/EI>%0V&JDE,L.U(L%^0'+]33.<,,*RN24&NZ 144&/A$?O!0"EJ?B,?*" M8]9W0BOSC=:&!HH2+6ZG>X9BZS.1-L;X(H6W@]^3QH!O"<<&JJ#*+ _G%[9

MD;]:YXOZ@'E^,3]1K&2!#B%2^ Z*:^+,_" 0M-!I3^WFJUB.^=R"KRPO!)S2< M1ZFI(P!>'<8;/6=I44YQUG)DPP855@@////("$,CTTQ^)ZB"5KKWY6ON1C]'4 MY:W?

4T0K1RNH@YCE*C^;?I^UOO$\#'NQ6*U7D^2$<%X*X"&2N'2N@R.* A&C M"XK^3XKF[W:/4K43Z-R?$'0-E-09[*

[X%LGG3ND.!',%52%@Y;$(FM"ZWV)'$G0/H_(2!;]ZJ#=.XN54F1400N$CFV3%8I>G ^1BC> M<.6T%$[W/H]WIVZW.VKV)P'E0%KKX$'N52F8R.2_^H/BKODG?$].Y]MY9?;&

M:,.W6+L1)'))ST8W7__!E=^<.,UB*MJ T5?22=0&NB6#828Y70*3V#J,&8"- ML7M!#O2D-[.",[#'1S'[#I?3VK;C9E'E68/[JV++BGKB(]-<:PY>.KVM30\B

MT0DE331:)U9,\W;>3\IA)TWF6^^4CF'2P<%QG,4(^A=B5H(Q,M<*@M>>R1F M?:(((S-L/M-U^,-@L#NP/B& ^EQ(/1NS?S48B"2S7'>#6"<=JOA4P5]

M%LLO6V5>3(&)-5M>1.9"3812"6 ^:)P1A&8]):Z]CQXS.'4D:]U9M,"0.H9@. M7.3SMXYW89IK9Q@C414F)A>M]#@A{!07"6RX*MS^L>)C59]>__;]?

__KZX__YSHO;88[W%CA"48\/,13^T$/#XP; M<=YX)6V"H$4!);@&;X,&I*_!NH V#3CQ8==Q=D=P_[$6BT^L=Y$,+",+Z^]% M+6T0%RW]T;@D?'!D9--0;&XHZ&9D0R,LW)[8=

[":.SC1+JC?2J0VG%S,.P1Q M\L=T-2G:\.!Y 2DUJS,K/3BK-&3.%443-N32>E3#@P1U@J4#-'T?:(X6>P<8 MNL'#R\67,)U/8F R%L:@;"[,=580@[*TL43*BD5G>?-!V7<1T@EFCE?TS4>.

MHZ7>_73>;83X*WZ)N?(QD6(9'8-!G+H;"":E5,DG&A,..KHYM;FZOKC]6! M.F^E^1TWD9D4N)#GD$R20?.M19ID&%E9^N/BYM!%7W7!+%#I-Y-^N-MV5SD)+^K

MY"'"MWDI',5+$'<#DRMB_,P9L9@9ER>"XJWV[E(1HK0*K6,J<3N9<6]\ZMX@8 M-QIO!#<CA-L!.DYRGE:IAUFI,G@|/^L"?,9,#A@M$L"+C03UH,FJ"@R@N1#2

M<"Z<:_UD_2!!XQ:5-4-..Z'W@*"43K^X)F(/ M\ZNPG$_GGU9G?'B=5!*10XIUT$C2!IP6%JRWTF'T%"*TKW]]BY)QLU^;(;B!

MF#LP2K6M^&*^ID^EW_AT_J)RQHO!9$46!K02M4NTX1!3P;H3BC0A(9>MGR,> MHF=<5ZA]3-5,]AW@Z.)]X@WMB=?T[6]"VG$93(24?*K-Z0MXVE1 YS(7:*57

MP]V)7U#121/LAI=]APFX XC -Q641__O26(GMX$=Z45*?%:IZ4KXU.9G2_(DL:FO8B.HWC<$[TG]^R>1K,]1+!W<_NW,#0^%QYE^N/BYM!%7W7]+%#I-Y-^N-MV5SD)+^K

M8U9)9^OMU,EJXC\N[C[4)U)$%^Q(C^2F3:I_..N:/;^#)1.N,5%ZWGAC1AO)O M#] GQ>K3:IR;E%9[]XH@.&!P]'D]&/3) PO07T(A1!_%!PT_QB_'SU<>^M

MGA)M!T[\BQN&^VY,*C>;>NB/X8!)IEC7HR$;7VRFV%H'<(X;L#IE%-S:Q%N[M_]O0->[]U5,BK+F6NL#>/>V9)M+8K!V3(^52O&RR(4;HCYY+'W.V)K+6[WGW

MD#+N_=93(R%+OK1[*A?>N]OCQ=UE-_>]AN7-AM=Z45*?%:IZ4KXU.9G2_(DL:FO8B.HWC<$[TG]^R>1K,]1+!W<_NW,#0^%QYE^N/BYM!%7W7]+%#I-Y-^N-MV5SD)+^K

M8U9)9^OMU,EJXC\N[C[4(U)$%^Q(C^2F3:I_..N:/;^#)1.N,5%ZWGAC1AO)O M#] GQ>K3:IR;E%9[]XH@.&!PJ'D]&/3) PO07T(A1!_%!PT_QB_'SU<>^M

MGA)M!T[\BQN&^VY,*C>;>NB/X8!)IEC7HR$;7VRFV%H'<(X;L#IE%-S:Q%N[M_[O0->[]U5,BK+F6NL#>/>V9)M+8K!V3(^52O&RR(4;HCYY+'W.V)K+6[WGW

MD#+N_=93(R%+OK1[*A?>N]OCQ=UE-_>]AN7-AM=Z45*?%:IZ4KXU.9G2_(DL:FO8B.HWC<$[TG]^R>1K,]1+!W<_NW,#0^%QYE^N/BYM!%7W7]+%#I-Y-^N-MV5SD)+^C

M8U9)9^OMU,EJXC\N[C[4(U)$%^Q(C^2F3:I_..N:/;^#)1.N,5%ZWGAC1AO)O M#] GQ>K3:IR;E%9[]XH@.&!PJ'D]&/3) PO07T(A1!_%!PT_QB_'SU<>^M

MGA)M!T[\BQN&^VY,*C>;>NB/X8!)IEC7HR$;7VRFV%H'<(X;L#IE%-S:Q%N[M_]O0->[]U5,BK+F6NL#>/>V9)M+8K!V3(^52O&RR(4;HCYY+'W.V)K+6[WGW

MD#+N_=93(R%+OK1[*A?>N]OCQ=UE-_>]AN7-AM=Z45*?%:IZ4KXU.9G2_(DL:FO8B.HWC<$[TG]^R>1K,]1+!W<_NW,#0^%QYE^N/BYM!%7W7]+%#I-Y-^N-MV5SD)+^C

M8U9)9^OMU,EJXC\N[C[4(U)$%^Q(C^2F3:I_..N:/;^#)1.N,5%ZWGAC1AO)O M#] GQ>K3:IR;E%9[]XH@.&!PJ'D]&/3) PO07T(A1!_%!PT_QB_'SU<>^M

MGA)M!T[\BQN&^VY,*C>;>NB/X8!)IEC7HR$;7VRFV%H'<(X;L#IE%-S:Q%N[M_[O0->[]U5,BK+F6NL#>/>V9)M+8K!V3(^52O&RR(4;HCYY+'W.V)K+6[WGW

MD#+N_=93(R%+OK1[*A?>N]OCQ=UE-_>]AN7-AM=Z45*?%:IZ4KXU.9G2_(DL:FO8B.HWC<$[TG]^R>1K,]1+!W<_NW,#0^%QYE^N/BYM!%7W7]+%#I-Y-^N-MV5SD)+^C

M8U9)9^OMU,EJXC\N[C[4(U)$%^Q(C^2F3:I_..N:/;^#)1.N,5%ZWGAC1AO)O M#] GQ>K3:IR;E%9[]XH@.&!PJ'D]&/3) PO07T(A1!_%!PT_QB_'SU<>^M

MGA)M!T[\BQN&^VY,*C>;>NB/X8!)IEC7HR$;7VRFV%H'<(X;L#IE%-S:Q%N[M_]

*6AJ'17YQ+XI 00&*S5!85L/D)RF*J5RQ"]?OX-`M<'/,:U5&!.,=J.`6X$L@?AVS);ID6?,^*@.`1TV7]RCY(N#]^/5+X75J6.Y.X M#S8L#WW:0 GG`YJ5!].+;68\L5"I{&--*E8&'*
$)4BY:E2*3C*TSDX9,.[]$`M^<4]V\#_Y%K@?R;Y_';^'M/IL@!8K_%]YO7-KQHH1D#:>K0#HX40NDH(,:L`M,1D5LVL^%;4E`QVGM>^#N_M-V5,KN8.YJ1R/8G[!?
JC8Y]=.,2+]FWEH6LI(*L67TO5`F< M9AJT\E[3Z20MMNX)UIB%<8_X0_)A2Z#,WO'87Z$M=A.CNHC_MC'SG@ -<{_MJ>YJCFMA2@A-L4PTOC|"0-!9
TAY*+WW'1Y09^Q2\1EY.B0@Y<45RE;_V3=62PI:KB\%*8723 M:8G`*!VKZL?A@<((/&1G9]C+/;>;Z1Q?
T_>KBPY8W7^]Q/D/G(9$3*K3^A2&>+4[QY^]Q^C,]]=L8PP.5T.4+Y0>^@F8RDAT]9FR)P37#$Q<"K2'W5,:*S@`MAK6^1QB^R=C)?#W-5:[3;_BAIJEN4E=?
_9%FIR3*,7G2EZ^GY_OYSF9O$ZN8`MRX(E8*:V]$O>@[/)TA?M,]_Y"GFX!@$M,.BT)=D^B+L_\>G)5=5!&5UK3%[/`M28RGFY26>LD5G-`R%@U)E3I;,R-$IAEP7UP*05AFAAB^-L
MCE!0=Q#+]+7PQQ++2D3KH@-4N6971XK#?*!NEQ---;,H@R*>>//.W?0.GX5V3$Z`M?A`R!PH\[&9B.)\NEG76RHHSH6D_U:[2+T^1ZY/33Z>K;G6GUV$JI"+-]H"`MQ4
*5%$18HH*4HPLJZ2%9+L\CNZQ9$]P.52_B^&%W8'Q>,.8?Z)/^*H3Q_`MQDD\4@CD!.1Z[:.\X>!#"&"U<2*I8 QO[8;=1/Z.>..5E*!0#O?DM[S`MD(T
KO32=DD2(L7A@%QJY%Q%SEM/5KV;DG%-UO$:?@0R!XB[`]!<&957&3DS
ML<8[+E%K,%878B(6*8V.Q;"6&^MXZFU>;]3D+X@KJJ&ZP6J[.LRTHXH2M6+6*7!TIH,1&'S*7)E@=G",]EMU`MG-O6CDZU@17U;"!XMF%%T4$']X %D>I<-)*>I^^<+"
(7X3*3N[T^L;?N>"'^0 MD^K^((@=H(@.0'9)_Y:A.9J9;QY=3M*ZL`W+]D_`N2S?KEO>G\K>TFDM5> M\@`JV/]"X@S0$AS8YXG^9XO4K=,WCR)XW-AD'(PMQE)X!^C^#==;?
FL>UX2B`MM6!J!\!0@T!;'@6!85LN83,+)_I_9B^*P3TF#G]211_;ZS=Y-F7B352!X^T`7*0H+0D8XYH06IOF'8^^>;S,!\A
M:=P;F/$@UE)3'0#OFK$]^1:FLZT4R;7XLIAO>/R\F)$R5YN\KXG05KJB.)3 M*6BSEH)`%C,PX7T0-;E/M.Y%LR>)X\8HG1R;C35Y.%`7ZS!K`M2_X_33YS7F
MDV^X#)_P>O+RVI/UJG6G/FOJF&JC;B>\\X <27]UQ0 MRW4G:6(USRXE#<'SRFY]?<@&(28M7&+)<-O::3B2Y*%(E]R>%U^T+GR?3]7.:`]DVX*-
&H.K\M*ULK_1S)O1A@0?OB"HJ,MTYE/I[J<6\(N@=X.XT_M%XQ?W=+UV>[RQGF"17GRPAQ4ID$59! Q<]#U"'"U"$[>M;[*.)`G1DA$DN<[*Z5SGI;1^"=V5N%? M"[K XS"*
!]FAFYN*#4\?E]-/GW YT<;QJ"QMN\ 4172)/!=#XM3&)-*$IR.@`M=3>!W;D;]I&@;XP>I\J>0?J1<++J+W8?EZ%ZO"_#]}5$VV*P\A5LO5W#1$&B M+'10%!Z8*0[0[_%W(O
<1\$^H;JT0I%FBM'8A(\%4%5_BDLT,+3} GJ>%#MFZ8I.-#%Z!X49!RD@[X9\;V.6+'C<&?"8L;*+J#"!`[F;QQ&7&EO57(1CG;`MG,!HEE#ORL#G*"'']2,&@5\7G7=H I+_R3IAT?
TI,/H&J.C"M:!X;3QA+J*(U`M8'RJ86.DLR02PT(7I83".LJYCZR!G2#L_Y00?DHE/XNN>@]KHUS7QJ{TI;YW`M^-KMN^PUDL/0W?9R2B76\|P&.4`I62!H))D'R6DNJ!
JJZ(OJ7KOM958,KYV3`MK";)"'#1@`I4'7BOE68NI.8MZ^|=-O;!W%#=]O;0\4=.!)'\OS3|[L_8%-'-MKA4=>F@+:,"<*/+H22LY@+?&*U>\;1^B." !?Z[^?_N@M&TY:S/(=+M[KO0_M\
[7>W5- 6USFH"39)*>3A>)M*5R*HGUK?_LQFIYUG6H\.P$Z@.UV0$RKP2]`MUW.NS_HI"&^0T3X%8NB$U,%"-EYT(4`5I*0PUC8#Y"4H^X%^3_]W=Y.EH9 M(]^"G?
=K%5"F"%ZPP"E*2HP[?36CX1?`MCZW18_+)D2AI*M8>3$\@9C9ECF?T9YFJFV&@%)O)+BL//@8.=6Z9T>B%C1W)CU`%LLOFP^+WS]LQS&'>?X%%Y^6X>OG
M:3!98MAFF5>C\`^%8//]_ZM5C[^UG\0&32Z\S],XR*]_^(&UGLR] D13*CC`M&XVO]MYJR*A#\5(9)YK/B[^'EG9W_C=7N**0G\X5LCWSN&8VU"]<1'*H/0]K
M.F[4D$S(B4>=HVT=3A'YLA7F"VP<__M_3*$Z`WN\B_=F$83A(=$YL#XHRO MS?57]M(()BETH..&Q(C5`XL,6+)(4:F Z`Y!GK\X$@R$)%N3`DU.1X8R4>O"96P^N/,Q
MHKHX6!MAX&Z -5)(#P@[WY4_G:XH=%N=;\7M&Y+GWFJF%'CR.D#9(""%F3Q&4`MX-EGETTP@QVB=Q\4R!W0$Q^=1^NF!Z!M:3 ;@S$)GS<5>]DF`LJ2P:/W@,H$ M9Z-*-
K1^"`Y&0"'=`X?&*Q=L^`2#ED5_27LUQ^>G[AT6]\R%C>L;'F4VUJHY) M\PA%)4-\A$C.@9.@41L90^&TKW9X27MHC2[.K$/4MAA`AB-
CX5^7,HJ[5",'069ZMH.VAF1.6[0"%!Y88^8QI@H16$AP9"+1.5[6$]AV& MC/*9BR2AL$R>%OE=X!1CX(D+:,.+7.XR/>G!148>EM0$#.VDV($;<9X:<'YB
M7GC=F_8Z%J+/NK8ZKZ]LRH&/PG)67(HW)VD=_]9S)R4CC_DX&C -Y3PB6E;+ M=4TS6BUFTI[P1_N9):N-=NQE:X@!* MZ$^7"'+E_]5YFKPT;OS22?G?X.=]6)1;%+?
GG//!90'@G^PM<-I@H:5-+'G89; M[(V@,4.75CI|$"('"+B#(^GBINF&K902F8UTE&]%%I20BN*X3-^1P^U\BMRD MUKW_[B&E)\@X'W9%Q>S:9?IO-
KMXA""R9K;X.R&=U2TU]#\1]$Q(0V M):/B3OXRYEL=NL4P%WHZF42WA-=XK;65 ?H>X_?<'Z*]PF3%"6*%"#I[&N&%:MY MM89B F^40!91M3[BSM?
NXL*NH36M#\#2^X3(N6KM#5R:1,>,%=22$8HP"`ME;2 X(4&21%€$2&*(%OG0!U!1A\-!YEC!=X&>7W!.7,Q.YODDTQDIK4E1-M^OOTU1]?<;
[!"238Z6I$$V#K)3FWN'HIBD&7,2:82M6WIWOT(25U<$0Z'JI8*`MV1]A?HNP.7X*\P?FYU@/R^6./TT?W%*),S3I\_+,%^%5*7V"WF9=>O\A"1{`M_!C^F*0BR=<4!GCM';*R85"G-
@./H1I?6V+SXL]R.OBPG$X^ VEJ Z\J-=S M^BQ.]M/ORWFBW,[_ANN)ZQ((4VD0S_1IE)%2W!16;!*\)@RDGO@&X-O M%[K&
[;1Y..]JZ;+L_7ZF+MK>3<}6_8G)ECR(&P&#*;F(M,7 M[YTB]Z$(*ZGHT;?N/+@WD>/VS1P"P5XKZ/KKI 6C7LJ\;>>4XKZ7FK;-45] M'QEVG*+N@D_>;(
6)WGAXQ#M(9!O17B6@8>I-L!"L\D1?U0)+228-HI'YX'"#?L?V.KZOU$L.7=|O%OV.Z-Y#2 M9^_1.\BAUO (SJ"F?0 BOZ0E#WAS%N[=`L==`]Z-X@!1UJ*EY$96_9N3?SLY M79.0UIC?
X>+K#`]=?,/E=7X$1^&+2T#;(X%*Q(H!+=;!1'7X*7P=;L_!V0L.M:_M(Q]S8#1?*XCX^3O&+Z2"_5S2-/9=/W].A_%<6%<$&!UG3!6*(3WY%$#AH*% M^>+QYE%R)SX>6F-D?
]09+IK)L0.?XN5T]760"K-?EHO3KYNNMR

$=8Z$&R(;6;6:6ITG\=G-_MUN_ZL>9O/ +M7AF"Q4\W=W]G(\>K/^T\K^&@05"!9.(4@{'C.0#TD*85;TQ MYI6Q@94.E2LF?&?OXO-Q]E&_]RKP-["UKR6'O[RN#*
(LQ23))9$*"6YOG%O8A M@I&?5!A#333%.YX^$*!R5_@Z).A*(=(G88K[FI[.I_ !3E'WW.(B&;BRI&8@8 MYIE",B-9&P$IG)RCWI=D2E]PQIA'77*?0:M=6UD;XP9X?I=?NCKC_3Z,+! TP
M\0U<>+],&%=3>;^Z6&Y3#&#61R42>-6))P 90&(X,-05A20C&7)+G2A2P."E/7 M.]D< \N U@#[/L1YZN97;Z<'*""\"Y4E-$IA63N5,N3 .58JG/GNL18X!'K MTA'+!T2IZXALCGDE
M:C7(Q7'UV)GBSS?W769A\FX1KNTXMT'12S[U RF6U MV,213E[" .4\P;357/O0Z)L(75]OS-?G?'M8,?KVS?]EY W_?IS3Q<ZQOSP$ZSFSB"90$@_4(T,O
M+$%,E,&"!!%ZO2X_P:?]7V^(-B6![HIJO7) X?;(N-VPB=<\!;R12@I$AY6T M"F%#445*/5Q3N.W3%F1GV#K[V',QX5P]-G#@?G*#/[2_WSTV,IV"T[*]$\UR
MD$ZP2!,X0RHX]%%OL67NV=UI3TI=^1C?A&?XF;%OHNC\X#GG2+5<7_RV;/3[MY96&V\|\Y%, M6CH-\KGFUKC[KS!K2RV:,0GT7[6T_A$GEU]R_1P0WE[&U0]_MLN[P*@+I4%S
M-FKDO71P37-S9$$(D2,$]DH%[K0IY(Z^.9Z=`[7.P-PERYG48!:081(C3Z1@Q@G'4JBP&G;$[+46]%]K853X?[*5_ML+4&\7+4S>-G^STNMEI),@E//$>..(TXB1@9SC3"1B8N7
"K\506X/-*W&M] MF+_6QW.1X@=,;*K<[Z.=/"R]BC$+&&]A+%6,O8A-8\C7/3R\C MOR=),-=Z& _Y'VP%P/2W=D!K0UP2#(D@12XCAA&<&AEB&'9+,%9*:5,%_M]) MV(_]/]J+?
$.HOZ!Z!]O0HR[="]U?_:V52M8.MAA*5T.X\;-CU4HX9_9M5%(0 M7-+ (C"21P4K17]D>1 H"H=93N1(W!5V[OTHE112) H;39$P<.OA5 1DL"5(-M^Y0"\5HF5=PO^EF% -
SE)8.J+C__1^ECL))%-C-=!N*1T-2&L,[*$>^)OL2)WHBZ&MC8"[A>*!R^'@'Y]>><<2)\9^Y?,]E-S;P+,&W/OD#8ZP*U5 2PYR2XR$5P MG5E6NF7V7\E;8W"V5O+6*03Z+UI83^?-
),R3<,DCP;S.YYJ'K,<$2>L:.0- M$Z4K1C8S^1>?NO42EF99"KZ@AY_[OW!S/?^R>,GK(Y\8ZT&GZS;>+RQ47&O M<]PAT0X6B++(,,Y0D(P$[VVTQ1O2_#"/-T$I++!)LGL<%%P"8?
K-TH;[(SG MFOE8/(WJK\>;$SD[XN/-"?"W5OIKY6?VG+MD08Y@SH0X"PX9!?I++%H%01RC5 MKE<9]I&JR;V$VYYM32//D-;E3&F-4D\4,PHDLA $1X1PA;A6'%1&";(4RWQ MHZQ?
(Y4?NYK<200XHYK<*6BT64TN:1T5 ?T0#N=BGAA<9Y4(B%COA)8N8-I-.!$>5H0GBEJ?(SUD2AB$UQH93#ARTF'-L%%4EN[E M=`KKAY?@(1ZPYYV/2 -
T&JZX(Z6.D^1.*0XW^I@;8V$CD0M*(DLTL[VBJ.S M.W9?>,N'DVCU'*T?3L&X=M#ZWWY=QYUN+#Y3A 1),)?]"3B1.(^TY//,'!%0 MWD6O^CS,[PS;N,M_=
(RL,@IOP"8>]K;N3)#*4SAN",+R2=8C&UQ"P((76>4QW]9C1F&<*TD8$V4!_MUYKNK>-MR\FW^!UFU>0<(5%B&-4'6K6H= M4SBB!&T1%;,;B!A"$-[EZX@X/TIEUW,.?]70:L#D'9C*
[=K4QN? S83!:O-@ M.,*)&N1,,H9QCY,N';QR5*"Z6VTQV/O1:0 #J;W$6YW8*=OY5N)K,)MG- MG>_>F]>CC8%6,3'L74!8@C5)L'"%$Z,9& MI0&]%7A2%Y9PPYU#
(JF$\N!,P8TTI(@).IMPDSDWQIJ_/$YTW7K')K;@9\,^ MJD5VM.B8_NW_V=F!+=9#I93N+B@YV$=W'Y/KT^_I>+\%;D[^]H/0MN68,.!3%QV\YNS0T?V MCU@/IEU]=$TG7]N1/)WNBC?
ID3K5*XCD\,#UHJ^.0M&=II?*T'V(70&<]D:I M&5/RM*Z[(Q.O'^0#(KTK L?N6/6J6YP(R@$E_!6K^>)P[S5_QB7_%)YZ&3?C7 MYVYU'S]W>3PRM0&83F_%*K,T=H>KMZWO57?
79^ZU0;F\7*ZR MEF:+V1\6%N^GZZNKM=]JL9Q]=M-?NOFKKU,W_>>\!&8G?ZWF2>T08ET!]34 M>Y89IKCX],V_7BP+H;MWT)HGNYX@'E-&[NO\L;U!].0^++&(!j/:-5Z]F?
B^S=T0%K8 S\G'D ME,_4\^,=@6D?FB_F#/)@8F^^^^^DEG* ^;?TOP^.%YK9X%?3:$0PT MF0B=@C1N!M54!#,G$(M8,%MUPPM 0>-P% @6RQ1^I H_5H"!- =S7JE7:8Q M%I-;,O@=)GF$,1&
[%2>6&'=)"S"#ZPDUA*8D6<*BB(AY,#60%TD:N$0]\@0= M@ 6%@+GIC-,GY&;$XD1-S1PH6@REL9IC(DX/O=[0LK02;S-79D/;%Q#RYLZ0 M#];\\ K5VWKM[-P402WR!"T4%<<2M\?
FC7->GW$M7)C@=HFD0NYDPB48:48D M0=W&X GB"KJ/I D397+(:$8-HE?AX95]%(L)CPXX1GD@@WCX&O?MPQ-,A8%=8 MG+==Y(DQ!T53FM(Z%5\55-
W3G;R65+ZD'"TW':]FO8,C'E!0Z,+9X;,88LY"% M#^&%'(1Q#DZ]&8<(QB"(YF7EYO6[,- 3;G3$^_5 ER@GA#PW^XL0 M.0<"]2IF\G2OR)K,U7]P:$]N>%
MO9$&=**V)@!QHU(]K9%? #X]2 A57$?S" -SD@X&@"G>"]C?A2>Y6-7E]!95B\=<+6!;,BSRW+(3WQ'Q_0O.\-!A$N[G%>W@S4K2U M*:H!\U[(5#@A.,IAX79EM&%+\X5>;
]Q6(VX669)8P@%11(X^G3\:IMA[W4GDF*+]J!_ MZ9M=](?]_2@UGK\.MN]P(CF0"TMER^QR2I8EBN9PGU HMPH@Q;:<91"5FFS MR$WN 88<8S]OA?@"5P8*V8 ,:
(PG]W"#\2HR1#UX3\5G-/U('[+)=1WF, 3 MT&WFWOR?%=%7V !3R2$! -I+T-8DE +A*O+*HIB="GY'B<*G?);LN*YQ$$C5@L^)V *4H#YQ@#IW27M%,)+K;+&62O"[< R
R+DW4T6(2YZ<93I1R4000Z=\6+Q@ MTP5IB'&6]D E ZW2D/$WP-0 AX(^2OBI?/C8H%QO5^JMA9.WG);]*<<-W_(F MWZJLRXRDW1WGK0%@+709.B8\,Z(S_W$.DLX2/NO(U;WHA,
[7;8J.%R=$]DC4 MA0.<+WQSMAIT^&CA0QO-)R[.)2ON7/+$1MMS;-*N_EV9W.U4MO9 M]L5A*V>MT\L$&GGMVSVCH7$$%L>%QE M/PYO[A3Y(Y;6.,#],BNY4^X%\@K##
[/)'2W ^4;]%/M/T'_(EFW0)8OA!UOS M^E43I.BN6XI,UHQ\NFC6Z\<&' M6IDR(C2PX]_H3\3&IUM+!G#E5W4IP@/00&YWB^RJ47=^'U9<_5=I)^YKN-\! M4$L#!!0 (
!.09UEACBJCU@<)DG 2 9FQR,C R-'$S97@S,3(N M:'1MY5IM<]LV$OY^OP+GS*7.C"1+MN07V?&,H\J-.AG[SG&F]ZT#D4L39XI@ M
5*R^NO[+$"I65{JMJY4=C,3621V@<7NL\\N2)W%^2 YXM)AN?,./MGM2]^ MUT$QH#07@2&94R@*]I(I\5-(IEY4JZ541V=CH^[B7.S7]YOB)¥WNU5#Z\5SE
M"9U/YCG;\|=G>VZ1L[X.Q^=GH1H*%[?48W4@B8H+6<3Uj4A@<'Q!593W8 M;U*?CB.BGQL[4{6XUI'Y.*'M-P.55F/BI=O-_=1!*M/1RK,XW:C7Q_7CA,] M/XMTFF,] WW_U4^S-
%E.#WE5)NHN;;LM[7C5R7"@$VW:;^KNWRF/5",Y4,FX M_5T'6GVCOJM8F=]J);,B+V+%5KP1,8);.['E3CZ"?]0FIC?VV=CN0ZSZ*G_[MIG%8/SUHU/87S9UNY?
GM:;ZTQONR9,0*;P4(+YEO[*Y,]^:V=]GK7-SVKJ_$ MI;7H?.QU+\5E[^KBJM.[^(1;&.W>;.T&_OWEYO.7BZM;<7LM;KY\ZHK&@:PV MFKORG??\|4UYNQ7ZVUN[$SC_]F-
77.YVOMST;GO=SZ+[W\{'BZL?NN^B<\NQ M:9P<-+<3SM_6B%Y%_*@M9;'X5!,7#*6I3"LB().K:"SR6"+]6\=_M96;9+Y*_M0T"M?7"8_?]XSK/-<#J&#..2KX
M7V$95:=_<;CV:^NBJ4%.Q C1&(S%?:I"'85W5/%!*T,5;K(BU6A"L(Y4J9#I M6!1I;@]" 6A+7(>"($DQP)51,A&1#'#+"#U0N8P-VHP"9R#/F\$T'6*,0ZB%HC^>=|-
J*+XH%|P\'04D(@5Z##AD M,]!6 &(8]C.L:T0D:[O,7W("E"S(G8$3FQ@K@K9H$,KF?4,)]29 :+,B+V MT=) 7]AXX@I+%_D$@ 6-@+GEK+,GD#864:)'=@(40W?*YD9B(3TA#+DQP
MN^HGQ.X4!&ST$V5CUF"Q 7B"N8*O0V6#1-L">LP@4K<^7IG1 86X;<4NPA,2 MXNUCT'T(8IG>D;A X_OR>+.R$ M&QWQ_GZ@*UP3
EG8S568G/N$>)4K>;K7A<$$2."ALHX6($6IFX<;N!FAS).2 MH40Z)1\XM?I20L'E0@%]AB=:)"=^:V1=^]4$FC> /*5R5'DRG/5%BN%'YO MK"LKCD308,(@G+:=4H;N1P5%
(IG!L"UGQ*SB0./7K_FRBV]]8D'0$_0!?#(= MO01L]3?$UL;9OO2QS7EA8Z0!G4,5,H"DU:ED%I06X..&A%$E33B).##"G9%\E M*A]S55JU+./=@<'%V4-U072NH7%D^U!N*O0*%ND"%?
1(-F= .XUN:.4A3' M!'##"&6,8Q9!V^8A!;RKS%'=*P15L!94W:%,"I?5{'&*(C0;;@A?V15-P[0H M;L!2_G)U^'$P!$4PC/7=2E\7^7H+-N%1.94F;L6BWV]@17_2Y+FT(.^)R2&+ M%WAM,
C7R5?^MO^$/BV#YJMY^^SW5.4< +4RBQ!F4WFP3++9 [W M$PKE4ALTM4ZB%#O4L,]-L@M(@9HI4Q_^ MYS91$N_*QP:NM1.N!W L4G,@@O2H(!3E20##=PZHRZA7/URH=
MZF1(3-JIO"N?N9F21VB0)7I,&!W%VC.'7_4,/-L%:VV!>__LQCVEQG[98+ M?^[:JG*T#\]22J<+&1&:6VI,OI^#?+)'CKDM6=BD[I=!&$_+YSR#R&EPZP/G" M#Y>O0D],:L>M
WX;FAO\#R<+ER]*:^Y%Z5X>+H\UCVHGS>.UP_5:8^W85Z>M M*;4.GW_6@]K)R6;3[CE'>&? W3:3Z?N=@YV)01G5[?
WL0306'.OM:^0(H,^N2HXEZ!3Y%?:OPE[NG#>+'TON"MO'W3!+&YS^6W?0L,W%%@M;KC1!=[;RI ![T9*LF8JQ\S";@3$[.V'I@O'8QNHK,*(1V\.GB^PJW5_^#>
M.K&B2%Q.&\!K?SI=QNJ>.XF67LZO^*G77#/VZ-=BF;,NY5[;/Z ?TM+0Y[U1 M!UJN^DQ%H"_1;Y>95U?NQ;'..6G_VG#,R,2YH=&WE66UOVS80_KY?<7.P M-_4L1_)++;,MN@,QQ%@-
#LMK.NF\#)5(151TE42\>ZY%)[1PUBGR?$P9H0>_S#\T7'@5(1%RC(-H61$,P[%XMDU?*!,?03' MJ5:-1+Z4_#K6T'2;,?@@Y$>^.(.6]YCIAQRL^P\/R>WAH-QD&@BZ/AY0O@--W M-=
[MDW[+]3KMP.VV>YV0A%W6:3)*W6[K*S8GUX-27%$2;T,FO:BG/G)B9 M_?UVL']MY!PPZF.?<]U?ZK9[(;?2:#6]3W#M57EZ>]|/RE(U'?$(6B&:.ME\FO#-
=H/)U/SB:CD_GD\@(NSV!T/AF?P?B/\>AJ/OE]C$,X.Y]NK *_74UG M5R<7)X[8/@;8G\Y,0:[M:R>&M! SR1"O=71*%%?@U&%2AU.RX,BK@5PRI4F0L#],8LXBY(_[.;Y@
MH$44RH:KUL*@-.E]&%C%"!6YJ0601A4$ M<=9B^F=AU9&,^F[M*]PPY-U1\87_X_(L\SC)TS&"8^S1\)A1'8=TL MA)ODETNFC 7J9HHD"2
9RD42M(_*T22J;JDBGI$L-./(D'+++VF0*7%4DI0$% MICV[WH0S8T=.%>_Z.2J7$2+W.]8.]LDMIH-A*1,.BAC0G+%_-7+@'*5)V3I M\\SN:(D&F^YEVH"%27$A22H +!;E=-4A]/N-
7]=EF@2-&433U<95_]"P_<.A MIMMS[6ZCW^X],>TVO"?G/LL6^Y>CE^?,:O3[SV-[:(&HP4'X%?K7NU]KMB*H MXM=OYK?@;4:O">DMQ$7^]?S-=GL78E&>Q=WR*+
[SO$KQUZC3S\O-8_'%5'EC MX2MKL[_7[@Z4?3Y2OVPHN;O.^$Q--W+?3GK@RRI2)6R3SI$S*)&@>5=BO0;G M?/4..1GY7./]\#MST>]0-?<+=7NBQ]OVU4/KP[MV;_$-
X2LO>T"A);%@%)YC MR8@EMRVG.?9.V/QHEJ%H6*3;F^^JB:(0+#_7&4.,G5' D#27 G,($F!KNU:B MVUK^AF/|'YC.K.H8D.G#-5$A.Z[B>P,/N3F0P++%%0*FC"(H<1XS83.GMQN Y
M+?.#V_1<+*.^)(EQ/C;UOWZ??ZWM=;3T(^/ 0*_33)4PW*DY?U:.R$-3 M!0?:G_^+#0 M_F3Q#U!+ P04 " 3D&=9?!Y%-"L% "T& $@ -A#^OE]Q<[T!2Q'DM]E-
X#K.HN'PEEM!]VW@9*HB*LD M:B25Q/OU:U*R8\?)D!5=ZW1!($@D]WCVW OOZ&<N1L&%,2GOTP_-&RX!T/-MBI1F"@)!B;(A%))EU
OJ/(36%:U:LSSE6#7L0+7=EOPD8M/[(:4\XJIA)ZM M^0Q/R^_A]=EDZ/-P=38,V0VP\$V-M7W?I=V6W^]Z_5;4B7!1I]-W?++]) QJ% M3N]WIX:DN+RDD6J5T#>UE&563/7^7LMM=-
NY&MRR4,6>8]L_U^P4O5,62=AUYAF5:B7I>CK@U"?2>D6W^!GK&BDC^YDI7W:HQ4OF"O MZD]DTJ4L*A<(-E?%&5!L3&!Q61\-9\NIY,%3'X;?XQF/I]&:-9NM@Q21_-
WH'3@ZO&MIC%N:"VT1Y4V<)IM^P6$(OE_E[0>EVZ:0<"SC :*\0QNF8I!Q10^ M%$2@(9,5S&G.A0(>P7E2<($'AL !8I:?Z*7'1SW7M0=CGN8D6YDO9_ :0SO&_!6T"PC61W&,;
(,\./@)$$+]{.(!2@;,M.*H3K@&.*1?BB$OW,U1XIV[0]!B&LL$GRN%$_1;&C7 MG(0AEC)60B/EM5LXLI6[_BBD!F>PO9GU#0++&+!LS*"'=?VIT]"*B@3C+$#K M)MK%-
FXGZ)\%$U377L:Z#(QY0C#(!)XN)^'KC;WN/77CI971= 8OI9^:R$-3 M!0?:G_^/R+,,0R!;D(;:!0QH3DDGKKET'(9)Z0E<"TA2 6"P**>K M]['?,_3<I2*P@*EQO7+40#=-"G*IP?Z[5;?
1;O2>G[8;SY-P_LL46IO/E MN38;_?[SV)X:(#HP$&Z)WO6FUJRM";KX]=S\#IS=Z-4AO8OYF&;\9O MRO.X6Q['&|^K%'^).KU=[1Z++UB5XZ-6=R#-<[^
V5'P0/&$AK,4Z>,=\ZK@.W//[U-U^S-U>Z+!V_?54U,2 M'=]5Q3>$K[SG 8F6Q$*=^X:E(@]HRFB&/1,V/8IF^!H6Y^,2NYJ>0O!7VW=#
M#$SMBB+$C\BF2YH+?1=+$N!59[,&OZ68=WOZXZLZ3Z+UZ4R)N-/!L^Y M-1# L#5 J;.(BAQ'M-A4JOVX&#FM\H+-)Q+TX9X@B;8=MS0O:OU^]QO:F!{ MGH3X>
4ZFF2IQJ3)^_]JV?Y]\&I^;7B;U!+ 0(4 Q0 (!.09UEJ\[, M^S$! *+L$P 0 "_0 !F;'(M,C R-# Y,S N.'1M4$L! M A0#% @ $Y!G6:4C3U*@$!*P ! (!*3(! &9L M#,R,2YH=&U02P$"% ,4 "
3D&=9?!Y%-"L% "T M& $@ @ &M4P, 9FQR,C R-'$S97@S,C(N:'1M4$L%!@ 0 * H A (A9 P $' end XML 77 flr-20240930_htm.xml IDEA: XBRL DOCUMENT 0001124198 2024-01-
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flr:SeniorNotes1125PercentDue15August2029Memberus-gaap:FairValueInputsLevel2Memberus-gaap:CarryingReportedAmountFairValueDisclosureMember 2024-09-30 0001124198 flr:SeniorNotes1125PercentDue15August2029Memberus-gaap:FairValueInputsLevel2Memberus-gaap:EstimateOfFairValueFairValueDisclosureMember 2024-09-30 0001124198 flr:SeniorNotes1125PercentDue15August2029Memberus-gaap:FairValueInputsLevel2Memberus-gaap:CarryingReportedAmountFairValueDisclosureMember 2023-12-31 0001124198 flr:SeniorNotes1125PercentDue15August2029Memberus-gaap:FairValueInputsLevel2Memberus-gaap:EstimateOfFairValueFairValueDisclosureMember 2023-12-31 0001124198 srt:ExecutiveOfficerMemberus-gaap:RestrictedStockUnitsRSUMember 2024-01-012024-09-30 0001124198 srt:ExecutiveOfficerMemberus-gaap:RestrictedStockUnitsRSUMember 2023-01-012023-09-30 0001124198 srt:ExecutiveOfficerMemberus-gaap:EmployeeStockOptionMember 2024-01-012024-09-30 0001124198 srt:ExecutiveOfficerMemberus-gaap:EmployeeStockOptionMember 2023-01-012023-09-30 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srt:ExecutiveOfficerMemberflr:SGIAwardsMemberus-gaap:GeneralAndAdministrativeExpenseMember 2023-01-012023-09-30 0001124198 srt:ExecutiveOfficerMemberus-gaap:PerformanceSharesMemberus-gaap:GeneralAndAdministrativeExpenseMember 2024-07-012024-09-30 0001124198 srt:ExecutiveOfficerMemberus-gaap:PerformanceSharesMemberus-gaap:GeneralAndAdministrativeExpenseMember 2023-07-012023-09-30 0001124198 srt:ExecutiveOfficerMemberus-gaap:PerformanceSharesMemberus-gaap:GeneralAndAdministrativeExpenseMember 2024-01-012024-09-30 0001124198 srt:ExecutiveOfficerMemberus-gaap:PerformanceSharesMemberus-gaap:GeneralAndAdministrativeExpenseMember 2023-01-012023-09-30 0001124198 srt:ExecutiveOfficerMemberflr:SGIAwardsMember 2024-09-30 0001124198 srt:ExecutiveOfficerMemberflr:SGIAwardsMember 2023-12-31 0001124198 srt:ExecutiveOfficerMemberus-gaap:PerformanceSharesMember 2024-09-30 0001124198 srt:ExecutiveOfficerMemberus-gaap:PerformanceSharesMember 2023-12-31 0001124198 flr:MarkE.FieldsMember 2024-01-012024-09-30 0001124198 flr:MarkE.FieldsMember 2024-07-012024-09-30 0001124198 flr:MarkE.FieldsMemberflr:MarkE.FieldsTradingArrangementCommonStockMember 2024-09-30 0001124198 flr:MarkE.FieldsMemberflr:MarkE.FieldsTradingArrangementStockOptionsMember 2024-09-30 shares iso4217:USD iso4217:USD shares flr:day pure flr:segment iso4217:AUD flr:referee flr:claim flr:wall iso4217:EUR flr:period0001124198false--12-31202403P3MP1YP2YP515D10-Qtrue2024-09-30false1-16129FLUOR CORPORATIONDE33-0927079679 0 Las Colinas BoulevardIrving,TX75039469398-7000Common Stock, $.01 par value per shareFLRNYSEYesYesLarge Acceleratedfilerfalsefalsefalse1715158674094000000396300000012055000000116540000004006000000371200000011689000000112430000008800000025100000036600000041100000020000002300000058000000-62000004900000021800000277000000172000000110000001400000035000000470000004800000056000000149000000166000000860000002600000003910000002910000029000000-25000000-63000000-42000000540000002060000002820000001610000000100000000290000000270000000270000005400000054000000169000000169000000282000000282000000105000000105000000-25000000-12000000400000000-60000000-11000000-40000000-1000000-5000000100000031000000-26000000-28000000370000005600000015500000019100000015600000-28000000-22000000-62000000-39000000840000001770000002530000001950000005180000004910000002912000000251900000025000000094000000690000001520000001350000001049000000113700000037500000037500000000.010.011713261771713261771704055121704055122000000200000012860000001228000000-298000000-26900000012610000009790000002251000000194000000900000001120000002341000000205200000071000000006973000000219000000119000000530000005700000011006000000-58000000260000003700000026000000-14000000-19400000033400000-60000005000000501000000-96000000140000000250000000118000000260000000133000000710000006900000023000000660000001300000-23000000-5000000-129000000-46000000440000002490000005600000007300000029000000270000000800000041000000050000008000000-6000000-15000000220000001310000000-1000000-70000003930000000-18000000251900000024390000002912000000242100000041000000460000004200000012900000017000000020000001228000000-26900000009790000001940000000112000000205200000059000000590000000-19000000400000000-50000000-50000000-50000000200000002000000300000030000002000000500000010000000-1000000-10000000-10000000171000000200000012300000000-31900000010380000001951000000930000002044000000169000000169000000-16000000153000000-10000000-10000000200000000-8000000-22000000-22000000230000002300000023000000900000009000000900000017100000020000001262000000-32900000120700000021420000001010000002243000000540000004000000-29000000250000003100000031000000310000000-16000000-16000000180000001800000020000002000000600000060000006000000171000000200000012860000000-29800000012610000002251000000900000002341000000100000001420000001000000125400000036500000089600000017860000002100000001996000000-107000000-107000000-23000000-13000000046000000460000004600000016.259000000900000009000000-10000000-10000002000000020000000200000010000001000000100000010000000100000001430000001000000125700000000-31900000078000000171900000018800000019070000006100000061000000700000006800000017000000170000001700000016.251000000010000000100000002600000002600000030200000083100000017970000001730000001970000000206000000206000000-25000000181000000-29000000-29000000300000000-26000000016.251000000010000000100000002700000010000000-27000000-26000000-26000000730000007300000073000000120000001200000040000004000000400000014000000140000001400000000170000000200000012120000000-33100000010000000001883000000139000000202200000000Principles of Consolidation These financial statements do not include footnotes and certain financial information presented annually under GAAP, and therefore, should be read in conjunction with our 2023 10-K. Accounting measurements at interim dates inherently involve greater reliance on estimates than at year-end. Although such estimates are based on management's most recent assessment of the underlying facts and circumstances utilizing the most current information available, our reported results of operations may not necessarily be indicative of results that we expect for the full year.
 The financial statements included herein are unaudited. We believe they contain all adjustments of a normal recurring nature which are necessary to fairly present our financial position and our operating results as of and for the periods presented. All significant intercompany transactions of consolidated subsidiaries are eliminated. Certain amounts in tables may not total or agree back to the financial statements due to immaterial rounding differences. We have evaluated all material events occurring subsequent to September 30, 2024 through the filing date of this Q3 2024 10-Q. Quarters are typically 13 weeks in length but, due to our December 31 year-end, the number of weeks in a reporting period may vary slightly during the year and for comparable prior year periods. We report our quarterly results of operations based on periods ending on the Sunday nearest March 31, June 30 and September 30, allowing for 13-week interim reporting periods. For clarity of presentation, all periods are labeled as if the periods ended on March 31, June 30 and September 30. Beginning in October 2024, based principally on their equity sales, we no longer met the criteria to consolidate NuScale. As a result, we will deconsolidate NuScale and anticipate recognizing a gain of $1.6 billion in the fourth quarter of 2024, based on a stock price of $13.15 for our 126 million shares. We will recognize the fair value of our investment in NuScale prospectively on a fair value mark-to-market basis based upon the prevailing price of their stock on our balance sheet dates. 160000000013.151260000000Recent Accounting Pronouncements We did not implement any new accounting pronouncements during the 2024 Quarter. However, we are evaluating the impact of the future disclosures that may arise under recent SEC and other promulgators' recently finalized rules and outstanding proposals, some of which may require new disclosures beginning with our next 10-K filing. During 2023, the FASB issued ASU 2023-05, which requires certain joint ventures to apply a new basis of accounting upon formation by recognizing and initially measuring most of their assets and liabilities at fair value. The guidance does not apply to joint ventures that may be proportionately consolidated and those that are collaborative arrangements. ASU 2023-05 is effective for joint ventures with a formation date on or after January 1, 2025. We do not expect this ASU will have a material impact on our financial statements. During 2023, the FASB issued ASU 2023-07, which requires us to disclose significant segment expenses and other items such as the title of our CODM. ASU 2023-07 will be applied retrospectively and is first effective for our annual reporting for 2024 and for quarterly reporting beginning in 2025. We do not expect this ASU to have any impact on our consolidated results. During 2023, the FASB issued ASU 2023-09, which requires us to disclose income taxes paid, net of refunds, disaggregated by federal, state and foreign taxes and to provide more details in our rate reconciliation about items that meet a quantitative threshold. ASU 2023-09 is first effective for our annual reporting for 2025. We do not expect this ASU to have any impact on our consolidated results. <span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-

weight:400;line-height:120%">During 2024, the FASB issued ASU 2024-03 on the disaggregation of income statement expenses or "DISE." This ASU requires additional footnote disclosure of the details of certain income statement expense line items. The face of the income statement will not change. ASU 2024-03 is first effective for our annual reporting for 2027 and for our quarterly reporting beginning in 2028. We do not expect this ASU to have any impact on our consolidated results. At its June 2024 meeting, the FASB discussed feedback received from stakeholders on proposed targeted improvements to the guidance on internal use software, which requires entities to use judgment in evaluating when to recognize software costs. An ASU is expected to be issued in late 2024. Recent Accounting Pronouncements We did not implement any new accounting pronouncements during the 2024 Quarter. However, we are evaluating the impact of the future disclosures that may arise under recent SEC and other promulgators' recently finalized rules and outstanding proposals, some of which may require new disclosures beginning with our next 10-K filing. During 2023, the FASB issued ASU 2023-05, which requires certain joint ventures to apply a new basis of accounting upon formation by recognizing and initially measuring most of their assets and liabilities at fair value. The guidance does not apply to joint ventures that may be proportionately consolidated and those that are collaborative arrangements. ASU 2023-05 is effective for joint ventures with a formation date on or after January 1, 2025. We do not expect this ASU will have a material impact on our financial statements. During 2023, the FASB issued ASU 2023-07, which requires us to disclose significant segment expenses and other items such as the title of our CODM. ASU 2023-07 will be applied retrospectively and is first effective for our annual reporting for 2024 and for quarterly reporting beginning in 2025. We do not expect this ASU to have any impact on our consolidated results. During 2023, the FASB issued ASU 2023-09, which requires us to disclose income taxes paid, net of refunds, disaggregated by federal, state and foreign taxes and to provide more details in our rate reconciliation about items that meet a quantitative threshold. ASU 2023-09 is first effective for our annual reporting for 2025. We do not expect this ASU to have any impact on our consolidated results. During 2024, the FASB issued ASU 2024-03 on the disaggregation of income statement expenses or "DISE." This ASU requires additional footnote disclosure of the details of certain income statement expense line items. The face of the income statement will not change. ASU 2024-03 is first effective for our annual reporting for 2027 and for our quarterly reporting beginning in 2028. We do not expect this ASU to have any impact on our consolidated results. At its June 2024 meeting, the FASB discussed feedback received from stakeholders on proposed targeted improvements to the guidance on internal use software, which requires entities to use judgment in evaluating when to recognize software costs. An ASU is expected to be issued in late 2024. Earnings Per Share Potentially dilutive securities include CPS, convertible debt, stock options, RSUs and performance-based award units. Diluted EPS reflects the assumed exercise or conversion of all dilutive securities using the if-converted and treasury stock methods. In computing diluted EPS, only securities that are actually dilutive are included. <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:52.701%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.577%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">3ME
September 30,</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">9ME
September 30,</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions, except per share amounts)</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top"> Net earnings attributable to Fluor </td><td colspan="3" style="padding:0 1pt"></td><td style="padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="padding:2px 0;text-align:right;vertical-align:bottom">54 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="padding:2px 0;text-align:right;vertical-align:bottom">206 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="padding:2px 0;text-align:right;vertical-align:bottom">282 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="padding:2px 0;text-align:right;vertical-align:bottom">161 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Less: Dividends on CPS</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">10 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">29 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Less: Make-whole payment on conversion of CPS </td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">27 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">27 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top"> Net earnings available to Fluor common stockholders </td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">54 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">169 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">282 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">105 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:15pt"><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Weighted average common shares outstanding</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">171 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">144 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-

align:right;vertical-align:bottom">171 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">143 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Diluted effect:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top">CPS</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top">Stock options, RSUs and performance-based award units</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">3</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">3</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">3</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">3</td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top"> Convertible debt (1) </td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Weighted average diluted shares outstanding</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">174 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">147 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">174 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">146 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:15pt"><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Basic EPS available to Fluor common stockholders</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">0.32 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1.18 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1.65 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">0.73 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Diluted EPS available to Fluor common stockholders</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">0.31 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">1.15 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">1.63 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">0.72 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:12pt"><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Anti-dilutive securities not included in shares outstanding:</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">CPS</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">27 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Stock options, RSUs and performance-based award units</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt">

</td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top"> Stock delivered under capped call options (2) </td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> (1) Holders of our 2029 Notes may convert their notes at a conversion price of $45.37 per share when the stock price exceeds $58.98 for 20 of the last 30 days preceding quarter end. Upon conversion, we will repay the principal amount of the notes in cash and may elect to convey the conversion premium in cash, shares of our common stock or a combination of both. The conversion feature of our 2029 Notes has a dilutive impact on EPS when the average market price of our common stock exceeds the conversion price of $45.37 per share for the quarter. During the 2024 Quarter, the weighted average price per share of our common stock was $47.17 which resulted in the addition of 484,208 shares to diluted shares outstanding during the 2024 Quarter. </div><div style="margin-top:8pt">(2) Diluted shares outstanding does not include the impact of the capped call options we entered into concurrently with the issuance of the 2029 Notes, as the effect is always anti-dilutive. If shares are delivered to us under the capped calls, those shares will offset the dilutive effect of the shares that we would issue upon conversion of the 2029 Notes.</div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:52.701%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.577%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">3ME
September 30,</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">9ME
September 30,</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions, except per share amounts)</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top"><div style="padding-left:11.25pt">Net earnings attributable to Fluor</div></td><td colspan="3" style="padding:0 1pt"></td><td style="padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="padding:2px 0;text-align:right;vertical-align:bottom">54 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="padding:2px 0;text-align:right;vertical-align:bottom">206 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="padding:2px 0;text-align:right;vertical-align:bottom">282 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="padding:2px 0;text-align:right;vertical-align:bottom">161 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Less: Dividends on CPS</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">10 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">29 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Less: Make-whole payment on conversion of CPS </td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">27 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">27 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top"> Net earnings available to Fluor common stockholders </td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">54 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">169 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">282 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">105 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:15pt"><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Weighted average common shares outstanding</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">171 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">144 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">171 </td><td

<table>
<tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">143 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr>
<tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Diluted effect:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr>
<tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top">CPS</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td></tr>
<tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top">Stock options, RSUs and performance-based award units</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">3</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">3</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">3</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">3</td></tr>
<tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top"> Convertible debt (1) </td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 7.75pt 2px 1pt;text-align:right;vertical-align:bottom">—</td></tr>
<tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Weighted average diluted shares outstanding</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">174 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">147 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">174 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">146 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr>
<tr style="height:15pt"><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td></tr>
<tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Basic EPS available to Fluor common stockholders</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">0.32 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1.18 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1.65 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">0.73 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr>
<tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Diluted EPS available to Fluor common stockholders</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">0.31 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">1.15 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">1.63 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">0.72 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr>
<tr style="height:12pt"><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr>
<tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Anti-dilutive securities not included in shares outstanding:</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td></tr>
<tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">CPS</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">26 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">27 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr>
<tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Stock options, RSUs and performance-based award units</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;
</table>

serif;font-size:10pt;font-weight:400;line-height:100%">2 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top"> Stock delivered under capped call options (2) </td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> (1) Holders of our 2029 Notes may convert their notes at a conversion price of $45.37 per share when the stock price exceeds $58.98 for 20 of the last 30 days preceding quarter end. Upon conversion, we will repay the principal amount of the notes in cash and may elect to convey the conversion premium in cash, shares of our common stock or a combination of both. The conversion feature of our 2029 Notes has a dilutive impact on EPS when the average market price of our common stock exceeds the conversion price of $45.37 per share for the quarter. During the 2024 Quarter, the weighted average price per share of our common stock was $47.17 which resulted in the addition of 484,208 shares to diluted shares outstanding during the 2024 Quarter. (2) Diluted shares outstanding does not include the impact of the capped call options we entered into concurrently with the issuance of the 2029 Notes, as the effect is always anti-dilutive. If shares are delivered to us under the capped calls, those shares will offset the dilutive effect of the shares that we would issue upon conversion of the 2029 Notes.
540000002060000002820000001610000000100000000290000000270000000270000005400000016900000028200000010500000017100000014400000017100000014300
Information by Segment and Geographic Area <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:51.531%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.408%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.408%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.577%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">3ME
September 30,</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">9ME
September 30,</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Revenue</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Energy Solutions</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">1,428 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">1,553 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">4,456 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">4,886 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Urban Solutions</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,931 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,431 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5,240 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3,842 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Mission Solutions</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">635 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">655 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,940 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,009 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7pt;text-align:left;vertical-align:top">Other</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">100 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">324 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">419 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">917 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Total revenue</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,094 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-

height:100%">3,963 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">12,055 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">11,654 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:12pt"><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Segment profit (loss)</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Energy Solutions</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">50 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">177 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">193 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">355 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Urban Solutions</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">68 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">66 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">223 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">121 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Mission Solutions</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">45 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">30 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">108 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">84 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Other</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(46)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(5)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(95)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(108)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Total segment profit</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">117 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">276 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">429 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">452 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:12pt"><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">G&A</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(37)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(56)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(147)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(177)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom">Foreign currency gain (loss)</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">23 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-

size:10pt;font-weight:400;line-height:100%">58 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(62)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Interest income (expense), net</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">37 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">42 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">114 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">120 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom">Earnings (loss) attributable to NCI</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(29)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(25)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(63)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(42)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Earnings before taxes</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">86 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">260 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">391 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">291 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:12pt"><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Intercompany revenue for our professional staffing business, excluded from revenue above</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">70 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">77 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">226 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">221 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Energy Solutions. Segment profit declined in the 2024 Quarter and 2024 YTD primarily due to the initial recognition of inflation-adjusted variable consideration on certain downstream projects during the 2023 Quarter and 2023 YTD. Segment profit in 2024 YTD was also impacted by lower contributions from a large project in the late stages of execution. We recognized a positive adjustment upon the negotiation of change orders on the same project in 2023 YTD. Further, cost growth on a construction-only subcontract executed by our joint venture in Mexico resulted in a $57 million (or $0.23 per share) charge during 2024 YTD. The decrease in segment profit during 2024 YTD was partially offset by final negotiations and handover of a large upstream legacy project which was completed during the second quarter of 2024. We recorded $58 million (or $0.34 per share) for cost growth on the now-completed project during 2023 YTD. Segment profit in the 2024 Quarter and 2024 YTD also included gains of $20 million and $47 million, respectively, on embedded foreign currency derivatives compared to a gain of $24 million in the 2023 Quarter and a loss of $23 million in 2023 YTD. Urban Solutions. Segment profit in 2024 YTD included an agreement to the terms of a change order on a legacy infrastructure project compared to a $59 million (or $0.34 per share) charge for rework associated with subcontractor design errors and related schedule impacts on the same project during 2023 YTD. Mission Solutions. Segment profit improved during the 2024 Quarter due to an increase in execution activities on 2 DOE contracts. Segment profit significantly improved during 2024 YTD compared to 2023 YTD that included a $30 million (or $0.17 per share) charge for cost growth associated with schedule delays on a weapons facility project that was completed in October 2024.</div><div style="margin-bottom:8pt;margin-top:10pt;text-align:justify;text-indent:22.5pt">Other. Segment profit (loss) for NuScale, Stork and AMECO follows: </div><div style="margin-bottom:8pt;margin-top:10pt;text-align:justify"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:51.970%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.969%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.700%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.969%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.576%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;border-bottom:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">3ME
September 30,</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;border-bottom:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">9ME
September 30,</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td></tr><tr><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top"><div>NuScale(1)</div></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(40)</td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-

align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(19)</td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(100)</td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(71)</td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Stork</td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">25 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">AMECO</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(62)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Segment profit (loss)</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(46)</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(5)</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(95)</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(108)</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> (1) As of September 30, 2024, we had an approximate 50% ownership in NuScale. In March 2024, we completed the sale of Stork's operations in continental Europe for $67 million. During 2024 YTD, we recognized a gain on sale of $11 million including de-recognition of Stork's net assets and cumulative foreign currency translation. During April 2024, we also entered into a definitive sale agreement for Stork's U.K. operations, which could close as early as the first quarter of 2025, most significantly dependent upon regulatory approval. The financial statement effects for this proposed U.K. sale did not meet the requirements for discontinued operations and held-for-sale reporting as of September 30, 2024. The transaction, as agreed to, is not expected to have a material earnings impact when consummated. In March 2023, we sold our AMECO South America business, which included operations in Chile and Peru. This transaction marked the completion of the AMECO divestiture. Upon the sale of AMECO South America in 2023 YTD, we recognized a $60 million negative earnings impact, including $35 million associated with foreign currency translation.</div><div style="margin-bottom:10pt;margin-top:10pt;text-align:justify;text-indent:22.5pt">Total assets by segment are as follows:</div><div style="margin-bottom:10pt;margin-top:10pt;text-align:justify"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:73.753%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:10.595%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:10.599%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30,
2024</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">December 31,
2023</td></tr><tr><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Energy Solutions</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">847 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,053 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Urban Solutions</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,462 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,211 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Mission Solutions</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">676 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">577 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Other</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">218 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">509 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Corporate</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3,897 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3,623 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top"><span style="color:#000000;font-family:'Calibri',sans-serif;font-

size:10pt;font-weight:400;line-height:100%">Total assets</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">7,100 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">6,973 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Revenue by project location follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:99.707%"><tr><td style="width:1.0%"></td><td style="width:50.219%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.119%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.603%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.412%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.603%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.119%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.603%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.412%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.610%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">3ME
September 30,</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">9ME
September 30,</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">North America</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,877 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,609 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">8,177 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">8,022 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom">Asia Pacific (includes Australia)</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">475 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">442 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,476 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,203 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Europe</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">590 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">640 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,923 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,682 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom">Central and South America</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">113 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">201 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">315 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">599 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Middle East and Africa</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">39 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">71 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">164 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">148 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Total revenue</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">4,094 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3,963 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">12,055 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double

#000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">11,654 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="margin-bottom:9.5pt;margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:51.531%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.408%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.408%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.577%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">3ME
September 30, </td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">9ME
September 30, </td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Revenue</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Energy Solutions</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">1,428 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">1,553 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">4,456 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">4,886 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Urban Solutions</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,931 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,431 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5,240 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3,842 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Mission Solutions</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">635 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">655 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,940 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,009 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7pt;text-align:left;vertical-align:top">Other</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">100 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">324 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">419 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">917 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Total revenue</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,094 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">3,963 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">12,055 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">11,654 </td><td style="background-color:#d5dce4;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:12pt"><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:3pt double #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Segment profit (loss)</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Energy Solutions</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">50 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">

</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">177 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">193 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">355 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Urban Solutions</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">68 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">66 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">223 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">121 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Mission Solutions</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">45 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">38 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">108 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">84 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Other</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(46)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(5)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(95)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(108)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Total segment profit</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">117 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">276 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">429 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">452 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:12pt"><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">G&A</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(37)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(56)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(147)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(177)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom">Foreign currency gain (loss)</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">23 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">58 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(62)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Interest income (expense), net</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">37 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">42 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">114 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">120 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom">Earnings (loss) attributable to NCI</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(29)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(25)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(63)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-

align:bottom">(42)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Earnings before taxes</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">86 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">260 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">391 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">291 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:12pt"><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Intercompany revenue for our professional staffing business, excluded from revenue above</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">70 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">77 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">226 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">221 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Other. Segment profit (loss) for NuScale, Stork and AMECO follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:51.970%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.969%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.969%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.576%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;border-bottom:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">3ME
September 30, </td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;border-bottom:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">9ME
September 30, </td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td></tr><tr><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top"> NuScale(1) </td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(40)</td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(19)</td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(100)</td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(71)</td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Stork</td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">25 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">AMECO</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(62)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Segment profit (loss)</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(46)</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(5)</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td

colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(95)</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(108)</td><td style="background-color:#d5dce4;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> (1) As of September 30, 2024, we had an approximate 50% ownership in NuScale. Total assets by segment are as follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:73.753%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:10.595%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:10.599%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30,
2024</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">December 31,
2023</td></tr><tr><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Energy Solutions</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">847 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,053 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Urban Solutions</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,462 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,211 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Mission Solutions</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">676 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">577 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Other</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">218 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">509 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Corporate</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3,897 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3,623 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Total assets</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">7,100 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">6,973 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
1428000000155300000044560000004886000000193100000014310000005240000000384200000063500000006550000001940000000200900000010000000032400000044600000-5000000-95000000-1080000000117000000276000000429000000452000000370000005600000014700000017700000-200000023000000580000006200000037000000420000001140000001200000002900000025000000630000004200000086000000260000000391000000291000000700000007700000022600000002210000002300000059000000.34300000000.17-40000000-19000000-100000000-71000000-60000001400000006000000250000000-1000000-62000000-46000000-5000000-95000000-1080000000.5067000000110000006000000035000000847000000105300000014620000001211000000676000000577000000218000000509000000389700000036230000007107 style="margin-bottom:10pt;margin-top:8pt;text-align:justify;text-indent:22.5pt">Revenue by project location follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:99.707%"><tr><td style="width:1.0%"></td><td style="width:50.219%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.119%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.603%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.412%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.603%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.119%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.603%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.412%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.610%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">3ME
September 30,</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">9ME
September 30,</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">North America</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,877 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,609 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">8,177 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:

weight:400;line-height:100%">8,022 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom">Asia Pacific (includes Australia)</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">475 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">442 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,476 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,203 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Europe</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">590 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">640 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,923 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,682 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom">Central and South America</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">113 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">201 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">315 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">599 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Middle East and Africa</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">39 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">71 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">164 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">148 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Total revenue</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">4,094 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3,963 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">12,055 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">11,654 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
2877000000260900000081770000008022000000475000000442000000014760000001203000000059000000064000000019230000001682000000011300000020100000031500000000000

1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">State and local income taxes, net of federal income tax effects</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Valuation allowance, net</td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">16 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">18 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">46 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">94 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Foreign tax impacts</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">13 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Noncontrolling interest</td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Sale of AMECO South America</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(10)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> Reserve for uncertain tax positions </td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Other adjustments</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">13 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 7pt;text-align:left;vertical-align:bottom">Total income tax expense</td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">61 </td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">79 </td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">172 </td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">172 </td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> 0.7090.4400.3040.5911690000000A reconciliation of U.S. statutory federal income tax expense to income tax expense follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:49.630%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:8.695%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.700%"></td><td style="width:1.0%"></td><td style="width:10.157%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.700%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:10.157%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.700%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:10.161%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">3ME
September 30,</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">9ME
September 30,</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:top">(In millions)</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td

colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt 2px 7pt;text-align:left;vertical-align:bottom">U.S statutory federal income tax expense</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">18 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">55 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">82 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">61 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 7pt;text-align:left;vertical-align:bottom">Increase (decrease) in taxes resulting from:</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">State and local income taxes, net of federal income tax effects</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Valuation allowance, net</td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">16 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">18 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">46 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">94 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Foreign tax impacts</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">13 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Noncontrolling interest</td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Sale of AMECO South America</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(10)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> Reserve for uncertain tax positions </td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:bottom">Other adjustments</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">13 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 7pt;text-align:left;vertical-align:bottom">Total income tax expense</td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">61 </td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt

solid #000;padding:2px 0;text-align:right;vertical-align:bottom">79 </td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">172 </td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">172 </td><td style="background-color:#d5dce4;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
18000000550000008200000610000002000000300000050000001000000160000001800000046000000940000001300000-20000001400000014000000-6000000-5000000-14000000-9000000000-10000000200000000-20000000400000001300000030000006100000079000000172000000172000000Partnerships and Joint Ventures Many of our partnership and joint venture agreements provide for capital calls to fund operations, as necessary. Investments in a loss position of $230 million and $307 million were included in other accrued liabilities as of September 30, 2024 and December 31, 2023, respectively, and consisted primarily of provision for anticipated losses on two legacy infrastructure projects. Accounts receivable related to work performed for unconsolidated partnerships and joint ventures included in “Accounts receivable, net” was $183 million and $174 million as of September 30, 2024 and December 31, 2023, respectively. Variable Interest Entities
 The aggregate carrying value of unconsolidated VIEs (classified under both “Investments” and “Other accrued liabilities”) was a net asset of $183 million and $91 million as of September 30, 2024 and December 31, 2023, respectively. Some of our VIEs have debt; however, such debt is typically non-recourse to us. Our maximum exposure to loss as a result of our investments in unconsolidated VIEs is typically limited to the aggregate of the carrying value of the investment and future funding necessary to satisfy the contractual obligations of the VIE. Future funding commitments as of September 30, 2024 for the unconsolidated VIEs were $57 million. We are required to consolidate certain VIEs. Assets and liabilities associated with the operations of our consolidated VIEs are presented on the balance sheet. The assets of a VIE are restricted for use only for the particular VIE and are not available for our general operations. We have agreements with certain VIEs to provide financial or performance assurances to clients, as discussed elsewhere. 230000000307000000218300000017400000018300000091000000570000000Guarantees The maximum potential amount of future payments that we could be required to make under outstanding performance guarantees, which represents the remaining cost of work to be performed, was estimated to be $13 billion as of September 30, 2024. For cost reimbursable contracts, amounts that may become payable pursuant to guarantee provisions are normally recoverable from the client for work performed. For lump-sum contracts, the performance guarantee amount is the cost to complete the contracted work, less amounts remaining to be billed to the client under the contract. Remaining billable amounts could be greater or less than the cost to complete. In those cases where costs exceed the remaining amounts payable under the contract, we may have recourse to third parties, such as owners, partners, subcontractors or vendors for claims. The performance guarantee obligation was not material as of September 30, 2024 and December 31, 2023.1300000000000Contingencies and Commitments We and certain of our subsidiaries are subject to litigation, claims and other commitments and contingencies, including matters arising in the ordinary course of business, of which the asserted value may be significant. We record accruals in the financial statements for contingencies when we determine that an unfavorable outcome is probable and the amount of the loss can be reasonably estimated. While there is at least a reasonable possibility that a loss may be incurred in any of the matters identified below, including a loss in excess of amounts accrued, management is unable to estimate the possible loss or range of loss or has determined such amounts to be immaterial. At present, except as set forth below, we do not expect that the ultimate resolution of any open matters will have a material adverse effect on our financial position or results of operations. However, legal proceedings and regulatory and governmental matters are subject to inherent uncertainties, and unfavorable rulings or other events could occur. Unfavorable outcomes could involve substantial monetary damages, fines, penalties and other expenditures. An unfavorable outcome might result in a material adverse impact on our business, results of operations or financial position. We might also enter into an agreement to settle one or more such matters if we determine such settlement is in the best interests of our stakeholders, and any such settlement could include substantial payments. The following disclosures for commitments and contingencies have been updated since the matter was presented in the 2023 10-K. Fluor Australia Ltd., our wholly-owned subsidiary (“Fluor Australia”), completed a cost reimbursable engineering, procurement and construction management services project for Santos Ltd. (“Santos”) involving a large network of natural gas gathering and processing facilities in Queensland, Australia. On December 13, 2016, Santos filed an action in Queensland Supreme Court (the “Court”) against Fluor Australia, asserting various causes of action and seeking damages and/or a refund of contract proceeds paid of AUD $1.47 billion. Santos has joined Fluor to the matter on the basis of a parent company guarantee issued for the project. In March 2023, a panel of 3 referees appointed by the Court (the "Panel") issued a draft, non-binding report setting forth recommendations to the Court regarding liability and damages in the lawsuit. After consideration of further submissions by the parties, the Panel finalized its report on July 14, 2023. The Panel's report has no legal effect unless it is adopted by the Court through an adoption hearing, and the Court can accept or reject, in whole or in part, the Panel's recommendations. In the final report, the Panel recommended judgment for Fluor on one of Santos's damages claims that Santos contends has an approximate value of AUD $700 million, and recommended judgment for Santos on other claims that the Panel valued at approximately AUD $790 million excluding interest and costs. While the project contract contains a liability cap of approximately AUD $236 million, the Panel found that the liability cap did not apply to Santos's claims. Fluor has made an application to have the Court set aside the reference to the Panel and the Panel's recommendations on several procedural and substantive grounds, including in relation to apparent bias of the referees, a failure to comply with the order which established the reference to the Panel and a lack of procedural fairness. In July 2023, the Court held oral argument on that application and reserved its decision. Pursuant to an application by Santos to adopt the Panel's report, the Court then held an adoption hearing in February and March 2024 at which Fluor contended that the Court should not adopt the Panel's recommendation based on numerous grounds, including the Panel's failure to apply the project's liability cap. The Court also reserved its decision at the close of the adoption hearing. We await the Court's decisions on Fluor's application to set aside the reference and Santos's application to adopt the Panel's report. There have been no substantive changes to the disclosures for the following commitments and contingencies since the matter was presented in the 2023 10-K. Fluor Enterprises Inc., our wholly-owned subsidiary, (“Fluor”) in conjunction with a partner, Balfour Beatty Infrastructure, Inc., (“Balfour”) formed a joint venture known as Prairie Link Constructors JV (“PLC”) and, through it, contracted with the North Texas Tollway Authority (“NTTA”) to provide design and build services in relation to the extension of the NTTA's President George Bush Turnpike highway (“Project”). PLC completed the Project in 2012. In October 2022, the NTTA served PLC, Fluor and Balfour with a petition, filed at Dallas County Court, demanding damages of an unquantified amount under various claims relating to alleged breaches of contract and or negligence in relation to retaining walls along the Project. In its initial disclosures as part of the litigation, the NTTA stated that its damages are expected to exceed $100 million and that damages will be calculated by experts and provided in the normal course of the litigation. In September 2023, the NTTA provided an expert report that included calculations of damages, consisting of costs to repair sixty-five retaining walls, estimated at $227 million. We have answered the petition and asserted claims for, among other things, indemnity from subcontractors. 1470000000317000000007900000002360000001000000006522700000Contract Assets and Liabilities<div style="text-align:justify;text-indent:22.5pt">The following summarizes information about our contract assets and liabilities:</div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:73.169%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.765%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.766%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30,
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2024</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Borrowings under credit facility</td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:12pt"><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 1.75pt;text-align:left;vertical-align:bottom">Senior Notes</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> 2028 Notes (4.250% Senior Notes) </td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">556 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">600 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 6.25pt;text-align:left;text-indent:13.5pt;vertical-align:bottom">Unamortized discount and deferred financing costs</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> 2029 Notes (1.125% Convertible Senior Notes) </td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">575 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">575 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 6.25pt;text-align:left;text-indent:13.5pt;vertical-align:bottom">Unamortized deferred financing costs</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(12)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(14)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom">Total debt</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,116 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,158 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
 Credit Facility
 As of September 30, 2024, letters of credit totaling $483 million were outstanding under our $1.8 billion credit facility, which matures in February 2026. This credit facility contains customary financial covenants, including a debt-to-capitalization ratio that cannot exceed 0.60 to 1.00, a limitation on the aggregate amount of debt of the greater of $750 million or €750 million for our subsidiaries, and a minimum liquidity threshold of $1.2 billion, defined in the amended credit facility, which may be reduced to $1.0 billion upon the repayment of debt. The credit facility also contains provisions that will require us to provide collateral to secure the facility should we be downgraded to BB by S&P and Ba2 by Moody's, such collateral consisting broadly of our U.S. assets. Borrowings under the facility, which may be denominated in USD, EUR or GBP, bear interest at a base rate, plus an applicable borrowing margin. As of September 30, 2024, we had not made any borrowings under our credit facility line and maintained a borrowing capacity of $758 million. Uncommitted Lines of Credit As of September 30, 2024, letters of credit totaling $946 million were outstanding under uncommitted lines of credit. Redemption of 2028 Notes During 2024 YTD, we redeemed $44 million of aggregate outstanding 2028 Notes, with an immaterial earnings impact. Debt consisted of the following:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:73.022%"></td><td

style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.180%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.408%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:10.890%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30,
2024</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Borrowings under credit facility</td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:12pt"><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 1.75pt;text-align:left;vertical-align:bottom">Senior Notes</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> 2028 Notes (4.250% Senior Notes) </td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">556 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">600 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 6.25pt;text-align:left;text-indent:13.5pt;vertical-align:bottom">Unamortized discount and deferred financing costs</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> 2029 Notes (1.125% Convertible Senior Notes) </td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">575 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">575 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 6.25pt;text-align:left;text-indent:13.5pt;vertical-align:bottom">Unamortized deferred financing costs</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(12)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(14)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom">Total debt</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,116 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,158 </td><td style="background-color:#d5dce4;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
000.042505560000060000000030000003000000.011255750000005750000001200000014000000111600000011580000004830000001800000000.601.007500000007Preferred StockIn September 2023, we exercised our mandatory conversion rights on our CPS in which all of the outstanding shares of CPS converted to 44.9585 shares of our common stock, plus a cash payment of $45.23 per CPS for a make-whole premium. The total make-whole premium amounted to $27 million. Upon conversion, all dividends on the CPS ceased44.958545.2327000000Fair Value Measurements The following table delineates assets and liabilities that are measured at fair value on a recurring basis:
<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:98.830%"><tr><td style="width:1.0%"></td><td style="width:30.113%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.184%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:6.592%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:6.740%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:6.148%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.184%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:6.740%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.036%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:6.451%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="21" style="background-color:#3c557d;border-bottom:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2024</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="21" style="background-color:#3c557d;border-bottom:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="21" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Value Hierarchy</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="21" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Value Hierarchy</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 3</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 3</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Assets:</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid

#000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid
#000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid
#000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid
#000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td></tr><tr><td colspan="3" style="background-
color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top"><div style="padding-left:6pt"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-
weight:400;line-height:100%">Trading securities<span style="color:#000000;font-family:'Calibri',sans-serif;font-size:6.5pt;font-weight:400;line-
height:100%;position:relative;top:-3.5pt;vertical-align:baseline">(1)</div></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td
style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-
weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-
family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">17 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-
align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px
1pt;text-align:left;vertical-align:bottom">$</td><td
style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-
weight:400;line-height:100%">17 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3"
style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px
0;text-align:right;vertical-align:bottom">— </td><td
style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt">
</td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-
size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-
color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-
family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">12 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-
align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px
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style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-
weight:400;line-height:100%">12 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3"
style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px
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size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"><div
style="padding-left:6pt">Derivative assets(2)</div>
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style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-
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style="background-color:#d5dce4;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-
weight:400;line-height:100%">Foreign currency</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-
color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
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2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top">
Commodity</td><td colspan="3" style="background-
color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt
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color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
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color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
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color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
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color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt
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color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
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colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3"
style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-
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style="background-color:#d5dce4;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Liabilities:</td><td colspan="3" style="background-
color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt">
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style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-
color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-
color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"><div style="padding-left:6pt"><span style="color:#000000;font-family:'Calibri',sans-serif;font-
size:10pt;font-weight:400;line-height:100%">NuScale warrants<span style="color:#000000;font-family:'Calibri',sans-serif;font-size:6.5pt;font-weight:400;line-
height:100%;position:relative;top:-3.5pt;vertical-align:baseline">(3)</div></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td
style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-
weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-

family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">6 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">6 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">6 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"><div style="padding-left:6pt">Derivative liabilities(2)</div></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top">Foreign currency</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top">Commodity</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div>____</div><div style="margin-top:2pt;padding-left:18pt;text-indent:-18pt">(1) Consists of registered money market funds and an equity index fund held in deferred compensation trusts. These investments represent the net asset value at the close of business of the period based on the last trade or official close of an active market or exchange.</div><div style="margin-top:10pt;padding-left:18pt;text-indent:-18pt">(2) Foreign currency and commodity derivatives are estimated using pricing models with market-based inputs, which take into account the present value of estimated future cash flows. </div><div style="margin-bottom:12pt;margin-top:10pt;padding-left:18pt;text-indent:-18pt">(3) The NuScale warrant liabilities are comprised of public and private placement warrants redeemable by NuScale under certain conditions, both measured using the price of the public warrants. The private placement warrants are not publicly traded and have been classified as Level 2 measurements while the public warrants are classified as Level 1.</div><div style="margin-bottom:8pt;margin-top:8pt;text-indent:24.75pt">We have measured certain other impaired assets at fair value on a nonrecurring basis. The following summarizes information about financial instruments that are not required to be measured at fair value:</div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:98.830%"><tr><td style="width:1.0%"></td><td style="width:42.686%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:8.959%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.698%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.698%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.698%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.705%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom"> </td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2024</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Value
Hierarchy</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Carrying
Value</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td

colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair
Value</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Carrying
Value</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair
Value</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Assets:</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> Cash(1) </td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d8dae4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d8dae4;padding:2px 0;text-align:right;vertical-align:bottom">2,104 </td><td style="background-color:#d8dae4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d8dae4;padding:0 1pt"></td><td style="background-color:#d8dae4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d8dae4;padding:2px 0;text-align:right;vertical-align:bottom">2,104 </td><td style="background-color:#d8dae4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">1,357 </td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">1,357 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> Cash equivalents(2) </td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">808 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">808 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,162 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,162 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> Marketable securities, current(2) </td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">94 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">94 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">69 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">69 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 10pt;text-align:left;vertical-align:bottom">Notes receivable, including noncurrent portion</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 3</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Liabilities:</td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:center;vertical-align:bottom"> </td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 2028 Senior Notes(3) </td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">553 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">548 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">597 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">573 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> 2029 Senior Notes(3) </td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> Level 2 </td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">563 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">703 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-

size:10pt;font-weight:400;line-height:100%">561 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">626 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____ (1) Cash consists of bank deposits. Carrying amounts approximate fair value. (2) Cash equivalents and marketable securities, current primarily consists of time deposits. Carrying amounts approximate fair value because of the short-term maturity of these instruments. Amortized cost is not materially different from the fair value. (3) The fair value of the Senior Notes was estimated based on quoted market prices and Level 2 inputs. The following table delineates assets and liabilities that are measured at fair value on a recurring basis: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:98.830%"><tr><td style="width:1.0%"></td><td style="width:30.113%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.184%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:6.592%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:6.740%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:6.148%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.184%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:6.740%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.036%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:6.451%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="21" style="background-color:#3c557d;border-bottom:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2024</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="21" style="background-color:#3c557d;border-bottom:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="21" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Value Hierarchy</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="21" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Value Hierarchy</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 3</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:top">Level 1</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:top">Level 2</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:top">Level 3</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Assets:</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom">

weight:400;line-height:100%">Foreign currency</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-
color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">1 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-
color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-
color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">1 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-
color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-
color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">6 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-
color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-
color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">6 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-
color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top">
Commodity</td><td colspan="3" style="background-
color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-
color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-
color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-
color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-
color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-
color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-
color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-
color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:9pt"><td
colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3"
style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-
color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0
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style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-
color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0
1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3"
style="background-color:#d5dce4;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Liabilities:</td><td colspan="3" style="background-
color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt">
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style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-
color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt">
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style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-
color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-
color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"><div style="padding-left:6pt"><span style="color:#000000;font-family:'Calibri',sans-serif;font-
size:10pt;font-weight:400;line-height:100%">NuScale warrants<span style="color:#000000;font-family:'Calibri',sans-serif;font-size:6.5pt;font-weight:400;line-
height:100%;position:relative;top:-3.5pt;vertical-align:baseline">(3)</div></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td
style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-
weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-
family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">6 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-
align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px
1pt;text-align:left;vertical-align:bottom">$</td><td
style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-
weight:400;line-height:100%">3 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3"
style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px
0;text-align:right;vertical-align:bottom">3 </td><td
style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt">
</td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-
size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-
color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-
family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">12 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-
align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px
1pt;text-align:left;vertical-align:bottom">$</td><td
style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-
weight:400;line-height:100%">6 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3"
style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px
0;text-align:right;vertical-align:bottom">6 </td><td
style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt">
</td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-
size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"><div
style="padding-left:6pt">Derivative liabilities(2)</div>
</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3"
style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-
color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt">
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style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-
color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt">
</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3"
style="background-color:#d5dce4;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-
weight:400;line-height:100%">Foreign currency</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-
color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-
color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-
color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-
color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt
2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-
color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-
height:100%">3 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-

color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top">Commodity</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____ (1)   Consists of registered money market funds and an equity index fund held in deferred compensation trusts. These investments represent the net asset value at the close of business of the period based on the last trade or official close of an active market or exchange. (2) Foreign currency and commodity derivatives are estimated using pricing models with market-based inputs, which take into account the present value of estimated future cash flows. (3) The NuScale warrant liabilities are comprised of public and private placement warrants redeemable by NuScale under certain conditions, both measured using the price of the public warrants. The private placement warrants are not publicly traded and have been classified as Level 2 measurements while the public warrants are classified as Level 1. 170000001700000012000000120000001000000100000006000000060000001000000100000006000000300000030000001200000060000006000000300000030000001000000
following summarizes information about financial instruments that are not required to be measured at fair value: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:98.830%"><tr><td style="width:1.0%"></td><td style="width:42.686%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:8.959%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.698%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.698%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.698%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.539%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.705%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom"> </td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2024</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Value
Hierarchy</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Carrying
Value</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair
Value</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Carrying
Value</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Fair
Value</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Assets:</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:right;vertical-align:bottom"> </td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> Cash(1) </td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d8dae4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d8dae4;padding:2px 0;text-align:right;vertical-align:bottom">2,104 </td><td style="background-color:#d8dae4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d8dae4;padding:0 1pt"></td><td style="background-color:#d8dae4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d8dae4;padding:2px 0;text-align:right;vertical-align:bottom">2,104 </td><td style="background-color:#d8dae4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">1,357 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri';sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#d5dce4;padding:2px 0;text-align:right;vertical-align:bottom">1,357 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> Cash equivalents(2) </td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">808 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">808 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,162 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,162 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> Marketable securities, current<span style="color:#000000;font-family:'Calibri';sans-

serif;font-size:6.5pt;font-weight:400;line-height:100%;position:relative;top:-3.5pt;vertical-align:baseline">(2) </td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">94 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">94 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">69 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">69 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 10pt;text-align:left;vertical-align:bottom">Notes receivable, including noncurrent portion</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 3</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:top">Liabilities:</td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:center;vertical-align:bottom"> </td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 2028 Senior Notes(3) </td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">553 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">548 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">597 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">573 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> 2029 Senior Notes(3) </td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> Level 2 </td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">563 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">703 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">561 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">626 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> _____ (1) Cash consists of bank deposits. Carrying amounts approximate fair value. (2) Cash equivalents and marketable securities, current primarily consists of time deposits. Carrying amounts approximate fair value because of the short-term maturity of these instruments. Amortized cost is not materially different from the fair value. (3) The fair value of the Senior Notes was estimated based on quoted market prices and Level 2 inputs. 210400000021040000001357000000135700000080800000080800000011620000001162000000940000009400000069000000690000009000000090000000900000
Based Compensation Our stock-based compensation is significantly impacted by the timing of awards. Stock-based compensation awards are typically issued to management in the first quarter and to directors in the second quarter and are typically immaterial in the third and fourth quarters. Equity Awards Our executive and director stock-based compensation plans are described more fully in the 2023 10-K. In 2024 YTD and 2023 YTD, RSUs totaling 438,594 and 432,654, respectively, were granted to executives and directors at a weighted-average grant date fair value of $37.62 and $34.88 per share, respectively, and generally vest over three years. Stock options for the purchase of 178,644 and 178,434 shares at a weighted-average exercise price of $37.02 and $35.76 per share were awarded to executives during 2024 YTD and 2023 YTD, respectively. The options granted in 2024 and 2023 generally vest over 3 years and expire 10 years after the grant date. Performance-based award units totaling 272,844 and 274,755 were awarded to Section 16 officers during 2024 YTD and 2023 YTD, respectively. These awards generally cliff vest after 3 years and contain annual performance conditions for each of the 3 years of the vesting period. Under GAAP, performance-based elements of such awards are not deemed granted until the performance targets have been established. The performance targets for each year are generally established in the first quarter. For awards granted under the 2024 performance award plan, 80% of the award is earned based on achievement of earnings before taxes targets over three 1-year periods and 20% of the award is earned based on our 3-year cumulative TSR relative to companies in the S&P 500 on the date of the award. The performance component of these awards is deemed granted when targets are established while the TSR component of these awards is deemed granted upon issuance. During 2024 YTD, the following units were granted based upon the establishment of performance targets: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:56.871%"><tr><td style="width:1.0%"></td><td style="width:53.655%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:20.750%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:22.295%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">Performance-based Award Units Granted in 2024</td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">Weighted Average
Grant Date
Fair Value
Per Share</td></tr><tr><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2024 Performance Award Plan</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">127,332</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">$41.46</td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2023 Performance Award Plan</td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:center;vertical-align:bottom">73,271</td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:center;vertical-align:bottom">$42.09</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2022 Performance Award Plan</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">113,856</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">$42.09</td></tr></table> <span style="color:#000000;font-family:'Calibri',sans-serif;font-

size:10pt;font-weight:400;line-height:120%">For awards granted under our performance award plans, the number of units are adjusted at the end of each performance period based on attainment of certain performance targets and on market conditions, pursuant to the terms of the award agreements. As of September 30, 2024, there were 218,783 shares associated with performance awards that had been awarded to employees, but which are not deemed granted due to the underlying performance targets having not yet been established. Liability Awards SGI awards granted to executives vest and become payable at a rate of 1/3 of the total award each year. Performance-based awards awarded to non-Section 16 officer executives will be settled in cash. <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:48.315%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.034%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.525%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.671%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.671%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.679%"></td><td style="width:0.1%"></td></tr><tr style="height:24pt"><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" rowspan="2" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">Location in Statement of Operations</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">3ME
September 30,</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">9ME
September 30,</td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">SGI awards</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">G&A</td><td colspan="3" style="padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">10 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">14 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">22 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">24 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> Performance-based awards for non-Section 16 officers </td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:center;vertical-align:bottom">G&A</td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:39.104%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:33.402%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:10.742%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.408%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:10.744%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">Liabilities (in millions)</td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">Location on Balance Sheet</td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30,
2024</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:middle">SGI awards</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">Accrued salaries, wages and benefits and other noncurrent liabilities</td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">43 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">58 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> Performance-based awards for non-Section 16 officers </td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom">Accrued salaries, wages and benefits and other noncurrent liabilities</td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">29 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> 438594443265437.6234.88P3YP3Y1786441784343 7.0235.76P3YP3YP10YP10Y27204427 4755P3YP3Y0.803P1Y0.20P3YDuring 2024 YTD, the following units were granted based upon the establishment of performance targets: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:56.871%"><tr><td style="width:1.0%"></td><td style="width:53.655%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:20.750%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:22.295%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">Performance-based Award Units Granted in 2024</td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">Weighted Average
Grant Date
Fair Value
Per Share</td></tr><tr><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2024 Performance Award Plan</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">127,332</td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">$41.46</td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2023 Performance Award Plan</td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:center;vertical-align:bottom">73,271</td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:center;vertical-align:bottom">$42.09</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2022 Performance Award Plan</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">113,856</td><td colspan="3" style="background-

color:#ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">$42.09</td></tr></table></div>12733241.467327142.0911385642.09218783<div style="margin-top:8pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:48.315%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.034%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.823%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.525%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.671%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.671%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:7.679%"></td><td style="width:0.1%"></td></tr><tr style="height:24pt"><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" rowspan="2" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">Location in Statement of Operations</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">3ME
September 30,</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="9" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">9ME
September 30,</td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2024</td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;border-top:1pt solid #ffffff;padding:2px 1pt;text-align:center;vertical-align:bottom">2023</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">SGI awards</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">G&A</td><td colspan="3" style="padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">10 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">14 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">22 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">24 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 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2px 1pt;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">17 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="margin-top:8pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:39.104%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:33.402%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:10.742%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.408%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td 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2024</td><td colspan="3" style="background-color:#3c557d;padding:0 1pt"></td><td colspan="3" style="background-color:#3c557d;padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:middle">SGI awards</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">Accrued salaries, wages and benefits and other noncurrent liabilities</td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Calibri',sans-serif;font-size:10pt;font-weight:400;line-height:100%">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">43 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td style="border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">58 </td><td style="border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom"> Performance-based awards for non-Section 16 officers </td><td colspan="3" style="background-color:#d5dce4;padding:2px 1pt;text-align:left;vertical-align:bottom">Accrued salaries, wages and benefits and other noncurrent liabilities</td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#d5dce4;padding:0 1pt"></td><td colspan="2" style="background-color:#d5dce4;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">29 </td><td style="background-color:#d5dce4;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> 10000000140000002200000024000000-300000050000007000000170000004300000058000000220000002900000 On August 26, 2024, Mark E. Fields, Group President, Project Execution, adopted a Rule 10b5-1 trading arrangement (as defined in Item 408(a) of Regulation S-K) intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) of the Exchange Act. The arrangement provides for the sale of up to 100,000 shares of common stock and the exercise of up to 9,066 stock options (including the sale of the underlying shares of common stock), subject to certain conditions. The arrangement will terminate on January 23, 2026. On August 26, 2024Mark E. FieldsGroup Presidenttruefalse1000090666falsefalse