

A full-page background image showing a male worker in profile, facing left. He is wearing a white hard hat with an MSA logo, safety glasses, and a red high-visibility safety suit with reflective silver stripes. He is standing on a yellow metal structure, possibly a platform or railing, and looking out over a vast industrial landscape under a warm, hazy sunset sky. In the background, other workers and industrial structures are visible but out of focus.

NOV Inc.

Fourth Quarter 2025 Earnings Presentation

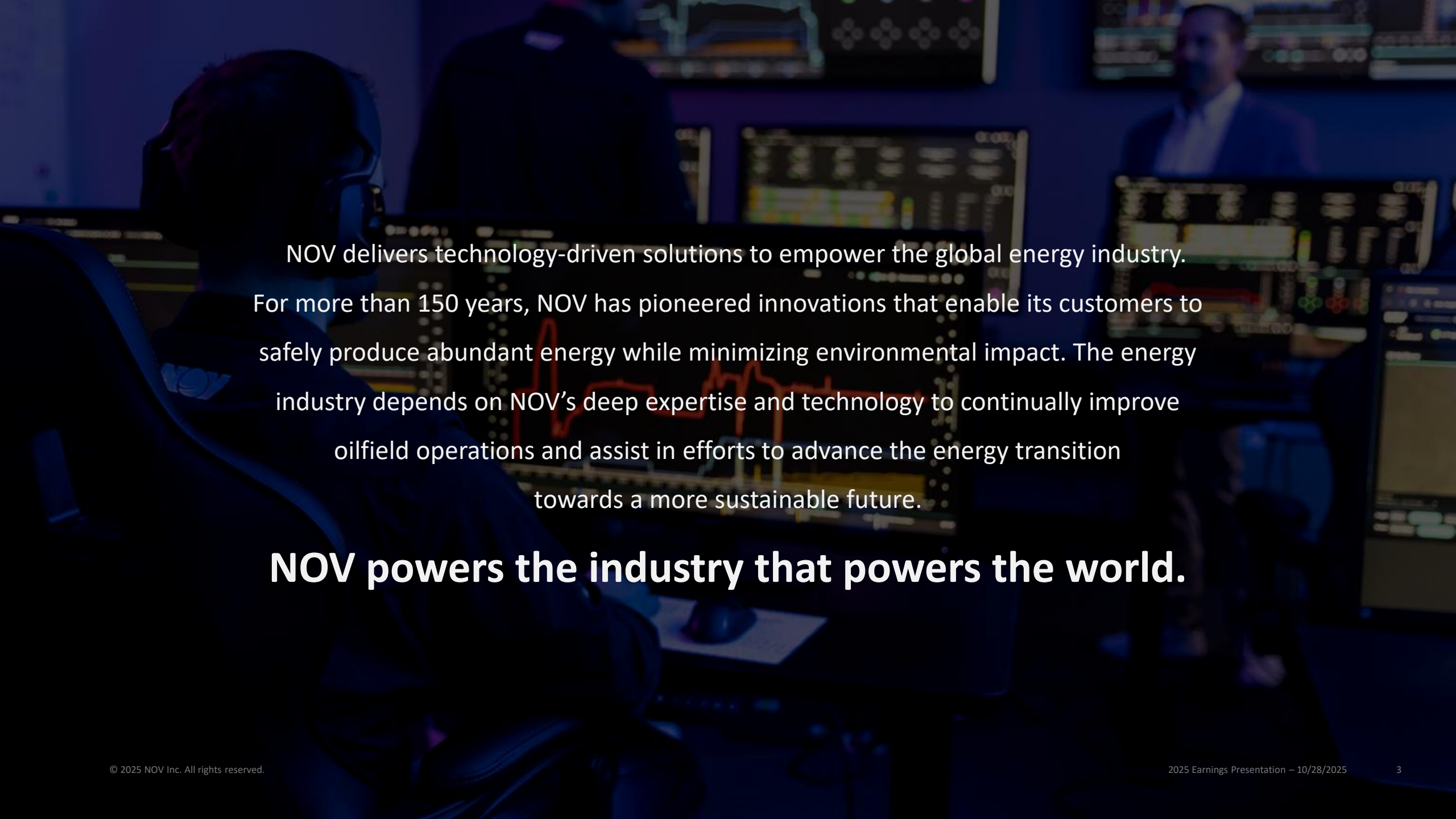
February 5, 2026



Safe Harbor / Forward Looking Statements / Non-GAAP Financial Measures

This document contains, or has incorporated by reference, statements that are not historical facts, including estimates, projections, and statements relating to our business plans, objectives, and expected operating results that are “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements often contain words such as “may,” “can,” “likely,” “believe,” “plan,” “predict,” “potential,” “will,” “intend,” “think,” “should,” “expect,” “anticipate,” “estimate,” “forecast,” “expectation,” “goal,” “outlook,” “projected,” “projections,” “target,” and other similar words, although some such statements are expressed differently. Other oral or written statements we release to the public may also contain forward-looking statements. Forward-looking statements involve risk and uncertainties and reflect our best judgment based on current information. You should be aware that our actual results could differ materially from results anticipated in such forward-looking statements due to a number of factors, including but not limited to changes in oil and gas prices, customer demand for our products, potential catastrophic events related to our operations, protection of intellectual property rights, compliance with laws, and worldwide economic activity, including matters related to recent Russian sanctions and changes in U.S. trade policies, including the imposition of tariffs and retaliatory tariffs and their related impacts on the economy. Given these uncertainties, current or prospective investors are cautioned not to place undue reliance on any such forward-looking statements. We undertake no obligation to update any such factors or forward-looking statements to reflect future events or developments. You should also consider carefully the statements under “Risk Factors,” as disclosed in our most recent Annual Report on Form 10-K, as updated in Part II, Item 1A of our most recent Quarterly Report on Form 10-Q, and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” of our most recent Annual Report on Form 10-K, which address additional factors that could cause our actual results to differ from those set forth in the forward-looking statements, as well as additional disclosures we make in our press releases and other securities filings. We also suggest that you listen to our quarterly earnings release conference calls with financial analysts.

This presentation contains certain forward-looking non-GAAP financial measures, including Adjusted EBITDA. The Company has not provided a reconciliation of projected Adjusted EBITDA. Management cannot predict with a reasonable degree of accuracy certain of the necessary components of net income, such as other income (expense), which includes fluctuations in foreign currencies. As such, a reconciliation of projected Adjusted EBITDA to projected net income is not available without unreasonable effort. The actual amount of other income (expense), provision (benefit) for income taxes, equity income (loss) in unconsolidated affiliates, depreciation and amortization, and other amounts excluded from Adjusted EBITDA could have a significant impact on net income.



NOV delivers technology-driven solutions to empower the global energy industry. For more than 150 years, NOV has pioneered innovations that enable its customers to safely produce abundant energy while minimizing environmental impact. The energy industry depends on NOV's deep expertise and technology to continually improve oilfield operations and assist in efforts to advance the energy transition towards a more sustainable future.

NOV powers the industry that powers the world.

Fourth Quarter 2025 Highlights

Revenue

+5% Sequentially

\$2.3_B

Working Capital Intensity¹

-340 basis point improvement YOY

21.9%

Free Cash Flow²

*~177% conversion of
Adjusted EBITDA*

\$472_{MM}

¹ Working capital intensity defined as working capital less cash, debt, and lease liabilities as a percentage of annualized fourth quarter revenue.

² Free Cash Flow and Adjusted EBITDA are non-GAAP financial measures. See appendix for a reconciliation to the nearest GAAP measures.

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Significant Achievements

Downhole Broadband Solutions™ technology powered by wired drill pipe used to drill record annual footage in 2025

NOV's Downhole Broadband Solutions technology was used to drill record annual footage of more than 750,000 ft in 2025, up 74% year-over-year, reflecting growing demand for real-time downhole data to improve execution, reservoir exposure, and decision-making.



Awarded the drilling equipment package for the Kingdom 4 jack-up rig to be built in Saudi Arabia

NOV was awarded the drilling equipment package for the Kingdom 4 jack-up rig to be built in Saudi Arabia at International Maritime Industries. The package includes complete topside equipment, structures, drilling equipment, pipe handling, mud processing, and drilling controls, as well as blowout preventer (BOP) equipment and BOP control system.






NOV's surface automation package with AI-enabled solutions delivered strong results in the Middle East

The surface automation package featured our NOVOS™ reflexive drilling system, Kaizen™ intelligent drilling application, and SoftSpeed™ stick-slip mitigation system. The technologies increased rate of penetration and reduced the number of drilling runs in a complex drilling environment, contributing to a 68% reduction in total drilling days compared with offset wells.



Fourth Quarter 2025 Consolidated Revenue

	Sequential Revenue	Year-on-Year Revenue	Adjusted EBITDA %
\$989MM  Energy Products and Services	+2% ↑	(7)% ↓	14.2%
\$1.33B  Energy Equipment	+7% ↑	+4% ↑	13.5%
\$2.28B  NOV	+5% ↑	(1)% ↓	11.7%



48%
Land



52%
Offshore



36%
North America



64%
International

Energy Equipment

Designs, delivers, manufactures, and supports advanced drilling, completion, and production solutions

Revenues benefited from strong execution on backlog, while lower demand for aftermarket spare parts and services year-over-year led to a less favorable sales mix.

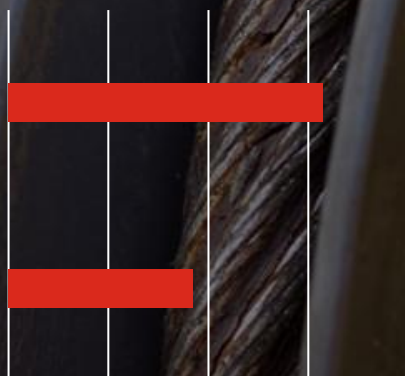
4Q25 Revenue Streams

63%

Capital Equipment

37%

Aftermarket



<i>in millions</i>	4Q25	Sequential Variance	Year-Over-Year Variance
Revenue	\$1,334	+7%	+4%
Adjusted EBITDA	180	Flat	(3)%
Adjusted EBITDA %	13.5%	-90 bps	-90 bps
Ending Backlog	\$4,335	(\$220) mm	(\$93) mm
Orders, net	532	(44)%	(30)%
Book-to-Bill	73%		

Energy Products and Services

Provides critical technologies consumed in drilling, intervention, completion, and production activities

Sequential revenue increase reflects higher sales of the segment's composite solutions, seasonal bulk sales of products, and stabilizing activity in key markets. Lower year-over-year revenues reflected reduced global activity, partially offset by market share gains with profitability further impacted by increased tariffs and inflationary pressures.

4Q25 Revenue Streams



Adjusted EBITDA is a non-GAAP financial measure. See Appendix for a reconciliation to Net Income.
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<i>in millions</i>	4Q25	Sequential Variance	Year-Over-Year Variance
Revenue	\$989	+2%	(7)%
Adjusted EBITDA	140	+4%	(19)%
Adjusted EBITDA %	14.2%	+30 bps	-210 bps

Generated \$876mm in Excess Free Cash¹ Flow in 2025

NOV has converted over 85% of Adjusted EBITDA to Free Cash Flow over the past two years

Balance Sheet

Investment grade rating critical
to business model

<0.5x

Net debt
leverage ratio

<2x

Gross debt
leverage ratio

as of 4Q25

Capex

Maintain our asset base and
invest in organic growth
opportunities

\$375_{MM}

2025 Capital Expenditures

Return Capital

Through base dividend, share
repurchases, and annual
supplemental dividend

\$505_{MM}

Returned to shareholders
in 2025²

**NOV expects to return at least
50% of Excess Free Cash Flow¹**

¹ NOV expects to return at least 50 percent of Excess Free Cash Flow (defined as cash flow from operations less capital expenditures and other investments, including acquisitions and divestitures) through a combination of quarterly base dividends, stock buybacks, and a supplemental dividend to true-up returns to shareholders on an annual basis.

² NOV returned a total of \$505 million to shareholders in 2025, which includes a supplemental dividend of approximately \$78 million paid to true up the 2024 capital return program. The Company remains committed to returning at least 50 percent of its Excess Free Cash Flow on an annual basis and expects to achieve that threshold for 2025 via a supplemental dividend in the first half of 2026.

Outlook: First Quarter 2026 Outlook

Year-Over-Year (Q1'26 vs Q1'25)		
NOV	Revenue	Down one to three percent year-over-year
	Adj. EBITDA	\$200 million to \$225 million
EPS	Revenue	Down six to eight percent year-over-year
	Adj. EBITDA	\$105 million to \$125 million
EE	Revenue	Increase three to five percent year-over-year
	Adj. EBITDA	\$145 million to \$165 million

Guidance is based on current outlook and plans and is subject to a number of known and unknown uncertainties and risks and constitutes “forward-looking statements” within the meaning of Section 21E of the Securities Exchange Act of 1934 as further described under "Safe Harbor / Forward Looking Statements / Non-GAAP Financial Measures". Actual results may differ materially from the guidance set forth above.

Appendix

Reconciliation of Net Income to Adjusted EBITDA (Unaudited)

In millions

	Three Months Ended			Year Ended	
	December 31,		September 30,	December 31,	
	2025	2024	2025	2025	2024
Revenue:					
Energy Products and Services	\$ 989	\$ 1,060	\$ 971	\$ 3,977	\$ 4,130
Energy Equipment	1,334	1,287	1,247	4,934	4,888
Eliminations	(46)	(39)	(42)	(167)	(148)
Total revenue	<u>2,277</u>	<u>2,308</u>	<u>2,176</u>	<u>8,744</u>	<u>8,870</u>
Adjusted EBITDA:					
Energy Products and Services	\$ 140	\$ 173	\$ 135	\$ 566	\$ 703
Energy Equipment	180	185	180	683	605
Eliminations and corporate costs	(53)	(56)	(57)	(220)	(198)
Total Adjusted EBITDA	<u>\$ 267</u>	<u>\$ 302</u>	<u>\$ 258</u>	<u>\$ 1,029</u>	<u>\$ 1,110</u>
Adjusted EBITDA %:					
Energy Products and Services	14.2%	16.3%	13.9%	14.2%	17.0%
Energy Equipment	13.5%	14.4%	14.4%	13.8%	12.4%
Eliminations and corporate costs	—	—	—	—	—
Total Adjusted EBITDA %	<u>11.7%</u>	<u>13.1%</u>	<u>11.9%</u>	<u>11.8%</u>	<u>12.5%</u>
Reconciliation of Adjusted EBITDA:					
GAAP net income (loss) attributable to Company	\$ (78)	\$ 160	\$ 42	\$ 145	\$ 635
Noncontrolling interests	(3)	1	2	6	—
Provision for income taxes	147	38	29	224	196
Interest expense	22	24	22	88	91
Interest income	(19)	(11)	(11)	(51)	(38)
Equity (income) loss in unconsolidated affiliates	6	1	11	16	(36)
Other (income) expense, net	17	(6)	12	66	28
(Gain) loss on sales of fixed assets	(1)	—	(3)	(3)	—
Depreciation and amortization	90	88	89	355	343
Pre-tax Other Items, net	86	7	65	183	(109)
Total Adjusted EBITDA	<u>\$ 267</u>	<u>\$ 302</u>	<u>\$ 258</u>	<u>\$ 1,029</u>	<u>\$ 1,110</u>

Reconciliation of Cash Flows from Operating Activities to Free Cash Flow and Excess Free Cash Flow (Unaudited)

In millions

	Three Months Ended December 31, 2025	Year Ended December 31, 20252024	
Total cash flows provided by operating activities	\$ 573	\$ 1,251	\$ 1,304
Capital expenditures	(101)	(375)	(351)
Free Cash Flow	<u>\$ 472</u>	<u>\$ 876</u>	<u>\$ 953</u>
Business acquisitions, net of cash acquired	—	—	(298)
Business divestitures, net of cash disposed	—	—	176
Excess Free Cash Flow	<u>\$ 472</u>	<u>\$ 876</u>	<u>\$ 831</u>

