

REFINITIV

# DELTA REPORT

## 10-Q

RAYONIER, L.P.

10-Q - MARCH 31, 2024 COMPARED TO 10-Q - SEPTEMBER 30, 2023

The following comparison report has been automatically generated

TOTAL DELTAS	1243
CHANGES	298
DELETIONS	538
ADDITIONS	407

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

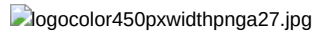
☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **September 30, 2023** **March 31, 2024**

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to



**RAYONIER INC.**

(Exact name of registrant as specified in its charter)

**North Carolina**

**1-6780**

**13-2607329**

(State or other Jurisdiction of incorporation or organization)

(Commission File Number)

(I.R.S. Employer Identification Number)

**Rayonier, L.P.**

(Exact name of registrant as specified in its charter)

**Delaware**

**333-237246**

**91-1313292**

(State or other Jurisdiction of incorporation or organization)

(Commission File Number)

(I.R.S. Employer Identification Number)

**1 RAYONIER WAY  
WILDLIGHT, FL 32097**

**(Principal Executive Office)**

**Telephone Number: (904) 357-9100**

Securities registered pursuant to Section 12(b) of the Securities Exchange Act of 1934:

<u>Title of each class</u>	<u>Trading Symbol</u>	<u>Exchange</u>
Common Shares, no par value, of Rayonier Inc.	RYN	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

**Rayonier Inc.** Yes ☒ No ☐ **Rayonier, L.P.** Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

**Rayonier Inc.** Yes ☒ No ☐ **Rayonier, L.P.** Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

**Rayonier Inc.**

Large Accelerated Filer ☒ Accelerated Filer ☐ Non-accelerated Filer ☐ Smaller Reporting Company ☐ Emerging Growth Company ☐

**Rayonier, L.P.**

Large Accelerated Filer ☐ Accelerated Filer ☐ Non-accelerated Filer ☒ Smaller Reporting Company ☐ Emerging Growth Company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

**Rayonier Inc.** ☐ **Rayonier, L.P.** ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

**Rayonier Inc.** Yes ☐ No ☒ **Rayonier, L.P.** Yes ☐ No ☒

As of **October 27, 2023** **April 26, 2024**, Rayonier Inc. had **148,292,759** **148,877,048** Common Shares outstanding. As of **October 27, 2023** **April 26, 2024**, Rayonier, L.P. had **2,447,848** **2,091,364** Units outstanding.

## EXPLANATORY NOTE

This report combines the quarterly reports on Form 10-Q for the quarterly period ended **September 30, 2023** **March 31, 2024** of Rayonier Inc., a North Carolina corporation, and Rayonier, L.P., a Delaware limited partnership. Unless stated otherwise or the context otherwise requires, references to "Rayonier" or "the Company" mean Rayonier Inc. and references to the "Operating Partnership" mean Rayonier, L.P. References to "we," "us," and "our" mean collectively Rayonier Inc., the Operating Partnership and entities/subsidiaries owned or controlled by Rayonier Inc. and/or the Operating Partnership.

Rayonier Inc. has elected to be taxed as a real estate investment trust, or REIT, under the Internal Revenue Code of 1986, as amended, commencing with its taxable year ended December 31, 2004. The Company is structured as an umbrella partnership REIT ("UPREIT") under which substantially all of its business is conducted through the Operating Partnership. Rayonier Inc. is the sole general partner of the Operating Partnership. On May 8, 2020, Rayonier, L.P. acquired Pope Resources, a Delaware Limited Partnership ("Pope Resources") and issued approximately 4.45 million operating partnership units ("OP Units" or "Redeemable Operating Partnership Units") of Rayonier, L.P. as partial merger consideration. These OP Units are generally considered to be economic equivalents to Rayonier common shares and receive distributions equal to the dividends paid on Rayonier common shares.

As of **September 30, 2023** **March 31, 2024**, the Company owned a **98.4%** **98.6%** interest in the Operating Partnership, with the remaining **1.6%** **1.4%** interest owned by limited partners of the Operating Partnership. As the sole general partner of the Operating Partnership, Rayonier Inc. has exclusive control of the day-to-day management of the Operating Partnership.

Rayonier Inc. and the Operating Partnership are operated as one business. The management of the Operating Partnership consists of the same members as the management of Rayonier Inc. As general partner with control of the Operating Partnership, Rayonier Inc. consolidates Rayonier, L.P. for financial reporting purposes, and has no material assets or liabilities other than its investment in the Operating Partnership.

We believe combining the quarterly reports of Rayonier Inc. and Rayonier, L.P. into this single report results in the following benefits:

- Strengthens investors' understanding of Rayonier Inc. and the Operating Partnership by enabling them to view the business as a single operating unit in the same manner as management views and operates the business;
- Creates efficiencies for investors by reducing duplicative disclosures and providing a single comprehensive document; and
- Generates time and cost savings associated with the preparation of the reports when compared to preparing separate reports for each entity.

There are a few important differences between Rayonier Inc. and the Operating Partnership in the context of how Rayonier Inc. operates as a consolidated company. The Company itself does not conduct business, other than through acting as the general partner of the Operating Partnership and issuing equity or equity-related instruments from time to time. The Operating Partnership holds, directly or indirectly, substantially all of the Company's assets. Likewise, all debt is incurred by the Operating Partnership or entities/subsidiaries owned or controlled by the Operating Partnership. The Operating Partnership conducts substantially all of the Company's business and is structured as a partnership with no publicly traded equity.

To help investors understand the significant differences between the Company and the Operating Partnership, this report includes:

- Separate Consolidated Financial Statements for Rayonier Inc. and Rayonier, L.P.;
- A combined set of Notes to the Consolidated Financial Statements with separate discussions of per share and per unit information, noncontrolling interests and shareholders' equity and partners' capital, as applicable;
- A combined Management's Discussion and Analysis of Financial Condition and Results of Operations which includes specific information related to each reporting entity;

- 
- A separate Part I, Item 4. Controls and Procedures related to each reporting entity;
  - A separate Part II, Item 2. Unregistered Sales of Equity Securities **and Use of Proceeds, and Issuer Purchases of Equity Securities** section related to each reporting entity; **Proceeds**; and
  - Separate Exhibit 31 and 32 certifications for each reporting entity within Part II, Item 6.
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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

RAYONIER INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF INCOME  
AND COMPREHENSIVE INCOME (LOSS)  
(Unaudited)  
(Dollars in thousands, except per share amounts)

		Three Months Ended September 30,		Nine Months Ended September 30,							
			Three Months Ended March 31,								
			Three Months Ended March 31,								
			Three Months Ended March 31,								
		2023	2022	2023	2022			2024		2023	
SALES (NOTE 3)											
SALES (NOTE 3)		\$201,579	\$195,287	\$589,526	\$663,674						
Costs and Expenses	Costs and Expenses					Costs and Expenses					
Cost of sales	Cost of sales	(145,622)	(152,079)	(463,197)	(507,381)						
Selling and general expenses	Selling and general expenses	(18,947)	(16,886)	(54,677)	(49,002)						
Other operating (expense) income, net (Note 14)		(1,654)	14,581	(5,571)	14,398						
		(166,223)	(154,384)	(523,445)	(541,985)						
Other operating income (expense), net (Note 14)											
		(151,887)									
OPERATING INCOME	OPERATING INCOME	35,356	40,903	66,081	121,689						
Interest expense, net	Interest expense, net	(12,598)	(9,056)	(36,755)	(26,476)						
Interest and other miscellaneous income, net		529	1,252	21,725	990						
Interest and other miscellaneous (expense) income, net											
INCOME BEFORE INCOME TAXES		23,287	33,099	51,051	96,203						
Income tax expense (Note 16)		(547)	(1,238)	(1,777)	(8,056)						
Income tax benefit (expense) (Note 16)											
NET INCOME	NET INCOME	22,740	31,861	49,274	88,147						
Less: Net income attributable to noncontrolling interests in the operating partnership	Less: Net income attributable to noncontrolling interests in the operating partnership	(320)	(455)	(811)	(1,670)						

Less: Net income attributable to noncontrolling interests in consolidated affiliates		(3,183)	(10,828)	(1,902)	(12,478)
Less: Net (income) loss attributable to noncontrolling interests in consolidated affiliates					
<b>NET INCOME ATTRIBUTABLE TO RAYONIER INC.</b>	<b>NET INCOME ATTRIBUTABLE TO RAYONIER INC.</b>	19,237	20,578	46,561	73,999
<b>OTHER COMPREHENSIVE INCOME (LOSS)</b>					
Foreign currency translation adjustment, net of income tax effect of \$0, \$0, \$0 and \$0		(4,413)	(25,392)	(17,350)	(55,220)
Cash flow hedges, net of income tax effect of \$75, \$2,488, \$322 and \$5,677		7,379	20,147	7,002	66,329
Amortization of pension and postretirement plans, net of income tax expense of \$0, \$0, \$0 and \$0		2	188	4	564
Total other comprehensive income (loss)		2,968	(5,057)	(10,344)	11,673
<b>COMPREHENSIVE INCOME</b>		25,708	26,804	38,930	99,820
Less: Comprehensive income attributable to noncontrolling interests in the operating partnership		(373)	(490)	(592)	(2,147)
Less: Comprehensive income attributable to noncontrolling interests in consolidated affiliates		(2,906)	(8,029)	(884)	(6,670)
<b>COMPREHENSIVE INCOME ATTRIBUTABLE TO RAYONIER INC.</b>		\$22,429	\$18,285	\$37,454	\$91,003
<b>OTHER COMPREHENSIVE (LOSS) INCOME</b>					
Foreign currency translation adjustment, net of income tax effect of \$0 and \$0					
Foreign currency translation adjustment, net of income tax effect of \$0 and \$0					
Foreign currency translation adjustment, net of income tax effect of \$0 and \$0					
Cash flow hedges, net of income tax effect of \$1,866 and \$312					
Pension and postretirement benefit plans, net of income tax effect of \$1,222 and \$0					
Total other comprehensive loss					



**COMPREHENSIVE  
LOSS**

Less:  
Comprehensive  
loss attributable to  
noncontrolling  
interests in the  
operating  
partnership

Less:  
Comprehensive  
loss attributable to  
noncontrolling  
interests in  
consolidated  
affiliates

**COMPREHENSIVE  
LOSS  
ATTRIBUTABLE  
TO RAYONIER  
INC.**

<b>EARNINGS PER COMMON SHARE (NOTE 5)</b>	<b>EARNINGS PER COMMON SHARE (NOTE 5)</b>				
Basic earnings per share attributable to Rayonier Inc.	Basic earnings per share attributable to Rayonier Inc.	\$0.13	\$0.14	\$0.31	\$0.51

Basic earnings per share  
attributable to Rayonier Inc.

Basic earnings per share  
attributable to Rayonier Inc.

Diluted earnings per share attributable to Rayonier Inc.	Diluted earnings per share attributable to Rayonier Inc.	\$0.13	\$0.14	\$0.31	\$0.50
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See Notes to Consolidated Financial Statements.

**RAYONIER INC. AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS  
(Unaudited)**

(Dollars in thousands)

	September 30, 2023	December 31, 2022
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$107,784	\$114,255
Trade receivables, less allowance for doubtful accounts of \$217 and \$74	31,447	27,837
Other receivables	9,894	14,701

Inventory ( <a href="#">Note 13</a> )	33,139	23,729
Prepaid expenses	20,415	20,573
Assets held for sale ( <a href="#">Note 19</a> )	18,320	713
Other current assets	1,929	573
Total current assets	222,928	202,381
<b>TIMBER AND TIMBERLANDS, NET OF DEPLETION AND AMORTIZATION</b>	3,138,136	3,230,904
<b>HIGHER AND BETTER USE TIMBERLANDS AND REAL ESTATE DEVELOPMENT</b>		
<b>INVESTMENTS (<a href="#">NOTE 12</a>)</b>	106,657	115,097
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	6,453	6,453
Buildings	30,121	31,020
Machinery and equipment	6,581	6,568
Construction in progress	1,331	653
Total property, plant and equipment, gross	44,486	44,694
Less — accumulated depreciation	(18,478)	(17,505)
Total property, plant and equipment, net	26,008	27,189
<b>RESTRICTED CASH (<a href="#">NOTE 18</a>)</b>	1,804	1,152
<b>RIGHT-OF-USE ASSETS</b>	92,736	97,167
<b>OTHER ASSETS</b>	119,480	115,481
<b>TOTAL ASSETS</b>	<b>\$3,707,749</b>	<b>\$3,789,371</b>
<b>LIABILITIES, NONCONTROLLING INTERESTS IN THE OPERATING PARTNERSHIP AND SHAREHOLDERS' EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable	\$25,960	\$22,100
Accrued taxes	8,920	3,734
Accrued payroll and benefits	10,443	12,564
Accrued interest	10,605	5,920
Deferred revenue	23,835	22,762
Other current liabilities	30,856	28,247
Total current liabilities	110,619	95,327
<b>LONG-TERM DEBT, NET (<a href="#">NOTE 6</a>)</b>	1,511,470	1,514,721
<b>PENSION AND OTHER POSTRETIREMENT BENEFITS (<a href="#">NOTE 15</a>)</b>	8,356	8,510
<b>LONG-TERM LEASE LIABILITY</b>	85,111	88,756
<b>LONG-TERM DEFERRED REVENUE</b>	11,317	6,895
<b>OTHER NON-CURRENT LIABILITIES</b>	78,744	88,687
<b>CONTINGENCIES (<a href="#">NOTE 9</a>)</b>		
<b>NONCONTROLLING INTERESTS IN THE OPERATING PARTNERSHIP (<a href="#">NOTE 4</a>)</b>	69,820	105,763
<b>SHAREHOLDERS' EQUITY</b>		
Common Shares, 480,000,000 shares authorized, 148,287,338 and 147,282,631 shares issued and outstanding	1,493,511	1,462,945
Retained earnings	295,096	366,637
Accumulated other comprehensive income ( <a href="#">Note 17</a> )	27,504	35,813
<b>TOTAL RAYONIER INC. SHAREHOLDERS' EQUITY</b>	1,816,111	1,865,395
Noncontrolling interests in consolidated affiliates ( <a href="#">Note 4</a> )	16,201	15,317
<b>TOTAL SHAREHOLDERS' EQUITY</b>	1,832,312	1,880,712
<b>TOTAL LIABILITIES, NONCONTROLLING INTERESTS IN THE OPERATING PARTNERSHIP AND SHAREHOLDERS' EQUITY</b>	<b>\$3,707,749</b>	<b>\$3,789,371</b>

	March 31, 2024	December 31, 2023
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$159,903	\$207,696

Trade receivables, less allowance for doubtful accounts of \$202 and \$210	35,309	28,652
Other receivables	5,145	11,517
Inventory ( <a href="#">Note 13</a> )	43,541	31,017
Prepaid expenses	20,148	19,070
Assets held for sale ( <a href="#">Note 19</a> )	10,025	9,932
Other current assets	5,873	9,074
Total current assets	279,944	316,958
<b>TIMBER AND TIMBERLANDS, NET OF DEPLETION AND AMORTIZATION</b>	2,959,052	3,004,316
<b>HIGHER AND BETTER USE TIMBERLANDS AND REAL ESTATE DEVELOPMENT</b>		
<b>INVESTMENTS (<a href="#">NOTE 12</a>)</b>	106,403	105,595
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	6,453	6,453
Buildings	31,147	31,251
Machinery and equipment	6,633	6,523
Construction in progress	1,895	1,841
Total property, plant and equipment, gross	46,128	46,068
Less — accumulated depreciation	(19,638)	(19,059)
Total property, plant and equipment, net	26,490	27,009
<b>RESTRICTED CASH (<a href="#">NOTE 18</a>)</b>	677	678
<b>RIGHT-OF-USE ASSETS</b>	90,319	95,474
<b>OTHER ASSETS</b>	106,872	97,555
<b>TOTAL ASSETS</b>	<b>\$3,569,757</b>	<b>\$3,647,585</b>
<b>LIABILITIES, NONCONTROLLING INTERESTS IN THE OPERATING PARTNERSHIP AND SHAREHOLDERS' EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable	\$34,134	\$26,561
Accrued taxes	5,567	4,394
Accrued payroll and benefits	6,680	14,215
Accrued interest	9,913	7,094
Pension and other postretirement benefits ( <a href="#">Note 15</a> )	1,223	8,444
Dividend and distribution payable	—	30,148
Deferred revenue	20,900	19,012
Other current liabilities	35,339	30,409
Total current liabilities	113,756	140,277
<b>LONG-TERM DEBT, NET (<a href="#">NOTE 6</a>)</b>	1,361,985	1,365,773
<b>PENSION AND OTHER POSTRETIREMENT BENEFITS, NON-CURRENT (<a href="#">NOTE 15</a>)</b>	1,448	1,441
<b>LONG-TERM LEASE LIABILITY</b>	82,932	87,684
<b>LONG-TERM DEFERRED REVENUE</b>	15,349	11,294
<b>OTHER NON-CURRENT LIABILITIES</b>	79,051	81,863
<b>CONTINGENCIES (<a href="#">NOTE 9</a>)</b>		
<b>NONCONTROLLING INTERESTS IN THE OPERATING PARTNERSHIP (<a href="#">NOTE 4</a>)</b>	69,589	81,651
<b>SHAREHOLDERS' EQUITY</b>		
Common Shares, 480,000,000 shares authorized, 148,649,321 and 148,299,117 shares issued and outstanding	1,512,339	1,497,641
Retained earnings	296,533	338,244
Accumulated other comprehensive income ( <a href="#">Note 17</a> )	22,370	24,651
<b>TOTAL RAYONIER INC. SHAREHOLDERS' EQUITY</b>	1,831,242	1,860,536
Noncontrolling interests in consolidated affiliates ( <a href="#">Note 4</a> )	14,405	17,066
<b>TOTAL SHAREHOLDERS' EQUITY</b>	1,845,647	1,877,602
<b>TOTAL LIABILITIES, NONCONTROLLING INTERESTS IN THE OPERATING PARTNERSHIP AND SHAREHOLDERS' EQUITY</b>	<b>\$3,569,757</b>	<b>\$3,647,585</b>

See Notes to Consolidated Financial Statements.

**RAYONIER INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY**  
(Unaudited)

(Dollars in thousands, except share data)

	Common Shares		Retained Earnings	Accumulated Other Comprehensive Income	Noncontrolling Interests in Consolidated Affiliates	Shareholders' Equity
	Shares	Amount				
<b>Balance, January 1, 2023</b>	147,282,631	\$1,462,945	\$366,637	\$35,813	\$15,317	\$1,880,712
Net income (loss)	—	—	8,474	—	(1,037)	7,437
Net income attributable to noncontrolling interests in the operating partnership	—	—	(174)	—	—	(174)
Dividends (\$0.285 per share) (a)	—	—	(42,172)	—	—	(42,172)
Issuance of shares under the "at-the-market" equity offering, net of commissions and offering costs of \$24	400	(10)	—	—	—	(10)
Issuance of shares under incentive stock plans	1,564	—	—	—	—	—
Stock-based compensation	—	2,499	—	—	—	2,499
Repurchase of common shares	(1,167)	(41)	—	—	—	(41)
Adjustment of noncontrolling interests in the operating partnership	—	—	(2,376)	—	—	(2,376)
Conversion of units into common shares	729,551	23,881	—	—	—	23,881
Amortization of pension and postretirement plan liabilities	—	—	—	1	—	1
Foreign currency translation adjustment	—	—	—	(3,552)	(181)	(3,733)
Cash flow hedges	—	—	—	(12,504)	185	(12,319)
Allocation of other comprehensive loss to noncontrolling interests in the operating partnership	—	—	—	1,110	—	1,110
<b>Balance, March 31, 2023</b>	148,012,979	\$1,489,274	\$330,389	\$20,868	\$14,284	\$1,854,815
Net income	—	—	19,341	—	(245)	19,096
Net income attributable to noncontrolling interests in the operating partnership	—	—	(318)	—	—	(318)
Dividends (\$0.285 per share) (a)	—	—	(42,279)	—	—	(42,279)
Costs associated with the "at-the-market" (ATM) equity offering program	—	(71)	—	—	—	(71)
Issuance of shares under incentive stock plans	372,149	—	—	—	—	—
Stock-based compensation	—	4,336	—	—	—	4,336
Repurchase of common shares	(126,788)	(4,147)	—	—	—	(4,147)
Adjustment of noncontrolling interests in the operating partnership	—	—	4,296	—	—	4,296
Conversion of units into common shares	10,103	304	—	—	—	304
Amortization of pension and postretirement plan liabilities	—	—	—	2	—	2
Foreign currency translation adjustment	—	—	—	(8,790)	(413)	(9,203)
Cash flow hedges	—	—	—	12,273	(331)	11,942
Allocation of other comprehensive income to noncontrolling interests in the operating partnership	—	—	—	(58)	—	(58)
<b>Balance, June 30, 2023</b>	148,268,443	\$1,489,696	\$311,429	\$24,295	\$13,295	\$1,838,715

	Common Shares	Retained Earnings	Accumulated Other Comprehensive Income	Noncontrolling Interests in Consolidated Affiliates	Shareholders' Equity	RAYONIER INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY (CONTINUED) (Unaudited) (Dollars in thousands,	Common Shares	Retained Earnings	Accumulated Other Comprehensive Income	Noncontrolling Interests in Consolidated Affiliates	Shareholders' Equity

		Shares	Amount					except share data)
Balance, June 30, 2023		148,268,443	\$1,489,696	\$311,429	\$24,295	\$13,295	\$1,838,715	
Balance, January 1, 2024								
Balance, January 1, 2024								
Balance, January 1, 2024								
Net income	Net income	—	—	19,557	—	3,183	22,740	
Net income attributable to noncontrolling interests in the operating partnership	Net income attributable to noncontrolling interests in the operating partnership	—	—	(320)	—	—	(320)	
Dividends (\$0.285 per share) (a)	Dividends (\$0.285 per share) (a)	—	—	(42,460)	—	—	(42,460)	
Issuance of shares under incentive stock plans	Issuance of shares under incentive stock plans	3,959	—	—	—	—	—	
Issuance of shares under incentive stock plans								
Issuance of shares under incentive stock plans								
Stock-based compensation	Stock-based compensation	—	3,365	—	—	—	3,365	
Repurchase of common shares	Repurchase of common shares	(968)	(29)	—	—	—	(29)	
Adjustment of noncontrolling interests in the operating partnership	Adjustment of noncontrolling interests in the operating partnership	—	—	6,890	—	—	6,890	
Conversion of common units to common shares		15,904	479	—	—	—	479	
Amortization of pension and postretirement plan liabilities		—	—	—	2	—	2	
Adjustment of noncontrolling interests in the operating partnership								
Adjustment of noncontrolling interests in the operating partnership								
Conversion of units into common shares								
Pension and postretirement benefit plans								
Foreign currency translation adjustment	Foreign currency translation adjustment	—	—	—	(4,180)	(233)	(4,413)	
Cash flow hedges	Cash flow hedges	—	—	—	7,423	(44)	7,379	

Allocation of other comprehensive income to noncontrolling interests in the operating partnership	—	—	—	(36)	—	(36)
Allocation of other comprehensive loss to noncontrolling interests in the operating partnership						
Distributions to noncontrolling interests in consolidated affiliates						
<b>Balance, March 31, 2024</b>						
<b>Balance, September 30, 2023</b>	<b>148,287,338</b>	<b>\$1,493,511</b>	<b>\$295,096</b>	<b>\$27,504</b>	<b>\$16,201</b>	<b>\$1,832,312</b>

(a) For information regarding distributions to noncontrolling interests in the operating partnership, see the [Rayonier Inc. Consolidated Statements of Cash Flows](#) and [Note 4 — Noncontrolling Interests](#).

**RAYONIER INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY (CONTINUED)**  
(Unaudited)  
(Dollars in thousands, except share data)

	Common Shares		Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Noncontrolling Interests in Consolidated Affiliates	Shareholders' Equity
	Shares	Amount				
<b>Balance, January 1, 2022</b>	145,372,961	\$1,389,073	\$402,307	(\$19,604)	\$43,802	\$1,815,578
Net income	—	—	29,986	—	1,012	30,998
Net income attributable to noncontrolling interests in the operating partnership	—	—	(669)	—	—	(669)
Dividends (\$0.27 per share) (a)	—	—	(39,902)	—	—	(39,902)
Issuance of shares under the "at-the-market" equity offering, net of commissions and offering costs of \$339	726,248	29,771	—	—	—	29,771
Issuance of shares under incentive stock plans	11,364	415	—	—	—	415
Stock-based compensation	—	2,797	—	—	—	2,797
Repurchase of common shares	(5,420)	(214)	—	—	—	(214)
Adjustment of noncontrolling interests in the operating partnership	—	—	(2,645)	—	—	(2,645)
Conversion of units into common shares	2,535	104	—	—	—	104
Amortization of pension and postretirement plan liabilities	—	—	—	188	—	188
Foreign currency translation adjustment	—	—	—	5,668	790	6,458
Cash flow hedges	—	—	—	39,822	605	40,427
Allocation of other comprehensive income to noncontrolling interests in the operating partnership	—	—	—	(101)	—	(101)
Distributions to noncontrolling interests in consolidated affiliates	—	—	—	—	(1,566)	(1,566)
<b>Balance, March 31, 2022</b>	<b>146,107,688</b>	<b>\$1,421,946</b>	<b>\$389,077</b>	<b>\$25,973</b>	<b>\$44,643</b>	<b>\$1,881,639</b>
Net income	—	—	24,650	—	637	25,287
Net income attributable to noncontrolling interests in the operating partnership	—	—	(546)	—	—	(546)

Dividends (\$0.285 per share) (a)	—	—	(42,098)	—	—	(42,098)
Costs associated with the "at-the-market" (ATM) equity offering program	—	(63)	—	—	—	(63)
Issuance of shares under incentive stock plans	304,887	1,983	—	—	—	1,983
Stock-based compensation	—	4,412	—	—	—	4,412
Repurchase of common shares	(91,820)	(3,991)	—	—	—	(3,991)
Adjustment of noncontrolling interests in the operating partnership	—	—	11,412	—	—	11,412
Conversion of units into common shares	977	42	—	—	—	42
Amortization of pension and postretirement plan liabilities	—	—	—	188	—	188
Foreign currency translation adjustment	—	—	—	(34,373)	(1,912)	(36,285)
Cash flow hedges	—	—	—	8,247	(2,492)	5,755
Allocation of other comprehensive loss to noncontrolling interests in the operating partnership	—	—	—	575	—	575
Noncontrolling interests in consolidated affiliates redemption of shares	—	—	—	—	(27,860)	(27,860)
<b>Balance, June 30, 2022</b>	<b>146,321,732</b>	<b>\$1,424,329</b>	<b>\$382,495</b>	<b>\$610</b>	<b>\$13,016</b>	<b>\$1,820,450</b>

	Common Shares		Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Noncontrolling Interests in Consolidated Affiliates	Shareholders' Equity
	Shares	Amount				
<b>Balance, June 30, 2022</b>	<b>146,321,732</b>	<b>td,424,329</b>	<b>\$382,495</b>	<b>\$610</b>	<b>td3,016</b>	<b>td,820,450</b>
Net income	—	—	21,033	—	10,828	31,861
<b>Balance, January 1, 2023</b>						
<b>Balance, January 1, 2023</b>						
<b>Balance, January 1, 2023</b>						
Net income (loss)						
Net income (loss)						
Net income (loss)						
Net income attributable to noncontrolling interests in the operating partnership	—	—	(455)	—	—	(455)
Dividends (\$0.285 per share) (a)	—	—	(42,052)	—	—	(42,052)
Costs associated with the "at-the-market" (ATM) equity offering program	—	(38)	—	—	—	(38)
Issuance of shares under the "at-the-market" equity offering, net of commissions and offering costs of \$24						

RAYONIER INC.  
AND  
SUBSIDIARIES  
CONSOLIDATED  
STATEMENTS OF  
CHANGES IN  
SHAREHOLDERS'  
EQUITY  
(CONTINUED)  
(Unaudited)  
(Dollars in  
thousands,  
except share  
data)

Common Shares	Retained Earnings	Accumulated Other Comprehensive Income	Noncontrolling Interests in Consolidated Affiliates	Shareholders' Equity
---------------	-------------------	--	---	----------------------

Issuance of shares under incentive stock plans	Issuance of shares under incentive stock plans	760	19	—	—	—	19
Stock-based compensation	Stock-based compensation	—	2,636	—	—	—	2,636
Repurchase of common shares	Repurchase of common shares	(569)	(20)	—	—	—	(20)
Adjustment of noncontrolling interests in the operating partnership	Adjustment of noncontrolling interests in the operating partnership	—	—	23,363	—	—	23,363
Conversion of common units to common shares		100,902	3,696	—	—	—	3,696
Amortization of pension and postretirement plan liabilities		—	—	—	188	—	188
Adjustment of noncontrolling interests in the operating partnership							
Adjustment of noncontrolling interests in the operating partnership							
Conversion of units into common shares							
Pension and postretirement benefit plans							
Foreign currency translation adjustment	Foreign currency translation adjustment	—	—	—	(24,065)	(1,327)	(25,392)
Cash flow hedges	Cash flow hedges	—	—	—	21,619	(1,472)	20,147
Allocation of other comprehensive loss to noncontrolling interests in the operating partnership	Allocation of other comprehensive loss to noncontrolling interests in the operating partnership	—	—	—	49	—	49
Distributions to noncontrolling interests in consolidated affiliates		—	—	—	—	(9,789)	(9,789)
Allocation of other comprehensive loss to noncontrolling interests in the operating partnership							
Allocation of other comprehensive loss to noncontrolling interests in the operating partnership							
<b>Balance, September 30, 2022</b>		<b>146,422,825</b>	<b>\$1,430,622</b>	<b>\$384,384</b>	<b>(\$1,599)</b>	<b>\$11,256</b>	<b>\$1,824,663</b>



Balance, March 31, 2023

Balance, March 31, 2023

Balance, March 31, 2023

(a) For information regarding distributions to noncontrolling interests in the operating partnership, see the [Rayonier Inc. Consolidated Statements of Cash Flows](#) and [Note 4 — Noncontrolling Interests](#).

See Notes to Consolidated Financial Statements.

RAYONIER INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

(Dollars in thousands)

		Nine Months Ended September 30,					
	Three Months Ended March 31,					Three Months Ended March 31,	
		2023	2022		2024		2023
OPERATING ACTIVITIES	OPERATING ACTIVITIES						
Net income	Net income	\$49,274	\$88,147				
Net income							
Net income							
Adjustments to reconcile net income to cash provided by operating activities:	Adjustments to reconcile net income to cash provided by operating activities:						
Depreciation, depletion and amortization							
Depreciation, depletion and amortization							
Depreciation, depletion and amortization	Depreciation, depletion and amortization	114,281	114,221				
Non-cash cost of land and improved development	Non-cash cost of land and improved development	20,189	20,289				
Stock-based incentive compensation expense	Stock-based incentive compensation expense	10,201	9,844				
Stock-based incentive compensation expense							
Stock-based incentive compensation expense							
Deferred income taxes	Deferred income taxes	(2,855)	(6,678)				
Amortization of losses from pension and postretirement plans		4	564				
Pension settlement charge							

Timber write-offs resulting from casualty events			
Timber write-offs resulting from casualty events			
Timber write-offs resulting from casualty events	Timber write-offs resulting from casualty events	2,302	1,088
Other	Other	7,822	(2,854)
Other			
Other			
Changes in operating assets and liabilities:	Changes in operating assets and liabilities:		
Receivables			
Receivables			
Receivables	Receivables	251	(12,845)
Inventories	Inventories	(1,190)	(6,238)
Accounts payable	Accounts payable	3,630	6,833
All other operating activities	All other operating activities	5,027	(2,482)
All other operating activities			
All other operating activities			
CASH PROVIDED BY OPERATING ACTIVITIES	CASH PROVIDED BY OPERATING ACTIVITIES	208,936	209,889
<b>INVESTING ACTIVITIES</b>			
<b>INVESTING ACTIVITIES</b>			
Capital expenditures	Capital expenditures	(53,128)	(48,211)
Capital expenditures			
Capital expenditures			
Real estate development investments	Real estate development investments	(18,757)	(10,935)
Real estate development investments			
Real estate development investments			
Purchase of timberlands			
Purchase of timberlands			
Purchase of timberlands	Purchase of timberlands	(13,988)	(3,242)
Other	Other	6,197	6,531
Other			
Other			
CASH USED FOR INVESTING ACTIVITIES	CASH USED FOR INVESTING ACTIVITIES	(79,676)	(55,857)

FINANCING ACTIVITIES	FINANCING ACTIVITIES		
Issuance of debt		—	406,842
Repayment of debt		—	(531,842)
Dividends paid on common shares		(127,587)	(123,619)
Distributions to noncontrolling interests in the operating partnership		(2,265)	(2,754)
Proceeds from the issuance of common shares under incentive stock plan		—	2,580
Dividends paid on common shares (a)			
Dividends paid on common shares (a)			
Dividends paid on common shares (a)			
Distributions to noncontrolling interests in the operating partnership (b)			
Proceeds from the issuance of common shares under the "at-the-market" (ATM) equity offering program, net of commissions and offering costs	Proceeds from the issuance of common shares under the "at-the-market" (ATM) equity offering program, net of commissions and offering costs	(82)	31,877
Proceeds from the issuance of common shares under the "at-the-market" (ATM) equity offering program, net of commissions and offering costs			
Proceeds from the issuance of common shares under the "at-the-market" (ATM) equity offering program, net of commissions and offering costs			
Repurchase of common shares to pay withholding taxes on vested incentive stock awards			
Repurchase of common shares to pay withholding taxes on vested incentive stock awards			
Repurchase of common shares to pay withholding taxes on vested incentive stock awards	Repurchase of common shares to pay withholding taxes on vested incentive stock awards	(4,217)	(4,225)

Distributions to noncontrolling interests in consolidated affiliates	Distributions to noncontrolling interests in consolidated affiliates	—	(16,472)
Distributions to noncontrolling interests in consolidated affiliates			
Distributions to noncontrolling interests in consolidated affiliates			
CASH USED FOR FINANCING ACTIVITIES			
CASH USED FOR FINANCING ACTIVITIES			
CASH USED FOR FINANCING ACTIVITIES	CASH USED FOR FINANCING ACTIVITIES	(134,151)	(237,613)
EFFECT OF EXCHANGE RATE CHANGES ON CASH	EFFECT OF EXCHANGE RATE CHANGES ON CASH	(928)	(6,038)
CASH, CASH EQUIVALENTS AND RESTRICTED CASH	CASH, CASH EQUIVALENTS AND RESTRICTED CASH		
Change in cash, cash equivalents and restricted cash			
Change in cash, cash equivalents and restricted cash			
Change in cash, cash equivalents and restricted cash	Change in cash, cash equivalents and restricted cash	(5,819)	(89,619)
Balance, beginning of year	Balance, beginning of year	115,407	369,139
Balance, end of period	Balance, end of period	\$109,588	\$279,520

(a) The three months ended March 31, 2024 includes an additional cash dividend of \$0.20 per common share, totaling \$29.8 million. The additional dividend was paid on January 12, 2024, to shareholders of record on December 29, 2023.

(b) The three months ended March 31, 2024 includes an additional cash distribution of \$0.20 per operating partnership unit, totaling \$0.5 million. The additional distribution was paid on January 12, 2024, to holders of record on December 29, 2023.

	Three Months Ended March 31,				Three Months Ended March 31,
	2024		2024		2023
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION					
Cash paid during the period:					

Cash paid during  
the period:  
Cash paid during  
the period:  
Interest (a)  
Interest (a)  
Interest (a)  
Income taxes  
Non-cash  
investing activity:  
Capital assets  
purchased on  
account  
Capital assets  
purchased on  
account  
Capital assets  
purchased on  
account

	Nine Months Ended September	
	30,	
	2023	2022

SUPPLEMENTAL  
DISCLOSURES  
OF CASH FLOW  
INFORMATION

Cash paid during the period:			
Interest (a)	\$31,556	\$24,161	
Income taxes (b)	4,651	14,627	
Non-cash investing activity:			
Capital assets purchased on account	5,161	4,882	
Non-cash financing activity:			
Noncontrolling interests in consolidated affiliates redemption of shares (c)	—	27,860	

(a) Interest paid is presented net of patronage payments received of \$6.2 million \$8.1 million and \$6.0 million \$6.1 million for the nine three months ended September 30, 2023 March 31, 2024 and September 30, 2022 March 31, 2023, respectively. For additional information on patronage payments, see Note 7 — Debt in the 2022 2023 Form 10-K.

(b) Income taxes paid in 2022 were elevated due to timing of required tax payments for the New Zealand subsidiary following a full utilization of its net operating losses.

(c) In the second quarter of 2022, the New Zealand subsidiary made a capital distribution in order to redeem certain equity interests, resulting in the recording of a loan payable by the New Zealand subsidiary in the amount of \$27.9 million.

See Notes to Consolidated Financial Statements.

RAYONIER, L.P. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF INCOME  
AND COMPREHENSIVE INCOME (LOSS)

(Unaudited)  
(Dollars in thousands, except per unit amounts)

		Three Months Ended September 30,		Nine Months Ended September 30,					
			Three Months Ended March 31,						
			Three Months Ended March 31,						
			Three Months Ended March 31,						
		2023	2022	2023	2022		2024		2023
SALES (NOTE 3)									
SALES (NOTE 3)		\$201,579	\$195,287	\$589,526	\$663,674				
Costs and Expenses	Costs and Expenses								
Cost of sales	Cost of sales	(145,622)	(152,079)	(463,197)	(507,381)				
Cost of sales									
Cost of sales									
Selling and general expenses	Selling and general expenses	(18,947)	(16,886)	(54,677)	(49,002)				
Other operating (expense) income, net (NOTE 14)		(1,654)	14,581	(5,571)	14,398				
		(166,223)	(154,384)	(523,445)	(541,985)				
Other operating income (expense), net (NOTE 14)									
		(151,887)							
OPERATING INCOME	OPERATING INCOME	35,356	40,903	66,081	121,689				
Interest expense, net	Interest expense, net	(12,598)	(9,056)	(36,755)	(26,476)				
Interest and other miscellaneous income, net		529	1,252	21,725	990				
Interest and other miscellaneous (expense) income), net									
INCOME BEFORE INCOME TAXES	INCOME BEFORE INCOME TAXES	23,287	33,099	51,051	96,203				
Income tax expense (NOTE 16)		(547)	(1,238)	(1,777)	(8,056)				
Income tax benefit (expense) (NOTE 16)									
NET INCOME	NET INCOME	22,740	31,861	49,274	88,147				
Less: Net income attributable to noncontrolling interests in consolidated affiliates		(3,183)	(10,828)	(1,902)	(12,478)				

Less: Net (income) loss attributable to noncontrolling interests in consolidated affiliates					
<b>NET INCOME ATTRIBUTABLE TO RAYONIER, L.P. UNITHOLDERS</b>	<b>NET INCOME ATTRIBUTABLE TO RAYONIER, L.P. UNITHOLDERS</b>	19,557	21,033	47,372	75,669
<b>NET INCOME ATTRIBUTABLE TO UNITHOLDERS ATTRIBUTABLE TO:</b>	<b>NET INCOME ATTRIBUTABLE TO UNITHOLDERS ATTRIBUTABLE TO:</b>				
Limited Partners	Limited Partners	19,361	20,823	46,898	74,912
Limited Partners					
Limited Partners					
General Partners	General Partners	196	210	474	757
<b>Net income attributable to unitholders</b>	<b>Net income attributable to unitholders</b>	19,557	21,033	47,372	75,669
<b>OTHER COMPREHENSIVE INCOME (LOSS)</b>					
Foreign currency translation adjustment, net of income tax effect of \$0, \$0, \$0 and \$0					
		(4,413)	(25,392)	(17,350)	(55,220)
Cash flow hedges, net of income tax effect of \$75, \$2,488, \$322 and \$5,677					
		7,379	20,147	7,002	66,329
Amortization of pension and postretirement plans, net of income tax expense of \$0, \$0, \$0 and \$0					
		2	188	4	564
Total other comprehensive income (loss)		2,968	(5,057)	(10,344)	11,673
<b>COMPREHENSIVE INCOME</b>		25,708	26,804	38,930	99,820
Less: Comprehensive income attributable to noncontrolling interests in consolidated affiliates					
		(2,906)	(8,029)	(884)	(6,670)
<b>COMPREHENSIVE INCOME ATTRIBUTABLE TO RAYONIER, L.P. UNITHOLDERS</b>		\$22,802	\$18,775	\$38,046	\$93,150
<b>OTHER COMPREHENSIVE (LOSS) INCOME</b>					
Foreign currency translation adjustment, net of income tax effect of \$0 and \$0					
Foreign currency translation adjustment, net of income tax effect of \$0 and \$0					
Foreign currency translation adjustment, net of income tax effect of \$0 and \$0					

Cash flow hedges, net of income tax effect of \$1,866 and \$312					
Pension and postretirement benefit plans, net of income tax expense of \$1,222 and \$0					
Total other comprehensive loss					
<b>COMPREHENSIVE LOSS</b>					
Less:					
Comprehensive loss attributable to noncontrolling interests in consolidated affiliates					
<b>COMPREHENSIVE LOSS ATTRIBUTABLE TO RAYONIER, L.P. UNITHOLDERS</b>					
<b>EARNINGS PER UNIT (NOTE 5)</b>	<b>EARNINGS PER UNIT (NOTE 5)</b>				
Basic earnings per unit attributable to Rayonier, L.P.	Basic earnings per unit attributable to Rayonier, L.P.	\$0.13	\$0.14	\$0.31	\$0.51
Basic earnings per unit attributable to Rayonier, L.P.					
Basic earnings per unit attributable to Rayonier, L.P.					
Diluted earnings per unit attributable to Rayonier, L.P.	Diluted earnings per unit attributable to Rayonier, L.P.	\$0.13	\$0.14	\$0.31	\$0.50

See Notes to Consolidated Financial Statements.

**RAYONIER, L.P. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
(Unaudited)  
(Dollars in thousands)

	September 30, 2023	December 31, 2022
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$107,784	\$114,255



Trade receivables, less allowance for doubtful accounts of \$217 and \$74	31,447	27,837
Other receivables	9,894	14,701
Inventory ( <a href="#">Note 13</a> )	33,139	23,729
Prepaid expenses	20,415	20,573
Assets held for sale ( <a href="#">Note 19</a> )	18,320	713
Other current assets	1,929	573
Total current assets	222,928	202,381
<b>TIMBER AND TIMBERLANDS, NET OF DEPLETION AND AMORTIZATION</b>	3,138,136	3,230,904
<b>HIGHER AND BETTER USE TIMBERLANDS AND REAL ESTATE DEVELOPMENT</b>		
<b>INVESTMENTS (<a href="#">NOTE 12</a>)</b>	106,657	115,097
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	6,453	6,453
Buildings	30,121	31,020
Machinery and equipment	6,581	6,568
Construction in progress	1,331	653
Total property, plant and equipment, gross	44,486	44,694
Less — accumulated depreciation	(18,478)	(17,505)
Total property, plant and equipment, net	26,008	27,189
<b>RESTRICTED CASH (<a href="#">NOTE 18</a>)</b>	1,804	1,152
<b>RIGHT-OF-USE ASSETS</b>	92,736	97,167
<b>OTHER ASSETS</b>	119,480	115,481
<b>TOTAL ASSETS</b>	<b>\$3,707,749</b>	<b>\$3,789,371</b>
<b>LIABILITIES, REDEEMABLE OPERATING PARTNERSHIP UNITS AND CAPITAL</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable	\$25,960	\$22,100
Accrued taxes	8,920	3,734
Accrued payroll and benefits	10,443	12,564
Accrued interest	10,605	5,920
Deferred revenue	23,835	22,762
Other current liabilities	30,856	28,247
Total current liabilities	110,619	95,327
<b>LONG-TERM DEBT, NET (<a href="#">NOTE 6</a>)</b>	1,511,470	1,514,721
<b>PENSION AND OTHER POSTRETIREMENT BENEFITS (<a href="#">NOTE 15</a>)</b>	8,356	8,510
<b>LONG-TERM LEASE LIABILITY</b>	85,111	88,756
<b>LONG-TERM DEFERRED REVENUE</b>	11,317	6,895
<b>OTHER NON-CURRENT LIABILITIES</b>	78,744	88,687
<b>CONTINGENCIES (<a href="#">NOTE 9</a>)</b>		
<b>REDEEMABLE OPERATING PARTNERSHIP UNITS (<a href="#">NOTE 4</a>) 2,453,269 and 3,208,827 Units outstanding, respectively</b>	69,820	105,763
<b>CAPITAL</b>		
General partners' capital	17,852	18,251
Limited partners' capital	1,767,335	1,806,895
Accumulated other comprehensive income ( <a href="#">Note 17</a> )	30,924	40,249
<b>TOTAL CONTROLLING INTEREST CAPITAL</b>	1,816,111	1,865,395
Noncontrolling interests in consolidated affiliates ( <a href="#">Note 4</a> )	16,201	15,317
<b>TOTAL CAPITAL</b>	1,832,312	1,880,712
<b>TOTAL LIABILITIES, REDEEMABLE OPERATING PARTNERSHIP UNITS AND CAPITAL</b>	<b>\$3,707,749</b>	<b>\$3,789,371</b>

	March 31, 2024	December 31, 2023
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$159,903	\$207,696

Trade receivables, less allowance for doubtful accounts of \$202 and \$210	35,309	28,652
Other receivables	5,145	11,517
Inventory ( <a href="#">Note 13</a> )	43,541	31,017
Prepaid expenses	20,148	19,070
Assets held for sale ( <a href="#">Note 19</a> )	10,025	9,932
Other current assets	5,873	9,074
Total current assets	279,944	316,958
<b>TIMBER AND TIMBERLANDS, NET OF DEPLETION AND AMORTIZATION</b>	2,959,052	3,004,316
<b>HIGHER AND BETTER USE TIMBERLANDS AND REAL ESTATE DEVELOPMENT</b>		
<b>INVESTMENTS (<a href="#">NOTE 12</a>)</b>	106,403	105,595
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	6,453	6,453
Buildings	31,147	31,251
Machinery and equipment	6,633	6,523
Construction in progress	1,895	1,841
Total property, plant and equipment, gross	46,128	46,068
Less — accumulated depreciation	(19,638)	(19,059)
Total property, plant and equipment, net	26,490	27,009
<b>RESTRICTED CASH (<a href="#">NOTE 18</a>)</b>	677	678
<b>RIGHT-OF-USE ASSETS</b>	90,319	95,474
<b>OTHER ASSETS</b>	106,872	97,555
<b>TOTAL ASSETS</b>	<b>\$3,569,757</b>	<b>\$3,647,585</b>
<b>LIABILITIES, REDEEMABLE OPERATING PARTNERSHIP UNITS AND CAPITAL</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable	\$34,134	\$26,561
Accrued taxes	5,567	4,394
Accrued payroll and benefits	6,680	14,215
Accrued interest	9,913	7,094
Pension and other postretirement benefits ( <a href="#">Note 15</a> )	1,223	8,444
Distribution payable	—	30,148
Deferred revenue	20,900	19,012
Other current liabilities	35,339	30,409
Total current liabilities	113,756	140,277
<b>LONG-TERM DEBT, NET (<a href="#">NOTE 6</a>)</b>	1,361,985	1,365,773
<b>PENSION AND OTHER POSTRETIREMENT BENEFITS (<a href="#">NOTE 15</a>)</b>	1,448	1,441
<b>LONG-TERM LEASE LIABILITY</b>	82,932	87,684
<b>LONG-TERM DEFERRED REVENUE</b>	15,349	11,294
<b>OTHER NON-CURRENT LIABILITIES</b>	79,051	81,863
<b>CONTINGENCIES (<a href="#">NOTE 9</a>)</b>		
<b>REDEEMABLE OPERATING PARTNERSHIP UNITS (<a href="#">NOTE 4</a>) 2,093,522 and 2,443,898 Units outstanding, respectively</b>	69,589	81,651
<b>CAPITAL</b>		
General partners' capital	18,057	18,325
Limited partners' capital	1,787,713	1,814,193
Accumulated other comprehensive income ( <a href="#">Note 17</a> )	25,472	28,018
<b>TOTAL CONTROLLING INTEREST CAPITAL</b>	1,831,242	1,860,536
Noncontrolling interests in consolidated affiliates ( <a href="#">Note 4</a> )	14,405	17,066
<b>TOTAL CAPITAL</b>	1,845,647	1,877,602
<b>TOTAL LIABILITIES, REDEEMABLE OPERATING PARTNERSHIP UNITS AND CAPITAL</b>	<b>\$3,569,757</b>	<b>\$3,647,585</b>

See Notes to Consolidated Financial Statements.

**RAYONIER, L.P. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN CAPITAL**  
(Unaudited)  
(Dollars in thousands, except share data)

	Units
	Units
	Units
<b>Balance, January 1, 2024</b>	
<b>Balance, January 1, 2024</b>	
<b>Balance, January 1, 2024</b>	
Net income	
Net income	
Net income	
Distributions on units (\$0.285 per unit)	
Distributions on units (\$0.285 per unit)	
Distributions on units (\$0.285 per unit)	
Stock-based compensation	
Stock-based compensation	
Stock-based compensation	
Repurchase of units	
Repurchase of units	
Repurchase of units	
Adjustment of Redeemable Operating Partnership Units	
Adjustment of Redeemable Operating Partnership Units	
Adjustment of Redeemable Operating Partnership Units	
Conversion of units into common shares	
Conversion of units into common shares	
Conversion of units into common shares	
Pension and postretirement benefit plans	
Pension and postretirement benefit plans	
Pension and postretirement benefit plans	
Foreign currency translation adjustment	
Foreign currency translation adjustment	
Foreign currency translation adjustment	
Cash flow hedges	
Cash flow hedges	
Cash flow hedges	

Distributions to noncontrolling  
interests in consolidated  
affiliates

**Balance, March 31, 2024**

		Units					Accumulated Other Comprehensive Income		Noncontrolling Interests in Consolidated Affiliates		Total Capital
		General Partners' Capital		Limited Partners' Capital							
Balance, January 1, 2023		\$18,251		\$1,806,895		\$40,249		\$15,317		\$1,880,712	
Net income (loss)		85		8,389		—		(1,037)		7,437	
Distributions on units (\$0.285 per unit)		(431)		(42,602)		—		—		(43,033)	
Issuance of units under the "at-the-market" equity offering, net of commissions and offering costs of \$24		—		(10)		—		—		(10)	
Stock-based compensation		25		2,474		—		—		2,499	
Repurchase of units		—		(41)		—		—		(41)	
Adjustment of Redeemable Operating Partnership Units		(6)		(573)		—		—		(579)	
Conversion of units into common shares		239		23,642		—		—		23,881	
Amortization of pension and postretirement plan liabilities		—		—		1		—		1	
Foreign currency translation adjustment		—		—		(3,552)		(181)		(3,733)	
Cash flow hedges		—		—		(12,504)		185		(12,319)	
Balance, March 31, 2023		\$18,163		\$1,798,174		\$24,194		\$14,284		\$1,854,815	
Net income		193		19,148		—		(245)		19,096	
Distributions on units (\$0.285 per unit)		(429)		(42,555)		—		—		(42,984)	
Costs associated with the "at-the-market" (ATM) equity offering program		(1)		(70)		—		—		(71)	
Stock-based compensation		43		4,293		—		—		4,336	
Repurchase of units		(41)		(4,106)		—		—		(4,147)	
Adjustment of Redeemable Operating Partnership Units		46		4,579		—		—		4,625	
Conversion of units into common shares		3		301		—		—		304	
Amortization of pension and postretirement plan liabilities		—		—		2		—		2	
Foreign currency translation adjustment		—		—		(8,790)		(413)		(9,203)	
Cash flow hedges		—		—		12,273		(331)		11,942	
Balance, June 30, 2023		\$17,977		\$1,779,764		\$27,679		\$13,295		\$1,838,715	
Net income		196		19,361		—		3,183		22,740	
Distributions on units (\$0.285 per unit)		(432)		(42,727)		—		—		(43,159)	
Stock-based compensation		34		3,331		—		—		3,365	

Repurchase of units	—	(29)	—	—	(29)
Adjustment of Redeemable					
Operating Partnership Units	72	7,161	—	—	7,233
Conversion of units into common shares	5	474	—	—	479
Amortization of pension and postretirement plan liabilities	—	—	2	—	2
Foreign currency translation adjustment	—	—	(4,180)	(233)	(4,413)
Cash flow hedges	—	—	7,423	(44)	7,379
<b>Balance, September 30, 2023</b>	<b>\$17,852</b>	<b>\$1,767,335</b>	<b>\$30,924</b>	<b>\$16,201</b>	<b>\$1,832,312</b>

	Units		Accumulated Other Comprehensive Income	Noncontrolling Interests in Consolidated Affiliates	Total Capital
	General Partners' Capital	Limited Partners' Capital			
<b>Balance, January 1, 2023</b>	<b>\$18,251</b>	<b>\$1,806,895</b>	<b>\$40,249</b>	<b>\$15,317</b>	<b>\$1,880,712</b>
Net income (loss)	85	8,389	—	(1,037)	7,437
Distributions on units (\$0.285 per unit)	(431)	(42,602)	—	—	(43,033)
Issuance of units under the "at-the-market" equity offering, net of commissions and offering costs of \$24	—	(10)	—	—	(10)
Stock-based compensation	25	2,474	—	—	2,499
Repurchase of units	—	(41)	—	—	(41)
Adjustment of Redeemable Operating Partnership Units	(6)	(573)	—	—	(579)
Conversion of units into common shares	239	23,642	—	—	23,881
Pension and postretirement benefit plans	—	—	1	—	1
Foreign currency translation adjustment	—	—	(3,552)	(181)	(3,733)
Cash flow hedges	—	—	(12,504)	185	(12,319)
<b>Balance, March 31, 2023</b>	<b>\$18,163</b>	<b>\$1,798,174</b>	<b>\$24,194</b>	<b>\$14,284</b>	<b>\$1,854,815</b>

	Units		Accumulated Other Comprehensive Income (Loss)	Noncontrolling Interests in Consolidated Affiliates	Total Capital
	General Partners' Capital	Limited Partners' Capital			
<b>Balance, January 1, 2022</b>	<b>\$17,872</b>	<b>\$1,769,367</b>	<b>(\$15,463)</b>	<b>\$43,802</b>	<b>\$1,815,578</b>
Net income	300	29,686	—	1,012	30,998
Distributions on units (\$0.27 per unit)	(408)	(40,388)	—	—	(40,796)
Issuance of units under the "at-the-market" equity offering, net of commissions and offering costs of \$339	298	29,473	—	—	29,771
Issuance of units under incentive stock plans	4	411	—	—	415
Stock-based compensation	28	2,769	—	—	2,797
Repurchase of units	(2)	(212)	—	—	(214)
Adjustment of Redeemable Operating Partnership Units	(25)	(2,496)	—	—	(2,521)
Conversion of units into common shares	1	103	—	—	104
Amortization of pension and postretirement plan liabilities	—	—	188	—	188
Foreign currency translation adjustment	—	—	5,668	790	6,458
Cash flow hedges	—	—	39,822	605	40,427
Distributions to noncontrolling interests in consolidated affiliates	—	—	—	(1,566)	(1,566)
<b>Balance, March 31, 2022</b>	<b>\$18,068</b>	<b>\$1,788,713</b>	<b>\$30,215</b>	<b>\$44,643</b>	<b>\$1,881,639</b>
Net income	246	24,404	—	637	25,287
Distributions on units (\$0.285 per unit)	(430)	(42,612)	—	—	(43,042)
Costs associated with the "at-the-market" (ATM) equity offering program	(1)	(62)	—	—	(63)
Issuance of units under incentive stock plans	20	1,963	—	—	1,983
Stock-based compensation	44	4,368	—	—	4,412

Repurchase of units	(40)	(3,951)	—	—	(3,991)
Adjustment of Redeemable Operating Partnership Units	124	12,261	—	—	12,385
Conversion of units into common shares	—	42	—	—	42
Amortization of pension and postretirement plan liabilities	—	—	188	—	188
Foreign currency translation adjustment	—	—	(34,373)	(1,912)	(36,285)
Cash flow hedges	—	—	8,247	(2,492)	5,755
Noncontrolling interests in consolidated affiliates redemption of shares	—	—	—	(27,860)	(27,860)
<b>Balance, June 30, 2022</b>	<b>\$18,031</b>	<b>\$1,785,126</b>	<b>\$4,277</b>	<b>\$13,016</b>	<b>\$1,820,450</b>
Net income	210	20,823	—	10,828	31,861
Distributions on units (\$0.285 per unit)	(430)	(42,537)	—	—	(42,967)
Costs associated with the "at-the-market" (ATM) equity offering program	(1)	(37)	—	—	(38)
Issuance of units under incentive stock plans	—	19	—	—	19
Stock-based compensation	27	2,609	—	—	2,636
Repurchase of units	—	(20)	—	—	(20)
Adjustment of Redeemable Operating Partnership Units	239	23,633	—	—	23,872
Conversion of units into common shares	37	3,659	—	—	3,696
Amortization of pension and postretirement plan liabilities	—	—	188	—	188
Foreign currency translation adjustment	—	—	(24,065)	(1,327)	(25,392)
Cash flow hedges	—	—	21,619	(1,472)	20,147
Distributions to noncontrolling interests in consolidated affiliates	—	—	—	(9,789)	(9,789)
<b>Balance, September 30, 2022</b>	<b>\$18,113</b>	<b>\$1,793,275</b>	<b>\$2,019</b>	<b>\$11,256</b>	<b>\$1,824,663</b>

See Notes to Consolidated Financial Statements.

**RAYONIER, L.P. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(Unaudited)**  
**(Dollars in thousands)**

	Nine Months Ended September 30,		
	2023		2022
<b>OPERATING ACTIVITIES</b>			
Net income	\$49,274		\$88,147
Adjustments to reconcile net income to cash provided by operating activities:			
Depreciation, depletion and amortization	114,281		114,221
Non-cash cost of land and improved development	20,189		20,289
Stock-based incentive compensation expense	10,201		9,844
Deferred income taxes	(2,855)		(6,678)
Amortization of losses from pension and postretirement plans	4		564
Timber write-offs resulting from casualty events	2,302		1,088
Other	7,822		(2,854)
Changes in operating assets and liabilities:			
Receivables	251		(12,845)
Inventories	(1,190)		(6,238)
Accounts payable	3,630		6,833
All other operating activities	5,027		(2,482)
<b>CASH PROVIDED BY OPERATING ACTIVITIES</b>	<b>208,936</b>		<b>209,889</b>
<b>INVESTING ACTIVITIES</b>			
Capital expenditures	(53,128)		(48,211)
Real estate development investments	(18,757)		(10,935)

Purchase of timberlands	(13,988)	(3,242)
Other	6,197	6,531
CASH USED FOR INVESTING ACTIVITIES	(79,676)	(55,857)
<b>FINANCING ACTIVITIES</b>		
Issuance of debt	—	406,842
Repayment of debt	—	(531,842)
Distributions on units	(129,852)	(126,373)
Proceeds from the issuance of units under incentive stock plan	—	2,580
Proceeds from the issuance of units under the "at-the-market" (ATM) equity offering program, net of commissions and offering costs	(82)	31,877
Repurchase of units to pay withholding taxes on vested incentive stock awards	(4,217)	(4,225)
Distributions to noncontrolling interests in consolidated affiliates	—	(16,472)
CASH USED FOR FINANCING ACTIVITIES	(134,151)	(237,613)
<b>EFFECT OF EXCHANGE RATE CHANGES ON CASH</b>	(928)	(6,038)
<b>CASH, CASH EQUIVALENTS AND RESTRICTED CASH</b>		
Change in cash, cash equivalents and restricted cash	(5,819)	(89,619)
Balance, beginning of year	115,407	369,139
Balance, end of period	\$109,588	\$279,520

	Nine Months Ended September 30,		
	2023		2022

#### SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION

Cash paid during the period:

Interest (a)	\$31,556	\$24,161
Income taxes (b)	4,651	14,627
Non-cash investing activity:		
Capital assets purchased on account	5,161	4,882
Non-cash financing activity:		
Noncontrolling interests in consolidated affiliates redemption of shares (c)	—	27,860

	Three Months Ended March 31,		
	2024		2023

#### OPERATING ACTIVITIES

Net income	\$2,306	\$7,437
Adjustments to reconcile net income to cash provided by operating activities:		
Depreciation, depletion and amortization	37,083	37,599
Non-cash cost of land and improved development	2,953	4,208
Stock-based incentive compensation expense	3,218	2,499
Deferred income taxes	(1,004)	(1,155)
Pension settlement charge	5,673	—
Timber write-offs resulting from casualty events	—	2,302
Other	1,899	578
Changes in operating assets and liabilities:		
Receivables	(7,493)	3,730
Inventories	565	(4,098)
Accounts payable	8,537	8,913
All other operating activities	(1,439)	1,938
CASH PROVIDED BY OPERATING ACTIVITIES	52,298	63,951

#### INVESTING ACTIVITIES

Capital expenditures	(18,868)	(18,746)
Real estate development investments	(5,483)	(7,753)
Purchase of timberlands	—	(8,729)

Other	302	3,029
CASH USED FOR INVESTING ACTIVITIES	(24,049)	(32,199)
<b>FINANCING ACTIVITIES</b>		
Distributions on units (a)	(73,343)	(43,010)
Proceeds from the issuance of units under the "at-the-market" (ATM) equity offering program, net of commissions and offering costs	—	(10)
Repurchase of units to pay withholding taxes on vested incentive stock awards	(31)	(41)
Distributions to noncontrolling interests in consolidated affiliates	(1,713)	—
CASH USED FOR FINANCING ACTIVITIES	(75,087)	(43,061)
<b>EFFECT OF EXCHANGE RATE CHANGES ON CASH</b>	(956)	(362)
<b>CASH, CASH EQUIVALENTS AND RESTRICTED CASH</b>		
Change in cash, cash equivalents and restricted cash	(47,794)	(11,671)
Balance, beginning of year	208,374	115,407
Balance, end of period	\$160,580	\$103,736

(a) The three months ended March 31, 2024 includes an additional cash distribution of \$0.20 per operating partnership unit, totaling \$30.2 million. The additional distribution was paid on January 12, 2024, to holders of record on December 29, 2023.

	Three Months Ended March 31,	
	2024	2023
<b>SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION</b>		
Cash paid during the period:		
Interest (a)	\$800	\$3,802
Income taxes	1,845	2,203
Non-cash investing activity:		
Capital assets purchased on account	7,330	5,689

(a) Interest paid is presented net of patronage payments received of \$6.2 \$8.1 million and \$6.0 \$6.1 million for the nine three months ended September 30, 2023 March 31, 2024 and September 30, 2022 March 31, 2023, respectively. For additional information on patronage payments, see Note 7 — Debt in the 2022 2023 Form 10-K.

(b) Income taxes paid in 2022 were elevated due to timing of required tax payments for the New Zealand subsidiary following a full utilization of its net operating losses.

(c) In the second quarter of 2022, the New Zealand subsidiary made a capital distribution in order to redeem certain equity interests, resulting in the recording of a loan payable by the New Zealand subsidiary in the amount of \$27.9 million.

See Notes to Consolidated Financial Statements.

**RAYONIER INC. AND SUBSIDIARIES**  
**RAYONIER, L.P. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**  
**(Dollar amounts in thousands unless otherwise stated)**

## 1. BASIS OF PRESENTATION

The unaudited consolidated financial statements and notes thereto of Rayonier Inc. and its subsidiaries and Rayonier, L.P. have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") for interim financial information and in accordance with the rules and regulations of the Securities and Exchange Commission (the "SEC").

The Rayonier Inc. and Rayonier, L.P. year-end balance sheet information was derived from audited financial statements not included herein. In the opinion of management, these financial statements and notes reflect any adjustments (all of which are normal recurring adjustments) necessary for a fair presentation of the results of operations, financial position and cash flows for the periods presented. These statements and notes should be read in conjunction with the financial statements and supplementary data included in our Annual Report on Form 10-K for the year ended December 31, 2022 December 31, 2023, as filed with the SEC (the "2022 "2023 Form 10-K").

As of September 30, 2023 March 31, 2024, the Company owned a 98.4% 98.6% interest in the Operating Partnership, with the remaining 1.6% 1.4% interest owned by limited partners of the Operating Partnership. As the sole general partner of the Operating Partnership, Rayonier Inc. has exclusive control of the day-to-day management of the Operating Partnership.

## SUMMARY OF UPDATES TO SIGNIFICANT ACCOUNTING POLICIES

For a full description of our other significant accounting policies, see Note 1 — *Summary of Significant Accounting Policies* in our 2022 2023 Form 10-K.

## REVENUE RECOGNITION ACCOUNTING STANDARDS ISSUED BUT NOT YET ADOPTED



## NON-TIMBER SALES

**Carbon Capture** In November 2023, the FASB issued ASU No. 2023-07, *Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures*, which requires disclosure of significant segment expenses that are regularly provided to the chief operating decision maker ("CODM") and **Storage Sales**

Carbon capture a description of other segment items (the difference between segment revenue less the segment expenses disclosed under the significant expense principle and storage ("CCS") sales are primarily comprised each reported measure of revenue generated from granting land access and the right to inject, sequester and permanently store carbon dioxide in a subsurface area. CCS contracts contain variable consideration arrangements, which may include variable durations, rates, access acres and carbon volumes. The determination segment profit or loss) by reportable segment, as well as disclosure of the transaction price title and the allocation position of the transaction price entity's CODM and an explanation of how the CODM uses the reported measures of segment profit or loss in assessing segment performance and deciding how to allocate resources. The pronouncement is effective for annual reporting periods in fiscal years beginning after December 15, 2023, and for interim periods in fiscal years beginning after December 15, 2024. We do not expect the adoption of this pronouncement to impact our consolidated financial statements.

In December 2023, the FASB issued ASU No. 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures*, which requires enhanced annual income tax disclosures, primarily through changes to the performance obligations may require significant judgment rate reconciliation and income taxes paid reconciliation. The pronouncement is based on management's estimate effective for annual reporting periods in fiscal years beginning after December 15, 2024. Early adoption and retrospective application are permitted. We do not expect the adoption of the most likely amount of consideration we expect this pronouncement to receive as of the reporting date. impact our consolidated financial statements.

Variable consideration is included in the transaction price only to the extent that it is probable that a significant reversal of the amount of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is resolved. The estimation of variable consideration requires us to make certain judgments and assumptions regarding the amount and timing of future payments, which may be impacted by factors such as changes in market conditions, competition or other factors beyond our control. As a result, actual amounts of variable consideration could differ from our estimates.

We regularly review our estimates of variable consideration and, if necessary, adjust the transaction price and related revenue recognition accordingly. Any such adjustments are recorded in the period in which the estimate is revised.

## NEW ACCOUNTING STANDARDS

There have been no recently Recent accounting pronouncements adopted or pending accounting pronouncements which adoption not discussed above are either not applicable or are not expected to have a material impact on our consolidated financial condition, results of operations, or cash flows.

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## SUBSEQUENT EVENTS

**Announcement** We have evaluated events occurring from March 31, 2024 to the date of Oregon Disposition

As disclosed in our Current Report on Form 8-K filed with the SEC on November 2, 2023, we entered into an agreement issuance of these Consolidated Financial Statements for the sale of approximately 55,000 acres of timberland in Oregon to Manulife Investment Management on behalf of clients for \$242 million (~\$4,400 per acre). The transaction is expected to close potential recognition or disclosure in the fourth quarter of 2023, and \$150 million of the proceeds are expected to be used to repay the unhedged portion of our 2022 Incremental Term Loan borrowings. See [Note 6 – Debt](#) for additional information.

## Defined Benefit Pension Plan Distributions

In connection with the termination of the Company's Defined Benefit Plan ("the Plan"), payments consolidated financial statements. No events were disbursed to plan participants who chose the lump sum distribution option on October 31, 2023. The lump sum disbursements were sourced from Plan assets. We expect to make cash contributions to fund the Defined Benefit Plan on a plan termination basis in 2024. See [Note 15 – Employee Benefit Plans](#) for additional information. identified that warranted recognition or disclosure.

## 2. SEGMENT AND GEOGRAPHICAL INFORMATION

Sales between operating segments are made based on estimated fair market value, and intercompany sales, purchases and profits (losses) are eliminated in consolidation. We evaluate financial performance based on segment operating income and Adjusted Earnings Before Interest, Taxes, Depreciation, Depletion and Amortization ("

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("Adjusted EBITDA"). Asset information is not reported by segment, as we do not produce asset information by segment internally.

Operating income as presented in the Consolidated Statements of Income and Comprehensive Income (Loss) is equal to segment income. Certain income (loss) items in the Consolidated Statements of Income and Comprehensive Income (Loss) are not allocated to segments. These items, which include interest expense, interest and miscellaneous (expense) income (expense) and income tax benefit (expense), are not considered by management to be part of segment operations and are included under "unallocated interest expense and other."

The following tables summarize the segment information for the three and nine months ended September 30, 2023 March 31, 2024 and 2022; 2023:

SALES	SALES	Three Months Ended September 30,		Nine Months Ended September 30,		Three Months Ended March 31,		
		2023	2022	2023	2022	SALES	2024	2023
Southern Timber	Southern Timber	\$63,973	\$64,549	\$204,125	\$207,584			
Pacific Northwest Timber	Pacific Northwest Timber	29,325	34,397	96,061	119,834			
New Zealand Timber	New Zealand Timber	70,435	72,452	175,438	202,723			
Real Estate	Real Estate	31,175	12,435	79,492	81,032			
Real Estate	Real Estate							
Trading	Trading	6,782	11,582	34,767	52,727			
Intersegment Eliminations (a)	Intersegment Eliminations (a)	(111)	(128)	(357)	(226)			
Intersegment Eliminations (a)	Intersegment Eliminations (a)							
Total	Total	\$201,579	\$195,287	\$589,526	\$663,674			

(a) Primarily consists of log marketing fees paid to our Trading segment from our Southern Timber and Pacific Northwest Timber segments for marketing log export sales.

OPERATING INCOME (LOSS)	Three Months Ended March 31,	
	2024	2023
Southern Timber	\$23,005	\$22,223
Pacific Northwest Timber	(4,360)	(3,543)
New Zealand Timber (a)	7,430	(663)
Real Estate	(128)	883
Trading	41	341
Corporate and Other	(9,778)	(8,619)
Total Operating Income	16,210	10,622
Unallocated interest expense and other (b)	(14,736)	(2,146)
Total Income before Income Taxes	\$1,474	\$8,476

- (a) The three months ended March 31, 2023 includes \$2.3 million of timber write-offs resulting from casualty events. Timber write-offs resulting from casualty events are recorded within the Consolidated Statements of Income and Comprehensive Income (Loss) under the caption "Cost of Sales."
- (b) The three months ended March 31, 2024 includes \$5.7 million of pension settlement charges and \$1.3 million of net costs associated with legal settlements. The three months ended March 31, 2023 includes \$9.1 million of net recoveries associated with legal settlements.

DEPRECIATION, DEPLETION AND AMORTIZATION	Three Months Ended March 31,	
	2024	2023
Southern Timber	\$21,795	\$20,610
Pacific Northwest Timber	9,075	10,650
New Zealand Timber	4,020	4,455
Real Estate	1,749	1,503

Corporate and Other			444	381
Total			\$37,083	\$37,599

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	Three Months Ended September 30,		Nine Months Ended September 30,	
OPERATING INCOME	2023	2022	2023	2022
Southern Timber	\$18,634	\$22,474	\$62,565	\$76,883
Pacific Northwest Timber (a)	(557)	2,179	(6,475)	11,729
New Zealand Timber (b)	17,555	9,280	19,265	22,653
Real Estate (c)	9,187	15,749	18,720	36,953
Trading	(52)	177	356	84
Corporate and Other	(9,411)	(8,956)	(28,350)	(26,613)
Total Operating Income	35,356	40,903	66,081	121,689
Unallocated interest expense and other (d)	(12,069)	(7,804)	(15,030)	(25,486)
Total Income before Income Taxes	\$23,287	\$33,099	\$51,051	\$96,203

	Three Months Ended March 31,	
NON-CASH COST OF LAND AND IMPROVED DEVELOPMENT	2024	2023
Real Estate	\$2,953	\$4,208
Total	\$2,953	\$4,208

- (a) The three and nine months ended September 30, 2022 include \$1.1 million of timber write-offs resulting from casualty events. Timber write-offs resulting from casualty events are recorded within the Consolidated Statements of Income and Comprehensive Income under the caption "Cost of Sales."
- (b) The nine months ended September 30, 2023 includes a \$2.3 million timber write-off resulting from a casualty event. Timber write-offs resulting from casualty events are recorded within the Consolidated Statements of Income and Comprehensive Income under the caption "Cost of Sales."
- (c) The three and nine months ended September 30, 2022 include an \$11.5 million gain associated with the multi-family apartment complex sale attributable to noncontrolling interests ("NCI"). The gain associated with the multi-family apartment complex sale attributable to noncontrolling interests are recorded within the Consolidated Statements of Income and Comprehensive Income under the caption "Other operating (expense) income, net."
- (d) The nine months ended September 30, 2023 includes \$20.5 million of net recoveries associated with legal settlements.

	Three Months Ended September 30,		Nine Months Ended September 30,	
DEPRECIATION, DEPLETION AND AMORTIZATION	2023	2022	2023	2022
Southern Timber	\$19,153	\$14,116	\$61,631	\$46,832
Pacific Northwest Timber	8,330	9,356	28,221	35,587
New Zealand Timber	5,952	6,302	16,335	18,192
Real Estate	3,088	961	6,826	12,671
Corporate and Other	444	316	1,268	939
Total	\$36,967	\$31,051	\$114,281	\$114,221

	Three Months Ended September 30,		Nine Months Ended September 30,	
NON-CASH COST OF LAND AND IMPROVED DEVELOPMENT	2023	2022	2023	2022
Real Estate	\$6,586	\$3,149	\$20,189	\$20,289
Total	\$6,586	\$3,149	\$20,189	\$20,289

### 3. REVENUE

#### PERFORMANCE OBLIGATIONS

We recognize revenue when control of promised goods or services ("performance obligations") is transferred to customers, in an amount that reflects the consideration expected in exchange for those goods or services ("transaction price"). Unsatisfied performance obligations as of **September 30, 2023** **March 31, 2024** are primarily due to advances on stumpage contracts, unearned license revenue, unearned carbon capture and storage revenue and post-closing obligations on real estate sales. Of these performance obligations, **\$23.8 million** **\$20.9 million** is expected to be recognized within the next twelve months, with the remaining **\$11.3 million** **\$15.3 million** expected to be recognized thereafter as we satisfy our

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performance obligations. We generally collect payment within a year of satisfying performance obligations and therefore have elected not to adjust revenues for a financing component.

#### CONTRACT BALANCES

The timing of revenue recognition, invoicing and cash collections results in trade receivables and deferred revenue (contract liabilities) on the Consolidated Balance Sheets. Trade receivables are recorded when we have an unconditional right to consideration for completed performance under the contract. Contract liabilities relate to payments received in advance of performance under the contract. Contract liabilities are recognized as revenue as (or when) we perform under the contract.

The following table contains contract balances recorded in the Consolidated Balance Sheets at **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**:

		September 30, 2023	December 31, 2022	Balance Sheet Location		March 31, 2024		December 31, 2023	Balance Sheet Location
Contract assets	Contract assets								
Trade receivables, net (a)	Trade receivables, net (a)	\$31,447	\$27,837	Trade receivables					
	Trade receivables, net (a)					\$35,309		\$28,652	Trade receivables
Contract liabilities	Contract liabilities								
Deferred revenue, current (b)	Deferred revenue, current (b)	23,835	22,762	Deferred revenue					
	Deferred revenue, current (b)					20,900		19,012	Deferred revenue
Deferred revenue, non-current (c)	Deferred revenue, non-current (c)	11,317	6,895	Long-term deferred revenue		15,349	11,294	11,294	Long-term deferred revenue

(a) The increase in trade receivables was primarily driven by timing of sales in our timber segments.

(b) The increase in deferred revenue, current is driven by the **timing of renewals of hunting contracts and the** current portion of a carbon capture and storage contract entered into in the first quarter of **2023, 2024**, partially offset by the satisfaction of post-closing obligations on real estate sales and **stumpage the timing of renewals of hunting contracts**.

(c) The increase in deferred revenue, non-current is primarily driven by a carbon capture and storage contract entered into in the first quarter of **2023, 2024**.

The following table summarizes revenue recognized during the three **and nine** months ended **September 30, 2023** **March 31, 2024** and **2022** **2023** that was included in the contract liability balance at the beginning of each year:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2023	2022	2023	2022

Revenue recognized from contract liability balance at the beginning of the year (a)	\$2,216	\$1,957	\$19,950	\$14,458
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	Three Months Ended March 31,	
	2024	2023
Revenue recognized from contract liability balance at the beginning of the year (a)	\$10,235	\$11,400

(a) Revenue recognized was primarily from hunting licenses, the use of advances on pay-as-cut timber sales and the satisfaction of post closing obligations on real estate sales.

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The following tables present our revenue from contracts with customers disaggregated by product type for the three ~~and nine~~ months ended ~~September 30, 2023~~ **March 31, 2024** and ~~2022~~ **2023**:

Three Months Ended	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Elim.	Total
<b>September 30, 2023</b>							
Pulpwood	\$25,514	\$1,440	\$6,507	—	\$447	—	\$33,908
Sawtimber	27,274	26,401	48,356	—	5,954	—	107,985
Hardwood	1,343	—	—	—	—	—	1,343
<b>Total Timber Sales</b>	<b>54,131</b>	<b>27,841</b>	<b>54,863</b>	<b>—</b>	<b>6,401</b>	<b>—</b>	<b>143,236</b>
License Revenue, Primarily from Hunting	7,178	439	90	—	—	—	7,707
Other Non-Timber/Carbon Revenue	2,664	1,045	15,482	—	—	—	19,191
Agency Fee Income	—	—	—	—	270	—	270
<b>Total Non-Timber Sales</b>	<b>9,842</b>	<b>1,484</b>	<b>15,572</b>	<b>—</b>	<b>270</b>	<b>—</b>	<b>27,168</b>
Improved Development	—	—	—	3,120	—	—	3,120
Unimproved Development	—	—	—	114	—	—	114
Rural	—	—	—	20,461	—	—	20,461
Timberland & Non-Strategic	—	—	—	1,055	—	—	1,055
Deferred Revenue/Other (a)	—	—	—	5,981	—	—	5,981
<b>Total Real Estate Sales</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>30,731</b>	<b>—</b>	<b>—</b>	<b>30,731</b>
Revenue from Contracts with Customers	63,973	29,325	70,435	30,731	6,671	—	201,135
Lease Revenue	—	—	—	444	—	—	444
Intersegment	—	—	—	—	111	(111)	—
<b>Total Revenue</b>	<b>\$63,973</b>	<b>\$29,325</b>	<b>\$70,435</b>	<b>\$31,175</b>	<b>\$6,782</b>	<b>(\$111)</b>	<b>\$201,579</b>

Three Months Ended	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Elim.	Total
<b>September 30, 2022</b>							
Pulpwood	\$32,564	\$2,989	\$7,645	—	\$1,112	—	\$44,310
Sawtimber	20,943	29,630	58,412	—	10,053	—	119,038
Hardwood	4,221	—	—	—	—	—	4,221
<b>Total Timber Sales</b>	<b>57,728</b>	<b>32,619</b>	<b>66,057</b>	<b>—</b>	<b>11,165</b>	<b>—</b>	<b>167,569</b>
License Revenue, Primarily from Hunting	5,141	326	118	—	—	—	5,585
Other Non-Timber/Carbon Revenue	1,680	1,452	6,277	—	—	—	9,409
Agency Fee Income	—	—	—	—	289	—	289

<b>Total Non-Timber Sales</b>	6,821	1,778	6,395	—	289	—	15,283
Improved Development	—	—	—	2,296	—	—	2,296
Rural	—	—	—	6,964	—	—	6,964
Deferred Revenue/Other (a)	—	—	—	2,769	—	—	2,769
<b>Total Real Estate Sales</b>	—	—	—	12,029	—	—	12,029
Revenue from Contracts with Customers	64,549	34,397	72,452	12,029	11,454	—	194,881
Lease Revenue	—	—	—	406	—	—	406
Intersegment	—	—	—	—	128	(128)	—
<b>Total Revenue</b>	<b>\$64,549</b>	<b>\$34,397</b>	<b>\$72,452</b>	<b>\$12,435</b>	<b>\$11,582</b>	<b>(\$128)</b>	<b>\$195,287</b>

Three Months Ended	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Elim.	Total
<b>March 31, 2024</b>							
Pulpwood	\$25,931	\$1,551	\$7,754	—	\$1,138	—	\$36,374
Sawtimber	33,740	22,677	34,405	—	10,195	—	101,017
Hardwood	1,195	—	—	—	—	—	1,195
<b>Total Timber Sales</b>	60,866	24,228	42,159	—	11,333	—	138,586
License Revenue, Primarily From Hunting	5,275	95	51	—	—	—	5,421
Land-Based Solutions (a)	1,710	—	—	—	—	—	1,710
Other Non-Timber/Carbon Credit Revenue	2,127	869	3,490	—	—	—	6,486
Agency Fee Income	—	—	—	—	330	—	330
<b>Total Non-Timber Sales</b>	9,112	964	3,541	—	330	—	13,947
Improved Development	—	—	—	1,825	—	—	1,825
Rural	—	—	—	8,728	—	—	8,728
Timberland & Non-Strategic	—	—	—	610	—	—	610
Deferred Revenue/Other (b)	—	—	—	4,112	—	—	4,112
<b>Total Real Estate Sales</b>	—	—	—	15,275	—	—	15,275
Revenue from Contracts with Customers	69,978	25,192	45,700	15,275	11,663	—	167,808
Lease Revenue	—	—	—	289	—	—	289
Intersegment	—	—	—	—	111	(111)	—
<b>Total Revenue</b>	<b>\$69,978</b>	<b>\$25,192</b>	<b>\$45,700</b>	<b>\$15,564</b>	<b>\$11,774</b>	<b>(\$111)</b>	<b>\$168,097</b>
Three Months Ended	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Elim.	Total
<b>March 31, 2023</b>							
Pulpwood	\$26,783	\$3,715	\$6,081	—	\$1,439	—	\$38,018
Sawtimber	34,543	29,781	37,683	—	10,667	—	112,674
Hardwood	1,120	—	—	—	—	—	1,120
<b>Total Timber Sales</b>	62,446	33,496	43,764	—	12,106	—	151,812
License Revenue, Primarily from Hunting	5,222	136	55	—	—	—	5,413
Land-Based Solutions (a)	835	—	—	—	—	—	835
Other Non-Timber/Carbon Credit Revenue	3,339	787	286	—	—	—	4,412
Agency Fee Income	—	—	—	—	334	—	334
<b>Total Non-Timber Sales</b>	9,396	923	341	—	334	—	10,994
Improved Development	—	—	—	4,802	—	—	4,802
Rural	—	—	—	6,499	—	—	6,499
Timberland & Non-Strategic	—	—	—	1,637	—	—	1,637
Deferred Revenue/Other (b)	—	—	—	3,093	—	—	3,093
<b>Total Real Estate Sales</b>	—	—	—	16,031	—	—	16,031

Revenue from Contracts with Customers	71,842	34,419	44,105	16,031	12,440	—	178,837
Lease Revenue	—	—	—	245	—	—	245
Intersegment	—	—	—	—	129	(129)	—
<b>Total Revenue</b>	<b>\$71,842</b>	<b>\$34,419</b>	<b>\$44,105</b>	<b>\$16,276</b>	<b>\$12,569</b>	<b>(\$129)</b>	<b>\$179,082</b>

(a) Consists of sales from carbon capture and storage ("CCS"), solar and wind energy contracts.

(b) Includes deferred revenue adjustments, revenue true-ups and marketing fees related to Improved Development sales.

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Nine Months Ended	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Elim.	Total
<b>September 30, 2023</b>							
Pulpwood	\$76,152	\$7,358	\$20,953	—	\$3,328	—	\$107,791
Sawtimber	95,663	83,963	137,868	—	30,130	—	347,624
Hardwood	3,169	—	—	—	—	—	3,169
<b>Total Timber Sales</b>	<b>174,984</b>	<b>91,321</b>	<b>158,821</b>	<b>—</b>	<b>33,458</b>	<b>—</b>	<b>458,584</b>
License Revenue, Primarily From Hunting	17,632	780	212	—	—	—	18,624
Other Non-Timber/Carbon Revenue	11,509	3,960	16,405	—	—	—	31,874
Agency Fee Income	—	—	—	—	952	—	952
<b>Total Non-Timber Sales</b>	<b>29,141</b>	<b>4,740</b>	<b>16,617</b>	<b>—</b>	<b>952</b>	<b>—</b>	<b>51,450</b>
Improved Development	—	—	—	20,155	—	—	20,155
Unimproved Development	—	—	—	114	—	—	114
Rural	—	—	—	42,587	—	—	42,587
Timberland & Non-Strategic	—	—	—	2,947	—	—	2,947
Deferred Revenue/Other (a)	—	—	—	12,642	—	—	12,642
<b>Total Real Estate Sales</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>78,445</b>	<b>—</b>	<b>—</b>	<b>78,445</b>
Revenue from Contracts with Customers	204,125	96,061	175,438	78,445	34,410	—	588,479
Lease Revenue	—	—	—	1,047	—	—	1,047
Intersegment	—	—	—	—	357	(357)	—
<b>Total Revenue</b>	<b>\$204,125</b>	<b>\$96,061</b>	<b>\$175,438</b>	<b>\$79,492</b>	<b>\$34,767</b>	<b>(\$357)</b>	<b>\$589,526</b>
Nine Months Ended	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Elim.	Total
<b>September 30, 2022</b>							
Pulpwood	\$100,945	\$9,478	\$26,091	—	\$5,636	—	\$142,150
Sawtimber	70,203	106,155	164,759	—	45,910	—	387,027
Hardwood	15,776	—	—	—	—	—	15,776
<b>Total Timber Sales</b>	<b>186,924</b>	<b>115,633</b>	<b>190,850</b>	<b>—</b>	<b>51,546</b>	<b>—</b>	<b>544,953</b>
License Revenue, Primarily from Hunting	16,322	571	266	—	—	—	17,159
Other Non-Timber/Carbon Revenue	4,338	3,630	11,607	—	—	—	19,575
Agency Fee Income	—	—	—	—	955	—	955
<b>Total Non-Timber Sales</b>	<b>20,660</b>	<b>4,201</b>	<b>11,873</b>	<b>—</b>	<b>955</b>	<b>—</b>	<b>37,689</b>
Improved Development	—	—	—	18,828	—	—	18,828
Rural	—	—	—	47,333	—	—	47,333
Timberland & Non-Strategic	—	—	—	11,400	—	—	11,400
Deferred Revenue/Other (a)	—	—	—	2,498	—	—	2,498

<b>Total Real Estate Sales</b>	—	—	—	80,059	—	—	80,059
Revenue from Contracts with Customers	207,584	119,834	202,723	80,059	52,501	—	662,701
Lease Revenue	—	—	—	973	—	—	973
Intersegment	—	—	—	—	226	(226)	—
<b>Total Revenue</b>	<b>\$207,584</b>	<b>\$119,834</b>	<b>\$202,723</b>	<b>\$81,032</b>	<b>\$52,727</b>	<b>(\$226)</b>	<b>\$663,674</b>

(a) Includes deferred revenue adjustments, revenue true-ups and marketing fees related to Improved Development sales.

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The following tables present our timber sales disaggregated by contract type for the three and nine months ended **September 30, 2023**, **March 31, 2024** and **2022: 2023**:

Three Months Ended	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Trading	Total
<b>September 30, 2023</b>					
Stumpage Pay-as-Cut	\$25,454	—	—	—	\$25,454
Stumpage Lump Sum	—	969	—	—	969
Total Stumpage	25,454	969	—	—	26,423
Delivered Wood (Domestic)	26,907	24,085	15,265	10	66,267
Delivered Wood (Export)	1,770	2,787	39,598	6,391	50,546
Total Delivered	28,677	26,872	54,863	6,401	116,813
Total Timber Sales	\$54,131	\$27,841	\$54,863	\$6,401	\$143,236
<b>September 30, 2022</b>					
Stumpage Pay-as-Cut	\$21,111	—	—	—	\$21,111
Stumpage Lump Sum	288	121	—	—	409
Total Stumpage	21,399	121	—	—	21,520
Delivered Wood (Domestic)	33,010	30,837	18,825	260	82,932
Delivered Wood (Export)	3,319	1,661	47,232	10,905	63,117
Total Delivered	36,329	32,498	66,057	11,165	146,049
Total Timber Sales	\$57,728	\$32,619	\$66,057	\$11,165	\$167,569

**RAYONIER INC. AND SUBSIDIARIES**  
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Nine Months Ended	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Trading	Total
<b>September 30, 2023</b>					
Three Months Ended					
Three Months Ended					
Three Months Ended					
Three Months Ended	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Trading	Total
<b>March 31, 2024</b>					
Stumpage Pay-as-Cut					



Stumpage Pay-as-Cut						
Stumpage	Stumpage					
Pay-as-Cut	Pay-as-Cut	\$86,424	—	—	—	\$86,424
Stumpage	Stumpage					
Lump Sum	Lump Sum	387	1,592	—	—	1,979
Total	Total					
Stumpage	Stumpage	86,811	1,592	—	—	88,403
Total Stumpage						
Total Stumpage						
Delivered Wood (Domestic)						
Delivered Wood (Domestic)						
Delivered	Delivered					
Wood	Wood					
(Domestic)	(Domestic)	81,757	80,249	39,419	501	201,926
Delivered	Delivered					
Wood (Export)	Wood (Export)	6,416	9,480	119,402	32,957	168,255
Total	Total					
Delivered	Delivered	88,173	89,729	158,821	33,458	370,181
Total Timber	Total Timber					
Sales	Sales	\$174,984	\$91,321	\$158,821	\$33,458	\$458,584
Total Timber Sales						
Total Timber Sales						
September 30, 2022						
March 31, 2023						
March 31, 2023						
March 31, 2023						
Stumpage Pay-as-Cut						
Stumpage Pay-as-Cut						
Stumpage	Stumpage					
Pay-as-Cut	Pay-as-Cut	\$78,643	—	—	—	\$78,643
Stumpage	Stumpage					
Lump Sum	Lump Sum	378	5,593	—	—	5,971
Total	Total					
Stumpage	Stumpage	79,021	5,593	—	—	84,614
Total Stumpage						
Total Stumpage						
Delivered Wood (Domestic)						
Delivered Wood (Domestic)						
Delivered	Delivered					
Wood	Wood					
(Domestic)	(Domestic)	98,386	104,239	50,358	1,989	254,972
Delivered	Delivered					
Wood	Wood					
(Export)	(Export)	9,517	5,801	140,492	49,557	205,367
Total	Total					
Delivered	Delivered	107,903	110,040	190,850	51,546	460,339
Total Timber	Total Timber					
Sales	Sales	\$186,924	\$115,633	\$190,850	\$51,546	\$544,953
Total Timber Sales						
Total Timber Sales						

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**4. NONCONTROLLING INTERESTS**

## NONCONTROLLING INTERESTS IN CONSOLIDATED AFFILIATES

### Matariki Forestry Group

We maintain a 77% controlling financial interest in Matariki Forestry Group (the "New Zealand subsidiary"), a joint venture that owns or leases approximately 419,000 422,000 legal acres of New Zealand timberland. Accordingly, we consolidate the New Zealand subsidiary's balance sheet and results of operations. Income attributable to the New Zealand subsidiary's 23% noncontrolling interests is reflected as an adjustment to income in our Consolidated Statements of Income and Comprehensive Income (Loss) under the caption "Net income attributable to noncontrolling interests in consolidated affiliates." Rayonier New Zealand Limited ("RNZ"), a wholly-owned subsidiary, serves as the manager of the New Zealand subsidiary.

### NONCONTROLLING INTERESTS IN THE OPERATING PARTNERSHIP

Noncontrolling interests in the operating partnership relate to the third-party ownership of Redeemable Operating Partnership Units, redeemable operating partnership units. Net income attributable to the noncontrolling interests in the operating partnership is computed by applying the weighted average Redeemable Operating Partnership Units redeemable operating partnership units outstanding during the period as a percentage of the weighted average total units outstanding to the Operating Partnership's net income for the period. If a noncontrolling unitholder redeems a unit for a registered common share of Rayonier or cash, the noncontrolling interests in the operating partnership will be reduced and the Company's share in the Operating Partnership operating partnership will be increased by the fair value of each security at the time of redemption.

The following table sets forth the Company's noncontrolling interests in the operating partnership:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2023	2022	2023	2022
	Three Months Ended March 31,			
	Three Months Ended March 31,			
	Three Months Ended March 31,			
	2024		2024	2023
Beginning noncontrolling interests in the operating partnership	\$77,532	\$123,811	\$105,763	\$133,823
Adjustment of noncontrolling interests in the operating partnership	(6,890)	(23,363)	(8,810)	(32,131)
Conversions of Redeemable Operating Partnership Units to Common Shares	(479)	(3,696)	(24,663)	(3,842)
Net Income attributable to noncontrolling interests in the operating partnership	320	455	811	1,670
Other Comprehensive Income (Loss) attributable to noncontrolling interests in the operating partnership	36	(49)	(1,016)	(523)
Adjustment of noncontrolling interests in the operating partnership				
Adjustment of noncontrolling interests in the operating partnership				
Conversions of redeemable operating partnership units to common shares				

Net income attributable to noncontrolling interests in the operating partnership					
Other comprehensive loss attributable to noncontrolling interests in the operating partnership					
Distributions to noncontrolling interests in the operating partnership	Distributions to noncontrolling interests in the operating partnership	(699)	(915)	(2,265)	(2,754)
<b>Total noncontrolling interests in the operating partnership</b>	<b>Total noncontrolling interests in the operating partnership</b>	<b>\$69,820</b>	<b>\$96,243</b>	<b>\$69,820</b>	<b>\$96,243</b>

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5. EARNINGS PER SHARE AND PER UNIT

Basic earnings per common share ("EPS") is calculated by dividing net income attributable to Rayonier Inc. by the weighted average number of common shares outstanding. Diluted EPS is calculated by dividing net income attributable to Rayonier Inc., before net income attributable to noncontrolling interests in the operating partnership by the weighted average number of common shares outstanding adjusted to include the potentially dilutive effect of outstanding stock options, performance shares, restricted shares, restricted stock units and noncontrolling interests in operating partnership units.

The following table provides details of the calculations of basic and diluted earnings per common share of the Company:

		Three Months Ended September 30,		Nine Months Ended September 30,					
		Three Months Ended March 31,							
		Three Months Ended March 31,							
		Three Months Ended March 31,							
		2023	2022	2023	2022		2024		2023
Earnings per common share - basic	Earnings per common share - basic								
Numerator:	Numerator:								
Numerator:									
Numerator:									
Net Income									
Net Income									
Net Income	Net Income	\$22,740	\$31,861	\$49,274	\$88,147				

Less: Net income attributable to noncontrolling interests in the operating partnership	Less: Net income attributable to noncontrolling interests in the operating partnership	(320)	(455)	(811)	(1,670)
Less: Net income attributable to noncontrolling interests in consolidated affiliates		(3,183)	(10,828)	(1,902)	(12,478)
Less: Net (income) loss attributable to noncontrolling interests in consolidated affiliates					
Net income attributable to Rayonier Inc.	Net income attributable to Rayonier Inc.	\$19,237	\$20,578	\$46,561	\$73,999
<b>Denominator:</b>	<b>Denominator:</b>				
Denominator for basic earnings per common share - weighted average shares					
Denominator for basic earnings per common share - weighted average shares					
Denominator for basic earnings per common share - weighted average shares	Denominator for basic earnings per common share - weighted average shares	148,274,209	146,370,340	147,959,983	146,022,718
Basic earnings per common share attributable to Rayonier Inc.:	Basic earnings per common share attributable to Rayonier Inc.:	\$0.13	\$0.14	\$0.31	\$0.51
<b>Earnings per common share - diluted</b>	<b>Earnings per common share - diluted</b>				
<b>Numerator:</b>	<b>Numerator:</b>				
<b>Numerator:</b>					
<b>Numerator:</b>					
Net Income	Net Income	\$22,740	\$31,861	\$49,274	\$88,147
Less: Net income attributable to noncontrolling interests in consolidated affiliates		(3,183)	(10,828)	(1,902)	(12,478)
Net Income					
Net Income					

Less: Net (income) loss attributable to noncontrolling interests in consolidated affiliates					
Net income attributable to Rayonier Inc., before net income attributable to noncontrolling interests in the operating partnership					
Net income attributable to Rayonier Inc., before net income attributable to noncontrolling interests in the operating partnership					
Net income attributable to Rayonier Inc., before net income attributable to noncontrolling interests in the operating partnership	Net income attributable to Rayonier Inc., before net income attributable to noncontrolling interests in the operating partnership	\$19,557	\$21,033	\$47,372	\$75,669
<b>Denominator:</b>	<b>Denominator:</b>				
Denominator for basic earnings per common share - weighted average shares	Denominator for basic earnings per common share - weighted average shares	148,274,209	146,370,340	147,959,983	146,022,718
Denominator for basic earnings per common share - weighted average shares					
Denominator for basic earnings per common share - weighted average shares					
Add: Dilutive effect of:	Add: Dilutive effect of:				
Stock options					
Stock options					
Stock options	Stock options	—	3,271	629	6,200
Performance shares, restricted shares and restricted stock units	Performance shares, restricted shares and restricted stock units	299,613	620,316	394,006	693,954
Noncontrolling interests in operating partnership units	Noncontrolling interests in operating partnership units	2,462,431	3,238,962	2,676,911	3,288,409

Denominator for diluted earnings per common share - adjusted weighted average shares	Denominator for diluted earnings per common share - adjusted weighted average shares	151,036,253	150,232,889	151,031,529	150,011,281
Diluted earnings per common share attributable to Rayonier Inc.:	Diluted earnings per common share attributable to Rayonier Inc.:	\$0.13	\$0.14	\$0.31	\$0.50

	Three Months Ended March 31,						
	Three Months Ended March 31,						
	Three Months Ended March 31,						
	2024		2024			2023	
Anti-dilutive shares excluded from the computations of diluted earnings per common share:  Stock options, performance shares, restricted shares and restricted stock units  Stock options, performance shares, restricted shares and restricted stock units  Stock options, performance shares, restricted shares and restricted stock units							
	Three Months Ended September 30,	Nine Months Ended September 30,					
	2023    2022	2023	2022				

Anti-dilutive shares excluded from the computations of diluted earnings per common share:				
Stock options, performance shares, restricted shares and restricted stock units	164,521	126,132	156,835	78,634
Total	164,521	126,132	156,835	78,634

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Basic earnings per unit ("EPU") is calculated by dividing net income available to unitholders of Rayonier, L.P. by the weighted average number of units outstanding. Diluted EPU is calculated by dividing net income available to unitholders of Rayonier, L.P. by the weighted average number of units outstanding adjusted to include the potentially dilutive effect of outstanding unit equivalents, including stock options, performance shares, restricted shares and restricted stock units

The following table provides details of the calculations of basic and diluted earnings per unit of the Operating Partnership:

		Three Months Ended September 30,		Nine Months Ended September 30,					
		Three Months Ended March 31,							
		Three Months Ended March 31,							
		Three Months Ended March 31,							
		2023	2022	2023	2022		2024		2023
Earnings per unit	Earnings per								
- basic	unit - basic								
Numerator:	Numerator:								
Numerator:									
Numerator:									
Net Income	Net Income	\$22,740	\$31,861	\$49,274	\$88,147				
Less: Net income attributable to noncontrolling interests in consolidated affiliates		(3,183)	(10,828)	(1,902)	(12,478)				
Net Income									
Net Income									
Less: Net (income) loss attributable to noncontrolling interests in consolidated affiliates									

Net income available to unitholders	Net income available to unitholders	\$19,557	\$21,033	\$47,372	\$75,669
Denominator:	Denominator:				
Denominator for basic earnings per unit - weighted average units	Denominator for basic earnings per unit - weighted average units				
Denominator for basic earnings per unit - weighted average units	Denominator for basic earnings per unit - weighted average units	150,736,640	149,609,302	150,636,894	149,311,127
Basic earnings per unit attributable to Rayonier, L.P.:	Basic earnings per unit attributable to Rayonier, L.P.:	\$0.13	\$0.14	\$0.31	\$0.51
Earnings per unit - diluted	Earnings per unit - diluted				
Numerator:	Numerator:				
Numerator:	Numerator:				
Net Income	Net Income	\$22,740	\$31,861	\$49,274	\$88,147
Less: Net income attributable to noncontrolling interests in consolidated affiliates		(3,183)	(10,828)	(1,902)	(12,478)
Net Income	Net Income				
Less: Net (income) loss attributable to noncontrolling interests in consolidated affiliates					
Net income available to unitholders	Net income available to unitholders	\$19,557	\$21,033	\$47,372	\$75,669
Denominator:	Denominator:				
Denominator for basic earnings per unit - weighted average units	Denominator for basic earnings per unit - weighted average units	150,736,640	149,609,302	150,636,894	149,311,127
Denominator for basic earnings per unit - weighted average units	Denominator for basic earnings per unit - weighted average units				



Add: Dilutive effect of unit equivalents:	Add: Dilutive effect of unit equivalents:				
Stock options	Stock options				
Stock options	Stock options				
Stock options	Stock options	—	3,271	629	6,200
Performance shares, restricted shares and restricted stock units	Performance shares, restricted shares and restricted stock units	299,613	620,316	394,006	693,954
Denominator for diluted earnings per unit - adjusted weighted average units	Denominator for diluted earnings per unit - adjusted weighted average units	151,036,253	150,232,889	151,031,529	150,011,281
Diluted earnings per unit attributable to Rayonier, L.P.:	Diluted earnings per unit attributable to Rayonier, L.P.:	\$0.13	\$0.14	\$0.31	\$0.50
	Three Months Ended March 31,				
	Three Months Ended March 31,				
	Three Months Ended March 31,				
	2024		2024		2023
Anti-dilutive unit equivalents excluded from the computations of diluted earnings per unit:					
Stock options, performance shares, restricted shares and restricted stock units					
Stock options, performance shares, restricted shares and restricted stock units					

Stock options, performance shares, restricted shares and restricted stock units	Three Months Ended September 30,		Nine Months Ended September 30,	
	2023	2022	2023	2022
Anti-dilutive unit equivalents excluded from the computations of diluted earnings per unit: Stock options, performance shares, restricted shares and restricted stock units	164,521	126,132	156,835	78,634
Total	164,521	126,132	156,835	78,634

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**6. DEBT**

Our debt consisted of the following at **September 30, 2023** **March 31, 2024**:

	<b>September 30,</b>	<b>2023</b>	<b>March 31, 2024</b>
Debt			
Senior Notes due 2031 at a fixed interest rate of 2.75%			\$450,000
2015 Term Loan borrowings due 2028 at a variable interest rate of <b>7.00%</b> <b>7.01%</b>			350,000
<b>2021 Incremental Term Loan borrowings due 2029 at a variable interest rate of 6.96%</b>			200,000
<b>2016 Incremental Term Loan borrowings due 2026 at a variable interest rate of 7.06%</b>			200,000
2022 Incremental Term Loan borrowings due 2027 at a variable interest rate of <b>7.00%</b> <b>7.01%</b>		<b>250,000</b>	100,000
<b>2016 Incremental Term Loan borrowings due 2026 at a variable interest rate of 7.05%</b>			200,000
<b>2021 Incremental Term Loan borrowings due 2029 at a variable interest rate of 6.95%</b>			200,000
New Zealand subsidiary noncontrolling interests shareholder loan due 2026 at a fixed interest rate of 3.64% (a)		<b>24,161</b>	24,040
New Zealand subsidiary noncontrolling interests shareholder loan due 2027 at a fixed interest rate of 6.48% (a)		<b>24,161</b>	24,040
New Zealand subsidiary noncontrolling interests shareholder loan due 2025 at a fixed interest rate of 2.95% (a)		<b>20,709</b>	20,605
Total principal debt		<b>1,519,031</b>	1,368,685
Less: Unamortized discounts		<b>(2,857)</b>	(2,688)
Less: Deferred financing costs		<b>(4,704)</b>	(4,012)
Total long-term debt		<b>\$1,511,470</b>	1,361,985

(a) Except for changes in the New Zealand foreign exchange rate, there have been no adjustments to the carrying value of the shareholder loans since inception.

The following table contains information on the outstanding variable rate debt as of **September 30, 2023** **March 31, 2024**:

Debt	Periodic Interest Rate (a)	Effective Fixed Interest Rate (b)
2015 Term Loan	Daily Simple SOFR + 1.70%	<b>3.03</b> <b>3.01</b> %
2022 Incremental Term Loan	Daily Simple SOFR + 1.70%	<b>5.53</b> <b>4.55</b> %
2016 Incremental Term Loan	Daily Simple SOFR + 1.75%	<b>2.40</b> <b>2.38</b> %
2021 Incremental Term Loan	Daily Simple SOFR + 1.65%	<b>1.46</b> <b>1.45</b> %

(a) Includes credit spread adjustment of 0.1%.

(b) Effective interest rate is after consideration of interest rate swaps and estimated **patronage refunds** **patronage**.

Principal payments due during the next five years and thereafter are as follows:

	Total
2023	—
	Total
	Total
	Total
2024	
2024	
2024	2024 —
2025	2025 20,709
2025	
2025	
2026	
2026	
2026	2026 224,161
2027	2027 274,161
2027	
2027	
2028	
2028	
2028	
Thereafter	
Thereafter	
Thereafter	Thereafter 1,000,000
Total Debt	Total Debt \$1,519,031
Total Debt	
Total Debt	

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**2023** **2024** DEBT ACTIVITY

*U.S. Debt*

During the **nine** **three** months ended **September 30, 2023** **March 31, 2024**, we made no borrowings or repayments on our Revolving Credit Facility. At **September 30, 2023** **March 31, 2024**, we had available borrowings of **\$296.2** **\$293.0** million under the Revolving Credit Facility, net of **\$3.8 million** **\$7.0 million** to secure our outstanding letters of credit.

See [Note 1 - Basis of Presentation](#) for information regarding subsequent events related to our 2022 Incremental Term Loan borrowings.

#### New Zealand Debt

In July 2023, the New Zealand subsidiary renewed its NZ\$20 million working capital facility, extending its maturity date to June 30, 2024. During the **nine** months ended **September 30, 2023** **March 31, 2024**, the New Zealand subsidiary made no borrowings or repayments on its working capital facility (the "New Zealand Working Capital Facility"). At **September 30, 2023** **March 31, 2024**, the New Zealand subsidiary had NZ\$20.0 million of available borrowings under its working capital facility.

#### DEBT COVENANTS

In connection with our 2015 Term Loan **Facility, Agreement**, 2016 Incremental Term Loan **Facility, Agreement**, 2021 Incremental Term Loan Agreement, 2022 Incremental Term Loan Agreement and Revolving Credit Facility, customary covenants must be met, the most significant of which include interest coverage and leverage ratios.

The covenants listed below, which are the most significant financial covenants in effect as of **September 30, 2023** **March 31, 2024**, are calculated on a trailing 12-month basis:

		Covenant Requirement	Actual Ratio	Favorable			Covenant Requirement	Actual Ratio	Favorable
Covenant	Covenant								
EBITDA to consolidated interest expense should not be less than	EBITDA to consolidated interest expense should not be less than	6.9 to 2.5 to 1	1	4.4	Covenant EBITDA to consolidated interest expense should not be less than	2.5 to 1	11.7 to 1	9.2	
Covenant debt to covenant net worth plus covenant debt shall not exceed	Covenant debt to covenant net worth plus covenant debt shall not exceed	65 %	46 %	19 %	Covenant debt to covenant net worth plus covenant debt shall not exceed	65 %	43 %	22 %	

In addition to the financial covenants listed above, the Senior Notes due 2031, 2015 Term Loan **Facility, Agreement**, 2016 Incremental Term Loan **Facility, Agreement**, 2021 Incremental Term Loan Agreement, 2022 Incremental Term Loan Agreement, and Revolving Credit Facility include customary covenants that limit the incurrence of debt and the disposition of assets, among others. At **September 30, 2023** **March 31, 2024**, we were in compliance with all applicable covenants.

#### 7. DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES

We are exposed to market risk related to potential fluctuations in foreign currency exchange rates and interest rates. We use derivative financial instruments to mitigate the financial impact of exposure to these risks.

Accounting for derivative financial instruments is governed by ASC Topic 815, *Derivatives and Hedging*, ("ASC 815"). In accordance with ASC 815, we record our derivative instruments at fair value as either assets or liabilities in the Consolidated Balance Sheets. Changes in the instruments' fair value are accounted for based on their intended use. Gains and losses on derivatives that are designated and qualify for cash flow hedge accounting are recorded as a component of accumulated other comprehensive income ("AOCI") and reclassified into earnings when the hedged transaction materializes. Gains and losses on derivatives that are designated and qualify for net investment hedge accounting are recorded as a component of AOCI and will not be reclassified into earnings until the investment is partially or completely liquidated. The changes in the fair value of derivatives not designated as hedging instruments and those which are no longer effective as hedging instruments, are recognized immediately in earnings.

#### FOREIGN CURRENCY EXCHANGE AND OPTION CONTRACTS

Our New Zealand subsidiary's domestic sales and operating expenses are predominately denominated in New Zealand dollars, while its export sales, shareholder distributions and ocean freight payments are predominately denominated in U.S. dollars. To the extent New Zealand dollar costs exceed New Zealand dollar revenues (the

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"foreign" "foreign exchange exposure"), the New Zealand subsidiary manages the foreign exchange exposure through the use of derivative financial instruments. It typically hedges a portion of export sales receipts to cover 50% to 90% of the projected foreign exchange exposure for the following 12 months, up to 75% for the forward 12 to 18 months and up to 50% for the forward 18 to 24 months. Additionally, it will occasionally hedge export sales receipts to cover up to 50% of the foreign exchange exposure for the forward 24 to 36 months and up to 25% of the foreign exchange

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exposure for the forward 36 to 48 months when the New Zealand dollar is at a cyclical low versus the U.S. dollar. The New Zealand subsidiary's trading operations typically hedge a portion of export sales receipts to cover the projected foreign exchange exposure for the following three months. As of September 30, 2023 March 31, 2024, foreign currency exchange contracts and foreign currency option contracts had maturity dates through September 2026 and July 2026, respectively, March 2027.

Foreign currency exchange and option contracts hedging foreign currency risk qualify for cash flow hedge accounting. We may de-designate these cash flow hedge relationships in advance or at the occurrence of the forecasted transaction. The portion of gains or losses on the derivative instrument previously in AOCI for de-designated hedges remains in AOCI until the forecasted transaction affects earnings. Changes in the value of derivative instruments after de-designation are recorded in earnings.

**INTEREST RATE PRODUCTS**

We are exposed to cash flow interest rate risk on our variable-rate debt and on anticipated debt issuances. We use variable-to-fixed interest rate swaps and forward-starting interest rate swap agreements to hedge this exposure. For these derivative instruments, we report the gains/losses from the fluctuations in the fair market value of the hedges in AOCI and reclassify them to earnings as interest expense in the same period in which the hedged interest payments affect earnings.

To the extent we de-designate or terminate a cash flow hedging relationship and the associated hedged item continues to exist, any unrealized gain or loss of the cash flow hedge at the time of de-designation remains in AOCI and is amortized using the straight-line method through interest expense over the remaining life of the hedged item. To the extent the associated hedged item is no longer effective, the gain or loss is reclassified out of AOCI to earnings immediately.

**INTEREST RATE SWAPS**

The following table contains information on the outstanding interest rate swaps as of September 30, 2023 March 31, 2024:

								Outstanding Interest Rate Swaps (a)						
Date Entered Into	Date Entered Into	Term	Notional Amount	Related Debt Facility	Fixed Rate of Swap	Bank Margin on Debt (b)	Total Effective Interest Rate (c)	Date Entered Into	Term	Notional Amount	Related Debt Facility	Fixed Rate of Swap	Bank Margin on Debt (b)	Total Effective Interest Rate (c)
August 2015	August 2015	9 years	\$170,000	Term Credit Agreement	2.10 %	1.70 %	3.80 %	August 2015	9 years	\$170,000	2015 Term Loan	2.10 %	1.70 %	3.80 %
August 2015	August 2015	9 years	180,000	Term Credit Agreement	2.26 %	1.70 %	3.96 %	August 2015	9 years	180,000	2015 Term Loan	2.26 %	1.70 %	3.96 %
		10		Incremental					10		2016 Incremental Term Loan			
April 2016	April 2016	years	100,000	Term Loan	1.50 %	1.75 %	3.25 %	April 2016	years	100,000	2016 Incremental Term Loan	1.50 %	1.75 %	3.25 %
		10		Incremental					10		2016 Incremental Term Loan			
April 2016	April 2016	years	100,000	Term Loan	1.51 %	1.75 %	3.26 %	April 2016	years	100,000	2016 Incremental Term Loan	1.51 %	1.75 %	3.26 %
		7		2021 Incremental Term Loan					7		2021 Incremental Term Loan			
May 2021	May 2021	years	200,000	Facility	0.67 %	1.65 %	2.32 %	May 2021	years	200,000	2021 Incremental Term Loan	0.67 %	1.65 %	2.32 %
		5		2022 Incremental Term Loan					5		2022 Incremental Term Loan			
December 2022	December 2022	years	100,000	Facility	3.72 %	1.70 %	5.42 %	December 2022	years	100,000	2022 Incremental Term Loan	3.72 %	1.70 %	5.42 %

(a) All interest rate swaps have been designated as interest rate cash flow hedges and qualify for hedge accounting.

(b) Includes the SOFR Credit Spread Adjustment component of 0.1%.

(c) Rate is before estimated patronage payments.

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**FORWARD-STARTING INTEREST RATE SWAPS**

In March 2023, we modified our benchmark rates from LIBOR to Daily Simple SOFR for our forward-starting interest rates swaps, resulting in slightly favorable fixed rates. In May 2023, we entered into a new \$50 million forward-starting interest rate swap, benchmarked to Daily Simple SOFR.

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The following table contains information on the outstanding forward-starting interest rate swaps as of September 30, 2023 March 31, 2024:

								Outstanding Forward-Starting Interest Rate Swaps (a)						
Date Entered Into	Date Entered Into	Term	Notional Amount	Fixed Rate of Swap	Related Debt Facility	Forward Date	Maximum Period Ending for Forecasted Issuance Date	Date Entered Into	Term	Notional Amount	Fixed Rate of Swap	Related Debt Facility	Forward Date	Maximum Period Ending for Forecasted Issuance Date
April 2020	April 2020	4 years	\$100,000	0.78 %	Credit Agreement	August 2024	N/A	April 2020	4 years	\$100,000	0.78	0.78 % 2015 Term Loan	August 2024	N/A
May 2020	May 2020	4 years	50,000	0.64 %	Credit Agreement	August 2024	N/A	May 2020	4 years	50,000	0.64	0.64 % 2015 Term Loan	August 2024	N/A
May 2023	May 2023	4 years	50,000	3.29 %	Credit Agreement	August 2024	N/A	May 2023	4 years	50,000	3.29	3.29 % 2015 Term Loan	August 2024	N/A

(a) All forward-starting interest rate swaps have been designated as interest rate cash flow hedges and qualify for hedge accounting.

The following tables demonstrate the impact, gross of tax, of our derivatives on the Consolidated Statements of Income and Comprehensive Income (Loss) for the three and nine months ended September 30, 2023 March 31, 2024 and 2022: 2023:

				Three Months Ended September 30,	
		Income Statement Location		2023	2022
			Three Months Ended March 31,		
	Income Statement Location			2024	2023
Derivatives designated as cash flow hedges:	Derivatives designated as cash flow hedges:				
Foreign currency exchange contracts	Foreign currency exchange contracts	Other comprehensive income (loss)		\$1,752	(\$4,464)
	Other operating income, net			(1,796)	(2,669)
Foreign currency exchange contracts					
Foreign currency exchange contracts					
	Other operating income (expense), net				

Foreign currency option contracts	Foreign currency option contracts	Other comprehensive income (loss)	(26)	(1,754)
	Other operating (expense) income, net		(196)	—
	Other operating income (expense), net			
Interest rate products	Interest rate products	Other comprehensive income (loss)	12,381	26,607
	Interest expense, net			
	Interest expense, net		(4,810)	(62)

		Nine Months Ended September 30,	
		2023	2022
Income Statement Location			
<b>Derivatives designated as cash flow hedges:</b>			
Foreign currency exchange contracts	Other comprehensive income (loss)	\$5,753	(\$15,373)
	Other operating (expense) income, net	(5,801)	(2,598)
Foreign currency option contracts	Other comprehensive income (loss)	(858)	(2,304)
	Other operating (expense) income, net	(244)	—
Interest rate products	Other comprehensive income (loss)	20,416	76,372
	Interest expense, net	(12,587)	4,555

During the next 12 months, the amount of the **September 30, 2023** **March 31, 2024** AOCI balance, net of tax, expected to be reclassified into earnings is a gain of approximately **\$24.7** **\$22.5** million. The following table contains details of the expected reclassified amounts into earnings:

	Amount expected to be reclassified into earnings in next 12 months
<b>Derivatives designated as cash flow hedges:</b>	
Foreign currency exchange contracts	(\$2,763) 1,034
Foreign currency option contracts	(279) (121)
Interest rate products (a)	27,734 23,625
Total estimated net gain on derivatives contracts	\$24,692 22,470

(a) These reclassified amounts are expected to fully offset variable interest rate payments made to debt holders, resulting in no net impact on our earnings or cash flows.

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The following table contains the notional amounts of the derivative financial instruments recorded in the Consolidated Balance Sheets:

	Notional Amount	
	September 30, 2023	December 31, 2022
	Notional Amount	
	Notional Amount	
	Notional Amount	

	March 31, 2024	
	March 31, 2024	
	March 31, 2024	
Derivatives designated as cash flow hedges:		
Derivatives designated as cash flow hedges:		
Derivatives designated as cash flow hedges:	Derivatives designated as cash flow hedges:	
Foreign currency exchange contracts	Foreign currency exchange contracts	\$127,200 \$138,250
Foreign currency exchange contracts		
Foreign currency exchange contracts		
Foreign currency option contracts		
Foreign currency option contracts		
Foreign currency option contracts	Foreign currency option contracts	86,000 78,000
Interest rate swaps	Interest rate swaps	850,000 850,000
Interest rate swaps		
Interest rate swaps		
Forward-starting interest rate swaps		
Forward-starting interest rate swaps		
Forward-starting interest rate swaps	Forward-starting interest rate swaps	200,000 150,000

The following table contains the fair values of the derivative financial instruments recorded in the Consolidated Balance Sheets at **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**. Changes in balances of derivative financial instruments are recorded as operating activities in the Consolidated Statements of Cash Flows:

	Location on Balance Sheet	Fair Value Assets / (Liabilities) (a)	
		September 30, 2023	December 31, 2022
	Location on Balance Sheet	Fair Value Assets / (Liabilities) (a)	
		March 31, 2024	December 31, 2023
<b>Derivatives designated as cash flow hedges:</b>			
Foreign currency exchange contracts	Derivatives designated as cash flow hedges:	Other current assets	\$63 \$25
		Other assets	391 1,303
		Other current liabilities	(3,900) (5,457)
		Other non-current liabilities	(1,139) (410)
Foreign currency exchange contracts			



Foreign currency exchange contracts				
	Other assets			
	Other current liabilities			
	Other non-current liabilities			
Foreign currency option contracts	Foreign currency option contracts	Other current assets	77	66
		Other assets	1,032	2,131
		Other current liabilities	(464)	(347)
		Other non-current liabilities	(1,179)	(1,281)
	Other assets			
	Other current liabilities			
	Other non-current liabilities			
Interest rate swaps	Interest rate swaps	Other assets	62,520	60,843
	Other assets			
	Other non-current liabilities			
Forward-starting interest rate swaps	Other non-current liabilities			
		Other non-current liabilities	—	(51)
Forward-starting interest rate swaps		Other assets	17,501	11,939
Total derivative contracts:				
Total derivative contracts:				
Total derivative contracts:	Total derivative contracts:			
Other current assets	Other current assets		\$140	\$91
Other current assets				
Other current assets				
Other assets	Other assets		81,444	76,216
Total derivative assets	Total derivative assets		\$81,584	\$76,307

Other current liabilities	Other current liabilities	(4,364)	(5,804)
Other current liabilities			
Other current liabilities			
Other non-current liabilities	Other non-current liabilities	(2,318)	(1,742)
Total derivative liabilities	Total derivative liabilities	(\$6,682)	(\$7,546)

(a) See [Note 8 — Fair Value Measurements](#) for further information on the fair value of our derivatives including their classification within the fair value hierarchy.

## OFFSETTING DERIVATIVES

Derivative financial instruments are presented at their gross fair values in the Consolidated Balance Sheets. Our derivative financial instruments are not subject to master netting arrangements, which would allow the right of offset.

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## 8. FAIR VALUE MEASUREMENTS

### FAIR VALUE OF FINANCIAL INSTRUMENTS

A three-level hierarchy that prioritizes the inputs used to measure fair value was established in the Accounting Standards Codification as follows:

*Level 1* — Quoted prices in active markets for identical assets or liabilities.

*Level 2* — Observable inputs other than quoted prices included in Level 1.

*Level 3* — Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following table presents the carrying amount and estimated fair values of our financial instruments as of **September 30, 2023**, **March 31, 2024** and **December 31, 2022**, using market information and what we believe to be appropriate valuation methodologies under GAAP:

		September 30, 2023			December 31, 2022				March 31, 2024			December 31, 2023		
Asset	Asset	Carrying	Fair Value		Carrying	Fair Value			Carrying	Fair Value		Carrying	Fair Value	
(Liability) (a)	(Liability) (a)	Amount	Level 1	Level 2	Amount	Level 1	Level 2	Asset (Liability) (a)	Amount	Level 1	Level 2	Amount	Level 1	Level 2
Cash and cash equivalents	Cash and cash equivalents	\$107,784	\$107,784	—	\$114,255	\$114,255	—							
Restricted cash (b)	Restricted cash (b)	1,804	1,804	—	1,152	1,152	—							
Restricted cash (b)														
Restricted cash (b)														
Long-term debt (c)														
Long-term debt (c)														
Long-term debt (c)	Long-term debt (c)	(1,511,470)	—	(1,422,224)	(1,514,721)	—	(1,438,736)							
Interest rate swaps (d)	Interest rate swaps (d)	62,520	—	62,520	60,792	—	60,792							
Interest rate swaps (d)														
Interest rate swaps (d)														
Forward-starting interest rate swaps (d)														
Forward-starting interest rate swaps (d)														

Forward-starting interest rate swaps (d)	Forward-starting interest rate swaps (d)	17,501	—	17,501	11,939	—	11,939
Foreign currency exchange contracts (d)	Foreign currency exchange contracts (d)	(4,585)	—	(4,585)	(4,539)	—	(4,539)
Foreign currency option contracts (d)	Foreign currency option contracts (d)	(534)	—	(534)	569	—	569
Noncontrolling interests in the operating partnership (e)	Noncontrolling interests in the operating partnership (e)	69,820	—	69,820	105,763	—	105,763
Noncontrolling interests in the operating partnership (e)							
Noncontrolling interests in the operating partnership (e)							

- (a) We did not have Level 3 assets or liabilities at [September 30, 2023](#) [March 31, 2024](#) and [December 31, 2022](#) [December 31, 2023](#).
- (b) Restricted cash represents proceeds from like-kind exchange sales deposited with a third-party intermediary and cash held in escrow. See [Note 18 — Restricted Cash](#) for additional information.
- (c) The carrying amount of long-term debt is presented net of deferred financing costs and unamortized discounts on non-revolving debt. See [Note 6 — Debt](#) for additional information.
- (d) See [Note 7 — Derivative Financial Instruments and Hedging Activities](#) for information regarding the Consolidated Balance Sheets classification of our derivative financial instruments.
- (e) Noncontrolling interests in the operating partnership is neither an asset nor liability and is classified as temporary equity in the Company's Consolidated Balance Sheets. This relates to the ownership of Rayonier, L.P. units by various individuals and entities other than the Company. See [Note 4 — Noncontrolling Interests](#) for additional information.

We use the following methods and assumptions in estimating the fair value of our financial instruments:

**Cash and cash equivalents and Restricted cash** — The carrying amount is equal to fair market value.

**Debt** — The fair value of fixed rate debt is based upon quoted market prices for debt with similar terms and maturities. The variable rate debt adjusts with changes in the market rate, therefore the carrying value approximates fair value.

**Interest rate swap agreements** — The fair value of interest rate contracts is determined by discounting the expected future cash flows, for each instrument, at prevailing interest rates.

**Foreign currency exchange contracts** — The fair value of foreign currency exchange contracts is determined by a mark-to-market valuation, which estimates fair value by discounting the difference between the contracted forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate.

**Foreign currency option contracts** — The fair value of foreign currency option contracts is based on a mark-to-market calculation using the Black-Scholes option pricing model.

**Noncontrolling interests in the operating partnership** — The fair value of noncontrolling interests in the operating partnership is determined based on the period-end closing price of Rayonier Inc. common shares.

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## 9. CONTINGENCIES

We have been named as a defendant in various lawsuits and claims arising in the normal course of business. While we have procured reasonable and customary insurance covering risks normally occurring in connection with our businesses, we have in certain cases retained some risk through the operation of large deductible insurance plans, primarily in the areas of executive risk, property, automobile and general liability. These pending lawsuits and claims, either individually or in the aggregate, are not expected to have a material adverse effect on our financial position, results of operations, or cash flow.

## 10. ENVIRONMENTAL AND NATURAL RESOURCE DAMAGE LIABILITIES

Various federal and state environmental laws in the states in which we operate place cleanup or restoration liability on the current and former owners of affected real estate. These laws are often a source of "strict liability," meaning that an owner or operator need not necessarily have caused, or even been aware of, the release of contaminated materials. Similarly, there are certain environmental laws that allow state, federal, and tribal trustees (collectively, the "Trustees") to bring suit against property owners to recover damage for injuries to natural resources. Like the liability that attaches to current property owners in the cleanup context, liability for natural resource damages ("NRD") can attach to a property simply because an injury to natural resources resulted from releases of contaminated materials on or from the owner's property, regardless of culpability for the release.

Changes in environmental and NRD liabilities from December 31, 2022 December 31, 2023 to September 30, 2023 March 31, 2024 are shown below:

	Port Gamble, WA
Non-current portion at December 31, 2022 December 31, 2023	\$14,418 4,785
Plus: Current portion	1,175 11,793
Total Balance at December 31, 2022 December 31, 2023	15,593 16,578
Expenditures charged to liabilities	(304) (171)
Increase to liabilities (a)	411 2,667
Total Balance at September 30, 2023 March 31, 2024	15,700 19,074
Less: Current portion	(6,689) (14,414)
Non-current portion at September 30, 2023 March 31, 2024	\$9,011 4,660

(a) Reflects The increase in liabilities reflects revised environmental and NRD cost estimates recorded during the nine three months ended September 30, 2023 March 31, 2024.

It is expected that the upland mill site cleanup and NRD restoration will occur over the next one to two years, while the monitoring of Port Gamble Bay, mill site, and landfills will continue for an additional 15 to 20 years. NRD costs are subject to change as the scope of the restoration projects become more clearly defined. It is reasonably possible that these components of the liability may increase as the project progresses. Management continues to monitor the Port Gamble cleanup process and will make adjustments as needed. Should any future circumstances result in a change to the estimated cost of the project, we will record an appropriate adjustment to the liability in the period it becomes known and when we can reasonably estimate the amount. For further information on the timing and amount of future payments related to our environmental remediation liabilities, see Note 10 - Commitments in our 2022 Form 10-K.

We do not currently anticipate any material loss in excess of the amounts accrued; however, we are not able to estimate a possible loss or range of loss, if any, in excess of the established liabilities. Our future remediation expenses may be affected by a number of uncertainties including, but not limited to, the difficulty in estimating the extent and method of remediation, the evolving nature of environmental regulations, and the availability and application of technology. We do not expect the resolution of such uncertainties to have a material adverse effect on our consolidated financial position or liquidity.

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## 11. GUARANTEES

We provide financial guarantees as required by creditors, insurance programs, and various governmental agencies.

As of September 30, 2023 March 31, 2024, the following financial guarantees were outstanding:

Financial Commitments (a)	Maximum Potential Payment
Standby letters of credit (b)	\$3,779 6,996
Surety bonds (c)	23,605 9,985
Total financial commitments	\$27,384 16,981

(a) We have not recorded any liabilities for these financial commitments in our Consolidated Balance Sheets. The guarantees are not subject to measurement as the guarantees are dependent on our own performance.

(b) Approximately \$2.9 \$6.3 million of the standby letters of credit serve as credit support for real estate construction in our Wildlight development project. The remaining letters of credit support various insurance related agreements, primarily workers' compensation, agreements. These letters of credit will expire at various dates during 2023 and 2024 and will be renewed as required.

(c) Surety bonds are issued primarily to secure performance obligations related to various operational activities and to provide collateral for our Wildlight development project in Nassau County, Florida and our Heartwood development project in Richmond Hill, Georgia. These surety bonds expire at various dates during 2023, 2024, 2025, and 2025 2026 and are expected to be renewed as required.

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## 12. HIGHER AND BETTER USE TIMBERLANDS AND REAL ESTATE DEVELOPMENT INVESTMENTS

We routinely assess potential alternative uses of our timberlands, as some properties may become more valuable for development, residential, recreation or other purposes. We periodically transfer, via a sale or contribution from the real estate investment trust ("REIT") entities to taxable REIT subsidiaries ("TRS"), higher and better use ("HBU") timberlands to enable land-use entitlement, development or marketing activities. We also acquire HBU properties in connection with timberland acquisitions. These properties are managed as timberlands until sold or developed. While the majority of HBU sales involve rural and recreational land, we also selectively pursue various land-use entitlements on certain properties for residential, commercial and industrial development in order to enhance the long-term value of such properties. For selected development properties, we also invest in targeted infrastructure improvements, such as roadways and utilities, to accelerate the marketability and improve the value of such properties.

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Changes in higher and better use timberlands and real estate development investments from **December 31, 2022** **December 31, 2023** to **September 30, 2023** **March 31, 2024** are shown below:

Higher and Better Use Timberlands and Real Estate Development Investments				Higher and Better Use Timberlands and Real Estate Development Investments		
	Higher and Better Use Timberlands and Real Estate Development Investments			Land and Timber	Development Investments	Total
	Land and Timber	Development Investments	Total			
<b>Non-current portion at December 31, 2022</b>	\$91,374	\$23,723	\$115,097			
<b>Non-current portion at December 31, 2023</b>						
Plus: Current portion (a)	408	17,501	17,909			
<b>Total Balance at December 31, 2022</b>	91,782	41,224	133,006			
<b>Total Balance at December 31, 2023</b>						
Non-cash cost of land and improved development	(1,998)	(13,711)	(15,709)			
Amortization of parcel real estate development investments	—	(7,689)	(7,689)			
Timber depletion from harvesting activities and basis of timber sold in real estate sales	(1,556)	—	(1,556)			
Capitalized real estate development investments (b)	—	24,038	24,038			

Capital expenditures (silviculture)	Capital expenditures (silviculture)	23	—	23
Intersegment transfers	Intersegment transfers	554	—	554
Intersegment transfers				
Intersegment transfers				
<b>Total Balance at September 30, 2023</b>				
		88,805	43,862	132,667
<b>Total Balance at March 31, 2024</b>				
<b>Total Balance at March 31, 2024</b>				
<b>Total Balance at March 31, 2024</b>				
Less: Current portion (a)	Less: Current portion (a)	(1,601)	(24,409)	(26,010)
<b>Non-current portion at September 30, 2023</b>				
		\$87,204	\$19,453	\$106,657
<b>Non-current portion at March 31, 2024</b>				

- (a) The current portion of Higher and Better Use Timberlands and Real Estate Development Investments is recorded in Inventory. See [Note 13 — Inventory](#) for additional information.
- (b) Capitalized real estate development investments include \$0.6 \$0.3 million of capitalized interest and \$5.3 \$2.4 million of parcel real estate development investments. Parcel real estate development investments represent investments made for specific lots and/or commercial parcels that are currently under contract or expected to be ready for market within a one year.

### 13. INVENTORY

As of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, our inventory consisted entirely of finished goods, as follows:

		September 30, 2023	December 31, 2022	March 31, 2024	December 31, 2023
Finished goods inventory	Finished goods inventory				
Real estate inventory (a)	Real estate inventory (a)	\$26,010	\$17,909		
Real estate inventory (a)					
Real estate inventory (a)					
Log inventory	Log inventory	6,831	5,347		
Carbon unit inventory (b)	Carbon unit inventory (b)	298	473		
Total inventory	Total inventory	\$33,139	\$23,729		

- (a) Represents the cost of HBU real estate (including capitalized development investments) under contract to be sold as well as the cost of HBU real estate deferred until post-closing obligations are satisfied. See [Note 12 — Higher And Better Use Timberlands and Real Estate Development Investments](#) for additional information.
- (b) Represents the basis in New Zealand carbon units intended to be sold in the next 12 months.

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### 14. OTHER OPERATING INCOME (EXPENSE) INCOME, NET

Other operating income (expense) income, net consisted of the following:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2023	2022	2023	2022
Loss on foreign currency remeasurement, net of cash flow hedges	(\$1,555)	(\$1,158)	(\$5,713)	(\$481)
Gain on sale or disposal of property and equipment	—	9	37	40
Equity income related to Bainbridge Landing LLC joint venture (a)	—	15,848	—	15,477
Miscellaneous (expense) income, net	(99)	(118)	105	(638)
Total	(\$1,654)	\$14,581	(\$5,571)	\$14,398

	Three Months Ended March 31,	
	2024	2023
Gain (loss) on foreign currency remeasurement, net of cash flow hedges	\$242	(\$2,484)
Gain on sale or disposal of property and equipment	10	2
Miscellaneous income (expense), net	19	(34)
Total	\$271	(\$2,516)

(a) The three and nine months ended September 30, 2022 include \$16.0 million of equity income from the sale of a multi-family apartment complex in Bainbridge Island, Washington. As the equity investment was co-owned with outside investors, \$4.5 million of the equity income was attributable to Rayonier.

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## 15. EMPLOYEE BENEFIT PLANS

We have one qualified non-contributory defined benefit pension plan covering a portion of our employees and an unfunded plan that provides benefits in excess of amounts allowable under current tax law in the qualified plans. We closed enrollment in the pension plans to salaried employees hired after December 31, 2005. Effective December 31, 2016, we froze benefits for all employees participating in the pension plan. In lieu of the pension plan, we provide those employees with an enhanced 401(k) plan match similar to what is currently provided to employees hired after December 31, 2005. Employee benefit plan liabilities are calculated using actuarial estimates and management assumptions. These estimates are based on historical information, along with certain assumptions about future events. Changes in assumptions, as well as changes in actual experience, could cause the estimates to change.

In December 2022, the Rayonier Board of Directors approved the resolution to terminate the Defined Benefit Plan and notified impacted parties of the termination and alternative distribution options. The Defined Benefit Plan was terminated on February 28, 2023. On July 20, 2023, the Rayonier Board of Directors approved the resolution to terminate the unfunded plan and will distribute all benefits in accordance with Section 409A of the Internal Revenue Code. The unfunded plan was terminated on July 31, 2023. In the fourth quarter of 2023, distributions were made to settle the obligation with participants in the Defined Benefit Plan electing the lump sum distribution option. In March 2024, the remaining Defined Benefit Plan liability was settled with the purchase of annuity contracts from a third-party insurance company. We made a cash contribution of \$2.7 million during the settlement process in order to fund the Defined Benefit Plan on a plan termination basis. We recognized a pre-tax non-cash pension settlement charge of \$5.7 million related to the actuarial losses in AOCI.

The unfunded plan will be settled entirely with lump sum cash payments estimated at \$1.2 million. We expect to recognize additional pre-tax non-cash pension settlement charges related to the actuarial losses currently in AOCI upon settlement of the remaining obligations of the Defined Benefit unfunded plan. These payments and Excess Benefit Plans. These charges are currently expected to occur in 2023 and 2024, with the specific timing and final amounts dependent upon several factors.

We expect to make cash contributions of approximately \$7.6 million during the settlement process in order to fund the Defined Benefit Plan on a plan termination basis. The Defined Benefit Plan will be settled upon completion of lump sum distributions and purchase of annuity contracts. The settlement is expected to be completed by the end of Q2 2024. The Excess Benefit Plan will be settled entirely with lump sum payments with expected cash contributions in 2024 of approximately \$1.3 million. Projected cash contributions are an estimate, as actual amounts will be and timing are dependent upon the nature and timing of participant settlements and interest rates, as well as prevailing market conditions, several factors. See [Note 1 – Basis of Presentation 17 - Accumulated Other Comprehensive Income](#) for information regarding subsequent events related to the Defined Benefit Pension Plan, additional information.

The net pension and postretirement benefit (credits) (credit) costs that have been recorded are shown in the following table:

Components of Net Periodic Benefit (Credit) Cost	Income Statement Location	Pension	Postretirement
		Three Months Ended September 30,	Three Months Ended September 30,

		2023	2022	2023	2022
Service cost	Selling and general expenses	—	—	\$1	\$2
Interest cost	Interest and other miscellaneous income, net	844	609	17	13
Expected return on plan assets (a)	Interest and other miscellaneous income, net	(887)	(872)	—	—
Amortization of losses	Interest and other miscellaneous income, net	1	184	—	4
Net periodic benefit (credit) cost		(\$42)	(\$79)	\$18	\$19

Components of Net Periodic Benefit (Credit) Cost	Components of Net Periodic Benefit (Credit) Cost	Income Statement Location	Pension		Postretirement		Components of Net Periodic Benefit (Credit) Cost	Income Statement Location	Pension			Postretirement	
			Nine Months Ended September 30,		Nine Months Ended September 30,				Three Months Ended March 31,			Three Months Ended March 31,	
			2023	2022	2023	2022			2024	2023	2024		
Service cost	Service cost	Selling and general expenses	—	—	\$3	\$5							
Interest cost	Interest cost	Interest and other miscellaneous income, net	2,533	1,826	52	39							
Expected return on plan assets (a)	Expected return on plan assets (a)	Interest and other miscellaneous income, net	(2,663)	(2,615)	—	—							
Amortization of losses	Amortization of losses	Interest and other miscellaneous income, net	4	553	—	11							
Pension settlement loss													
Net periodic benefit (credit) cost	Net periodic benefit (credit) cost		(\$126)	(\$236)	\$55	\$55							

(a) The Prior to remeasurement of the Defined Benefit Plan due to the pension settlement, the weighted-average expected long-term rate of return on plan assets used in computing 2023 net periodic benefit cost for benefits was 5.0%. Following the pension settlement, the expected long-term rate of return on plan assets used in computing 2024 net periodic benefit cost for pension benefits is 5.0% 3.1%.

**RAYONIER INC. AND SUBSIDIARIES**  
**RAYONIER, L.P. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**  
**(Dollar amounts in thousands unless otherwise stated)**

## 16. INCOME TAXES

Rayonier is a REIT under the Internal Revenue Code and therefore generally does not pay U.S. federal or state income tax. As of September 30, 2023 March 31, 2024, Rayonier owns a 98.4% 98.6% interest in the Operating Partnership and conducts substantially all of its timberland operations through the Operating Partnership. The taxable income or loss generated by the Operating Partnership is passed through and reported to its unit holders (including the Company) on a Schedule K-1 for inclusion in each unitholder's income tax return.

Certain operations, including log trading and certain real estate activities, such as the entitlement, development and sale of HBU properties, are conducted through our TRS. The TRS subsidiaries are subject to United States federal and state corporate income tax. The New Zealand timber operations are conducted by the New Zealand subsidiary, which is subject to corporate-level tax at 28% in New Zealand and is treated as a partnership for U.S. income tax purposes.

### PROVISION FOR INCOME TAXES

The Company's tax expense is principally related to corporate-level tax in New Zealand and non-resident withholding tax on repatriation of earnings from New Zealand. The following table contains the income tax expense recognized on the Consolidated Statements of Income and Comprehensive Income: Income (Loss):

--	--



	Three Months Ended September 30,		Nine Months Ended September 30,	
	2023	2022	2023	2022
Income tax expense	(\$547)	(\$1,238)	(\$1,777)	(\$8,056)

	Three Months Ended March 31,	
	2024	2023
Income tax benefit (expense) (a)	\$832	(\$1,039)

(a) The three months ended March 31, 2024 includes a \$1.2 million income tax benefit related to the pension settlement.

#### ANNUAL EFFECTIVE TAX RATE

The Company's effective tax rate after discrete items is below the 21.0% U.S. statutory rate due to tax benefits associated with being a REIT. The following table contains the Company's annualized effective tax rate after discrete items:

	Nine Months Ended September 30,	
	2023	2022
Annualized effective tax rate after discrete items	3.1 %	7.9 %

	Three Months Ended March 31,	
	2024	2023
Annualized effective tax rate after discrete items	9.8 %	7.9 %

**RAYONIER INC. AND SUBSIDIARIES**  
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**(Unaudited)**  
**(Dollar amounts in thousands unless otherwise stated)**

#### 17. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

The following table summarizes the changes in AOCI by component for the **nine three** months ended **September 30, 2023** **March 31, 2024** and the year ended **December 31, 2022** **December 31, 2023**. All amounts are presented net of tax and exclude portions attributable to noncontrolling interests.

	Foreign currency translation (loss) gains	Net investment hedges of New Zealand subsidiary	Cash flow hedges	Employee benefit plans	Total Rayonier, L.P.	Allocation to Operating Partnership	Total Rayonier Inc.
Balance as of December 31, 2021	\$4,215	\$1,321	(\$9,163)	(\$11,836)	(\$15,463)	(\$4,141)	(\$19,604)
Other comprehensive income (loss) before reclassifications	(22,282)	—	78,166 (a)	874	56,758	(1,323)	55,435
Amounts reclassified from accumulated other comprehensive income (loss)	—	—	(1,799)	753 (b)	(1,046)	1,028	(18)
Net other comprehensive income (loss)	(22,282)	—	76,367	1,627	55,712	(295)	55,417
Balance as of December 31, 2022	(\$18,067)	\$1,321	\$67,204	(\$10,209)	\$40,249	(\$4,436)	\$35,813
Other comprehensive income (loss) before reclassifications	(16,522)	—	23,131 (a)	—	6,609	(62)	6,547
Amounts reclassified from accumulated other comprehensive income	—	—	(15,938)	4 (b)	(15,934)	1,078	(14,856)
Net other comprehensive income (loss)	(16,522)	—	7,193	4	(9,325)	1,016	(8,309)

Balance as of September 30, 2023	(\$34,589)	\$1,321	\$74,397	(\$10,205)	\$30,924	(\$3,420)	\$27,504
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	Foreign currency translation (losses) gains	Net investment hedges of New Zealand subsidiary	Cash flow hedges	Employee benefit plans	Total Rayonier, L.P.	Allocation of Operating Partnership	Total Rayonier Inc.
Balance as of December 31, 2022	(\$18,067)	\$1,321	\$67,204	(\$10,209)	\$40,249	(\$4,436)	\$35,813
Other comprehensive (loss) income before reclassifications	(1,466)	—	10,537 (a)	(1,449)	7,622	(75)	7,547
Amounts reclassified from accumulated other comprehensive income	—	—	(21,895)	2,042 (b)	(19,853)	1,144	(18,709)
Net other comprehensive (loss) income	(1,466)	—	(11,358)	593	(12,231)	1,069	(11,162)
Balance as of December 31, 2023	(\$19,533)	\$1,321	\$55,846	(\$9,616)	\$28,018	(\$3,367)	\$24,651
Other comprehensive (loss) income before reclassifications	(16,178)	—	11,090 (a)	5,110	22	—	22
Amounts reclassified from accumulated other comprehensive income	—	—	(7,020)	4,452 (b)	(2,568)	265	(2,303)
Net other comprehensive (loss) income	(16,178)	—	4,070	9,562	(2,546)	265	(2,281)
Balance as of March 31, 2024	(\$35,711)	\$1,321	\$59,916	(\$54)	\$25,472	(\$3,102)	\$22,370

(a) The nine three months ended September 30, 2023 March 31, 2024 includes \$20.4 15.0 million of other comprehensive income related to interest rate products. The year ended December 31, 2022 December 31, 2023 included \$75.0 million \$10.3 million of other comprehensive income related to interest rate products. See Note 7 — Derivative Financial Instruments and Hedging Activities for additional information.

(b) This component of other comprehensive income is included in the computation of net periodic pension and post-retirement costs. The three months ended March 31, 2024 includes a pension settlement charge of \$4.5 million, net of tax of \$1.2 million. The year ended December 31, 2023 includes a \$2.0 million pension settlement charge. See Note 15 — Employee Benefit Plans for additional information.

The following table presents details of the amounts reclassified in their entirety from AOCI to net income for the nine three months ended September 30, 2023 March 31, 2024 and September 30, 2022 March 31, 2023:

Details about accumulated other comprehensive income (loss) components	Amount reclassified from accumulated other comprehensive income (loss)		Affected line item in the Income Statement
	September 30, 2023	September 30, 2022	
Realized gain on foreign currency exchange contracts	(\$5,801)	(\$2,598)	Other operating expense (income), net
Realized gain on foreign currency option contracts	(244)	—	Other operating expense (income), net
Noncontrolling interests	1,391	598	Comprehensive income attributable to noncontrolling interests
Realized (gain) loss on interest rate contracts	(12,587)	4,555	Interest expense, net
Income tax effect from net gain on foreign currency contracts	1,303	560	Income tax expense
Net (gain) loss on cash flow hedges reclassified from accumulated other comprehensive income	(\$15,938)	\$3,115	

Details about accumulated other comprehensive income components	Amount reclassified from accumulated other comprehensive income		Affected line item in the Income Statement
	March 31, 2024	March 31, 2023	
Realized loss (gain) on foreign currency exchange contracts	\$459	(\$2,429)	Other operating income (expense), net
Realized loss on foreign currency option contracts	8	—	Other operating income (expense), net
Noncontrolling interests	(108)	559	Comprehensive loss attributable to noncontrolling interests
Realized gain on interest rate contracts	(7,278)	(3,463)	Interest expense, net
Income tax effect from net (loss) gain on foreign currency contracts	(101)	525	Income tax benefit (expense)
Net gain on cash flow hedges reclassified from accumulated other comprehensive income	(\$7,020)	(\$4,808)	

**RAYONIER INC. AND SUBSIDIARIES**  
**RAYONIER, L.P. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**  
**(Dollar amounts in thousands unless otherwise stated)**

**18. RESTRICTED CASH**

Restricted cash **excluding Timber Funds** includes cash deposited with a like-kind exchange ("LKE") intermediary. In order to qualify for LKE treatment, the proceeds from real estate sales must be deposited with a third-party intermediary. These proceeds are accounted for as restricted cash until a suitable replacement property is acquired. In the event LKE purchases are not completed, the proceeds are returned to the Company after 180 days and reclassified as available cash. Additionally, restricted cash **excluding Timber Funds**, includes cash balances held in escrow as collateral for certain contractual obligations related to our Heartwood development project as well as cash held in escrow for real estate sales.

**Restricted cash, Timber Funds includes the portion of proceeds from Fund II Timberland Dispositions required to be distributed to noncontrolling interests.**

The following table provides a reconciliation of cash, cash equivalents and restricted cash in the Consolidated Balance Sheets that sum to the total of the same such amounts in the Consolidated Statements of Cash Flows for the **nine** **three** months ended **September 30, 2023** **March 31, 2024** and **2022**; **2023**:

			Three Months Ended March 31, 2023
	Three Months Ended March 31,		
			2023
	Nine Months Ended September 30,		
Restricted cash:			
Restricted cash:			
Restricted cash:			
Restricted cash deposited with LKE intermediary			
Restricted cash deposited with LKE intermediary			
Restricted cash deposited with LKE intermediary			
Restricted cash held in escrow			
Total restricted cash			
		2023	2022
Restricted cash, excluding Timber Funds:			
Restricted cash deposited with LKE intermediary		\$2	\$15,627
Restricted cash held in escrow		1,802	625
Total restricted cash, excluding Timber Funds		1,804	16,252
Restricted cash, Timber Funds		—	1,464
Cash and cash equivalents			
Cash and cash equivalents			
Cash and cash equivalents	Cash and cash equivalents	107,784	261,804
Total cash, cash equivalents and restricted cash shown in the Consolidated Statements of Cash Flows	Total cash, cash equivalents and restricted cash shown in the Consolidated Statements of Cash Flows	\$109,588	\$279,520
Total cash, cash equivalents and restricted cash shown in the Consolidated Statements of Cash Flows			
Total cash, cash equivalents and restricted cash shown in the Consolidated Statements of Cash Flows			

## 19. ASSETS HELD FOR SALE

Assets held for sale is composed of properties not included in inventory which are under contract and expected to be sold within 12 months that also meet the other relevant held-for-sale criteria in accordance with ASC 360-10-45-9. As of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, the basis in properties meeting this classification was \$18.3 million \$10.0 million and \$0.7 million \$9.9 million, respectively. Since the basis in these properties was less than the fair value, including costs to sell, no impairment was recognized.

## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS ("MD&A")

When we refer to "Rayonier" or "the Company" we mean Rayonier Inc. and its consolidated subsidiaries. References to the "Operating Partnership" mean Rayonier, L.P. and its consolidated subsidiaries. References to "we," "us," or "our," mean collectively Rayonier Inc., the Operating Partnership and entities/subsidiaries owned or controlled by Rayonier Inc. and/or the Operating Partnership. References herein to "Notes to Financial Statements" refer to the Notes to Consolidated Financial Statements of Rayonier Inc. and Rayonier, L.P. included in Item 1 of this report.

This MD&A is intended to provide a reader of our financial statements with a narrative from the perspective of management on our financial condition, results of operations, liquidity, and certain other factors which may affect future results. Our MD&A should be read in conjunction with our Consolidated Financial Statements included in Item 1 of this report, our Annual Report on Form 10-K for the year ended December 31, 2022 December 31, 2023 (the "2022 2023 Form 10-K") and information contained in our subsequent reports filed with the Securities and Exchange Commission (the "SEC").

### FORWARD-LOOKING STATEMENTS

Certain statements in this document regarding anticipated financial outcomes, including our earnings guidance, if any, business and market conditions, outlook, expected dividend rate, our business strategies, expected harvest schedules, timberland acquisitions and dispositions, the anticipated benefits of our business strategies, and other similar statements relating to our future events, developments, or financial or operational performance or results, are "forward-looking statements" made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and other federal securities laws. These forward-looking statements are identified by the use of words such as "may," "will," "should," "expect," "estimate," "believe," "intend," "project," "anticipate" and other similar language. However, the absence of these or similar words or expressions does not mean that a statement is not forward-looking. While management believes that these forward-looking statements are reasonable when made, forward-looking statements are not guarantees of future performance or events and undue reliance should not be placed on these statements. The risk factors contained in Item 1A — Risk Factors in our 2022 2023 Form 10-K, and similar discussions included in other reports that we subsequently file with the SEC, among others, could cause actual results or events to differ materially from our historical experience and those expressed in forward-looking statements made in this document.

Forward-looking statements are only as of the date they are made, and we undertake no duty to update our forward-looking statements except as required by law. You are advised, however, to review any subsequent disclosures we make on related subjects in subsequent reports filed with the SEC.

### NON-GAAP MEASURES

To supplement our financial statements presented in accordance with generally accepted accounting principles in the United States ("GAAP"), we use certain non-GAAP measures, including "Cash Available for Distribution," and "Adjusted EBITDA," which are defined and further explained in Performance and Liquidity Indicators below. Reconciliation of such measures to the nearest GAAP measures can also be found in Performance and Liquidity Indicators below. Our definitions of these non-GAAP measures may differ from similarly titled measures used by others. These non-GAAP measures should be considered supplemental to, and not a substitute for, financial information prepared in accordance with GAAP.

### OBJECTIVE

The objective of the Management's Discussion and Analysis is to detail material information, events, uncertainties and other factors impacting the Company and the Operating Partnership and to provide investors an understanding of "Management's perspective." Item 2, Management's Discussion and Analysis highlights the critical areas for evaluating our performance which includes a discussion on the reportable segments, liquidity and capital, and critical accounting estimates. The MD&A is provided as a supplement to, and should be read in conjunction with, our financial statements and notes.

### OUR COMPANY

We are a leading timberland real estate investment trust ("REIT") with assets located in some of the most productive softwood timber growing regions in the United States and New Zealand. We invest in timberlands and actively manage them to provide current income and attractive long-term returns to our shareholders. We conduct our business through an umbrella partnership real estate investment trust ("UPREIT") structure in which our assets are owned by our Operating Partnership and its subsidiaries. Rayonier manages the Operating Partnership as its sole general partner. Our revenues, operating income and cash flows are primarily derived from the following core business segments: Southern Timber, Pacific Northwest Timber, New Zealand Timber, Real Estate, and Trading. As of September 30, 2023 March 31, 2024, we owned or leased under long-term agreements approximately 2.8 million 2.7 million acres of timberlands located in the U.S. South 1.90 (1.85 million acres), U.S. Pacific Northwest 474,000 (418,000 acres) and New Zealand 419,000 (422,000 gross acres or 298,000 297,000 net plantable acres).

### SEGMENT INFORMATION

The Southern Timber, Pacific Northwest Timber and New Zealand Timber segments include all activities related to the harvesting of timber and other non-timber income value-added activities such as the licensing of properties for hunting, granting land access for carbon capture and storage, the leasing of properties for mineral extraction and cell towers, the sale of carbon credits, and revenue from land-based solutions such as carbon credit sales, capture and storage, solar, and wind energy. Our New Zealand operations are conducted by Matariki Forestry Group, a joint venture (the "New Zealand subsidiary"), in which we maintain a 77% ownership interest. See [Note 4 - Noncontrolling Interests](#) for additional information regarding our noncontrolling interests in the New Zealand Timber segment.

The Real Estate segment includes all U.S. and New Zealand land or leasehold sales disaggregated into six sales categories: Improved Development, Unimproved Development, Rural, Timberland & Non-Strategic, Conservation Easements and Large Dispositions. It also includes residential and commercial lease activity, primarily in the town of Port Gamble, Washington.

The Trading segment primarily reflects log trading activities in New Zealand and Australia conducted by our New Zealand subsidiary. It also includes log trading activities conducted from the U.S. South and Pacific Northwest. Our Trading segment activities include an export services joint venture with a third-party forest manager in which Matariki Forests Trading Ltd maintains a 50% ownership interest. The Trading segment complements the New Zealand Timber segment by providing added market intelligence, increasing the scale of export operations and achieving cost savings that directly benefit the New Zealand Timber segment. This additional market intelligence also benefits our Southern and Pacific Northwest export log marketing.

## ENVIRONMENTAL MATTERS

For a full description of our environmental matters, see Item 1 - "Business" in our [Annual Report on Form 10-K for the year ended December 31, 2022](#) [December 31, 2023](#) and our sustainability report located at our Responsible Stewardship webpage.

## INDUSTRY AND MARKET CONDITIONS

The demand for timber is directly related to the underlying demand for pulp, paper, packaging, lumber and other wood products. The significant majority of timber sold in our Southern Timber segment is consumed domestically. With a higher proportion of pulpwood, our Southern Timber segment relies heavily on downstream markets for pulp and paper, and to a lesser extent wood pellet markets. Our Pacific Northwest Timber segment relies primarily on domestic customers but also exports a significant volume of timber particularly to Japan, China and China, Japan. The Southern Timber and Pacific Northwest Timber segments rely on the strength of U.S. lumber markets as well as underlying housing starts. Our New Zealand Timber segment sells timber to domestic New Zealand wood products mills and also exports a significant portion of its volume to Asian markets, particularly in China and South Korea. In addition to market dynamics in the Pacific Rim, the New Zealand Timber segment is subject to foreign exchange fluctuations, which can impact the operating results of the segment in U.S. dollar terms.

During 2023, each of Pricing in our timber segments have experienced challenging is influenced by macroeconomic factors, including residential construction activity, and can also vary considerably on a local level based on weather, the available inventory of logs, mill demand, and export market conditions due to ongoing market headwinds and weaker end-market demand relative to the prior year, access. In our Southern Timber segment, weaker demand for pulp weather-related constraints on competing supply benefited first quarter harvest volumes and lumber coupled with drier weather conditions has resulted in lower net stumpage prices, realizations. In our Pacific Northwest Timber segment, softer weighted-average delivered log prices remain under pressure due to weaker domestic lumber demand and decreased competition from reduced export markets has negatively impacted sawtimber prices, market tension. In our New Zealand Timber segment, weaker demand lower levels of construction activity in China has driven lower continue to negatively impact export market demand and domestic sawtimber prices.

We are also subject to the risk of price fluctuations in certain of our cost components, primarily logging and transportation (cut and haul), ocean freight and demurrage costs. Other major components of our cost of sales are the cost basis of timber sold (depletion) and the cost basis of real estate sold. Depletion includes the amortization of capitalized site preparation, planting and fertilization, real estate taxes, timberland lease payments and certain payroll costs. The cost basis of real estate sold includes the cost basis in land and costs directly associated with the development and construction of identified real estate projects, such as infrastructure, roadways, utilities, amenities and/or other improvements. Other costs include amortization of capitalized costs related to road and bridge construction and software, depreciation of fixed assets and equipment, road maintenance, severance and excise taxes, fire prevention and real estate commissions and closing costs.

Our Real Estate segment is exposed to changes in interest and mortgage rates as higher rates could negatively impact buyer demand for the properties we sell. However, current demand for our rural improved development projects, specifically Wildlight, our development project north of Jacksonville, Florida, and Heartwood, our development real estate properties has not yet been significantly impacted by project south of Savannah, Georgia, continue to benefit from favorable migration and demographic trends, which have thus far outweighed the impacts of higher interest rate environment, rates.

For additional information on market conditions impacting our business, see [Results of Operations](#).

## CRITICAL ACCOUNTING ESTIMATES

The preparation of financial statements requires us to make estimates, assumptions and judgments that affect our assets, liabilities, revenues and expenses, and disclosure of contingent assets and liabilities. We base these estimates and assumptions on historical data and trends, current fact patterns, expectations and other sources of information we believe are reasonable. Actual results may differ from these estimates. For a full description of our critical accounting policies, see Item 7 — *Management's Discussion and Analysis of Financial Condition and Results of Operations* in our [2022](#) [2023](#) Form 10-K.

## REVENUE RECOGNITION ACCOUNTING STANDARDS ISSUED BUT NOT YET ADOPTED

See [Note 1](#) — [Basis of Presentation](#) for a summary of recently issued accounting standards.

## DISCUSSION OF TIMBER INVENTORY AND SUSTAINABLE YIELD

See Item 1 — *Business* — *Discussion of Timber Inventory and Sustainable Yield* in our [2022](#) [2023](#) Form 10-K.

## OUR TIMBERLANDS

Our timber operations are disaggregated into three geographically distinct segments: Southern Timber, Pacific Northwest Timber and New Zealand Timber. The following tables provide a breakdown of our timberland holdings as of **September 30, 2023**, **March 31, 2024** and **December 31, 2022**, **December 31, 2023**:

(acres in 000s)	(acres in 000s)	As of September 30, 2023						As of December 31, 2022				
		Owned		Leased		Total		Owned		Leased		Total
(acres in 000s)												
(acres in 000s)												
		Owned										
		Owned										
		Owned										
Southern												
Southern												
Southern	Southern											
Alabama	Alabama	256		5		261		258		14		272
Alabama												
Alabama												
Arkansas												
Arkansas												
Arkansas	Arkansas	—		2		2		—		2		2
Florida	Florida	362		50		412		347		47		394
Florida												
Florida												
Georgia	Georgia	623		65		688		647		64		711
Georgia												
Georgia												
Louisiana												
Louisiana												
Louisiana	Louisiana	147		—		147		148		—		148
Oklahoma	Oklahoma	91		—		91		91		—		91
Oklahoma												
Oklahoma												
South Carolina												
South Carolina												
South Carolina	South Carolina	16		—		16		16		—		16
Texas	Texas	282		—		282		285		—		285
		1,777		122		1,899		1,792		127		1,919
Texas												
Texas												
		1,756										
		1,756										
		1,756										
Pacific Northwest												
Pacific Northwest												
Pacific Northwest	Pacific Northwest											
Oregon	Oregon	61		—		61		61		—		61
Oregon												
Oregon												
Washington	Washington	410		3		413		410		3		413
Washington												
Washington												
		414										

		414					
		414					
		471	3	474	471	3	474
New Zealand (a)							
New Zealand (a)							
New Zealand (a)	New Zealand (a)	188	231	419	188	229	417
Total	Total	2,436	356	2,792	2,451	359	2,810
Total							
Total							

(a) Represents legal acres owned and leased by the New Zealand subsidiary, in which we own a 77% interest. As of **September 30, 2023** **March 31, 2024**, legal acres in New Zealand consisted of **298,000** **297,000** plantable acres and **121,000** **125,000** non-productive acres.

The following tables detail activity for owned and leased acres in our timberland holdings by state from **December 31, 2022** **December 31, 2023** to **September 30, 2023** **March 31, 2024**:

(acres in 000s)	(acres in 000s)	Acres Owned					(acres in 000s)	Acres Owned				
		December 31, 2022	Acquisitions	Sales	Other (a)	September 30, 2023		December 31, 2023	Acquisitions	Sales	Other	March 31, 2024
Southern												
Alabama												
Alabama												
Alabama	Alabama	258	—	(1)	(1)	256						
Florida	Florida	347	2	(2)	15	362						
Georgia	Georgia	647	—	(1)	(23)	623						
Louisiana	Louisiana	148	—	(1)	—	147						
Oklahoma	Oklahoma	91	—	—	—	91						
Oklahoma												
Oklahoma												
South Carolina	South Carolina	16	—	—	—	16						
Texas	Texas	285	1	(5)	1	282						
		1,792	3	(10)	(8)	1,777						
Texas												
Texas												
		1,759										
Pacific Northwest												
Pacific Northwest												
Oregon												
Oregon												
Oregon	Oregon	61	—	—	—	61						
Washington	Washington	410	—	—	—	410						
		414										
		471	—	—	—	471						
New Zealand (b)		188	—	—	—	188						
New Zealand (a)												
New Zealand (a)												
New Zealand (a)												
Total	Total	2,451	3	(10)	(8)	2,436						

(a) Includes adjustments for land mapping reviews.

(b) Represents legal acres owned by the New Zealand subsidiary, in which we have a 77% interest.

(acres in 000s)	(acres in 000s)	Acres Leased					(acres in 000s)	Acres Leased				
		December 31, 2022	New Leases	Sold/Expired Leases (a)	Other (b)	September 30, 2023		December 31, 2023	New Leases	Sold/Expired Leases	Other (a)	March 31, 2024
	December 31, 2023							December 31, 2023	New Leases	Sold/Expired Leases	Other (a)	March 31, 2024
<b>Southern</b>	<b>Southern</b>											
Alabama	Alabama	14	—	(9)	—	5						
Alabama	Alabama	2	—	—	—	2						
Arkansas	Arkansas	47	—	—	3	50						
Florida	Florida	64	—	—	1	65						
Georgia	Georgia	127	—	(9)	4	122						
		93										
		93										
		93										
<b>Pacific Northwest</b>	<b>Pacific Northwest</b>											
Washington (c)	Washington (c)	3	—	—	—	3						
<b>Pacific Northwest</b>	<b>Pacific Northwest</b>											
<b>Pacific Northwest</b>	<b>Pacific Northwest</b>											
Washington (b)	Washington (b)											
Washington (b)	Washington (b)											
Washington (b)	Washington (b)											
<b>New Zealand (d)</b>	<b>New Zealand (d)</b>	229	—	—	2	231						
<b>New Zealand (c)</b>	<b>New Zealand (c)</b>											
<b>New Zealand (c)</b>	<b>New Zealand (c)</b>											
<b>New Zealand (c)</b>	<b>New Zealand (c)</b>											
<b>Total</b>	<b>Total</b>	359	—	(9)	6	356						

(a) Includes acres previously under lease that have been harvested and activity for the relinquishment of leased acres.

(b) Includes adjustments for land mapping reviews.

(c) (b) Primarily timber reservations acquired in the merger with Pope Resources.

(d) (c) Represents legal acres leased by the New Zealand subsidiary, in which we have a 77% interest.

## RESULTS OF OPERATIONS

### CONSOLIDATED RESULTS

The following table provides key financial information by segment and on a consolidated basis:

	Three Months Ended September 30,	Nine Months Ended September 30,
	Three Months Ended March 31,	
	Three Months Ended March 31,	



		Three Months Ended March 31,						
Financial Information (in millions)	Financial Information (in millions)	2023	2022	2023	2022	Financial Information (in millions)	2024	2023
Sales	Sales							
Southern Timber								
Southern Timber								
Southern Timber	Southern Timber	\$64.0	\$64.5	\$204.1	\$207.6			
Pacific Northwest Timber	Pacific Northwest Timber	29.3	34.4	96.1	119.8			
New Zealand Timber	New Zealand Timber	70.4	72.5	175.4	202.7			
Real Estate	Real Estate							
Real Estate								
Real Estate								
Improved Development	Improved Development	3.1	2.3	20.2	18.8			
Unimproved Development		0.1	—	0.1	—			
Improved Development								
Improved Development								
Rural								
Rural								
Rural	Rural	20.5	7.0	42.6	47.3			
Timberland & Non-Strategic	Timberland & Non-Strategic	1.1	—	2.9	11.4			
Deferred Revenue/Other (a)	Deferred Revenue/Other (a)	6.4	3.2	13.7	3.5			
Deferred Revenue/Other (a)								
Deferred Revenue/Other (a)								
Total Real Estate								
Total Real Estate								
Total Real Estate	Total Real Estate	31.2	12.4	79.5	81.0			
Trading	Trading	6.8	11.6	34.8	52.7			
Intersegment Eliminations	Intersegment Eliminations	(0.1)	(0.1)	(0.4)	(0.2)			
Total Sales	Total Sales	\$201.6	\$195.3	\$589.5	\$663.7			
Operating Income (Loss)	Operating Income (Loss)							
Operating Income (Loss)								
Operating Income (Loss)								
Southern Timber	Southern Timber	\$18.6	\$22.5	\$62.6	\$76.9			
Pacific Northwest Timber (b)		(0.6)	2.2	(6.5)	11.7			
New Zealand Timber (c)		17.6	9.3	19.3	22.7			
Southern Timber								
Southern Timber								
Pacific Northwest Timber								
New Zealand Timber (b)								
Real Estate (a)(d)		9.2	15.7	18.7	37.0			

Real Estate					
Real Estate					
Real Estate					
Trading	Trading	(0.1)	0.2	0.4	0.1
Corporate and Other	Corporate and Other	(9.4)	(9.0)	(28.3)	(26.6)
<b>Operating Income</b>	<b>Operating Income</b>	35.4	40.9	66.1	121.7
Interest expense, interest income and other (e)		(12.1)	(7.8)	(15.0)	(25.5)
Income tax expense		(0.6)	(1.2)	(1.8)	(8.1)
Interest expense, net					
Interest and other miscellaneous (expense) income, net (c)					
Income tax benefit (expense) (d)					
<b>Net Income</b>	<b>Net Income</b>	22.7	31.9	49.3	88.1
Less: Net income attributable to noncontrolling interests in consolidated affiliates		(3.2)	(10.8)	(1.9)	(12.4)
Less: Net (income) loss attributable to noncontrolling interests in consolidated affiliates					
<b>Net Income Attributable to Rayonier, L.P.</b>	<b>Net Income Attributable to Rayonier, L.P.</b>	<u>\$19.5</u>	<u>\$21.1</u>	<u>\$47.4</u>	<u>\$75.7</u>
Less: Net income attributable to noncontrolling interests in the operating partnership	Less: Net income attributable to noncontrolling interests in the operating partnership	(0.3)	(0.5)	(0.8)	(1.7)
<b>Net Income Attributable to Rayonier Inc.</b>	<b>Net Income Attributable to Rayonier Inc.</b>	\$19.2	\$20.6	\$46.6	\$74.0
<b>Adjusted EBITDA (f)</b>					
<b>Adjusted EBITDA (e)</b>					
<b>Adjusted EBITDA (e)</b>					
<b>Adjusted EBITDA (e)</b>					
Southern Timber					
Southern Timber					
Southern Timber	Southern Timber	\$37.8	\$36.6	\$124.2	\$123.7
Pacific Northwest Timber	Pacific Northwest Timber	7.8	12.6	21.7	48.4
New Zealand Timber	New Zealand Timber	23.5	15.6	37.9	40.8
Real Estate					
Real Estate					
Real Estate	Real Estate	18.9	8.4	45.8	58.4
Trading	Trading	(0.1)	0.2	0.4	0.1
Corporate and Other	Corporate and Other	(9.0)	(8.6)	(27.1)	(25.7)
<b>Total Adjusted EBITDA</b>	<b>Total Adjusted EBITDA</b>	<u>\$78.9</u>	<u>\$64.7</u>	<u>\$202.9</u>	<u>\$245.8</u>

- (a) Includes deferred revenue adjustments, revenue true-ups and marketing fees related to Improved Development sales in addition to residential and commercial lease revenue.
- (b) The three and nine months ended September 30, 2022 March 31, 2023 includes a \$1.1 million \$2.3 million of timber write-off write-offs resulting from a casualty event. events.
- (c) The nine three months ended September 30, 2023 March 31, 2024 includes a \$2.3 million timber write-off resulting from a casualty event.
- (d) \$5.7 million of pension settlement charges and \$1.3 million of net costs associated with legal settlements. The three and nine months ended September 30, 2022 March 31, 2023 includes \$16.0 million of equity income related to the multi-family apartment complex sale in Bainbridge Island, Washington.
- (e) The nine months ended September 30, 2023 includes \$20.5 million \$9.1 million of net recoveries associated with legal settlements.
- (f) (d) The three months ended March 31, 2024 includes a \$1.2 million income tax benefit related to the pension settlement.
- (e) Adjusted EBITDA is a non-GAAP measure defined and reconciled in [Performance and Liquidity Indicators](#).

		Three Months Ended September 30,				Nine Months Ended September 30,		
		Three Months Ended March 31,						
		Three Months Ended March 31,						
		Three Months Ended March 31,						
Southern Timber Overview								
Southern Timber Overview								
Southern Timber Overview	Southern Timber Overview	2023		2022		2023		2022
Sales Volume (in thousands of tons)	Sales Volume (in thousands of tons)							
Sales Volume (in thousands of tons)								
Sales Volume (in thousands of tons)								
Pine Pulpwood								
Pine Pulpwood								
Pine Pulpwood	Pine Pulpwood	995		965		3,010		3,098
Pine Sawtimber	Pine Sawtimber	745		449		2,563		1,529
Pine Sawtimber								
Pine Sawtimber								
Total Pine Volume								
Total Pine Volume								
Total Pine Volume	Total Pine Volume	1,740		1,414		5,574		4,627
Hardwood	Hardwood	69		85		138		291
Hardwood								
Hardwood								
Total Volume								
Total Volume								
Total Volume	Total Volume	1,809		1,499		5,712		4,918
% Delivered Volume (vs. Total Volume)	% Delivered Volume (vs. Total Volume)	35 %		47 %		34 %		43 %
% Delivered Volume (vs. Total Volume)								
% Delivered Volume (vs. Total Volume)								
% Pine Sawtimber Volume (vs. Total Pine Volume)	% Pine Sawtimber Volume (vs. Total Pine Volume)	43 %		32 %		46 %		33 %
% Pine Sawtimber Volume (vs. Total Pine Volume)								
% Pine Sawtimber Volume (vs. Total Pine Volume)								
% Export Volume (vs. Total Volume) (a)								
% Export Volume (vs. Total Volume) (a)								

% Export Volume (vs. Total Volume) (a)	% Export Volume (vs. Total Volume) (a)	1 %	2 %	1 %	2 %
<b>Net Stumpage Pricing (dollars per ton)</b>	<b>Net Stumpage Pricing (dollars per ton)</b>				
<b>Net Stumpage Pricing (dollars per ton)</b>					
Pine Pulpwood					
Pine Pulpwood					
Pine Pulpwood	Pine Pulpwood	\$16.54	\$22.77	\$16.53	\$22.88
Pine Sawtimber	Pine Sawtimber	28.85	33.31	29.87	34.40
Pine Sawtimber					
Pine Sawtimber					
Weighted Average Pine					
Weighted Average Pine					
Weighted Average Pine	Weighted Average Pine	\$21.81	\$26.12	\$22.67	\$26.69
Hardwood	Hardwood	13.16	20.59	13.98	24.33
Hardwood					
Hardwood					
Weighted Average Total					
Weighted Average Total					
Weighted Average Total	Weighted Average Total	\$21.48	\$25.80	\$22.46	\$26.55
<b>Summary Financial Data (in millions of dollars)</b>	<b>Summary Financial Data (in millions of dollars)</b>				
<b>Summary Financial Data (in millions of dollars)</b>					
<b>Summary Financial Data (in millions of dollars)</b>					
Timber Sales					
Timber Sales					
Timber Sales	Timber Sales	\$54.1	\$57.7	\$175.0	\$186.9
Less: Cut and Haul	Less: Cut and Haul	(14.4)	(17.3)	(43.4)	(50.5)
Less: Cut and Haul					
Less: Cut and Haul					
Less: Port and Freight					
Less: Port and Freight					
Less: Port and Freight	Less: Port and Freight	(0.9)	(1.6)	(3.6)	(5.7)
<b>Net Stumpage Sales</b>	<b>Net Stumpage Sales</b>	\$38.8	\$38.8	\$128.0	\$130.7
<b>Net Stumpage Sales</b>					
<b>Net Stumpage Sales</b>					
Non-Timber Sales		9.8	6.8	29.1	20.7
Land-Based Solutions (b)					
Land-Based Solutions (b)					
Land-Based Solutions (b)					
Other Non-Timber Sales					
Other Non-Timber Sales					
Other Non-Timber Sales					
<b>Total Sales</b>					
<b>Total Sales</b>					

Total Sales	Total Sales	\$64.0	\$64.5	\$204.1	\$207.6
Operating Income	Operating Income	\$18.6	\$22.5	\$62.6	\$76.9
Operating Income					
Operating Income					
(+) Depreciation, depletion and amortization	(+) Depreciation, depletion and amortization	19.2	14.1	61.6	46.8
Adjusted EBITDA (b)		\$37.8	\$36.6	\$124.2	\$123.7
(+) Depreciation, depletion and amortization					
(+) Depreciation, depletion and amortization					
Adjusted EBITDA (c)					
Adjusted EBITDA (c)					
Adjusted EBITDA (c)					
Other Data					
Other Data					
Period-End Acres (in thousands)	Period-End Acres (in thousands)	1,899	1,789	1,899	1,789
Period-End Acres (in thousands)					
Period-End Acres (in thousands)					

- (a) Estimated percentage of export volume, which includes volumes sold to third-party exporters in addition to direct exports through our log export program.
- (b) Consists of sales from carbon capture and storage ("CCS"), solar and wind energy contracts.
- (c) Adjusted EBITDA is a non-GAAP measure defined and reconciled in [Performance and Liquidity Indicators](#).

	Three Months Ended March 31,							
	Three Months Ended March 31,							
	Three Months Ended March 31,							
Pacific Northwest Timber Overview								
Pacific Northwest Timber Overview								
Pacific Northwest Timber Overview								
Sales Volume (in thousands of tons)								
Sales Volume (in thousands of tons)								
Sales Volume (in thousands of tons)								
Pulpwood								
Pulpwood								
Pulpwood								
Domestic Sawtimber (a)								
Domestic Sawtimber (a)								
Domestic Sawtimber (a)								
Export Sawtimber								
Export Sawtimber								
Export Sawtimber								
		Three Months Ended September 30,				Nine Months Ended September 30,		
Pacific Northwest Timber Overview	2023		2022		2023		2022	
Sales Volume (in thousands of tons)								
Pulpwood	43		59		181		214	
Domestic Sawtimber (a)	226		230		760		911	

Export Sawtimber		21	18	65	63
Total Volume					
Total Volume					
Total Volume	Total Volume	290	307	1,006	1,188
% Delivered Volume (vs. Total Volume)	% Delivered Volume (vs. Total Volume)	94 %	100 %	97 %	90 %
% Delivered Volume (vs. Total Volume)					
% Delivered Volume (vs. Total Volume)					
% Sawtimber Volume (vs. Total Volume)	% Sawtimber Volume (vs. Total Volume)	85 %	81 %	82 %	82 %
% Sawtimber Volume (vs. Total Volume)					
% Sawtimber Volume (vs. Total Volume)					
% Export Volume (vs. Total Volume) (b)					
% Export Volume (vs. Total Volume) (b)					
% Export Volume (vs. Total Volume) (b)	% Export Volume (vs. Total Volume) (b)	11 %	12 %	11 %	10 %
Delivered Log Pricing (in dollars per ton)	Delivered Log Pricing (in dollars per ton)				
Delivered Log Pricing (in dollars per ton)					
Delivered Log Pricing (in dollars per ton)					
Pulpwood					
Pulpwood					
Pulpwood	Pulpwood	\$33.09	\$50.74	\$40.67	\$44.44
Domestic Sawtimber	Domestic Sawtimber	108.20	120.08	98.89	114.20
Domestic Sawtimber					
Domestic Sawtimber					
Export Sawtimber (c)	Export Sawtimber (c)	131.15	90.23	146.58	92.15
Export Sawtimber (c)					
Export Sawtimber (c)					
Weighted Average Log Price					
Weighted Average Log Price					
Weighted Average Log Price	Weighted Average Log Price	\$98.79	\$104.97	\$91.44	\$100.18
Summary Financial Data (in millions of dollars)	Summary Financial Data (in millions of dollars)				
Summary Financial Data (in millions of dollars)					
Summary Financial Data (in millions of dollars)					
Timber Sales					
Timber Sales					
Timber Sales	Timber Sales	\$27.8	\$32.6	\$91.3	\$115.6
Less: Cut and Haul	Less: Cut and Haul	(12.1)	(13.9)	(44.8)	(46.7)
Less: Cut and Haul					
Less: Cut and Haul					
Less: Port and Freight	Less: Port and Freight	(1.1)	(0.2)	(3.8)	(0.7)
Less: Port and Freight					
Less: Port and Freight					
Net Stumpage Sales					
Net Stumpage Sales					

<b>Net Stumpage Sales</b>	<b>Net Stumpage Sales</b>	\$14.7	\$18.5	\$42.7	\$68.3
Non-Timber Sales	Non-Timber Sales	1.5	1.8	4.7	4.2
Non-Timber Sales					
Non-Timber Sales					
<b>Total Sales</b>					
<b>Total Sales</b>					
<b>Total Sales</b>	<b>Total Sales</b>	\$29.3	\$34.4	\$96.1	\$119.8
Operating (Loss) Income		(\$0.6)	\$2.2	(\$6.5)	\$11.7
(+) Timber write-offs resulting from a casualty event (d)		—	1.1	—	1.1
Operating Loss					
Operating Loss					
Operating Loss					
(+) Depreciation, depletion and amortization	(+) Depreciation, depletion and amortization	8.3	9.4	28.2	35.6
<b>Adjusted EBITDA (e)</b>		\$7.8	\$12.6	\$21.7	\$48.4
(+) Depreciation, depletion and amortization					
(+) Depreciation, depletion and amortization					
<b>Adjusted EBITDA (d)</b>					
<b>Adjusted EBITDA (d)</b>					
<b>Adjusted EBITDA (d)</b>					
<b>Other Data</b>					
<b>Other Data</b>					
<b>Other Data</b>	<b>Other Data</b>				
Period-End Acres (in thousands)	Period-End Acres (in thousands)	474	486	474	486
Sawtimber (in dollars per MBF) (f)		\$726	\$860	\$722	\$866
Period-End Acres (in thousands)					
Period-End Acres (in thousands)					
Sawtimber (in dollars per MBF) (e)					
Sawtimber (in dollars per MBF) (e)					
Sawtimber (in dollars per MBF) (e)					

(a) Includes volumes sold to third-party exporters.

(b) Estimated percentage of export volume, which includes volumes sold to third-party exporters in addition to direct exports through our log export program.

(c) Prior to Q4 2022, pricing reflects the transfer of logs on an FOB basis. Beginning in Q4 2022, pricing Pricing is reported on a CFR basis (i.e., inclusive of export costs and freight).

(d) Timber write-offs resulting from a casualty event include the write-off of merchantable and pre-merchantable timber volume damaged by casualty events which cannot be salvaged.

(e) Adjusted EBITDA is a non-GAAP measure defined and reconciled in [Performance and Liquidity Indicators](#).

(f) (e) Delivered Sawtimber excluding chip-n-saw.

		Three Months Ended September 30,				Nine Months Ended September 30,		
		Three Months Ended March 31,						
		Three Months Ended March 31,						
		Three Months Ended March 31,						
New Zealand Timber Overview								
New Zealand Timber Overview								
New Zealand Timber Overview	New Zealand Timber Overview	2023		2022		2023		2022

Sales Volume (in thousands of tons)	Sales Volume (in thousands of tons)				
Sales Volume (in thousands of tons)					
Sales Volume (in thousands of tons)					
Domestic Pulpwood (Delivered)					
Domestic Pulpwood (Delivered)					
Domestic Pulpwood (Delivered)	Domestic Pulpwood (Delivered)	58	103	163	302
Domestic Sawtimber (Delivered)	Domestic Sawtimber (Delivered)	211	221	502	544
Domestic Sawtimber (Delivered)					
Domestic Sawtimber (Delivered)					
Export Pulpwood (Delivered)	Export Pulpwood (Delivered)	55	38	167	129
Export Pulpwood (Delivered)					
Export Pulpwood (Delivered)					
Export Sawtimber (Delivered)					
Export Sawtimber (Delivered)					
Export Sawtimber (Delivered)	Export Sawtimber (Delivered)	367	349	1,012	954
Total Volume	Total Volume	690	712	1,844	1,929
Total Volume					
Total Volume					
% Delivered Volume (vs. Total Volume)					
% Delivered Volume (vs. Total Volume)					
% Delivered Volume (vs. Total Volume)	% Delivered Volume (vs. Total Volume)	100 %	100 %	100 %	100 %
% Sawtimber Volume (vs. Total Volume)	% Sawtimber Volume (vs. Total Volume)	84 %	80 %	82 %	78 %
% Sawtimber Volume (vs. Total Volume)					
% Sawtimber Volume (vs. Total Volume)					
% Export Volume (vs. Total Volume) (a)					
% Export Volume (vs. Total Volume) (a)					
% Export Volume (vs. Total Volume) (a)	% Export Volume (vs. Total Volume) (a)	61 %	54 %	64 %	56 %
Delivered Log Pricing (in dollars per ton)	Delivered Log Pricing (in dollars per ton)				
Delivered Log Pricing (in dollars per ton)					
Domestic Pulpwood					
Domestic Pulpwood					
Domestic Pulpwood	Domestic Pulpwood	\$32.92	\$33.13	\$34.60	\$34.20
Domestic Sawtimber	Domestic Sawtimber	63.45	69.69	67.46	73.72
Domestic Sawtimber					
Domestic Sawtimber					
Export Sawtimber	Export Sawtimber	95.23	123.07	102.93	130.71
Export Sawtimber					
Export Sawtimber					
Weighted Average Log Price					
Weighted Average Log Price					



Weighted Average Log Price	Weighted Average Log Price				
		\$79.47	\$92.76	\$86.15	\$98.92
<b>Summary Financial Data (in millions of dollars)</b>	<b>Summary Financial Data (in millions of dollars)</b>				
<b>Summary Financial Data (in millions of dollars)</b>					
<b>Summary Financial Data (in millions of dollars)</b>					
Timber Sales	Timber Sales	\$54.9	\$66.1	\$158.8	\$190.9
Less: Cut and Haul		(22.8)	(25.8)	(64.5)	(71.6)
Less: Port and Freight		(15.9)	(23.1)	(47.5)	(69.8)
Timber Sales					
Timber Sales					
Less: Cut and Haul (b)					
Less: Cut and Haul (b)					
Less: Cut and Haul (b)					
Less: Port and Freight (b)					
Less: Port and Freight (b)					
Less: Port and Freight (b)					
<b>Net Stumpage Sales</b>					
<b>Net Stumpage Sales</b>					
<b>Net Stumpage Sales</b>	<b>Net Stumpage Sales</b>	\$16.2	\$17.2	\$46.8	\$49.4
Non-Timber Sales / Carbon Credits		15.6	6.4	16.6	11.9
Carbon Credit Sales					
Carbon Credit Sales					
Carbon Credit Sales					
Other Non-Timber Sales					
Other Non-Timber Sales					
Other Non-Timber Sales					
<b>Total Sales</b>					
<b>Total Sales</b>					
<b>Total Sales</b>	<b>Total Sales</b>	\$70.4	\$72.5	\$175.4	\$202.7
Operating Income		\$17.6	\$9.3	\$19.3	\$22.7
(+) Timber write-off resulting from a casualty event (b)		—	—	2.3	—
Operating Income (Loss)					
Operating Income (Loss)					
Operating Income (Loss)					
(+) Timber write-offs resulting from casualty events (c)					
(+) Timber write-offs resulting from casualty events (c)					
(+) Timber write-offs resulting from casualty events (c)					
(+) Depreciation, depletion and amortization	(+) Depreciation, depletion and amortization	6.0	6.3	16.3	18.2
<b>Adjusted EBITDA (c)</b>		\$23.5	\$15.6	\$37.9	\$40.8
(+) Depreciation, depletion and amortization					
(+) Depreciation, depletion and amortization					
<b>Adjusted EBITDA (d)</b>					

Adjusted EBITDA (d)				
Adjusted EBITDA (d)				
Other Data	Other Data			
New Zealand Dollar to U.S. Dollar Exchange Rate (d)	0.6084	0.6223	0.6166	0.6479
Other Data				
Other Data				
New Zealand Dollar to U.S. Dollar Exchange Rate (e)				
New Zealand Dollar to U.S. Dollar Exchange Rate (e)				
New Zealand Dollar to U.S. Dollar Exchange Rate (e)				
Net Plantable Period-End Acres (in thousands)				
Net Plantable Period-End Acres (in thousands)				
Net Plantable Period-End Acres (in thousands)	Net Plantable Period-End Acres (in thousands)	298	297	298
Export Sawtimber (in dollars per JAS m³)	Export Sawtimber (in dollars per JAS m³)	\$110.72	\$143.09	\$119.68
Export Sawtimber (in dollars per JAS m³)				
Export Sawtimber (in dollars per JAS m³)				
Domestic Sawtimber (in \$NZD per tonne)	Domestic Sawtimber (in \$NZD per tonne)	\$114.72	\$123.19	\$120.34
Domestic Sawtimber (in \$NZD per tonne)				
Domestic Sawtimber (in \$NZD per tonne)				

- (a) Percentage of export volume reflects direct exports through our log export program.
- (b) Prior period has been restated to reclassify certain export related costs from cut and haul to port and freight.
- (c) Timber write-off write-offs resulting from a casualty event events includes the write-off of merchantable and pre-merchantable timber volume damaged by a casualty event which events that cannot be salvaged.
- (c)(d) Adjusted EBITDA is a non-GAAP measure defined and reconciled in [Performance and Liquidity Indicators](#).
- (d)(e) Represents the period-average rate.

		Three Months Ended September 30,		Nine Months Ended September 30,		
		Three Months Ended March 31,				
		Three Months Ended March 31,				
		Three Months Ended March 31,				
Real Estate Overview	Real Estate Overview	2023	2022	2023	2022	Real Estate Overview
Sales (in millions of dollars)	Sales (in millions of dollars)					
Improved Development	Improved Development					
(a)	(a)	\$3.1	\$2.3	\$20.2	\$18.8	

Unimproved Development		0.1	—	0.1	—
Improved Development (a)					
Improved Development (a)					
Rural					
Rural					
Rural	Rural	20.5	7.0	42.6	47.3
Timberland & Non-Strategic	Timberland & Non-Strategic	1.1	—	2.9	11.4
Deferred Revenue/Other (b)	Deferred Revenue/Other (b)	6.4	3.2	13.7	3.5
Deferred Revenue/Other (b)					
Deferred Revenue/Other (b)					
Total Sales					
Total Sales					
Total Sales	Total Sales	\$31.2	\$12.4	\$79.5	\$81.0
Acres Sold	Acres Sold				
Acres Sold					
Acres Sold					
Improved Development (a)	Improved Development (a)	6.9	19.0	302.2	95.9
Unimproved Development		10	—	10	—
Improved Development (a)					
Improved Development (a)					
Rural					
Rural					
Rural	Rural	3,799	1,809	8,740	11,194
Timberland & Non-Strategic	Timberland & Non-Strategic	466	—	1,070	3,966
Total Acres Sold	Total Acres Sold	4,281	1,828	10,122	15,256
Total Acres Sold					
Total Acres Sold					
Gross Price per Acre (dollars per acre)					
Gross Price per Acre (dollars per acre)					
Gross Price per Acre (dollars per acre)					
Gross Price per Acre (dollars per acre)	Gross Price per Acre (dollars per acre)				
Improved Development (a)	Improved Development (a)	\$454,810	\$121,106	\$66,694	\$196,311
Unimproved Development		11,250	—	11,250	—
Improved Development (a)					
Improved Development (a)					
Rural					
Rural					
Rural	Rural	5,386	3,848	4,872	4,228
Timberland & Non-Strategic	Timberland & Non-Strategic	2,266	—	2,755	2,874

Weighted Average (Total)					
Weighted Average (Total)					
Weighted Average (Total)	Weighted Average (Total)	\$5,781	\$5,064	\$6,501	\$5,084
Weighted Average (Adjusted) (c)	Weighted Average (Adjusted) (c)	\$5,060	\$3,848	\$4,648	\$3,874
Operating Income		\$9.2	\$15.7	\$18.7	\$37.0
Operating (Loss) Income					
Operating (Loss) Income					
Operating (Loss) Income					
(+)	(+)				
Depreciation, depletion and amortization	Depreciation, depletion and amortization	3.1	1.0	6.8	12.7
(+ Non-cash cost of land and improved development					
(+ Non-cash cost of land and improved development					
(+) Non-cash cost of land and improved development	(+) Non-cash cost of land and improved development	6.6	3.1	20.2	20.3
(–) Gain associated with the multi-family apartment complex sale attributable to NCI (d)		—	(11.5)	—	(11.5)
<b>Adjusted EBITDA (e)</b>		<b>\$18.9</b>	<b>\$8.4</b>	<b>\$45.8</b>	<b>\$58.4</b>
Adjusted EBITDA (d)					
Adjusted EBITDA (d)					
Adjusted EBITDA (d)					

- (a) Reflects land with capital invested in infrastructure improvements.
- (b) Includes deferred revenue adjustments, revenue true-ups and marketing fees related to Improved Development sales in addition to residential and commercial lease revenue.
- (c) Excludes Improved Development.
- (d) Gain associated with the multi-family apartment complex sale attributable to NCI represents the gain recognized in connection with the sale of property by the Bainbridge Landing joint venture attributable to noncontrolling interests.
- (e) Adjusted EBITDA is a non-GAAP measure defined and reconciled in [Performance and Liquidity Indicators](#).

	Three Months Ended September 30,	Nine Months Ended September 30,
	Three Months Ended March 31,	
	Three Months Ended March 31,	
	Three Months Ended March 31,	

Trading Overview	Trading Overview	2023	2022	2023	2022	Trading Overview	2024	2023
Sales	Sales							
Volume (in thousands of tons)	Volume (in thousands of tons)							
U.S.								
U.S.								
U.S.	U.S.	19	11	49	54			
NZ	NZ	42	84	252	361			
Total Volume	Total Volume	61	95	301	415			
Total Volume								
Total Volume								
Summary Financial Data (in millions of dollars)	Summary Financial Data (in millions of dollars)							
Summary Financial Data (in millions of dollars)								
Trading Sales								
Trading Sales								
Trading Sales	Trading Sales	\$6.4	\$11.2	\$33.5	\$51.5			
Non-Timber Sales	Non-Timber Sales	0.4	0.4	1.3	1.2			
Total Sales	Total Sales	\$6.8	\$11.6	\$34.8	\$52.7			
Operating (Loss) Income		(\$0.1)	\$0.2	\$0.4	\$0.1			
Operating Income								
Operating Income								
Operating Income								
Adjusted EBITDA (a)	Adjusted EBITDA (a)	(\$0.1)	\$0.2	\$0.4	\$0.1			
Adjusted EBITDA (a)								
Adjusted EBITDA (a)								

(a) Adjusted EBITDA is a non-GAAP measure defined and reconciled in [Performance and Liquidity Indicators](#).

	Three Months Ended September 30,		Nine Months Ended September 30,
	Three Months Ended March 31,		
	Three Months Ended March 31,		
	Three Months Ended March 31,		

Capital Expenditures By Segment (in millions of dollars)								
Capital Expenditures By Segment (in millions of dollars)								
Capital Expenditures By Segment (in millions of dollars)	Capital Expenditures By Segment (in millions of dollars)	2023		2022		2023		2022
Timber Capital Expenditures	Timber Capital Expenditures							
Timber Capital Expenditures								
Timber Capital Expenditures								
Southern Timber								
Southern Timber								
Southern Timber	Southern Timber							
Reforestation, silviculture and other capital expenditures	Reforestation, silviculture and other capital expenditures	\$4.0		\$5.4		\$17.6		\$11.5
Reforestation, silviculture and other capital expenditures								
Reforestation, silviculture and other capital expenditures								
Property taxes								
Property taxes								
Property taxes	Property taxes	2.0		1.9		6.0		5.6
Lease payments	Lease payments	0.1		0.1		0.7		1.0
Lease payments								
Lease payments								
Allocated overhead								
Allocated overhead								
Allocated overhead	Allocated overhead	1.5		1.2		4.2		3.6
	Subtotal Southern Timber							
Subtotal Southern Timber Timber		\$7.5		\$8.6		\$28.4		\$21.7
Subtotal Southern Timber								
Subtotal Southern Timber								
Pacific Northwest Timber								
Pacific Northwest Timber								
Pacific Northwest Timber	Pacific Northwest Timber							
Reforestation, silviculture and other capital expenditures	Reforestation, silviculture and other capital expenditures	1.6		2.3		6.6		7.5
Reforestation, silviculture and other capital expenditures								
Reforestation, silviculture and other capital expenditures								
Property taxes								
Property taxes								
Property taxes	Property taxes	0.3		0.3		0.8		0.8
Allocated overhead	Allocated overhead	1.5		1.3		4.1		4.0
Allocated overhead								
Allocated overhead								
Subtotal Pacific Northwest Timber								
Subtotal Pacific Northwest Timber								

Subtotal Pacific Northwest Timber	Subtotal Pacific Northwest Timber	\$3.3	\$3.9	\$11.5	\$12.3
New Zealand Timber	New Zealand Timber				
New Zealand Timber					
New Zealand Timber					
Reforestation, silviculture and other capital expenditures					
Reforestation, silviculture and other capital expenditures					
Reforestation, silviculture and other capital expenditures	Reforestation, silviculture and other capital expenditures	3.1	3.2	7.6	8.7
Property taxes	Property taxes	0.2	0.2	0.6	0.6
Property taxes					
Property taxes					
Lease payments					
Lease payments					
Lease payments	Lease payments	1.3	1.4	2.6	2.8
Allocated overhead	Allocated overhead	0.6	0.6	2.0	2.0
Allocated overhead					
Allocated overhead					
Subtotal New Zealand Timber	Subtotal New Zealand Timber	\$5.2	\$5.4	\$12.9	\$14.0
Subtotal New Zealand Timber					
Subtotal New Zealand Timber					
Total Timber Segments Capital Expenditures					
Total Timber Segments Capital Expenditures					
Total Timber Segments Capital Expenditures	Total Timber Segments Capital Expenditures	\$16.1	\$17.8	\$52.8	\$48.0
Real Estate	Real Estate	—	0.1	0.2	0.2
Real Estate					
Real Estate					
Corporate	Corporate	0.2	—	0.2	—
Corporate					
Corporate					
Total Capital Expenditures					
Total Capital Expenditures					
Total Capital Expenditures	Total Capital Expenditures	\$16.3	\$17.9	\$53.1	\$48.2
Timberland Acquisitions	Timberland Acquisitions				
Timberland Acquisitions					
Timberland Acquisitions					
Southern Timber					
Southern Timber					
Southern Timber	Southern Timber	\$4.7	—	\$10.4	\$3.2
Pacific Northwest Timber	Pacific Northwest Timber	—	—	3.6	—
Pacific Northwest Timber					
Pacific Northwest Timber					
Timberland Acquisitions					
Timberland Acquisitions					
Timberland Acquisitions	Timberland Acquisitions	\$4.7	—	\$14.0	\$3.2

Real Estate Development Investments (a)	Real Estate Development Investments (a)	\$4.0	\$4.9	\$18.8	\$10.9
Real Estate Development Investments (a)					
Real Estate Development Investments (a)					

(a) Represents investments in master infrastructure or entitlements in our real estate development projects. Real Estate Development Investments are amortized as the underlying properties are sold and included in Non-Cash Cost of Land and Improved Development.

The following tables summarize sales, operating income (loss) and Adjusted EBITDA variances for **September 30, 2023** **March 31, 2024** versus **September 30, 2022** **March 31, 2023** (millions of dollars):

Sales	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Intersegment Eliminations	Total
Three Months Ended September 30, 2022	\$64.5	\$34.4	\$72.5	\$12.4	\$11.6	(\$0.1)	\$195.3
Volume	8.0	(1.0)	(2.0)	11.9	(3.9)	—	13.0
Price	(7.8)	(2.4)	(0.7)	3.1	(0.8)	—	(8.6)
Non-timber sales	3.0	(0.3)	9.3	—	—	—	12.0
Foreign exchange (a)	—	—	(0.6)	—	—	—	(0.6)
Other	(3.7) (b)	(1.4) (b)	(8.1) (c)	3.8 (d)	(0.1)	—	(9.5)
Three Months Ended September 30, 2023	\$64.0	\$29.3	\$70.4	\$31.2	\$6.8	(\$0.1)	\$201.6

Sales	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Intersegment Eliminations	Total
Three Months Ended March 31, 2023	\$71.8	\$34.4	\$44.1	\$16.3	\$12.6	(\$0.1)	\$179.1
Volume	2.7	(2.6)	(0.1)	(0.9)	0.1	—	(0.8)
Price	(1.9)	(0.4)	(1.7)	(1.0)	(0.9)	—	(5.9)
Non-timber sales	(0.3)	—	3.2	—	—	—	2.9
Foreign exchange (a)	—	—	(0.3)	—	—	—	(0.3)
Other	(2.3) (b)	(6.2) (b)	0.5 (c)	1.2 (d)	—	—	(6.9)
Three Months Ended March 31, 2024	\$70.0	\$25.2	\$45.7	\$15.6	\$11.8	(\$0.1)	\$168.1

(a) Net of currency hedging impact.

(b) Includes variance due to stumpage versus delivered sales.

(c) Includes variance due to domestic versus export sales.

(d) Includes deferred revenue adjustments, revenue true-ups and marketing fees related to Improved Development sales in addition to residential and commercial lease revenue.

Sales	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Intersegment Eliminations	Total
Nine Months Ended September 30, 2022	\$207.6	\$119.8	\$202.7	\$81.0	\$52.7	(\$0.2)	\$663.7
Volume	21.1	(10.4)	(8.3)	(25.0)	(14.2)	—	(36.8)
Price	(23.4)	(15.3)	(2.2)	14.0	(3.9)	—	(30.8)
Non-timber sales	8.5	0.5	5.4	—	0.1	—	14.5
Foreign exchange (a)	—	—	(3.2)	—	—	—	(3.2)
Other	(9.7) (b)	1.5 (b)	(19.0) (c)	9.5 (d)	0.1	(0.2)	(17.8)
Nine Months Ended September 30, 2023	\$204.1	\$96.1	\$175.4	\$79.5	\$34.8	(\$0.4)	\$589.5

		Pacific Northwest	New Zealand			Corporate and	
Operating Income (Loss)	Southern Timber	Timber	Timber	Real Estate	Trading	Other	Total
Three Months Ended							
March 31, 2023	\$22.2	(\$3.5)	(\$0.7)	\$0.9	\$0.3	(\$8.6)	\$10.6
Volume	1.5	(0.2)	—	(0.5)	—	—	0.8
Price (a)	(1.9)	(0.4)	(1.7)	(1.0)	—	—	(5.0)



Cost	1.7	—	0.5	(0.4)	(0.3)	(1.1)	0.4
Non-timber income (b)	(0.5)	—	3.3	—	—	—	2.8
Foreign exchange (c)	—	—	3.4	—	—	—	3.4
Depreciation, depletion & amortization	—	(0.3)	0.3	(0.3)	—	(0.1)	(0.4)
Non-cash cost of land and improved development	—	—	—	0.8	—	—	0.8
Other (d)	—	—	2.3	0.4	—	—	2.8
<b>Three Months Ended March 31, 2024</b>	<b>\$23.0</b>	<b>(\$4.4)</b>	<b>\$7.4</b>	<b>(\$0.1)</b>	<b>—</b>	<b>(\$9.8)</b>	<b>\$16.2</b>

(a) Net of currency hedging impact.

(b) Includes variance due to stumpage versus delivered sales.

(c) Includes variance due to domestic versus export sales.

(d) Includes deferred revenue adjustments, revenue true-ups and marketing fees related to Improved Development sales in addition to residential and commercial lease revenue.

<u>Operating Income</u>	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Corporate and Other	Total
<b>Three Months Ended September 30, 2022</b>	<b>\$22.5</b>	<b>\$2.2</b>	<b>\$9.3</b>	<b>\$15.7</b>	<b>\$0.2</b>	<b>(\$9.0)</b>	<b>\$40.9</b>
Volume	5.0	(0.4)	(0.3)	6.7	—	—	11.0
Price (a)	(7.8)	(2.4)	(0.7)	3.1	—	—	(7.8)
Cost	(1.7)	(1.2)	—	(2.6)	(0.3)	(0.4)	(6.2)
Non-timber income (b)	2.8	(0.3)	9.3	—	—	—	11.8
Depreciation, depletion & amortization	(2.2)	0.4	—	(1.0)	—	—	(2.8)
Non-cash cost of land and improved development	—	—	—	2.5	—	—	2.5
Other (c)	—	1.1	—	(15.2)	—	—	(14.1)
<b>Three Months Ended September 30, 2023</b>	<b>\$18.6</b>	<b>(\$0.6)</b>	<b>\$17.6</b>	<b>\$9.2</b>	<b>(\$0.1)</b>	<b>(\$9.4)</b>	<b>\$35.4</b>

(a) For Timber segments, price reflects net stumpage realizations (i.e., net of cut and haul and shipping costs). For Real Estate, price is presented net of cash closing costs.

(b) For the Southern Timber segment, includes income from carbon capture and storage ("CCS"), solar and wind energy contracts. For the New Zealand Timber segment, includes income from carbon credit sales.

(c) Pacific Northwest Net of currency hedging impact.

(d) New Zealand Timber includes a \$1.1 million \$2.3 million of timber write-off write-offs resulting from a casualty event events in Q3 2022, Q1 2023. Real Estate includes a gain associated with the multi-family apartment complex sale attributable to NCI in Q3 2022, deferred revenue adjustments, revenue true-ups and marketing fees related to Improved Development sales in addition to residential and commercial lease revenue.

<u>Operating Income</u>	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Corporate and Other	Total
<b>Nine Months Ended September 30, 2022</b>	<b>\$76.9</b>	<b>\$11.7</b>	<b>\$22.7</b>	<b>\$37.0</b>	<b>\$0.1</b>	<b>(\$26.6)</b>	<b>\$121.7</b>
Volume	13.3	(3.8)	(1.5)	(13.7)	—	—	(5.7)
Price (a)	(23.4)	(15.3)	(2.2)	14.0	—	—	(26.9)
Cost	(4.4)	(2.8)	(0.9)	(5.7)	0.3	(1.4)	(14.9)
Non-timber income (b)	7.5	0.5	5.3	—	—	—	13.3
Foreign exchange (c)	—	—	(2.0)	—	—	—	(2.0)
Depreciation, depletion & amortization	(7.3)	2.1	0.2	1.8	—	(0.3)	(3.5)
Non-cash cost of land and improved development	—	—	—	(3.5)	—	—	(3.5)
Other (d)	—	1.1	(2.3)	(11.2)	—	—	(12.5)
<b>Nine Months Ended September 30, 2023</b>	<b>\$62.6</b>	<b>(\$6.5)</b>	<b>\$19.3</b>	<b>\$18.7</b>	<b>\$0.4</b>	<b>(\$28.3)</b>	<b>\$66.1</b>

<u>Adjusted EBITDA (a)</u>	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Corporate and Other	Total
<b>Three Months Ended March 31, 2023</b>	<b>\$42.8</b>	<b>\$7.1</b>	<b>\$6.1</b>	<b>\$6.6</b>	<b>\$0.3</b>	<b>(\$8.2)</b>	<b>\$54.7</b>
Volume	2.7	(2.0)	(0.1)	(0.9)	—	—	(0.3)
Price (b)	(1.9)	(0.4)	(1.7)	(1.0)	—	—	(5.0)

Cost	1.7	—	0.5	(0.4)	(0.3)	(1.1)	0.4
Non-timber income (c)	(0.5)	—	3.3	—	—	—	2.8
Foreign exchange (d)	—	—	3.3	—	—	—	3.3
Other (e)	—	—	—	0.3	—	—	0.3
<b>Three Months Ended March 31, 2024</b>	<b>\$44.8</b>	<b>\$4.7</b>	<b>\$11.4</b>	<b>\$4.6</b>	<b>—</b>	<b>(\$9.3)</b>	<b>\$56.2</b>

(a) For Timber segments, price reflects net stumpage realizations (i.e., net of cut and haul and shipping costs). For Real Estate, price is presented net of cash closing costs.

(b) For the New Zealand Timber segment, includes carbon credit sales.

(c) Net of currency hedging impact.

(d) Pacific Northwest Timber includes a \$1.1 million timber write-off resulting from a casualty event in Q3 2022. New Zealand Timber includes a \$2.3 million timber write-off resulting from a casualty event in Q1 2023. Real Estate includes a gain associated with the multi-family apartment complex sale attributable to NCI in Q3 2022, deferred revenue adjustments, revenue true-ups and marketing fees related to Improved Development sales in addition to residential and commercial lease revenue.

<u>Adjusted EBITDA (a)</u>	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Corporate and Other	Total
<b>Three Months Ended September 30, 2022</b>	<b>\$36.6</b>	<b>\$12.6</b>	<b>\$15.6</b>	<b>\$8.4</b>	<b>\$0.2</b>	<b>(\$8.6)</b>	<b>\$64.7</b>
Volume	7.9	(0.9)	(0.6)	11.9	—	—	18.3
Price (b)	(7.8)	(2.4)	(0.7)	3.1	—	—	(7.8)
Cost	(1.7)	(1.2)	—	(2.6)	(0.3)	(0.4)	(6.2)
Non-timber income (c)	2.8	(0.3)	9.3	—	—	—	11.8
Foreign exchange (d)	—	—	(0.1)	—	—	—	(0.1)
Other (e)	—	—	—	(1.9)	—	—	(1.9)
<b>Three Months Ended September 30, 2023</b>	<b>\$37.8</b>	<b>\$7.8</b>	<b>\$23.5</b>	<b>\$18.9</b>	<b>(\$0.1)</b>	<b>(\$9.0)</b>	<b>\$78.9</b>

(a) Adjusted EBITDA is a non-GAAP measure defined and reconciled in [Performance and Liquidity Indicators](#) below.

(b) For Timber segments, price reflects net stumpage realizations (i.e., net of cut and haul and shipping costs). For Real Estate, price is presented net of cash closing costs.

(c) For the Southern Timber segment, includes income from carbon capture and storage ("CCS"), solar and wind energy contracts. For the New Zealand Timber segment, includes income from carbon credit sales.

(d) Net of currency hedging impact.

(e) Real Estate includes deferred revenue adjustments, revenue true-ups and marketing fees related to Improved Development sales in addition to residential and commercial lease revenue. The prior year period included a \$4.5 million gain associated with a multi-family apartment complex sale attributable to Rayonier.

<u>Adjusted EBITDA (a)</u>	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Corporate and Other	Total
<b>Nine Months Ended September 30, 2022</b>	<b>\$123.7</b>	<b>\$48.4</b>	<b>\$40.8</b>	<b>\$58.4</b>	<b>\$0.1</b>	<b>(\$25.7)</b>	<b>\$245.8</b>
Volume	20.8	(9.1)	(2.3)	(25.0)	—	—	(15.6)
Price (b)	(23.4)	(15.3)	(2.2)	14.0	—	—	(26.9)
Cost	(4.4)	(2.8)	(0.9)	(5.7)	0.3	(1.4)	(14.9)
Non-timber income (c)	7.5	0.5	5.3	—	—	—	13.3
Foreign exchange (d)	—	—	(2.8)	—	—	—	(2.8)
Other (e)	—	—	—	4.1	—	—	4.1
<b>Nine Months Ended September 30, 2023</b>	<b>\$124.2</b>	<b>\$21.7</b>	<b>\$37.9</b>	<b>\$45.8</b>	<b>\$0.4</b>	<b>(\$27.1)</b>	<b>\$202.9</b>

(a) Adjusted EBITDA is a non-GAAP measure defined and reconciled in [Performance and Liquidity Indicators](#) below.

(b) For Timber segments, price reflects net stumpage realizations (i.e., net of cut and haul and shipping costs). For Real Estate, price is presented net of cash closing costs.

(c) For the New Zealand Timber segment, includes carbon credit sales.

(d) Net of currency hedging impact.

(e) Real Estate includes deferred revenue adjustments, revenue true-ups and marketing fees related to Improved Development sales in addition to residential and commercial lease revenue. The prior year period included a \$4.5 million gain associated with a multi-family apartment complex sale attributable to Rayonier.

#### SOUTHERN TIMBER

Third First quarter sales of \$64.0 million \$70.0 million decreased \$0.6 million \$1.9 million, or 1% 3%, versus the prior year period. Harvest volumes increased 21% 6% to 1.81 million 2.01 million tons versus 1.50 million tons in the prior year period, primarily driven by additional volume from acquisitions completed in the fourth quarter of 2022. Average pine sawtimber stumpage realizations decreased 13% to \$28.85 per ton versus \$33.31 per ton in the prior year period, primarily due to drier weather conditions, softer demand from sawmills, and decreased competition from pulp mills for chip-n-saw volume. Average pine pulpwood stumpage realizations decreased 27% to \$16.54 per ton versus \$22.77 per ton

in the prior year period due to weaker end-market demand and drier weather conditions. Overall, weighted-average stumpage realizations (including hardwood) decreased 17% to \$21.48 per ton versus \$25.80 per ton in the prior year period. Operating income of \$18.6 million decreased \$3.8 million versus the prior year period due to lower net stumpage realizations (\$7.8 million), higher depletion rates (\$2.2 million), and higher overhead and other costs (\$1.7 million), partially offset by higher volumes (\$5.0 million) and higher non-timber income (\$2.8 million). Third quarter Adjusted EBITDA of \$37.8 million was 3%, or \$1.2 million, above the prior year period.

Year-to-date sales of \$204.1 million decreased \$3.5 million, or 2%, versus the prior year period. Harvest volumes increased 16% to 5.71 million tons versus 4.92 million tons in the prior year period, primarily driven by the additional volume contributions from acquisitions completed in the fourth quarter of 2022. Average pine sawtimber stumpage realizations decreased 13% to \$29.87 per ton versus \$34.40 per ton in the prior year period, primarily due to drier weather conditions, softer demand from sawmills, and decreased competition from pulp mills for chip-n-saw volume. Average pine pulpwood stumpage realizations decreased 28% to \$16.53 per ton versus \$22.88 per ton in the prior year period as weaker end-market demand, drier weather conditions, extended maintenance outages at pulp mills, and unfavorable geographical mix all contributed to softer market conditions. Overall, weighted-average stumpage realizations (including hardwood) decreased 15% to \$22.46 per ton versus \$26.55 per ton in the prior year period. Operating income of \$62.6 million decreased \$14.3 million versus the prior year period due to lower net stumpage realizations (\$23.4 million), higher depletion rates (\$7.3 million), and higher overhead and other costs (\$4.4 million), partially offset by higher volumes (\$13.3 million) and higher non-timber income (\$7.5 million). Year-to-date Adjusted EBITDA of \$124.2 million was \$0.5 million above the prior year period.

#### PACIFIC NORTHWEST TIMBER

Third quarter sales of \$29.3 million decreased \$5.1 million, or 15%, versus the prior year period. Harvest volumes decreased 6% to 290,000 tons versus 307,000 1.89 million tons in the prior year period, as some planned harvests we benefited from weather-related constraints on competing supply. Average pine sawtimber stumpage realizations decreased 3% to \$30.62 per ton versus \$31.57 per ton in the prior year period, primarily due to a less favorable geographic mix. Average pine pulpwood stumpage realizations decreased 2% to \$16.89 per ton versus \$17.32 per ton in the prior year period, which was also primarily driven by an unfavorable geographic mix. Overall, weighted-average net stumpage realizations (including hardwood) decreased 4% to \$23.07 per ton versus \$24.03 per ton in the prior year period. Non-timber sales of \$9.1 million decreased 3% versus the prior year period, as lower pipeline easement revenues were deferred partially offset by growth in response our land-based solutions business. Operating income of \$23.0 million increased \$0.8 million versus the prior year period due to soft market conditions, favorable costs (\$1.7 million) and higher volumes (\$1.5 million), partially offset by lower net stumpage realizations (\$1.9 million) and lower non-timber income (\$0.5 million). First quarter Adjusted EBITDA of \$44.8 million was 5%, or \$2.0 million, above the prior year period.

#### PACIFIC NORTHWEST TIMBER

First quarter sales of \$25.2 million decreased \$9.2 million, or 27%, versus the prior year period. Harvest volumes decreased 17% to 317,000 tons versus 384,000 tons in the prior year period, primarily due to the Large Disposition we completed in Oregon in late 2023. Average delivered prices for domestic sawtimber decreased 10% 9% to \$108.20 \$84.31 per ton versus \$120.08 \$93.12 per ton in the prior year period due to a combination of weaker demand from domestic and lumber mills, reduced export market demand, tension, and an unfavorable species mix, as a lower proportion of Douglas-Fir sawtimber was harvested in the current year period. Average delivered pulpwood prices decreased 35% 39% to \$33.09 \$29.31 per ton versus \$50.74 \$48.23 per ton in the prior year period, as supply constraints and strong end-market demand significantly benefited the prior year period benefited from much stronger end-market demand, period. An operating loss of \$0.6 million \$4.4 million versus an operating income loss of \$2.2 million \$3.5 million in the prior year period was driven by lower net stumpage

realizations (\$2.4 0.4 million), higher costs depletion expense (\$1.2 0.3 million), and lower volumes (\$0.4 million) and lower non-timber income (\$0.3 million), partially offset by lower depletion rates (\$0.4 million) and the prior year period write-off of timber basis due to a fire in Washington (\$1.1 0.2 million). Third First quarter Adjusted EBITDA of \$7.8 million \$4.7 million was 38% 34%, or \$4.8 million, below the prior year period.

Year-to-date sales of \$96.1 million decreased \$23.8 million, or 20%, versus the prior year period. Harvest volumes decreased 15% to 1.01 million tons versus 1.19 million tons in the prior year period as some planned harvests have been deferred in response to soft market conditions. Average delivered prices for domestic sawtimber decreased 13% to \$98.89 per ton versus \$114.20 per ton in the prior year period due to weaker domestic and export market demand, as well as less competition from export markets. Average delivered pulpwood prices decreased 8% to \$40.67 per ton versus \$44.44 per ton in the prior year period as the prior year period benefited from stronger end-market demand. Operating loss of \$6.5 million decreased \$18.2 million versus the prior year period due to lower net stumpage realizations (\$15.3 million), lower volumes (\$3.8 million), and higher costs (\$2.8 million), partially offset by lower depletion rates (\$2.1 million), the prior year period write-off of timber basis due to a fire in Washington (\$1.1 million), and higher non-timber income (\$0.5 million). Year-to-date Adjusted EBITDA of \$21.7 million was 55%, or \$26.7 million \$2.4 million, below the prior year period.

#### NEW ZEALAND TIMBER

Third First quarter sales of \$70.4 million decreased \$2.0 million \$45.7 million increased \$1.6 million, or 3% 4%, versus the prior year period. Harvest period. Sales volumes decreased 3% to 690,000 of 480,000 tons versus 712,000 tons in the prior year period, as some planned harvests were deferred in response to soft market conditions. Average delivered prices for export sawtimber decreased 23% to \$95.23 per ton versus \$123.07 per ton in the prior year period, primarily due to weaker demand in China and increased supply from Cyclone Gabrielle salvage volume. Despite the significant decline in delivered pricing, export sawtimber net stumpage realizations were down only 4% due to significantly lower port and freight costs relatively flat versus the prior year period. Average delivered prices for domestic export sawtimber declined 9% decreased 4% to \$63.45 \$108.72 per ton versus \$69.69 \$112.97 per ton in the prior year period, driven by weaker construction demand in China. Average delivered prices for domestic sawtimber declined 5% to \$68.13 per ton versus \$71.58 per ton in the prior year period. The decrease in domestic sawtimber prices (in U.S. dollar terms) was primarily driven in part by weaker domestic demand and decreased competition from export markets, coupled with the decline in the NZ\$/US\$ exchange rate (US\$0.61 0.62 per NZ\$1.00 versus US\$0.62 0.63 per NZ\$1.00). Excluding the impact of foreign exchange rates, domestic sawtimber prices decreased 7% 3% versus the prior year period, reflecting weaker domestic demand and decreased competition from export markets. Third period. First quarter non-timber / carbon

credit sales totaled \$15.6 million \$3.5 million versus \$6.4 million \$0.3 million in the prior year period, as increased volumes were sold into the market following a significant uptick in NZU pricing, period. Operating income of \$17.6 million \$7.4 million increased \$8.3 million \$8.1 million versus the prior year period primarily due to favorable foreign exchange impacts (\$3.4 million), higher carbon credit sales income (\$9.3 3.3 million), partially offset by lower net stumpage realizations (\$0.7 million) and lower volumes (\$0.3 million). Third quarter Adjusted EBITDA of \$23.5 million was 51%, or \$7.9 million, above the prior year period.

Year-to-date sales write-off of \$175.4 million decreased \$27.3 million, or 13%, versus the prior year period. Harvest volumes decreased 4% to 1.84 million tons versus 1.93 million tons in the prior year period, primarily timber basis due to lost production days resulting from Cyclone Gabrielle in the first quarter and the deferral of planned harvests in response to soft market conditions. Average delivered prices for export sawtimber decreased 21% to \$102.93 per ton versus \$130.71 per ton in the prior year period, driven by increased salvage volume from Cyclone Gabrielle and weaker demand in China. Average delivered prices for domestic sawtimber decreased 8% to \$67.46 per ton versus \$73.72 per ton in the prior year period. The decrease in domestic sawtimber prices (in U.S. dollar terms) was partially driven by the decline in the NZ\$/US\$ exchange rate (US\$0.62 per NZ\$1.00 versus US\$0.65 per NZ\$1.00). Excluding the impact of foreign exchange rates, domestic sawtimber prices decreased 4% versus the prior year period, reflecting weaker domestic demand and decreased competition from export markets. Operating income of \$19.3 million decreased \$3.4 million versus the prior year period due to a timber write-off resulting from a tropical cyclone casualty event (\$2.3 million), lower net stumpage realizations (\$2.2 million), unfavorable foreign exchange impacts (\$2.0 million), lower volumes (\$1.5 million), and higher costs (\$0.9 million), partially offset by higher carbon credit sales (\$5.3 million) and lower depletion rates (\$0.2 million), partially offset by lower net stumpage realizations (\$1.7 million). Year-to-date First quarter Adjusted EBITDA of \$37.9 million \$11.4 million was 7% 88%, or \$2.9 million \$5.4 million, below above the prior year period. period.

## REAL ESTATE

Third First quarter sales of \$31.2 million increased \$18.7 million versus the prior year period, while operating income of \$9.2 million \$15.6 million decreased \$6.6 million versus the prior year period. Prior year third quarter operating income included an \$11.5 million gain attributable to noncontrolling interests associated with the Bainbridge Island multi-family apartment complex sale. Sales increased \$0.7 million versus the prior year period, primarily while operating loss of \$0.1 million decreased \$1.0 million versus the prior year period. Sales and operating income decreased versus the prior year period due to a higher number of fewer acres sold (4,281 (1,933 acres sold versus 1,828 2,087 acres sold in the prior year period) and an increase in lower weighted-average prices (\$5,781 5,774 per acre versus \$5,064 \$6,200 per acre in the prior year period).

period), partially offset by favorable deferred revenue adjustments.

Improved Development sales of \$3.1 million included \$1.8 million from consisted of two transactions in the Heartwood development project south of Savannah, Georgia, including a 3.1-acre multi-tenant retail parcel for \$1.0 million (\$321,000 per acre) and \$1.4 million from the Wildlight development project north of Jacksonville, Florida. Sales in Heartwood consisted of 24 18 finished residential lots for \$1.1 million (\$45,000 \$0.8 million (a base price before true-up of \$46,000 per lot or \$290,000 per acre) and a 1.3-acre commercial parcel to be used for a quick-service restaurant for \$0.7 million (\$531,000 per acre). Sales in Wildlight consisted of a 2-acre commercial parcel to be used for a convenience store for \$1.4 million (\$735,000 \$284,000 per acre). This compares to Improved Development sales of \$2.3 million in the prior year period.

Unimproved Development sales of \$0.1 million consisted of a 10-acre transaction for \$11,250 per acre. There were no Unimproved Development sales \$4.8 million in the prior year period.

Rural sales of \$20.5 million \$8.7 million consisted of 3,799 1,498 acres at an average price of \$5,386 \$5,828 per acre. This compares to prior year period sales of \$7.0 million \$6.5 million, which consisted of 1,809 1,531 acres at an average price of \$3,848 \$4,245 per acre.

Timberland & Non-Strategic sales of \$1.1 million \$0.6 million consisted of 466 acres at an average price of \$2,266 a 430-acre transaction for \$1,421 per acre. There were no Timberland & Non-Strategic This compares to prior year period sales in of \$1.6 million, which consisted of a 528-acre transaction for \$3,100 per acre.

First quarter Adjusted EBITDA of \$4.6 million decreased \$2.0 million versus the prior year period.

## TRADING

Third First quarter Adjusted EBITDA sales of \$18.9 million increased \$10.5 million \$11.8 million decreased \$0.8 million versus the prior year period, primarily due to lower prices. Sales volumes of 105,000 tons remained flat versus the prior year period. The Trading segment generated breakeven results versus operating income of \$0.3 million in the prior year period.

Year-to-date sales of \$79.5 million decreased \$1.5 million versus the prior year period, while operating income of \$18.7 million decreased \$18.2 million versus the prior year period. Prior year period operating income included an \$11.5 million gain attributable to noncontrolling interests associated with the Bainbridge Island multi-family apartment complex sale. Sales and operating income decreased in the first nine months primarily due to lower volumes (10,122 acres sold versus 15,256 acres sold in the prior year period), partially offset by higher weighted-average prices (\$6,501 per acre versus \$5,084 per acre in the prior year period). Year-to-date Adjusted EBITDA of \$45.8 million decreased \$12.7 million versus the prior year period.

## TRADING

Third quarter sales of \$6.8 million decreased \$4.8 million versus the prior year period due to lower volumes and prices. Sales volumes decreased 35% to 61,000 tons versus 95,000 tons in the prior year period. The Trading segment generated an operating loss of \$0.1 million versus operating income of \$0.2 million in the prior year period.

Year-to-date sales of \$34.8 million decreased \$18.0 million versus the prior year period due to lower volumes and prices. Sales volumes decreased 28% to 301,000 tons versus 415,000 tons in the prior year period. Year-to-date operating income and Adjusted EBITDA of \$0.4 million increased \$0.3 million versus the prior year period as improved margins more than offset reduced trading volume.

## OTHER ITEMS

### CORPORATE AND OTHER EXPENSE / ELIMINATIONS

Third First quarter corporate and other operating expenses of \$9.4 \$9.8 million increased \$0.5 \$1.2 million versus the prior year period, primarily driven by higher compensation and benefits expenses.

Year-to-date corporate and other operating expenses of \$28.3 million increased \$1.7 million versus the prior year period, primarily due to higher compensation and benefits expenses.

### INTEREST EXPENSE

Third quarter and year-to-date interest expense of \$12.6 million and \$36.7 million increased \$3.5 million and \$10.3 million, respectively, versus the prior year period, primarily due to higher compensation and benefits expenses and professional services fees. Compensation and benefits expenses were elevated versus the prior year quarter primarily due to

the acceleration of equity compensation expense for retirement-eligible employees.

#### INTEREST EXPENSE

First quarter interest expense of \$9.7 million decreased \$2.0 million versus the prior year period, primarily due to lower average outstanding debt and a higher weighted-average interest rate.

#### INTEREST AND OTHER MISCELLANEOUS (EXPENSE) INCOME, NET

Year-to-date First quarter interest and other miscellaneous (expense) income includes \$20.5 million a \$5.7 million pension settlement charge and \$1.3 million of net costs associated with legal settlements. The prior year period includes \$9.1 million of net recoveries associated with legal settlements.

#### INCOME TAX EXPENSE BENEFIT (EXPENSE)

Third First quarter and year-to-date net income tax benefit of \$0.8 million versus income tax expense of \$0.6 million and \$1.8 million decreased \$0.7 million and \$6.3 million, respectively, versus \$1.1 million in the prior year period. The New Zealand subsidiary is period was primarily due to a \$1.2 million tax benefit associated with the primary driver of income tax expense. pension termination and settlement.

#### OUTLOOK

In our Southern Timber segment, we anticipate lower quarterly harvest volumes for the remainder of the year. We expect that pine stumpage realizations will decrease modestly over the remainder of the year due to a less favorable geographic mix and a relatively higher proportion of thinning volume. Further, we continue to expect higher non-timber income for full-year 2023 as compared 2024 relative to full-year 2022, 2023 driven by growth in our Land-Based Solutions businesses. land-based solutions business.

In our Pacific Northwest Timber segment, we expect continued softness in end-market demand for harvest volumes to increase during the balance second half of the year. We believe that market conditions have generally stabilized, and we expect that end-market demand will improve modestly over the course of the year. We further expect weighted-average delivered log prices will increase modestly into the second half of the year as mill inventories continue to normalize.

In our New Zealand Timber segment, we anticipate higher quarterly harvest volumes for the remainder of the year. We expect weighted-average log prices to remain active decline modestly in the near term before rebounding in the second half of the year due to lower expected log supply into China. Following the recent pull back in carbon market following credit pricing, we now anticipate the uptick in NZU pricing during the third quarter; however, we anticipate a lower full-year contribution from carbon credit sales relative to be comparable with the third quarter. prior year.

In our Real Estate segment, the demand for HBU properties we expect higher transaction volume and timberland assets has remained strong despite the higher interest rate environment. We expect a significant contribution from our Real Estate segment operating results in the fourth quarter based on transaction volume expected to close. second quarter.

#### LIQUIDITY AND CAPITAL RESOURCES

Our principal source of cash is cash flow from operations, primarily the harvesting of timber and sales of real estate. As an UPREIT, our main use of cash is dividends and unitholder distributions. We also use cash to maintain the productivity of our timberlands through replanting and silviculture. Our operations have generally produced consistent cash flow and required limited capital resources. Short-term borrowings have helped fund working capital needs, while acquisitions of timberlands generally require funding from external sources or Large Dispositions.

#### UPDATE ON INITIATIVES TO ENHANCE SHAREHOLDER VALUE

We are continuing to make progress toward our \$1 billion disposition target, and we are actively evaluating several large-scale transactions. Specifically, we are currently marketing approximately 115,000 acres in Washington state, and we have further identified approximately 100,000 acres in the U.S. South that may be suitable for disposition. In addition, we are evaluating strategic alternatives for our New Zealand joint venture interest and have engaged a financial advisor to assist us with this process. We expect to provide additional information as it becomes available.

#### SUMMARY OF LIQUIDITY AND FINANCING COMMITMENTS

		September 30,	December 31,				
	March 31,				March 31,		December 31,
(millions of dollars)	(millions of dollars)	2023	2022	(millions of dollars)	2024	2023	
Cash and cash equivalents	Cash and cash equivalents	\$107.8	\$114.3				
Total debt (a)							
Total debt (a)							
Total debt (a)	Total debt (a)	1,519.0	1,523.1				
Noncontrolling interests in the operating partnership	Noncontrolling interests in the operating partnership	69.8	105.8				
Shareholders' equity	Shareholders' equity	1,832.3	1,880.7				

Total capitalization (total debt plus permanent and temporary equity)	Total capitalization (total debt plus permanent and temporary equity)	3,421.1	3,509.6		
Total capitalization (total debt plus permanent and temporary equity)					
Total capitalization (total debt plus permanent and temporary equity)					
Debt to capital ratio	Debt to capital ratio	44 %	43 %	42 %	41 %
Net debt to enterprise value (b)(c)	Net debt to enterprise value (b)(c)	25 %	22 %	19 %	19 %
Debt to capital ratio					
Net debt to enterprise value (b)(c)					

- (a) Total debt as of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023** reflects principal on long-term debt, gross of deferred financing costs and unamortized discounts.
- (b) Net debt is calculated as total debt less cash and cash equivalents.
- (c) Enterprise value based on market capitalization (including Rayonier, L.P. "OP" units) plus net debt based on Rayonier's share price of **\$28.46** **\$33.24** and **\$32.96** **\$33.41** as of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**, respectively.

#### AT-THE-MARKET ("ATM") EQUITY OFFERING PROGRAM

On November 4, 2022 we entered into a new distribution agreement with a group of sales agents through which we may sell common shares, from time to time, having an aggregate sales price of up to \$300 million (the "2022 ATM Program"). As of **September 30, 2023** **March 31, 2024**, \$269.7 million remains available for issuance under the **program**. **2022 ATM Program**.

The following table outlines common share issuances pursuant to our ATM program (dollars in millions):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2023	2022	2023	2022
Shares of common stock issued under the ATM program	—	—	400	726,248
Average price per share sold under the ATM program	—	—	\$34.03	\$41.46
Gross proceeds from common shares issued under the ATM program	—	—	—	\$30.1

	Three Months Ended March 31,	
	2024	2023
Common shares issued under the ATM program	—	400
Average price of common shares issued under the ATM program	—	\$34.03
Gross proceeds from common shares issued under the ATM program	—	—
Commissions	—	—

#### CASH FLOWS

The following table summarizes our cash flows from operating, investing and financing activities for the **nine** **three** months ended **September 30, 2023** **March 31, 2024** and **2022**; **2023**:

(millions of dollars)	(millions of dollars)	2023	2022	(millions of dollars)	2024	2023
Cash provided by (used for):	Cash provided by (used for):					

Operating activities	Operating activities	\$208.9	\$209.9
Operating activities	Operating activities		
Investing activities	Investing activities	(79.7)	(55.9)
Financing activities	Financing activities	(134.2)	(237.6)

#### CASH PROVIDED BY OPERATING ACTIVITIES

Cash provided by operating activities decreased \$1.0 million \$11.7 million from the prior year period primarily due to lower operating results and changes in working capital.

#### CASH USED FOR INVESTING ACTIVITIES

Cash used for investing activities increased \$23.8 million decreased \$8.2 million from the prior year period due to higher lower cash used for timberland acquisitions (\$10.7 8.7 million), higher and lower real estate development investments (\$7.8 2.3 million), higher capital expenditures (\$4.9 million), and partially offset by lower proceeds from other investing activities (\$0.3 2.7 million) and higher capital expenditures (\$0.1 million).

#### CASH USED FOR FINANCING ACTIVITIES

Cash used for financing activities decreased \$103.5 million increased \$32.0 million from the prior year period. This is primarily due to lower net repayments higher dividends paid on common shares (\$125.0 30.1 million), lower higher distributions to noncontrolling interests in consolidated affiliates (\$16.5 1.7 million), and lower higher distributions to noncontrolling interests in the operating partnership (\$0.5 0.3 million), partially offset by lower net proceeds from the issuance of common shares under the ATM equity offering program (\$32.0 million), higher dividends paid on common shares (\$4.0 million), and lower proceeds from the issuance of common shares under the Company's incentive stock plan (\$2.6 million).

#### FUTURE USES OF CASH

We expect future uses of cash to include working capital requirements, principal and interest payments on long-term debt, lease payments, capital expenditures, real estate development investments, timberland acquisitions, dividends on Rayonier Inc. common shares and distributions on Rayonier, L.P. units, distributions to noncontrolling interests, and repurchases of the Company's common shares to satisfy other commitments.

Significant long-term uses of cash include the following (in millions):

Future uses of cash (in millions)	Future uses of cash (in millions)	Total	Payments Due by Period				Future uses of cash (in millions)	Total	Payments Due by Period			
			2023	2024-	2026-	Thereafter			2024	2025-2026	2027-2028	Thereafter
Long-term debt (a)												
Long-term debt (a)												
Long-term debt (a)	Long-term debt (a)	\$1,519.0	—	\$20.7	\$498.3	\$1,000.0						
Interest payments on long-term debt (b)	Interest payments on long-term debt (b)	408.7	24.6	171.8	143.2	69.1						
Operating leases — timberland (c)	Operating leases — timberland (c)	182.4	4.1	16.1	14.4	147.8						
Operating leases — PP&E, offices (c)	Operating leases — PP&E, offices (c)	6.0	0.4	2.0	0.9	2.7						
Commitments — real estate projects	Commitments — real estate projects	40.3	11.1	19.0	2.3	7.9						
Commitments — derivatives (d)	Commitments — derivatives (d)	5.1	1.6	3.0	0.5	—						



Commitments	Commitments					
— environmental remediation (e)	— environmental remediation (e)	15.7	1.7	9.7	1.3	3.0
Commitments — other (f)	Commitments — other (f)	10.3	0.1	10.2	—	—
Total	Total	\$2,187.5	\$43.6	\$252.5	\$660.9	\$1,230.5

- (a) The book value of long-term debt, net of deferred financing costs and unamortized discounts, is currently recorded at **\$1,511.5 million** **\$1,362.0 million** on our Consolidated Balance Sheets, but upon maturity the liability will be **\$1,519.0 million** **\$1,368.7 million**. See [Note 6 - Debt](#) for additional information.
- (b) Projected interest payments for variable-rate debt were calculated based on outstanding principal amounts and interest rates as of **September 30, 2023**, **March 31, 2024** and excludes the impact of hedging.
- (c) Excludes anticipated renewal options.
- (d) Commitments — derivatives represent payments expected to be made on derivative financial instruments (foreign exchange contracts). See [Note 7 — Derivative Financial Instruments and Hedging Activities](#) for additional information.
- (e) Commitments — environmental remediation represents our estimate of potential liability associated with environmental contamination and Natural Resource Damages in Port Gamble, Washington. See [Note 10 - Environmental and Natural Resource Damage Liabilities](#) for additional information.
- (f) Commitments — other includes **\$8.9 million** **\$1.2 million** related to the pension plan termination. See [Note 15 - Employee Benefit Plans](#) for additional information.

We expect to fund future uses of cash with a combination of existing cash balances, cash generated by operating activities, the remaining issuances available under the Company's ATM Program, Large Dispositions and the use of our revolving credit facilities. We believe we have sufficient sources of funding to meet our business requirements for the next 12 months and in the long term.

#### EXPECTED 2023 2024 EXPENDITURES

Capital expenditures in **2023 2024** are expected to be between \$83 million and **\$87** **\$88** million, excluding any strategic timberland acquisitions we may make. Capital expenditures are expected to primarily consist of seedling planting, fertilization and other silvicultural activities, property taxes, lease payments, allocated overhead and other capitalized costs. Aside from capital expenditures, we may also acquire timberland as we actively evaluate acquisition opportunities.

We anticipate real estate development investments in **2023 2024** to be between **\$20** **\$30** million and **\$23** **\$34** million, net of reimbursements from community development bonds. Expected real estate development investments are primarily related to Wildlight, our mixed-use community development project located north of Jacksonville, Florida and Heartwood, our mixed-use development project located in Richmond Hill just south of Savannah, Georgia.

Our **2023 2024** dividend payments on Rayonier Inc. common shares and distributions to Rayonier, L.P. unitholders, **excluding the additional dividend and distribution paid on January 12, 2024 to shareholders of record on December 29, 2023**, are expected to be approximately **\$170 million** **\$171 million** and **\$3 million** **\$2 million**, respectively, assuming no change in the quarterly dividend rate of \$0.285 per share or partnership unit, or material changes in the number of shares or partnership units outstanding.

Future share repurchases, if any, will depend on the Company's liquidity and cash flow, as well as general market conditions and other considerations including capital allocation priorities.

We made cash contributions in 2024 of \$2.7 million in order to fund the Defined Benefit Plan on a plan termination basis. Additionally, we anticipate settling the Excess Benefit Plan with lump sum payments upon termination of the Defined Benefit Plan with cash contributions of approximately \$1.2 million. See [Note 15 — Employee Benefit Plans](#) for additional information.

Full-year **2023 2024** cash tax payments are expected to be between \$5.0 million and **\$7.0** **\$8.0** million, primarily related to the New Zealand subsidiary.

See [Note 1 — Basis of Presentation](#) for information regarding subsequent events that are expected to impact our future sources and uses of cash.

#### OFF-BALANCE SHEET ARRANGEMENTS

We utilize off-balance sheet arrangements to provide credit support for certain suppliers and vendors in case of their default on critical obligations, and collateral for outstanding claims under our previous workers' compensation self-insurance programs. These arrangements consist of standby letters of credit and surety bonds. As part of our ongoing operations, we also periodically issue guarantees to third parties. Off-balance sheet arrangements are not considered a source of liquidity or capital resources and do not expose us to material risks or material unfavorable financial impacts. See [Note 11 — Guarantees](#) for details on the letters of credit and surety bonds as of **September 30, 2023** **March 31, 2024**.

#### SUMMARY OF GUARANTOR FINANCIAL INFORMATION

In May 2021, Rayonier, L.P. issued \$450 million of 2.75% Senior Notes due 2031 (the "Senior Notes due 2031"). Rayonier TRS Holdings Inc., Rayonier Inc., and Rayonier Operating Company, LLC agreed to irrevocably, fully and unconditionally guarantee jointly and severally, the obligations of Rayonier, L.P. in regards to the Senior Notes due 2031. As a general partner of Rayonier, L.P., Rayonier Inc. consolidates Rayonier, L.P. and has no material assets or liabilities other than its interest in Rayonier, L.P. These notes are unsecured and unsubordinated and will rank equally with all other unsecured and unsubordinated indebtedness from time to time outstanding.

Rayonier, L.P. is a limited partnership, in which Rayonier Inc. is the general partner. The operating subsidiaries of Rayonier, L.P. conduct all of our operations. Rayonier, L.P.'s most significant assets are its interest in operating subsidiaries, which have been excluded in the table below to eliminate intercompany transactions between the issuer and guarantors and to exclude investments in non-guarantors. As a result, our ability to make required payments on the notes depends on the performance of our operating subsidiaries and their ability to distribute funds to us. There are no material restrictions on dividends from the operating subsidiaries.



The summarized balance sheet information for the consolidated obligor group of debt issued by Rayonier, L.P. for the **nine** months ended **September 30, 2023** **March 31, 2024** and year ended **December 31, 2022** **December 31, 2023** are provided in the table below:

(in millions)	(in millions)	September 30, 2023	December 31, 2022	(in millions)	March 31, 2024	December 31, 2023
Current assets	Current assets	\$89.9	\$112.2			
Non-current assets	Non-current assets	128.3	122.8			
Current liabilities	Current liabilities	21.7	19.8			
Non-current liabilities	Non-current liabilities	2,223.3	2,001.9			
Due to non-guarantors	Due to non-guarantors	747.5	520.4			

The summarized results of operations information for the consolidated obligor group of debt issued by Rayonier, L.P. for the **nine** months ended **September 30, 2023** **March 31, 2024** and year ended **December 31, 2022** **December 31, 2023** are provided in the table below:

(in millions)	(in millions)	September 30, 2023	December 31, 2022	(in millions)	March 31, 2024	December 31, 2023
Cost and expenses	Cost and expenses	(\$23.5)	(\$28.9)			
Operating loss	Operating loss	(23.4)	(28.9)			
Net loss	Net loss	(50.9)	(54.3)			
Revenue from non-guarantors	Revenue from non-guarantors	641.5	977.9			

#### PERFORMANCE AND LIQUIDITY INDICATORS

The discussion below is presented to enhance the reader's understanding of our operating performance, liquidity, and ability to generate cash and satisfy rating agency and creditor requirements. This information includes two measures of financial results: Adjusted Earnings before Interest, Taxes, Depreciation, Depletion and Amortization ("Adjusted EBITDA") and Cash Available for Distribution ("CAD"). These measures are not defined by Generally Accepted Accounting Principles ("GAAP"), and the discussion of Adjusted EBITDA and CAD is not intended to conflict with or change any of the GAAP disclosures described above.

Management uses CAD as a liquidity measure. CAD is a non-GAAP measure of cash generated during a period that is available for common share dividends, distributions to operating partnership unitholders, distributions to noncontrolling interests, repurchase of the Company's common shares, debt reduction, timberland acquisitions and real estate development investments. CAD is defined as cash provided by operating activities adjusted for capital spending (excluding timberland acquisitions and real estate development investments) and working capital and other balance sheet changes. CAD is not necessarily indicative of the CAD that may be generated in future periods.

Management uses Adjusted EBITDA as a performance measure. Adjusted EBITDA is a non-GAAP measure that management uses to make strategic decisions about the business and that investors can use to evaluate the operational performance of the assets under management. It excludes specific items that management believes are not indicative of the Company's ongoing operating results. We define Adjusted EBITDA as earnings before interest, taxes, depreciation, depletion, amortization, the non-cash cost of land and improved development, non-operating income and expense, **the gain associated with the multi-family apartment complex sale attributable to noncontrolling interests**, timber write-offs resulting from casualty events and Large Dispositions.

We reconcile Adjusted EBITDA to Net Income for the consolidated Company and to Operating Income for the segments, as those are the most comparable GAAP measures for each. The following table provides a reconciliation of Net Income to Adjusted EBITDA for the respective periods (in millions of dollars):

		Three Months Ended March 31,					
		Three Months Ended March 31,					
		Three Months Ended March 31,					
		Three Months Ended September 30,			Nine Months Ended September 30,		
		2023		2022	2023		2022



<b>March 31, 2024</b>								
Operating income (loss)								
Operating income (loss)								
Operating income (loss)	Operating income (loss)	\$18.6	(\$0.6)	\$17.6	\$9.2	(\$0.1)	(\$9.4)	\$35.4
Depreciation, depletion and amortization								
Depreciation, depletion and amortization								
Depreciation, depletion and amortization	Depreciation, depletion and amortization	19.2	8.3	6.0	3.1	—	0.4	37.0
Non-cash cost of land and improved development	Non-cash cost of land and improved development	—	—	—	6.6	—	—	6.6
Adjusted EBITDA	Adjusted EBITDA	\$37.8	\$7.8	\$23.5	\$18.9	(\$0.1)	(\$9.0)	\$78.9
<b>September 30, 2022</b>								
Operating income		\$22.5	\$2.2	\$9.3	\$15.7	\$0.2	(\$9.0)	\$40.9
Adjusted EBITDA								
Gain associated with the multi-family apartment complex sale attributable to NCI (a)								
		—	—	—	(11.5)	—	—	(11.5)
Adjusted EBITDA								
<b>March 31, 2023</b>								
<b>March 31, 2023</b>								
<b>March 31, 2023</b>								
Operating income (loss)								
Operating income (loss)								
Operating income (loss)								
Timber write-off resulting from a casualty event (b)		—	1.1	—	—	—	—	1.1
Timber write-offs resulting from casualty events (a)								
Timber write-offs resulting from casualty events (a)								
Timber write-offs resulting from casualty events (a)								
Depreciation, depletion and amortization	Depreciation, depletion and amortization	14.1	9.4	6.3	1.0	—	0.3	31.1
Non-cash cost of land and improved development	Non-cash cost of land and improved development	—	—	—	3.1	—	—	3.1
Adjusted EBITDA	Adjusted EBITDA	\$36.6	\$12.6	\$15.6	\$8.4	\$0.2	(\$8.6)	\$64.7
Adjusted EBITDA								

## Adjusted EBITDA

- (a) Gain associated with the multi-family apartment complex sale attributable to NCI represents the gain recognized in connection with the sale of property by the Bainbridge Landing joint venture attributable to noncontrolling interests.
- (b) Timber write-off resulting from a casualty event includes the write-off of merchantable and pre-merchantable timber volume damaged by a casualty event which cannot be salvaged.

Nine Months Ended	Southern Timber	Pacific Northwest Timber	New Zealand Timber	Real Estate	Trading	Corporate and Other	Total
<b>September 30, 2023</b>							
Operating income (loss)	\$62.6	(\$6.5)	\$19.3	\$18.7	\$0.4	(\$28.3)	\$66.1
Timber write-off resulting from a casualty event (a)	—	—	2.3	—	—	—	2.3
Depreciation, depletion and amortization	61.6	28.2	16.3	6.8	—	1.3	114.3
Non-cash cost of land and improved development	—	—	—	20.2	—	—	20.2
Adjusted EBITDA	<u>\$124.2</u>	<u>\$21.7</u>	<u>\$37.9</u>	<u>\$45.8</u>	<u>\$0.4</u>	<u>(\$27.1)</u>	<u>\$202.9</u>
<b>September 30, 2022</b>							
Operating income	\$76.9	\$11.7	\$22.7	\$37.0	\$0.1	(\$26.6)	\$121.7
Gain associated with the multi-family apartment complex sale attributable to NCI (b)	—	—	—	(11.5)	—	—	(11.5)
Timber write-off resulting from casualty event (a)	—	1.1	—	—	—	—	1.1
Depreciation, depletion and amortization	46.8	35.6	18.2	12.7	—	0.9	114.2
Non-cash cost of land and improved development	—	—	—	20.3	—	—	20.3
Adjusted EBITDA	<u>\$123.7</u>	<u>\$48.4</u>	<u>\$40.8</u>	<u>\$58.4</u>	<u>\$0.1</u>	<u>(\$25.7)</u>	<u>\$245.8</u>

- (a) Timber write-off resulting from a casualty event includes the write-off of merchantable and pre-merchantable timber volume damaged by a casualty event which cannot be salvaged.
- (b) Gain associated with the apartment complex sale attributable to NCI represents the gain recognized in connection with the sale of property by the Bainbridge Landing joint venture attributable to noncontrolling interests.

The following table provides a reconciliation of Cash Provided by Operating Activities to Adjusted CAD (in millions of dollars):

		Nine Months Ended September 30,					
		Three Months Ended March 31,				Three Months Ended March 31,	
		2023	2022	2024		2023	
Cash provided by operating activities	Cash provided by operating activities	\$208.9	\$209.9				
Capital expenditures (a)	Capital expenditures (a)	(53.1)	(48.2)				
Net recoveries on legal settlements		(20.5)	—				
Net cost (recovery) on legal settlements (b)							
Working capital and other balance sheet changes							
Working capital and other balance sheet changes							

Working capital and other balance sheet changes	Working capital and other balance sheet changes	(21.8)	(2.9)
CAD	CAD	\$113.5	\$158.8
Mandatory debt repayments	Mandatory debt repayments	—	—
CAD after mandatory debt repayments	CAD after mandatory debt repayments	\$113.5	\$158.8
Cash used for investing activities	Cash used for investing activities	(\$79.7)	(\$55.9)
Cash used for financing activities	Cash used for financing activities	(\$134.2)	(\$237.6)

(a) Capital expenditures exclude timberland acquisitions of \$14.0 million and \$3.2 million during real estate development investments.

(b) Net cost (recovery) on legal settlements reflects the nine months ended September 30, 2023 and September 30, 2022, respectively, net loss (gain) from litigation regarding insurance claims.

The following table provides supplemental cash flow data (in millions of dollars):

		Nine Months Ended September 30,							
		Three Months Ended March 31,					Three Months Ended March 31,		
		2023	2022	2024			2023		
Purchase of timberlands	Purchase of timberlands	(\$14.0)	(\$3.2)						
Real Estate Development Investments	Real Estate Development Investments	(18.8)	(10.9)						
Distributions to noncontrolling interests in consolidated affiliates	Distributions to noncontrolling interests in consolidated affiliates	—	(16.5)						

## LIQUIDITY FACILITIES

### 2023 2024 DEBT ACTIVITY

See [Note 6 — Debt](#) for additional information.

## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to various market risks, including changes in interest rates, commodity prices and foreign exchange rates. Our objective is to minimize the economic impact of these market risks. We use derivatives in accordance with policies and procedures approved by the Audit Committee of the Board of Directors. Derivatives are managed by a senior executive committee whose responsibilities include initiating, managing and monitoring resulting exposures. We do not enter into financial instruments for trading or speculative purposes.

### Interest Rate Risk

Due to the discontinuation of LIBOR on June 30, 2023, we amended our outstanding variable rate debt agreements and active interest rate swaps to change the interest rate benchmark from LIBOR to Daily Simple SOFR in December 2022. In March 2023, we modified our benchmark rates from LIBOR to Daily Simple SOFR for our forward-starting interest rates swaps. We are exposed to interest rate risk through our variable rate debt due to changes in SOFR. However, we use interest rate swaps to manage our exposure to interest rate movements on our term credit agreements by swapping existing and anticipated future borrowings from floating rates to fixed rates. As of September 30, 2023 March 31, 2024, we had \$1 billion \$850 million of U.S. long-term variable rate debt outstanding on our term credit agreements.

The notional amount of outstanding interest rate swap contracts with respect to our term credit agreements at **September 30, 2023** **March 31, 2024** was **also** \$850 million. The \$350 million 2015 Term Loan **Facility Agreement** matures in April 2028, with the associated interest rate swaps maturing in August 2024. We have entered into forward starting interest rate swaps to cover \$200 million of the 2015 Term Loan **Facility Agreement** through the extended maturity date. The 2016 Incremental Term Loan **Facility Agreement** and associated interest rate swaps mature in May 2026, and the 2021 Incremental Term Loan **Facility Agreement** and associated interest rate swaps mature in June 2029. We have entered into an interest rate swap agreement to cover \$100 million of borrowings under the 2022 Incremental Term Loan **Facility Agreement** through the maturity date in December 2027. At this **current borrowing and derivatives** level, a hypothetical one-percentage point increase/decrease in interest rates would result in **a no** corresponding increase/decrease in interest payments and expense **of approximately \$1.5 million** over a 12-month period.

The fair market value of our fixed interest rate debt is also subject to interest rate risk. The estimated fair value of our fixed rate debt at **September 30, 2023** **March 31, 2024** was **\$422.2** **\$449.4** million compared to the **\$519.0** **\$518.7** million principal amount. We use interest rates of debt with similar terms and maturities to estimate the fair value of our debt. Generally, the fair market value of fixed-rate debt will increase as interest rates fall and decrease as interest rates rise. A hypothetical one-percentage point increase/decrease in prevailing interest rates at **September 30, 2023** **March 31, 2024** would result in a corresponding decrease/increase in the fair value of our fixed rate debt of approximately \$24 million and \$26 million, respectively.

We estimate the periodic effective interest rate on our **U.S.** long-term fixed and variable rate debt to be approximately **3.1%** **2.7%** after consideration of interest rate swaps and estimated patronage **refunds, and** excluding unused commitment fees on the revolving credit facility.

The following table summarizes our outstanding debt, interest rate swaps and average interest rates, by year of expected maturity and their fair values at **September 30, 2023** **March 31, 2024**:

(Dollars in thousands)	(Dollars in thousands)	2023	2024	2025	2026	2027	Thereafter	Total	Fair Value	(Dollars in thousands)	2024	2025	2026	2027	2028	Thereafter	Total	Fair Value
<b>Variable rate debt:</b>	<b>Variable rate debt:</b>																	
Principal amounts	Principal amounts	—	—	—	\$200,000	\$250,000	\$550,000	\$1,000,000	\$1,000,000									
Principal amounts	Principal amounts																	
Average interest rate (a)(b)	Average interest rate (a)(b)	—	—	—	7.05 %	7.00 %	6.99 %	7.00 %										
<b>Fixed rate debt:</b>	<b>Fixed rate debt:</b>																	
<b>Fixed rate debt:</b>	<b>Fixed rate debt:</b>																	
Principal amounts	Principal amounts																	
Principal amounts	Principal amounts																	
Principal amounts	Principal amounts	—	—	\$20,709	\$24,161	\$24,161	\$450,000	\$519,030	\$422,224									
Average interest rate (b)	Average interest rate (b)	—	—	2.95 %	3.64 %	6.48 %	2.75 %	2.97 %										
<b>Interest rate swaps:</b>	<b>Interest rate swaps:</b>																	
<b>Interest rate swaps:</b>	<b>Interest rate swaps:</b>																	
Notional amount	Notional amount																	
Notional amount	Notional amount	—	\$350,000	—	\$200,000	\$100,000	\$200,000	\$850,000	\$62,520									
Average pay rate (b)	Average pay rate (b)	—	2.18 %	—	1.50 %	3.72 %	0.67 %	1.85 %										
Average receive rate (b)	Average receive rate (b)	—	5.30 %	—	5.30 %	5.30 %	5.30 %	5.30 %										
Average receive rate (c)	Average receive rate (c)																	

Average receive rate										
(c)										
Average receive rate										
(c)										
Forward-starting interest rate swaps										
Forward-starting interest rate swaps										
Forward-starting interest rate swaps	Forward-starting interest rate swaps									
Notional amount	Notional amount	—	—	—	—	—	\$200,000	\$200,000	\$17,501	
Notional amount										
Notional amount										
Average pay rate	Average pay rate									
(b)	(b)	—	—	—	—	—	1.37 %	1.37 %		
Average receive rate										
(b)		—	—	—	—	—	5.30 %	5.30 %		
Average receive rate										
(c)										
Average receive rate										
(c)										
Average receive rate										
(c)										

(a) Excludes estimated patronage refunds.

(b) Interest rates as of September 30, 2023 March 31, 2024.

(c) Average daily SOFR rate as of March 31, 2024 based on a 30-day look back period.

#### Foreign Currency Exchange Rate Risk

The New Zealand subsidiary's export sales are predominately denominated in U.S. dollars, and therefore its cash flows are affected by fluctuations in the exchange rate between the New Zealand dollar and the U.S. dollar. This exposure is partially managed by a natural currency hedge, as ocean freight payments and shareholder distributions are also paid in U.S. dollars. We manage any excess foreign exchange exposure through the use of derivative financial instruments.

#### Foreign Exchange Exposure

At September 30, 2023 March 31, 2024, the New Zealand subsidiary had foreign currency exchange contracts with a notional amount of \$127.2 million \$127 million and foreign currency option contracts with a notional amount of \$86.0 million \$106 million outstanding related to foreign export sales. The amount hedged represents a portion of forecasted U.S. dollar denominated export timber and log trading sales proceeds over the next 36 months and next 2 months, respectively.

The following table summarizes our outstanding foreign currency exchange rate risk contracts at September 30, 2023 March 31, 2024:

(Dollars in thousands)	(Dollars in thousands)	0-1 months	1-2 months	2-3 months	3-6 months	6-12 months	12-18 months	18-24 months	24-36 months	Total	Fair Value	(Dollars in thousands)	0-1 months	1-2 months	2-3 months	3-6 months	6-12 months		
Foreign exchange contracts to sell U.S. dollar for New Zealand dollar	Foreign exchange contracts to sell U.S. dollar for New Zealand dollar																		
Notional amount	Notional amount	\$8,500	\$6,200	\$5,000	\$15,000	\$34,000	\$14,500	\$12,000	\$32,000	\$127,200	(\$4,585)								
Notional amount																			
Notional amount													\$8,750	\$9,200	\$6,000	\$16,000		\$18,500	

Average contract rate	Average contract rate	1.5225	1.5312	1.5350	1.5403	1.6136	1.6836	1.6572	1.6521	1.6135
Foreign currency option contracts to sell U.S. dollar for New Zealand dollar	Foreign currency option contracts to sell U.S. dollar for New Zealand dollar									
Notional amount	Notional amount									
Notional amount	Notional amount									
Average strike price	Average strike price	1.4946	1.4969	1.5243	1.5684	1.6347	1.6446	1.7150	1.6680	1.6517

Item 4. CONTROLS AND PROCEDURES

Rayonier Inc.

DISCLOSURE CONTROLS AND PROCEDURES

Rayonier Inc.

Rayonier’s management is responsible for establishing and maintaining adequate disclosure controls and procedures. Disclosure controls and procedures (as defined in Rule 13a-15(e)) under the Securities Exchange Act of 1934 (the “Exchange Act”), are designed with the objective of ensuring information required to be disclosed by the Company in reports filed under the Exchange Act, such as this quarterly report on Form 10-Q, is (1) recorded, processed, summarized and reported or submitted within the time periods specified in the SEC’s rules and forms and (2) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Because of the inherent limitations in all control systems, no control evaluation can provide absolute assurance that all control exceptions and instances of fraud have been prevented or detected on a timely basis. Even systems determined to be effective can provide only reasonable assurance that their objectives are achieved.

Based on an evaluation of the Company’s disclosure controls and procedures as of the end of the period covered by this quarterly report on Form 10-Q, our management, including the Chief Executive Officer and Chief Financial Officer, concluded the design and operation of the disclosure controls and procedures were effective as of September 30, 2023 March 31, 2024.

CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING

In the quarter ended September 30, 2023 March 31, 2024, based upon the evaluation required by Rule 13a-15(d) under the Exchange Act, there were no changes in our internal control over financial reporting that would materially affect or are reasonably likely to materially affect our internal control over financial reporting.

Rayonier, L.P.

DISCLOSURE CONTROLS AND PROCEDURES

The Operating Partnership is responsible for establishing and maintaining adequate disclosure controls and procedures. Disclosure controls and procedures (as defined in Rule 13a-15(e)) under the Securities Exchange Act of 1934 (the “Exchange Act”), are designed with the objective of ensuring information required to be disclosed by Rayonier, L.P. in reports filed under the Exchange Act, such as this quarterly report on Form 10-Q, is (1) recorded, processed, summarized and reported or submitted within the time periods specified in the SEC’s rules and forms and (2) accumulated and communicated to our management, including Rayonier’s Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Because of the inherent limitations in all control systems, no control evaluation can provide absolute assurance that all control exceptions and instances of fraud have been prevented or detected on a timely basis. Even systems determined to be effective can provide only reasonable assurance that their objectives are achieved.

Based on an evaluation of the Operating Partnership’s disclosure controls and procedures as of the end of the period covered by this quarterly report on Form 10-Q, our management, including Rayonier’s Chief Executive Officer and Chief Financial Officer, concluded the design and operation of the disclosure controls and procedures were effective as of September 30, 2023 March 31, 2024.

CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING

In the quarter ended September 30, 2023 March 31, 2024, based upon the evaluation required by Rule 13a-15(d) under the Exchange Act, there were no changes in internal controls control over financial reporting that would materially affect or are reasonably likely to materially affect internal controls control over financial reporting.

PART II. OTHER INFORMATION



## Item 1. LEGAL PROCEEDINGS

The information set forth in [Note 9 — Contingencies](#) and in [Note 10 — Environmental and Natural Resource Damage Liabilities](#) in the "Notes to Consolidated Financial Statements" under Item 1 of Part I of this report is incorporated herein by reference.

## Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS AND ISSUER PURCHASES OF EQUITY SECURITIES

Rayonier Inc.

### REGISTERED SALES OF EQUITY SECURITIES

From time to time, the Company may issue its common shares in exchange for units in the Operating Partnership. Such shares are issued based on an exchange ratio of one common share for each unit in the Operating Partnership. During the quarter ended [September 30, 2023](#) [March 31, 2024](#), the Company issued [15,904](#) [350,376](#) common shares in exchange for an equal number of units in the Operating Partnership pursuant to the agreement of the Operating Partnership.

### ISSUER PURCHASES REPURCHASES OF EQUITY SECURITIES

In February 2016, the Board of Directors approved the repurchase of up to \$100 million of Rayonier's common shares (the "share repurchase program") to be made at management's discretion. The program has no time limit and may be suspended or discontinued at any time. There were no shares repurchased under this program in the [third first](#) quarter of [2023, 2024](#). As of [September 30, 2023](#) [March 31, 2024](#), there was \$87.7 million, or approximately [3,082,518](#) [2,639,243](#) shares based on the period-end closing stock price of [\\$28.46](#), [\\$33.24](#), remaining under this program.

The following table provides information regarding our purchases of Rayonier common shares during the quarter ended [September 30, 2023](#) [March 31, 2024](#):

Period	Total Number of Shares Purchased (a)	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (b)	Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs (c)
July 1 to July 31	38	\$31.40	—	2,648,806
August 1 to August 31	10	32.94	—	2,934,062
September 1 to September 30	920	30.11	—	3,082,518
Total	968		—	

Period	Total Number of Shares Purchased (a)	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (b)	Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs (c)
January 1 to January 31	625	\$32.07	—	2,895,328
February 1 to February 29	—	—	—	2,548,023
March 1 to March 31	299	34.50	—	2,639,243
Total	924		—	

(a) Includes [968](#) [924](#) shares repurchased to satisfy tax withholding requirements related to the vesting of shares under the Rayonier Incentive Stock Plan. The price per share surrendered is based on the closing price of the Company's common shares on the respective vesting dates of the awards.

(b) Purchases made in open-market transactions under the \$100 million share repurchase program announced on February 10, 2016.

(c) Maximum number of shares authorized to be purchased under the share repurchase program at the end of [July, August](#) [January, February](#) and [September March](#) are based on month-end closing stock prices of [\\$33.12](#), [\\$29.90](#) [\\$30.30](#), [\\$34.43](#) and [\\$28.46](#), [\\$33.24](#), respectively.

Rayonier, L.P.

### UNREGISTERED SALES OF EQUITY SECURITIES

There were no unregistered sales of equity securities made by the Operating Partnership during the quarter ended [September 30, 2023](#) [March 31, 2024](#).

### ISSUER PURCHASES REPURCHASES OF EQUITY SECURITIES

Pursuant to the Operating Partnership's limited partnership agreement, limited partners have the right to redeem their units in the Operating Partnership for cash, or at our election, shares of Rayonier Common Stock on a one-for-one basis. During the quarter ended [September 30, 2023](#) [March 31, 2024](#), [15,904](#) [350,376](#) units in the Operating

Partnership held by limited partners were redeemed in exchange for shares of Rayonier Common Stock.

## Item 5. OTHER INFORMATION

### Insider Trading Arrangements and Policies

None of the Company's directors or officers adopted, modified, or terminated a Rule 10b5-1 trading arrangement or a non-Rule 10b5-1 trading arrangement during the Company's fiscal quarter ended **September 30, 2023** **March 31, 2024**, as such terms are defined under item 408(a) of Regulation S-K.

## Item 6. EXHIBITS

22.1	<a href="#">List of Guarantor Subsidiaries</a>	Incorporated by reference to Exhibit 22.1 to the Registrant's June 30, 2022 Form 10-Q
31.1	<a href="#">Rayonier Inc. - Chief Executive Officer's Certification Pursuant to Rule 13a-14(a)/15d-14(a) and pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>	Filed herewith
31.2	<a href="#">Rayonier Inc. - Chief Financial Officer's Certification Pursuant to Rule 13a-14(a)/15d-14(a) and pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>	Filed herewith
31.3	<a href="#">Rayonier, L.P. - Chief Executive Officer's Certification Pursuant to Rule 13a-14(a)/15d-14(a) and pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>	Filed herewith
31.4	<a href="#">Rayonier, L.P. - Chief Financial Officer's Certification Pursuant to Rule 13a-14(a)/15d-14(a) and pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>	Filed herewith
32.1	<a href="#">Rayonier Inc. - Certification of Periodic Financial Reports Under Section 906 of the Sarbanes-Oxley Act of 2002</a>	Furnished herewith
32.2	<a href="#">Rayonier, L.P. - Certification of Periodic Financial Reports Under Section 906 of the Sarbanes-Oxley Act of 2002</a>	Furnished herewith
101	The following financial information from Rayonier Inc. and Rayonier, L.P.'s Quarterly Report on Form 10-Q for the fiscal quarter ended <b>September 30, 2023</b> <b>March 31, 2024</b> , formatted in Inline Extensible Business Reporting Language ("iXBRL"), includes: (i) the Consolidated Statements of Income and Comprehensive Income (Loss) for the Three and Nine Months Ended <b>September 30, 2023</b> <b>March 31, 2024</b> and <b>2022 2023</b> of Rayonier Inc.; (ii) the Consolidated Balance Sheets as of <b>September 30, 2023</b> <b>March 31, 2024</b> and <b>December 31, 2022</b> <b>December 31, 2023</b> of Rayonier Inc.; (iii) the Consolidated Statements of Changes in Shareholders' Equity for the Nine Three Months Ended <b>September 30, 2023</b> <b>March 31, 2024</b> and <b>2022 2023</b> of Rayonier Inc.; (iv) the Consolidated Statements of Cash Flows for the Nine Three Months Ended <b>September 30, 2023</b> <b>March 31, 2024</b> and <b>2022 2023</b> of Rayonier Inc.; (v) the Consolidated Statements of Income and Comprehensive Income (Loss) for the Three and Nine Months Ended <b>September 30, 2023</b> <b>March 31, 2024</b> and <b>2022 2023</b> of Rayonier, L.P.; (vi) the Consolidated Balance Sheets as of <b>September 30, 2023</b> <b>March 31, 2024</b> and <b>December 31, 2022</b> <b>December 31, 2023</b> of Rayonier, L.P.; (vii) the Consolidated Statements of Changes in Capital for the Nine Three Months Ended <b>September 30, 2023</b> <b>March 31, 2024</b> and <b>2022 2023</b> of Rayonier, L.P.; (viii) the Consolidated Statements of Cash Flows for the Nine Three Months Ended <b>September 30, 2023</b> <b>March 31, 2024</b> and <b>2022 2023</b> of Rayonier, L.P.; and (ix) the Notes to Consolidated Financial Statements of Rayonier Inc. and Rayonier, L.P.	Filed herewith
104	The cover page from the Company's Quarterly Report on Form 10-Q from the quarter ended <b>September 30, 2023</b> <b>March 31, 2024</b> , formatted in Inline XBRL (included as Exhibit 101).	Filed herewith

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, each of the registrants has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### RAYONIER INC.

By: /s/ APRIL TICE

April Tice

*Senior Vice President and Chief Accounting Financial Officer  
(Duly Authorized Officer, Principal Accounting Officer)*

Date: **November 3, 2023** **May 3, 2024**

RAYONIER, L.P.

By: RAYONIER INC., its sole general partner

By: /s/ APRIL TICE

April Tice

Senior Vice President and Chief Accounting Financial Officer  
(Duly Authorized Officer, Principal Accounting Officer)

Date: November 3, 2023 May 3, 2024

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EXHIBIT Exhibit 31.1

### CERTIFICATION

I, David L. Nunes, Mark McHugh, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Rayonier Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2023 May 3, 2024

/s/ DAVID L. NUNES MARK MCHUGH

David L. Nunes Mark McHugh

President and Chief Executive Officer, Rayonier Inc.

EXHIBIT Exhibit 31.2

## CERTIFICATION

I, **Mark McHugh**, **April Tice**, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Rayonier Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **November 3, 2023** **May 3, 2024**

/s/ **MARK MCHUGH** **APRIL TICE**

**Mark McHugh** **April Tice**

*Senior Vice President and Chief Financial Officer, Rayonier Inc.*

**EXHIBIT** **Exhibit 31.3**

## CERTIFICATION

I, **David L. Nunes**, **Mark McHugh**, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Rayonier, L.P.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f) and 15d-15(f)) for the registrant and have:

- a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2023 May 3, 2024

/s/ DAVID L. NUNES MARK MCHUGH

David L. Nunes Mark McHugh

President and Chief Executive Officer of Rayonier Inc., General Partner

EXHIBIT Exhibit 31.4

#### CERTIFICATION

I, Mark McHugh, April Tice, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Rayonier, L.P.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2023 May 3, 2024

/s/ MARK MCHUGH APRIL TICE

Mark McHugh April Tice  
Senior Vice President and Chief Financial Officer  
of Rayonier Inc., General Partner

EXHIBIT Exhibit 32.1

#### CERTIFICATION

The undersigned hereby certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350, that to our knowledge:

- The quarterly report on Form 10-Q of Rayonier Inc. (the "Company") for the period ended September 30, 2023 March 31, 2024 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- The information in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

November May 3, 2023 2024

/s/ DAVID L. NUNES MARK MCHUGH

David L. Nunes Mark McHugh  
President and Chief Executive Officer, Rayonier Inc.

/s/ MARK MCHUGH APRIL TICE

Mark McHugh April Tice  
Senior Vice President and Chief Financial Officer, Rayonier Inc.

A signed original of this written statement required by Section 906 has been provided to Rayonier, Inc. and will be retained by Rayonier, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

EXHIBIT Exhibit 32.2

#### CERTIFICATION

The undersigned hereby certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350, that to our knowledge:

- The quarterly report on Form 10-Q of Rayonier, L.P. (the "Rayonier Operating Partnership") for the period ended September 30, 2023 March 31, 2024 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- The information in the Report fairly presents, in all material respects, the financial condition and results of operations of the Rayonier Operating Partnership.

November May 3, 2023 2024

/s/ DAVID L. NUNES MARK MCHUGH

David L. Nunes Mark McHugh  
President and Chief Executive Officer of Rayonier Inc., General Partner

/s/ MARK MCHUGH APRIL TICE

Mark McHugh April Tice  
Senior Vice President and Chief Financial Officer of Rayonier Inc., General Partner

A signed original of this written statement required by Section 906 has been provided to Rayonier, L.P. and will be retained by Rayonier, L.P. and furnished to the Securities and Exchange Commission or its staff upon request.

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