

REFINITIV

DELTA REPORT

10-Q

ALLE - ALLEGION PLC

10-Q - JUNE 30, 2024 COMPARED TO 10-Q - MARCH 31, 2024

The following comparison report has been automatically generated

TOTAL DELTAS 835

█ CHANGES 200

█ DELETIONS 298

█ ADDITIONS 337

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **March 31, 2024** **June 30, 2024**

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number 001-35971



ALLEGION PUBLIC LIMITED COMPANY
(Exact name of registrant as specified in its charter)

Ireland

(State or other jurisdiction of
incorporation or organization)

98-1108930

(I.R.S. Employer
Identification No.)

Block D
Iveagh Court
Harcourt Road

Dublin 2, D02 VH94, Ireland
(Address of principal executive offices, including zip code)

+(353) (1) 2546200

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of each class</u>	<u>Trading symbol</u>	<u>Name of exchange on which registered</u>
Ordinary shares, par value \$0.01 per share	ALLE	New York Stock Exchange
3.500% Senior Notes due 2029	ALLE 3 1/2	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. Yes No

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of ordinary shares outstanding of Allegion plc as of April 22, 2024 July 22, 2024 was 87,440,696 87,128,089.

ALLEGION PLC

FORM 10-Q

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PART I-FINANCIAL INFORMATION

Item 1 – Financial Statements

Allegion plc

Condensed and Consolidated Statements of Comprehensive Income

(Unaudited)

	Three months ended	Three months ended	Three months ended	Three months ended	Six months ended

	In millions, except per share amounts	March 31, 2024	In millions, except per share amounts	June 30, 2023	June 30, 2024	June 30, 2023
In millions, except per share amounts						
Net revenues						
Cost of goods sold						
Selling and administrative expenses						
Operating income						
Interest expense						
Other income, net						
Other income, net						
Other income, net						
Earnings before income taxes						
Provision for income taxes						
Net earnings						
Less: Net earnings attributable to noncontrolling interests						
Net earnings attributable to Allegion plc						
Earnings per share attributable to Allegion plc ordinary shareholders:						
Basic net earnings						
Basic net earnings						
Basic net earnings						
Diluted net earnings						
Weighted-average shares outstanding:						
Basic						
Basic						
Basic						
Diluted						
Total comprehensive income						
Total comprehensive income						
Total comprehensive income						
Less: Total comprehensive income attributable to noncontrolling interests						
Less: Total comprehensive loss attributable to noncontrolling interests						
Total comprehensive income attributable to Allegion plc						
See accompanying notes to condensed and consolidated financial statements.						

Allegion plc

Condensed and Consolidated Balance Sheets

(Unaudited)

	In millions, except share amounts	March 31, 2024	December 31, 2023	In millions, except share amounts	June 30, 2024	December 31, 2023
ASSETS						
Current assets:						
Current assets:						
Current assets:						
Cash and cash equivalents						
Cash and cash equivalents						
Cash and cash equivalents						

Accounts and notes receivable, net	
Accounts and notes receivable, net	
Accounts and notes receivable, net	
Inventories	
Other current assets	
Total current assets	
Total current assets	
Total current assets	
Property, plant and equipment, net	
Goodwill	
Intangible assets, net	
Other noncurrent assets	
Total assets	
LIABILITIES AND EQUITY	
Current liabilities:	
Current liabilities:	
Current liabilities:	
Accounts payable	
Accounts payable	
Accounts payable	
Accrued expenses and other current liabilities	
Short-term borrowings and current maturities of long-term debt	
Total current liabilities	
Total current liabilities	
Total current liabilities	
Long-term debt	
Other noncurrent liabilities	
Total liabilities	
Equity:	
Ordinary shares, \$0.01 par value (87,440,045 and 87,504,673 shares issued and outstanding at March 31, 2024 and December 31, 2023, respectively)	
Ordinary shares, \$0.01 par value (87,127,712 and 87,504,673 shares issued and outstanding at June 30, 2024 and December 31, 2023, respectively)	
Ordinary shares, \$0.01 par value (87,440,045 and 87,504,673 shares issued and outstanding at March 31, 2024 and December 31, 2023, respectively)	
Ordinary shares, \$0.01 par value (87,127,712 and 87,504,673 shares issued and outstanding at June 30, 2024 and December 31, 2023, respectively)	
Ordinary shares, \$0.01 par value (87,440,045 and 87,504,673 shares issued and outstanding at March 31, 2024 and December 31, 2023, respectively)	
Retained earnings	
Retained earnings	
Ordinary shares, \$0.01 par value (87,127,712 and 87,504,673 shares issued and outstanding at June 30, 2024 and December 31, 2023, respectively)	
Capital in excess of par value	
Retained earnings	
Accumulated other comprehensive loss	
Total equity	
Total equity	
Total equity	
Total liabilities and equity	

See accompanying notes to condensed and consolidated financial statements.

Allegion plc

Condensed and Consolidated Statements of Cash Flows

(Unaudited)

In millions	Three months ended			Six months ended		
	March 31, 2024	June 30, 2023	In millions	2024	2023	In millions
Cash flows from operating activities:						
Net earnings						
Net earnings						
Net earnings						
Adjustments to arrive at net cash provided by operating activities:						
Depreciation and amortization						
Depreciation and amortization						
Depreciation and amortization						
Changes in assets and liabilities and other non-cash items						
Changes in assets and liabilities and other non-cash items						
Changes in assets and liabilities and other non-cash items						
Net cash provided by operating activities						
Cash flows from investing activities:						
Capital expenditures						
Capital expenditures						
Capital expenditures						
Acquisition of businesses, net of cash acquired						
Other investing activities, net						
Other investing activities, net						
Other investing activities, net						
Net cash used in investing activities						
Cash flows from financing activities:						
Debt repayments, net						
Debt repayments, net						
Debt repayments, net						
Proceeds from 2021 Revolving Facility						
Proceeds from Revolving Facility						
Repayments of Revolving Facility						
Proceeds from issuance of senior notes						
Net proceeds from (repayments of) debt						
Net proceeds from (repayments of) debt						
Net (repayments of) proceeds from debt						
Net (repayments of) proceeds from debt						
Net (repayments of) proceeds from debt						
Net proceeds from (repayments of) debt						
Debt financing costs						
Dividends paid to ordinary shareholders						
Dividends paid to ordinary shareholders						
Dividends paid to ordinary shareholders						
Repurchase of ordinary shares						
Repurchase of ordinary shares						
Repurchase of ordinary shares						
Other financing activities, net						
Net cash used in financing activities						
Net cash provided by (used in) financing activities						

Effect of exchange rate changes on cash and cash equivalents

Net (decrease) increase in cash and cash equivalents

Net increase in cash and cash equivalents

Cash and cash equivalents - beginning of period

Cash and cash equivalents - end of period

See accompanying notes to condensed and consolidated financial statements.

ALLEGION PLC**NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS**

(Unaudited)

NOTE 1 - BASIS OF PRESENTATION

The accompanying Condensed and Consolidated Financial Statements of Allegion plc, an Irish public limited company, and its consolidated subsidiaries ("Allegion" or "the Company"), reflect the consolidated operations of the Company and have been prepared in accordance with United States ("U.S.") Securities and Exchange Commission ("SEC") interim reporting requirements. Accordingly, the accompanying Condensed and Consolidated Financial Statements do not include all disclosures required by accounting principles generally accepted in the U.S. ("GAAP") for full financial statements and should be read in conjunction with the Consolidated Financial Statements included in the Allegion Annual Report on Form 10-K for the year ended December 31, 2023. In the opinion of management, the accompanying Condensed and Consolidated Financial Statements contain all adjustments, which include normal recurring adjustments, necessary to state fairly the consolidated unaudited results for the interim periods presented.

NOTE 2 - ACQUISITIONS**2024****Boss Door Controls**

On February 1, 2024, the Company, through its subsidiaries, acquired 100% of Boss Door Controls, a door solutions provider in the United Kingdom. The Boss Door Controls business has been incorporated into is reported in the Company's Allegion International segment.

Dorcas

On March 4, 2024, the Company, through its subsidiaries, acquired 100% of Montajes electronicos Dorcas S.L. ("Dorcas"), a leading manufacturer of electro-mechanical electromechanical access control solutions based in Spain. The Dorcas business has been incorporated into is reported in the Company's Allegion International segment.

On June 3, 2024, the Company, through its subsidiaries, acquired 100% of Krieger Specialty Products, LLC ("Krieger"), a leading manufacturer of high-performance special purpose doors and windows based in the United States. Krieger is reported in the Company's Allegion Americas segment.

These acquisitions On June 10, 2024, the Company, through its subsidiaries, acquired 100% of Unicel Architectural Corp. ("Unicel"), a leading manufacturer of advanced glass, timber and aluminum building solutions based in Canada. Unicel is reported in the Company's Allegion Americas segment.

Acquisitions were accounted for as business combinations. Total combinations and were funded with available cash on hand. Initial cash consideration for these acquisitions was approximately \$19.3 \$120.8 million (net of cash acquired). Additional consideration may be payable in the future in the event certain financial metrics are achieved.

The initial following table summarizes the preliminary allocation of the aggregate purchase price, which includes initial cash consideration and the estimated fair value of contingent consideration, to assets acquired and liabilities assumed as of the acquisition dates:

In millions

Net working capital	9.4
Property, plant and equipment	3.0
Goodwill	57.2
Intangible assets	71.7
Other noncurrent liabilities	(13.5)
Total net assets acquired and liabilities assumed	\$ 127.8

The valuations of assets acquired and liabilities assumed had not yet been finalized as of June 30, 2024, and finalization of the valuations during the measurement period could result in a change in the amounts recorded. The completion of the valuations will occur no later than one year from the acquisition dates includes \$13.3 million as required by GAAP.

Goodwill results from several factors including Allegion-specific synergies that were excluded from the cash flow projections used in the valuation of intangible assets \$2.3 million and intangible assets that do not qualify for separate recognition. The majority of the goodwill and \$3.7 million related to these acquisitions is not expected to be deductible for tax purposes.

ALLEGION PLC**NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS**

(Unaudited)

Intangible assets recognized as of net tangible assets. the acquisition dates were comprised of the following:

<i>In millions</i>	Value (in millions)	Weighted Average Useful life (in years)
Completed technologies/patents	\$ 14.9	15
Customer relationships	31.2	16
Trade names (finite-lived)	15.5	15
Backlog revenue	10.1	1

2023

On January 3, 2023, the Company, through its subsidiaries, completed an acquisition of the assets of plano. group, a SaaS workforce management solution business based in Germany ("plano"), for initial cash consideration of \$36.6 million. Additional consideration may be payable in future periods in the event plano achieves certain specified financial results. This acquisition was accounted for as a business combination, and plano has been incorporated into the Allegion International segment.

The allocation of the purchase price, which includes initial cash consideration and the estimated fair value of contingent consideration, to assets acquired and liabilities assumed as of the acquisition date includes \$17.5 million of finite-lived intangible assets and approximately \$23.0 million of goodwill and \$3.9 million of net liabilities assumed. The finite-lived intangible assets have a weighted average useful life of approximately 15 years.

ALLEGION PLC

NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

NOTE 3 - INVENTORIES

Inventories are stated at the lower of cost and net realizable value using the first-in, first-out (FIFO) method. The major classes of inventories were as follows:

<i>In millions</i>	March 31, 2024	December 31, 2023	June 30, 2024	December 31, 2023
Raw materials				
Work-in-process				
Finished goods				
Total				

NOTE 4 - GOODWILL

The changes in the carrying amount of goodwill for the ~~three~~^{six} months ended ~~March 31, 2024~~ June 30, 2024, were as follows:

<i>In millions</i>	<i>In millions</i>	Allegion Americas	Allegion International	Total (1)	<i>In millions</i>	Allegion Americas	Allegion International	Total (1)
December 31, 2023								
Acquisitions and adjustments								
Currency translation								
Currency translation								
Currency translation								
March 31, 2024								
June 30, 2024								

(1) Accumulated impairment for the International segment was \$573.6 million as of ~~March 31, 2024~~ June 30, 2024 and December 31, 2023. There are no accumulated impairment losses for the Americas segment.

There was no impairment of goodwill for the ~~three~~^{six} months ended ~~March 31, 2024~~ June 30, 2024 and 2023.

ALLEGION PLC

NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

NOTE 5 - INTANGIBLE ASSETS

The gross amount of the Company's intangible assets and related accumulated amortization were as follows:

<i>In millions</i>	March 31, 2024			December 31, 2023			<i>In millions</i>	March 31, 2024			December 31, 2023				
	June 30, 2024			December 31, 2023				June 30, 2024			December 31, 2023				
	<i>In millions</i>	Gross carrying amount	Accumulated amortization	Net carrying amount	Gross carrying amount	Accumulated amortization	Net carrying amount	<i>In millions</i>	Gross carrying amount	Accumulated amortization	Net carrying amount	<i>In millions</i>	Gross carrying amount	Accumulated amortization	Net carrying amount
Completed technologies/patents															

Customer relationships
Trade names (finite-lived)
Other
Total finite-lived intangible assets
Trade names (indefinite-lived)
Total

Intangible asset amortization expense was \$15.2 million \$31.8 million and \$15.8 million \$30.9 million for the three six months ended March 31, 2024 June 30, 2024 and 2023, respectively. Future estimated amortization expense on existing intangible assets in each of the next five years amounts to approximately \$57.7 million \$60.1 million for full year 2024, \$51.1 million \$51.0 million for 2025, \$47.9 million \$47.8 million for 2026, \$41.1 million \$41.0 million for 2027 and \$31.8 million \$31.7 million for 2028.

ALLEGION PLC

NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

NOTE 6 - DEBT AND CREDIT FACILITIES

Long-term debt and other borrowings consisted of the following:

In millions	In millions	March 31,	December 31,	In millions	June 30,	December 31,
		2024	2023		2024	2023
2021 Term Facility						
Term Facility						
3.200% Senior Notes due 2024						
3.200% Senior Notes due 2024						
3.200% Senior Notes due 2024						
3.550% Senior Notes due 2027						
3.500% Senior Notes due 2029						
5.411% Senior Notes due 2032						
5.600% Senior Notes due 2034						
Other debt						
Total borrowings outstanding						
Discounts and debt issuance costs, net						
Total debt						
Less current portion of long-term debt						
Total long-term debt						

Unsecured Credit Facilities

The Company has an unsecured credit agreement consisting of a \$250.0 million term loan facility (the "2021 Term" "Term Facility"), of which \$221.9 million \$218.8 million was outstanding at March 31, 2024 June 30, 2024, and a \$500.0 million revolving credit facility (the "2021 Revolving" "Revolving Facility" and, together with the 2021 Term Facility, the "2021 Credit" "Credit Facilities"), of which no balance was outstanding at March 31, 2024 June 30, 2024. The 2021 On May 20, 2024, the Company amended and restated the Credit Facilities mature which, among other things, (i) increased the total commitment on the Revolving Facility from \$500.0 million to \$750.0 million, (ii) extended the maturity of the Revolving Facility from November 18, 2026 to May 20, 2029, (iii) transitioned the benchmark interest rate from the Bloomberg Short-Term Bank Yield Index ("BSBY") to the Secured Overnight Financing Rate ("SOFR") for the Credit Facilities, and are unconditionally guaranteed jointly and severally on an unsecured basis by (iv) added Allegion plc and (Ireland) Finance Designated Activity Company ("Allegion US Holding Company Inc. ("Allegion US Hold Co" Ireland DAC"), the Company's wholly-owned subsidiary subsidiary, as borrower.

The 2021 Term Facility amortizes in requires quarterly installments at the following rates: 1.25% per quarter starting March 31, 2022 principal payments through March 31, 2025, 2.5% per quarter starting June 30, 2025 through September 30, 2026, with the balance due its maturity on November 18, 2026. Future payments total \$6.3 million for the remainder of 2024, \$21.9 million due in 2025, and \$190.6 million due in 2026. The Company repaid \$3.1 \$6.3 million of principal on the 2021 Term Facility during the three six months ended March 31, 2024 June 30, 2024. The 2021 Revolving Facility provides aggregate commitments of up to \$500.0 million, which \$750.0 million includes up to \$100.0 million for the issuance of letters of credit. The Company had \$18.3 \$18.5 million of letters of credit outstanding at March 31, 2024 June 30, 2024. Borrowings under the 2021 Revolving Facility may be repaid at any time without premium or penalty, and amounts repaid may be reborrowed.

Outstanding borrowings under the 2021 Credit Facilities accrue interest, at the option of the Company, equal to either: (i) a Bloomberg Short-Term Bank Yield Index Secured Overnight Financing Rate ("BSBY" "SOFR") rate plus an applicable margin or (ii) a base rate plus the applicable margin. The applicable margin ranges from 0.875% to 1.375% depending on the Company's credit ratings. At March 31, 2024 June 30, 2024, the Company's

ALLEGION PLC
NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

outstanding borrowings under the **2021** Credit Facilities accrued interest at **BSBY** SOFR plus a margin of **1.125%** **1.225%**, resulting in an interest rate of **6.472%** **6.569%**. The **2021** Credit Facilities also contain negative and affirmative covenants and events of default that, among other things, limit or restrict the Company's ability to enter into certain transactions. In addition, the **2021** Credit Facilities require the Company to comply with a maximum leverage ratio as defined in the credit agreement. As of **March 31, 2024** **June 30, 2024**, the Company was in compliance with all applicable covenants under the credit agreement.

Senior Notes

On May 29, 2024, Allegion US Hold Co issued \$400.0 million principal amount of its 5.600% Senior Notes due 2034 (the "5.600% Senior Notes"). The 5.600% Senior Notes require semi-annual interest payments on May 29 and November 29, beginning November 29, 2024, and will mature on May 29, 2034. Net proceeds from the issuance of the 5.600% Senior Notes will be utilized to repay the 3.200% Senior Notes due 2024 (the "3.200% Senior Notes"), which mature later this year.

As of **March 31, 2024** **June 30, 2024**, Allegion US Hold Co had \$400.0 million outstanding of its 3.200% Senior Notes due 2024, (the "3.200% Senior Notes"), \$400.0 million outstanding of its 3.550% Senior Notes due 2027 (the "3.550% Senior Notes") and, \$600.0 million outstanding of its 5.411% Senior Notes due 2032 (the "5.411% Senior Notes"), and \$400.0 million outstanding of its 5.600% Senior Notes, and Allegion plc had \$400.0 million outstanding of its 3.500% Senior Notes due 2029 (the "3.500% Senior Notes", and all **four** five senior notes collectively, the "Senior Notes"). The 3.200% Senior Notes, 3.550% Senior Notes and 3.500% Senior Notes all require semi-annual interest payments on April 1 and October 1 of each year and will mature on October 1, 2024, October 1, 2027 and October 1, 2029, respectively. The 5.411% Senior Notes require semi-annual interest payments on January 1 and July 1 of each year, and will mature on July 1, 2032.

The 3.200% Senior Notes, 3.550% Senior Notes, **5.411%** **5.600%** Senior Notes are senior unsecured obligations of Allegion US Hold Co and rank equally with all of Allegion US Hold Co's existing and future senior unsecured and unsubordinated indebtedness. The guarantee of the 3.200% Senior Notes, the 3.550% Senior Notes, **the 5.411% Senior Notes** and the **5.411%** **5.600%** Senior Notes is the senior unsecured obligation of Allegion plc and ranks equally with all of the Company's existing and future senior unsecured and unsubordinated indebtedness. The 3.500% Senior Notes are senior unsecured obligations of Allegion plc, are guaranteed by

ALLEGION PLC
NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

Allegion US Hold Co and rank equally with all of the Company's existing and future senior unsecured indebtedness. As of **March 31, 2024** **June 30, 2024**, the company was in compliance with all applicable covenants under the Senior Notes.

NOTE 7 - FINANCIAL INSTRUMENTS

Currency Hedging Instruments

The gross notional amount of the Company's currency derivatives was **\$161.2 million** **\$187.6 million** and \$175.4 million at **March 31, 2024** **June 30, 2024** and December 31, 2023, respectively. Neither the fair values of currency derivatives, which are determined based on a pricing model that uses spot rates and forward prices from actively quoted currency markets that are readily observable (Level 2 inputs under the fair value hierarchy described in Note 10), nor the balances included in Accumulated other comprehensive loss were material as of **March 31, 2024** **June 30, 2024** or December 31, 2023. Currency derivatives designated as cash flow hedges did not have a material impact to either Net earnings or Other comprehensive income during the **three** six months ended **March 31, 2024** **June 30, 2024** and 2023, nor is the amount to be reclassified into Net earnings over the next twelve months expected to be material. At **March 31, 2024** **June 30, 2024**, the maximum term of the Company's currency derivatives was less than one year.

Concentration of Credit Risk

The counterparties to the Company's forward contracts consist of a number of investment grade major international financial institutions. The Company could be exposed to losses in the event of nonperformance by the counterparties. However, the credit ratings and the concentration of risk in these financial institutions are monitored on a continuous basis, and therefore, the Company believes they present no significant credit risk to the Company.

NOTE 8 - LEASES

Total rental expense for the **three** six months ended **March 31, 2024** **June 30, 2024** and 2023, was **\$15.5 million** **\$31.1 million** and **\$13.6 million** **\$31.6 million**, respectively, and is classified within Cost of goods sold and Selling and administrative expenses within the Condensed and Consolidated Statements of Comprehensive Income. Rental expense related to short-term leases, variable lease payments or other leases or lease components not included within the right of use ("ROU") asset or lease liability totaled **\$4.1 million** **\$8.1 million** and **\$3.2 million** **\$9.9 million**, respectively, for the **three** six months ended **March 31, 2024** **June 30, 2024** and 2023. No material lease costs have been capitalized on the Condensed and Consolidated Balance Sheets as of **March 31, 2024** **June 30, 2024** or December 31, 2023.

The Company assesses the specific terms and conditions of each lease to determine the appropriate classification as either an operating or finance lease and the lease term. Substantially all of the Company's leases for which the Company is a lessee are classified as operating leases.

ALLEGION PLC
NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

As a lessee, the Company categorizes its leases into two general categories: real estate leases and equipment leases. Amounts included within the Condensed and Consolidated Balance Sheets related to the Company's ROU asset and lease liability for both real estate and equipment leases were as follows:

In millions	In millions	Balance Sheet classification	March 31, 2024		December 31, 2023		In millions	Balance Sheet classification	March 31, 2024		December 31, 2023		In millions	Balance Sheet classification	March 31, 2024		December 31, 2023		
			June 30, 2024		December 31, 2023				Real estate		Equipment				Real estate		Equipment		
			Real estate	Equipment	Total	Real estate	Equipment	Total	Real estate	Equipment	Total	Real estate	Equipment	Total	Real estate	Equipment	Total	Real estate	Equipment
ROU asset																			
Lease liability - current																			
Lease liability - noncurrent																			
Other information:																			
Other information:																			
Other information:																			
Weighted-average remaining term (years)																			
Weighted-average remaining term (years)																			
Weighted-average remaining term (years)																			
Weighted-average discount rate																			
Weighted-average discount rate																			
Weighted-average discount rate																			

The following table summarizes additional information related to the Company's leases for the **three** **six** months ended **March 31** **June 30**:

In millions	2024			2023		
	Real estate	Equipment	Total	Real estate	Equipment	Total
Cash paid for amounts included in the measurement of lease liabilities	\$ 6.3	\$ 5.1	\$ 11.4	\$ 5.9	\$ 4.5	\$ 10.4
ROU assets obtained in exchange for new lease liabilities	2.3	3.8	6.1	41.4	1.9	43.3

ALLEGION PLC

NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

In millions	2024						2023					
	Real estate	Equipment	Total	Real estate	Equipment	Total	Real estate	Equipment	Total	Real estate	Equipment	Total
Cash paid for amounts included in the measurement of lease liabilities	\$ 12.4	\$ 10.6	\$ 23.0	\$ 12.0	\$ 9.7	\$ 21.7						
ROU assets obtained in exchange for new lease liabilities	7.1	8.6	15.7	53.6	7.9	61.5						

Future Repayments

Scheduled minimum lease payments required under non-cancellable operating leases for both the real estate and equipment lease portfolios for the remainder of 2024 and for each of the years thereafter as of **March 31, 2024** **June 30, 2024**, are as follows:

In millions	In millions	Remainder of 2024	2025	2026	2027	2028	Thereafter	Total	In millions	Remainder of 2024	2025	2026	2027	2028	Thereafter	Total
Real estate leases																
Equipment leases																
Total																

The difference between the total undiscounted minimum lease payments and the combined current and noncurrent lease liabilities as of **March 31, 2024** **June 30, 2024**, is due to imputed interest of **\$46.4 million** approximately **\$46 million**.

NOTE 9 - DEFINED BENEFIT PLANS

The Company sponsors several U.S. and non-U.S. defined benefit pension plans for eligible employees and retirees and also maintains other supplemental plans for officers and other key employees. The components of the Company's Net periodic pension benefit cost (income) for the **three** **six** months ended **March 31** **June 30** were as follows:

In millions	In millions	U.S.				U.S.				U.S.				U.S.			
		Three months ended				Six months ended				2024				2023			
		2024	2023	In millions	2024	2023	In millions	2024	2023	In millions	2024	2023	In millions	2024	2023	In millions	
Service cost																	
Interest cost																	

Expected return on plan assets
Administrative costs and other
Net amortization of:
Prior service costs
Prior service costs
Prior service costs
Plan net actuarial losses

Net periodic pension benefit income

In millions	Non-U.S.	
	2024	2023
Service cost	\$ 0.4	\$ 0.4
Interest cost	3.0	3.0
Expected return on plan assets	(4.0)	(3.9)
Administrative costs and other	0.4	0.4
Net amortization of:		
Plan net actuarial losses	0.9	0.9
Net periodic pension benefit cost	\$ 0.7	\$ 0.8

ALLEGION PLC

NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

In millions	Non-U.S.			
	Three months ended		Six months ended	
	2024	2023	2024	2023
Service cost	\$ 0.5	\$ 0.4	\$ 0.9	\$ 0.8
Interest cost	3.0	3.0	6.0	6.0
Expected return on plan assets	(4.1)	(3.9)	(8.1)	(7.8)
Administrative costs and other	0.5	0.4	0.9	0.8
Net amortization of:				
Plan net actuarial losses	0.9	0.9	1.8	1.8
Net periodic pension benefit cost	\$ 0.8	\$ 0.8	\$ 1.5	\$ 1.6

Service cost is recorded in Cost of goods sold and Selling and administrative expenses, while the remaining components of Net periodic pension benefit cost (income) are recorded in Other income, net within the Condensed and Consolidated Statements of Comprehensive Income. Employer contributions to the plans were not material during the **three** six months ended **March 31, 2024** **June 30, 2024** or 2023. Employer contributions totaling approximately \$3.7 million are expected to be made during the remainder of 2024.

ALLEGION PLC

NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

NOTE 10 - FAIR VALUE MEASUREMENTS

Fair value is defined as the exchange price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Fair value measurements are based on a framework that utilizes the inputs market participants use to determine the fair value of an asset or liability and establishes a fair value hierarchy to prioritize those inputs. The fair value hierarchy is comprised of three levels that are described below:

- Level 1 – Inputs based on quoted prices in active markets for identical assets or liabilities.
- Level 2 – Inputs other than Level 1 quoted prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the asset or liability.
- Level 3 – Unobservable inputs based on little or no market activity and that are significant to the fair value of the assets and liabilities.

The fair value hierarchy requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. Observable inputs are obtained from independent sources and can be validated by a third party, whereas unobservable inputs reflect assumptions regarding what a third party would use in pricing an

asset or liability based on the best information available under the circumstances. A financial instrument's categorization within the fair value hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

Assets and liabilities measured at fair value as of **March 31, 2024** **June 30, 2024**, were as follows:

In millions	Fair value measurements		Total fair value	Fair value measurements		Total fair value
Recurring fair value measurements						
Recurring fair value measurements						
Recurring fair value measurements						
Assets:						
Assets:						
Assets:						
Investments						
Investments						
Investments						
Total asset recurring fair value measurements						
Total asset recurring fair value measurements						
Total asset recurring fair value measurements						
Liabilities:						
Deferred compensation and other retirement plans						
Deferred compensation and other retirement plans						
Deferred compensation and other retirement plans						
Total liability recurring fair value measurements						
Financial instruments not carried at fair value						
Total debt						
Total debt						
Total debt						
Total financial instruments not carried at fair value						

ALLEGION PLC

NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

Assets and liabilities measured at fair value as of December 31, 2023, were as follows:

In millions	Fair value measurements				Total fair value
	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)		
Recurring fair value measurements					
Assets:					
Investments	\$ —	\$ 18.0	\$ —	\$ 18.0	
Total asset recurring fair value measurements	\$ —	\$ 18.0	\$ —	\$ 18.0	
Liabilities:					
Deferred compensation and other retirement plans	\$ —	\$ 18.2	\$ —	\$ 18.2	
Total liability recurring fair value measurements	\$ —	\$ 18.2	\$ —	\$ 18.2	
Financial instruments not carried at fair value					
Total debt	\$ —	\$ 1,984.9	\$ —	\$ 1,984.9	
Total financial instruments not carried at fair value	\$ —	\$ 1,984.9	\$ —	\$ 1,984.9	

ALLEGION PLC

NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

The Company determines the fair value of its financial assets and liabilities using the following methodologies:

- *Investments* – These instruments include equity mutual funds and corporate bond funds. The fair value is obtained based on observable market prices quoted on public exchanges for similar instruments.
- *Deferred compensation and other retirement plans* – These include obligations related to deferred compensation and other retirement plans adjusted for market performance. The fair value is obtained based on observable market prices quoted on public exchanges for similar instruments.
- *Debt* – These instruments are recorded at cost and include the 2021 Credit Facilities and Senior Notes maturing through 2032, 2034. The fair value of these debt instruments is obtained based on observable market prices quoted on public exchanges for similar instruments.

The methodologies used by the Company to determine the fair value of its financial assets and liabilities as of March 31, 2024 June 30, 2024, are the same as those used as of December 31, 2023. The carrying values of Cash and cash equivalents, Accounts and notes receivable, net, Accounts payable and Accrued expenses and other current liabilities are a reasonable estimate of their fair value due to the short-term nature of these instruments.

The Company also had investments in debt and equity securities without readily determinable fair values of \$64.5 million and \$65.8 million as of both March 31, 2024 June 30, 2024 and December 31, 2023, respectively, which are classified as Other noncurrent assets within the Condensed and Consolidated Balance Sheets. These investments are considered to be nonrecurring fair value measurements, and thus, are not included in the fair value tables above.

ALLEGION PLC

NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

NOTE 11 - EQUITY

The changes in the components of Equity for the three six months ended March 31, 2024 June 30, 2024, were as follows:

	Allegion plc shareholders' equity
	Allegion plc shareholders' equity
	Allegion plc shareholders' equity
	Allegion plc shareholders' equity
	Ordinary shares
	Ordinary shares
	Ordinary shares
<i>In millions, except per share amounts</i>	
<i>In millions, except per share amounts</i>	
<i>In millions, except per share amounts</i>	
Balance at December 31, 2023	
Balance at December 31, 2023	
Balance at December 31, 2023	
Net earnings	
Net earnings	
Net earnings	
Other comprehensive loss, net	
Other comprehensive loss, net	
Other comprehensive loss, net	
Repurchase of ordinary shares	
Repurchase of ordinary shares	
Repurchase of ordinary shares	
Share-based compensation activity	
Share-based compensation activity	
Share-based compensation activity	
Dividends to ordinary shareholders (\$0.48 per share)	
Dividends to ordinary shareholders (\$0.48 per share)	
Dividends to ordinary shareholders (\$0.48 per share)	
Balance at March 31, 2024	
Balance at March 31, 2024	
Balance at March 31, 2024	
Net earnings	
Net earnings	
Net earnings	
Other comprehensive loss, net	

Other comprehensive loss, net
Other comprehensive loss, net
Repurchase of ordinary shares
Repurchase of ordinary shares
Repurchase of ordinary shares
Share-based compensation activity
Share-based compensation activity
Share-based compensation activity
Dividends to ordinary shareholders (\$0.48 per share)
Dividends to ordinary shareholders (\$0.48 per share)
Dividends to ordinary shareholders (\$0.48 per share)
Balance at June 30, 2024
Balance at June 30, 2024
Balance at June 30, 2024

The changes in the components of Equity for the **three** **six** months ended **March 31, 2023** **June 30, 2023**, were as follows:

<u>Allegion plc shareholders' equity</u>										
<u>Ordinary</u> <u>shares</u> <u>Ordinary</u> <u>shares</u> <u>Ordinary</u> <u>shares</u>										
<i>In millions, except per share</i> <i>amounts</i>										
<i>In millions, except per share</i> <i>amounts</i>	Total equity	Amount	Shares	Capital in excess of par value	Retained earnings	Accumulated other comprehensive loss	Noncontrolling interests	Total equity	Amount	Shares
Balance at December 31, 2022										
Net earnings										
Other comprehensive income, net										
Other comprehensive income, net										
Other comprehensive income, net										
Share-based compensation activity										
Share-based compensation activity										
Share-based compensation activity										
Dividends to ordinary shareholders (\$0.45 per share)										
Dividends to ordinary shareholders (\$0.45 per share)										
Dividends to ordinary shareholders (\$0.45 per share)										
Balance at March 31, 2023										
Balance at March 31, 2023										

Balance at March 31, 2023

Net earnings
Other comprehensive income (loss), net
Other comprehensive income (loss), net
Other comprehensive income (loss), net
Repurchase of ordinary shares
Share-based compensation activity
Dividends to noncontrolling interests
Dividends to ordinary shareholders (\$0.45 per share)

Balance at June 30, 2023

Balance at June 30, 2023

Balance at June 30, 2023

In June 2023, the Company's Board of Directors (the "Board") reauthorized the Company's existing share repurchase program and, as a result, authorized the repurchase of up to, and including, \$500.0 million of the Company's ordinary shares (the "Share Repurchase Authorization"). During the **three** six months ended **March 31, 2024** **June 30, 2024** the Company paid **\$40.0 million** **\$80.0 million** to repurchase the ordinary shares **reflected above** on the open market under the Share Repurchase Authorization. As of **March 31, 2024** **June 30, 2024**, the Company had approximately **\$420.0** **\$380.0 million** available under the Share Repurchase Authorization.

ALLEGION PLC
NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

Accumulated Other Comprehensive Loss

The changes in Accumulated other comprehensive loss for the **three** six months ended **March 31, 2024** **June 30, 2024**, were as follows:

In millions	In millions	Cash flow hedges	Defined benefit items	Foreign currency items	In millions	Cash flow hedges	Defined benefit items	Foreign currency items	Total
December 31, 2023									
Other comprehensive income (loss) before reclassifications									
Amounts reclassified from accumulated other comprehensive loss ^(a)									
Tax expense									
March 31, 2024									
June 30, 2024									

The changes in Accumulated other comprehensive loss for the **three** six months ended **March 31, 2023** **June 30, 2023**, were as follows:

In millions	In millions	Cash flow hedges	Defined benefit items	Foreign currency items	In millions	Cash flow hedges	Defined benefit items	Foreign currency items	Total
December 31, 2022									
Other comprehensive (loss) income before reclassifications									
Amounts reclassified from accumulated other comprehensive loss ^(a)									
Tax benefit									
March 31, 2023									
June 30, 2023									

(a) Amounts reclassified from Accumulated other comprehensive loss and recognized into Net earnings related to cash flow hedges are recorded in Cost of goods sold and Interest expense. Amounts reclassified from Accumulated other comprehensive loss and recognized into Net earnings related to defined benefit items are recorded in Other income, net.

NOTE 12 - SHARE-BASED COMPENSATION

The Company's share-based compensation plans include programs for stock options, restricted stock units ("RSUs") and performance stock units ("PSUs"). Share-based compensation expense is included in Cost of goods sold and Selling and administrative expenses within the Condensed and Consolidated Statements of Comprehensive Income. The following table summarizes the share-based compensation expense recognized for the three and six months ended March 31, June 30:

In millions	Three months ended		Six months ended		2024	2023
	2024	2023	2024	2023		
In millions			In millions			
Stock options						
RSUs						
PSUs						
Pre-tax expense						
Tax benefit						
After-tax expense						
Stock Options / RSUs						
Eligible participants may receive (i) stock options, (ii) RSUs or (iii) a combination of both stock options and RSUs. Grants issued during the three six months ended March 31, June 30 were as follows:						
	2024	2023	2024	2023		
	Number granted	Weighted-average fair value per award	Number granted	Weighted-average fair value per award	Number granted	Weighted-average fair value per award
Stock options						
RSUs						

ALLEGION PLC
NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Uaudited)

The weighted-average fair value of the stock options granted is determined using the Black-Scholes option-pricing model. The following weighted-average assumptions were used during the three six months ended March 31, June 30:

	2024	2023
Dividend yield	1.47 %	1.60 %
Volatility	29.29 %	28.47 %
Risk-free rate of return	4.29 %	4.10 %
Expected life (years)	6.0	6.0

Volatility is based on the Company's historic volatility. The risk-free rate of return is based on the yield curve of a zero-coupon U.S. Treasury bond on the date the award is granted with a maturity equal to the expected term of the award. The expected life of the Company's stock option awards is derived from the simplified approach based on the weighted-average time to vest and the remaining contractual term and represents the period of time that awards are expected to be outstanding.

Performance Stock

During the three six months ended March 31, 2024 June 30, 2024, the Company granted PSUs with a maximum award level of approximately 0.1 million shares. In February 2022, 2023 and 2024, the Company's Compensation Committee granted PSUs that were earned based 50% upon a performance condition, measured at each reporting period by earnings per share ("EPS") performance in relation to pre-established targets for each performance period set by the Compensation and Human Capital Committee of the Board, and 50% upon a market condition, measured by the Company's relative total shareholder return against, for 2022 and 2023, the S&P 400 Capital Goods Index over a three-year performance period, and for 2024 a 50/50 blend of the S&P 400 Capital Goods Index and the S&P 500 Capital Goods Index over a three-year performance period. The fair values of the market condition are estimated using a Monte Carlo Simulation approach in a risk-neutral framework to model future stock price movements based upon historical volatility, risk-free rates of return and correlation matrix.

NOTE 13 - RESTRUCTURING ACTIVITIES

During the three months ended March 31, 2024 and 2023, the Company recorded \$0.4 million and \$3.0 million, respectively, of expenses associated with restructuring activities, which are included within Cost of goods sold and Selling and administrative expenses within the Condensed and Consolidated Statements of Comprehensive Income.

The changes in the restructuring reserve during the three months ended March 31, 2024, were as follows:

In millions	Total
December 31, 2023	\$ 1.9
Additions, net of reversals	0.4
Cash payments	(1.9)
March 31, 2024	\$ 0.4

The majority of the costs accrued as of March 31, 2024, are expected to be paid within one year.

The Company also incurred other non-qualified restructuring charges, which represent costs that are directly attributable to restructuring activities, but that do not fall into the severance, exit or disposal category. These costs were not material during the three months ended March 31, 2024 or 2023. Non-qualified restructuring charges are included within Cost of goods sold and Selling and administrative expenses within the Condensed and Consolidated Statements of Comprehensive Income.

NOTE 14 - OTHER INCOME, NET

The components of Other income, net for the three and six months ended March 31 June 30 were as follows:

	Three months ended		Six months ended	
	2024	2023	2024	2023
<i>In millions</i>				
Interest income				
Foreign currency exchange (gain) loss				
<i>In millions</i>				
Other expense (income)				
<i>In millions</i>				
Other expense (income)				
<i>In millions</i>				
Interest income				
Foreign currency exchange loss				
Other				
Other				
Other				
Other expense (income)				
Other income, net				

NOTE 15 - INCOME TAXES

The effective income tax rates for the three months ended March 31, 2024 June 30, 2024 and 2023, were 19.0% 17.8% and 16.3% 12.6%, respectively. The increase in the effective income tax rate compared to 2023 is primarily due to the enactment of global minimum tax in 2024 and

ALLEGION PLC
NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

the unfavorable change in the mix of income earned in higher tax rate jurisdictions, which are partially offset by the favorable realization of discrete tax credits.

The effective income tax rates for the six months ended June 30, 2024 and 2023, were 18.3% and 14.4%, respectively. The increase in the effective income tax rate compared to 2023 is primarily due to the enactment of global minimum tax in 2024 and the unfavorable change in share-based compensation deductions, the mix of income earned in higher tax rate jurisdictions, which are partially offset by the realization of discrete tax credits.

NOTE 16 - EARNINGS PER SHARE ("EPS")

Basic EPS is calculated by dividing Net earnings attributable to Allegion plc by the weighted-average number of ordinary shares outstanding for the applicable period. Diluted EPS is calculated after adjusting the denominator of the basic EPS calculation for the effect of all potentially dilutive ordinary shares, which in the Company's case includes shares issuable under share-based compensation plans.

ALLEGION PLC
NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

The following table summarizes the weighted-average number of ordinary shares outstanding for basic and diluted EPS calculations for the three and six months ended March 31 June 30:

	Three months ended		Six months ended	
	2024	2023	2024	2023
<i>In millions</i>				
<i>In millions</i>				
<i>In millions</i>				
Weighted-average number of basic shares				
Shares issuable under share-based compensation plans				
Weighted-average number of diluted shares				

At **March 31, 2024** **June 30, 2024** and 2023, 0.3 million and 0.5 million stock options, respectively, were excluded from the computation of weighted-average diluted shares outstanding because the effect of including these shares would have been anti-dilutive.

NOTE 17 16 - NET REVENUES

The following tables show the Company's Net revenues related to both tangible product sales and services for the three and six months ended **March 31, 2024** **June 30, 2024** and 2023, respectively, disaggregated by business segment:

Three months ended March 31, 2024			Six months ended June 30, 2024		
Three months ended March 31, 2024			Six months ended June 30, 2024		
Three months ended March 31, 2024			Six months ended June 30, 2024		
<i>In millions</i>	<i>In millions</i>	Allegion Americas	Allegion International	Total <i>In millions</i>	Allegion Americas
Net revenues					Allegion International
Products					
Products					
Products					
Services					
Total Net revenues					
Three months ended March 31, 2023			Six months ended June 30, 2023		
Three months ended March 31, 2023			Six months ended June 30, 2023		
Three months ended March 31, 2023			Six months ended June 30, 2023		
<i>In millions</i>	<i>In millions</i>	Allegion Americas	Allegion International	Total <i>In millions</i>	Allegion Americas
Net revenues					Allegion International
Products					
Products					
Products					
Services					
Total Net revenues					

Net revenues are shown by tangible product sales and services, as contract terms, conditions and economic factors affecting the nature, amount, timing and uncertainty around revenue recognition and cash flows are substantially similar within each of these two principal revenue streams. Product sales involve contracts with a single performance obligation, the transfer of control of a product or bundle of products to a customer. Service revenue, which includes inspection, maintenance and repair, design and installation, aftermarket and locksmith services, as well as software-as-a-service offerings such as access control, IoT integration and workforce management solutions, is delayed until the service performance obligations are satisfied.

As of **March 31, 2024** **June 30, 2024** and December 31, 2023, contract assets related to the Company's right to consideration for work completed but not billed were not material. The Company does not have any costs to obtain or fulfill a contract that are capitalized on its Condensed and Consolidated Balance Sheets. During the three and six months ended **March 31, 2024** **June 30, 2024** and 2023, no adjustments related to performance obligations satisfied in previous periods were recorded.

As of **March 31, 2024** **June 30, 2024** and December 31, 2023, contract liabilities related to revenues allocated to remaining performance obligations totaled **\$27.0** **\$36.2** million and **\$18.3** **\$27.2** million, respectively, and are classified as Accrued Expenses and Other Current Liabilities and Other noncurrent liabilities within the Condensed and Consolidated Balance Sheets. A majority of the contract liabilities are expected to be recognized as revenue within the next twelve months.

ALLEGION PLC

NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

NOTE 18 17 - COMMITMENTS AND CONTINGENCIES

The Company is involved in various litigation, claims and administrative proceedings, including those related to environmental and product warranty matters. Amounts recorded for identified contingent liabilities are estimates, which are reviewed periodically and adjusted to reflect additional information when it becomes available. Subject to the uncertainties inherent in estimating future costs for contingent liabilities, except as expressly set forth in this note, management believes that any liability which may result from these legal matters would not have a material adverse effect on the financial condition, results of operations, liquidity or cash flows of the Company.

ALLEGION PLC

NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

Environmental Matters

As of **March 31, 2024** **June 30, 2024** and December 31, 2023, the Company had reserves for environmental matters of **\$19.6 million** **\$18.7 million** and \$20.2 million, respectively. The total reserve at **March 31, 2024** **June 30, 2024** and December 31, 2023, included **\$10.8 million** **\$10.3 million** and \$11.2 million, respectively, related to remediation of sites previously disposed by the Company. Environmental reserves are classified as Accrued expenses and other current liabilities or Other noncurrent liabilities within the Condensed and Consolidated Balance Sheets based on the timing of their expected future payment. The Company's total current environmental reserve at **March 31, 2024** **June 30, 2024** and December 31, 2023, was **\$3.0 million** **\$2.1 million** and \$3.6 million, respectively, and the remainder was classified as noncurrent. Expenses related to environmental remediation were not material during the **three** **six** months ended **March 31, 2024** **June 30, 2024** or 2023. Given the evolving nature of environmental laws, regulations and technology, the ultimate cost of future compliance is uncertain.

Warranty Liability

The changes in the standard product warranty liability for the **three** **six** months ended **March 31** **June 30** were as follows:

<i>In millions</i>	<i>In millions</i>	2024	<i>In millions</i>	2024	2023
Balance at beginning of period					
Reductions for payments					
Accruals for warranties issued during the current period					
Changes to accruals related to preexisting warranties					
Currency translation					
Currency translation					
Currency translation					
Balance at end of period					

Standard product warranty liabilities are classified as either Accrued expenses and other current liabilities or Other noncurrent liabilities within the Condensed and Consolidated Balance Sheets based on the timing of the expected future payments.

NOTE 19 18 - BUSINESS SEGMENT INFORMATION

The Company classifies its business into the following two reportable segments based on industry and market focus: Allegion Americas and Allegion International. The Company largely evaluates performance based on Segment operating income and Segment operating margins. Segment operating income is the measure of profit and loss that the Company's chief operating decision maker, the chief executive officer, uses to evaluate the financial performance of the business and as the basis for resource allocation, performance reviews and compensation. For these reasons, the Company believes that Segment operating income represents the most relevant measure of segment profit and loss. The Company's chief operating decision maker may exclude certain charges or gains, such as corporate charges and other special charges, from Operating income to arrive at a Segment operating income that is a more meaningful measure of profit and loss upon which to base operating decisions. The Company defines Segment operating margin as Segment operating income as a percentage of the segment's Net revenues.

ALLEGION PLC
NOTES TO CONDENSED AND CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

A summary of operations by reportable segment for the **three** **and six** months ended **March 31** **June 30** was as follows:

<i>In millions</i>	<i>In millions</i>	Three months ended		Six months ended					
<i>In millions</i>		2024	2023	<i>In millions</i>	2024	2023	<i>In millions</i>	2024	2023
Net revenues									
Allegion Americas									
Allegion Americas									
Allegion Americas									
Allegion International									
Total									
Segment operating income									
Allegion Americas									
Allegion Americas									
Allegion Americas									
Allegion International									
Total									
Reconciliation to Operating income									
Unallocated corporate expense									
Unallocated corporate expense									
Unallocated corporate expense									

Operating income
Reconciliation to earnings before income taxes
Interest expense
Interest expense
Interest expense
Other income, net
Other income, net
Other income, net
Earnings before income taxes

NOTE 20 - SUBSEQUENT EVENTS

On April 11, 2024, the Company's Board of Directors declared a quarterly dividend of \$0.48 per ordinary share. The dividend is payable June 28, 2024, to shareholders of record on June 14, 2024.

Item 2 – Management's Discussion and Analysis of Financial Condition and Results of Operations

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements that involve risks and uncertainties. Our actual results may differ materially from the results discussed in the forward-looking statements. Factors that may cause a difference include, but are not limited to, those discussed under Part I, Item 1A – Risk Factors in the Annual Report on Form 10-K for the fiscal year ended December 31, 2023. The following section is qualified in its entirety by the more detailed information, including our Condensed and Consolidated Financial Statements and the notes thereto, which appears elsewhere in this Quarterly Report.

Overview

Organization

Allegion plc and its consolidated subsidiaries ("Allegion," "the Company", "we," "our," or "us") are a leading global provider of security products and solutions operating in two segments: Allegion Americas and Allegion International. We sell a wide range of security products and solutions for end-users in commercial, institutional and residential facilities worldwide, including the education, healthcare, government, hospitality, retail, commercial office and single and multi-family residential markets. Our leading brands include CISA®, Interflex®, LCN®, Schlage®, SimonsVoss® and Von Duprin®.

Recent Developments

Business and Industry Trends and Outlook

In the **first** **second** quarter of 2024, we experienced a **modest decline** **mid-single digits percent increase** in revenue as compared to the same period in 2023, which was a **seasonally stronger first quarter than normal** due to **previously experienced supply chain disruptions** **driven by favorable pricing** and **recoveries**. **volume growth from most of our major businesses**. We expect the business to **return to normal levels of seasonality in 2024**.

Demand for electronic security products has remained healthy. We continue to **experience softness grow** in **demand in certain international markets** in which we operate, which **continue to operate in challenging economic environments**.

Pricing remained strong throughout the **first quarter** **second half of 2024**, and we expect positive price realization to continue in 2024.

Acquisitions

On February 1, 2024, we, through our subsidiaries, acquired **100%** of Boss Door Controls, a door solutions provider in the United Kingdom. **The Boss Door Controls business has been incorporated into** **is reported in** the Allegion International segment.

On March 4, 2024, we, through our subsidiaries, acquired **100%** of Montajes electronicos Dorcas S.L. ("Dorcas"), a leading manufacturer of electro-mechanical access control solutions based in Spain. **The Dorcas business has been incorporated into** **is reported in** the Allegion International segment.

The acquisitions were accounted for as business combinations. Total consideration for these acquisitions was approximately **\$19.3 million (net)** **On June 3, 2024, we, through our subsidiaries, acquired 100% of cash acquired**. The initial allocation Krieger Specialty Products, LLC ("Krieger"), a leading manufacturer of high-performance special purpose doors and windows based in the aggregate purchase price to assets **United States**. Krieger is reported in the Company's Allegion Americas segment.

On June 10, 2024, we, through our subsidiaries, acquired **100%** of Unicel Architectural Corp. ("Unicel"), a leading manufacturer of advanced glass, timber and liabilities assumed as of aluminum building solutions based in Canada. Unicel is reported in the **acquisition dates** **includes \$13.3 million of intangible assets, \$2.3 million of goodwill, and \$3.7 million of net tangible assets**. Company's Allegion Americas segment.

2024 Dividends and Share Repurchases

During the **three** **six** months ended **March 31, 2024** **June 30, 2024**, we paid dividends of **\$0.48** **\$0.96** per ordinary share to shareholders and repurchased approximately **0.3 million** **0.6 million** shares for **\$40.0 million** **\$80.0 million**.

Results of Operations – Three months ended March 31 June 30

In millions, except per share amounts	In millions, except per share amounts	2024	% of revenues	2023	% of revenues	In millions, except per share amounts	2024	% of revenues	2023	% of revenues
Net revenues										
Cost of goods sold										
Cost of goods sold	502.5	56.2	56.2 %	532.0	57.6	57.6	537.3	55.7	55.7	510.6
Selling and administrative expenses	219.3	24.5	24.5 %	220.0	23.9	23.9	219.3	22.7	22.7 %	217.3
Operating income										
Operating income	172.1	19.3	19.3 %	171.0	18.5	18.5	209.0	21.6	21.6 %	184.6
Interest expense										
Other income, net										
Other income, net										
Earnings before income taxes										
Earnings before income taxes										
Earnings before income taxes										
Provision for income taxes										
Provision for income taxes										
Provision for income taxes										
Net earnings										
Net earnings										
Net earnings										
Less: Net earnings attributable to noncontrolling interests										
Less: Net earnings attributable to noncontrolling interests										
Less: Net earnings attributable to noncontrolling interests										
Net earnings attributable to Allegion plc										
Net earnings attributable to Allegion plc										
Net earnings attributable to Allegion plc										
Diluted net earnings per ordinary share attributable to Allegion plc ordinary shareholders:										
Diluted net earnings per ordinary share attributable to Allegion plc ordinary shareholders:										
Diluted net earnings per ordinary share attributable to Allegion plc ordinary shareholders:										

The discussions that follow describe the significant factors contributing to the changes in our results of operations for the periods presented and form the basis used by management to evaluate the financial performance of the business.

Net Revenues

Net revenues for the three months ended **March 31, 2024** **June 30, 2024**, **decreased** **increased** by **3.2%** **5.8%**, or **\$29.1 million** **\$53.1 million**, compared with the same period in 2023, due to the following:

Pricing		4.2	2.7 %
Volume		(7.8)	2.5 %
Acquisitions		0.3	0.9 %
Currency exchange rates		0.1	(0.3) %
Total		(3.2)	5.8 %

The **decrease** **increase** in Net revenues was driven by **lower** **higher** volumes, **which was partially offset** by improved pricing across our major businesses, **and** the acquisitions of made during the **Boss Door Controls** and **Dorcus** businesses and favorable year, **which was partially offset** by unfavorable foreign currency exchange rate movements. **The lower** **volumes are compared against the first quarter of 2023, which was a seasonally stronger first quarter than normal.**

Pricing includes increases or decreases of price, including discounts, surcharges and/or other sales deductions, on our existing products and services. Volume includes increases or decreases of revenue due to changes in unit volume of existing products and services, as well as new products and services.

Operating Income/Margin

Operating income for the three months ended **March 31, 2024** **June 30, 2024**, **increased** **\$1.1 million** **\$24.4 million** compared to the same period in 2023. Operating margin, which we define as Operating income as a percentage of total Net revenues, for the three months ended **March 31, 2024** **June 30, 2024**, increased to **19.3%** **21.6%** from **18.5%** **20.2%** for the same period in 2023, due to the following:

In millions	In millions	Operating	Operating	Operating		Operating
		Income	Margin	In millions	Income	
March 31, 2023		\$ 171.0	18.5 %			
June 30, 2023		\$ 184.6	20.2 %			
Pricing and productivity in excess of inflation and investment spending	Pricing and productivity in excess of inflation and investment spending	32.9	3.0	3.0 %	Pricing and productivity in excess of inflation and investment spending	12.8
Volume / product mix	Volume / product mix	(34.6)	(2.5)	(2.5) %	Volume / product mix	13.0
Acquisitions		1.4	— %			
Currency exchange rates		(1.2)	(0.1) %			
Acquisition / integration/ restructuring expenses	Acquisition / integration/ restructuring expenses	4.2	0.5	0.5 %	Acquisition / integration/ restructuring expenses	(1.6)
Currency exchange rates		(1.5)	(0.2) %			
Acquisitions / divestitures						
Acquisitions / divestitures						
March 31, 2024		\$ 172.1	19.3 %			
June 30, 2024		\$ 209.0	21.6 %			

The increase in Operating income and Operating margin was driven by pricing and productivity improvements in excess of inflation and investment spending, **favorable** **volume/product mix** and the contribution to operating income from recent acquisition **activity** and lower **acquisition, integration and restructuring expenses**. **activity**. These increases were partially offset by unfavorable **volume/product mix** and unfavorable foreign currency exchange rate movements.

movements and higher acquisition, integration and restructuring expenses.

Pricing and productivity in excess of inflation and investment spending includes the impact to both Operating income and Operating margin from pricing, as defined above, in addition to productivity, inflation and investment spending. Productivity represents improvements in unit costs of materials, cost reductions related to improvements to our manufacturing design and processes and reductions in selling and administrative expenses due to productivity projects. Inflation includes both unit costs for the current period compared to the average actual cost for the prior period, multiplied by current year volumes, and current period costs of ongoing selling and administrative functions compared to the same ongoing expenses in the prior period. Expenses related to increased head count for strategic initiatives, new facilities or other significant spending for strategic initiatives or new product and channel development, are captured in investment spending.

Volume/product mix represents the impact to both Operating income and Operating margin due to increases or decreases of revenue due to changes in unit volume, including new products and services, including the effect of changes in the mix of products and services sold on Cost of goods sold.

Interest Expense

Interest expense for the three months ended **March 31, 2024** **June 30, 2024**, **decreased** **\$0.7 million** **increased** **\$1.4 million** compared with the same period in 2023, primarily due to **lower** **higher** outstanding indebtedness compared to the same period in the prior year.

Other Income, net

The components of Other income, net for the three months ended **March 31** **June 30** were as follows:

In millions	In millions	2024	2023	In millions	2024	2023
Interest income						

Foreign currency exchange loss
Foreign currency exchange (gain) loss
Other
Other expense (income)
Other
Other expense (income)
Other
Other expense (income)
Other income, net

Provision for Income Taxes

The effective income tax rates for the three months ended **March 31, 2024** June 30, 2024 and 2023, were **19.0%** **17.8%** and **16.3%** **12.6%**, respectively. The increase in the effective income tax rate compared to 2023 is primarily due to the enactment of global minimum tax in 2024 and the unfavorable change in the mix of income earned in higher tax rate jurisdictions, which are partially offset by the **favorable** realization of discrete tax credits.

Results of Operations – Six months ended June 30

In millions, except per share amounts	2024	% of revenues		2023	% of revenues
		2024	2023		
Net revenues	\$ 1,859.5			\$ 1,835.5	
Cost of goods sold	1,039.8	55.9 %		1,042.6	56.8 %
Selling and administrative expenses	438.6	23.6 %		437.3	23.8 %
Operating income	381.1	20.5 %		355.6	19.4 %
Interest expense	48.0			47.3	
Other income, net	(8.8)			(1.9)	
Earnings before income taxes	341.9			310.2	
Provision for income taxes	62.7			44.6	
Net earnings	279.2			265.6	
Less: Net earnings attributable to noncontrolling interests	—			0.1	
Net earnings attributable to Allegion plc	\$ 279.2			\$ 265.5	
Diluted net earnings per ordinary share attributable to Allegion plc ordinary shareholders:	\$ 3.18			\$ 3.01	

The discussions that follow describe the significant factors contributing to the changes in our results of operations for the periods presented and form the basis used by management to evaluate the financial performance of the business.

Net Revenues

Net revenues for the six months ended June 30, 2024, increased by 1.3%, or \$24.0 million, compared with the same period in 2023, due to the following:

Pricing	3.5 %
Volume	(2.7)%
Acquisitions	0.6 %
Currency exchange rates	(0.1)%
Total	1.3 %

The increase in Net revenues was driven by improved pricing across our major businesses and the acquisitions made during the year, which was partially offset by lower volumes and unfavorable foreign currency exchange rate movements. The lower volumes are compared against the first half of 2023, which was a seasonally stronger period than normal.

Operating Income/Margin

Operating income for the six months ended June 30, 2024, increased \$25.5 million compared to the same period in 2023. Operating margin for the six months ended June 30, 2024, increased to 20.5% from 19.4% for the same period in 2023, due to the following:

In millions	Operating Income		Operating Margin
	2023	2024	
June 30, 2023	\$ 355.6		19.4 %
Pricing and productivity in excess of inflation and investment spending	45.7		1.8 %
Volume / product mix	(21.6)		(0.7)%
Acquisitions	1.5		— %

Currency exchange rates	(2.7)	(0.1)%
Acquisition / integration/ restructuring expenses	2.6	0.1 %
June 30, 2024	\$ 381.1	20.5 %

The increase in Operating income and Operating margin was driven by pricing and productivity improvements in excess of inflation and investment spending, the contribution to operating income from recent acquisition activity and lower acquisition, integration and restructuring expenses. These increases were partially offset by unfavorable volume/product mix and unfavorable foreign currency exchange rate movements.

Interest Expense

Interest expense for the six months ended June 30, 2024, increased \$0.7 million compared with the same period in 2023, primarily due to higher outstanding indebtedness compared to the same period in the prior year.

Other Income, net

The components of Other income, net for the six months ended June 30 were as follows:

In millions	2024	2023
Interest income	\$ (8.6)	\$ (1.9)
Foreign currency exchange loss	0.8	1.7
Other	(1.0)	(1.7)
Other income, net	\$ (8.8)	\$ (1.9)

The increase in interest income for the six months ended June 30, 2024 compared with the same period in 2023 is due to higher cash on hand and higher interest rates.

Provision for Income Taxes

The effective income tax rates for the six months ended June 30, 2024 and 2023, were 18.3% and 14.4%, respectively. The increase in the effective income tax rate compared to 2023 is primarily due to the enactment of global minimum tax in 2024 and the unfavorable change in share-based compensation deductions, the mix of income earned in higher tax rate jurisdictions, which are partially offset by the realization of discrete tax credits.

Review of Business Segments

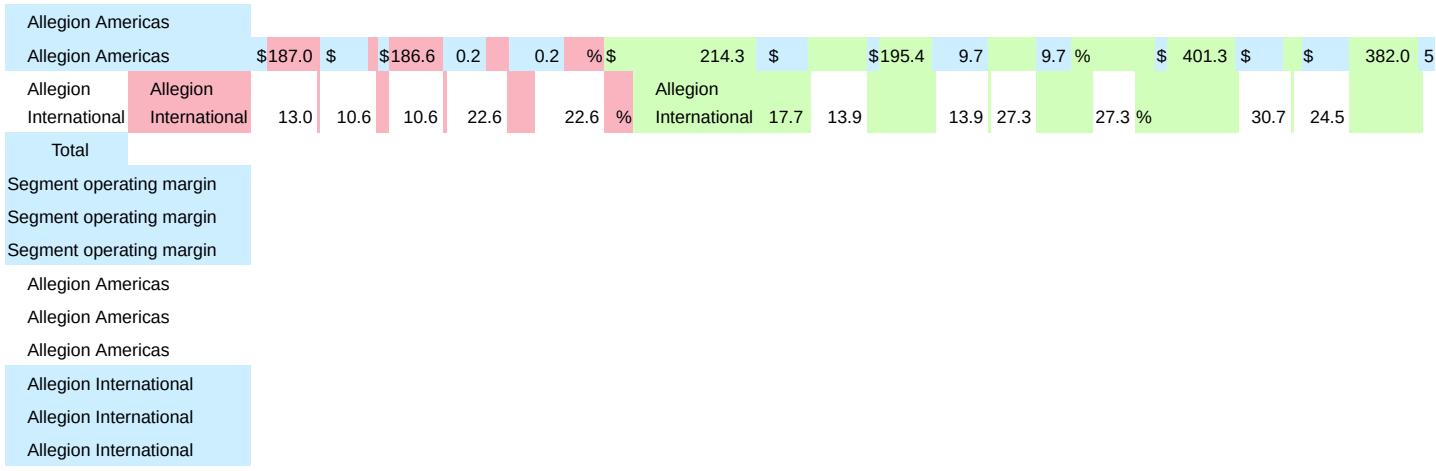
We operate in and report financial results for two segments: Allegion Americas and Allegion International. These segments represent the level at which our chief operating decision maker reviews our financial performance and makes operating decisions.

Segment operating income is the measure of profit and loss that our chief operating decision maker uses to evaluate the financial performance of the business and as the basis for resource allocation, performance reviews and compensation. For these reasons, we believe that Segment operating income represents the most relevant measure of Segment profit and loss. Our chief operating decision maker may exclude certain charges or gains, such as corporate charges and other special charges, to arrive at a Segment operating income that is a more meaningful measure of profit and loss upon which to base our operating decisions. We define Segment operating margin as Segment operating income as a percentage of the segment's Net revenues.

The segment discussions that follow describe the significant factors contributing to the changes in results for each segment included in Net earnings.

Segment Results of Operations - For the three and six months ended March 31: June 30:

In millions	Three months ended			Six months ended			In millions
	2024	2023	% Change	2024	2023	% Change	
Net revenues							
Allegion Americas							
Allegion Americas	\$ 709.3	\$ 740.9	(4.3)%	(4.3)%	\$ 770.7	\$ 727.2	6.0%
Allegion International	184.6	182.1	1.4%	1.4%	194.9	185.3	5.2%
Total							
Segment operating income							
Segment operating income							
Segment operating income							
Allegion Americas							



Allegion Americas

Our Allegion Americas segment is a leading provider of security products, services and solutions throughout North America. The segment sells a broad range of products and solutions including locks, locksets, key systems, door controls and systems, exit devices, doors, accessories, electronic security products, access control systems and software and service solutions to customers in commercial, institutional and residential facilities, including the education, healthcare, government, hospitality, retail, commercial office and single and multi-family residential markets. This segment's primary brands are LCN, Schlage, Von Duprin and Stanley Access Technologies, which we utilize with permission in accordance with the terms of the Access Technologies acquisition agreement ("Stanley" is the property of Stanley Logistics L.L.C.).

Net Revenues

Net revenues for the three months ended **March 31, 2024** **June 30, 2024**, **decreased increased** by **4.3%** **6.0%**, or **\$31.6 million** **\$43.5 million**, compared to the same period in 2023, due to the following:

Pricing	4.8 3.0 %
Volume	(9.1) 2.7 %
Acquisitions	0.4 %
Currency exchange rates	(0.1) %
Total	(4.3) 6.0 %

The **decrease increase** in Net revenues was driven by **lower improved pricing** across our major businesses, **higher volumes**, and the **acquisitions** made during the year, which was partially offset by **improved pricing**, **unfavorable foreign currency exchange rate movements**.

Net revenues from **our non-residential products** business for the three months ended **March 31, 2024** **June 30, 2024**, **including Net revenues from our Access Technologies business**, **decreased increased** by a mid-single digits percent compared to the same period in the prior year, driven by **lower improved pricing**, **higher volumes**, and **acquisition activity**, which was partially offset by **price**, **unfavorable foreign currency exchange rate movements**. We currently anticipate growth in revenues from our non-residential products and services through the remainder of 2024.

Net revenues from residential products for the three months ended **March 31, 2024** **June 30, 2024**, **decreased increased** by a low-single digits percent compared to the same period in the prior year, driven by **higher volumes**. Given current market conditions, around **new construction and consumer sentiment**, we expect **continued softness in demand** to **remain stable** for our residential products **in** for the remainder of 2024.

Growth in electronic security products and solutions is a metric that is actively monitored by management and a focus of our investors. Electronic products encompass both residential and non-residential solutions and include all electrified product categories including, but not limited to, electronic and electrified locks, access control systems and electronic and electrified door controls and systems and exit devices. For the three months ended **March 31, 2024** **June 30, 2024**, Net revenues from the sale of electronic products in the Allegion Americas segment decreased by a low-single digits percent compared to the same period in the prior year in which the sale of electronic security products grew greater than thirty percent.

Net revenues for the six months ended **June 30, 2024**, increased by **0.8%**, or **\$11.9 million**, compared to the same period in 2023, due to the following:

Pricing	3.9 %
Volume	(3.2) %
Acquisitions	0.2 %
Currency exchange rates	(0.1) %
Total	0.8 %

The increase in Net revenues was driven by **improved pricing** and **acquisition activity**, partially offset by **lower volumes** and **unfavorable currency exchange rate movements**.

Net revenues from non-residential products for the six months ended **June 30, 2024**, increased by a low-single digits percent compared to the same period in the prior year, driven by **improved pricing** and **acquisition activity**, partially offset by **lower volumes**.

Net revenues from residential products for the six months ended June 30, 2024, increased by a low-single digits percent compared to the same period in the prior year, driven by higher volumes.

Operating income/margin

Segment operating income for the three months ended **March 31, 2024** June 30, 2024, increased **\$0.4 million** **\$18.9 million** compared to the same period in 2023, and Segment operating margin for the three months ended **March 31, 2024** June 30, 2024, increased to **26.4%** **27.8%** from **25.2%** **26.9%**, due to the following:

<i>In millions</i>	<i>Operating Income</i>	<i>Operating Margin</i>
June 30, 2023	\$ 195.4	26.9 %
Pricing and productivity in excess of inflation and investment spending	11.1	0.7 %
Volume / product mix	9.6	0.6 %
Acquisitions	0.5	— %
Currency exchange rates	(0.9)	(0.2)%
Acquisition / integration/ restructuring expenses	(1.4)	(0.2)%
June 30, 2024	\$ 214.3	27.8 %

The increase in Segment operating income and Segment operating margin was primarily driven by pricing and productivity improvements in excess of inflation and investment spending, favorable volume/product mix and the contribution to operating income from recent acquisition activity. These increases were partially offset by unfavorable foreign currency exchange rate movements and higher acquisition, integration and restructuring expenses.

Segment operating income for the six months ended June 30, 2024, increased **\$19.3 million** compared to the same period in 2023, and Segment operating margin for the six months ended June 30, 2024, increased to **27.1%** from **26.0%**, due to the following:

<i>In millions</i>	<i>Operating Income</i>	<i>Operating Margin</i>
June 30, 2023	\$ 382.0	26.0 %
Pricing and productivity in excess of inflation and investment spending	45.3	2.0 %
Volume / product mix	(23.5)	(0.8)%
Acquisitions	0.5	0.1 %
Currency exchange rates	(2.8)	(0.2)%
Acquisition / integration/ restructuring expenses	(0.2)	— %
June 30, 2024	\$ 401.3	27.1 %

<i>In millions</i>	<i>Operating Income</i>	<i>Operating Margin</i>
March 31, 2023	\$ 186.6	25.2 %
Pricing and productivity in excess of inflation and investment spending	34.2	3.4 %
Volume / product mix	(33.1)	(2.3)%
Currency exchange rates	(1.9)	(0.2)%
Acquisition / integration/ restructuring expenses	1.2	0.3 %
March 31, 2024	\$ 187.0	26.4 %

The increase in Segment operating income and Segment operating margin was primarily driven by pricing and productivity improvements in excess of inflation and investment spending and **lower** the contribution to operating income from recent acquisition integration and restructuring expenses. These increases were partially offset by unfavorable volume/product mix, and unfavorable foreign currency exchange rate movements.

movements, and higher acquisition, integration and restructuring expenses.

Allegion International

Our Allegion International segment provides security products, services and solutions primarily throughout Europe, Asia and Oceania. The segment offers end-users a broad range of products, services and solutions including locks, locksets, portable locks, key systems, door closers and systems, exit devices, doors, electronic security products, access control systems, time and attendance and workforce productivity solutions, among other software and service solutions. This segment's primary brands are AXA, Bricard, Briton, CISA, Gainsborough, Interflex, Kryptonite and SimonsVoss.

Net Revenues

Net revenues for the three months ended **March 31, 2024** June 30, 2024, increased by **1.4%** **5.2%**, or **\$2.5 million** **\$9.6 million**, compared to the same period in 2023, due to the following:

Pricing	2.1	1.4 %
Volume	(2.9)	1.7 %
Acquisitions	1.4	3.2 %
Currency exchange rates	0.8	(1.1) %
Total	1.4	5.2 %

The increase in Net revenues was primarily driven by improved pricing, favorable foreign currency exchange rate movements higher volumes, and the favorable impact from the current year acquisitions, of Boss Door Controls which was partially offset by unfavorable foreign currency exchange rate movements.

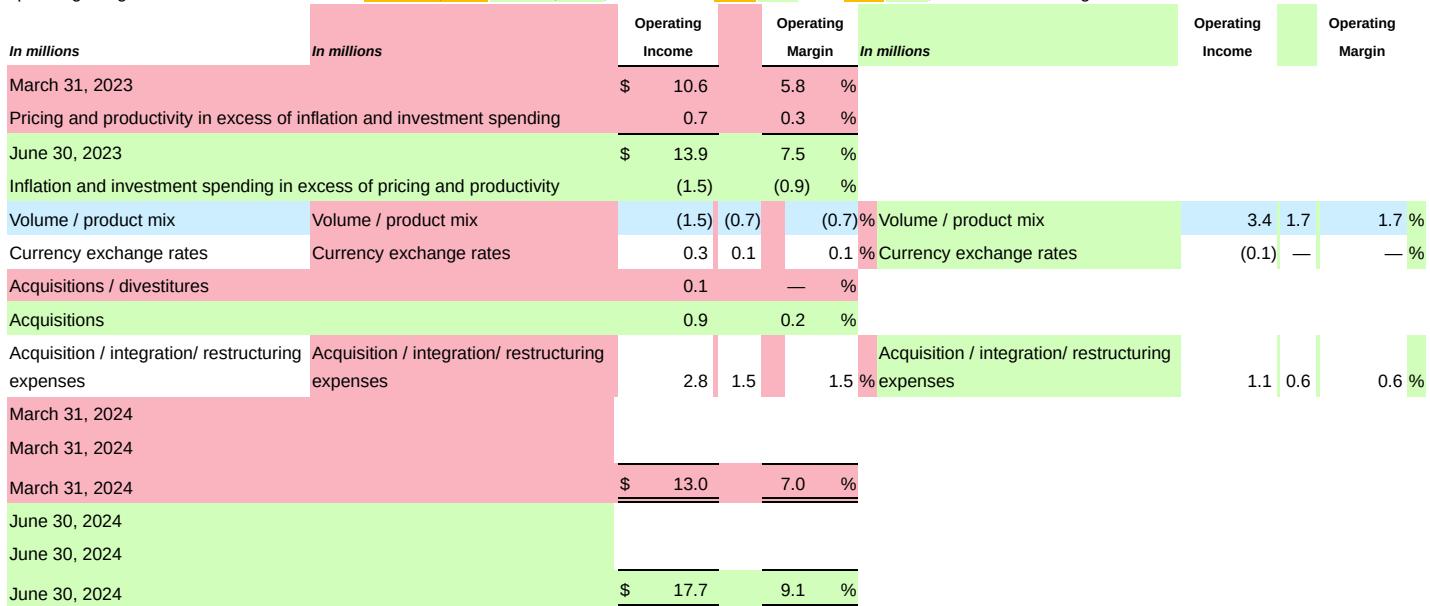
Net revenues for the six months ended June 30, 2024, increased by 3.3%, or \$12.1 million, compared to the same period in 2023, due to the following:

Pricing	1.7 %
Volume	(0.5) %
Acquisitions	2.3 %
Currency exchange rates	(0.2) %
Total	3.3 %

The increase in Net revenues was primarily driven by improved pricing and Dorcas. This increase the favorable impact from the current year acquisitions, which was partially offset by lower volumes due to continued weakness in certain markets in which we operate, and unfavorable foreign currency exchange rate movements.

Operating income/margin

Segment operating income for the three months ended March 31, 2024 June 30, 2024, increased \$2.4 million \$3.8 million compared to the same period in 2023, and Segment operating margin for the three months ended March 31, 2024 June 30, 2024, increased to 7.0% 9.1% from 5.8% 7.5%, due to the following:



The increase in Segment operating income and Segment operating margin was primarily driven by pricing favorable volume/product mix, current year acquisitions, and productivity improvements in excess of lower acquisition, integration and restructuring expenses. These increases were partially offset by inflation and investment spending in excess of pricing and productivity, and the favorable unfavorable impact to Segment operating income from foreign currency exchange rate movements.

Segment operating income for the six months ended June 30, 2024, increased \$6.2 million compared to the same period in 2023, and Segment operating margin for the six months ended June 30, 2024, increased to 8.1% from 6.7%, due to the following:

In millions	Operating Income	Operating Margin
June 30, 2023	\$ 24.5	6.7 %
Inflation and investment spending in excess of pricing and productivity	(0.7)	(0.3) %
Volume / product mix	1.8	0.5 %
Currency exchange rates	0.2	0.1 %
Acquisitions	1.0	0.1 %
Acquisition / integration/ restructuring expenses	3.9	1.0 %

June 30, 2024	\$ 30.7	8.1 %
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The increase in Segment operating income and Segment operating margin was primarily driven by favorable volume/product mix, current year acquisitions, the favorable impact from foreign currency exchange rate movements, the favorable impact from and lower acquisition, integration and restructuring expenses, and the current year acquisitions of Boss Door Controls and Dorcas expenses. These increases were partially offset by unfavorable volume/product mix, inflation and investment spending in excess of pricing and productivity.

Liquidity and Capital Resources

Liquidity Outlook, Sources and Uses

Our primary source of liquidity is cash provided by operating activities. Cash provided by operating activities is used to invest in new product development and fund capital expenditures and working capital requirements. Our ability to generate cash from operating activities, our unused borrowing capacity under the 2021 Revolving Facility and our access to the capital and credit markets enable us to fund these capital needs, execute our long-term growth strategies and return value to our shareholders. Further, our business operates with strong operating cash flows, low leverage and low capital intensity, providing financial flexibility, including sufficient access to credit markets.

Our short-term financing needs primarily consist of working capital requirements, restructuring initiatives, capital spending, dividend payments and principal and interest payments on our long-term debt. Long-term financing needs depend largely on potential growth opportunities, including potential acquisitions, repayment or refinancing of our long-term obligations and repurchases of our ordinary shares. Of our total outstanding indebtedness as of March 31, 2024 June 30, 2024, approximately 89% 91% incurs fixed-rate interest and is therefore not exposed to the risk of rising variable interest rates.

Based upon our operations, existing cash balances and unused borrowing capacity under the 2021 Revolving Facility, as of March 31, 2024 June 30, 2024, we expect our cash flows from operations will be sufficient to maintain a sound financial position and liquidity and to meet our current financing needs for at least the next 12 months. Further, we do not anticipate any covenant compliance challenges with any of our outstanding indebtedness for at least the next 12 months. We also believe existing borrowing capacity under the 2021 Credit Facilities, Revolving Facility, together with financing we believe would be accessible to us in the credit and capital markets, are sufficient to achieve our longer-term strategic plans.

The following table reflects the major categories of cash flows for the three six months ended March 31, June 30. For additional details, see the Condensed and Consolidated Statements of Cash Flows in the Condensed and Consolidated Financial Statements.

In millions	In millions	2024	2023	In millions	2024	2023
Net cash provided by operating activities						
Net cash used in investing activities						
Net cash used in financing activities						
Net cash provided by (used in) financing activities						

Operating Activities: Net cash provided by operating activities during the three six months ended March 31, 2024 June 30, 2024, decreased \$17.9 million \$6.0 million compared to the same period in 2023, primarily driven by higher cash used for working capital.

Investing Activities: Net cash used in investing activities during the three six months ended March 31, 2024 June 30, 2024, decreased \$8.0 million increased \$104.8 million compared to the same period in 2023, primarily due to lower cash used for acquisitions. This decrease was partially offset by an increase in acquisitions and higher capital expenditures and a decrease in cash provided from other investing activities compared to the same period in 2023.

Financing Activities: Net cash used in provided by financing activities during the three six months ended March 31, 2024 June 30, 2024, increased \$64.6 million \$366.6 million compared to the same period in 2023, primarily due to the proceeds from the issuance of the 5.600% Senior Notes. The increase was partially offset by an increase in the cash used to repurchase shares compared to the same period in the current period, and proceeds from the 2021 Revolving Facility in the prior year used for the purchase of land.

Capitalization

Long-term debt and other borrowings consisted of the following:

In millions	In millions	March 31, 2024	December 31, 2023	In millions	June 30, 2024	December 31, 2023
2021 Term Facility						
Term Facility						
3.200% Senior Notes due 2024						
3.200% Senior Notes due 2024						
3.200% Senior Notes due 2024						
3.550% Senior Notes due 2027						
3.500% Senior Notes due 2029						
5.411% Senior Notes due 2032						
5.600% Senior Notes due 2034						
Other debt						
Total borrowings outstanding						
Discounts and debt issuance costs, net						
Total debt						

Less current portion of long-term debt

Total long-term debt

We are party to have an unsecured credit agreement consisting of a \$250.0 million term loan facility (the "2021 Term Facility"), of which \$221.9 million \$218.8 million was outstanding at March 31, 2024 June 30, 2024, and a \$500.0 million revolving credit facility (the "2021 Revolving Facility" and, together with the 2021 Term Facility, the "2021 Credit Facilities"), of which there was no balance outstanding at March 31, 2024 June 30, 2024. The 2021 On May 20, 2024, the Company amended and restated the Credit Facilities mature which, among other things, (i) increased the total commitment on the Revolving Facility from \$500.0 million to \$750.0 million, (ii) extended the maturity of the Revolving Facility from November 18, 2026 to May 20, 2029, (iii) transitioned the benchmark interest rate from the Bloomberg Short-Term Bank Yield Index ("BSBY") to the Secured Overnight Financing Rate ("SOFR") for the Credit Facilities, and (iv) added Allegion (Ireland) Finance Designated Activity Company ("Allegion Ireland DAC"), the Company's wholly-owned subsidiary, as borrower.

The Term Facility requires quarterly principal payments through its maturity on November 18, 2026.

The 2021 Term Facility amortizes Future payments total \$6.3 million for the remainder of 2024, \$21.9 million due in quarterly installments at the following rates: 1.25% per quarter starting March 31, 2022 through March 31, 2025, 2.5% per quarter starting June 30, 2025 through September 30, 2026, with the balance 2025, and \$190.6 million due on November 18, 2026. We repaid \$3.1 \$6.3 million of principal on the 2021 Term Facility during the three six months ended March 31, 2024 June 30, 2024. Principal amounts repaid on the 2021 Term Facility may not be reborrowed. The 2021 Revolving Facility provides aggregate commitments of up to \$500.0 million, including \$750.0 million includes up to \$100.0 million for the issuance of letters of credit. We had \$18.3 million \$18.5 million of letters of credit outstanding at March 31, 2024 June 30, 2024. Borrowings under the 2021 Revolving Facility may be repaid at any time without premium or penalty, and amounts repaid may be reborrowed.

Outstanding borrowings under the 2021 Credit Facilities accrue interest, at our the option of the Company, equal to either: (i) a Bloomberg Short-Term Bank Yield Index Secured Overnight Financing Rate ("BSBY" "SOFR") rate plus an applicable margin or (ii) a base rate plus the applicable margin. The applicable margin ranges from 0.875% to 1.375% depending on our the Company's credit ratings. At March 31, 2024 June 30, 2024, the Company's outstanding borrowings under the 2021 Credit Facilities accrued interest at BSBY SOFR plus a margin of 1.125% 1.225%, resulting in an interest rate of 6.472% 6.569%. The 2021 Credit Facilities also contain negative and affirmative covenants and events of default that, among other things, limit or restrict our the Company's ability to enter into certain transactions. In addition, the 2021 Credit Facilities require us the Company to comply with a maximum leverage ratio as defined within in the credit agreement. As of March 31, 2024 June 30, 2024, we were the Company was in compliance with all applicable covenants under the credit agreement.

As of March 31, 2024 June 30, 2024, Allegion US Hold Co has \$400.0 million outstanding of its 3.200% Senior Notes due 2024 (the "3.200% Senior Notes"), \$400.0 million outstanding of its 3.550% Senior Notes due 2027 (the "3.550% Senior Notes") and, \$600.0 million outstanding of its 5.411% Senior Notes due 2032 (the "5.411% Senior Notes") and \$400.0 million of its 5.600% Senior Notes due 2034 (the "5.600% Senior Notes"), while and Allegion plc has \$400.0 million outstanding of its 3.500% Senior Notes due 2029 (the "3.500% Senior Notes", and all four five senior notes collectively, the "Senior Notes"). The 3.200% Senior Notes, 3.550% Senior Notes and 3.500% Senior Notes all require semi-annual interest payments on April 1 and October 1 of each year and will mature on October 1, 2024, October 1, 2027 and October 1, 2029, respectively. The 5.411% Senior Notes require semi-annual interest payments on January 1 and July 1 of each year, beginning January 1, 2023, and will mature on July 1, 2032. The 5.600% Senior Notes require semi-annual interest payments on May 29 and November 29 of each year and will mature on May 29, 2034. We expect to use the availability on proceeds of the 2021 Revolving Facility, along with cash on hand, will provide sufficient liquidity 5.600% Senior Notes to repay the 3.200% Senior Notes due that mature in the fourth quarter second half of 2024, if needed. 2024.

Historically, the majority of our earnings were considered to be permanently reinvested in jurisdictions where we have made, and intend to continue to make, substantial investments to support the ongoing development and growth of our global operations. At March 31, 2024 June 30, 2024, we analyzed our working capital requirements and the potential tax liabilities that would be incurred if certain subsidiaries made distributions and concluded that no material changes to our historic permanent reinvestment assertions are required.

Defined Benefit Plans

Our investment objective in managing defined benefit plan assets is to ensure that all present and future benefit obligations are met as they come due. We seek to achieve this goal while trying to mitigate volatility in plan funded status, contributions and expense by better matching the characteristics of the plan assets to that of the plan liabilities. Global asset allocation decisions are based on a dynamic approach whereby a plan's allocation to fixed income assets increases as the funded status increases. We monitor plan funded status, asset allocation and the impact of market conditions on our defined benefit plans regularly in addition to investment manager performance. For further details on pension plan activity, see Note 9 to the Condensed and Consolidated Financial Statements.

For a further discussion of Liquidity and Capital Resources, refer to Part II, Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," contained in our Annual Report on Form 10-K for the year ended December 31, 2023.

Guarantor Financial Information

Allegion US Hold Co is the issuer of the 3.200% Senior Notes, 3.550% Senior Notes, 5.411% Senior Notes, and 5.411% 5.600% Senior Notes and is the guarantor of the 3.500% Senior Notes. Allegion plc (the "Parent") is the issuer of the 3.500% Senior Notes and is the guarantor of the 3.200% Senior Notes, 3.550% Senior Notes, 5.411% Senior Notes, and 5.411% 5.600% Senior Notes. Allegion US Hold Co is directly or indirectly 100% owned by the Parent and each of the guarantees of Allegion US Hold Co and the Parent is full and unconditional and joint and several.

The 3.200% Senior Notes, 3.550% Senior Notes, 5.411% Senior Notes, and 5.411% 5.600% Senior Notes are senior unsecured obligations of Allegion US Hold Co and rank equally with all of Allegion US Hold Co's existing and future senior unsecured and unsubordinated indebtedness. The guarantee of the 3.200% Senior Notes, 3.550% Senior Notes, 5.411% Senior Notes, and 5.411% 5.600% Senior Notes is the senior unsecured obligation of the Parent and ranks equally with all of the Parent's existing and future senior unsecured and unsubordinated indebtedness. The 3.500% Senior Notes are senior unsecured obligations of the Parent and rank equally with all of the Parent's existing and future senior unsecured and unsubordinated indebtedness. The guarantee of the 3.500% Senior Notes is the senior unsecured obligation of Allegion US Hold Co and ranks equally with all of Allegion US Hold Co's existing and future senior unsecured and unsubordinated indebtedness.

Each guarantee is effectively subordinated to any secured indebtedness of the Guarantor to the extent of the value of the assets securing such indebtedness. The Senior Notes are structurally subordinated to indebtedness and other liabilities of the subsidiaries of the Guarantor, none of which guarantee the notes. The obligations of the Guarantor under its

Guarantee are limited as necessary to prevent such Guarantee from constituting a fraudulent conveyance under applicable law and, therefore, are limited to the amount that the Guarantor could guarantee without such Guarantee constituting a fraudulent conveyance; this limitation, however, may not be effective to prevent such Guarantee from constituting a fraudulent conveyance. If the Guarantee was rendered voidable, it could be subordinated by a court to all other indebtedness (including guarantees and other contingent liabilities) of the Guarantor, and, depending on the amount of such indebtedness, the Guarantor's liability on its Guarantee could be reduced to zero. In such an event, the notes would be structurally subordinated to the indebtedness and other liabilities of the Guarantor.

For further details, terms and conditions of the Senior Notes refer to the Company's Forms 8-K filed October 2, 2017, September 27, 2019 **June 22, 2022**, and **June 22, 2022** **May 29, 2024**.

The following tables present the summarized financial information specified in Rule 1-02(bb)(1) of Regulation S-X for each issuer and guarantor. The summarized financial information has been prepared in accordance with Rule 13-01 of Regulation S-X.

Selected Condensed Statement of Comprehensive Income Information

	Three months ended March 31,		Year ended December 31,			
	2024		2023			
	Six months ended June 30, 2024		2023			
<i>In millions</i>	<i>In millions</i>	Allegion plc	Allegion US Hold Co	Allegion plc	Allegion US Hold Co	
Allegion plc	Allegion US Hold Co	Allegion plc	Allegion US Hold Co	Allegion plc	Allegion US Hold Co	
Net revenues						
Gross profit						
Operating loss						
Equity earnings in affiliates, net of tax						
Transactions with related parties and subsidiaries ^(a)						
Net earnings						
Net earnings attributable to the entity						

(a) Transactions with related parties and subsidiaries include intercompany interest and fees.

Selected Condensed Balance Sheet Information

	March 31, 2024		December 31, 2023		
	June 30, 2024		December 31, 2023		
<i>In millions</i>	<i>In millions</i>	Allegion plc	Allegion US Hold Co	Allegion plc	Allegion US Hold Co
Current assets:					
Amounts due from related parties and subsidiaries					
Amounts due from related parties and subsidiaries					
Amounts due from related parties and subsidiaries					
Total current assets					
Noncurrent assets:					
Amounts due from related parties and subsidiaries					
Amounts due from related parties and subsidiaries					
Amounts due from related parties and subsidiaries					
Total noncurrent assets					
Current liabilities:					
Amounts due to related parties and subsidiaries					
Amounts due to related parties and subsidiaries					
Amounts due to related parties and subsidiaries					
Total current liabilities					
Noncurrent liabilities:					

Amounts due to related parties and subsidiaries
Amounts due to related parties and subsidiaries
Amounts due to related parties and subsidiaries
Total noncurrent liabilities

Critical Accounting Policies

Management's Discussion and Analysis of Financial Condition and Results of Operations are based upon our Condensed and Consolidated Financial Statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of financial statements in conformity with those accounting principles requires management to use judgments in making estimates and assumptions based on the relevant information available at the end of each period. These estimates and assumptions have a significant effect on reported amounts of assets and liabilities, revenue and expenses, as well as the disclosure of contingent assets and liabilities because they result primarily from the need to make estimates and assumptions on matters that are inherently uncertain. Actual results may differ from estimates.

Management believes there have been no significant changes during the **three** **six** months ended **March 31, 2024** **June 30, 2024**, to the items we disclosed as our critical accounting policies in "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the year ended December 31, 2023.

Recent Accounting Pronouncements

There have been no new accounting pronouncements not yet effective or adopted in the current year that we believe have a significant impact, or potential significant impact, to our consolidated financial statements.

Forward-Looking Statements

Certain statements in this report, other than purely historical information, are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). These forward-looking statements generally are identified by the words "believe," "project," "expect," "anticipate," "estimate," "forecast," "outlook," "intend," "strategy," "future," "opportunity," "plan," "may," "should," "will," "would," "will be," "will continue," "will likely result," or the negative thereof or variations thereon or similar expressions generally intended to identify forward-looking statements.

These statements are based on currently available information and our current assumptions, expectations and projections about future events. While we believe that our assumptions, expectations and projections are reasonable in view of the currently available information, you are cautioned not to place undue reliance on our forward-looking statements. Forward-looking statements speak only as of the date they are made and are not guarantees of future performance. They are subject to future events, risks and uncertainties – many of which are beyond our control – as well as potentially inaccurate assumptions, that could cause actual results to differ materially from our expectations and projections including, among other things:

- ongoing macroeconomic challenges and continued economic instability;
- increased prices and inflation;
- volatility and uncertainty in the political, economic and regulatory environments in which we operate, including changes to trade agreements, sanctions, import and export regulations, custom duties and applicable tax regulations and interpretations, social and political unrest, instability, national and international conflict, terrorist acts and other geographical disputes and uncertainties;
- the strength and stability of the institutional, commercial and residential construction and remodeling markets;

- fluctuations in currency exchange rates;
- potential impairment of our goodwill, indefinite-lived intangible assets and/or our long-lived assets;
- instability in the U.S. and global capital and credit markets;
- our ability to make scheduled debt payments or to refinance our debt obligations;
- increased competition, including from technological developments;
- the development, commercialization and acceptance of new products and services;
- changes in customer and consumer preferences and our ability to maintain beneficial relationships with large customers;
- our products or solutions failing to meet certification and specification requirements, being defective, causing property damage, bodily harm or injury, or otherwise failing short of customers' needs and expectations;
- our ability to identify and successfully complete and integrate acquisitions, including achieving their anticipated strategic and financial benefits;
- business opportunities that diverge from our core business;
- our ability to achieve the expected improvements or financial returns we expect from our strategic initiatives;
- our ability to effectively manage and implement restructuring initiatives or other organizational changes;
- global climate change or other unexpected events, including global health crises, such as COVID-19;
- the proper functioning of our information technology and operational technology systems, including disruption or breaches of our information systems, such as cybersecurity attacks;
- the failure of our third-party vendors to provide effective support for many of the critical elements of our global information and operational technology infrastructure;
- our ability to recruit and retain a highly qualified and diverse workforce;
- disruptions in our global supply chain, including product manufacturing and logistical services provided by our supplier partners;

- our ability to effectively manage real or perceived issues related to product quality, safety, corporate social responsibility and other reputational matters;
- our ability to protect our brand reputation and trademarks;
- legal judgments, fines, penalties or settlements imposed against us or our assets as a result of legal proceedings, claims and disputes;
- claims of infringement of intellectual property rights by third parties;
- improper conduct by any of our employees, agents or business partners;
- changes to, or changes in interpretations of, current laws and regulations;

- uncertainty and inherent subjectivity related to transfer pricing regulations in the countries in which we operate;
- changes in tax rates, the adoption of new tax legislation or exposure to additional tax liabilities; and
- risks related to our incorporation in Ireland, including the possible effects on us of future legislation or adverse determinations by taxing authorities that could increase our tax burden.

These events, risks and uncertainties are described more fully in the "Risk Factors" section of our Annual Report on Form 10-K for the fiscal year ended December 31, 2023. There may also be other factors that have not been anticipated or that are not described in our periodic filings with the SEC, generally because we did not believe them to be significant at the time, which could cause actual results to differ materially from our projections and expectations. We do not undertake to update any forward-looking statements, except as required by applicable law.

Item 3 – Quantitative and Qualitative Disclosures about Market Risk

There have been no material changes in our exposure to market risk during the **first** **second** quarter of 2024. For a discussion of the Company's exposure to market risk, refer to Part II, Item 7A, "Quantitative and Qualitative Disclosures About Market Risk," contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2023.

Item 4 – Controls and Procedures

The Company's management, including its Chief Executive Officer and Chief Financial Officer, have conducted an evaluation of the effectiveness of disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act), as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded as of **March 31, 2024** **June 30, 2024**, that the disclosure controls and procedures are effective in ensuring that all material information required to be filed in this Quarterly Report on Form 10-Q has been recorded,

processed, summarized and reported when required and the information is accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

There have not been any changes in the Company's internal control over financial reporting that occurred during the **first** **second** quarter of 2024 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II – OTHER INFORMATION

Item 1 – Legal Proceedings

In the normal course of business, we are involved in a variety of lawsuits, claims and legal proceedings, including commercial and contract disputes, labor and employment matters, product liability claims, environmental liabilities, antitrust and trade regulation matters, intellectual property disputes and tax-related matters. In our opinion, pending legal matters are not expected to have a material adverse impact on our results of operations, financial condition, liquidity or cash flows.

Item 1A – Risk Factors

There have been no material changes to our risk factors contained in our Annual Report on Form 10-K for the period ended December 31, 2023. For a further discussion of our Risk Factors, refer to the "Risk Factors" discussion contained in our Annual Report on Form 10-K for the year ended December 31, 2023.

Item 2 - Unregistered Sales of Equity Securities, Use of Proceeds and Issuer Purchases of Equity Securities

Issuer Purchases of Equity Securities

Period	Total number of shares purchased (000s)	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs (000s)	Approximate dollar value of shares that may yet be purchased under the plans or programs (000s) (1)
January 1 - January 31	—	\$ —	—	\$ 460,024
February 1 - February 29	41	129.28	41	\$ 454,736

March 1 - March 31	267	130.06	267	420,024
Total	308	\$ 129.96	308	\$ 420,024

Period	Total number of shares purchased (000s)	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs (000s)	Approximate dollar value of shares that may yet be purchased under the plans or programs (000s) (1)
April 1 - April 30	—	\$ —	—	\$ 420,024
May 1 - May 31	322	124.01	322	380,024
June 1 - June 30	—	—	—	380,024
Total	322	\$ 124.01	322	\$ 380,024

(1) In June 2023, our Board of Directors reauthorized the Company's ordinary existing share repurchase program and, as a result, authorized the repurchase of up to \$500.0 million of the Company's ordinary shares under the program. The share repurchase program does not have a prescribed expiration date. Share repurchases may be made from time-to-time in open market, accelerated stock repurchase or privately negotiated transactions, including pursuant to one or more Rule 10b5-1 trading plans. The timing and manner of any share repurchase and the actual number of ordinary shares repurchased will be determined at the discretion of management based on a variety of factors, including, among others, the Company's stock price, corporate and regulatory requirements, and other general market and economic conditions.

Item 5 - Other Information

During the three months ended **March 31, 2024** **June 30, 2024**, no director or officer of the Company adopted or terminated a "Rule 10b5-1 trading arrangement" or "non-rule 10b5-1 trading arrangement," as each term is defined in item 408(a) of Regulation S-K.

Item 6 – Exhibits

(a) Exhibits

<u>Exhibit No.</u>	<u>Description</u>	<u>Method of Filing</u>
<u>3.1</u>	Amended and Restated Memorandum and Articles of Association of Allegion plc.	Incorporated by reference to Exhibit 3.1 to the Company's Form 8-K filed with the SEC on June 13, 2016 (File No. 001-35971).
<u>10.1</u>	Amended and Restated Credit Agreement, dated as of May 20, 2024, by and among Allegion plc, Allegion US Holding Company Inc. and Allegion (Ireland) Finance Designated Activity Company, as borrowers, Bank of America, N.A., as administrative agent, and the lenders and issuers from time to time party thereto	Incorporated by reference to Exhibit 10.1 of the Company's Form 8-K filed on May 20, 2024.
<u>10.2</u>	Indenture, dated as of May 29, 2024, among Allegion US Holding Company Inc., Allegion plc and U.S. Bank Trust Company, National Association, as trustee.	Incorporated by reference to Exhibit 4.1 of the Company's Form 8-K filed on May 29, 2024.
<u>10.3</u>	Form of Global Note representing the 5.600% Senior Notes due 2034	Incorporated by reference to Exhibit 4.3 of the Company's Form 8-K filed on May 29, 2024.
<u>22</u>	Subsidiary Guarantors and Issuers of Guaranteed Securities	Filed herewith.
<u>10.1</u>	Robert C. Martens Offer Letter, dated December 9, 2019*	Filed herewith.
<u>31.1</u>	Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) or Rule 15d-14(a), as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.	Filed herewith.
<u>31.2</u>	Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) or Rule 15d-14(a), as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.	Filed herewith.
<u>32.1</u>	Certifications of Chief Executive Officer and Chief Financial Officer Pursuant to Rule 13a-14(b) or Rule 15d-14(b) and 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.	Furnished herewith.
101.INS	XBRL Instance Document.	The instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
101.SCH	XBRL Taxonomy Extension Schema Document.	Filed herewith.
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document.	Filed herewith.
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document.	Filed herewith.
101.LAB	XBRL Taxonomy Extension Labels Linkbase Document.	Filed herewith.
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document.	Filed herewith.
104	Cover Page Interactive Data File.	Formatted as Inline XBRL and contained in Exhibit 101.

*Compensatory plan or arrangement.

ALLEGION PLC

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALLEGION PLC
(Registrant)

Date: April 25, July 24, 2024

/s/ Michael J. Wagnes

Michael J. Wagnes, Senior Vice President
and Chief Financial Officer
Principal Financial Officer

Date: April 25, July 24, 2024

/s/ Nickolas A. Musial

Nickolas A. Musial, Vice President,
Controller, Chief Accounting Officer and Treasurer
Principal Accounting Officer

December 9, 2019

Mr. Robert Martens

[*****]
[*****]

Dear Rob:

Congratulations! On December 5, 2019 Allegion's Board of Directors approved your appointment as Senior Vice President - Chief Innovation and Design Officer, reporting to me effective December 5, 2019.

The compensation, benefits and other aspects of your offer are outlined below and will become effective on the date that you transition to this new role:

1. Your base salary will be set at an annual rate of \$325,000, which will be paid biweekly.
2. You will remain eligible to participate in the Allegion Corporate - Annual Incentive Plan ("AIP"). Your annual opportunity will remain at 50% of your base salary. The actual award that you may receive can range from 0% to 200% of the targeted amount depending upon your performance and the performance of Allegion.
3. Your annual Allegion equity award target will increase from \$150,000 to \$400,000 and your award will be delivered in the form of performance share units, restricted stock units and stock options.
4. You will continue to be eligible to participate in all applicable benefit programs offered to Allegion salaried employees in accordance with the terms and conditions of those programs including qualified and non-qualified 401k plans.
5. You will be eligible to participate in the following programs offered to Officers of Allegion:
 - a. Financial Counseling: You will continue to be eligible for reimbursement of tax, estate and financial planning services. The amount will increase from \$10,000 to \$12,000 per year.
 - b. Executive Health Program: You will remain eligible to participate in the executive healthcare reimbursement program in an amount not to exceed \$2,000 annually.
6. You will continue to be eligible for unlimited Paid Time Off (PTO) per our policy.
7. Based on your role in Allegion, you are restricted from transactions involving Company securities (for example, exercising options, or buying or selling ordinary shares or debt securities on the open market) except during designated window periods. Furthermore, you will be required to comply with the Allegion stock ownership requirements, which is \$650,000 (2 times your annual base salary) for your role.

This offer is contingent upon your acceptance of the Proprietary Information agreement and Non-Compete agreement. To accept this offer, please sign the Proprietary Information agreement, Non-Compete agreement and this letter as indicated under the Candidate Acceptance section below; and return these materials to Shelley Meador, SVP - Human Resources & Communications.

Please understand that this letter does not constitute a contract of employment for any specific period of time, but will create an "employment at-will" relationship. This means that the employment relationship may be terminated with or without cause and with or without notice at any time by you or Allegion. Allegion reserves the right to modify or amend the terms of your employment at any time for any reason. This document does not create an express or implied contract of employment.

Rob, we believe that you will continue to make a significant contribution to Allegion and look forward to receiving your acceptance.

Sincerely,

Dave Petras

Chairman, President and Chief Executive Officer

cc: Shelley Meador

Attachments:

- Proprietary Information Agreement
- Non-Compete Agreement

CANDIDATE ACCEPTANCE

I accept your offer of employment with Allegion as Senior Vice President - Chief Innovation and Design Officer and agree to the conditions in the offer letter.

/s/ Robert Martens 2/23/2020

Robert Martens Date

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Exhibit 22

Subsidiary Guarantors and Issuers of Guaranteed Securities

The table below sets forth the guarantor of the 3.500% Senior Notes due 2029 issued by Allegion plc and the jurisdiction of incorporation or organization of such entity.

Name of Guarantor	Jurisdiction of Incorporation or Organization
Allegion US Holding Company Inc.	Delaware

The table below sets forth the guarantor of the 3.200% Senior Notes due 2024, 3.550% Senior Notes due 2027, and 5.411% Senior Notes due 2032, and 5.600% Senior Notes due 2034 issued by Allegion US Holding Company Inc., a wholly-owned subsidiary of Allegion plc, and the jurisdiction of incorporation or organization of such entity.

Name of Guarantor	Jurisdiction of Incorporation or Organization
Allegion plc	Ireland

Exhibit 31.1

CERTIFICATION

I, John H. Stone, certify that:

1. I have reviewed the Quarterly Report on Form 10-Q of Allegion plc for the three and six months ended **March 31, 2024** June 30, 2024;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: April 25, July 24, 2024

/s/ John H. Stone

John H. Stone

Principal Executive Officer

Exhibit 31.2

CERTIFICATION

I, Michael J. Wagnes, certify that:

1. I have reviewed the Quarterly Report on Form 10-Q of Allegion plc for the three and six months ended March 31, 2024 June 30, 2024;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

- c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

- a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **April 25, July 24, 2024**

/s/ Michael J. Wagnes

Michael J. Wagnes

Principal Financial Officer

Exhibit 32.1

Section 1350 Certifications

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

(Subsections (a) and (b) of Section 1350, Chapter 63 of Title 18, United States Code)

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (Subsections (a) and (b) of Section 1350, Chapter 63 of Title 18, United States Code), each of the undersigned officers of Allegion plc (the Company), does hereby certify that:

The Quarterly Report on Form 10-Q for the three **and six** months ended **March 31, 2024** **June 30, 2024** (the Form 10-Q) of the Company fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ John H. Stone

John H. Stone

Principal Executive Officer

April 25, July 24, 2024

/s/ Michael J. Wagnes

Michael J. Wagnes

Principal Financial Officer

April 25, July 24, 2024

DISCLAIMER

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